

ATTACHMENT BOOKLET 1

ORDINARY COUNCIL MEETING

TUESDAY 26 NOVEMBER 2019

TABLE OF CONTENTS

| Item No | Subject | |
|-------------|---|-----|
| 9.1 | SEPTEMBER 2019 QUARTER REVIEW | |
| | Attachment 1: Quarterly Budget Review Statement - Sept 2019 | 2 |
| | Attachment 2: Quarterly Report on Service Performance - Sept 2019..... | 18 |
| 10.3 | MINUTES OF THE COMMUNITY SAFETY COMMITTEE MEETING HELD ON 15 AUGUST 2019 | |
| | Attachment : Minutes of the Community Safety Committee dated 15 August 2019 | 117 |
| 10.4 | EXHIBITION OF THE DRAFT CHILDREN'S SERVICES STRATEGY | |
| | Attachment : Draft Children's Services Strategy | 124 |
| 12.3 | OUTCOME OF PUBLIC EXHIBITION AND ADOPTION OF DRAFT NORTHERN BEACHES COMMUNITY PARTICIPATION PLAN (PLAN MAKING AND DEVELOPMENT ASSESSMENT) AND ASSOCIATED DRAFT DEVELOPMENT CONTROL PLAN AMENDMENTS | |
| | Attachment 1: Draft Northern Beaches Community Participation Plan..... | 154 |
| | Attachment 2: Draft Development Control Plan Amendments | 174 |
| | Attachment 3: Consultation Report..... | 189 |
| 13.1 | OUTCOME OF PUBLIC EXHIBITION AND ADOPTION OF THE LITTLE MANLY RESERVES LANDSCAPE MASTERPLAN | |
| | Attachment 1: Little Manly Reserves Landscape Masterplan..... | 200 |
| | Attachment 2: Community Engagement Report Little Manly Reserves..... | 205 |
| 13.5 | PUBLIC EXHIBITION OF DRAFT ROAD SAFETY PLAN | |
| | Attachment : Draft Northern Beaches Road Safety Plan..... | 274 |



QUARTERLY BUDGET REVIEW STATEMENT

SEPTEMBER 2019

2019/651986

Contents

| | |
|--|-----------|
| <u>Income and operating expenses budget review statement</u> | <u>2</u> |
| <u>Income and operating expenses budget review statement – <i>excluding Kimbriki</i></u> | <u>3</u> |
| <u>Income and operating expenses – proposed changes to the budget</u> | <u>4</u> |
| <u>Capital budget statement</u> | <u>6</u> |
| <u>Capital expenditure – proposed changes to the budget</u> | <u>7</u> |
| <u>Cash and investments</u> | <u>10</u> |
| <u>Cash flow statement</u> | <u>11</u> |
| <u>Balance sheet</u> | <u>12</u> |
| <u>Contracts listing</u> | <u>13</u> |
| <u>Budget review of consultancy and legal expenses</u> | <u>15</u> |

Northern Beaches Council
Income and expenses budget review statement
For the period 1 July 2019 to 30 September 2019

| | 2018-19 Actual | Annual | | | | | Year to date | | |
|--|-------------------|----------|----------------|------------------|--------------------------------------|----------|-----------------|--------------------|----------------|
| | | ORIGINAL | Approved | REVISED | Recommended | CURRENT | YTD | YTD | % |
| | | Budget | Changes | Budget | changes for Council resolution | Forecast | | | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | Actual | Approved Budget | Variance |
| | | Note | | | Notes | | \$'000 | \$'000 | \$'000 |
| Income from continuing operations | | | | | | | | | |
| Rates and Annual Charges | 211,058 | | | | | | 207,084 | 210,333 | (3,249) |
| User Charges & Fees | 81,784 | A.B | 1,599 | 211,730 | (2,886) | 1 | 208,844 | | |
| Investment Fees and Revenues | 6,696 | A | (201) | 84,117 | (882) | 2 | 83,235 | 19,715 | 483 |
| Other Revenues | 25,641 | | - | 5,687 | (1,036) | 3 | 4,651 | 1,432 | (78) |
| Grants and Contributions - Operating Purposes | 15,478 | | (889) | 20,819 | 2,247 | 4 | 27,173 | 5,932 | 1,269 |
| Grants and Contributions - Capital Purposes | 18,111 | A | | | 2,353 | 5 | 23,172 | 2,951 | (384) |
| Gains on Disposal of Assets | 176 | | 310 | 29,556 | 924 | 6 | 30,480 | 5,569 | (1,924) |
| | | 1,073 | - | 1,073 | | 7 | 569 | 134 | 434 |
| Total income from continuing operations | 358,944 | | 819 | 377,908 | 718 | | 242,618 | 246,066 | (3,448) |
| Expenses from continuing operations | | | | | | | | | |
| Employee Benefits & Oncosts | (132,461) | | - | (134,448) | (179) | 8 | (30,640) | (31,262) | 622 |
| Borrowing Costs | (3,277) | | - | (3,441) | 392 | 9 | (762) | (860) | 98 |
| Materials and Contracts | (111,563) | | 6,556 | (120,075) | 1,849 | 10 | (26,479) | (28,906) | 2,427 |
| Depreciation and Amortisation | (39,629) | | - | (38,795) | (565) | 11 | (39,360) | (9,603) | (346) |
| Other Expenses | (43,989) | C | (8,723) | (48,591) | (642) | 12 | (10,493) | (12,587) | 2,095 |
| Total expenses from continuing operations | (330,919) | | (2,168) | (345,350) | 855 | | (78,323) | (83,219) | 4,896 |
| Surplus / (Deficit) from continuing operations | 28,025 | | (1,348) | 32,557 | 1,573 | | 164,296 | 162,848 | 1,448 |
| Surplus / (Deficit) before Capital Grants & Contributions | 9,914 | | (1,658) | 3,002 | 649 | | 160,650 | 157,279 | 3,372 |
| Less: Rates yet to be allocated | | | | | | | (103,948) | | - |
| Surplus / (Deficit) before Capital Grants & Contributions | | | | | | | 56,703 | 53,331 | 3,372 |
| | | | | | | | | | 6% |

The Office of Local Government has reclassified a number of expense and income accounts, which are reflected above and noted below for the information of the Council.

A. s611 charges reclassified from User Fees & Charges to Rates & Annual Charges (\$202,740)

B. Pensioner subsidies received from the NSW Government reclassified from Operating Grants & Contributions to Rates and Annual Charges (\$1,396,440)

C. A number of expense accounts have been reclassified by the OLG from Materials and Contracts to Other Expenses including bank charges, IT equipment and software, membership fees, postage, stationery and printing, subscriptions and plant maintenance.

Northern Beaches Council

Income and expenses budget review statement excluding Kimbriki Environmental Enterprises

For the period 1 July 2019 to 30 September 2019

Council is the majority shareholder (96%) in Kimbriki Environmental Enterprises Pty Ltd. Kimbriki operates a waste and recycling business with a 25-year lease over a Council owned site. As a subsidiary of the Council, the consolidated financial reports of the Council incorporate the Kimbriki operation. For the information of the Council, an Income Statement has been prepared to represent the financial results of the Council's operations, excluding Kimbriki.

| | Annual | | | | Year to date | | | |
|--|------------------|-------------------|------------------|-------------------|--------------------|------------------|--------------------|---------------------|
| | ORIGINAL | Approved | REVISED | Proposed | CURRENT | YTD | YTD | % |
| | Budget \$'000 | Changes \$'000 | Budget \$'000 | Changes \$'000 | Forecast \$'000 | Actual \$'000 | Forecast \$'000 | Variance \$'000 |
| Income from continuing operations | | | | | | | | |
| Rates and Annual Charges | 211,730 | - | 211,730 | (2,886) | 208,844 | 207,084 | 210,333 | (3,249) (2%) |
| User Charges & Fees | 61,426 | 2 | 61,428 | 297 | 61,724 | 14,992 | 14,417 | 575 4% |
| Investment Fees and Revenues | 5,589 | - | 5,589 | (1,238) | 4,351 | 1,262 | 1,407 | (145) (10%) |
| Other Revenues ¹ | 24,635 | - | 24,635 | 1,715 | 26,350 | 7,036 | 5,894 | 1,142 19% |
| Grants and Contributions - Operating Purposes | 20,312 | 507 | 20,819 | 2,353 | 23,172 | 2,567 | 2,951 | (384) (13%) |
| Grants and Contributions - Capital Purposes | 29,246 | 310 | 29,556 | 924 | 30,480 | 3,645 | 5,569 | (1,924) (35%) |
| Gains on Disposal of Assets | 1,073 | - | 1,073 | - | 1,073 | 571 | 134 | 436 324% |
| Total income from continuing operations | 354,011 | 819 | 354,830 | 1,164 | 355,995 | 237,157 | 240,706 | (3,549) (1%) |
| Expenses from continuing operations | | | | | | | | |
| Employee Benefits & Oncosts | (129,016) | - | (129,016) | (391) | (129,407) | (29,399) | (29,810) | 411 (1%) |
| Borrowing Costs | (1,523) | - | (1,523) | 80 | (1,443) | (359) | (381) | 22 (6%) |
| Materials and Contracts ² | (117,338) | (2,070) | (119,408) | 1,359 | (118,049) | (25,136) | (28,962) | 3,826 (13%) |
| Depreciation and Amortisation | (37,066) | - | (37,066) | - | (37,066) | (9,419) | (9,266) | (153) 2% |
| Other Expenses | (38,687) | (97) | (38,785) | (228) | (39,013) | (8,233) | (10,142) | 1,908 (19%) |
| Total expenses from continuing operations | (323,630) | (2,167) | (325,798) | 821 | (324,977) | (72,546) | (78,560) | 6,014 (8%) |
| Surplus / (Deficit) from continuing operations | 30,381 | (1,348) | 29,032 | 1,985 | 31,017 | 164,611 | 162,146 | 2,465 2% |
| Surplus / (Deficit) before Capital Grants & Contributions | 1,135 | (1,658) | (524) | 1,061 | 538 | 160,966 | 156,577 | 4,389 3% |
| Less: Rates yet to be allocated | | | | | | | | |
| | | | | | | (103,948) | (103,948) | - |
| Surplus / (Deficit) before Capital Grants & Contributions | | | | | | 57,018 | 52,629 | 4,389 8% |

¹ Other Revenues includes lease income received from Kimbriki

² Materials and Contracts includes disposal costs charged to Council by Kimbriki

Northern Beaches Council
Notes to the Income Statement
For the period 1 July 2019 to 30 September 2019

Recommended changes to the Revised Budget (other than classification adjustment)
Budget variations being recommended include the following material items:

| Note | Proposed variation | | Details |
|------|--------------------|---------|--|
| | Fav / (Unfav) | % | |
| | \$'000 | % | |
| 1 | (2,886) | (1.4%) | Rates and Annual Charges Domestic waste charges as requests for additional domestic waste bins as part of the bin roll out were lower than anticipated - (\$2.886m) |
| 2 | (882) | (1.0%) | User Charges & Fees Decreases in: <ul style="list-style-type: none"> • Kimbriki tipping fees due to lower than anticipated landfill tonnage and the impact of low rainfall on incoming vegetation (\$0.995m) • Vacation Care income due to the closure of Beacon Hill during renovations (\$0.125m) Partially offset by an increase in income from Aquatic Centres' due to an increase in patronage and memberships \$0.313m |
| 3 | (1,036) | (18.2%) | Investment Fees and Revenues Interest on investments are lower, reflecting the impact of the Reserve Bank's decisions lowering the cash rate and the decline in margins reflecting the lower demand for funds from the banks (\$1.036m) |
| 4 | 2,247 | 9.0% | Other Revenues Increases in: <ul style="list-style-type: none"> • Advertising on Council structures - \$0.157m • Container Deposit Scheme - \$0.856m • Kimbriki's recycling income - \$1.042m |
| 5 | 2,353 | 11.3% | Grants and Contributions - Operating Purposes Additional operating grants and contributions including: <ul style="list-style-type: none"> • Quality Learning Environment grant and increased pre-school funding of \$0.309m and legacy funding for long day care centres of \$0.343m • NSW Government contribution towards the increased cost of the Emergency Services Levy - \$0.487m • Transport NSW grant for the planting of trees to offset losses on Warringah Road due to the BLine - \$0.267m • NSW Rural Fire Fighting Fund for Hazard Reduction Grant higher than anticipated - \$0.355m • Bring forward Stronger Communities Funds for Barrenjoey High School Performance Space - \$0.305m |
| 6 | 924 | 3.1% | Grants and Contributions - Capital Purposes Additional capital grants and contributions including RMS grants for road re-sheeting - \$0.979m, new traffic facilities - \$0.630m and implementation of the bike plan - \$0.589m. Partially offset by a reduction in forecast income from development contributions - (\$1.380m) |
| 7 | (2) | (0.2%) | Gains on disposal of Assets Minor change in proposed proceeds from the renewal of plant and equipment |
| | 718 | | TOTAL INCOME VARIATIONS |

| Note | Proposed variation | | Details |
|------|--------------------|--------|--|
| | Fav / (Unfav) | | |
| | \$'000 | % | |
| 8 | (179) | (0.1%) | Employee Benefits & Oncosts Lower costs at Kimbriki due to control of overtime and headcount reductions - \$0.212m Offset by increases due to: <ul style="list-style-type: none"> • Transfer from Contracts expenditure to employ the Manly Mainstreet Manager rather than contract out the role - (\$0.125m) • Higher casual staff requirement for the Aquatic Centres due to increased visitation and in-house operation of the kiosk (with corresponding increased income) - (\$0.172m) |
| 9 | 392 | 11.4% | Borrowing Costs <ul style="list-style-type: none"> • Alignment of the unwinding of the discount on the provision for tip remediation liability with the financial model - \$0.312m • Lower interest rates on variable loans - \$0.080m |
| 10 | 1,849 | 1.5% | Materials and Contracts Increases in: <ul style="list-style-type: none"> • Agency staff to assist with grant funded projects and programs - (\$0.197m) • Grant funded bush regeneration and sustainability contract expenditure (\$0.500m) • Planting of trees to offset losses on Warringah Road due to the BLine (grant funded) - \$0.267m Decreases in: <ul style="list-style-type: none"> • Reduction in domestic waste processing and disposal costs due to less than anticipated bins required by customers, offset by increased processing costs for recycling and vegetation \$2.137m • Transfer to employee costs to employ the Manly Mainstreet Manager rather than contract out the role - \$0.125m Plus various adjustments between materials and contracts and other expenses. |
| 11 | (565) | (1.5%) | Depreciation and Amortisation Increase in depreciation for Kimbriki assets - \$0.559m |
| 12 | (642) | (1.3%) | Other Expenses Increases in: <ul style="list-style-type: none"> • Barrenjoey High School Performance Space (grant funded) - (\$0.305m) • Other expenses for Kimbriki operations net the reduction in EPA levies payable by Kimbriki due to less landfill tonnages - (\$0.372m) |
| | 855 | | TOTAL OPERATING EXPENDITURE VARIATIONS |
| | 1,573 | | TOTAL RECOMMENDED CHANGES TO INCOME AND OPERATING EXPENSES |

Northern Beaches Council
Capital Budget Statement
For the Period 1 July 2019 to 30 September 2019

| | Original Budget \$'000 | Net rollover from 2018/19 \$'000 | Revised Budget \$'000 | Recommended changes for Council Resolution \$'000 | Current Forecast \$'000 | Actual 1 July 2019 to 30 Sept 2019 \$'000 |
|--|------------------------------|---|-----------------------------|---|-------------------------------|--|
| Capital Funding | | | | | | |
| Working Capital | 18,471 | 2,193 | 20,664 | (440) | 20,224 | 4,537 |
| Depreciation | 38,972 | 1,666 | 40,638 | 157 | 40,795 | 3,642 |
| Capital Grants & Contributions | | | | | | |
| - New Grants | 10,147 | 70 | 10,217 | 2,118 | 12,335 | 973 |
| - Grants rolled over from prior years | 10,800 | 239 | 11,039 | 187 | 11,226 | 857 |
| Externally restricted reserves | | | | | | |
| - Developer contributions | 14,410 | 645 | 15,055 | - | 15,055 | 2,827 |
| - Domestic waste | 3,000 | (652) | 2,348 | - | 2,348 | - |
| - Other | 1,170 | - | 1,170 | - | 1,170 | 279 |
| Internally restricted reserves | | | | | | |
| - Merger Savings Fund | 5,434 | 993 | 6,426 | - | 6,426 | 865 |
| - Other | 6,325 | 83 | 6,408 | 645 | 7,053 | 894 |
| Income from Sale of Assets | | | | | | |
| - Plant and equipment | 1,582 | | 1,582 | | 1,582 | 882 |
| Total Capital Funding | 110,310 | 5,236 | 115,546 | 2,667 | 118,214 | 15,756 |
| Capital Expenditure (by Service) | | | | | | |
| Children's Services | 2,366 | 51 | 2,417 | 161 | 2,576 | 414 |
| Community, Arts and Culture Service | 3,905 | 633 | 4,538 | 398 | 4,936 | 215 |
| Corporate Support Services | 4,945 | 566 | 5,511 | 40 | 5,551 | 556 |
| Economic Development, Events and Engagement Services | 4,634 | 121 | 4,755 | - | 4,755 | 346 |
| Environment and Sustainability Services | 16,269 | 300 | 16,569 | 42 | 16,611 | 3,415 |
| Kimbriki Resource Recovery Centre | 3,915 | 918 | 4,833 | (10) | 4,823 | 1,225 |
| Library Services | 2,176 | 76 | 2,252 | 18 | 2,270 | 426 |
| Parks and Recreation Services | 25,894 | 1,399 | 27,293 | (502) | 26,791 | 3,965 |
| Property and Facilities Services | 11,543 | 356 | 11,899 | 324 | 12,223 | 1,064 |
| Transport, Traffic and Active Travel | 31,529 | 1,453 | 32,982 | 2,198 | 35,180 | 4,116 |
| Waste and Cleansing Services | 3,135 | (637) | 2,498 | - | 2,498 | 14 |
| Total Capital Expenditure | 110,310 | 5,236 | 115,546 | 2,667 | 118,214 | 15,756 |

September 2019 Quarterly Budget Review - Capital Expenditure

C002798/04 - 2019/634934

| | | 2,667,243 | SOURCE OF FUNDS | | | | | | | | |
|--|---|-------------------------------------|---|----------------------------|-------------------------|-----------------------------------|----------------------------|---------------------|----------------------------------|-----------|--------------------|
| Job | Job Description | Budget Variation + INCR / (DECR) | Reason for Change | Developer Contributions | Former Pittwater SRV | Mona Vale Surf Club Reserve | Contributions - Capital | Grants - Capital | Kimbriki's Working Capital | Dep'n | Working Capital |
| Budget funding reallocation between projects | | | | | | | | | | | |
| CN01012 | IT Infrastructure – New Works | (50,000) | Transfer \$50k to Smart Beaches program to purchase hardware for the joint project with Lake Macquarie and UTS | | | | | | | | (50,000) |
| CN01159 | Smart Beaches | 50,000 | Joint project with Lake Macquarie and UTS. Working capital transferred from CN01012 (IT Infrastructure - New Works) for purchasing of hardware | | | | | | | | 50,000 |
| CN01123 | Kangaroo St Preschool | (1,045,366) | Consolidate projects into one for the upgrade of Kangaroo St Preschool | (1,045,366) | | | | | | | |
| CR05037 | Kangaroo St Preschool | 1,045,366 | Consolidate projects into one for the upgrade of Kangaroo St Preschool | 1,045,366 | | | | | | | |
| CN01124 | Mona Vale SLSC | 0 | Funding change only - Utilise funds available from the Mona Vale Surf Club reserve | | | 38,434 | | | | | (38,434) |
| CR05015 | Public Amenities Works Program | (90,000) | Transfer funding to North Narrabeen Rock Pool Amenities to cover additional costs | | | | | | | (90,000) | |
| CR05025 | North Narrabeen Rock Pool Amenities Works | 90,000 | Additional costs identified during the course of the work. | | 470,729 | | | | | (380,729) | |
| CR05136 | Surf Lifesaving Club minor renewals | 606,000 | To deliver minor building renewal projects for Bilgola, North Narrabeen, Warriewood, Dee Why, Freshwater and Queenscliff Surf Life Saving Clubs (Council resolution 275/19) | | | | | | | 606,000 | |
| CR05143 | Surf Lifesaving Club major renewals Fund | (606,000) | Transfer funding to the SLSC minor renewals program | | | | | | | (606,000) | |
| Total budget funding reallocation between projects | | - | | - | 470,729 | 38,434 | - | - | - | (470,729) | (38,434) |
| Increase in capital works budget | | | | | | | | | | | |
| CN01013 | IT Software – New Works | 40,000 | Success Factor implementation (eRecruitment) as part of SAP Implementation Project. Working capital funding transferred from the IT operational budget (33421001.5361) | | | | | | | | 40,000 |
| CN01148 | New Library Furniture | 18,000 | Mainly Library refurbishment - furniture for quiet space on level 1 and meeting rooms on level 2. | | | | | | | | 18,000 |
| CN01011 | New Traffic | 630,400 | Additional RMS grant funding: Dee Why HPAA \$404,400 and Traffic Facilities Powderworks Road Blackspot \$226,000 | | | | | 630,400 | | | |
| CN01028 | Bike Plan Implementation - New | 589,150 | Additional RMS grant funds: Newport West shared path \$339,150, Allambie Road Allambie shared path \$200,000 and Bike Parking LGA wide \$50,000 | | | | | 589,150 | | | |

| Job | Job Description | Budget Variation + INCR / (DECR) | Reason for Change | Developer Contributions | Former Pittwater SRV | Mona Vale Surf Club Reserve | Contributions - Capital | Grants - Capital | Kimbriki's Working Capital | Dep'n | Working Capital |
|---|---|-------------------------------------|---|----------------------------|-------------------------|-----------------------------------|----------------------------|---------------------|----------------------------------|----------------|--------------------|
| CR05014 | Road Resheeting | 978,666 | Additional RMS grant funds: Regional Road Block Grant \$13,000 and Regional Road Repair Program \$682,000. Additional funding allocation from Roads to Recovery \$283,666. Total increase \$978,666 | | | | | 978,666 | | | |
| GR05074 | Tidal Pools Refurbishment | 70,000 | Additional funds required for emergency replacement of netting at Manly Cove. | | | | | | | 70,000 | |
| GN01116 | Freshwater Beach Masterplan | 14,673 | Feasibility and concept design for boardwalks higher than expected. | | | | | | | | 14,673 |
| CR05005 | Rockpool Renewal Program | 29,770 | The cost of works to renew the boardwalk within North Narrabeen Rockpool higher than expected. | | | | | | | 29,770 | |
| CR05144 | West Esplanade Activation | 100,000 | Funding transferred from the Foreshore Renewal Program (CR05002) to fund priority actions from the West Esplanade Heritage Activation Plan. | | | | | | | 100,000 | |
| CR05065 | Energy Saving Initiatives Works Program (Revolving Energy Fund) | 42,666 | Re-invest income from energy savings certificates into further energy saving initiatives. | | | | | 42,666 | | | |
| GN01109 | Terrey Hills Emergency Services Headquarters Design Works | 63,580 | Equipment and works within the emergency management room at Terrey Hills Emergency Services Headquarters - funded by emergency service reserve funds. | | | | 63,580 | | | | |
| CR05035 | Children's Centres Works Program | 229,505 | Unanticipated Children Services' legacy funds (operating grant) received - utilised to undertake renewal work Roundhouse Long Day Care Centre | | | | | | | | 229,505 |
| CR05049 | Newport Surf Life Saving Club | 100,002 | Additional works required to satisfy Coastal Protection Plan and heritage considerations to proceed to DA stage. | | 100,002 | | | | | | |
| CR05106 | Warringah Aquatic Centre Renewals | 160,000 | Shift swim school desk from level 1 to ground floor and refurbish front foyer to incorporate kiosk. | | | | | | | 160,000 | |
| CR05030 | Beacon Hill Community Centre and Youth Club | 397,744 | Additional contingency required to rectify defects from the previous builder and other required works. | | | | | | | 397,744 | |
| Total increase in capital works budget | | 3,464,156 | | - | 100,002 | - | 63,580 | 2,240,882 | - | 757,514 | 302,178 |
| Decrease in capital works budget | | | | | | | | | | | |
| CR05002 | Foreshores Renewal Program | (66,732) | Budget reduced to fund CR01144 West Esplanade Heritage Activation Plan and cost overruns on the Rockpool Renewal Program (CR05005). | | | | | | | (66,732) | |
| CR05129 | Sea Wall Renewal | (63,038) | Program of works to be delivered from Foreshore Renewal Program (CR05002) with budget transferred over. | | | | | | | (63,038) | |

| Job | Job Description | Budget Variation + INCR / (DECR) | Reason for Change | Developer Contributions | Former Pittwater SRV | Mona Vale Surf Club Reserve | Contributions - Capital | Grants - Capital | Kimbriki's Working Capital | Dep'n | Working Capital |
|---|---|-------------------------------------|---|----------------------------|-------------------------|-----------------------------------|----------------------------|---------------------|----------------------------------|------------------|--------------------|
| CN01030 | Dee Why Children's Centre Design Works | (69,831) | Project funding re-phased while awaiting advice from the Department of Education. | | | | | | | | (69,831) |
| Total decrease in capital works budget | | (199,601) | | | | | | | | (129,770) | (69,831) |
| Brought forward from 2020/21 | | | | | | | | | | | |
| CN01113 | Synthetic Sportsground Conversion | 177,000 | Project delivery model has changed from design and construction to preparing full detailed design. | | | | | | | | 177,000 |
| CN05091 | Place Making Infrastructure | 36,188 | The scope of works has been increased to include an additional section of paving. | | 36,188 | | | | | | |
| Total brought forward from 2020/21 | | 213,188 | | | 36,188 | | | | | | 177,000 |
| Rollover to future years | | | | | | | | | | | |
| CN01114 | Brookvale Oval Upgrade | (800,000) | Project deferred as per Council resolution 240/19 (23/07/19). | | | | | | | | (800,000) |
| Total roll over to future years | | (800,000) | | | | | | | | | (800,000) |
| Kimbriki | | | | | | | | | | | |
| CN01106 | Kimbriki Cell Develop Area 4B | (10,500) | Revised budget due to revision of Site Master Plan. | | | | | | (10,500) | | |
| Total Kimbriki | | (10,500) | | | | | | | (10,500) | | |
| TOTAL VARIATIONS - Increase / (Decrease) | | 2,667,243 | | | 606,919 | 38,434 | 63,580 | 2,240,882 | (10,500) | 157,015 | (429,087) |

Northern Beaches Council
Cash and investments

For the period 1 July 2019 to 30 September 2019

| | ACTUAL Balance 30 June 2019 \$'000 | Annual | | | | | CURRENT Forecast Closing Balance 30 June 2020 \$'000 | ACTUAL Balance 30 Sep 2019 \$'000 |
|--|---|--|---|--|---|---|---|--|
| | | ORIGINAL Budget Closing Balance 30 June 2020 \$'000 | ORIGINAL Budget tfr to / (from) \$'000 | Approved changes Net rollover from 2018/19 \$'000 | REVISED Budget Closing Balance 30 June 2020 \$'000 | Recommended changes for Council resolution \$'000 | | |
| Total cash and investments | 195,821 | 123,615 | (60,644) | (7,769) | 127,408 | (841) | 126,567 | 218,958 |
| represented by: | | | | | | | | |
| Externally restricted | | | | | | | | |
| Development contributions | 32,794 | 26,250 | (5,312) | (645) | 26,837 | (2,037) | 24,800 | 31,666 |
| Unexpended grants - not tied to liability | 975 | 443 | - | (940) | 35 | - | 35 | 703 |
| Domestic waste management | 10,558 | 7,682 | (5,492) | 652 | 5,718 | - | 5,718 | 10,502 |
| Other | 1,532 | 749 | (475) | (881) | 176 | 30 | 206 | 1,459 |
| Total externally restricted | 45,858 | 35,124 | (11,278) | (1,813) | 32,766 | (2,008) | 30,759 | 44,330 |
| Internally restricted | | | | | | | | |
| Deposits, retentions and bonds | 13,169 | 12,599 | - | - | 13,169 | - | 13,169 | 13,169 |
| Employee leave entitlements | 6,809 | 6,180 | - | - | 6,809 | - | 6,809 | 6,809 |
| Unexpended grants - tied to liability | 2,969 | 7,413 | (1,698) | - | 1,271 | - | 1,271 | 2,969 |
| Stronger Communities Fund - tied to liability | 22,303 | - | (15,182) | (244) | 6,878 | 60 | 6,938 | 21,454 |
| Cemetery reserve | 4,084 | 3,417 | (90) | - | 3,994 | 324 | 4,318 | 4,252 |
| Merger savings fund | 8,503 | 1,390 | (5,599) | (1,425) | 1,479 | 27 | 1,506 | 7,572 |
| Unexpended loans | 1,479 | 1,479 | - | - | 1,479 | - | 1,479 | 1,479 |
| Other | 8,410 | 4,955 | (2,635) | (83) | 5,693 | (631) | 5,062 | 8,780 |
| Total internally restricted | 67,726 | 37,433 | (25,204) | (1,751) | 40,771 | (220) | 40,551 | 66,483 |
| Total restricted cash and investments | 113,584 | 72,557 | (36,482) | (3,565) | 73,537 | (2,227) | 71,309 | 110,813 |
| Total unrestricted / available cash and investments | 82,237 | 51,058 | (24,162) | (4,204) | 53,871 | 1,387 | 55,258 | 108,145 |

Northern Beaches Council
Cash flow statement
For the period 1 July 2019 to 30 September 2019

| Original Budget 2019/20 \$'000 | Actual For the period 1 Jul 2019 to 30 Sep 2019 \$'000 |
|---|--|
| Cash flows from operating activities | |
| <u>Receipts:</u> | |
| 210,131 Rates and annual charges | 79,001 |
| 83,904 User charges and fees | 19,509 |
| 5,687 Investment revenue and interest | 1,800 |
| 34,074 Grants and contributions | 6,276 |
| - Bonds, deposits and retentions received | 1,783 |
| 24,926 Other | 12,626 |
| <u>Payments:</u> | |
| (134,294) Employee benefits and on-costs | (30,367) |
| (129,131) Materials and contracts | (33,037) |
| (1,523) Borrowing costs | (746) |
| - Bonds, deposits and retentions refunded | (1,782) |
| (40,797) Other | (14,503) |
| 52,977 Net Cash provided (or used in) Operating Activities | 40,560 |
| Cash flows from investing activities | |
| <u>Receipts:</u> | |
| - Sale of investments | 65,671 |
| - Sale of investment property | - |
| 1,582 Sale of infrastructure, property, plant & equipment | 36 |
| - Sale of non current assets held for resale | - |
| <u>Payments:</u> | |
| - Purchase of investment securities | (90,101) |
| (110,310) Purchase of infrastructure, property, plant and equipment | (15,935) |
| - Other | - |
| (108,728) Net cash provided from (or used in) investing activities | (40,330) |
| Cash Flows from financing activities | |
| <u>Receipts:</u> | |
| - Proceeds from borrowings and advances | - |
| <u>Payments:</u> | |
| (4,893) Repayment of borrowings and advances | (1,523) |
| - Finance lease liabilities | - |
| - Dividends paid to minority interests | - |
| (4,893) Net cash provided from (or used in) financing activities | (1,523) |
| (60,644) Net increase/(decrease) in cash and cash equivalents | (1,293) |
| 184,260 Cash and cash equivalents at beginning of reporting period | 7,052 |
| 123,616 Cash and cash equivalents at end of reporting period | 5,759 |

Northern Beaches Council
Balance Sheet
as at 30 September 2019

| Original Budget 2019/20 \$'000 | Actual 30 Sept 2019 \$'000 |
|---|----------------------------------|
| ASSETS | |
| Current Assets | |
| 6,012 Cash & Cash Equivalents | 5,759 |
| 114,233 Investments | 212,348 |
| 19,089 Receivables | 144,983 |
| 82 Inventories | 230 |
| 1,375 Other | 4,594 |
| 0 Non Current Assets Classified as "held for sale" | 0 |
| 140,791 Total Current Assets | 367,913 |
| Non-Current Assets | |
| 3,371 Investments | 852 |
| 1,282 Receivables | 1,159 |
| 5,047,337 Infrastructure, Property, Plant & Equipment | 4,983,219 |
| 0 Investments Accounted for using the equity method | - |
| 6,085 Investment Property | 5,965 |
| - Intangible Assets | - |
| Other | - |
| 5,058,075 Total Non-Current Assets | 4,991,195 |
| 5,198,866 Total Assets | 5,359,108 |
| LIABILITIES | |
| Current Liabilities | |
| 46,584 Payables | 42,790 |
| 5,078 Borrowings | 3,606 |
| 29,459 Provisions | 32,956 |
| 81,121 Total Current Liabilities | 79,353 |
| Non-Current Liabilities | |
| 0 Payables | - |
| 25,445 Borrowings | 27,490 |
| 42,796 Provisions | 43,189 |
| 68,241 Total Non-Current Liabilities | 70,679 |
| 149,362 Total Liabilities | 150,032 |
| 5,049,504 Net Assets | 5,209,076 |
| EQUITY | |
| 4,889,951 Retained Earnings | 5,037,830 |
| 158,417 Revaluation Reserves | 171,246 |
| 5,048,368 Council Equity Interest | 5,209,076 |
| 1,136 Minority Equity Interest | - |
| 5,049,504 Total Equity | 5,209,076 |

Northern Beaches Council

Contracts Listing

For the period 1 July 2019 to 30 September 2019

Contracts entered into during the three months to 30 September 2019 that exceed \$50,000 are detailed below:

| Contract Number | Contractor | Title | Value | Start Date | Expected Finish Date | Budgeted (Y/N) |
|-----------------|---|--|----------------|------------|----------------------|----------------|
| 2017/165 | United Resource Management (URM) Environmental Services Pty Ltd | Domestic Waste Collection Services | \$ 160,000,000 | 1/07/2019 | 1/07/2029 | Y |
| 2018/126 | Airmaster Australia Pty Ltd | Service Contract for Air Conditioning & Ventilation | \$ 900,000 | 1/07/2019 | 30/06/2022 | Y |
| 2018/265 | 1. Pittwater Animal Hospital Pty Ltd, 2. Peter Prendergast T/A Collaroy Veterinary Services | Agreement for Operation of an Animal Pound | \$ 1,250,000 | 19/08/2019 | 18/08/2022 | Y |
| 2018/320 | Modern Teaching Aids | Purchase of Children Services Products | \$ 800,000 | 23/07/2019 | 22/07/2022 | Y |
| 2019/002 | WMA Water Pty Ltd | Manly to Seaforth Catchments Floodplain Risk Management Study and Plan | \$ 154,500 | 2/07/2019 | 27/08/2020 | Y |
| 2019/007 | Hunter Valley Training Company Pty Ltd | Services for Provision of a Traineeship Program | \$ 1,560,000 | 5/08/2019 | 4/08/2021 | Y |
| 2019/021 | Aspect Studios Pty Ltd | Consultancy Services for Coast Walk Signage | \$ 98,900 | 24/09/2019 | 23/03/2020 | Y |
| 2019/077 | Hubworks | HubWorks/HubHello (CCS Compliant) Child Care Management System Licence | \$25,000 p.a | 1/07/2019 | 30/06/2020 | Y |
| 2019/089 | Fleetwood Urban Pty Ltd | Sorlie Road Stair Reconstruction | \$ 148,737 | 10/09/2019 | 2/12/2019 | Y |
| 2019/131 | New Zealand Micrographic Services Ltd | Libraries Digital Asset Management Solution Project Recollect Enterprise Platform | \$ 60,345 | 14/08/2019 | 13/08/2022 | Y |
| 2019/137 | 1. TDN ecurity Pty Ltd, 2. Australian Wide Security Services Pty Ltd | Cash Collection Services | \$ 435,150 | 31/08/2019 | 30/08/2022 | Y |
| 2019/144 | Stateline Asphalt Pty Ltd | Coal and Candle Rural Fire Brigade Car Park and Drainage Improvements | \$ 120,000 | 26/08/2019 | 25/09/2019 | Y |
| 2019/149 | Adaptive Pty Ltd in it's capacity as the Trustee for the Adaptive Trust Trading as Design Interiors | Nolans Reserve Amenities - Works Completion | \$ 1,374,550 | 8/07/2019 | 31/12/2019 | Y |
| 2019/152 | National Trust of Australia (NSW) | Minor Reserves and Powerful Owl Bushland Restoration Project - (Mona Vale, Church Point, Avalon) | \$ 67,000 | 15/07/2019 | 14/06/2020 | Y |
| 2019/153 | Ozpave (AUST) Pty Ltd | North Narrabeen Reserve Carpark Upgrade | \$ 90,737 | 4/07/2019 | 25/07/2020 | Y |
| 2019/160 | Davanti linked by Isobar | Northern Beaches Council Application | \$ 74,700 | 10/09/2019 | 9/11/2019 | Y |
| 2019/162 | Urbis Pty Ltd | Children's Services Strategy | \$ 79,203 | 29/07/2019 | 31/12/2019 | Y |
| 2019/166 | Waratah Eco Works Pty Ltd | Seaforth - Balgowlah Heights Bushland Restoration Project | \$ 256,300 | 1/08/2019 | 14/06/2020 | Y |
| 2019/168 | 1. Mack Civil Engineering, 2. Stateline Asphalt Pty Ltd | Kerb & Gutter Renewal Program 2019/20 | \$ 500,000 | 26/07/2019 | 30/06/2020 | Y |
| 2019/170 | Data #3 | Microsoft Enterprise Agreement | \$ 2,780,833 | 1/07/2019 | 30/06/2022 | Y |
| 2019/171 | Twenty Four Seven Building and Maintenance Pty Ltd | CEC Toilet Refurbishments | \$ 109,721 | 19/09/2019 | 25/10/2020 | Y |
| 2019/173 | Performance Civil Holdings Pty Ltd | Footpath Renewal Program | \$ 128,424 | 9/09/2019 | 9/10/2019 | Y |
| 2019/178 | 1. Ozpave (Aust) Pty Ltd, 2. Downer EDI Works Pty Ltd, 3. Bitupave Ltd t/a Boral Asphalt + 1 not yet signed | 2019/20 Road Construction, Asphalt Materials and Services Program | \$ 5,400,000 | 16/09/2019 | 30/04/2020 | Y |
| 2019/179 | .id consulting pty ltd | Annual Subscription .ID Information Resources | \$ 74,030 | 1/07/2019 | 30/06/2020 | Y |
| 2019/180 | Toolijooa Pty Ltd | Grevillea caleyi and DFEC Bush Regeneration and HR Services | \$ 62,000 | 1/07/2019 | 31/05/2020 | Y |
| 2019/186 | Toolijooa Pty Ltd | Manly Scenic Walkway Bushland Restoration Project | \$ 232,340 | 1/09/2019 | 14/06/2020 | Y |
| 2019/187 | Toolijooa Pty Ltd | Burnt Bridge Creek Bushland Restoration Project | \$ 228,700 | 1/08/2019 | 14/06/2020 | Y |

| Contract Number | Contractor | Title | Value | Start Date | Expected Finish Date | Budgeted (Y/N) |
|-----------------|---|--|------------|------------|----------------------|----------------|
| 2019/189 | Toolijoo Pty Ltd | Deep Creek Area Reserves Project and Deep Creek Burn Prep | \$ 152,000 | 1/08/2019 | 12/06/2021 | Y |
| 2019/201 | Toolijoo Pty Ltd | Forestville Frenchs Forest Bush Regeneration & Hazard Reduction | \$ 100,000 | 2/09/2019 | 30/06/2020 | Y |
| 2019/212 | OzPave (Aust) Pty Ltd | Mona Vale Beach Car Park K&G and Drainage Improvements, Mona Vale | \$ 159,378 | 16/09/2019 | 31/10/2019 | Y |
| 2019/229 | Australian Bushland Restoration Pty Ltd | Ingleside Chase Bushland Restoration | \$ 222,000 | 23/09/2019 | 30/04/2020 | Y |
| 2019/230 | Australian Bushland Restoration Pty Ltd | Careel Bay Bushland Restoration | \$ 209,000 | 23/09/2019 | 12/06/2020 | Y |
| 2019/232 | Australian Bushland Restoration Pty Ltd | Narrabeen Elanora Bushland Restoration | \$ 211,200 | 30/09/2019 | 30/06/2020 | Y |
| 2019/256 | DFP Planning Pty Ltd | Assessment of Planning Proposal - PEX2019/0003 10-12 Boondah Rd & 6 Jackson Rd, Warriewood | \$ 50,985 | 26/09/2019 | 26/06/2020 | Y |

Northern Beaches Council

Budget review of consultancy and legal expenses

For the period 1 July 2019 to 30 September 2019

The table below discloses expenditure to date on consultancies and legal expenses:

| Expense | 1 July 2019 to 30 Sep 2019 \$ | Budgeted (Y/N) |
|----------------|--|---------------------------|
| Consultancies | 68,827 | Y |
| Legal services | 1,321,040 | Y |



September 2019 Quarterly Report on Service Performance - Implementing the Operational Plan 2019/20

Introduction

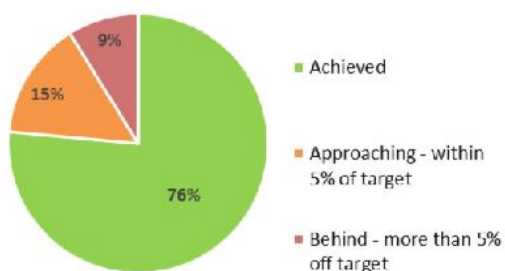
This is a report on progress in implementing the Operational Plan 2019/20 for the quarter ending 30 September 2019. It is structured by 16 key services, with detail on service highlights, progress of projects, and the performance of services and finances. An overview of performance is below with further detail on the accompanying service pages.

Of the 239 projects, 93% were either progressing or completed (comprised of 95% of operational and 91% of capital projects). In total, seven projects are completed. Council's target is for 80% of all projects to be completed or progressing on schedule by 30 June 2020.

Of the 34 quarterly performance measures, 76% have been met and a further 9% are approaching their target. One indicator is unable to be measured at this time as a mechanism for feedback is yet to be developed.

Performance at a glance

34 Performance indicators



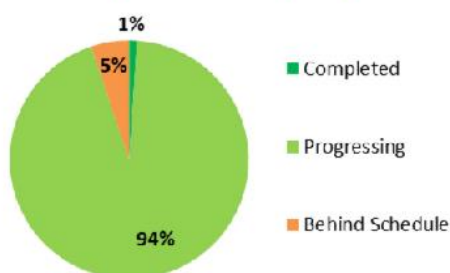
4 Awards and Recognition

N = National

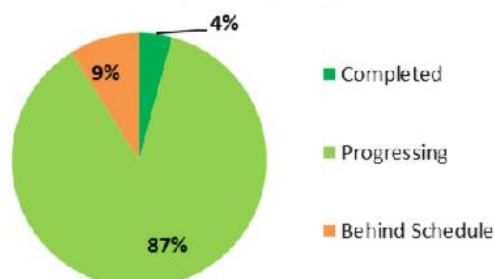
- ❖ **Finalist - Climate Change Champion Award** (N) - programs in environmental sustainability - Cities Power Partnership
- ❖ **Finalist - Sustainable Transport Achievement** (N) - Move Northern Beaches Transport Strategy - Cities Power Partnership
- ❖ **Runner-up - Best in Class Contact Centre** (under 30 seats) (N) - Government Contact Centre Awards
- ❖ **Highly commended - Youth Week Award** - Northern Beaches Youth Programs - NSW Department Communities and Justice

Project status: overall 93% completed or progressing on schedule

97 Operational projects



142 Capital projects



Each service summary includes a short update on projects for the quarter:

Key:  Complete  Progressing  Behind Schedule

Contents

| | |
|---|----|
| Environment and Sustainability | 4 |
| Waste and Cleansing..... | 15 |
| Kimbriki Resource Recovery Centre | 20 |
| Strategic Land Use Planning..... | 25 |
| Development Assessment | 30 |
| Environmental Compliance | 32 |
| Parks and Recreation | 36 |
| Children's Services | 46 |
| Community Arts and Culture | 51 |
| Library Services | 58 |
| Transport Traffic and Active Travel | 64 |
| Economic Development, Events and Engagement | 72 |
| Property and Facilities | 79 |
| Governance and Assurance Services | 87 |
| Customer Service | 92 |
| Corporate Support Services..... | 95 |

Environment and Sustainability

HIGHLIGHTS

Coast, catchment and estuary management

Council undertakes an extensive program to protect, preserve and manage our coast and waterways. Some of the quarter's highlights included:

- Ongoing rehabilitation and restoration work at Curl Curl Lagoon, funded by Council and an Environmental Trust grant from the NSW State Government.
- Collaboration with neighbouring Councils to develop coastal management programs for the Hawkesbury-Nepean Estuary and Sydney Harbour. This includes grant applications to develop a coastal management program, as well as a coastal zone emergency action sub-plan for the open coast.
- Construction work to protect public assets along Collaroy-Narrabeen Beach are underway. The construction process is 14-weeks through an 18-week program. A number of private development applications have been finalised, while tenure arrangements are being negotiated between residents and the State Government. Financial assistance for up to 20% of the cost of construction works has been confirmed for eligible properties (split 50/50 between Council and New South Wales Government); the process of applying for and providing these funds has been finalised, and is now open for submissions.

Bushland and Biodiversity

We've executed 40 bush regeneration contracts for 2019/20 to protect and improve native habitat at 350 bushland reserves. On ground, works have commenced with bush regeneration works in 23 reserves. Other actions to protect bushland and biodiversity included:

- Planting over 5,000 native plants and 700 native trees.
- Pest animal control to reduce the pressures on native wildlife and plants has resulted in fumigation of two fox dens, and culling of three foxes and 168 rabbits during the quarter.
- Council, in partnership with the Royal Botanic Gardens, Mt Annan, are working to preserve and protect the critically endangered Scrub Turpentine (*Rhodamnia rubescens*). The plant is found throughout the Bayview, Newport and Avalon localities, and has been severely impacted by Myrtle Rust (*Uredo rangelii*) a fungal plant pathogen. Many populations have already been lost, however some persist and the Royal Botanic Gardens have taken material for propagation from these populations.

Bushfire Control

The Bushfire Team worked with Strategic Planning to finalise the Northern Beaches Bushfire Prone Land map for public exhibition. The map has now been sent to the NSW Rural Fire Commissioner for final approval.

With the early bushfire season announcement on 1 September 2019, we have worked closely with the fire authorities to ensure that Council reserves are ready for back burning if required and where burning is not achievable (due to weather and environmental constraints), that we address the fuel loads with manual removal.

Stormwater and Floodplain activities

Council's holistic efforts to reduce flooding risk have included undertaking studies, developing floodplain risk management plans and engaging with the community. The Ingleside, Elanora and

Warriewood Overland Flow Flood Study and Newport Flood Study were both adopted by Council in August.

Environment Centres

The Manly Environment Centre (MEC) cataloguing project is progressing well with more than 10,304 resources catalogued to date. Interns from China and local community volunteers are currently involved in the project. MEC volunteers worked over 400 hours this quarter. The Macquarie University Professional and Community Engagement (PACE) Program is continuing in 2019 with a request from the Computing Faculty with another project designed for their students. Ten students are developing an App for "Watts What – The Watt Watchers Energy Guide".

During the quarter, 56 schools visited the Coastal Environment Centre (CEC). This included the hosting of students from Odawarra, Japan, as part of the annual exchange programme. Officers also hosted 14 schools for National Tree Day in partnership with the Bushcare Team, held a Community Rock platform tour and 45 delegates from the Environmental Health Conference visited the CEC for a micro plastics talk and demonstration in partnership with AUSMAP.

During the July school holidays the CEC held 13 holiday programs which were well attended.

An exciting innovation this quarter was the creation the Sugar Gliders Club, a nature engagement club aimed at pre-schoolers and their parents started in July and has been running once a month in various locations in the Northern Beaches. Each month has been fully booked with up to 25 families engaged in each workshop.

Corporate sustainability

During this quarter, Council continued to deliver programs to enhance environmental sustainability and increase resilience to climate change. This included the continued rollout of the accelerated street lighting replacement program with over 70% of residential road lights now replaced with more energy efficient LED lights. Council continued to generate and claim Energy Saving Certificates for energy efficiency upgrades under the NSW Energy Saving Scheme with over \$40,000 in net returns received to date. These funds will be reinvested in Council's Energy Savings Initiatives Works Program to drive further reduction in corporate carbon emissions.

Council celebrated the introduction of four Battery Electric Vehicles (BEVs) to its light fleet with the aim of reducing costs and cutting carbon emissions. These vehicles will be joined by a further two BEVs and six plug-in battery vehicles across the fleet by 2020. Council also resolved to include 30% renewable energy as part of its electricity contract, a move that will further reduce our corporate carbon emissions.

Climate Change Adaptation

We received a grant from Local Government NSW to develop a Climate Resilience Design Guide. This guide will be developed in partnership with the Institute for Public Works Engineers Australia and Dubbo Regional Council. The guide will complement Practice Note 12.1 - Climate Change Impacts on the Useful Life of Infrastructure.

| Performance Measures – Environment and Sustainability | Target | September Quarter |
|---|--------|-------------------|
| Bush regeneration by contractors (hectares) | >45 ha | 85.5ha |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

| Workload Measures – Environment and Sustainability | September Quarter |
|--|-------------------|
| No. sustainability education events | 78 |
| No. people attending sustainability education events | 7,521 |
| Gross pollutants removed from stormwater networks (tonnes) | 183 |
| No. DA referrals for assessment of environmental controls | 315 |

OPERATIONAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Deliver programs to protect and restore our catchments, waterways and coast

In the past quarter, a request for tender (RFQ) was issued for the review of Council's approach to implementing creek riparian controls, and a two-year baseline water quality study of creeks in the Ingleside area was completed. Lagoon, headland and dune bush regeneration works are underway across a number of sites.

Creek rehabilitation works at Frog Hollow Reserve in Avalon and Frenchs Creek in Forestville were completed in the quarter.

Significant effort continues to be placed into resolving Development Applications for private protection works at Collaroy-Narrabeen.



Deliver environmental sustainability programs and enhance resilience to climate change

During this quarter, Council continued to deliver programs to enhance environmental sustainability and increase resilience to climate change. This included the continued rollout of the accelerated street lighting replacement program with over 70% of residential street lights now replacement with more energy efficient LED lights. Council continued to generate and claim Energy Saving Certificates for energy efficiency upgrades under the NSW Energy Saving Scheme with over \$40,000 in net returns received to date. These funds will be reinvested in Council's Energy Savings Initiatives Works Program to drive further reduction in corporate carbon emissions.

Council celebrated the introduction of four Battery Electric Vehicles (BEVs) to its light fleet with the aim of reducing costs and cutting carbon emissions. These vehicles will be joined by a further two BEVs and six plug-in battery vehicles across Council's fleet by 2020. Council also resolved to include 30% renewable energy as part of its electricity contract, a move that will further reduce Council's corporate carbon emissions.

We also received a grant from Local Government NSW to develop a Climate Resilience Design Guide. This guide will be developed in partnership with the Institute for Public Works Engineers Australia and Dubbo Regional Council.

In acknowledgement of the Council's Sustainability team's achievements, the team were recognised as finalists in the Climate Change Champion Award at the Cities Power Partnership Awards held in August 2019.



Deliver effective and engaging sustainability education and volunteering programs

The Greener Communities Program includes activities of the Coastal Environment Centre (CEC) in Narrabeen, the Manly Environment Centre (MEC), environmental volunteers and a wide range of Community Sustainability initiatives.

At the MEC, the cataloguing project is progressing well with more than 10,300 resources catalogued to date. MEC volunteers worked over 400 hours this quarter. The Macquarie University Professional and Community Engagement (PACE) Program is continuing in 2019 with a request from the Computing Faculty with another project designed for their students. Ten students are developing an App for Watts What – The Watt Watchers Energy Guide.

More than 7,000 students from 56 different schools have visited the CEC so far this year. This included the hosting of students from Odawarra, Japan, as part of the annual exchange program. In addition 45 delegates from the Environmental Health Conference visited the CEC for a micro plastics talk and demonstration in partnership with AUSMAP. During the July school holidays the CEC held 13 holiday programs which were well attended.

We are working with Sydney Water on a water savings partnership. The aim of this partnership is to reduce water consumption by businesses across the local area. An officer position jointly funded by Council and Sydney Water is engaging with local business to provide guidance and assist in the implementation of water saving practices and devices.

Work on the draft Sustainability Business Program is continuing with testing and refining of the tools and resources with local businesses.

The Bushcare volunteers have contributed 543 hours this quarter across the 54 active sites in the area. An additional 216 hours have been contributed by those who volunteer at the two community nurseries. In addition, corporate bushcare volunteers contributed 154 hours of work across the quarter. Corporate volunteering has increased in popularity over the past few months, one corporate has booked in monthly volunteering days for its staff and the overall number of corporates participating is increasing.



Deliver programs to protect our community from the effects of flooding

The Northern Beaches flood program is on target with a number of important projects adopted and progressed during the quarter.

The Ingleside, Elanora and Warriewood Overland Flow Flood Study and Newport Flood Study were both adopted by Council in August.

The Manly to Seaforth Floodplain Risk Management Study and Plan has commenced with brand new topographic data being utilised to ensure the flood regime accurately reflects on-ground catchment conditions. This will be useful in the future evaluation of floodplain management options.

McCarrs Creek, Mona Vale and Bayview Floodplain Risk Management Study and Plan is underway with the model updated to reflect new rainfall patterns. The shortlisting of floodplain management options for investigation is under way.

The initial community consultation was undertaken for the Greendale Creek Flood Study. This will assist the engineering consultant undertaking the study to inform the determination of flood risk in the catchment.

A major review of floodplain management data, processes and planning controls has commenced. This will improve the clarity of the planning controls and provide a better customer experience through the development process for flood prone lots.

Re-lining of various stormwater assets within the Manly area was completed. The remainder of the remediation of headwalls within an open section of creekline at Winbourne Road, Brookvale, was also completed, including landscaping of the banks. During September re-lining of various stormwater assets in Frenchs Forest was completed.



Investigate and implement viable options to reduce minor flooding on Wakehurst Parkway

The Wakehurst Parkway investigations are focused on identifying and implementing any feasible options to reduce the frequency of flooding of the Wakehurst Parkway roadway.

A draft feasibility study has been prepared for discussion with external agencies.



Investigate Scotland Island Wastewater feasibility

Council received funding from the New South Wales Government to conduct an independent investigation into the commercial feasibility of the supply of water and wastewater services to Scotland Island. The project is being administered by Council with the involvement of a working group comprising local representatives.

The consultants have finalised the options report and discussed preferred options with the community working group. They are now assessing the shortlisted options for commercial feasibility, which is the final step of the project. Professional peer review of the project is continuing.

The project is expected to conclude by December 2019.



Deliver programs to protect and restore bushland including threatened species, pest species and bushfire risk

Council is continuing its trial of alternate herbicides with several alternatives now being trialled including a natural pine oil based herbicide.

We completed expert bushland and biodiversity advice for 127 development assessment referrals, provided advice for 21 pre-lodgement meetings, attended three Local Planning Panel meetings, and assessed two planning proposals and two site compatibility statements.

The team collaborated with internal and external stakeholders to deliver nine Biodiversity Month events throughout September. The events engaged more than 1,000 community members.

Workshops were held with National Parks and Wildlife Services and Department of Planning Infrastructure and Environment to develop a plan to improve protection of Little Penguins.

Council's Pest Animal Control Program operated in major reserves with 168 rabbits culled, culled three fox and fumigated two fox dens during the quarter.

The Invasive Species Team undertook 35 weed inspections and completed 53 weed and pest customer requests. Council's trap hire program leased 26 traps for the control of vertebrate pest species on private property during the quarter. After receiving numerous reports the team installed swooping bird warning signs in hot spot areas. Officers also installed Wildlife Protection Area signage, cats and dogs prohibited, across five high conservation bushland

reserves; Ingleside Chase, Irrawong Reserve, Dee Why Lagoon, Warriewood Wetlands and Narrabeen Creek Boondah Reserve.



Develop and implement the Environment and Climate Change Strategy

Development of the Northern Beaches Environment and Climate Change Strategy has continued. The draft was revised following community engagement and endorsed by Council for public exhibition. Public exhibition will be completed by the end of October.

Work has commenced on development of the Climate Change Action plan, one of the action plans aimed at implementing the Strategy.



Environment Study

The Environment Study is being prepared to support the development of the Local Strategic Planning Statement, the Local Environment Plan and the Development Control Plan for the Northern Beaches.

A draft background paper was prepared and reviewed by staff. The Study was finalised and placed on public exhibition together with the Local Strategic Planning Statement, Towards 2040. Public exhibition closes in November.



Narrabeen Lagoon Entrance Management Strategy

The strategy is investigating a range of entrance management options to develop a long term sustainable plan for the management of Narrabeen Lagoon entrance. An engineering consultant has been engaged to prepare a detailed specification for the strategy in consultation with relevant industry experts and stakeholder groups.



Provide a range of inclusive and accessible environmental education programs

The Community Sustainability team is actively working with the Youth and Community Development team to develop a program of inclusive and accessible educational events across the community. Venues, activities and workshops are chosen to include accessible and inclusive locations and content for people of all abilities linking with Council's Disability Inclusion Action Plan.

Work is currently underway to install accessible toilet facilities at the Coastal Environment Centre, North Narrabeen, to improve accessibility and enable greater use of the facility by all.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Coastal Protection Works



Collaroy-Narrabeen Coastal Protection

This project relates to construction works to protect public and private property on Collaroy-Narrabeen Beach including road ends, public parks, South Narrabeen Surf Life Saving Club, and Collaroy carpark. The public works need to be aligned with the works being undertaken by residents to protect private property.

A number of private development applications have been finalised, while tenure arrangements are being negotiated between residents and the State Government. Financial assistance for up to 20% of the cost of construction works has been confirmed for eligible properties (split 50/50 between Council and New South Wales Government); the process of applying for and providing these funds has been finalised, and is now open for submissions.

Construction of coastal protection works are continuing at Collaroy-Narrabeen beach to protect Collaroy carpark, the first and largest of 11 public assets requiring protection. Works are on track to be completed in October.

Stormwater program



Planned stormwater new

This program is for the delivery of new stormwater infrastructure. During July and August, community engagement planning was undertaken in relation to landscape design and construction of a new water quality treatment device and stormwater inlet screen at Crown of Newport Reserve. Onsite community engagement has been scheduled for the October.



Warriewood Valley creekline works

This project will deliver works to mitigate flooding and improve the creekline ecosystems in Warriewood Valley, including reconstruction of the creek bed and banks, and revegetation of the riparian corridor.

Works to reconstruct 130 metres of creek corridor at 29-31 Warriewood Road, including revegetation of the banks, were completed in August. Planning for the next section of works in upper Fern Creek has begun with designs due for completion in November and construction scheduled in 2020.



Planned stormwater renewals

This program is to renew existing stormwater infrastructure. Re-lining of various stormwater assets within the Manly area was completed. The remainder of the remediation of headwalls within an open section of creekline at Winbourne Road, Brookvale, was also completed, including landscaping of the banks. During September re-lining of various stormwater assets within Frenchs Forest was completed.

Planning and design work continued throughout the quarter. Designs are being finalised for water quality treatment devices at North Steyne, Manly, to improve the quality of discharge

onto Manly Beach. Preliminary designs and construction specification documentation to remediate the stormwater outlet at Fairy Bower pool has been further developed. The final draft design for Bower Lane, Manly, drainage works is currently under review. The design request for quotation for the water quality device at Dee Why Beach has been developed. A field survey for the drainage works in Alexander Street Collaroy has commenced.



Reactive stormwater renewals

This provides for minor renewal works to be carried out on the existing stormwater network. This ensures that the assets are maintained in good condition and local flooding issues are addressed.

Closed-circuit television (CCTV) investigation was undertaken at multiple locations to assess asset condition and determine relative priorities for repair work. Minor pipe patching and pit remediation works undertaken at various locations.

Quotations have been received for a package of major pipe-patching works across the Northern Beaches. The works were identified through previous investigations and will restore assets to their original service level.



Gross Pollutant Trap renewal works

Preliminary designs and hydraulic modelling has been completed for the gross pollutant trap renewal works at North Harbour Reserve and final designs are being prepared.

Water and Energy Saving initiatives



Andrew Boy Charlton Aquatic Centre installation of solar

A development application has been lodged for installation of solar panels on the Manly Andrew Boy Charlton Aquatic Centre.



Energy Saving Initiatives works program - special rate variation

This project delivers energy efficiency upgrades and the installation of solar panels in the former Pittwater area. Planning work is continuing for energy efficiency works at Sydney Lakeside Holiday Park, Narrabeen, and Mona Vale Administration Centre. Draft specifications have also been developed for the installation of additional solar panels on Boondah Depot, Warriewood.

Establishment of an Urban Night Sky Place at Palm Beach Headland is expected to result in energy savings as installation of low energy lighting to reduce upward lighting is planned. Advertising for members to join a project working group has taken place and nominations from the community have been received.



Energy Saving Initiatives works program - revolving energy fund

The works undertaken as part of this program include energy efficiency upgrades and solar panel installation. Preparation for solar panel installations at five sites across the area is underway with draft specifications completed for each site. The sites are Manly Senior Citizens Centre, Belrose Community Centre, Glen Street Library, Belrose, and Harbour View Children's Centre, Seaford.



Water Saving and re-use initiatives - special rate variation

This project delivers water saving and water re-use initiatives in the former Pittwater area. Irrigation water sourcing controls were installed at Pittwater Rugby Park, North Narrabeen

Reserve and Careel Bay Playing Fields. Preliminary works were also undertaken for recommissioning rainwater tanks at the amenities blocks at Sydney Lakeside Holiday Park.

Enhancement of existing software for monitoring irrigation at Pittwater Rugby Park and North Narrabeen Reserve was further progressed and is near completion.

Biodiversity Protection



Hillside Road land acquisition, Newport

The Office of Strategic Lands - Department of Planning, Industry and Environment and Council are currently administrating the land transfer process. We are working towards the transfer of the land to Council in the coming months.

FINANCIALS

ENVIRONMENT & SUSTAINABILITY SERVICES

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 6,332,283 | 6,332,283 | 0 | 28,964,012 | 28,964,012 | 28,964,012 |
| User Charges & Fees | 464,794 | 531,075 | (66,281) | 1,975,835 | 1,975,835 | 1,975,836 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Operating Purposes | 303,336 | 187,606 | 115,730 | 4,664,757 | 4,686,963 | 5,773,970 |
| Grants and Contributions - Capital Purposes | 521,459 | 1,029,000 | (507,541) | 2,058,000 | 2,058,000 | 2,100,666 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 7,621,872 | 8,079,964 | (458,092) | 37,662,605 | 37,684,811 | 38,814,484 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (1,737,138) | (1,735,635) | (1,502) | (7,644,011) | (7,644,011) | (7,644,011) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (878,224) | (1,451,806) | 573,582 | (10,542,507) | (10,544,713) | (11,128,541) |
| Depreciation and Amortisation | (1,707,307) | (1,707,307) | 0 | (6,831,961) | (6,831,961) | (6,831,961) |
| Other Expenses | (1,626,250) | (1,624,877) | (1,373) | (6,340,495) | (6,345,831) | (6,356,776) |
| Internal Charges | (708,918) | (711,182) | 2,264 | (2,885,661) | (2,885,661) | (2,865,186) |
| Overhead Allocation | (860,743) | (860,743) | 0 | (3,442,970) | (3,442,970) | (2,969,041) |
| Total Expenses From Continuing Operations | (7,518,580) | (8,091,550) | 572,971 | (37,687,605) | (37,695,147) | (37,795,515) |
| Surplus / (Deficit) from Continuing Operations | 103,293 | (11,586) | 114,879 | (25,000) | (10,336) | 1,018,969 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$103,293 is higher than forecast at the end of September primarily as a result of lower than forecast expenditure during the three months.

Total Income from Continuing Operations of \$7,621,872 is lower than forecast by \$458,092 primarily due to the timing of receipt of Grants and Contributions for Capital Purposes. Development engineering income is lower than forecast due to a lower number of applications.

Total Expenses from Continuing Operations of \$7,518,580 are lower than forecast by \$572,971. This is principally the result of Materials and Contracts that are \$573,582 lower than forecast primarily due to phasing of works in the bushland and biodiversity and the floodplain management programs.

For the full financial year, the result is forecast to increase by \$1,029,305 to a surplus of \$1,018,969 primarily as a result of the \$487,067 contribution from the NSW Government towards the increase in the Emergency Services Levy and the re-distribution of \$457,710 in internal recovery income and expenses for the Directors' group. A re-allocation of funding within the Environmental Sustainability

and Education program has also been undertaken to fund the \$15,000 Solar My School program. No changes are forecast for development engineering income at this stage, however if the decline in applications continues, we would expect to reforecast in the next quarter.

Waste and Cleansing

HIGHLIGHTS

Waste Education

Waste Education hosted an interactive stall at the Picnic in the Park event, at Mona Vale, to encourage residents to avoid single use plastics and choose alternatives. Children created their own design on a reusable bag, while their parents or carers made a pledge to avoid single use plastics. Other highlights included:

- Seven Kimbriki tours and school waste audits involving 820 students
- 38 vendors participating in 'Bags to Riches' travelling flea market at Dee Why with thousands of people attending to have a browse
- 15 free community workshops on assorted topics

Event Waste Management

Council requires all event organisers to promote and practice waste avoidance principles and increase resource recovery at all public events held locally. This quarter we reviewed 34 event proposals to ensure they met the mandatory event waste management conditions, which include prohibiting the use of all single-use plastics, bottled water and balloons. We supported five events to be bottled water free, by lending portable refill water stations and bubblers. We also briefed the Upper Hunter Council on Northern Beaches Council's Single Use Plastics and Waste Minimisation for Functions and Events Policy. This has resulted in The Upper Hunter Council adopting similar policies at their August Council meeting.

Swap for Good Business Program

Council continued to deliver its Swap for Good Business Program. This program supports and empowers businesses in moving away from single-use plastics. It provides information, education, resources, supplier lists, events and collaboration opportunities – all with the aim of providing ideas, solutions and alternative to single-use plastics. Highlights this quarter include:

- Delivered the Swap for Good Sustainable Suppliers Business Expo at Harbord Diggers with 300 attendees and 25 stallholders. Over 92% of attendees agreed that the event inspired them to reduce single use plastics in their business and that they were introduced to new ideas and solutions
- Engaging with retail outlets to discuss their use of single-use plastic and how to reduce it
- Presented at the Environmental Health Australia Conference on how to debunk myths surrounding bring your own (BYO) containers and to recommend solutions that are both hygienic and reduce waste.

New waste contract implementation

Implementation of the new contract is progressing well. A change of this magnitude has resulted in some disruption to services. However, this is expected to settle quickly during the next quarter. The contract implementation has included:

- Commissioning an entire new fleet of high tech vehicles
- Completion of the delivery of almost 300,000 bins incorporating smart technology – the largest bin change in the southern hemisphere

- Collection and recycling of all old bins presented for collection
- A new convenient on-demand booked bulky goods collection service
- New vegetation collection service for Pittwater western foreshore communities
- Reduction in domestic waste management charges for approximately 50% of households.

Incoming calls to our customer centre have dropped from 8,819 in July to 2,612 in September and this is expected to continue to decline as issues with the service are resolved.

| Performance Measures – Waste and Cleansing | Target | September Quarter |
|--|--------|-------------------|
| Domestic waste and recycling services: Compliance with schedules | 100% | * 99% |
| Complaints on domestic waste collection service | <1% | ** 1% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

Notes on results:

- * All scheduled runs have been completed on the allocated days. However, the volume of missed services over the period impacted the achievement of the target.
- ** The implementation of the new service has caused some disruption for residents. This resulted in an increase in customers contacting Council about service issues. The volume of service calls has reduced by 70% between July and September and this trend is expected to continue.

OPERATIONAL PROJECTS

Key: ✓ Complete 🔄 Progressing ! Behind Schedule

Progressing on schedule



Implement and manage new contracts for domestic waste collection and processing

The implementation is progressing well with the following actions in progress:

- Transfer of bin delivery obligations from bin manufacturer to URM
- Implementation of radio frequency identification (RFID) technology.
- Implementation of integrated reporting including key performance indicator achievement (dependent on RFID technology implementation)

The total number of incoming waste enquiries has reduced from 8,819 in July to 2,612 in September and is expected to continue to decline as the above issues are resolved.



Implement strategies for waste, event waste and single-use plastics

Waste Education continued to deliver its program of community education events to inspire positive waste management behaviours in our community. Events included the team hosting

stalls at local events, arranging school activities and conducting workshops on a range of topics.

Implementation of the Single Use Plastics and Waste Minimisation for Functions and Events Policy included staff reviewing 34 event proposals to ensure they met the mandatory event waste management conditions, and supporting five events to be bottled water free, by lending portable refill water stations and bubblers.



Deliver waste education and change initiatives for community and business

Our Waste Education Team helps schools reduce their waste by providing advice on how to avoid single use plastics and other waste. School excursions/incursions including single use plastic themed theatre performances, Kimbriki tours and waste audits were delivered to seven schools and preschools involving approximately 820 students.

Waste education to drive behaviour change and to support the domestic waste service have continued with workshops and activities held across the Northern Beaches on a range of topics. We held the first ever “Bags to Riches” – travelling flea market event in Dee Why. This event provided a forum for residents to sell unwanted goods and to buy second hand. The event was a huge success with thousands of buyers coming to peruse the goods on offer from 38 vendors.

Fifteen free community workshops were delivered. Topics included beeswax wraps, composting and worms, Buy, Sell, Swap Online, keeping backyard chickens, furniture repair café, preserving excess fruit and vegetables and reusable nappies.

Three presentations were given at staff induction days on Council's plastic free workplace policy.

Our large bin bay signs for multi-unit dwellings were updated and delivered to Customer Service centres. These signs are available for residents to collect free of charge to assist with correct use of the bins.



Review waste service and infrastructure for offshore communities

A new vegetation service has been offered to western foreshore communities. They now receive two scheduled vegetation services per year. As part of the review residents' suggestions on how to improve the service will be considered.



Review the cleansing service

The review is underway. Data obtained during the review will be used to make improvements to the service.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Completed



Waste and cleansing



Compactor bins trial

Bins are in place and operational for the trial at Shelly Beach. They are being monitored by Waste staff, and the success will be later evaluated. This is part of the Smart Cities project at Shelly Beach.

Plant and equipment



Bin replacements

The bin replacement project was completed in August.

Progressing on schedule



Plant and equipment



Ride on sweepers

Purchase of the ride on sweepers is underway with delivery expected in October.

FINANCIALS

WASTE MANAGEMENT & CLEANSING

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 44,087,918 | 47,302,281 | (3,214,363) | 56,643,652 | 56,643,652 | 53,758,115 |
| User Charges & Fees | 7,946 | 40,752 | (32,806) | 165,811 | 165,811 | 51,348 |
| Investment Fees and Revenues | 15,791 | 17,493 | (1,702) | 70,000 | 70,000 | 70,000 |
| Other Revenues | 0 | 2,800 | (2,800) | 11,200 | 11,200 | 867,764 |
| Grants and Contributions - Operating Purposes | 258,501 | 39,750 | 218,751 | 250,000 | 329,500 | 329,500 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | 249,729 | 0 | 249,729 | 400,000 | 400,000 | 400,000 |
| Total Income From Continuing Operations | 44,619,885 | 47,403,076 | (2,783,191) | 57,540,663 | 57,620,163 | 55,476,727 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (1,872,366) | (1,806,159) | (66,207) | (7,813,530) | (7,813,530) | (7,813,530) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (10,394,131) | (11,904,538) | 1,510,407 | (47,322,572) | (47,557,433) | (45,463,997) |
| Depreciation and Amortisation | (409,251) | (409,251) | 0 | (1,637,003) | (1,637,003) | (1,637,003) |
| Other Expenses | (13,513) | (42,739) | 29,226 | (183,212) | (183,212) | (133,212) |
| Internal Charges | (619,045) | (619,975) | 930 | (2,742,976) | (2,742,976) | (2,742,976) |
| Overhead Allocation | (424,508) | (424,508) | 0 | (1,698,030) | (1,698,030) | (1,698,030) |
| Total Expenses From Continuing Operations | (13,732,814) | (15,207,170) | 1,474,356 | (61,397,323) | (61,632,184) | (59,488,748) |
| Surplus / (Deficit) from Continuing Operations | 30,887,071 | 32,195,906 | (1,308,836) | (3,856,660) | (4,012,021) | (4,012,021) |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations \$30,887,071 is lower than forecast by \$1,308,836 at the end of September as a result of both lower income and lower than forecast expenditure.

Income of \$44.6m is lower than forecast by \$2.8m, primarily due to lower than anticipated requests for additional domestic waste bins as part of the bin roll out. Expenses from Continuing Operations of \$13.7m are also lower than forecast by \$1.5m. This is the result of lower Materials and Contracts due to lower than anticipated additional bins and a general decline in tonnes for all waste streams resulting in lower tipping and processing costs and a delay in the implementation of the new higher recycling and vegetation processing fees for the 2019/20 financial year. The new vegetation contract has seen a reduction in the stockpiles at Kimbriki and mitigated nuisance arising from odours. The higher than forecast Employee Benefits and On Costs are related to lower than anticipated vacancies throughout the year with a fairly stable workforce and additional temporary and casual staff associated with the bin rollout program.

For the full financial year, the result is forecast to remain in deficit at \$4,012,021. Adjustments have been made to both income and expenses to reflect the number of domestic waste bins serviced and the current waste disposal and processing prices. An increase in Other Revenue (\$856,564) for anticipated Container Deposit Scheme income has also been proposed.

Kimbriki Resource Recovery Centre

HIGHLIGHTS

Leachate Treatment Plant

The Leachate Treatment Plant is now fully operational and has already treated and discharged over 100,000,000 litres of leachate to sewer. The plant is a significant part of Kimbriki's ongoing environmental protection program, ensuring the facility is able to exceed all regulatory standards while meeting the recycling and waste disposal needs of future generations.

New Vegetation Processing Arrangements

New vegetation processing arrangements are being implemented as part of the newly signed processing contract. The new arrangements reduce onsite stockpiles by over 70% and combined with improved methodologies significantly enhance odour management practices.

Social Precinct

The first tenants in Kimbriki's social precinct have had a successful introduction. The charity "Bikes 4 Life" has reported a substantial increase in volunteers for their workshops and have sent over 750 donated and refurbished bikes to impoverished, remote communities. The Kimbriki Artists in Residence have also appreciated their new workspace which also allowed them to host a very successful open day with demonstrations and promotion of the Rethink, Reduce, Reuse, Recycle ethos. Applications for the 2020 Artists in residence program are currently open. Kimbriki are exploring further opportunities to support charity and community groups on the site.

| Performance Measures – Kimbriki | Target | September Quarter |
|--|--------|-------------------|
| Total waste diverted from landfill (onsite at Kimbriki Resource Recovery Centre) | 82% | * 80.3% |
| Domestic dry waste diverted onsite from landfill | 10% | ** 3.5% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

Notes on results:

- * Downturn in demolition and construction has resulted in a significant drop in incoming tonnes of recyclable brick and concrete.
- ** Changes in the new Northern Beaches' collection arrangements have seen a reduction in recoverable metal from kerbside arriving at Kimbriki. Kimbriki's new landfill processing contract (commencing in February 2020) contains improved technologies to boost mechanical recovery from hard waste.

OPERATIONAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Develop long term Business Plan endorsed by shareholder Councils

Draft Interim Business Plan complete.



Research and develop improved resource recovery consistent with the endorsed Business Plan

KEE has completed the procurement of two of its four major onsite contracts delivering improved environmental outcomes, management of on-site risks and improved resource recovery. The aggregation, transport and processing of domestic recyclables was awarded to IQ Renew, resulting in the processing of 96% of recyclables on shore for beneficial reuse in the domestic market.

The vegetation contract was awarded to ANL. Changes to processing methodologies has reduced the volume of material stored on site and resulted in improved environmental controls.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Kimbriki Improvements



Kimbriki high level drain

Finalised draft design and business case for presentation to shareholders at the October Annual General Meeting.



Kimbriki landfill cell development Area 4A

Excavation works are continuing to develop Cell 4A along with installation of stormwater pipework.



Kimbriki gas capture system

Well head has been raised and protection to wells in northwest corner is being installed.



Kimbriki landfill cell development Area 4B

Project suspended due to revision of site master plan.



Kimbriki vehicles

We replaced one of the light vehicles in our fleet this quarter.



Kimbriki renewal program

Works completed include installation of aerial power supply to new works compound, and revised weighbridge C intersection and improved e-waste reception.



Kimbriki other

There have been no purchases for this period.

FINANCIALS

KIMBRIKI RESOURCE RECOVERY CENTRE

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 0 | 0 | 0 | 0 | 0 | 0 |
| User Charges & Fees | 7,134,802 | 8,214,465 | (1,079,663) | 34,359,840 | 34,359,840 | 33,364,993 |
| Investment Fees and Revenues | 91,588 | 24,375 | 67,213 | 97,500 | 97,500 | 299,713 |
| Other Revenues | 790,100 | 772,054 | 18,046 | 3,228,226 | 3,228,226 | 4,281,739 |
| Grants and Contributions - Operating Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | (1,985) | 0 | (1,985) | 0 | 0 | (1,985) |
| Total Income From Continuing Operations | 8,014,504 | 9,010,894 | (996,390) | 37,685,566 | 37,685,566 | 37,944,460 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (1,241,191) | (1,452,839) | 211,648 | (5,431,996) | (5,431,996) | (5,220,348) |
| Borrowing Costs | (533,544) | (479,401) | (54,143) | (1,917,604) | (1,917,604) | (2,134,095) |
| Materials and Contracts | (3,272,040) | (2,860,713) | (411,327) | (12,337,521) | (12,337,521) | (12,553,497) |
| Depreciation and Amortisation | (679,389) | (337,053) | (342,337) | (1,729,530) | (1,729,530) | (2,930,468) |
| Other Expenses | (2,603,694) | (3,179,355) | 575,661 | (12,743,747) | (12,743,747) | (11,993,385) |
| Internal Charges | 0 | 0 | 0 | 0 | 0 | 0 |
| Overhead Allocation | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenses From Continuing Operations | (8,329,858) | (8,309,361) | (20,497) | (34,160,398) | (34,160,398) | (34,831,793) |
| Surplus / (Deficit) from Continuing Operations | (315,354) | 701,533 | (1,016,887) | 3,525,168 | 3,525,168 | 3,112,667 |

Commentary – Year to Date Actuals and Annual Forecast

The performance from continuing operations was in deficit (\$315,354) which was \$1,016,887 lower than the budget primarily as a result of increased materials and contracts costs and lower incoming volumes.

Total Income from Continuing Operations of \$8,014,504 was lower than budget by \$996,390. User charges were lower than the budget by \$1,079,663. Landfill tonnes from Councils are down 20%, presumably due to the introduction of on-demand household clean-ups for residents in the former Warringah Council area although the fall has been arrested in September as residents appear to be adjusting to the new system. General landfill tonnes are relatively steady vs 2018 but have not had the expected increase after the introduction of the Queensland Levy which has not been enough to deter the lower cost option of transporting of waste to Queensland. Landfill in total is \$579,369 below budget. Extremely low rainfall in the winter months has reduced incoming vegetation significantly with revenue \$160,849 below budget. C+D tonnages are also down as the market slows in line with the general economy and is \$279,403 below budget.

Due to the reallocation of the earned interests on the Remediation Fund, Investment Fees and Revenues were above budget by \$67,213, however this is offset by a corresponding increase in the posted Remediation Expense.

Total Expenses from Continuing Operations were \$8,329,858 which were higher than budget by \$20,497. Materials and Contracts were \$411,327 higher than budget due to increased processing costs on Vegetation and Recyclables under new processing contracts.

Depreciation & Amortisation YTD were \$342,337 higher than budget due to the capitalisation of the operating site lease required by AASB16

Employee Benefits & Oncosts were \$211,648 lower than budget due to the cost control of overtime and saving from headcounts reduction. Other expenses were \$575,661 lower than budget, mainly from the saving on EPA levy expense due to the reduced landfill volumes, forecast the saving of full year will be \$750,362.

Deficit from Continuing Operations of \$315,354 was mainly due to the inability to pass on higher processing costs of vegetation and recyclables to Contracted Councils. This had negatively impacted the result by \$460,296, also the processing costs of vegetation for Ku-ring-gai impacted the result by \$132,746 and the revenue of Landfill from Councils were down by \$229,807.

Forecast

User Charges and Fees are forecasted \$994,847 lower due to lower volumes in Landfill and vegetation and delays in the acceptance of the pricing reviews by shareholders.

The increase in Investment Fees and Revenues of \$202,213 is due to a change in accounting policy to reflect OLG guidelines. This is offset by a corresponding increase in remediation expense which shows as a Other Expenses. KEE have assumed that Shareholders will accept the market review of Recyclables and therefore it is forecasted that Other Revenues will be increased by \$1,053,514.

The Materials & Contracts cost is forecasted to increase by \$215,976. This includes the processing cost of recyclables which increased significantly by \$1.16 million under the new contract, while the vegetation processing cost reduced by \$980k due to the low volume and the end of Ku-Ring-Gai Council Contract, the rest of small balance is due to the reclassification of other expenses to align with OLG accounting practices.

The increase in forecasted Depreciation and Amortisation is due to the implementation of AASB16 in accounting for the site lease. It is offset by lower rent expense.

Employee Benefits and Oncosts are forecasted to reduce by \$211,648 due to control of overtime and headcount reductions.

Other Expenses are forecasts to reduce by \$750,362 due to reductions in EPA levies from lower than budgeted landfill tonnages.

A reduction of \$412,499 in the full year Surplus from Operations is forecasted as a result of the changes above.

Strategic Land Use Planning

HIGHLIGHTS

Towards 2040 – Northern Beaches draft local strategic planning statement

The draft local strategic planning statement (LSPS) – Towards 2040 is on public exhibition. To accommodate our evolving community and manage future growth on the Beaches, we need to think about how our places are planned and built. The LSPS takes us closer to a single planning framework for the Northern Beaches to replace our current four Local Environmental Plans (LEPs) and four Development Control Plans (DCPs).

Affordable Housing

Following on from Council's adoption of the Affordable Rental Housing Scheme in May 2019, a Housing Discussion Paper was released for public exhibition in September alongside the LSPS. The discussion paper addresses affordable housing issues in the context of broader issues of housing on the Northern Beaches.

OPERATIONAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Frenchs Forest Precinct Planning for a sustainable town centre and precinct with a Green Star Communities rating

Council staff continue to work with the NSW Department of Planning, Industry and Environment staff on outstanding matters requiring resolution prior to exhibition including the statutory planning controls, infrastructure funding and traffic and transport issues.



Develop Aquatic Reserve Masterplan with a state-of-the-art education and recreation precinct

Potential sporting group re-locations continue to be discussed with affected stakeholders and State government departments. This work remains ongoing. It is anticipated that the Aquatic Reserve Masterplan will be exhibited concurrently with the NSW Department of Planning, Industry and Environment's Frenchs Forest Precinct Plan.



Amend DCPs to provide for 10% adaptable housing in new medium and high-density developments

Council adopted changes to the Warringah Development Control Plan (DCP) to require adaptable housing at a rate of 10% of all new dwellings in medium and high density residential developments at its meeting on 27 August 2019. The changes commenced on 14 September 2019 with publication in the Manly Daily. All other Council DCPs currently require a minimum of 10% adaptable housing.



Complete Brookvale Structure Planning and Rezoning - to revitalise Brookvale town centre

This project will commence in February 2020.



Ingleside Precinct - work with Department of Planning, Industry and Environment on the potential land release

Work is continuing on emergency traffic evacuation modelling for Ingleside. This work is due to be completed in November 2019.



Develop Place Plans for Avalon, Mona Vale, Manly and other centres

The Place Plan for Avalon is on track to be reported to Council in December.
The Place Plan for Mona Vale is in the preliminary stages of preparation.
The Place Plan for Manly will commence following the completion of the Avalon Place Plan.



Prepare a Local Housing Strategy

Consultants SGS Planning have been engaged to prepare Council's Local Housing Strategy. A Housing Discussion Paper is on public exhibition from 27 September to 10 November 2019 together with Council's draft Local Strategic Planning Statement. Responses to that paper will be considered in the preparation of Council's draft Housing Strategy.



Prepare Local Strategic Planning Statement and associated technical studies

At its meeting on 24 September 2019 Council resolved to place the draft Local Strategic Planning Statement on exhibition from 27 September to 10 November 2019.

Community engagement has commenced including drop-in sessions, community group briefings and Strategic Reference Group briefings as well as social media, traditional media and mail-outs with rates notices. A report on the exhibition will be provided to the February 2020 Council meeting.



Seek to establish a university presence on the Northern Beaches

The opportunity to provide appropriate floor space to accommodate a university at Frenchs Forest is being considered by the NSW Department of Planning, Industry and Environment as part of the preparation of the Frenchs Forest Precinct Plan. It is expected that the Frenchs Forest Precinct Plan will be exhibited later this year, however this process is being managed by the State Government.

Behind schedule



Prepare Northern Beaches Local Environmental Plan and associated studies

Strategic and legislative priorities including completing the draft Local Strategic Planning Statement and progressing the Local Housing Strategy have delayed the Local Environmental Plan (LEP) project. A revised program anticipates an LEP Discussion Paper being prepared for public consultation by mid-2020 and a Planning Proposal after the September 2020 local government elections.



Implement the Affordable Housing Policy

The Scheme, which will initially apply to the Frenchs Forest Planned Precinct, has been submitted to the Department of Planning, Industry and Environment (DPIE) for exhibition with the proposed zoning changes for Frenchs Forest Planned Precinct

A tender for the management of Council affordable housing will be issued when the Frenchs Forest LEP amendments are implemented.

Delays to the release of proposed zoning changes for the Planned Precinct by DPIE have delayed implementation of affordable housing delivery.

FINANCIALS

STRATEGIC & PLACE PLANNING

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 1,210,210 | 1,210,210 | 0 | 6,075,883 | 6,075,883 | 6,075,883 |
| User Charges & Fees | 287,937 | 242,651 | 45,286 | 974,103 | 974,103 | 974,103 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Operating Purposes | 92,500 | 145,625 | (53,125) | 305,250 | 363,125 | 363,125 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 1,590,646 | 1,598,486 | (7,839) | 7,355,237 | 7,413,112 | 7,413,112 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (893,232) | (938,815) | 45,583 | (4,085,285) | (4,085,285) | (4,085,285) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (148,164) | (636,067) | 487,903 | (1,336,726) | (1,752,317) | (1,777,567) |
| Depreciation and Amortisation | (11,516) | (11,516) | 0 | (46,065) | (46,065) | (46,065) |
| Other Expenses | (199,044) | (226,935) | 27,891 | (880,669) | (887,841) | (894,652) |
| Internal Charges | (63,977) | (64,894) | 917 | (277,279) | (277,279) | (277,279) |
| Overhead Allocation | (182,303) | (182,303) | 0 | (729,213) | (729,213) | (359,787) |
| Total Expenses From Continuing Operations | (1,498,237) | (2,060,531) | 562,293 | (7,355,237) | (7,778,000) | (7,440,634) |
| Surplus / (Deficit) from Continuing Operations | 92,409 | (462,045) | 554,454 | 0 | (364,888) | (27,523) |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$92,409 is higher than forecast at the end of September primarily as a result of lower than forecast expenditure.

Total Income from Continuing Operations of \$1,590,646 is slightly lower than forecast by \$7,839 primarily as a result of higher User Charges & Fees associated with planning proposals offset by lower Grants and Contributions – Operating Purposes.

Total Expenses from Continuing Operations of \$1,498,237 is lower than forecast by \$562,293. Employee Benefits & Oncosts are lower than forecast by \$45,583 due to vacant positions.

Materials and Contracts are \$487,903 lower than forecast principally due to the timing of budgeted expenditure on the Northern Beaches Local Environmental Plan project. The project will continue to progress this financial year within the allocated budget.

Other expenses were also impacted by advertising and other costs associated with the delay to the community engagement and exhibition of the Brookvale Structure Plan and the Hospital Precinct Structure Plan. These projects are expected to progress in the second half of the year.

For the full financial year, the Total Deficit from Continuing Operations is forecast to decrease by \$337,366 as a result of the re-distribution of internal charges and expenses for the Directors' group.

Development Assessment

HIGHLIGHTS

This quarter 377 Development Applications, 154 Modifications of Consent and 18 Review of Determination Applications were lodged for assessment and 63 Pre-Lodgement meetings were held.

The Development Assessment team have implemented new processes which have resulted in a positive impact on assessment timeframes.

We've commenced a new project to re-design our development advisory services, with the objective to improving our service to the community. We will shortly commence a customer experience survey which will assist us in identifying the needs of our customers.

| Performance Measures – Development Assessment | Target | September Quarter |
|--|--------|----------------------|
| DAs determined under delegation within 60 days | 60% | * 44% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

Notes on results:

- * Performance against the target has improved from 39% in the previous quarter. This has been achieved by introduction of a fast track system that identifies certain types of development applications that are able to be determined in less than 40 days. This new process has reduced overall DA determination times.

FINANCIALS

DEVELOPMENT ASSESSMENT

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 592,200 | 592,200 | 0 | 2,809,817 | 2,809,817 | 2,809,817 |
| User Charges & Fees | 741,773 | 1,001,517 | (259,744) | 4,015,057 | 4,015,057 | 4,015,057 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Operating Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 1,333,973 | 1,593,717 | (259,744) | 6,824,874 | 6,824,874 | 6,824,874 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (1,154,534) | (1,193,836) | 39,302 | (5,200,556) | (5,200,556) | (5,200,556) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (112,735) | (114,933) | 2,197 | (459,914) | (459,914) | (459,914) |
| Depreciation and Amortisation | (21,701) | (21,701) | 0 | (86,804) | (86,804) | (86,804) |
| Other Expenses | (51,946) | (45,532) | (6,414) | (184,621) | (184,621) | (184,621) |
| Internal Charges | (65,215) | (66,345) | 1,129 | (287,495) | (287,495) | (287,495) |
| Overhead Allocation | (151,371) | (151,371) | 0 | (605,485) | (605,485) | (605,485) |
| Total Expenses From Continuing Operations | (1,557,503) | (1,593,717) | 36,215 | (6,824,874) | (6,824,874) | (6,824,874) |
| Surplus / (Deficit) from Continuing Operations | (223,530) | 0 | (223,530) | 0 | 0 | 0 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Deficit from Continuing Operations of \$223,530 is higher than forecast at the end of September which relates to lower than anticipated income and lower than forecast expenditure in the first quarters of the financial year.

Total Income from Continuing Operations of \$1,333,973 is lower than forecast by \$259,744 primarily as a result of lower User Charges and Fees due to a lower number of applications submitted and pre-lodgement meetings.

Total Expenses from Continuing Operations of \$1,557,503 are lower than forecast by \$36,215. Employee Benefits & Oncosts are \$39,302 lower than forecast due to a number of vacancies. Other expenses are higher than forecast by \$6,414 as a result of re-advertising of amended applications.

No changes are forecast for the full financial year at this stage, however if the decline in applications continues, we would expect to reforecast in the next quarter.

Environmental Compliance

HIGHLIGHTS

Leading the industry

In August, Northern Beaches Council demonstrated leadership in environmental compliance by hosting the Environmental Health Australia [EHA (NSW)] state conference at the Q-station in Manly. The conference, which featured key note speakers Professor Anthony Capon, Professor of Planetary Health, University of Sydney, and internationally acclaimed scientist Professor Tim Flannery. The attendance of 250 participants has made this the highest attended gathering of the profession since the national conference in 2015.

Key topics of the conference included: pests and disease; wastewater; hazardous waste; regulation; collaboration; and the role of environmental health officers in responding to climate change. Our staff gave presentations relating to waste and incident management, as well as showing delegates features of our local environment and environmental education at the Coastal Environment Centre, Narrabeen.

Ranger highlights

Council's rangers continue to work closely with local Police to undertake night patrols of alcohol free zones in Manly, 7 days a week between 6pm and 11pm. Focus areas have been Shelly Beach and East Esplanade. Ranger numbers are set to increase with the oncoming summer period and daylight savings.

Sixty three dog attack incidents were reported to Council between 15 August and 30 September. All incidents are investigated. There has been one declaration under the dangerous dog provisions of the *Companion Animals Act, 1998*.

Rangers conducted a light traffic operation on Powderworks Road, Ingleside, to examine compliance with the local road weight limit (3 tonnes). Appropriate infringements were issued to offending drivers who were found to have exceeded the weight limit. Further operations are scheduled in future, including a joint operation with NSW Police Highway Patrol.

Environmental Health

Our environmental health officers (EHO) are authorised under the *Food Act 2003* to conduct food safety inspections at premises across the Northern Beaches. The program of regular inspections during the September quarter has resulted in:

- five prosecutions underway
- 10 Penalty Infringement Notices issued; two Penalty Infringement Notices court elected;
- 15 Improvement notices issued and complied with
- one Prohibition Order .

The team is also preparing a seminar for small business month on starting a food business giving those new to the industry information about how to achieve a five star rating on food safety practices.

Building Control update

There are 51 properties registered on the NSW Cladding Taskforce portal. All 51 properties have been inspected by Council's Fire Safety Team and Notices and Orders have been issued.

The fire cladding program is on-going and the next phase will be to ensure that the Notices and Orders have been complied with within the specified timeframe.

Draft new Environmental Compliance policies

Three new draft Environmental Compliance policies have consolidated the former Council policies:

- Asbestos Management Policy
- Keeping of Animals Policy
- Smoke Free Zones Policy

| Performance Measures – Environmental Compliance | Target | September Quarter |
|--|--------|-------------------|
| Critical and high risk retail food premises inspections completed, in line with schedule | 100% | 100% |
| Critical and high risk public health inspections completed, in line with schedule | 100% | * 82% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

Notes on results:

- * This year's inspection program has been expanded to include wastewater systems. Additional resourcing to fulfil the inspection program is being sought and compliance with the inspection schedule is expected to improve during the year.

FINANCIALS

ENVIRONMENTAL COMPLIANCE

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 276,263 | 276,263 | 0 | 1,839,224 | 1,839,224 | 1,839,224 |
| User Charges & Fees | 521,103 | 596,645 | (75,542) | 2,404,982 | 2,404,982 | 2,404,982 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 2,190,563 | 2,231,877 | (41,314) | 8,931,074 | 8,931,074 | 8,931,074 |
| Grants and Contributions - Operating Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 2,987,930 | 3,104,786 | (116,856) | 13,175,280 | 13,175,280 | 13,175,280 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (1,890,438) | (2,058,912) | 168,475 | (8,960,953) | (8,960,953) | (8,960,953) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (849,332) | (490,783) | (358,549) | (1,935,392) | (1,935,392) | (1,935,392) |
| Depreciation and Amortisation | (36,950) | (36,950) | 0 | (147,798) | (147,798) | (147,798) |
| Other Expenses | (18,541) | (31,390) | 12,849 | (112,520) | (112,520) | (112,520) |
| Internal Charges | (212,505) | (214,838) | 2,333 | (930,964) | (930,964) | (930,964) |
| Overhead Allocation | (271,913) | (271,913) | 0 | (1,087,653) | (1,087,653) | (1,087,653) |
| Total Expenses From Continuing Operations | (3,279,678) | (3,104,786) | (174,892) | (13,175,280) | (13,175,280) | (13,175,280) |
| Surplus / (Deficit) from Continuing Operations | (291,748) | 0 | (291,748) | 0 | 0 | 0 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Deficit from Continuing Operations is \$291,748 which is higher than forecast at the end of September as a result of higher materials and contracts (\$358,549). This is mainly due to the establishment of the animal management contracts which are reflective of the actual amount as opposed to previous budgeted forecasts. Animal transactions are also generally increasing as a result of a dedicated animal management portfolio, established over the past year. Materials and Contracts are also higher as a result of increased agency costs to manage significant vacancies within the Building Control team. This impact is expected to decrease as recruitment is currently underway. Some offsetting was achieved from Employee Benefits and Oncosts as a result of savings from vacancies (\$168,475).

Total Income from Continuing Operations is \$2,987,930, which is lower than forecast by \$116,856 as a result of a drop in User Charges & Fees and Other Revenue.

Total Expenses from Continuing Operations are higher than forecast by \$174,892. This is principally the result of higher than anticipated Materials and Contracts by \$358,549 partially offset by lower Employee Benefits & Oncosts. The lower Employee Benefits & Oncosts are largely resulting from vacant positions, with the higher Materials and Contracts resulting from the animal management contract and from the engagement of agency personnel to cover these vacancies.

No overall change has been made to the Surplus/(Deficit) from Continuing Operations, however if the trend of the continued negative impacts to Materials & Contracts as a result of the animal management contracts continues, we would expect to reforecast in the next quarter.

Parks and Recreation

HIGHLIGHTS

Beach Safety

Lifeguard patrols were undertaken at Manly Beach seven days per week and Freshwater and Dee Why beaches had patrols from the beginning of September. Beach safety patrols for all other beaches commenced on 28 September by our Lifeguards and volunteer lifesavers.

During this quarter, 563,689 people attended the patrolled beaches with lifeguards performing 8,045 preventative actions, seven rescues and 92 first aid actions. Our lifeguards also undertook 2,700 regulatory actions, which included dealing with anti-social behaviour, litter and dogs on beaches.

Sportsgrounds

The new synthetic sportsfield at Lionel Watts Sportground, Frenchs Forest was completed in August and is part of the Glen Street Open Space Masterplan. This site provide sporting groups with a consistent; all weather, first class premium quality facility that allows more training and playing time. This new synthetic sportfield provides two senior soccer fields, a junior soccer field, a senior AFL field, two junior AFL fields and six cricket nets.

A new irrigation system has been installed at Manly Oval. This will ensure that this sportsground has full water coverage and uses less water and energy than the previous system. The new irrigation system at Tania Park has also been completed which will improve the playing surface.

Sportsfield lighting at Plateau Park, Collaroy, and Newport Oval has been upgraded. This has improved player safety at these grounds.

The 2019/20 Sport and Recreation Sport and Recreation Infrastructure Grant program closed on 12 August 2019. We received 14 eligible applications requesting \$402,766.

Parks, beaches and playgrounds

The renewal works on the mountain bike trail at Manly Dam were completed. This has improved both safety and the riding experience as well as preventing track erosion.

The boardwalk in the middle of North Narrabeen Rockpool has been replaced to improve accessibility.

The renewal of the seawall at Aitken Reserve, North Manly has been completed. This improves the stability of the reserve and car park.

New planting and mulching of gardens was undertaken at Newport Commercial Centre as part of our commercial centre beautification program.

To ensure our rockpools are ready for summer the Dee Why, Fairlight and Freshwater rock pools were painted.

Council adopted the Management of Beaches and Water Safety policy and the Naming our Reserve, Facility and Roads policy. These guide the management of water safety and the process for naming Council assets.

The Lagoon Park Landscape Plan, Manly, was adopted by Council in September. This plan outlines future improvement works, which will enhance community use, access and enjoyment of the area.

A twelve-month trial for dog off leash area at Station Beach, Palm Beach was approved pending licence approval from the NSW State Government.

Tree Management

The proactive public tree program, which includes audits of street trees and works to reduce risk of tree failure was completed in the Manly ward.

Tree Services received and processed 1,519 customer requests related to public trees and 110 requests to remove or prune trees on private land.

We planted 703 trees as part of our ongoing tree program.

Four plant give away days have been held with 1,700 trees supplied to the community.

| Performance Measures – Parks and Recreation | Target | September Quarter |
|---|--------|-------------------|
| Rockpools cleaned weekly during summer season and every two weeks outside of summer | 95% | 95% |
| Sportsfields mowed weekly in summer playing season and monthly in winter | 95% | 100% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

| Workload Measures – Parks and Recreation | September Quarter |
|--|-------------------|
| Number of preventative actions by professional lifeguards on patrolled beaches | * 8,045 |

* **Preventative actions** are highly seasonal and reflect the increase in beach visitors. These figures relate to patrols at Manly Beach for the entire quarter, Dee Why and Freshwater beaches for September and one weekend for all other patrolled locations.

OPERATIONAL PROJECTS

Key: ✓ Complete 🔄 Progressing ! Behind Schedule

| | |
|---|--------------------------------------|
| Progressing on schedule | 🔄 |
| 🔄 Develop a Mountain Bike Strategy | |
| This project has been incorporated into development of the Open Space Strategy. | |
| 🔄 Develop an Open Space Strategy, including playgrounds | |
| The Open Space Strategy including playgrounds project is on schedule. | |
| 🔄 Review and consolidate the Pesticide Use Notification Plan | |
| We have commenced preparation of a draft Pesticide Use Notification Plan for the Northern Beaches, based on the template supplied by the NSW Environment Protection Authority as a minimum standard. The new plan will also incorporate aspects of the notification plans of the three former Councils that went above and beyond the minimum requirements. This will | |

ensure a consistent, high level approach to pesticide use notification across the Northern Beaches.



Develop replacement and compensatory principles for the removal of trees on public open space

The project management documentation has been initiated for this project. This project aims to develop a set of the guidelines which will identify the number of replacements trees required should any trees be removed.



Implement an online private tree application process

The online form to apply for removal or pruning of trees on private property has been completed and it is expected to be operational in the coming months.



Develop an 'Iconic Tree Register'

The Iconic Tree Register will identify and protect those trees on public land which are considered significant to the Northern Beaches. Work continues on the development of the project brief and procurement for engagement of a consultant to prepare the document.



Review Plans of Management related to Crown Lands transfer

This project is scheduled to commence in October 2019.



Implement recommendations from the review of beach life saving services

A Data Collection Plan has been developed and initiated to collect further information regarding beach visitations. This Plan has been developed to verify the recommendations made in the 2018 Risk Audit and will collect data over a 12 month period.

The Deed of Agreement with Surf Life Saving has been signed for the 2019/20 swimming season.

Work has commenced on the development of a Beach Safety Plan to set the direction for the provision of beach safety services across the Northern Beaches over the next five years.



Implement Smart Cities at Manly and Shelly beaches to monitor beach conditions and visitations

The Smart Cities project team is continuing to finalise the process by which the participating Councils will collect data including visitation numbers at the relevant beaches.



Undertake accessibility audit of open space and implement priority improvements

This project is scheduled to commence in January 2020.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Completed



Foreshore and Building Improvements



Rockpool renewal program

Work on the renewal of the North Narrabeen rockpool boardwalk is complete and the rockpool was reopened to the public in September 2019.

Progressing on schedule



Foreshore and Building improvements



Foreshores new and upgrades

Design documentation for the seawall at Winnererremy Bay Reserve is now completed. The seawall will arrest the erosion of the park and ensure that this popular regional park's foreshore remains usable. Work is scheduled to commence in late October and will be completed in late January 2020.

Design work on East Esplanade stage two has progressed and Council is on track to commence this stage in February 2020.



Headland fencing and other measures

Work has commenced on site to install the headland protection fence and landscape upgrade at Turrimetta Headland, Warriewood. It is expected that work will be completed in November 2019.



Mona Vale Surf Life Saving Club – new and renewal works

Tender documentation for the Surf Life Saving Club building is being prepared, following minor changes that were requested by the Club. The building work is expected to commence in March 2020.

Community engagement on the Mona Vale Beach amenities building has closed and engagement on the Apex Park amenities has commenced. Geotechnical tests at both sites will be undertaken during October.



Long Reef Surf Life Saving Club - new building works

Some design refinements are being finalised before the development application is lodged.



Manly Life Saving Club design works

Costings have been updated and a first stage application lodged for funding from the Greater Sydney Sports Facility Fund.



Surf Life Saving Club minor renewal works

Work is well progressed on the lift installation and car park improvements at South Narrabeen Surf Life Saving Club and payment has been made to Whale Beach SLSC for improvements to the garage doors. Various other projects are in the investigation and planning stages.



Surf Life Saving Club major renewals fund

At the August meeting, Council resolved to allocate these funds to minor works at six surf clubs. The projects are to upgrade paving at Queenscliff SLSC, enclose the rooftop balcony, realign the foyer and complete pathway works at Freshwater SLSC, roller door replacement and painting at Dee Why SLSC, covering the members' area, access road signage and CCTV installation at Warriewood SLSC, tiling, stormwater management works and CCTV installation at North Narrabeen SLSC and lighting, accessible amenities, change room and toilet refurbishment, and access control on the internal stairs at Bilgola SLSC.



Foreshores renewal program

Renewal of the seawall at Aitken Reserve, Queenscliff, is complete. The tender for the reconstruction of the seawall and new bleachers at Clontarf Beach will be released in October with construction scheduled to commence in February 2020.



Dinghy storage renewal works

Dinghy rack works at Clontarf and Sandy Bay beaches, Clontarf, is due to commence in the later part of 2019. Construction of the outrigger racks at Middle Creek, Narrabeen, is due to commence in October.



Tidal pools refurbishment

Work is continuing on schedule for tidal pool upgrade projects at Little Manly and at Forty Baskets Beach, Balgowlah.

We have obtained a Part 7 *Fisheries Management Act* permit that covers our tidal pools and other related infrastructure including the jetties at Sangrado Park and Pickering Point, Seaforth, and the Federation Boardwalk at Manly. This overarching permit will allow for a more consistent management approach, without needing to obtain individual permits each time we need to complete works.

Playground improvements



Allambie Oval, Allambie - new playground, multi-use court, paths and landscaping

Council has issued a request for quotation to undertake the construction of the Allambie Heights Oval Playground. It is anticipated that this will be assessed in October and construction will commence in December 2019.



Playgrounds new and upgrades

Work is progressing on the construction of Lionel Watts inclusive playground. Weather permitting the project is expected to be completed in mid-November 2019.

Work on the Manly Dam playground is expected to go to tender in next couple of months.

Clontarf Masterplan was adopted in August 2019.



Connecting all Through Play - Inclusive Play

Work is progressing on the construction of Lionel Watts inclusive playground. Weather permitting the project is expected to be completed in mid-November 2019.

Work on the Manly Dam playground is expected to go to tender in next couple of months.

Clontarf Masterplan was adopted in August 2019.



Playground renewal program

The North Narrabeen Beach playground community engagement has concluded and Council is preparing tender documentation based on the ideas received back from the community. Quotes have been received for the Manly Corso play structure and are currently being evaluated.

Recreational trails



Narrabeen Lagoon Trail aquatic boardwalk

The over water boardwalk on the northern foreshore of Narrabeen Lagoon is progressing on schedule. All piling works have been completed and the deck is 90% complete. Works will commence on the abutments in September and the project is due for completion in early November 2019.



Recreational trails renewal program

Work has been completed on planned renewal works on Manly Dam pedestrian trails. Design work is progressing on the renewal of the Bilgola stairs up to The Serpentine and the Manly to Spit Walk.

Reserves and Parks improvements



North Curl Curl youth facility

Council plans to start community engagement on the skate park at North Curl Curl Community Centre in October 2019.



Reserves new and upgrades

The concept plan for the north west corner of Ivanhoe Park has been favourably received by stakeholders and is proceeding to detailed design. Work to commence in 2020.



Warriewood Valley - public space and recreation

The detailed design for the netball courts Boondah Road, Warriewood has been completed and a Review of Environmental Factors is being prepared. The tender for construction will be issued in October 2019.



Glen Street masterplan implementation

The implementation of the Glen Street Open Space Masterplan is progressing well. The new regional all abilities playground is on schedule for completion in October 2019 while the tender for the construction of shared paths, the new car park and landscaping has been assessed and will be presented to Council at its October meeting.



Youth facilities

Work has commenced on site to build the new skate park at Lionel Watts Reserve. It is expected that the project will be completed in early October 2019.



Freshwater Beach masterplan implementation

Preliminary investigations for the two proposed boardwalks have taken place with boardwalk at McKillop Park, Freshwater, progressing to detailed design. Council will appoint a design team to undertake the Freshwater Beach reserve documentation in 2020 with a view to completing the detailed design in late 2020.



Off leash dog infrastructure

A contractor has been engaged to undertake drainage works on Frenchs Forest Showground and this will be undertaken in two stages through spring and summer 2019.



Reserves renewal program

The design and construction of the replacement bridge at Lidwina Reserve, Cromer, has been released to the market. Assessment of tenders and awarding of a contract is scheduled to take place in late 2019.

Sportsgrounds improvements



Sportsgrounds new and upgrades

Council resolved at its September meeting to proceed with the amended concept plan for the netball courts at Avalon Beach. Work on the hard courts will commence in late 2019 with a view to have them completed in time for the summer vacation period.

A development application is being prepared for the proposed lights at Tania Park, Balgowlah Heights.



Sports Club Capital Assistance Program

The 2019/20 Sport and Recreation Infrastructure Grant program closed on 12 August 2019.

There is \$100,000 available for this year's program and Council received 14 eligible applications, \$402,766 was requested.

Allocation of funding will take place in the second quarter of this year.



Synthetic sportsground conversion

Council has completed the assessment of the design consultants to prepare the detailed design for the conversion of Miller Reserve, Manly Vale, to synthetic. It is anticipated that stakeholder meetings will be undertaken in late October 2019 with a view to releasing a final layout plan in late 2019.



Newport Beach Basketball Court

Initial stakeholder feedback has concluded for the proposed half-court basketball at Newport Beach. A concept plan based on the feedback is currently being prepared and will be ready for broad community engagement in late 2019 or early 2020.



Connecting all Through Play - Active Play

Works at the South Narrabeen Surf Life Saving Club are completed.

Construction of the Lionel Watts western club house, Belrose, has commenced.

The sportsfield lighting projects at Passmore Reserve, Manly Vale, and Frank Grey/Mike Pawley Oval, Curl Curl, are on track.



Sportsfield renewal program

Renewal of the irrigation system at Manly Oval is complete. Drainage and turfing at St Matthews Farm, Cromer, has been completed and lighting renewal at Porter Reserve, Newport, under construction. Other works including the renewal of Beacon Hill Oval lighting, the BMX facility at Seaforth and fencing at Manly Oval are in planning phase.

Town Centre and Village Upgrades



Commercial centre upgrade program

Concept design have been completed for Killarney Heights shops and North Narrabeen shops and community engagement will be undertaken in late 2019.



Public space protection program

A draft layout of vehicle mitigation measures in Manly has been prepared and stakeholder feedback is currently being sought.



Place making infrastructure

Design work for the next stage of paving at Mona Vale shops from the corner of Pittwater Road to half way up the southern side of Waratah Street has been completed and a contractor has been appointed. Works are due to commence in November 2019.



Commercial centre renewal program

Design work is progressing on the renewal of the public areas for Killarney Heights shops, the next stage of Balgowlah Shops, North Narrabeen shops and Forestville shops.

Behind schedule



Sportsgrounds improvements



Brookvale Oval upgrade

Council resolved on 23 July 2019 to align the upgrade of Brookvale Oval with the club's timing to develop its Centre of Excellence. There will be no further action on this task this year.

FINANCIALS

PARKS & RECREATION

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 6,970,283 | 6,970,283 | 0 | 28,185,774 | 28,185,774 | 28,185,774 |
| User Charges & Fees | 887,600 | 392,765 | 494,835 | 2,331,884 | 2,331,884 | 2,331,884 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 57,386 | 43,242 | 14,145 | 182,016 | 182,016 | 182,016 |
| Grants and Contributions - Operating Purposes | 26,121 | 127,017 | (100,896) | 41,332 | 158,020 | 425,320 |
| Grants and Contributions - Capital Purposes | 523,520 | 936,871 | (413,350) | 4,646,592 | 4,677,032 | 4,677,032 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 8,464,910 | 8,470,177 | (5,267) | 35,387,598 | 35,534,726 | 35,802,026 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (2,669,440) | (2,753,641) | 84,201 | (11,722,189) | (11,722,189) | (11,722,189) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (3,019,494) | (3,145,111) | 125,617 | (12,955,951) | (13,082,639) | (13,340,939) |
| Depreciation and Amortisation | (1,247,672) | (1,247,672) | 0 | (4,990,686) | (4,990,686) | (4,990,686) |
| Other Expenses | (31,381) | (34,964) | 3,583 | (437,265) | (437,265) | (437,265) |
| Internal Charges | (380,974) | (383,256) | 2,282 | (1,619,373) | (1,619,373) | (1,619,373) |
| Overhead Allocation | (915,533) | (915,533) | 0 | (3,662,134) | (3,662,134) | (3,662,134) |
| Total Expenses From Continuing Operations | (8,264,495) | (8,480,177) | 215,682 | (35,387,598) | (35,514,286) | (35,772,586) |
| Surplus / (Deficit) from Continuing Operations | 200,416 | (10,000) | 210,416 | 0 | 20,440 | 29,440 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$210,416 is higher than forecast at the end of September as a result of lower than anticipated expenditure.

Total Income of \$8,464,910 is lower than forecast by \$5,267. Higher User Charges and Fees of \$887,600 are primarily due to forecast income from watercraft storage, Winter 2020 sportsfield user fees and the leases from community and sporting groups occurring earlier than anticipated. An additional grant of \$267,300 is expected to be received in November 2019 from Transport NSW for the planting of trees to off-set loss along Warringah Road due to the B-Line and the forecast has been adjusted accordingly for both income and expenditure for this program.

Grants and Contributions from capital purposes are \$413,350 lower than anticipated due to the delay in the commencement of the Connecting through Playground program.

Total Expenses of \$8,264,495 is \$215,682 lower than forecast. Employee Benefits & Oncosts are \$84,201 lower than forecast primarily due to a number of short-term vacancies.

Materials and contracts are \$125,617 lower than forecast, primarily related to delays in some programs including proactive tree maintenance, dune maintenance and planned work at Marine Parade, Manly.

Children's Services

HIGHLIGHTS

National Quality Framework updates

Dee Why Children's Centre has implemented a learning discovery garden in conjunction with Woolworths to enable children to explore, discover and connect with nature.

Children's Services Reconciliation Action Plan has been reviewed and published on Narragunnawali's online platform. A copy of the plan has been distributed to our early learning centres, family day care and vacation care.

Community and Service Achievements

Families participated in the 2019 Early Learning Science Technology Engineering and Maths (STEM) Australia Survey. The survey focused on family understanding of science, technology, engineering and maths concepts.

Brookvale Pre-school and Brookvale Public School are collaborating together with students from Brookvale Public School visiting our centre to play, read and talk about their experiences at school with the Pre-school children.

Dee Why Children's Centre and Vacation Care are collecting plastic lids for Envision where they turn milk and soft drink bottle lids into prosthetic limbs for children. Approximately 250-500 lids (milk bottles and soft drinks) are used to make a small prosthetic hand for a child whilst an arm requires 1,000 caps.

Harbour View Children's Centre has taken part in an initiative with Statewide Australia that turns collected clothing donations into proceeds that go directly to MS Australia to support people living with Multiple Sclerosis.

Forty eight children with additional needs received our care through sources such as fee support, additional funds for integration support staffing, or through the expertise of our dedicated staff of educators.

Upgrades to Children's Services

Harbour View Children's Centre have purchased a worm farm to promote sustainability practices and children's connectedness to the world around them.

North Harbour Pre-school had a new natural play structure installed thanks to the Quality Learning Environment funding awarded to us by the Department of Education.

| Performance Measures – Children's Services | Target | September Quarter |
|---|----------|-------------------|
| No. children attending Long Day Care programs | > 700 | 770 |
| No. children attending Family Day Care programs | > 380 | 394 |
| No. children attending Preschool programs | > 100 | 133 |
| No. children attending Vacation Care programs | Q1 > 400 | 482 |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

OPERATIONAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Providing quality education and care – meeting or exceeding the National Quality Standard

National Quality Framework updates

- Belrose Children's Centre completed a developmental study and evaluation of swings that support children with a range of abilities used in the Early Childhood setting. The Study was then presented to the Parks and Assets team to assist with planning future inclusive playgrounds
- Roundhouse Children's Centre was reviewed against the national quality standards with an authorised officer from the Department of Education visiting the Centre over two days to conduct the assessment and rating

Community and Service Achievements

- Children, Staff and families participated in Book week celebrating literacy
- A number of exciting activities took place across the service including a visit from Kindifarm allowing children to interact with farm animals, dental hygiene sessions with Little Smiles, music play therapy with Phoebe from Musical Chairs and exploration of creative arts with a visit and performance from Gary and Carol Crees. The Roundhouse Children's Centre enjoyed a violin performance by one of our parents who is in the Sydney Symphony Orchestra.
- Harbour View Children's Centre hosted a Father's Day Afternoon Tea which was well attended by lots of dad and friends

Upgrades to Children's Services

- Harbour View Children's Centre have purchased a worm farm to promote sustainability practices and children's contentedness to the world around them
- North Harbour Pre-school had a new natural play structure installed thanks to the Quality Learning Environment funding awarded to us by the Department of Education
- The Roundhouse Children's Centre purchased new glass whiteboards for our babies room to display and program and communicate with parents
- Fourteen new casual educators have been recruited and will commence their Vacation Care experience during the spring holiday. This will take the Vacation Care database of casual educators to 111.



Support children from diverse socio-disadvantaged backgrounds to participate in quality early education and vacation care programs

Sixteen children with additional needs are receiving Integration Support funding so additional educators can be employed to support the children to participate in the early learning programs at the centre. The additional needs of another 17 children were managed by educators in the room.

The federal government's child well-being subsidy supported ten children at risk to receive early childhood education and care. Child care fees for another child is paid for by another organisation while parents study or attend training. Four families with children at pre-school were eligible for reduced fees through the Government's Start Strong program.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Childcare buildings



Kangaroo Street Preschool new works

Construction work is underway and programmed to be completed by the end of the year.



Kangaroo Street Preschool renewal works

Construction work is underway and programmed to be completed by the end of the year.



Children's centres works program

Minor renewal works planned for Roundhouse Children's Centre. Renewal works are expected to be carried out in December 2019 and January 2020 to take advantage of the centre shut down period.

Behind schedule



Childcare buildings



Dee Why Children's Centre design works

The Dee Why Children's Centre is located in the grounds of Dee Why Public School. An 'in principle' agreement has been reached to extend the existing lease on the current site and the design work for a new building is on hold.

FINANCIALS

CHILDREN'S SERVICES

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | (10,469) | (10,469) | 0 | 1,250,968 | 1,250,968 | 1,250,968 |
| User Charges & Fees | 3,349,712 | 3,415,261 | (65,549) | 13,310,361 | 13,310,361 | 13,185,490 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | (2,306) | 2,273 | (4,579) | 9,091 | 9,091 | 9,091 |
| Grants and Contributions - Operating Purposes | 289,899 | 157,099 | 132,800 | 620,832 | 620,832 | 1,273,266 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 3,626,836 | 3,564,164 | 62,672 | 15,191,252 | 15,191,252 | 15,718,814 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (2,557,713) | (2,574,314) | 16,601 | (11,237,713) | (11,237,713) | (11,174,459) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (554,873) | (579,956) | 25,083 | (2,311,407) | (2,311,407) | (2,377,106) |
| Depreciation and Amortisation | (86,529) | (86,529) | 0 | (346,117) | (346,117) | (121,261) |
| Other Expenses | (50,013) | (85,521) | 35,508 | (311,543) | (311,543) | (311,543) |
| Internal Charges | (45,629) | (48,749) | 3,120 | (228,096) | (228,096) | (203,394) |
| Overhead Allocation | (189,094) | (189,094) | 0 | (756,376) | (756,376) | (756,376) |
| Total Expenses From Continuing Operations | (3,483,852) | (3,564,164) | 80,312 | (15,191,252) | (15,191,252) | (14,944,139) |
| Surplus / (Deficit) from Continuing Operations | 142,983 | 0 | 142,983 | (0) | (0) | 774,675 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$142,983 is higher than forecast by \$142,983 at the end of September.

Total Income from Continuing Operations of \$3,626,836 is higher than forecast by \$62,672, primarily as a result of higher than anticipated grant revenue. User Charges & Fees are lower than forecast due to the closure of Beacon Hill Vacation Care while the building is being renovated.

Other Revenues are slightly lower than forecast as a result of timing with suppliers paying for advertising in the Vacation Care brochure.

Grants and Contributions for Operating Purposes are higher than forecast by \$132,800 due to an unexpected Legacy funding grant for Long Day Care and Pre-schools.

Total Expenses from Continuing Operations of \$3,483,852 are lower than forecast by \$80,312.

This is principally the result of staff vacancies. Materials and Contracts are slightly lower than forecast changes by \$25,083 as a result of timing of maintenance costs.

For the full financial year, the Total Surplus from Continuing Operations forecast to increase by \$774,675 as a result of forecast changes:

- The unanticipated grant funding received in the October Quality Learning Environment grant and increased pre-school funding of \$309,391 and Legacy funding for long day care centres of \$343,043.
- Children's Services Strategy cost of (\$80,000)
- Beacon Hill Vacation Care closed due to renovations (\$29,726)

\$229,505 has been allocated to the capital expenditure program from these surplus funds for the renewal of Roundhouse Children's Centre.

Community Arts and Culture

HIGHLIGHTS

Arts and culture

Celebration of the Weaving Bridges project took place during NAIDOC week with over 100 visitors enjoying the launch at Queenscliff. The artwork was created during workshops with the local Aboriginal community and was part of the Gai- Mariagal indigenous festival. The Creative Space at Curl Curl hosted the 2019 Northern Beaches Art Prize, and four other exhibitions.

Glen Street Theatre

There were popular sold out performances of Diplomacy, the Wharf Revue, and Stage Artz' production of Mary Poppins. Spiegelesque returned to the Cabaret Room, which has been refurbished to enhance the quality and experience of performances. NIDA workshops were fully booked, from the July school holidays onwards, indicating ongoing demand for these opportunities. We also introduced pre-purchase of food and beverages, to improve the customer experience.

Manly Art Gallery and Museum

We welcomed 27,177 visitors this quarter for a range of exhibitions and events. Focussed exhibitions included solo shows by painters Charlie Sheard and Wendy Sharpe, drawings by Mick Glasheen and the photographers Louise Whelan and Stu Spence. Broader exhibitions included Recent Acquisitions and Artists abroad, a presentation of some permanent collection works featuring European landscapes painted by ex-patriate artists.

There were 105 public programs, attracting 16,849 people. This included three Creative Connect professional development seminars and a Women's Creative Circle lecture. The Gallery Society hosted a Valuation Day for collectors, and the Kids' Art and Life drawing classes. The Manly Arts Festival had 60 events, including two bus tours to artists' studios and two Sound Lounge concerts.

Support for our community

Meals on Wheels delivered 4,846 meals to older people in the community to enable them to live at home for longer and prevent social isolation. Community Lunches were a successful addition to the home delivery service, with 370 meals served in small groups, to build social connections. The Adolescent and Family Counselling Service provided support to 50 young people and their families with 179 free counselling sessions.

Youth and community development

We became the first council in Australia to sign the National Communications Charter, on 10 September 2019, which focuses on reducing stigma around mental illness, suicide and help-seeking. The Northern Beaches Suicide Response Steering Group recently formed a new Lived Experience Group, and welcomed two new representatives.

Council continues to address relevant social issues and provide support to vulnerable members in our community with 16 activities involving 2,286 participants, including the recent Disability Services Expo at Dee Why RSL.

The first Religious and Cultural Leaders Forum was held at the Dee Why PCYC, focusing on Domestic and Family Violence. The forum brought over 120 people from over 60 different religious and cultural communities together, with 25 stalls of local services.

The first Housing and Homelessness Forum for the Northern Beaches was held in August with key specialist services and several representatives from the Department of Communities and Justice. A Discussion Paper summarising the key recommendations is being developed.

In its 18th year, the 24/7 Youth Film Festival encouraged young people to create a 7-minute or less film, in 24 hours of preparation. Over 300 people attended the screenings, followed by the Awards Night on 22 September. Young filmmaker Joel Maguire took out the top award for his film "Tim".

Council partnered up with Northern Beaches Secondary College Cromer Campus for an acoustic night at Manly Town Hall. Over 150 people attended the "first of its kind" event with students taking on lead roles throughout the entire project. It was well-received, with 97% of those surveyed being supportive of the youth event and venue.

Students and Chaperones from Japan's Odawara City Council visited our region for the annual Student Exchange, enjoying various cultural, educational and recreational activities in the area.

Our growing volunteer base

New volunteers were recruited to support a range of our services and programs, including Meals on Wheels, Manly Art Gallery and Museum, Libraries, Bushcare, Cemeteries, Environment Centres and Manly Visitor Information Centre.

| Performance Measures – Community Arts and Culture | Target | September Quarter |
|--|------------|-------------------|
| Community centres bookings | Q1 > 9,270 | 9,417 |
| Volunteers who actively participate in ongoing programs across Council | > 650 | 659 |
| Direct services: Meals services | > 4,500 | 4,846 |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

OPERATIONAL PROJECTS

Key: ■ Complete ■ Progressing ■ Behind Schedule

Progressing on schedule



Review the Manly Arts festival and Northern Beaches Art Prize

The 2019 Northern Beaches Art Prize was launched in August. The review of this activity is underway.



Develop a Social Plan and supporting plans for target demographics

The project governance structure has been established and engagement plan drafted for endorsement at the first Project Steering Group meeting in October.



Conduct youth activities at PCYC

There were no youth events at the PCYC in July to September 2019. The next event is planned for November, a multicultural activity with youth engagement and a show. A band

night is arranged for December 14 with a high profile band on a national tour, with tickets selling well.



Support the youth and wellbeing hub at Avalon

In September 2019, three counselling sessions and several workshops were held at the Avalon Youth Hub, with 52 young people attending. There were 14 community contacts made to the Youth Hub by phone, referrals and online.

The Wednesday Outreach BBQ at Newport is averaging 30 young people each afternoon, facilitated by Youth Hub partners Street Works and Mission Australia.



Develop and promote an online disability inclusion and access information hub

An accessibility audit of the online hub has been completed. Recommendations to ensure it is of sufficiently high accessibility standards are being reviewed and applied. It is expected that the hub will be available soon.



Funding support for design of Mona Vale Performing Arts Centre

This project at Mona Vale Public School is being managed by the Department of Education, with the feasibility study provided for consideration by the Department.



Funding support for construction of Barrenjoey Community Performance Space

Council is providing \$1.05m grant funds to Department of Education, to design and build a 200 seat community performance space at Barrenjoey High School. Construction is underway and expected to be completed in November.



Conduct a feasibility study into the potential use of former restaurant site at Glen Street Theatre

This quarter we undertook community engagement to inform the feasibility study, as well as work to appoint a consultant to undertake the study.

Behind schedule



Implement the Coast Walk Public Art Strategic Plan

The project is slightly behind schedule due to resourcing. The evaluation of the artists' panel tender is underway and will be reported to Council in December 2019. Public Art Working Group members selected and first meeting scheduled for October 2019.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Art Works



Manly Art Gallery - art works

A bathing suit by Angela von Bortel was purchased.



Theo Batten Bequest - art works

No purchases have been made.

Community Centre Improvements



Community buildings works program

Architects have been appointed and an initial concept prepared for the internal alterations to Mona Vale Memorial Hall.

Manly Seniors Kitchen is being upgraded. Work is expected to take place in November to December 2019.



Community centres minor works program

Re-roofing works are underway at Collaroy Plateau Community Centre and will be completed in mid-October.

At the Tramshed, Narrabeen, the kitchen door has been replaced and a quote obtained for an awning over the steps to the rear entrance to cafe.



Warriewood Valley Community Centre new works

Work to design and build the new multi-use community centre on the existing site of the Nelson Heather Centre in Warriewood continues. This project will be delivered over the next 2-3 years. A request for tender for architectural services is currently under evaluation with an architect expected to be appointed by the end of 2019.



Warriewood Valley Community Centre renewal works

Work to design and build the new multi-use community centre on the existing site of the Nelson Heather Centre in Warriewood continues. This project will be delivered over the next 2-3 years. A request for tender for architectural services is currently under evaluation with an architect expected to be appointed by the end of 2019.



Beacon Hill Community Centre and Youth Club

Work is underway and completion is expected in early January 2020.

Cultural Improvements



Manly Art Gallery renewal works

Planning underway for various jobs including air conditioning improvements and roof repairs.



Glen Street Theatre renewal works

Consultancy Works progressing to document tender for new chiller upgrade to Air Conditioning, with budget over two years 2019/20 and 2020/21.

Urgent works to deal with ongoing roof leaks, upgrade Fire Indicator Panel and ventilation to amenities currently being priced.

Behind schedule



Cultural Improvements



Coast walk – art trail

The project is slightly behind schedule due to resourcing. The evaluation of the artists' panel tender is underway and will be reported to Council in December 2019. Public Art Working Group members selected and first meeting scheduled for October 2019.



Creative arts space - Mona Vale

The project has been delayed to allow for greater consultation with key stakeholders to finalise the scope and configuration of the space.



Creative arts space - Avalon Golf Course

Plans have been developed for alterations to the Avalon Golf Clubhouse to accommodate arts use. The project is awaiting heritage planning approval to progress.

FINANCIALS

COMMUNITY ARTS & CULTURE

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 1,892,113 | 1,892,113 | 0 | 7,871,567 | 7,871,567 | 7,871,567 |
| User Charges & Fees | 1,275,641 | 1,182,813 | 92,828 | 3,984,760 | 3,986,910 | 3,987,909 |
| Investment Fees and Revenues | 0 | 1,250 | (1,250) | 5,000 | 5,000 | 0 |
| Other Revenues | 114,203 | 150,979 | (36,776) | 743,535 | 743,535 | 743,535 |
| Grants and Contributions - Operating Purposes | 548,553 | 847,545 | (298,992) | 3,368,980 | 3,392,068 | 3,697,068 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 9,407 | 9,407 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 3,830,510 | 4,074,701 | (244,191) | 15,973,841 | 16,008,486 | 16,309,486 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (1,588,499) | (1,540,324) | (48,175) | (6,697,606) | (6,697,606) | (6,697,606) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (682,515) | (812,236) | 129,721 | (2,949,276) | (3,127,753) | (3,049,764) |
| Depreciation and Amortisation | (247,864) | (247,864) | 0 | (991,456) | (991,456) | (1,046,181) |
| Other Expenses | (679,899) | (1,089,829) | 409,930 | (3,713,294) | (3,780,794) | (4,092,605) |
| Internal Charges | (88,665) | (93,396) | 4,731 | (368,006) | (368,006) | (375,117) |
| Overhead Allocation | (346,051) | (346,051) | 0 | (1,384,204) | (1,384,204) | (1,014,778) |
| Total Expenses From Continuing Operations | (3,633,492) | (4,129,701) | 496,209 | (16,103,841) | (16,349,818) | (16,276,050) |
| Surplus / (Deficit) from Continuing Operations | 197,018 | (55,000) | 252,018 | (130,000) | (341,332) | 33,436 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$197,018 is higher than forecast at the end of September primarily as a result of lower expenditure in materials and contracts which will be on target by the end of the financial year.

Total Income from Continuing Operations of \$3,830,510 is lower than forecast by \$244,191. This is due to timing of the receipt of grants in the Community Development, Meals on Wheels and Youth & Family Counselling Services income budgets. An unexpected grant for \$60k was received for Community Safety.

Total Expenses from Continuing Operations are \$3,633,492 which is lower than forecast by \$496,209. Other expenses are \$409,930 lower than forecast due to the rollover of funds from 2018/19 for the PCYC events from the merger savings fund, plus two community groups are yet to invoice Council for their quarterly or annual grant payments – totalling \$115k.

Changes are proposed to the annual forecast to address the variances noted above. These include:

- Reduce the allocation from the Merger Saving Funds for the PCYC events in 2019/20 by \$153k to continue the program over 6 years, rather than 4 years
- Increase (\$50k) for Glen Street Theatre Feasibility Study and Business Case for the operation of a performance/entertainment space with food and beverages in the former restaurant space – (as per Council res item 15.4 on 18 Dec 2018).
- Increase depreciation (\$54k) as a re-distribution from Children Services for non-Council operated preschools run from Community Centres under hire arrangements.

Library Services

HIGHLIGHTS

Connecting and building our community

Our residents' use of the service continued to grow this quarter. Library membership grew by 2,289 to a total 186,392 people and our Home Library service expanded its reach by a further 22 customers and now has 433 clients. We received 93,177 visits to the library website and our eLoans grew another 7%, reaching 64,499 for the quarter.

We have more volunteering opportunities available, with 236 volunteers currently supporting the service in areas such as Home Library deliveries, Family History and Justice of the Peace services.

The service also delivered 468 programs attended by 12,432 people. Events included school holiday activities, 98 adult programs including four author talks, 20 youth programs and 480 entries in the Young Writers competition, with recognition and prizes for 24 finalists.

Improving the service

We are improving the way items are loaned, returned and secured, with a new system installed at Dee Why, Forestville, Glen Street and Warringah Mall libraries. We are also improving access to our local history archives, by capturing our Local Studies items in digital images.

Manly Library has already relocated the Local Studies to Level 2, and repurposed the former space to a quiet space. Manly and Mona Vale libraries have upcoming refurbishments. Meeting room technology is also being improved across the service.

| Performance Measures – Library Services | Target | September Quarter |
|---|-----------|-------------------|
| No. library memberships | > 180,000 | 186,392 |
| No. youth memberships | > 32,000 | 34,102 |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

OPERATIONAL PROJECTS

Key: ✓ Complete 🔄 Progressing ! Behind Schedule

Progressing on schedule



Review and improve eServices in line with customer needs and demands

We have started creating a common system to collate usage statistics for all electronic resources. This system will help determine popularity, value for money and identify opportunities for promotion to our customers.



Digitise the Local Studies collection

The audit of Local Studies image assets continues and will identify assets that have been digitised. Current processes for digitisation are being reviewed and mapped to align with the workflows of the History Hub which is the new digital archives platform.



Improve and expand library programs in line with customer needs and demands

We have continued to expand library programs across the service. Examples include:

- Expansion of the Unplugged band competition to run across three branches this year.
- The Wellness Walk program has also been launched in all branches.
- A second Richard Glover event, to meet customer demand.
- Extended HSC lock in programs have been confirmed to run at all six branches.
- The Art and Words Project was launched at Manly library with over 70 attendees and almost 100 anthologies sold.



Review opportunity to provide 24/7 access to the physical library space

This is in the planning stage. We have defined objectives, issues and key stakeholders.



Increase the reach of the Home Library service

We continued to reduce the wait list of 22 prospective clients, in line with team capacity. All 22 wait-listed clients were welcomed to the service in August. The service was promoted during Carer's week and at the Northern Beaches Disability Expo.



Increase youth engagement with library programs and activities

Several youth focused programs have been held :

- A successful Harry Potter Trivia night was held at Warringah Mall Library with 53 attendees.
- A successful Zine fair was held and featured 24 stall holders, three Council stands and five local youth bands providing entertainment.
- A library information stand was used at the Stix and Stones music night in Manly to survey youth on their use of the library service.
- Staff training continued and a second workshop is scheduled to up skill staff on services the library offers to youth.
- Future programs are being explored e.g. The Unplugged band competition has been confirmed for heats at three library branches in November.



Optimise volunteering opportunities across the service

Four new Home Library Service volunteers have commenced at Dee Why library. A Home Library Service volunteer has also been recruited for Mona Vale Library. A new volunteer

Justice of the Peace (JP) service has been introduced at Mona Vale Library. Three volunteer JPs are now available for customers on a Saturday.

Behind schedule



Review library opening hours to improve consistency and access

Any extension of library opening hours is contingent on staff resourcing. Options continue to be considered in preparation for wider consultation with staff and Joint Consultative Committees.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Community Space and Learning



Library books new

The ordering of new library stock has commenced with an emphasis on the purchase of subscriptions and eResources.



New library technology

Phase 1 is now complete with equipment operational for customers and staff in Warringah Mall, Dee Why, Forestville and Glen Street Libraries. Phase 2 of the project will start when refurbishment work commences in Manly and Mona Vale Libraries, likely in December 2019.



New library furniture

Planning has commenced to identify and select furniture for the new Manly Library meeting rooms, in line with customer demand.



New library technology community spaces

We have identified the requirements for meeting room equipment for Warringah Mall library and are collaborating with the other branches on their requirements.



Library books – replacement

Purchases were dominated this quarter by Adult Fiction, comprising 31% of received stock. Adult Non Fiction was 20%, Junior items 18% and DVDs 14%. The remaining 17% of stock received was Young Adult and Audio Visual items.

Library Upgrades



Mona Vale Library upgrades and new works

Planning phase is nearly completed, with architectural documentation being finalised, in order to tender for the works.



Library buildings works program

Quotes have been received for minor works.



Forestville Library renewal works

Initial communication has commenced with stakeholders on the scope of works, which will be completed in future years.



Manly Library renewal works

Initial concepts for upgrades to Manly Library are complete, and a cost plan for concepts has been developed. Plans are being refined to focus on priority needs.

FINANCIALS

LIBRARY SERVICES

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 2,433,419 | 2,433,419 | 0 | 10,229,935 | 10,229,935 | 10,229,935 |
| User Charges & Fees | 55,353 | 43,460 | 11,893 | 174,984 | 174,984 | 174,984 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 32,184 | 44,773 | (12,590) | 179,096 | 179,096 | 179,096 |
| Grants and Contributions - Operating Purposes | 9,000 | 144,441 | (135,441) | 144,441 | 339,109 | 339,109 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 500,000 | 500,000 | 500,000 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 2,529,956 | 2,666,093 | (136,138) | 11,228,456 | 11,423,124 | 11,423,124 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (1,589,456) | (1,643,308) | 53,852 | (7,153,123) | (7,153,123) | (7,153,123) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (143,670) | (125,398) | (18,272) | (772,447) | (962,902) | (943,752) |
| Depreciation and Amortisation | (433,594) | (433,594) | 0 | (1,734,376) | (1,734,376) | (1,734,376) |
| Other Expenses | (186,066) | (189,890) | 3,824 | (460,643) | (464,856) | (454,006) |
| Internal Charges | (35,376) | (36,755) | 1,378 | (159,270) | (159,270) | (159,270) |
| Overhead Allocation | (237,149) | (237,149) | 0 | (948,597) | (948,597) | (948,597) |
| Total Expenses From Continuing Operations | (2,625,311) | (2,666,093) | 40,783 | (11,228,456) | (11,423,124) | (11,393,124) |
| Surplus / (Deficit) from Continuing Operations | (95,355) | 0 | (95,355) | (0) | (0) | 30,000 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Deficit from Continuing Operations is \$95,355 higher than forecast at the end of September as a result of an anticipated grant not being realised in the first quarter, partially offset by lower than forecast expenditure.

Total Income from Continuing Operations of \$2,529,956 is lower than forecast by \$136,138 due to lower Other Revenues and the non-receipt of Grants and Contributions. Other Revenues are lower than forecast as a result of the new library management system notifying customers of pending overdue book fees prior to the due date.

Total Expenses from Continuing Operations of \$2,625,311 is lower than forecast by \$40,783. This is primarily due to lower Employee Benefits & Oncosts of \$53,852 offset by a higher than anticipated expenditure in Materials and Contracts of \$18,272. The lower Employee Benefits & Oncosts are due to existing vacancies resulting from the phased implementation of the library structure. The higher than anticipated spend in Materials and Contracts is due to timing changes associated with annual library subscriptions.

As a result, the total deficit from Continuing Operations is \$95,355. It is proposed to increase the annual forecast to a surplus of \$30,000 primarily due to changes to the library digitisation program and a reduced requirement for archival supplies.

Transport Traffic and Active Travel

HIGHLIGHTS

Enhancing active transport

The Active to Schools Project promotes safe walking and cycling to school, and is a cooperative effort with local schools, Department of Education, Transport for NSW, NSW Health Promotion and the Heart Foundation. It provides new and improved infrastructure, as well as working to improve bus services and parking around schools. Council is currently developing mapping to support an online self-reporting tool for schools – using Social Pinpoint, areas can be identified for improvement of their safety or connectivity.

Bicycle parking has been increased in the Manly Town Centre, with 50 new hoops installed on poles to support and encourage cycling. Bicycle parking has also been installed in Riddle Reserve, Bayview. Shared path line marking has been improved in John Fisher Reserve and Cromer Park, Cromer.

To support and encourage cycling on the recently constructed shared path network, Council participated in TfNSW Bike Week 2019. We hosted three pop up activities in Mona Vale, Dee Why and Newport to promote the local active connections.

A strategic approach to transport

We are currently developing an integrated transport approach, across the Northern Beaches area, which considers all transport modes and future innovation. The Northern Beaches Bike Plan and Road Safety Plan are in development and will be placed on the agenda of a future Council Meeting, for endorsement to commence public exhibition

Related strategies and plans already adopted by Council are the Northern Beaches Walking Plan, Shared Transport Policy and Bike Share Guidelines. Others to be developed in the coming year are the Electric Vehicle Plan and Car Share Plan.

Making road travel safer

Senior Road Safety Workshops are well received and sought out by various groups. A local seniors group had 34 attending a session in July, benefitting from updates on road rules and safety tips for using roads and paths.

Our free child car restraint checking days are always in high demand. During August, 51 families had their restraints checked, with 85% found to need changing or adjusting. This has resulted in improved safety for 74 more local children.

Our August workshop on 'Helping Learner Drivers Become Safer Drivers' was attended by 25 supervising drivers. Topics included changes to the licensing scheme; conditions for Learner and Provisional drivers; and the benefits of supervised driving. Feedback showed that the workshop is highly valued, addresses key concerns and provides important new information.

Building a planet-friendly fleet

With a view to reducing costs and carbon emissions, Council has obtained four plug in electric Hyundai Ioniqs, with more on order to grow our fleet of low-emission vehicles. Two electric sweepers are on order for public place cleaning, meaning a cleaner and quieter service. Electric cleaning carts will also replace petrol powered units at Sydney Lakeside Holiday Park.

Keeping public places problem-free

A team of Public Place Officers have been conducting regular inspections of Council areas, and identifying issues to be rectified, as well as meeting with other Council teams on localised issues. This quarter the team have been assisting Council's Waste Service with the roll out of new bins for public places, and retrieving old bins, a large task across the whole Northern Beaches.

| Performance Measures – Transport and Active Travel | Target | September Quarter |
|--|--------|-------------------|
| Works on schedule for active travel assets | 100% | 100% |
| Road renewals program on schedule | 100% | 100% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

OPERATIONAL PROJECTS

Key: ■ Complete ■ Progressing ■ Behind Schedule

Progressing on schedule 

Expand the Active to Schools initiative to encourage walking and cycling to school, in partnership with NSW Department of Transport

Work continues on journey mapping of school and student data, and a Memorandum of Understanding for this initiative. This is a cooperative project with NSW Education.

Develop Transport Plans to support the Transport Strategy - Parking, Road Safety, Public Transport

The Road Safety Plan has been finalised and is on the agenda of the October Council meeting for endorsement. The Parking Plan is currently being developed.

Implement Transport Plans which support the Transport Strategy - Parking, Bike, Road Safety, Public Transport

The Draft Bike Plan is expected to go to the November Council meeting

Implement Walking Plan and Pedestrian Access and Mobility Plans

Works have been completed in Middleton Road, Cromer, in Clontarf Street, from Lister Street to Urunga Street in Seaforth, in Beaconsfield Street, Newport, and kerb ramps were completed at the intersection of Griffiths and Boyle Streets, Balgowlah.

Develop accessibility maps for all major town and village centres

Initial project planning is underway to develop a strategic approach to deliver the project.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Completed



Active travel – cycleways and footpaths



Soldier's Memorial Walk Freshwater

Completed in July 2019. This completes a missing link in the 'Avenue of Honour'.

Road and related infrastructure upgrades



Parking station and meters infrastructure

Completed in August 2019.

Progressing on schedule



Active travel – cycleways and footpaths



Footpath new

The footpath program is progressing, with the following sites completed so far:

- Middleton Road, Cromer, adjacent to car parking
- Clontarf Street, Seaforth, from Lister Street to Urunga Street
- Beaconsfield Street, Newport
- Griffiths Street and Boyle Street intersection, Balgowlah, – kerb ramps



Footpath renewal works

The works have been prioritised and a contractor appointed. The first works were completed at Alexander Street in Manly



Bike Plan implementation - new works

Construction works to commence on major programs in February



Warriewood Valley - pedestrian and cycleway network

Council is preparing a brief for the design and construction of the proposed pedestrian bridge across Fern Creek. Geotechnical investigations have been undertaken and a survey has been prepared. Council will undertake the bridge works in conjunction with the creek rehabilitation works.



Connecting Communities - footpaths program

- The Ocean Road, Palm Beach from Black Rock to Governor Phillip Park path concept has been completed and consultation will commence shortly.

- The concept design for the stairs for Turrimetta Beach is having a further engineering design review.
- Design work and consultation is ongoing for the Whale Beach Road, from Norma Road to Florida Road section of the Coast Walk.
- Consultation for Newport to Avalon is continuing.



Connecting Communities - cycleways program

Design and community consultation is ongoing for the Newport to Avalon section of the cycleway. The shared user path on Pittwater Road, Collaroy and the Howard Avenue, Dee Why shared path are both now complete.



Narrabeen Lagoon pedestrian and cycle bridge

This project is on track with procurement for construction set to commence next month

Active travel – cycleways and footpaths



Whistler Street Car Park renewal works

This project is progressing well with work in progress on the southern and eastern sides of the car park. The project is expected to be completed late October 2019



Multi storey car parks renewal works

Planning is in progress for air handling improvements to the underground car parks. Some funds will also be allocated for fire safety measures improvements.



Car park renewal works

Designs were completed for Mona Vale Beach Carpark, Middleton Road Parking Bays in Cromer, and Lake Park Road Carpark in Narrabeen. Construction to commence in October.

Plant and fleet



Major plant renewal

Most programmed plant items have been ordered, apart from Beach Services and those used for transport-related works.



Light fleet renewal

Program on track, with 27 vehicles delivered to replace older or less efficient vehicles

Road and related infrastructure upgrades



New traffic facilities

The Starkey Street pedestrian crossing upgrade was completed in Forestville. Planning has commenced for all other projects which have now been defined.



Warriewood Valley - traffic and transport infrastructure

Designs are ongoing for the various projects in Warriewood Valley. Construction for all delivery projects to commence in February 2020



Church Point - new infrastructure

The detailed design and environmental approvals process is currently underway



Scotland Island roads and drainage improvements

We have been undertaking engagement with the Scotland Island Residents' Association and undertaking detailed scoping of Scotland Island's roads to identify key areas for improvements. A program will be defined and key projects identified. Construction is scheduled for the fourth quarter of the financial year.



Kerb and gutter new

This program will commence in early 2020.



Kerb and gutter renewal works

Works were completed in Carawa Road, Cromer, and the surrounding vicinity of Fisher Road North and Willandra Road.



Retaining wall renewal works

Palomar Parade Stage 1, Freshwater, has commenced and will be completed in early October 2019. Planning and design ongoing for Palomar Parade Stage 2 and Moore Street, Clontarf. Detailed design of McCarrs Creek Road, Church Point, has been completed.



Road resheeting program

Works have been planned and prioritised for the year, and contractors have been engaged to start work in October.



Bus stop renewal

Construction work at the Palm Beach Heritage Shelter is progressing well and completion is expected in early October.

Wharf upgrades



Wharves works program

Project is scheduled to start in November



Sea wall renewal works

Project is scheduled to start in December

Behind schedule



Road and related infrastructure upgrades



Bridge renewal works

The Ocean Street Bridge project is in the planning stage. Further investigation is being undertaken to ensure that the design creates sustainable outcomes to provide the best

outcomes for the adjacent Narrabeen Lagoon. Construction will be re-phased to coincide with a future lagoon clearance operation to reduce the environmental impact of the works.

Initial planning has commenced on the Oxford Falls Road bridge project.

Wharf upgrades



Church Point Masterplan Wharf extension

This project is behind schedule whilst Council resolves issues of land ownership.



Carol's Wharf renewal works

The project timeline has been extended to ensure community engagement outcomes are addressed and construction is not impacted by energy utility work. Construction is scheduled for March - June 2020.



Bells Wharf renewal works

The project timeline has been extended to ensure community engagement outcomes are addressed and construction is not impacted by energy utility work. Construction is scheduled for March - June 2020.

Active travel – cycleways and footpaths



Dee Why to Long Reef Walkway

Project delay caused by investigations and preliminary environmental studies to identify possible routes to connect Dee Why and Long Reef.

FINANCIALS

TRANSPORT, TRAFFIC AND ACTIVE TRAVEL

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 3,810,858 | 3,810,858 | 0 | 6,135,545 | 6,135,545 | 6,135,545 |
| User Charges & Fees | 3,032,883 | 3,079,715 | (46,831) | 14,600,498 | 14,600,498 | 14,600,498 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 598,922 | 132,242 | 466,681 | 760,000 | 760,000 | 917,000 |
| Grants and Contributions - Operating Purposes | 293,983 | 588,504 | (294,521) | 4,745,864 | 4,745,864 | 4,786,864 |
| Grants and Contributions - Capital Purposes | 651,393 | 1,399,165 | (747,772) | 9,672,177 | 9,942,019 | 12,140,235 |
| Gains on disposal of Assets | 320,944 | 134,485 | 186,460 | 673,373 | 673,373 | 673,373 |
| Total Income From Continuing Operations | 8,708,984 | 9,144,967 | (435,984) | 36,587,458 | 36,857,300 | 39,253,516 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (2,705,700) | (2,626,285) | (79,415) | (11,363,878) | (11,363,878) | (11,363,878) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (2,108,641) | (3,414,816) | 1,306,175 | (13,159,154) | (13,159,154) | (13,235,907) |
| Depreciation and Amortisation | (2,811,058) | (2,811,058) | 0 | (11,244,233) | (11,244,233) | (11,244,233) |
| Other Expenses | (1,047,636) | (1,364,326) | 316,690 | (5,791,800) | (5,791,800) | (5,802,745) |
| Internal Charges | 2,143,060 | 2,148,690 | (5,629) | 9,280,296 | 9,280,296 | 9,309,553 |
| Overhead Allocation | (1,077,172) | (1,077,172) | 0 | (4,308,688) | (4,308,688) | (3,834,759) |
| Total Expenses From Continuing Operations | (7,607,147) | (9,144,967) | 1,537,820 | (36,587,458) | (36,587,458) | (36,171,968) |
| Surplus / (Deficit) from Continuing Operations | 1,101,836 | 0 | 1,101,836 | 0 | 269,842 | 3,081,548 |

Commentary – Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations of \$1,101,836 is higher than forecast at the end of September largely as a result of lower than forecast Expenditure.

Total Income from Continuing Operations of \$8,708,984 is lower than forecast by \$435,984. This principally relates to lower Grants and Contributions for Capital Purposes of \$747,772 due to timing of the receipt of this income. Grants and Contributions for Operating Purposes are lower than forecast by \$294,521, which relates to the timing of receipt of the Traffic Route Lighting Subsidy. The higher Other Revenues of \$466,681 primarily relates to income received from advertising on Council structures. The lower User Charges & Fees of \$46,831 mainly relates to lower than predicted parking trend activity at Whistler Street and Pay and Display Reserve Parking. There is also a higher gain on the disposal of assets by \$186,460 from the sale of plant and equipment scheduled for replacement.

Total Expenses from Continuing Operations of \$7,607,147 are lower than forecast by \$1,537,820. This is principally the result of lower than anticipated Materials and Contracts of \$1,306,175 and Other Expenses of \$316,690, both mainly due to the timing of expenditure related to the Accelerated Streetlight Replacement Program (\$1m). The slight increase of \$79,415 in Employee Benefits & Oncost is due primarily to the transfer of staff from other services into the Public Place Team.

For the full financial year, the Surplus from Continuing Operations is forecast to increase by \$2,811,706 primarily due to the following:

- Other income: Advertising on Council's Structures \$157,000
- Grants and Contributions for Operating Purposes: Revised forecast for the RMS Traffic Facilities Block Grant \$41,000
- Grants and Contributions for Capital Purposes:
 - Bike Implementation \$589,150
 - New Traffic \$630,400
 - Road Resheeting Contributions \$978,666
- Materials & Contracts are forecast to increase by \$76,752, primarily within Contract Services for traffic facilities and road works that are anticipated to increase due to the above grant funding
- The \$457,710 re-distribution of internal charges and expenses for the Directors' group

Economic Development, Events and Engagement

HIGHLIGHTS

Events for everyone

The Northern Beaches Art Prize was exhibited at the Creative Space Arts Space, with 1,500 people enjoying art in the categories of General, Small Sculpture, Waste-to-Art and Youth Art. This initiative recognises and fosters the creativity of our amateur and emerging artists, with almost 900 entries received this year.

Spring into Mona Vale was a festival of special events and activities held during the month of September at local venues and businesses. Council hosted the Picnic in the Park, attracting 2,048 people to Village Park for dinosaur-themed stage shows, activities and roving entertainment. The Open Air Cinema also attracted over 1,600 people to a screening of 'The Greatest Showman', and patronage to local food businesses. Feedback from the community has been extremely positive.

The Vietnam Veterans Memorial Service in Manly on Friday 16 August was well-attended, supported by Council and the NSW National Servicemen's Association and Affiliates. The involvement of our schools was a wonderful expression of how we value our veterans, with students performing as youth speakers, choir, band and catafalque party.

Four citizenship ceremonies were held during the quarter, with more than 440 people becoming Australian citizens in a celebratory atmosphere hosted by Council. We also held a reception to celebrate the 26 Northern Beaches recipients of Queen's Birthday Honours.

Communicating the good news

The "Spring into the Northern Beaches" newsletter was distributed to every resident, and highlights how Council is investing in the community. It also covers the new waste service, and snapshots of the community getting out and about.

Council's website continues to attract high levels of traffic. The recent top search items include the new waste service, parking and more recently Manly Jazz. A video on how we can reduce plastic use is of interest, with interviews with seniors about how they managed without it. Also popular is content on an organic market in Freshwater, the Market Lane Live initiative, picturesque walks, Clontarf Reserve upgrade and a History Week story.

Stimulating local business

Council is the Major Sponsor of the Northern Beaches Local Business Awards, which were held on 9 July 2019. Around 400 local business finalists attended, vying for awards across 32 categories. Sustainability Award was won by Butcher and The Chef in Manly, for its exemplary effort in reducing its environmental footprint. The inaugural Inclusion Award was won by Cordony Hairdressing in Warringah Mall, for its inclusion of those with a disability.

Council has continued to partner with Service NSW to deliver the "Easy to do Business" program to streamline red tape for local businesses that want to start or grow. Initially focused on the hospitality industry, from July it was extended to the construction sector, the most common business on the Northern Beaches. This quarter 41 new businesses signed up to the program, 17 of which were starting a business, of which four are in building or trades.

Sustaining tourism

The Manly Visitor Information Centre has served over 33,000 people in the centre this quarter, and are now gearing up for their busy summer months. Our community was also consulted on a key directions paper on tourism, as part of developing our Northern Beaches Destination Management.

There were 34 submissions on the paper from community members, and one group submission, with most responses being positive.

Activating local places

Placemaking is all about collaboration and creating vibrancy in an area that helps a place become a location where people want to visit and spend time. Council is working at a local to improve places for local residents, businesses and groups. Some of the key outcomes this quarter across the Wards include:

Pittwater Ward

- Avalon Place Plan - workshop meetings and activation of the road closure
- Newport Activation workshops with businesses, community and a new working group
- Flag Installation at Newport Village
- Spring into Mona Vale events and business liaison
- Regular meetings with Chambers of Commerce at Avalon, Newport and Mona Vale

Narrabeen Ward

- Narrabeen bike parking improvements planned with businesses
- Narrabeen's Grumpy Cup café – improved outdoor seating
- Collaroy Youth Hostel car park – improved management of anti-social behaviour
- Collaroy water stations reskinned with historical images
- Collaroy beachfront signage replaced

Frenchs Forest Ward

- Forestville Winter Festival to promote awareness of the centre and services
- Forestville Business Working Group – monthly meetings on local needs
- Killarney Heights – enhancing access for the disabled by collaborating with businesses and Ability Links on day trips to the shopping centre
- RMS Blinking Light working group meetings
- The Forest High School – support for Festival of Lights and Colour Run events.

Curl Curl Ward

- Dee Why town centre - Free lunch time music sets with local artists, plus plans for the Bags to Riches Market with 50 stalls
- Dee Why - updates on streetscape upgrades, and working with businesses on reducing waste
- Freshwater Market engagement, and regular meetings with the Friends of Freshwater Community Group
- Engaging with businesses on local needs and Christmas celebrations

Manly Ward

- Seaforth business liaison on activation ideas, and graffiti and moving logistics
- Manly's Market Lane Live Evening Activation in August
- Support to Manly businesses affected by building works – signs, seating and liaison with builders
- Liaison with Manly Business Chamber on local needs and a potential loyalty program
- Manly Markets - addressing compliance and location issues

Engaging our community

This quarter we engaged with the community across 27 topics. The key consultations were:

- Draft Northern Beaches Community Participation Plan
- Environment and Climate Change Strategy 2040 (draft)
- Manly West Esplanade Heritage Activation Plan (draft)
- Little Manly Reserves Landscape Masterplan
- Resident Parking Permit Scheme Framework (draft)

Across these consultations, there was a good level of engagement with almost 20,000 unique visitors to the Your Say webpage, and 750 people attending face-to-face sessions. We received some 2,000 online submissions 1,300 survey responses. To support the focus on increasing the reach of engagement a number of new operational systems were implemented including the launch of new Your Say engagement hub online and the launch of a new platform for managing our customer requests.

| Performance Measures – Economic Development, Events, Engagement | Target | September Quarter |
|--|--------|-------------------|
| High impact projects with a Community Engagement Plan | 100% | 100% |
| Satisfaction with Council's key community events | 80% | 87% |
| Satisfaction with Council's business events | 80% | * N/A |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

Notes on results:

- * No business events were scheduled in Quarter 1.

OPERATIONAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Develop Place Activation Strategies for key centres

A Place Activation Plan is being prepared for Newport, including some key elements that have already commenced. This includes installing fairy lights in Robertson Road and a social media campaign. In Seaforth village, the retail revamp workshop was delivered in September, and the Special Works and Transformation team also conducted a cleaning blitz there in July.



Prepare an Economic Development Plan

This plan is being developed and key stakeholders consulted. A workshop was held with the Economic and Smart Communities SRG, on findings of the business and worker focus groups.



Implement the Events Strategy

The implementation is progressing well, with the new event Picnic in the Park, an additional event in Open Air Cinema and final planning for Manly Jazz.



Revise the Community Engagement Framework to address inclusion and new planning requirements

The draft Community Participation Plan was developed, and presented to the Council Meeting in September, approved for public exhibition.



Develop guidelines to ensure Council's media platforms, forms, documents and web content are accessible

Currently in the planning stage, defining the scope and costs to develop these guidelines.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Town and Village Centre Activations



Dee Why Town Centre – design

Finalisation of design for St Davids park expected in late 2019, with construction in 2020.



Dee Why Town Centre - construction phase 1

Overall the works are on target. The paving on the east side of Pittwater Road has recommenced with completion expected towards the end of October.



Manly Laneways new works

Planning and design for Market Place Streetscape upgrades are in progress. Construction is expected to commence mid 2020

FINANCIALS

ECONOMIC DEVELOPMENT, EVENTS AND ENGAGEMENT SERVICES

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 2,137,003 | 2,137,003 | 0 | 9,572,974 | 9,572,974 | 9,572,974 |
| User Charges & Fees | 5,895 | 5,474 | 420 | 22,893 | 22,893 | 22,893 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 82,971 | 204,936 | (121,965) | 1,081,136 | 1,081,136 | 1,081,136 |
| Grants and Contributions - Operating Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 2,225,868 | 2,347,413 | (121,545) | 10,677,003 | 10,677,003 | 10,677,003 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (1,171,989) | (1,114,073) | (57,916) | (4,912,615) | (4,912,615) | (5,037,615) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (446,083) | (671,507) | 225,425 | (3,312,663) | (3,353,663) | (3,245,602) |
| Depreciation and Amortisation | (17,962) | (17,962) | 0 | (71,846) | (71,846) | (71,846) |
| Other Expenses | (127,048) | (222,806) | 95,759 | (870,609) | (870,609) | (870,609) |
| Internal Charges | (53,308) | (53,892) | 584 | (320,582) | (320,582) | (320,582) |
| Overhead Allocation | (297,172) | (297,172) | 0 | (1,188,688) | (1,188,688) | (1,188,688) |
| Total Expenses From Continuing Operations | (2,113,561) | (2,377,413) | 263,851 | (10,677,003) | (10,718,003) | (10,734,942) |
| Surplus / (Deficit) from Continuing Operations | 112,306 | (30,000) | 142,306 | 0 | (41,000) | (57,939) |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$112,306 is \$142,306 higher than forecast at the end of September primarily as a result of lower than forecast expenditure during the quarter relating to the change in the delivery of some key projects.

Total Income from Continuing Operations of \$2,225,868 is lower than forecast by \$121,545. The variance relates to lower than forecast income from events such as the Taste of the Beaches and Brookvale Show that didn't run but were replaced by smaller events including Spring into Mona Vale and a number of Picnic in the Park events that did not have revenue streams and the phasing of income from the Manly Visitor Information Centre.

Total Expenses from Continuing Operations of \$2,113,561 is lower than forecast by \$263,851. Employee costs were higher than forecast primarily as vacancy rates are low. Materials and Contracts were \$225,425 lower than forecast due to the timing of the delivery of a number of events that were replaced by smaller events, including the Taste of the Beaches and Brookvale Show, and the later delivery of the Destination Management Plan. Other Expenses are also lower than forecast by \$95,759, in part due to lower than anticipated Event Grants and Sponsorship program funds awarded.

For the full financial year, the Deficit from Continuing Operations is forecast to increase by \$16,939 for additional events for Manly Mainstreet that are partly funded through contributions that were returned by Manly Chamber of Commerce in 2018/19.

Property and Facilities

HIGHLIGHTS

Manly Andrew Boy Charlton Aquatic Centre (MABC)

MABC had 136,000 attendances for the quarter, the highest number of visits for the first quarter since its opening in August 2016. The fitness centre continued to grow in membership, and has reached a new high of 1,438 active members.

The Swim School continues to show a steady increase each quarter with 1,490 children enrolled in the weekly program and 800 enrolled within the squads program.

Warringah Aquatic Centre

The centre finished the quarter with 57,800 attendances, similar to this time last year. The 'Splash pad' and pool inflatable continued to attract good community support from families throughout school holiday periods. Aqua Classes have continued to maintain good attendances.

The Swim School is maintaining a steady 800 enrolments this quarter. A number of large swim carnivals also attracted good support from the community. The Kiosk commenced operating from late September, and a steady income stream is anticipated for the remainder of the year.

Melwood Oval, Forestville

New enlarged public amenities have been constructed and include an accessible toilet. This has allowed for the existing change rooms to be enlarged and refreshed. They are now open and provide a great facility for the local cricket, football and netball clubs.

Narrabeen Rock Pool

The amenities and building upgrade which provides a great facility for local swimmers has been completed. The building is home to the Narrabeen Amateur Swimming Club, North Narrabeen Shivering Sharks Winter Swim Club, Narrabeen Lakes Amateur Swimming Club and North Narrabeen Learn to Swim.

Balgowlah Oval sports amenities building

Thanks to great feedback from the community during public consultation, this facility has been relocated slightly west from its original intended location, to maximise open space between the road and the building. The building is utilised by local AFL and cricket clubs. Demolition and construction will soon commence.

Lionel Watts, Frenchs Forest sports amenities (west)

Works have commenced. The new facility will include change rooms, showers and toilets, as well as storage facilities and refurbishment of the existing canteen. In line with AFL guidelines, this work will also benefit a range of sports clubs - the Wakehurst Football Club, Forest Lions Junior AFL Club and Wakehurst Cricket club. The setup will enable concurrent male and female competitions, and a covered viewing platform will also enhance the community centre space for hirers.

Mona Vale Surf Life Saving Club

Mona Vale Surf Club building project underwent extensive community consultation, which has improved the design by relocating the public amenities and creating additional public amenities in Apex Park. The community feedback on these changes has been very positive.

Commercial site upgrades

Improvements have been made to Council's commercial business operations, to ensure they drive revenue for the community. Two cabins at Lakeside Caravan Park have had bathrooms and kitchens replaced, whilst the Pirate Ship mini-golf course at Pittwater Golf Centre has re-opened.

Manly Community Hub

A community hub is being planned for Manly, with the Development Application now lodged for changing the use of Council premises at 52 Raglan Street. This will see the ground floor converted to provide a home for Community Northern Beaches, who provide support services for those-in-need, along with a host of other great community support services.

New policy adopted

A new policy for the management of Outdoor Dining and Footpath Merchandising has been adopted, replacing the policies of the three former councils with a unified approach. This will ensure our vibrant outdoor culture is sustained, along with safe and attractive street scapes, as well as supporting local businesses.

| Performance Measures – Property and Facilities | Target | September Quarter |
|---|--------------|----------------------|
| Availability of Council buildings for use by the community | 100% | * 99.4% |
| Total visitation to swim centres (Manly and Warringah Aquatic Centres) | Q1 > 167,000 | 194,506 |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

Notes on results:

* Three of the 536 of our buildings are currently unavailable due to planned revitalisation.

OPERATIONAL PROJECTS

Key: ✓ Complete 🔄 Progressing ! Behind Schedule

| | |
|---|--------------------------------------|
| Progressing on schedule | 🔄 |
| 🔄 Beach Building Works Program - including the Narrabeen Swimming Club and SLSCs at Mona Vale, Long Reef and Manly | |
| <ul style="list-style-type: none"> North Narrabeen Rock Pool Amenities - construction works are 98% complete Mona Vale SLSC - public consultation on revised designs and additional amenities block completed; DA modification lodged for minor changes to the Surf Club building Long Reef SLSC - finalising designs before submitting DA Manly SLSC – The design process is underway, and additional funding being sought | |



Community Building Works Program - including the development of a new Warriewood Valley Community Centre

Mona Vale Memorial Hall – the Architect has been appointed and has completed the initial design concept. The project will result in internal alterations and minor upgrades, to provide additional meeting rooms and removed redundant offices.

Manly Seniors' Kitchen – Design is almost completed, and work is expected to commence in late 2019. It will upgrade much of the kitchen and floor, while retaining appliances.



Crown Land Transfer Program - Review, consolidate and transfer suitable lands to Council

A draft agreement with the Aboriginal Land Council (MLAC) is being finalised, for co-management of the Narrabeen Lagoon State Park. A final review of sites has been undertaken for Council easements over lots proposed to be transferred to MLALC in Phase 1 of Program. The final transfer agreement is being prepared with other parties and lawyers.



Review and implement the Buildings Asset Management Plan, which advises Council's Capital Expenditure program

Some stakeholder information received. The revised Buildings Asset Management Plan will be updated during October.



Implement priority accessibility improvements to Property assets

- Funds for disability upgrades have been allocated for accessibility improvements at Queenscliff SLSC.
- East Esplanade in Manly is being planned to have accessible and ambulant facilities, as are new public amenities planned for Jacka Park in Freshwater
- The new public amenities to be installed at Lionel Watts Oval playground will include a "Changing Places" facility and an additional accessible facility.
- Additional funds were used at South Narrabeen to complete the lift project, including handrails, stair nosings and tactiles.



Work with Department of Education on future recreation needs for Warringah Aquatic Centre and associated reserves

Sporting group re-locations continue to be discussed with affected stakeholders and State Government agencies. This work remains ongoing. It is anticipated that the Aquatic Reserve Masterplan will be exhibited together with the Government's Frenchs Forest Precinct Plan.



Currawong Cottages and surrounds - refurbishment and modernisation

The Development Application is being assessed for the proposed refurbishments of the additional six cabins. Tender documents are completed for the pathway, retaining wall and associated drainage. Other tender documents are being finalised for the building works to the games room and the nine cabins.

Behind schedule



Deliver a new Creative Arts Space

Awaiting heritage planning approval for the works at Avalon Golf Club. For the Mona Vale site, discussions are ongoing over the allocation of space within the Council administration building.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Completed



Public amenities improvements



North Narrabeen rockpool amenities works

Building work has been completed for the upgrades to be rockpool amenities comprising male, female, accessible and family change facilities, along with improved swim club areas.

Progressing on schedule



Aquatic centre improvements



Warringah Aquatic Centre renewal works

Ongoing replacement is progressing of plant and equipment for the pool. Planning for additional pool-deck office space is in progress.



Manly Aquatic Centre renewal works

Works taking place include replacement of the pool covers for the 25m pool, painting of toddler pool, purchase and installation of new water chemistry controllers and new seating in the outdoor male change room.

Cemetery works



Cemetery works program

Work has been completed at Mona Vale Cemetery, and planning is underway for a new Columbarium at Manly Cemetery.

Civic building and compliance works



Elanora Heights Scouts Group Hall renewals

The scope of the work, including a structural engineer's report, has been prepared ready to obtain quotes for the building rectification works.



Currawong Cottages - new cottages, games room and amenities

The Development Application (DA) has been approved for three cabins and games room. Drawings, specification and schedules of fixtures and fittings are nearing completion. Plans have been finalised for the landscaping works. Additional grant funding has allowed the project to be expanded and a DA has been lodged for refurbishment of the remaining six cabins.



Operational buildings works program

Minor works to reconfigure staff accommodations completed at Boondah Depot, Warriewood. Initial pricing received for roof works at Dee Why Civic Centre.



Sport buildings works program

Plans are being finalised to request tenders for the additional changing facilities at LM Graham Oval. The scope of works has been prepared to request quotes to repair the fire damaged amenities at Rheub Hudson Oval.



Wyatt Avenue, Belrose futsal centre new works

Planning and stakeholder engagement has begun for development of the proposed Recreation Centre at Wyatt Avenue, Belrose. It is anticipated a design consultancy firm will be procured in October 2019 and community engagement will commence in early 2020.



Beach buildings works program

The new ceiling has been installed and quotes obtained for new flooring in the Swim Club section of the building at Dee Why. Quotes have been obtained for concrete repairs to the outside of the ground floor.



Disability access compliance works (DDA)

Work will be undertaken at Queenscliff SLSC building to improve the accessible amenities, to align with the latest access standards.



Building Code of Australia compliance works (BCA)

Upgrade works are in progress at South Narrabeen SLSC. Work to handrails, stair nosings and tactiles to main entry staircase have been completed.



Sydney Lakeside Holiday Park renewal works

Works are in progress to upgrade various cabins and the southern amenities building.



Pittwater Golf Driving Range renewal works

Planning has commenced for works to the 'Caves' Putt Putt Course. The Pirates party deck will also be replaced and three of the nets on the driving range are set to be replaced.



Raglan Street, Manly building upgrade

The Development Application has been lodged for proposed use and fit out of the lower ground floor of the Soldiers Memorial Hall as a Community Facility. Detailed design phase underway. Additional funding is being sought from external sources.

Public Amenities improvements



Public amenities works program

The Coastal Environment Centre toilets are underway, quotes requested for the Jacka Park toilets (at Freshwater), and designs received for the Dee Why beach amenities. The tender for work to East Esplanade amenities (Manly) will be advertised during October and the upgrades at Bilarong Reserve (Narrabeen) will be done in conjunction with work at the Scout Hall.



Palm Beach Pavilion renewal works

Investigation works of existing plumbing services as part of building stabilisation project completed and works booked for October. Following approval of heritage exemption, concrete awning works commenced



Balgowlah Oval amenities

The tender was awarded at the Council meeting in September and the builder appointed.



Nolan Reserve sports amenities works

Delays caused by poor contractor performance are being managed. Site works have recommenced, with building defects and design issues being addressed. Work is on track.

Rural Fire Service program



Rural fire service building works program

Upgrades to the access road and car park at Coal and Candle have been completed.

Behind schedule



Rural Fire Service program



Duffys Forest Rural Fire Station new works

The Development Application has been withdrawn to allow for required changes to the design.



Terrey Hills Emergency Services Headquarters - design works

The project is currently on hold until Council receives funding commitments from the relevant organisations.

FINANCIALS

PROPERTY AND FACILITIES SERVICES

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 4,880,893 | 4,880,893 | 0 | 11,554,131 | 11,554,131 | 11,554,131 |
| User Charges & Fees | 3,671,424 | 3,442,662 | 228,762 | 15,686,500 | 15,686,500 | 16,221,419 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 3,554,973 | 2,980,589 | 574,384 | 12,412,144 | 12,412,144 | 12,279,824 |
| Grants and Contributions - Operating Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Capital Purposes | 383,772 | 128,944 | 254,828 | 4,069,330 | 4,069,330 | 4,132,910 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 12,491,062 | 11,433,088 | 1,057,974 | 43,722,105 | 43,722,105 | 44,188,285 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (2,583,485) | (2,602,857) | 19,372 | (10,906,004) | (10,906,004) | (11,078,139) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (3,852,576) | (3,882,786) | 30,210 | (13,094,147) | (13,094,147) | (13,182,722) |
| Depreciation and Amortisation | (1,659,377) | (1,615,095) | (44,282) | (6,460,381) | (6,460,381) | (6,630,512) |
| Other Expenses | (1,534,236) | (1,951,539) | 417,302 | (7,675,121) | (7,675,121) | (7,723,246) |
| Internal Charges | (242,275) | (214,260) | (28,014) | (920,250) | (920,250) | (1,050,250) |
| Overhead Allocation | (1,166,551) | (1,166,551) | 0 | (4,666,203) | (4,666,203) | (4,666,203) |
| Total Expenses From Continuing Operations | (11,038,501) | (11,433,088) | 394,588 | (43,722,105) | (43,722,105) | (44,331,071) |
| Surplus / (Deficit) from Continuing Operations | 1,452,562 | 0 | 1,452,562 | 0 | 0 | (142,786) |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$1,452,562 is higher than forecast at the end of September primarily due to phasing of lease incomes as well as the delayed timing of management fees from third party managed Council businesses.

Total Income from Continuing Operations of \$12,491,062 is greater than forecast by \$1,057,974. This result is principally due to the phasing of incomes relating to outdoor dining charges, telecommunications leases and airspace leases, all of which will re-balance as the financial year progresses. The greater than forecast User Charges & Fees are due to higher than anticipated Learn to Swim and Fitness Centre patronage at the Manly Andrew Boy Charlton Aquatic Centre (MABC) and phasing of income at Warringah Aquatic Centre relating to Learn to Swim income which will re-balance during the financial year. The year end position for the Aquatic Centres has been reforecast to reflect these increased income positions.

Total Expenses from Continuing Operations of \$11,038,501 are less than forecast by \$394,588. Employee Benefits & Oncosts are \$19,372 lower than forecast primarily due to vacancies in the Property and Commercial team and Trades Services team. The Aquatic Centres, has shown a higher than budgeted casual staff requirement, which is related to the increased visitation and

corresponding increased income. The end of year forecast for Employee Benefits and Oncosts have been revised higher (\$172,135) to reflect these positions and trends. Materials and Contracts are currently trending to budget being only slightly under forecast by \$30,210. Depreciation is greater than forecast (\$44,282), with non-Council operated pre-schools now allocated to this service, this has been forecast to impact the full year position negatively by \$170,131. Other Expenses are \$417,302 lower than forecast due to the timing of receipt of utilities invoices as well as the delayed timing of receipt of management fees from third party managed Council businesses. Materials and Contracts at the Aquatic Centres have shown a higher than budget result due to increased cleaning costs and increased reactive maintenance to pool plant and equipment.

For the full financial year, the Deficit from Continuing Operations is forecast to increase to \$142,786 as a result of the changes noted above.

Governance and Assurance Services

HIGHLIGHTS

A strong community voice

Over 70 people are members of our six Strategic Reference Groups (SRGs), either as interested residents, a business, a non-government organisation or Government representative. They meet regularly to contribute to Council's functions at a strategic level, with feedback on the community's needs, as well as Council initiatives and plans.

Each SRG has several Councillors as members, to ensure they hear this community voice first hand.

During the quarter, valuable feedback was received from the SRGs on:

Improving our planning and transport frameworks

- My Place: Avalon
- Local Housing Strategy
- Bike Plan
- Road Safety Plan
- Parking Plan
- LGA entry markers

Sustaining our environment and open space

- Draft Environment and Climate Change Strategy
- Draft Climate Change Action Plan
- Barriers to Solar Uptake
- Bushland and Biodiversity Policy
- Draft Policy on Water Management for Development

Supporting our community and culture

- Children's Services Aboriginal Reconciliation Action Plan
- Draft Arts and Creativity Strategy
- Draft Community Centre Strategy and Policy
- Draft Social Plan
- 'Be connected' Digital Literacy Initiative
- Community Engagement Participation Plan

Stimulating our economy

- Employment Study
- Destination Management Plan
- Place Activation Plans
- Busking

Strong accountability

Council adopted the annual internal audit report for 2018/19, which highlighted the achievements of our independent assurance and consulting service. All planned internal audits were completed, as were additional reviews requested by the Chief Executive Officer.

For the current year 2019/20, a detailed internal audit plan was also endorsed by the Audit, Risk and Improvement Committee. Several Councillors are members of this Committee, which meets every two months, to provide oversight of Council's performance and accountability.

Responsible and sound management

In September 2019, Councillors adopted a Risk Appetite Statement and reviewed the related Risk Assessment Tables. These are being implemented, to ensure that all planning and activities are aligned with our risk management approach, and form a vital part of our Enterprise Risk and Opportunity Management Framework

Professional development of Councillors

Our Councillors receive ongoing opportunities for professional development, to build their capacity for performing their role. While opportunities are open to all Councillors, their participation is spread throughout the year. Their participation this quarter, in addition to SRG meetings, included:

- Professional development and skills training courses - 5 Councillors
- Eight Councillor briefings on significant community issues, operational and governance matters
- Conferences and forums, with a strong focus on social issues, each attended by 4-5 Councillors:
 - National Suicide Prevention Conference
 - Northern Beaches Mental Health Summit
 - Behind the Smile Fundraiser (Mental Illness and Suicide stories)
 - Big Ideas Forum – Riding the Fourth Wave Gender Politics
 - Life After Amalgamation Conference
- Committee meetings and workshops with:
 - Flood Committee
 - Manly Ward Residents Group
 - Little Penguin Program Meeting
 - Northern Beaches Youth Advisory Group
 - Newport Combined Community and Business Workshop
 - Manly Warringah War Memorial State Park Advisory Committee

Councillors also attended community-driven events, with opportunities to learn and share information with the community, businesses, and other organisations

Councillors receive newsletters, updates and information from Council and other peak industry or oversight bodies in relation to community matters, latest sector developments, industry changes and new initiatives. Councillors also share peer-to-peer learning and outcomes of the conferences and seminars they have attended.

| Performance Measures – Governance and Assurance | Target | September Quarter |
|--|--------|-------------------|
| Council meeting minutes finalised and published within 3 working days of meetings | 95% | 100% |
| Council's compliance with Governance Framework to meet Governance statutory requirements | 100% | 100% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

OPERATIONAL PROJECTS

Key: ✓ Complete 🔄 Progressing ! Behind Schedule

Progressing on schedule 🔄



Deliver the Internal Audit program in line with the Internal Audit Strategic Plan

Internal audits have been undertaken in accordance with the Strategic Internal Audit Plan 2019/20 and ongoing monitoring and reporting has continued on the implementation of internal audit recommendations.



Conduct training and testing for business continuity management

A workshop was run on Business Continuity training and testing. This will again be tested in 2020 to ensure readiness for unexpected events.



Support the professional development of Councillors

This continues, with Councillors attending conferences, various training courses, sharing knowledge through peer to peer interactions, and attending briefings.



Support the Local Government election

IPART report on local government election costs was delivered. An estimate of costs for supporting the 2020 election process has been prepared, based on anticipated costs to Northern Beaches Council.



Facilitate Code of Conduct training and awareness for Councillors and staff

The content of the module was reviewed by the team and the training module was updated in September. To date approximately 70% of staff have completed the mandatory online training.



Deliver initiatives identified in the Integrity and Complaints three-year strategic plan

Following recent organisational changes, the Strategy is under review.



Establish a complaints reporting framework for feedback to Council and the Audit, Risk and Improvement Committee

Reporting framework currently under review for reporting to the Audit, Risk and Improvement Committee.



Establish online customer information including FAQs relating to complaints handling

Phase 2 of system development scheduled for January to June 2020.

FINANCIALS

GOVERNANCE & ASSURANCE SERVICES

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 2,897,006 | 2,897,006 | 0 | 12,062,585 | 12,062,585 | 12,062,585 |
| User Charges & Fees | 0 | 0 | 0 | 0 | 0 | 0 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 62,281 | 0 | 62,281 | 0 | 0 | 0 |
| Grants and Contributions - Operating Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 2,959,287 | 2,897,006 | 62,281 | 12,062,585 | 12,062,585 | 12,062,585 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (738,652) | (793,785) | 55,133 | (3,457,032) | (3,457,032) | (3,457,032) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (1,443,759) | (968,540) | (475,220) | (4,017,430) | (4,017,430) | (4,018,180) |
| Depreciation and Amortisation | (11,771) | (11,771) | 0 | (47,085) | (47,085) | (47,085) |
| Other Expenses | (655,611) | (819,911) | 164,300 | (3,320,383) | (3,320,383) | (3,319,633) |
| Internal Charges | (3,238) | (23,113) | 19,876 | (101,114) | (101,114) | (26,114) |
| Overhead Allocation | (279,885) | (279,885) | 0 | (1,119,541) | (1,119,541) | (1,119,541) |
| Total Expenses From Continuing Operations | (3,132,917) | (2,897,006) | (235,911) | (12,062,585) | (12,062,585) | (11,987,585) |
| Surplus / (Deficit) from Continuing Operations | (173,630) | 0 | (173,630) | (0) | (0) | 75,000 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Deficit from Continuing Operations of \$173,630 is higher than forecast at the end of September primarily as a result of higher than forecast expenditure.

Total Income from Continuing Operations of \$2,959,287 is higher than forecast by \$62,281.

Total Expenses from Continuing Operations of \$3,132,917 is higher than forecast by \$235,911. This is principally the result of higher than anticipated Materials and Contracts of \$475,220 due to legal services expenditure relating to Manly Oval Carpark.

The Surplus from Continuing Operations for the full financial year is forecast to increase by \$75,000 due to the recovery of insurance costs through internal charges from Lakeside Caravan Park.

Customer Service

HIGHLIGHTS

Satisfaction on the rise

Customer Service continues to provide a high standard of phone and face to face customer interactions. Customer satisfaction with our Call Centre improved to 93% despite increased call volumes. This is a result of focussed efforts on upskilling our staff, and better knowledge management of all the services that Council delivers.

Recent improvements are:

- A skills and competency matrix to ensure all staff have the right skills for their roles.
- A quality assurance program for call centre interactions, ensuring all staff are gathering required information and providing the highest level of service

Award winning service

Our service is well-recognised in the industry as a high performer of customer service, and received various awards in recent years. This quarter it received the runner-up award for the 'Best in Class Contact Centre' at the Government Contact Centre Awards. It is also a finalist for two awards in 'Innovation in Customer Experience' and 'Excellence in Service Delivery' from the National Local Government Customer Service Network.

| Performance Measures – Customer Service | Target | September Quarter |
|--|--------|-------------------|
| Calls answered within 30 seconds | 80% | * 77% |
| Customer satisfaction with service calls | 80% | 93% |
| Customer satisfaction with online requests | 80% | ** |
| Customer requests conducted online | > 18% | 25% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

Notes on results:

- * We have not met the target due to an increased numbers of calls this quarter, as well as complex calls on significant projects such as the new waste contract.
- ** This indicator is unable to be measured at this time as an easy to use mechanism for feedback is yet to be developed.

| Workload Measures – Customer Service | September Quarter |
|--|-------------------|
| No. calls to Customer Service 1300 434 434 | 53,598 |

OPERATIONAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Completed

Investigate provision of a concierge and customer queuing system at front counters

Council undertook this investigation with a view to implementing these systems at all four customer service branches. The project found that introducing this type of system is not currently feasible.

Progressing on schedule

Build a customer-centric culture with a focus on customer experience and the Measures of Success program

This project is working through the Measures of Success in the Customer Experience (CX) Strategy. This 5-year strategy focusses on improving our customers' experience of Council.

Improve and review the customer portal to enhance customer experience and accessibility

We are enhancing and improving the customer experience, using Salesforce technology. This Phase will focus on call centre integration, and improving an online form for residents to address the elected Council at Council meetings.

Integrate the telephony system within the customer relationship management system

Project is progressing on schedule, to enable better tracking of customer requests and needs.

Develop and implement a consistent feedback approach across all customer contact channels

Data analysis from customer surveys will be used to establish a coordinated approach to surveying customers on their customer satisfaction and experience. Analysis is due to commence in January 2020.

FINANCIALS

CUSTOMER SERVICE

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 499,775 | 499,775 | 0 | 2,307,515 | 2,307,515 | 2,307,515 |
| User Charges & Fees | 558,833 | 309,325 | 249,508 | 1,238,007 | 1,238,007 | 1,238,007 |
| Investment Fees and Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Operating Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Grants and Contributions - Capital Purposes | 0 | 0 | 0 | 0 | 0 | 0 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 1,058,608 | 809,100 | 249,508 | 3,545,523 | 3,545,523 | 3,545,523 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (788,609) | (774,462) | (14,146) | (3,370,595) | (3,370,595) | (3,370,595) |
| Borrowing Costs | 0 | 0 | 0 | 0 | 0 | 0 |
| Materials and Contracts | (41,266) | (30,344) | (10,922) | (152,917) | (152,917) | (152,917) |
| Depreciation and Amortisation | (16,297) | (16,297) | 0 | (65,186) | (65,186) | (65,186) |
| Other Expenses | (18,059) | (20,721) | 2,662 | (82,557) | (82,557) | (82,557) |
| Internal Charges | 167,484 | 167,192 | 292 | 663,604 | 663,604 | 663,604 |
| Overhead Allocation | (134,468) | (134,468) | 0 | (537,871) | (537,871) | (537,871) |
| Total Expenses From Continuing Operations | (831,213) | (809,100) | (22,114) | (3,545,523) | (3,545,523) | (3,545,523) |
| Surplus / (Deficit) from Continuing Operations | 227,395 | 0 | 227,395 | 0 | 0 | 0 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$227,395 is higher than forecast at the end of September due to higher than forecast income during the quarter.

Total Income from Continuing Operations of \$1,058,608 is higher than forecast by \$249,508 primarily due to the budgeted timing of the sale of parking permits, with sales allocated evenly over the financial year rather than the actual timing of the sales.

Total Expenses from Continuing Operations of \$831,213 are higher than forecast by \$22,114. Employee Benefits & Oncosts are higher than forecast by \$14,146 due to increased work volumes and increased use of casual staff. Materials and Contracts are \$10,922 higher than forecast because of the increased cost of agency staff.

No changes have been made to the annual forecast during this quarter review.

Corporate Support Services

HIGHLIGHTS

Managing our workforce

To support a high performing workforce, a variety of initiatives were implemented or in development.

Performance goals are tailored for all staff. Staff achievement was assessed this quarter, for last year's goals, and new goals were set for 2019/20. Performance is rated for individuals against their goals, as well as each team, service and Division. This ensures sound performance management at all levels.

Staff were consulted on working hours and arrangements, with a view to more consistent and equitable conditions for time off, overtime, shift work etc. Some 85% of staff also completed our Employee Engagement Survey, which measure engagement and climate across the organisation.

Procedures for recruiting and on-boarding new staff are being updated, along with supporting tools and training. As an inclusive workplace, this also addresses Equal Employment Opportunity and disability inclusion.

Keeping it safe

A Work, Health Safety and Injury Management System is being developed. The comprehensive system will ensure that hazards are identified, and risks are effectively controlled, monitored and reported.

Staff guidelines were finalised on the use of alcohol and other drugs, and align with similar requirements in other NSW councils. Random testing is planned to start in early 2020.

Improving our services

A comprehensive Service Review of the Manly Visitors Information Service was completed, and resulted 24 recommendations to improve service delivery.

The Digital Transformation Strategy is also driving other improvements, such as developing an online booking system, and developing staff management systems. The digitising of the new waste service is now completed.

| Performance Measures – Corporate Support | Target | September Quarter |
|--|--------|-------------------|
| Correspondence replied to within 10 working days | 90% | 92% |
| Operational projects on schedule or completed | 80% | 95% |
| Capital projects on schedule or completed | 80% | 91% |
| Quarterly, annual reports submitted to Council on time | 100% | 100% |

Results Key: ■ Achieved ■ Approaching - within 5% of target ■ Behind - more than 5% off target

OPERATIONAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



Develop a harmonised rates structure

Project is scheduled to start in January



Develop the Delivery Program, annual Operational Plan and Long Term Financial Plan

Project is scheduled to start in November



Present Council's quarterly budget review statement, annual report and financial statements

Preparation of Annual Report for 2018/19, and first Quarterly Report for 2019/20 are underway. These will be presented to the Council meeting in November.



Deliver a program of service reviews

Council has developed a Service Review Framework under which Services can be systematically reviewed, to ensure they are efficient and effective in addressing community needs. During this quarter, a comprehensive review of the Manly Visitors Information Service was completed, resulting in 24 service improvement recommendations.



Develop strategic directions and plans based on Integrated Planning and Reporting framework

Continued to provide feedback on the draft Local Strategic Planning Statement which is due to go to Council in October.



Develop disability awareness education and training for all staff

Equal Employment Opportunity (EEO) and Diversity and Disability Awareness training is currently being reviewed as a part of our blended/e-learning capability, and our Trainee Management program. EEO will be incorporated in to our 2019 induction program for new employees.

EEO has been incorporated and rolled out through our Recruitment and Selection training for People Leaders for the last 2 years. Ongoing training will be rolled out for new managers and refresher sessions will be developed as part of Council's blended/e-learning suite.



Implement the Workforce Plan

The Northern Beaches Workforce Plan was formally adopted by Council in June 2018 and initiatives in the plan are aligned to our People Plan 2017 - 2020. Recent efforts have focused on:

- Roll out and communication of our Employee Engagement Survey which will be used to measure engagement and climate across the organisation.
- Developing a template to capture divisional and business unit People Plans.



Implement the Digital Transformation Strategy

The component projects are in progress: developing an online booking system, and developing staff management systems. The digitising of the Waste service is completed.

CAPITAL PROJECTS

Key:  Complete  Progressing  Behind Schedule

Progressing on schedule



IT improvements



IT Infrastructure new works

Additional public WiFi has been set up and funded for Forestville Library and community centre precinct, as well as libraries at Dee Why and Warringah Mall. Public WiFi for Cromer Community Centre, Shelly Beach and North Curl Curl are in the planning stage.



IT Software new works

Development has commenced on staff management systems, as well as a new organisational Booking System.



IT Infrastructure replacements

This project includes the replacements of closed circuit television (CCTV), data centre related equipment, public and internal WiFi and switches and routers. During the quarter, procurement was completed for replacing corporate WiFi access points, and upgrades commenced of our data storage and capacity in our data centre.



Computers, laptops and mobile devices – replacement

This project involves the replacement of all computers that are older than three years. The project removes equipment that is no longer covered by warranty, as well as improving the efficiency of our staff. This quarter we replaced 17 laptops and 86 desktops.

FINANCIALS

CORPORATE SUPPORT SERVICES

Income Statement – 1 July 2019 to 30 September 2019

| | YTD Actual \$ | YTD Forecast \$ | YTD Variance \$ | Annual Budget \$ | Approved Forecast \$ | Current Forecast \$ |
|---|---------------------|-----------------------|-----------------------|------------------------|----------------------------|---------------------------|
| Income From Continuing Operations | | | | | | |
| Rates and Annual Charges | 129,074,601 | 129,109,350 | (34,749) | 26,226,328 | 26,226,328 | 26,226,328 |
| User Charges & Fees | 130,709 | 132,766 | (2,058) | 539,933 | 539,933 | 539,933 |
| Investment Fees and Revenues | 1,246,622 | 1,388,546 | (141,924) | 5,514,295 | 5,514,295 | 4,281,295 |
| Other Revenues | 344,731 | 100,612 | 244,119 | 325,642 | 325,642 | 1,159,069 |
| Grants and Contributions - Operating Purposes | 744,935 | 713,055 | 31,880 | 6,170,379 | 6,183,634 | 6,183,634 |
| Grants and Contributions - Capital Purposes | 1,565,063 | 2,075,000 | (509,937) | 8,300,000 | 8,300,000 | 7,119,500 |
| Gains on disposal of Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Income From Continuing Operations | 133,106,661 | 133,519,330 | (412,669) | 47,076,576 | 47,089,831 | 45,309,758 |
| Expenses From Continuing Operations | | | | | | |
| Employee Benefits & Oncosts | (5,457,666) | (5,653,208) | 195,542 | (24,490,758) | (24,490,758) | (24,647,752) |
| Borrowing Costs | (359,284) | (380,819) | 21,535 | (1,523,276) | (1,523,276) | (1,443,276) |
| Materials and Contracts | (436,735) | (733,096) | 296,360 | (3,015,366) | (3,896,186) | (3,736,335) |
| Depreciation and Amortisation | (699,916) | (591,216) | (108,700) | (2,364,865) | (2,364,865) | (2,364,865) |
| Other Expenses | (1,994,253) | (2,390,965) | 396,712 | (8,322,752) | (8,336,007) | (8,236,846) |
| Internal Charges | 208,581 | 214,774 | (6,193) | 897,165 | 897,165 | 884,841 |
| Overhead Allocation | 6,533,913 | 6,533,913 | 0 | 26,135,653 | 26,135,653 | 24,448,941 |
| Total Expenses From Continuing Operations | (2,205,361) | (3,000,617) | 795,256 | (12,684,199) | (13,578,274) | (15,095,291) |
| Surplus / (Deficit) from Continuing Operations | 130,901,300 | 130,518,713 | 382,586 | 34,392,377 | 33,511,557 | 30,214,467 |

Commentary – Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$130,901,300 is higher than forecast by \$382,586 at the end of September as a result of both lower than anticipated income and lower than forecast expenditure.

Total Income from Continuing Operations of \$133,106,661 is lower than forecast by \$412,669 for the following reasons:

- Investment Fees and Revenues are lower than forecast by \$141,924 at the end of the first quarter. This is a result of the impact on investment returns of the decision of the Reserve Bank Board to lower the cash rate by 25 basis points on three occasions since June coupled with a decline in margins reflecting a lower demand for funds from the banks; and
- Grants and Contributions for Capital Purposes are lower than forecast by \$509,937 due to a reduction in development contributions received to date.

Total Expenses from Continuing Operations of \$2,205,361 are lower than forecast by \$795,256:

- Employee Benefits & Oncosts were lower than forecast by \$195,542, principally due to vacant positions through the period and the timing of FBT expenses;
- Lower Borrowing Costs of \$21,535 reflects lower interest rates payable on loans;

- Materials and Contracts were \$296,360 lower than forecast primarily due to the timing of contract expenditure for information technology; and
- The lower Other Expenses of \$396,712 principally relates to the timing of software licence renewals and insurance payments.

For the full financial year the Surplus from Continuing Operations is forecast to decrease by \$3,297,090 to \$30,214,467.

Total Income from Continuing Operations is forecast to decrease by \$1.78m primarily for the following reasons:

- Investment Fees and Revenues are forecast to decrease by \$1,233,000 reflecting the impact of the Reserve Bank's decisions lowering the cash rate and the decline in margins reflecting the lower demand for funds from the banks as noted above;
- Other Revenues are forecast to increase by \$833,427 primarily due to the remediation liability recovery received from operations at Kimbriki (\$521,445); and
- Grants and Contributions for Capital Purposes are forecast to decrease by \$1,380,500 due to the decline in development contributions.

Total Expenses from Continuing Operations are forecast to increase by \$1.5m for the following reasons:

- Employee Benefits & Oncosts are forecast to increase \$156,993 due to a re-allocation of costs from Materials and Contracts to Other Employee Costs for staff programs and an adjustment to capitalised employee costs for the Capital Projects teams, with a similar decrease of \$159,851 in Materials and Contracts expenses forecast;
- Borrowing Costs are forecast to decrease \$80,000 due the reduced interest rate on variable loans noted above;
- Other Expenses are forecast to decrease \$99,161, primarily due to the redistribution of costs for the Directors' group; and
- Internal Charges and Overhead Allocation are forecast to increase \$1,699,036 due to the redistribution of charges for the Directors' group.

MINUTES

COMMUNITY SAFETY COMMITTEE

held in the Guringai Room, Civic Centre, Dee Why on

THURSDAY 15 AUGUST 2019

Minutes of the Community Safety Committee
held on Thursday 15 August 2019
in the Guringai Room, Civic Centre, Dee Why
Commencing at 8:00 - 10:00 AM

ATTENDANCE:

Committee Members

| | |
|--------------------|--|
| Cr Michael Regan | Mayor – Chairperson |
| Cr Sue Heins | Deputy Mayor |
| Cr Candy Bingham | |
| Cr Kylie Ferguson | |
| Cr Stuart Sprott | |
| Zali Steggall MP | Federal Member for Warringah |
| Supt David Darcy | Northern Beaches Police Area Command |
| John Kelly | Community Northern Beaches |
| Harry Coates | Community Representative |
| Michelle Erofeyeff | Department of Communities and Justice (DCJ) |
| Christina Franze | Manly Chamber of Commerce |
| Doug Brooker | Northern Beaches Liquor Accord |
| Steve McInnes | Surf Lifesaving Sydney Northern Beaches |
| Belinda Volkov | Sydney Drug Education & Counselling Centre (SDECC) |
| Kara Hillier | Transport NSW Brookvale bus depot |

Council Officer Contacts

| | |
|---------------|--|
| Ray Brownlee | CEO |
| Kylie Walshe | Executive Manager Community, Arts and Culture |
| Azmeena Kelly | Executive Manager Environmental Compliance |
| Will Wrathall | Team Leader, Community Development |
| Leanne Martin | Community Safety Coordinator |
| Helen Askew | Program Support Officer, Youth & Community Development |

Visitors

| | |
|-----------------|---|
| Daniel Rubenach | State Member for Manly's office |
| Susan Consalevy | Manly Warringah Women's Resource Centre |
| Shane Jones | State Transit Safety Officer |
| Emma Boughton | Youth Development Officer |

1.0 APOLOGIES

Apologies were received from:

James Griffin MP, State Member for Manly
Karrah McCann, Catholic Care (resigned)
Paul Klarenaar, NSLHD Health Promotion
Trish Bramble, Manly Warringah Women's Resource Centre
Michelle Povah, Community Representative
Roberta Conroy, Community Representative
Ryan Turner, Community Representative
Wayne Potter, State Transit Authority NSW
Dr Lisa Simone, ADF State Manager

Not in attendance:

Ray Mathieson, Community Representative
Drew Johnson, Manly Chamber of Commerce

2.0 DECLARATIONS OF PECUNIARY AND CONFLICTS OF INTEREST

There were no declarations of pecuniary or non-pecuniary conflicts of interest.

3.0 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

3.1 MINUTES OF COMMUNITY SAFETY COMMITTEE MEETING HELD 13 JUNE 2019

COMMITTEE RECOMMENDATION

That the Minutes of the Community Safety Committee meeting held 13 June 2019, copies of which were previously circulated to all Members, are hereby confirmed as a true and correct record of the proceedings of that meeting.

Accepted

4.0 AGENDA ITEMS

4.1 ACTIONS UPDATE

DISCUSSION

1. Online Liquor Gets Audited Report

The Committee was advised via an email from Paul Klarenaar, Director NSLHD Health Promotion, that the two main recommendations of the OLGA report (remove 'authority to leave' delivery option and require RSA training for couriers) have been incorporated into Liquor & Gaming's draft position paper regarding online/express delivery alcohol.

2. Nitrous Oxide

Council has received response letters from Brad Hazzard MP and Rob Stokes MP. Rob Stokes' letter includes a response from the [Minister for Better Regulation and Innovation](#), The Honourable Kevin Anderson MP. The Minister advised that the substance is regulated under the Drug Misuse and Trafficking Act 1985.

3. More to Manly

As a result of additional funding from the Federal Government Safer Communities fund, night activation of Market Lane has been enhanced by installation of bud lighting in the trees. A mural is also currently being installed along the Pacific Waves carpark tunnel to Sydney Road Plaza.

4. Night Time Economy

This initiative is in its early stages. Council staff are working on the strategy and policy, which will be reported back to Council.

5. Community Safety Plan

Consultant, Patrick Stephenson will provide an update at the next Community Safety Committee.

6. Grant Funding from Crime Prevention Division

This funding will primarily be addressing youth related anti-social behaviour in Mona Vale/Newport public spaces and allocated to varying diversionary activities over the next 12 months.

COMMITTEE RECOMMENDATION

That the information be received and noted.

4.2 POLICE REPORT

DISCUSSION

Welcome to Crime Manager, Detective Inspector Michael Boutouridis. Superintendent Darcy advised the Committee he will be retiring in February and is ensuring his senior staff are well briefed on community issues at the handover stage.

Northern Beaches Suicide Response Steering Group

As Chair of the Steering Group, Superintendent Darcy provided an update on recent successes with the Northern Beaches Suicide Response Steering Group Pilot Protocol. The Pilot Protocol provides a bridge between service providers, Police and Northern Beaches Hospital (NBH) for those at risk of suicide with Community Care Northern Beaches (CCNB) leading the coordinated response on a six month trial. Under the agreed Pilot Protocol and following consent, Police are able to provide client and family details to CCNB's Response Coordinator to ensure timely, coordinated and effective support. Additionally, Superintendent Darcy has been liaising directly with NBH management to achieve better incident outcomes and will continue to work towards improvement.

A Round Table meeting of all service providers is scheduled for February 2020 which will provide an opportunity for services to gather together, provide coordination feedback and address service interaction.

Advice has not yet been received from the NSW Ministry of Health in regard to the grant application for Suicide Prevention Community Gatekeeper Training. The funding would be utilised for front line mental health first aid. In the meantime, Lifeline are training 100 police officers in this area to increase front line capability and resilience. CCNB are also undertaking frontline training for teachers.

NSW Parliamentary Inquiry – Northern Beaches Hospital

Concern was expressed about the decision by Council not to submit a joint submission. This is because it included case studies from other agencies and they have now missed their chance to individually submit as they thought it would be included in the Council submission.

Superintendent Darcy advised that the closing date for submissions can be extended if requested. CEO Ray Brownlee advised that the submission did not proceed as any submission would need to be considered and endorsed by the Council. Service Providers are encouraged to make their own individual submissions.

Note: At the Committee Meeting of 17 October 2019, when considering confirmation of the 15 August 2019 Minutes, Committee members requested an addendum.

With permission of the Chair, the following notation was added in relation to Item 4.2 – *NSW Parliamentary Inquiry – Northern Beaches Hospital*:

Concern and disappointment was expressed about the decision by Council not to submit a joint submission. There was no joint submission put into the Northern Beaches Hospital Parliamentary Inquiry, as directed by the Chief Executive Officer, not Council.

Newport DIY skate space

This Newport bushland location, (colloquially known as 'Portside'), has been utilised by local youth for many years and the matter has been raised following resident complaints. The Committee is asked to consider the best way to proceed on this matter. Council is considering the safety of the existing roof structure. However, from a crime perspective, this site is not an issue. The Committee agreed that it would like more information about this issue in order to establish a more informed opinion on the matter.

ACTION: To be considered further at the next meeting

Vehicle Mitigation Project

Federal and Council grant funding of \$800,000 has been secured for installation of bollards around Manly Wharf and the entrances to The Corso.

Crime Statistics

Statistics presented at the meeting will not be disseminated due to concerns about misinterpretation, however any issues or questions can be followed up individually with Superintendent Darcy. Police are working collaboratively with STA to reduce the spike in incidents, which are now occurring beyond school holiday periods.

The Command's northern area, Mona Vale, Newport and Warriewood, are hotspots for antisocial behaviour, drug use, graffiti and alcohol consumption.

Possible Youth Outreach venue

It has recently been established that a number of youth services are setting up in the Newport area, including a suggestion of a youth drop in centre, with a long term lease at a shop in Newport. Council staff will seek to coordinate a meeting with the various stakeholders and service providers to clarify this opportunity to collaborate.

COMMITTEE RECOMMENDATION

That the information be received and noted.

4.3 ADF (AUSTRALIAN DRUG FOUNDATION) PRESENTATION ON PLANET YOUTH

DISCUSSION

As Dr Lisa Simone, ADF State Manager was unexpectedly unable to attend today's meeting, this matter was deferred.

COMMITTEE RECOMMENDATION

That the Australian Drug Foundation be invited to a future meeting.

4.4 COMPLIANCE REPORT**DISCUSSION**

Welcome to Azmeena Kelly, Executive Manager Environmental Compliance.

The Environmental Compliance report was presented and will be circulated with the Minutes. Ms Kelly invited the Committee members to provide feedback on additional presentation content which could be included in the future. It was suggested that statistics about dog attacks on humans could be included.

COMMITTEE RECOMMENDATION

That the information be received and noted.

4.5 SCHOOLS ROAD SAFETY AUDITS**DISCUSSION**

Council's Transport Network staff presented the 'Safety Around Schools' campaign, associated audits and works currently underway.

In regard to Safety Around School's signage, it was suggested that the signs be prominently hung for a set period and changed regularly to alleviate 'signage fatigue' and trigger awareness by parents, students and the general community.

In conjunction with Council's Communications team, a 'Park and Walk' video is currently being developed. The social media clip will promote the benefits of parking at a distance from schools and walking children to school.

COMMITTEE RECOMMENDATION

That the information be received and noted.

4.6 HOUSING AND HOMELESSNESS FORUM**DISCUSSION**

An overview was provided of the Housing and Homelessness Forum held on 6 August 2019, involving service providers, stakeholders and Council staff.

Common themes, issues and opportunities were identified, with outcomes being used to prepare a discussion paper.

Northern Beaches Women's Shelter have agreed to co-ordinate a Homeless interagency group for strategic direction, case management and information sharing specifically for Northern Beaches

services.

COMMITTEE RECOMMENDATION

That the discussion paper be completed and used as a basis for further discussions with the NSW Minister for Families, Communities and Disability Services, Gareth Ward MP, James Griffin MP, Mayor and Committee representatives.

4.7 NORTHERN BEACHES LIQUOR ACCORD INITIATIVES

DISCUSSION

Doug Brooker advised the Committee that he has resigned from his position at the Ivanhoe Hotel, however, he still represents the Northern Beaches Liquor Accord at this meeting. Future representation will be discussed with Sean King, President of the Liquor Accord.

Doug gave an overview of the Dark Matters Project in collaboration with TAFE and the local Community Drug Action Team (CDAT). He also discussed the Banned from One, Banned From All proposal that would ban people who have entered a venue underage from entering venues until they are 19 years old. It would only operate in participating venues. This is one way of addressing a problem where all the responsibility for underage drinking is upon the licensee, with no consequences for the young person. Some concerns expressed that this could displace young people away from the area.

Further discussion of installation of scanners at hotels would help identify false IDs.

On behalf of the Committee, Mayor Regan thanked Doug for his contribution to the Liquor Accord and this Committee.

COMMITTEE RECOMMENDATION

That the information be received and noted.

5.0 GENERAL BUSINESS

Nil

6.0 ITEMS FOR NEXT MEETING

ACTION: Consider Manly Town Hall as a venue for next meeting.

The meeting concluded at 10am

This is the final page of the Minutes comprising 123 pages
numbered 1 to 123 of the Community Safety Committee meeting
held on Thursday 15 August 2019 and confirmed on Thursday 17 October 2019



Contents

| | |
|--|-----------|
| Introduction | 4 |
| A new strategy | 5 |
| What are the social benefits of children's services? | 6 |
| What are the economic benefits of children's services? | 7 |
| What services does Council currently provide? | 8 |
| How was this strategy prepared? | 9 |
| The Strategy | 10 |
| Strategy elements | 11 |
| Vision | 12 |
| Integrated services | 14 |
| Accessible services | 15 |
| Engaged workforce | 16 |
| Valued learning approach | 17 |
| The Evidence | 19 |
| Population size, structure and growth | 20 |
| Household structure, work trends and employment | 21 |
| Developmental vulnerability | 22 |
| Pre-school attendance, disability and cultural diversity | 23 |
| Service concentration | 24 |
| Service standards | 25 |
| Community-reported strengths of children's services | 26 |
| Community-reported challenges | 27 |
| Factors influencing choice | 28 |
| Community-reported gaps, needs and priorities | 29 |
| References and data sources | 30 |



Introduction

A new strategy for delivery of Council's children's services

Background

Northern Beaches Council is based on Sydney's Northern Beaches, and administers a 254 square kilometre region for over 252,000 residents. The Council was formed in 2016 with the amalgamation of the former Manly, Pittwater and Warringah Councils. The organisation partners with the community to enhance quality of life, promote sustainable development and protect the environment.

A key focus area for Council is the provision of high quality and affordable child care services. In particular, Council seeks to support children with special needs, as well as families on low income or who are living with disadvantage.

The current children's services delivered by Council reflect a range of different approaches inherited from the former councils.

This combined, streamlined Children's Services Strategy is designed to ensure Council's services best meet the needs of the community. It contains three sections:

- Introduction
- The Strategy
- The Evidence.

Why is a strategy needed?

As a newly formed Council, it is important that investments and efforts made in relation to any public services are suited for the Council's vision and resources.

There are also a number of other current and emerging local factors which the Strategy has been prepared to address. These include:

- changing populations
- need for accessible services
- changes in the early child care sector and workforce
- a need to define the role of Council in children's services.

Why is a strategy needed?

In this Strategy, the term 'children's services' refers to a wide range of childhood education and care services. These include:

- **Long day care:** a centre based form of service which provides all-day or part-time care for children aged birth to six who attend on a regular basis.
- **Pre-schools:** a service that provides an early childhood education program, delivered by a qualified teacher, often but not necessarily on a sessional basis in a dedicated service.
- **Outside school hours care:** a service that provides care for primary school aged children (typically 5 to 12 years) before and after school and can also operate during school holidays (vacation care) and on pupil free days.

- **Family day care:** home based early childhood education and care for children aged from six weeks to 12 years.
- **Occasional care:** care offered on an ad hoc basis from one hour to a whole day for children aged 6 weeks to 6 years.
- **Vacation care:** services providing education and care during school holidays.

What are the social benefits of children's services?

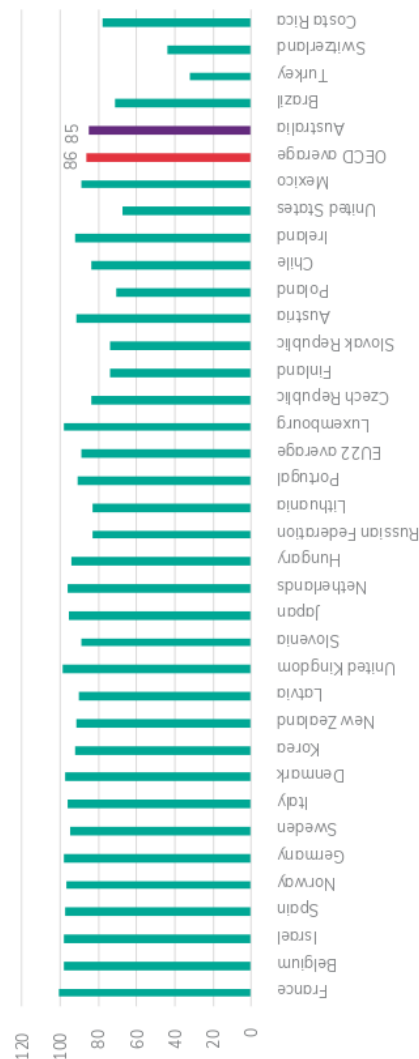
Overview

International and Australian research over many years has demonstrated the positive social and economic impacts of early education and care.

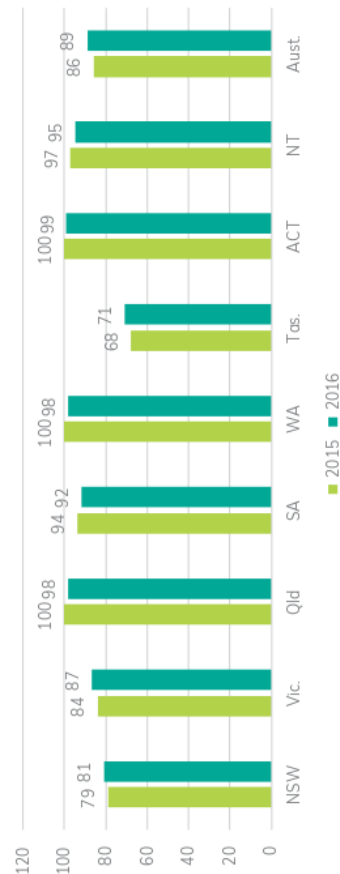
The Australian Institute of Health and Welfare has prepared a Literature review of the impact of early childhood education and care on learning and development (2017). Key findings of the wide range of research reviewed are:

- Children from disadvantaged backgrounds show the greatest gains from attending high-quality child care
- The number of months of attendance at pre-school is related to better intellectual development and improved independence, concentration and sociability
- Longitudinal studies have demonstrated the effectiveness of high-quality, focused pre-school programs in reducing the effects of social disadvantage, developing children's social competency and emotional health, and preparing children for a successful transition to school
- Benefits were optimised when children from different social backgrounds attended the same pre-school program

OECD enrolments at four years of age (2014)



Australian enrolments at four years of age



Source: William Teeger, Stacey Fox and Neil Stafford, How Australia can invest early and return more: A new look at the \$15b cost and opportunity. Early Intervention Foundation, The Front Project and Colab at the Telethon Kids Institute, Australia, 2019.

What are the economic benefits of children's services?

Overview

Research into the economic costs of high-intensity and crisis services has identified a range of positive economic impacts of early education and care.

Australian governments spend \$15.2 billion per year delivering 'late intervention' services to deliver acute or statutory support to children and young people in crisis. This includes spending associated with out-of-home care, the youth justice system, and social security benefits for unemployed young people.

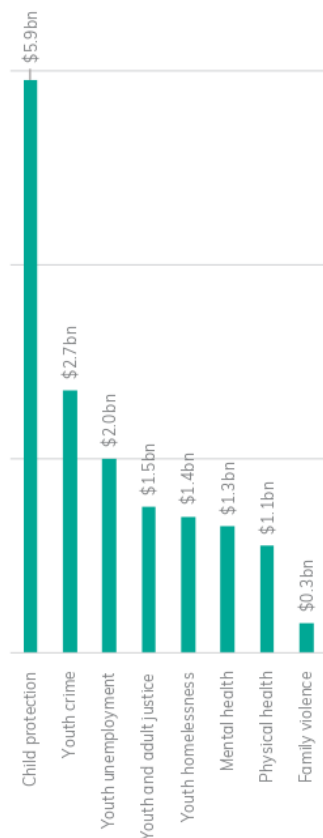
Often, children, young people and their families can avoid crisis if they have earlier access to appropriate or targeted support. This can significantly reduce the demand for late intervention services over time.

Early intervention strategies can provide opportunities to:

- Improve the lives of children and young people, and strengthen communities
- Reduce pressure on government budgets and drive future savings
- Boost workforce skills and capabilities, and build the economy.

High-quality early childhood education are an effective early intervention approach. A PwC report has demonstrated that Australian universal early childhood education programs produce a 1:2 return on investment.

Annual cost of late intervention in Australia (2018-2019) prices



Some issues which can be better addressed by early intervention



What services does Council currently provide?

Overview

There are 16 Council-owned child care services on the Northern Beaches LGA, providing 959 approved places. Manly Community Pre-School and Beacon Hill Vacation Care are temporarily closed for renovations and are scheduled to re-open in 2020.

Council provides at least one centre offering each service type:

- seven long day care services
- three pre-school services
- five vacation care services
- one occasional care service
- family day care

Council recruits and provides professional development to 60 family day care educators. It also provides information and support to 350 families using this service.

These services support:

- 374 children from an English as a second language background
- 170 children from low income families
- 58 children with a disability.

| Suburb | Name | Centre type | Places per day |
|--------------|--|----------------------------|----------------------------|
| Balgowlah | North Harbour Children's Centre | Pre-school | 40 |
| Beacon Hill | Beacon Hill Vacation Care | Vacation Care | 60 (closed for renovation) |
| Belrose | Belrose Community and Children's Centre | Long day care | 78 |
| Brookvale | Brookvale Children's Centre | Long day care | 56 |
| Brookvale | Brookvale Occasional Care | Occasional & Long day care | 29 |
| Cromer | Cromer Vacation Care | Vacation Care | 60 |
| Curl Curl | Harbord Vacation Care | Vacation Care | 60 |
| Dee Why | Dee Why Children's Centre | Long day care | 70 |
| Fairlight | The Roundhouse Children's Centre | Long day care | 79 |
| Forestville | Forestville Vacation Care | Vacation Care | 60 |
| Manly | Ivanhoe Park Pre-School | Pre-school | 39 |
| Manly | Manly Community Pre-school | Pre-school | 40 (closed for renovation) |
| Manly Vale | Manly Vale Vacation Care | Vacation Care | 45 |
| Narrabeen | Narrabeen Children's Centre | Long day care | 56 |
| Seaforth | Harbour View Children's Centre | Long day care | 52 |
| | Northern Beaches Council Family Day Care | Family Day Care | 135 |
| Total | | | 959 |

How was this strategy prepared?

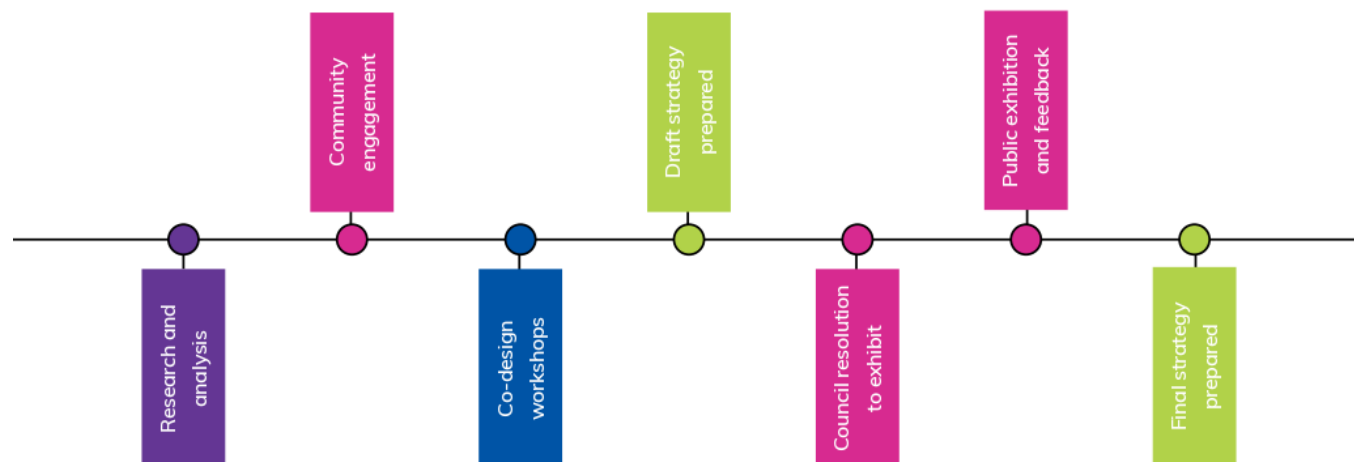
The process for preparing this strategy is shown in this diagram. It commenced with research and analysis, the findings of which are provided in the Introduction section, as well as The Evidence section.

Community engagement included:

- **Telephone interviews** with a private children's services provider, a service run by another council, and an organisation supporting children with additional needs
- A **focus group** with community members, held at the Manly Vale Community Centre
- **Intercept surveys** undertaken with families which do not use Council's Children's Services, at Story Time at the Mona Vale Library and a school holiday event at the Glen Street Theatre in Belrose, with 29 surveys completed
- Inclusion of questions in **Children's Services Customer Satisfaction Surveys**, with 315 responses.

Findings from this engagement are provided in The Evidence section. The outcomes were used as the basis of many aspects of the document, including the vision, focus areas and strategic actions contained in The Strategy section.

Following the collation of an evidence base, two **co-design workshops** were held with the Council Children's Services Team to guide the design of the strategy vision, focus areas and strategic actions. Outputs from the co-design workshop formed the basis of the **draft Strategy**, which will undergo **public exhibition** and feedback. After the exhibition period, the **final Children's Services Strategy** will be prepared.



The Strategy

Strategy elements

Overview

This Strategy contains three main elements:

- vision
- focus areas
- strategic actions.

The relationship between these elements is shown in the diagram opposite.

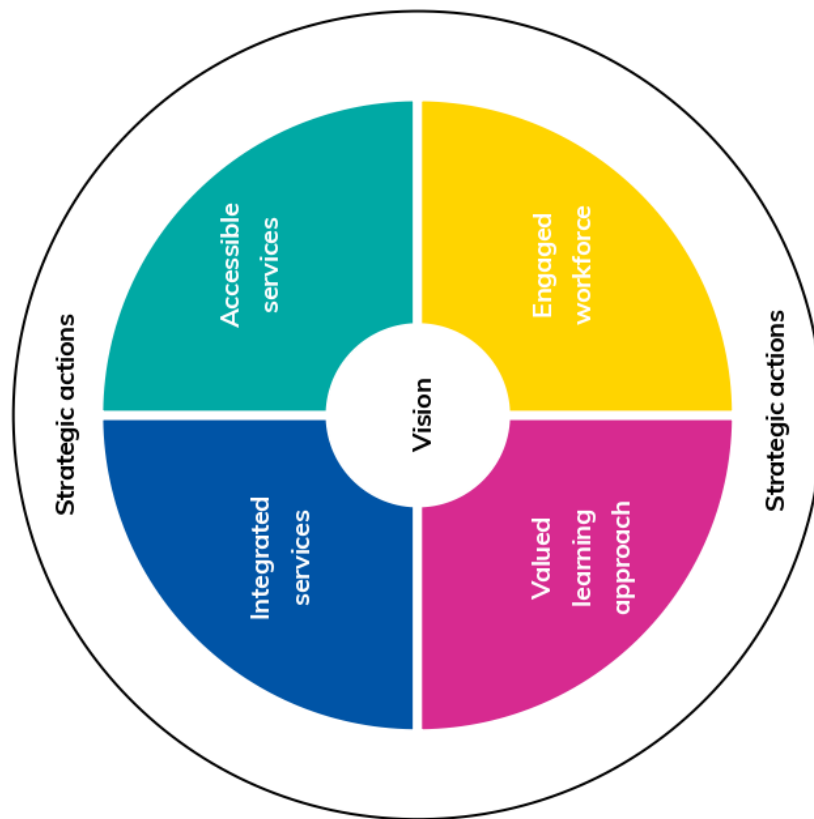
The **vision** for Children's Services is the centre of the strategy. It was prepared based on the outcomes of engagement with families and Council's Children's Services team. The vision is shown on the following page.

The **focus areas** are the four key areas which Council will prioritise over the next four years to achieve the vision. The focus areas are intended to work together to deliver on the vision and are not provided in any particular order.

The **strategic actions** are a series of high level activities in each of the focus areas for Council to complete over the next four years. The strategic actions are provided with the relevant focus areas on pages 14-17.

A **roadmap** showing the interrelationships between the strategic actions and their timing is on page 18.

Relationship between strategy elements



Vision

Children's Services are **valued as an essential** part of Council's commitment to a healthy and engaged community.

Our **integrated learning services** and play-based approach **sets the benchmark** for early childhood learning across the Northern Beaches.

Council's Children's Services are **accessible, equitable, and flexible**. They enable community connections and support community values.

12



01 Integrated services



Council manages a portfolio of integrated and multi modal services that provide flexibility for families.

This focus area responds to feedback that families are seeking greater flexibility in children's services. The strategic actions are on developing an innovative 'multi modal model' approach which sees many services provided from one location. Dependent on the needs of local families, services in a multi modal model may include long day care, occasional care, pre-schools and outside school hours care.

The strategic actions also looks at ways in which Children's Services can collaborate with other services, such as schools and elder care services, to improve community connections.

| No | Strategic action | Year |
|-----|--|------|
| 1.1 | Develop a business plan to operate a permanent facility at North Harbour offering pre-school and vacation care services aligned to community need. | 2020 |
| 1.2 | Trial the integrated delivery of multiple service types at Dee Why and Harbour View Children's Centres and report on the learning, customer satisfaction, professional development and financial outcomes. | 2020 |
| 1.3 | Deliver a program collaboratively with one school and one elder care service and report on the outcomes for community connections. | 2020 |
| 1.4 | Develop a cost-neutral operating model for multi modal service delivery that provides flexibility for families and increases service efficiency. | 2021 |
| 1.5 | Introduce an integrated customer management system for Children's Services to better track family needs, preferences and service satisfaction. | 2021 |
| 1.6 | Develop and implement a prioritised program for appropriate existing centres to operate as multi-modal services. | 2022 |

02 Accessible services



Council provides children's services to give families choices which cater for their diverse needs, are conveniently located, and are affordable.

Accessibility means different things to different families. For some families it is the ability to afford services at all, for others it means services located close to home, school or work. Some families seek services without long waiting lists and others need services which meet the particular support or programming needs of their child.

All families desire choice. Strategic actions in this focus area allow Council's services to help provide choice for the families of the Northern Beaches and help meet wider community needs.

| No | Strategic action | Year |
|-----|---|------|
| 2.1 | Review operational policies and procedures to increase flexibility, maintain affordability and support service cost neutrality. | 2020 |
| 2.2 | Undertake detailed research and engage with the community to determine how Children's Services can respond to community need and provide a benchmark for service quality in the upper Northern Beaches and/or Frenchs Forest. | 2020 |
| 2.3 | Develop a business case for a new Council-run centre in the upper Northern Beaches and/or Frenchs Forest, with clear prioritisation and staging if more than one new centre is proposed. | 2021 |
| 2.4 | Engage the community on the design of a new Council-run centre in the upper Northern Beaches or Frenchs Forest and its potential integration with other Council and non Council services. | 2021 |
| 2.5 | Undertake detailed land use and operational planning for a new Children's Services centre. | 2022 |
| 2.6 | Begin construction of a new Children's Service centre to meet community need. | 2023 |
| 2.7 | Begin engagement and forward planning for any additional new centres. | 2023 |

03 Engaged workforce



Our team is engaged and committed to fostering children's wellbeing and education by providing consistent and quality care.

Our staff are the most important asset of the Children's Services team. The programming and activities run by staff, as well as the close relationships they have with families and children, are critical to Council achieving and maintaining its high quality ratings. Engaged and committed staff are critical to realising the long term social and economic outcomes from early childhood education and care.

The strategic actions in this focus area are targeted at recruiting, rewarding and recognising great staff, as well as supporting them to develop long term careers with Council.

| No | Strategic action | Year |
|-----|---|------|
| 3.1 | Conduct a staff satisfaction and engagement survey, including exit surveys, to identify drivers of staff engagement, satisfaction with employment benefits, and career development expectations. | 2020 |
| 3.2 | Review and refine recruitment processes to decrease the time to employ new staff and increase flexibility to engage casual staff. | 2020 |
| 3.3 | Review and refine staffing policies related to benefits, conditions, and facility operations to strengthen staff engagement and enable the delivery of accessible and integrated services for families. | 2021 |
| 3.4 | Create and implement a career development program which responds to staff expectations, encourages consistency in service delivery, and supports the delivery of accessible and integrated services for families. | 2021 |

04 Valued learning approach



Council communicates its leading educational approach to service delivery so it is understood all by stakeholders.

The evidence is clear: Council provides high quality Children's Services which are valued by families and provide a benchmark for private and non government service providers.

However, the educational philosophy behind Council's approach is not always understood by families, other service providers and the broader community.

Strategic actions in this focus area aim to increase understanding of Council's approach, to help improve early learning for all children on the Northern Beaches.

| No | Strategic action | Year |
|-----|--|------|
| 4.1 | Develop and implement a communications plan which educates and informs families, partners, other service providers, and the broader community about Council's leading approach to Children's Services. | 2020 |
| 4.2 | Develop and implement a community engagement and outreach program that showcases how Council's approach to its delivery of Children's Services helps to grow the future leaders of the Northern Beaches community. | 2021 |
| 4.3 | Evaluate the extent to which the community and stakeholders understand the educational approach of Council's Children's Services. | 2022 |

Roadmap to a city-leading multi modal approach



This roadmap shows how the 20 strategic actions will be staged over the four years of the Children's Services Strategy.

The strategic actions delivered in the first two years of the Engaged Workforce and Valued Learning Approach focus areas will set a foundation for ongoing improvements to service delivery.

Early actions in these focus areas will enable innovations in the Integrated Services and Accessible Services focus areas, in particular the delivery of the multi modal service model. This will provide the accessibility and flexibility sought by families, help future proof Council's services and establish the Northern Beaches as a leader in Children's Services.

| Focus Area | 2020 | | | | 2021 | | | | 2022 | | | | 2023 | | | |
|--------------------------|------|-----|-----|-----|------|-----|--|--|------|--|--|-----|------|--|-----|--|
| | 1.1 | 1.2 | 1.3 | 1.4 | 1.5 | 1.6 | | | | | | | | | | |
| Integrated Services | | | | | | | | | | | | | | | | |
| Accessible Services | 2.1 | | 2.2 | 2.3 | 2.4 | 2.5 | | | | | | 2.6 | | | 2.7 | |
| Engaged Workforce | 3.1 | | 3.2 | 3.3 | 3.4 | | | | | | | | | | | |
| Valued Learning Approach | 4.1 | | | 4.2 | | 4.3 | | | | | | | | | | |

The Evidence

3,000 more children aged 0-9 will live in the area by 2036

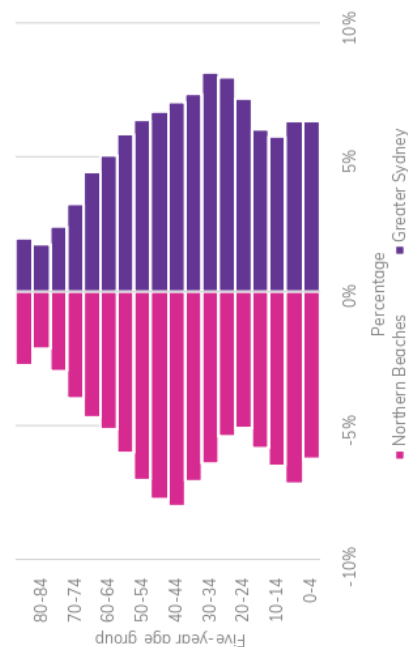
Population size and structure

The Northern Beaches is home to **252,876 people**, representing 5.2% of the Greater Sydney population. Over the next 20 years, the population of the LGA is expected to increase by 16.1% to **309,333 people**.

Compared to Greater Sydney, the Northern Beaches has an **older population** with a median age of **40 years** compared to the median of 36 years in Greater Sydney.

Children aged **0-9 years** on the Northern Beaches account for **13.5%** of the population. This proportion is not expected to increase significantly between 2016 and 2036, however the number of children aged 0-9 years is expected to increase by 8.5% to **38,895**. In particular, the number of children aged 0-4 is expected to increase by 14.5%.
Australian Bureau of Statistics, 2016

Population pyramid 2016

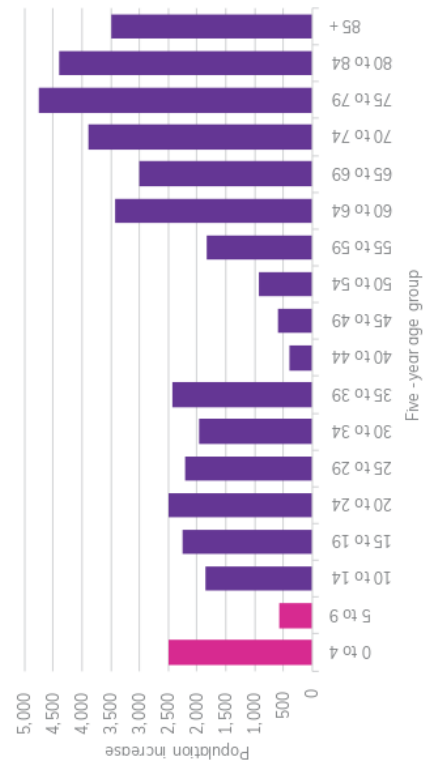


Expected population growth

The populations of **Frenchs Forest** and **Manly Town Centre** are also expected to increase significantly (+42.8% and +37.7% respectively), with medium density apartment buildings predominantly driving population growth in these areas².

² Forecast i.d. 2017

Projected population growth 2016-2036



Many families with high levels of advantage

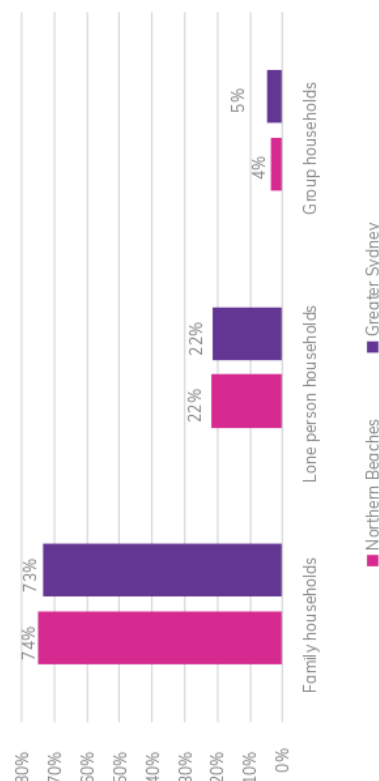
Household structure and work trends

The Northern Beaches has a high proportion of family households (including couples without children, as well as parents living with their children). By 2036, the highest increase in families with children will be in the areas of Frenchs Forest and Manly Town Centre.

Half of the Northern Beaches population work within the LGA, with the City of Sydney the second most common destination for work. More Northern Beaches residents work from home (7.1%) compared to Greater Sydney (4.4%). These trends suggest most people stay within the LGA during the working week.

The majority of residents travel to work by car (60.3%).

Household structure 2016



Household income and unemployment

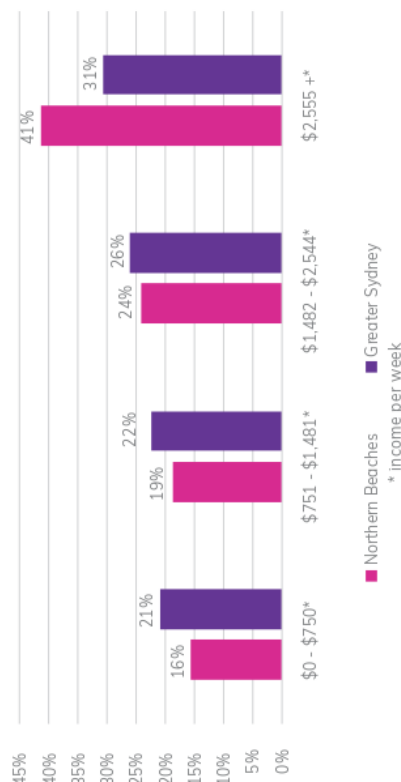
The Northern Beaches has relatively high socio-economic advantage. According to the Index of Relative Socio-economic Advantage and Disadvantage (IRSAD), the Northern Beaches is in the top 10% of LGAs in NSW.

The median weekly household income on the Northern Beaches is \$2,178, which is higher compared to the Greater Sydney average (\$1,750). Furthermore, the Northern Beaches has a greater proportion of households in the highest income quartile and lesser proportion in the lowest income quartile compared to Greater Sydney.

Unemployment on the Northern Beaches is significantly lower compared to Greater Sydney (3.5% and 6.0% respectively).

Australian Bureau of Statistics, 2016

Household income quartiles 2016



Some children in the area are developmentally vulnerable

Overview

The Australian Early Development Census (AEDC) sees the nationwide collection of data on early childhood development at the time children commence their first year of full time school.

The AEDC is held every three years. The census involves teachers completing a research tool, which collects information about five key areas of early childhood development. These areas are referred to as 'domains'.

The table opposite shows the five Northern Beaches suburbs with the highest proportion of children who are vulnerable on one or more of the domains. All five suburbs are higher than the NSW average.

Two of these suburbs are located in the north of the LGA on the coast, and three are located inland towards the middle of the LGA.

| Area | Domains | | | | | Vulnerable on 1+ domains | Vulnerable on 2+ domains |
|--------------------|-------------------------------|-------------------|--------------------|--|----------------------------------|--------------------------|--------------------------|
| | Physical health and wellbeing | Social competence | Emotional maturity | Language + cognitive skills (school-based) | Comm. skills + general knowledge | | |
| Warriewood | 6.0 | 20.7 | 5.2 | 6.9 | 4.3 | 31.0 | 6.0 |
| North Narrabeen | 7.2 | 22.9 | 12.0 | 8.4 | 3.6 | 28.9 | 13.3 |
| Narraweena | 11.5 | 7.7 | 10.3 | 1.3 | 9 | 24.4 | 11.5 |
| Brookvale | 17.2 | 17.2 | 13.8 | 6.9 | 10.3 | 24.1 | 20.7 |
| Beacon Hill | 10.2 | 8.2 | 7.2 | 3.1 | 9.2 | 20.6 | 9.3 |
| Australian average | 9.6 | 9.8 | 8.4 | 6.6 | 8.2 | 21.7 | 11.0 |
| NSW average | 8.5 | 9.2 | 6.8 | 5.2 | 8.0 | 19.9 | 9.6 |

Pre-school attendance and diversity

Pre-school attendance

There are currently 5,263 children attending pre-school on the Northern Beaches which is 2% of the total population. This is slightly higher than the Greater Sydney average (1.7%).

There were 6,587 children aged 3-4 years on the Northern Beaches in 2016 and therefore a 79% participation rate in pre-school. This is lower than the OECD average of 86% in 2014 and similar to the NSW average of 79% - 81% in 2015 - 2016.

The increasing number of children aged 0-4 years between 2016 and 2036 will result in a greater demand for children's services. There is also an opportunity to increase enrolment rates of children aged 3-4 years old in pre-school to meet or exceed the OECD average.

Children with disability

400 children aged 0-9 years on the Northern Beaches currently require assistance due to disability, representing 1.3% of all children in this age group.

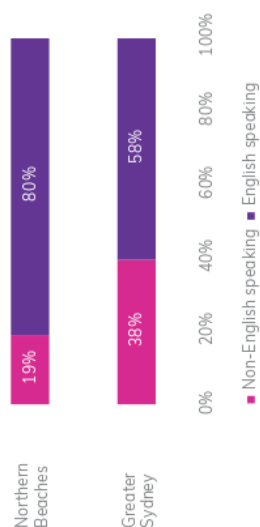
Cultural diversity

The Northern Beaches has a lower level of cultural diversity compared to Greater Sydney. 0.6% of the Northern Beaches population are Aboriginal and/or Torres Strait Islander, compared to 1.5% in Greater Sydney.

There are fewer people born overseas on the Northern Beaches compared to Greater Sydney (28.8% and 36.7% respectively). The top three overseas countries of birth were the United Kingdom (9.1%), New Zealand (2.4%) and China (1.4%).

On the Northern Beaches, 1 in 5 people speak a language other than English at home, compared to 1 in 3 in Greater Sydney. The top three languages other than English spoken in the area are Italian (1.3%), Mandarin (1.3%) and Portuguese (1.0%).

Language spoken at home 2016



Existing services are concentrated in the south

Number of places

There is a total of 14,027 approved places at all existing children's services on the Northern Beaches.

For some facilities, the approved number of places provide multiple services (i.e. long day care and before and after school care).

The table opposite shows the suburbs with the largest number of approved places. This shows that Brookvale, Frenchs Forest, Freshwater, Dee Why and Warriewood have 33% of the total number of places available on the Northern Beaches.

Brookvale and Frenchs Forest have the most centres and approved places for long day care, pre-school, before and after school care, and vacation care.

Freshwater only has seven facilities, however has 780 places available. This is due to Harbord OOSH Centre which provides 350 approved places for before and after school and vacation care.

Suburbs with the highest number of approved places

| Suburb | Number of centres | Number of places |
|----------------|-------------------|------------------|
| Brookvale | 16 | 1,361 |
| Frenchs Forest | 12 | 1,018 |
| Freshwater | 7 | 780 |
| Dee Why | 10 | 779 |
| Warriewood | 9 | 716 |

Suburbs with the lowest number of approved places

| Suburb | Number of centres | Number of places |
|---------------------------|-------------------|------------------|
| Palm Beach – Whale Beach | 1 | 29 |
| Wheeler Heights | 1 | 48 |
| North Manly | 2 | 47 |
| Avalon Beach - Clareville | 3 | 92 |
| Bligola – B. Plateau | 2 | 116 |

Council's Children's Services set a high standard

Measuring quality

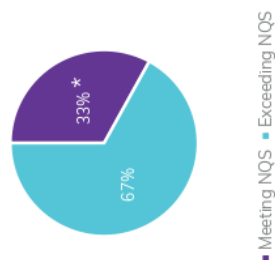
The Education and Care Services National Regulations sets out the operational requirements and quality assessment and rating process of child care services in Australia. Part of this involves the National Quality Standards (NQS), which establishes a benchmark for the quality of education and care services.

Services are rated in:

- education practice
- children's health and safety
- physical environment
- staffing arrangements
- relationships with children
- collaboration with families and communities
- governance and leadership.

The following charts show current performance against the NQS by Council and non-Council services.

Quality of Council services

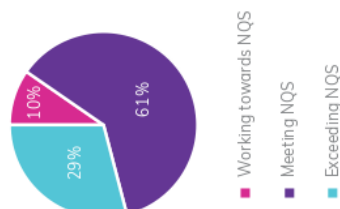


* Four services due for assessment in 2020

Council's child care services are either meeting or exceeding the National Quality Standard (NQS). Ten out of 16 services assessed against the NQS are exceeding the Standard.

Services that have not yet been assessed against the NQS have not been included in the analysis. This includes Council's Manly Vale Vacation Care service.

Quality of non-Council services



Over half of non-Council child care services are meeting the NQS. One in five non-Council service are working towards meeting the NQS.

Of the 34 non-Council services working towards meeting the NQS, most are located in Frenchs Forest (5), Belrose (4) and Balgowlah (3).

Non-Council services most in need of improvement are OOSH services, with 31% of services working towards meeting the NQS.






There are many strengths on which to build

Community and key informant stakeholders participated in interviews, focus groups and surveys to provide their perspectives on the existing strengths of all children's services on the Northern Beaches – including Council, private and not-for profit. The identified strengths are shown below.

“The ability (for Council educators) to identify specific children's needs is so much more superior”
- Stakeholder

“Good quality educators are not swayed by money or the parent body and they are able to stay strong with their planned programming.”
- Focus group participant

Community-reported strengths of children's services on the Northern Beaches

| | | |
|---|-----------------------------|---|
|  | Affordable and high quality | Majority of the stakeholders and the community reflected on the importance of Council offering affordable services that do not compromise on quality of programs or staff. It was also noted that Council educators have a superior ability to cater for children with special needs. |
|  | Achieving quality standards | Some stakeholders noted that most children's services (Council, private and not-for-profit) are achieving or above achieving on the NQS ratings. |
|  | Staff engagement | Majority of the stakeholders and the community noted that a major strength of Council operated Children's Services is the availability of well trained staff who are highly engaged with children in their care which is considered highly important for parents. |
|  | Accessible locations | Majority of the community reflected that the main strength of all children's services on the Northern Beaches is that they have close proximity to home. |
|  | Community values | Some of the community reflected that a key strength of Council operated children's services is the embedding of community values in the everyday learning experience for children accessing the services. |

Some gaps, needs and priorities to be addressed

Community and key informant stakeholders were asked to reflect on the challenges relating to all children's services on the Northern Beaches LGA. The following key themes were identified.






"One of the biggest challenges is for children in the community who have needs and are in long-day care centres who need therapy support".

- Stakeholder

The big centres offer no say, no philosophy and no autonomy"

- Focus group participant

Community-reported challenges of children's services on the Northern Beaches

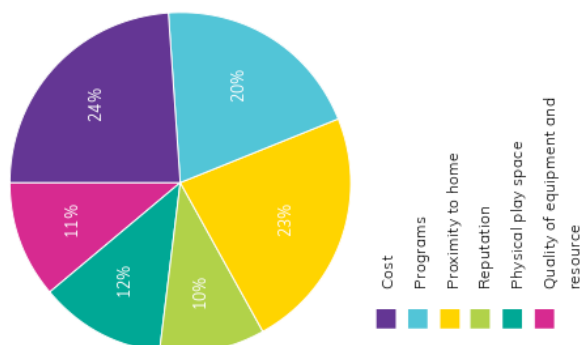
| | |
|--|---|
|  <p>Undersupply</p> | <p>Some of the community felt that there is an undersupply of Council operated children's services across the Northern Beaches. One stakeholder felt as though there was an oversupply of all children's services in the Northern Beaches. With the exception of the upper northern suburbs.</p> |
|  <p>Waitlist barriers</p> | <p>Some community members reflected that there are extensive waiting lists for each of Council's children's services, with no ability to be placed on a combined list. Mid-year allocations were noted as more difficult at Council operated services which presents a challenge for parents to plan when they go back to work.</p> |
|  <p>Complex role of council</p> | <p>One stakeholder and some community members reflected that Council has three key and complex roles – providers of children's services, approvers of new children's services and leaders in the sector development space to increase quality and professional development for all children's services.</p> |
|  <p>Affordability</p> | <p>The affordability of private sector children's services is a major challenge noted by most of the community and stakeholders. In many cases, this is an influencing factor in choosing a Council run service, especially for families with lower socio-economic status and/or children with special needs.</p> |
|  <p>Lack of council control</p> | <p>One stakeholder reflected that due to changes to the SEPP for Educational Establishments and Child Care Facilities, councils have less control over approvals for private children's services. This can result in oversupply in some locations and undersupply in others, creating uneven distribution across the LGA.</p> |

Costs, proximity to home and programs influence choice

Community and key informant stakeholders were asked to provide their perspectives on what factors they consider when choosing a children's service. The following key factors were identified.

Responses to survey question - What factors did you consider when choosing a provider?

In percent:



Community-reported factors influencing choice

| | |
|----------------------|---|
| Cost | Majority of the community and stakeholders strongly believe that cost is an influencing factor when choosing any children's service. |
| Proximity to home | Majority of the community and stakeholders reflected on the need for all children's services to be located in very close proximity to home or on the direct transport route to place of work or primary school drop-off for older children in the family. |
| No frills child care | Some community members perceived Council-run children's services as providing a 'no frills' approach. In contrast, some private sector children's services are perceived as looking 'too perfect' creating an impression that children would be limited to play and learn in an organic environment. |
| Flexibility | Some community members placed emphasis on the importance of flexibility offered at children's services. E.g. flexibility in hours, days of the week that parents need care, and options to vary days during school holidays are important factors when choosing any children's service. |
| Community focused | Community and stakeholders reflected on the importance for children's services to cater for the needs of families in the community such as accommodating CALD communities and children with special needs. They noted that many parents chose Council's services because of the holistic community feel and approach. |

"We (parents) are having too much say on programs that are academic rather than organic, natural play... (new child care services) are 'Instagram kindies'... too clean, neat and shiny."
- Focus group participant

Some challenges to be addressed

Community and key informant stakeholders were asked to provide their perspectives on the current gaps, needs and future priorities for children's services on the Northern Beaches. The following key gaps, needs and priorities were identified.

Community-reported gaps, needs and priorities for children's services

| | |
|---|---|
| More vacation care and long day care | Some of the community reported that there is a need for more vacation care and long day care services on the Northern Beaches. It was also noted that there is greater need for services that cater for children aged 0 – 2 years. |
| More services in the upper Northern Beaches | Majority of the community and stakeholders have identified the need for more children's services in Balgowlah and Manly and the upper Northern Beaches. |
| Flexible service delivery | Majority of the community and stakeholders reflected on the need to provide more flexible options at all children's services to cater for families with different needs which can vary throughout the year. |
| Sector improvement | Some of the community and stakeholders expect Council to be a leader in delivering best-practice approaches to children's services. Council could consider working with private and not-for-profit operators to facilitate continual sector improvements. |
| Innovative programs | A small portion of the community and stakeholders identified opportunities for innovation in the delivery of Council children's services such as combined child-care and aged care programs, co-locating pre-schools with primary schools and including a therapy specialist for children with special needs. |

Community surveys identified service gaps in **Balgowlah and Manly** and in the upper Northern Beaches – particularly **Mona Vale, Palm Beach and Church Point**.

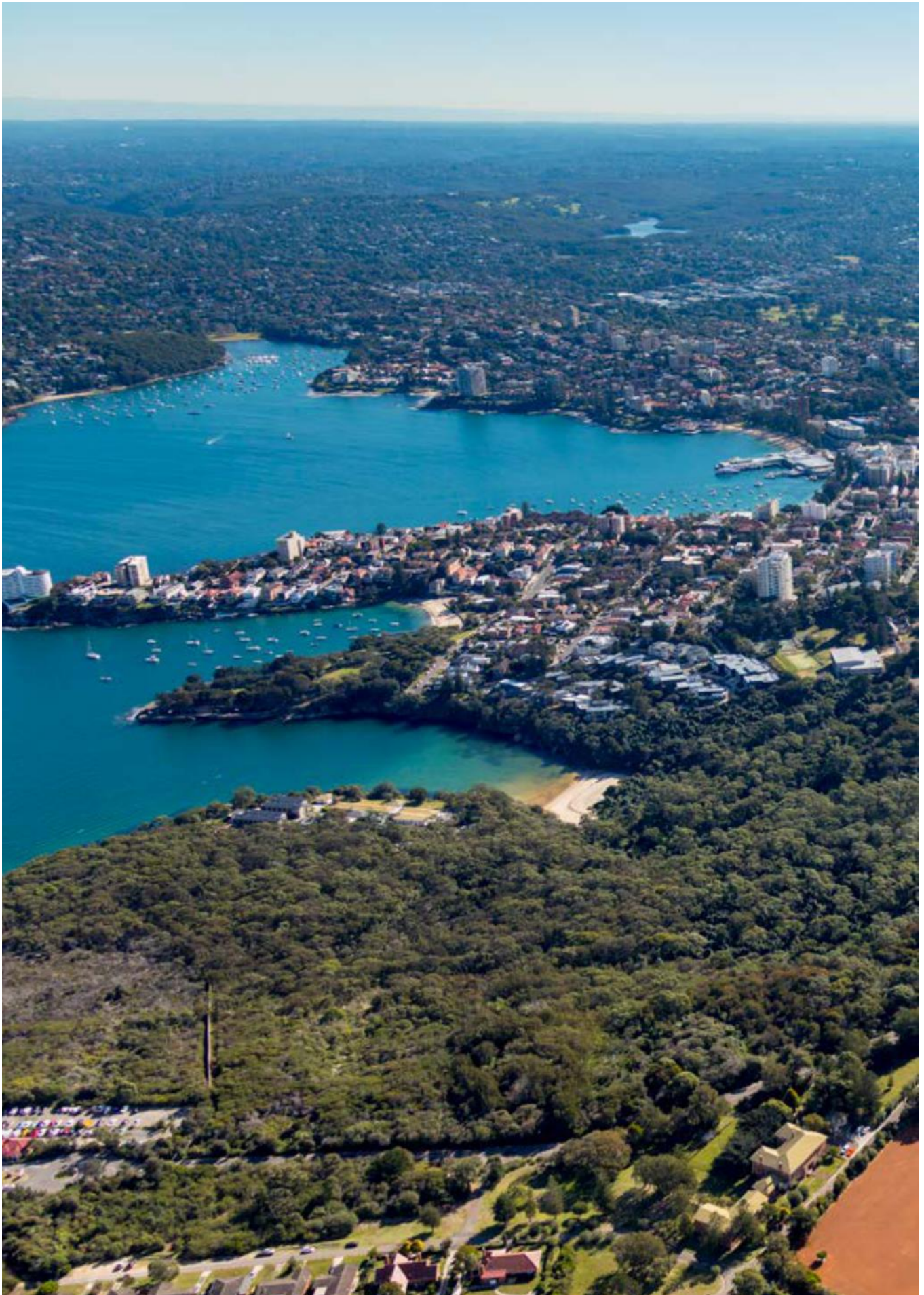
References and data sources

References

- Australian Bureau of Statistics (2016)
- Australian Children's Education & Care Quality Authority (ACECQA), The Guide to the National Quality Framework: Section 7 – Glossary, Australia, 2018.
- Australian Government, National report: National Partnership Agreement on Universal Access to Early Childhood Education – 2013-2013, 2017(a).
- Australian Government, National report: National Partnership Agreement on Universal Access to Early Childhood Education – 2015, 2017(b).
- Australian Institute of Health and Welfare Literature review of the impact of early childhood education and care on learning and development, 2017.
- Forecast i.d., Northern Beaches Council (webpage), retrieved from <https://forecast.id.com.au/northern-beaches>, 2017.
- Northern Beaches Council, Child care (webpage), retrieved from <https://www.northernbeaches.nsw.gov.au/services/children/child-care>.
- Organisation for Economic Co-operation and Development (OECD), Education at a glance 2016, France, 2016.
- William Teager, Stacey Fox and Neil Stafford, How Australia can invest early and return more: A new look at the \$15b cost and opportunity, Early Intervention
- Foundation, The Front Project and CoLab at the Telethon Kids Institute, Australia, 2019.
- Community engagement**
- Children's Services Customer Satisfaction Survey (n=315)
- Focus groups with community members (n=8)
- Intercept surveys with families not using Council Children's Services (n=29)
- Telephone interview with a private children's services provider (n=1)
- Telephone interview with a children's service run by another council (n=1)
- Telephone interview with an organisation supporting children with additional needs (n=1)

Northern Beaches Community Participation Plan

(Plan Making and Development Assessment)



Community Participation In The Planning System

Good planning is all about looking ahead and ensuring we have the housing, employment, infrastructure, services and environment to support our lives now, and for the future. Our aim is to do this while protecting and enriching the characteristics that make living in the Northern Beaches so special.

Community participation is a crucial part of good planning as it seeks to gather local knowledge, ideas and expertise to create better urban environments while protecting our natural environment and preserving local character.

Community participation is an overarching term, covering how we engage the community in our work under the Environmental Planning and Assessment Act 1979 (EP&A Act), including plan making and making decisions on proposed development. The level and extent of community participation will vary depending on the community, the scope of the proposal under consideration and the potential impact of the decision.

The community includes anyone who is affected by the planning system and includes individuals, community and resident groups, special interest groups, peak bodies, businesses and governments and non-government agencies.

What is our Community Participation Plan?

Our Community Participation Plan (CPP) is designed to make participation in planning clearer for the community of the Northern Beaches. It does this by setting out how and when you can participate in the planning system, our planning functions and different types of planning proposals.

The CPP also establishes our community participation objectives which we use to guide our approach to community engagement.

The CPP applies to our Plan Making and Development Assessment functions.

Our broader approach to community and stakeholder engagement is detailed separately in the Northern Beaches Community Engagement Framework.

The CPP replaces the Exhibition, Advertisement and Notification of Applications provisions within all Development Control Plans.

Who does this Community Participation Plan apply to?

The CPP is a requirement of the EP&A Act (division 2.6 and Schedule 1) and applies to the exercise of planning functions by Northern Beaches Council, as well as the

Northern Beaches Local Planning Panel and Sydney North Planning Panel.

This CPP will be reviewed on a periodic basis.

Our Community Participation Objectives

Table 1 illustrates the types of actions that we will undertake to deliver our community participation objectives. These objectives have been developed having regard to the community participation objectives set out

in Section 2.23(2) of the EP&A Act. These objectives will be supported by measurable actions that we will use to develop, implement and evaluate community engagement.

Table 1: Community participation objectives

| Community Participation Objectives | Council's Engagement Principles ¹ | How we meet the objectives |
|---|--|--|
| The community has a right to be informed about planning matters that affect it. | <ul style="list-style-type: none"> Considered Transparent | <ul style="list-style-type: none"> We administer community engagement processes that are underpinned by the community's right to be informed. We provide information to the community in an objective and balanced manner. We encourage community participation by promoting participation opportunities as widely as possible. |
| Planning authorities should encourage effective and on-going partnerships with the community to provide meaningful opportunities for community participation in planning. | <ul style="list-style-type: none"> Committed Transparent Engaging | <ul style="list-style-type: none"> We build strong, proactive partnerships with the community. We ensure community engagement accurately captures the relevant views of the community. |
| Planning information should be in plain language, easily accessible and in a form that facilitates community participation in planning. | <ul style="list-style-type: none"> Inclusive Transparent | <ul style="list-style-type: none"> We communicate planning matters in plain English and with visual aids while identifying diverse and accessible opportunities for participation. We keep content simple and concise. We encourage the use of digital and electronic engagement to reach harder to reach groups. |
| The community should be given opportunities to participate in strategic planning as early as possible to enable community views to be genuinely considered. | <ul style="list-style-type: none"> Timely Considered | <ul style="list-style-type: none"> We start community engagement as early as possible to ensure the community has reasonable time to provide input. |

| Community Participation Objectives | Council's Engagement Principles ¹ | How we meet the objectives |
|--|---|--|
| Community participation should be inclusive and planning authorities should actively seek views that are representative of the community. | <ul style="list-style-type: none"> Inclusive Engaging Considered | <ul style="list-style-type: none"> We identify and implement inclusive engagement techniques for people of all abilities. We seek input from groups who may find it difficult to participate in standard engagement activities (e.g. young and older people; people with disabilities; Aboriginal and Torres Strait Islander people; people from a culturally and linguistically diverse background). We conduct community engagement events in safe and discrimination-free environments. We provide tailored and innovative engagement techniques to encourage and enhance participation of the wider community. |
| Members of the community who are affected by proposed major development should be consulted by the proponent before an application for planning approval is made. | <ul style="list-style-type: none"> Timely Planned Considered | <ul style="list-style-type: none"> We encourage the proponent to engage with the local community prior to lodging an application. |
| Planning decisions should be made in an open and transparent way and the community should be provided with reasons for those decisions (including how community views have been taken into account). | <ul style="list-style-type: none"> Transparent Considered | <ul style="list-style-type: none"> We explain how community input was taken into consideration and ensure the response to community input is relevant and proportionate. We keep accurate records of community input. We regularly review the effectiveness of community engagement. |
| Community participation methods (and the reasons given for planning decisions) should be appropriate having regard to the significance and likely impact of the proposed development. | <ul style="list-style-type: none"> Engaging Timely | <ul style="list-style-type: none"> Engagement timing and methods are determined based on community interest and possible impact. |

¹ Taken from Northern Beaches Community Engagement Matrix

Our Approach To Community Participation

We will tailor community participation methods for our plan-making and development assessment functions to achieve the benefits of community engagement across the planning system. We use a mix of engagement and participation techniques that cater to a broad audience as well as different requirements based on the nature, scale and likely impact of the proposal being considered or assessed.

Our approach to community engagement is broadly informed by the internationally recognised 'Public Participation Spectrum' developed by the International Association for Public Participation (IAP2) which outlines 5 levels of public participation.

Figure 1: International Association for Public Participation Spectrum

| Inform | Consult | Involve | Collaborate | Empower |
|--|--|---|--|---|
| Public participation Goal: | Public participation Goal: | Public participation Goal: | Public participation Goal: | Public participation Goal: |
| To provide the public with balanced and objective information to assist them in understanding the problems, alternatives, opportunities and/or solutions | To obtain public feedback on analysis, alternatives and/or decisions | To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered | To partner with the public in each aspect of the decision including the development of alternatives and identification of the preferred solution | To place final decision-making in the hands of the public |

Development Assessment matters will usually fall within the 'inform' and 'consult' engagement levels. Strategic Planning matters may also fall within the 'involve' and collaborate'

engagement levels. We will adjust our approach to suit the scale and nature of individual proposals and the level of community interest.

Table 2: Community participation approach

| What | When | Examples |
|--|---|---|
| Inform We will tell you about plans/proposals and give you accurate and relevant information as they progress through the planning system. | As soon as possible following their lodgement, with updates at key milestones accurately captured. | Online Application Tracker tool; newspaper notices, media releases, council website, Your Say website, information sessions, discussion papers and technical reports. |
| Consult We will keep you informed, listen to and acknowledge your concerns and aspirations, and provide feedback on how your input influenced the decision. | Once plans or policies reach draft stage we will exhibit them and ask for your feedback. | Public exhibition, drop-in sessions, online surveys, meetings, newspaper notices, council website, Your Say. |
| Involve and Collaborate We respond to the community's views by conducting targeted engagement to seek specific input reflecting the scale, nature and likely impact of the proposal. | Through submissions and feedback, we identify your key issues and concerns and conduct targeted engagement activities to find solutions to determine the way forward. | Public meetings, pop up events, community reference groups, strategic reference groups, feedback sessions and workshops. |
| Determination We will let you know the decisions regarding proposals and how your views were considered in reaching the decision. | In reaching a decision we consider your views and concerns, notify you of the decision and how community views were considered. | Online updates, letters to submitters, post exhibition reports, determination notices and notices of decisions in newspapers. |

The Role Of Exhibitions In The Planning System

Opportunities to participate in the planning system will respond to the nature, scale and likely impact of the proposal being considered or assessed.

A regular and valuable way for communities to participate in the planning system is by making a submission on a proposal during exhibition.

Exhibitions

A key technique we use to encourage community participation is formal exhibitions. During an exhibition we make available relevant documents that may include a draft policy, plan or proposed development that we are seeking community feedback on.

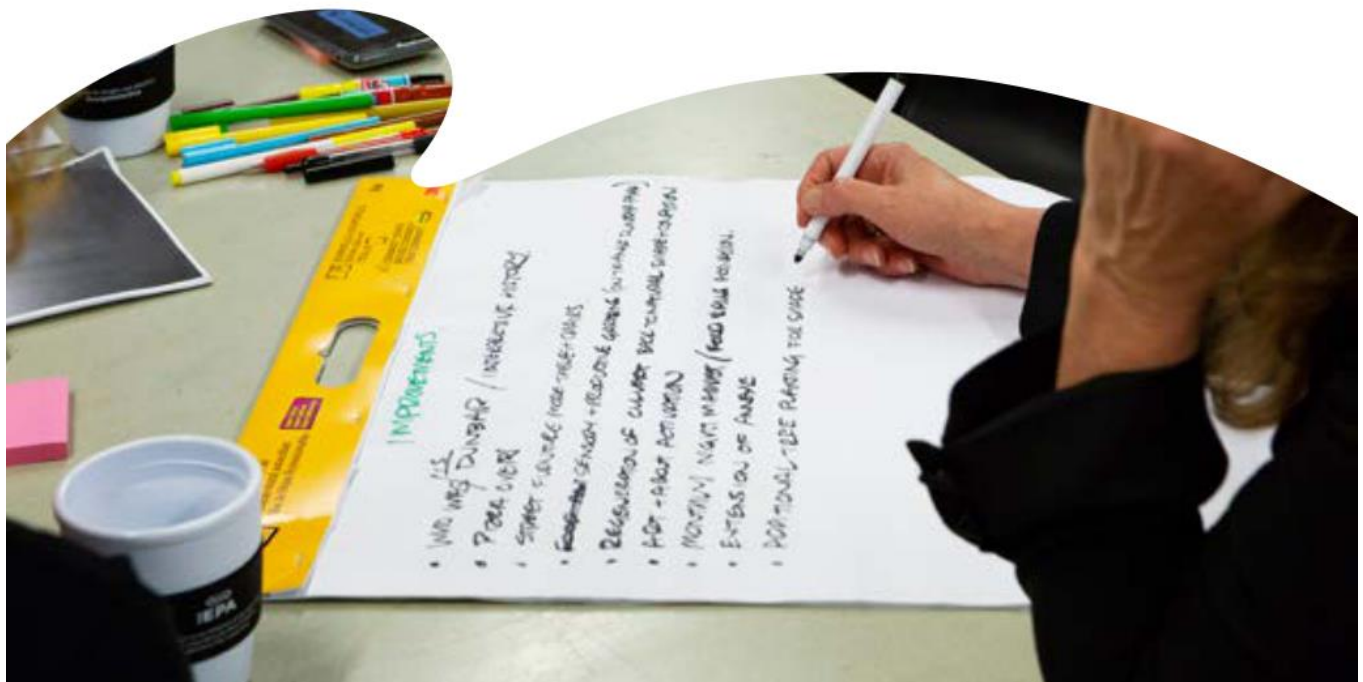
In reaching decisions on proposals that have been exhibited, Council balances a wide range of factors to ensure that decisions are in the public interest. This includes considering the objects of the EP&A Act, the strategic priorities of Council, the community's input, land use priorities identified in our strategic plan and applicable policies and guidelines.

How to get involved in a public exhibition

There are a number of ways you can get involved in a public exhibition:

- To make a formal submission you can:
 - write to Council, addressed to the attention of the CEO
 - email
Council@northernbeaches.nsw.gov.au
 - complete an online submissions form.
- To obtain more information you can:
 - visit a Council Customer Service Centre
 - visit Council's website or 'Have Your Say' platform
 - attend a face to face session² such as a drop-in to discuss plans/proposals with Council staff
 - phone Council on 1300 434 434.

² Face to face sessions are not mandated and may not be available for all consultations.



Exhibition timeframes

Section 2.21(2) of the EP&A Act details the types of proposals that must be considered in the CPP and Schedule 1 sets out a minimum exhibition timeframe for most of these proposals. We will always exhibit a proposal for this minimum timeframe (except where

the CPP specifies a different period) and will consider extended timeframes for exhibition based on the scale and nature of the proposal.

The minimum mandatory and non-mandatory timeframes are shown in the following tables.

Plan Making

Table 3: Plan making minimum mandatory and non-mandatory exhibition timeframes

Minimum Mandatory Exhibition Timeframes

| | |
|--|---------|
| Draft community participation plan | 28 days |
| Draft development control plans (DCP) | 28 days |
| Draft contribution plans | 28 days |
| Draft local strategic planning statements (LSPS) | 28 days |

Non Mandatory Exhibition Timeframes

| | |
|--|---|
| Planning Agreement | 28 days |
| Place Plans | 28 days |
| Planning proposals for local environmental plans | 14 days for preliminary notification 28 days for exhibition or as specified by the gateway determination |

Development Assessment

Table 4: Development assessment minimum mandatory and non-mandatory exhibition timeframes

Minimum Mandatory Exhibition Timeframes

| | |
|---|---|
| Development Application | 14 days unless otherwise specified in this document |
| Designated Development | 28 days |
| Environmental Impact Statement (which includes Fauna Impact Statement and Species Impact Statement) under Part 5 of the EPA Act (division 5.1 or 5.2) | 28 days |

Non Mandatory Exhibition Timeframes

| | |
|---|---|
| Development Application | 21 days for applications that will be determined by the Sydney North Planning Panel |
| Modification of development consent that is required to be publicly exhibited by regulation | 14 days |
| Re-exhibition of any amended application | 14 days |
| Integrated development | 28 days |
| Planning Agreement | 28 days |

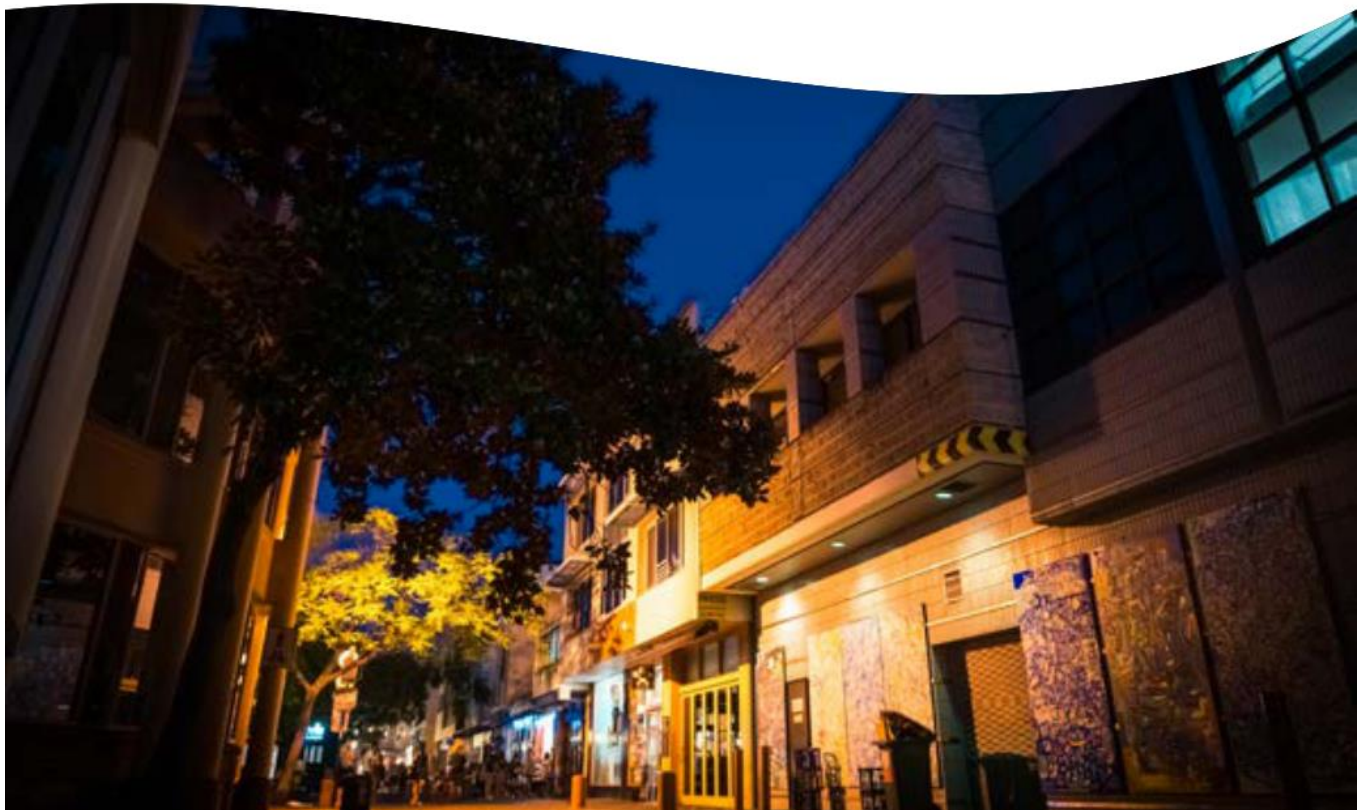
Key points to note about public exhibitions include the following:

- Timeframes are in calendar days and include weekends.
- If the exhibition period is due to close on a weekend or a public holiday we may extend the exhibition to finish on the first available work day.
- The period between 20 December and 10 January (inclusive) is excluded from the calculation of a public exhibition period. A public exhibition will not commence during these dates.

Circumstances where DA exhibition is not required

Some minor development is of a scale and nature that does not require exhibition. DAs where there will be no public exhibition include:

- internal fit-outs of commercial and industrial uses (unless adjoining residential zoned land)
- change of use in commercial and industrial zones (unless adjoining residential zoned land)
- erection of signs in commercial and industrial zoned land
- internal alterations to an existing dwelling house (not a heritage item) with no external changes
- strata subdivision
- subdivisions to adjust property boundaries where no additional lots are created
- modification of consent where there is minimal environmental impact.



Community Participation Methods

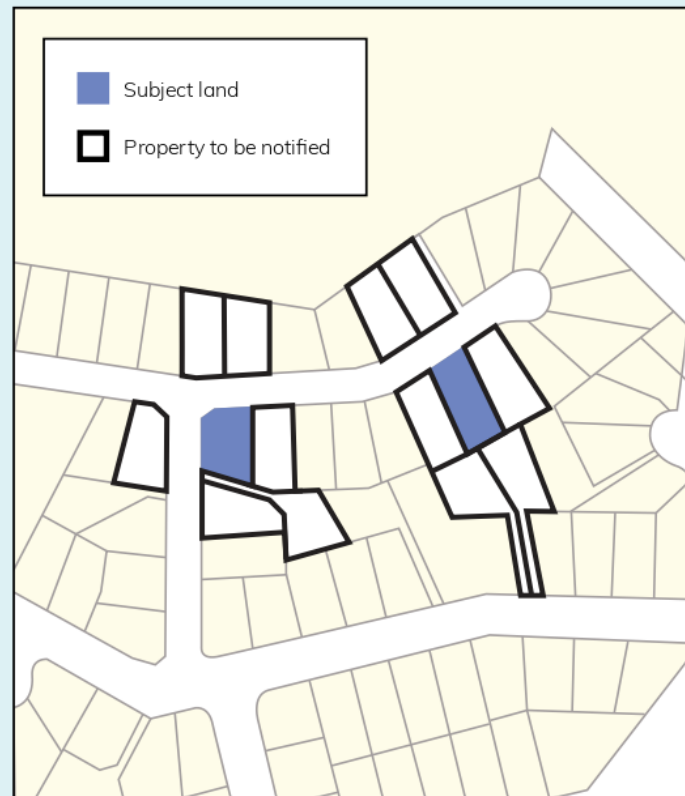
Plan Making

How is a strategic planning document exhibited?

Planning Proposals:

- Preliminary Non-Statutory Notification will be for a minimum of 14 days and will include the following:
 - Placement of a sign on the main frontage of the site.
 - Notification to adjoining property owners and occupiers and property owners and occupiers across a street or road from the subject site (refer to Figure 2).
 - Notification in a local newspaper.
 - Notification on Council's website.
 - Electronic alerts will be sent to any person or group that has registered to receive information on the notification of any planning proposal based on their nominated interest.

Figure 2 - Notified development



Note - Notification may be amended if Council considers that additional properties are affected by the proposal

Where a Planning Proposal is not site specific but instead applies to an entire zone, or involves changes to a clause in a Local Environmental Plan (that may apply to many properties), notification will include the following:

- Notification in a local newspaper.
- Notification on Council's website.
- Electronic alerts will be sent to any person or group that has registered to receive information on the notification of any planning proposal based on their nominated interest.

Statutory Exhibition - upon receipt of the Gateway Determination from the Department of Planning, Industry & Environment (DPI&E), the Planning Proposal will again be exhibited for a minimum of 28 days or as specified by the Gateway Determination.

The exhibition will include:

- Placement of a sign on the main frontage of the site.
- Notification to adjoining property owners and occupiers and property owners and occupiers across a street or road from the subject site (refer to Figure 2).
- Notification in a local newspaper.
- Notification on Council's website.
- Electronic alerts will be sent to any person or group that has registered to receive information on the notification of any planning proposal based on their nominated interest.

Council will hold a Public Hearing (as defined in s29(2) of the Local Government Act) for amendments to a Local Environmental Plan (LEP) that involves the reclassification of land from Community to Operational. Council will also hold a Public Hearing in relation to other LEP matters if the relevant Gateway Determination advises that one is required.

**Local Strategic Planning Statement,
Place Plans, Development Control Plans,
Contribution Plans, Planning Agreements**

As a minimum, the following strategic planning documents will be exhibited for at least 28 days:

- Local Strategic Planning Statement.
- Place Plan.
- Development Control Plan.
- Contributions Plan.
- Planning Agreement.
- Social media posts.
- Community surveys.
- Discussion Papers.
- Workshops and/or focus groups.
- Community Reference Groups.
- Community engagement/drop-in sessions.

In addition to the above, the preparation of documents such as the Local Strategic Planning Statement and Place Plans may include the following:



Development Assessment

How is a development application exhibited?

Northern Beaches will inform the community of the exhibition of development applications in following three ways:

1. Notified development: sending exhibition letters to adjoining property owners and occupiers across a street or road from the subject notice and the placement of a site sign on the main frontage of the development site (refer to Figure 2).
2. Advertised development: sending exhibition letters to adjoining property owners and occupiers across a street or road from the subject site (refer to Figure 2) plus the placement of a site notice on the main frontage of the development site and the placement of a notice in a local newspaper.
3. Electronic Alerts: In addition to the above, electronic alerts will be sent to any person or group that has registered to receive information on the exhibition of development applications.

Northern Beaches Council will exhibit all relevant information on every development application on Council's website. All development is considered notified development excluding:

- minor development (not required to be exhibited)
- advertised development (as provided below).

For the purpose of the CPP the following development applications will be advertised development:

- Shop top housing.
- Multi-unit dwellings.
- Seniors housing.
- Boarding houses.
- Residential Flat Buildings.
- Sex service premises.
- Child care centres located in residential zones.
- Subdivision of land (where 5 or more additional allotments are proposed).
- Demolition of a building or tree identified as an item of environmental heritage.
- Development that is prohibited in a local LEP, but permissible under a SEPP, with a construction cost of more than \$1 million.
- Hazardous or offensive industries.
- Hospitals.
- Hotel and motel accommodation.
- All development identified in clause 23 of Warringah LEP 2000 (for land under WLEP 2000 only).
- All applications to be determined by the Sydney North Planning Panel.

Alterations and additions to the above development types may be excluded from advertising due to the minor nature and impact of the proposal.

Consideration of submissions

All submissions must be made in writing to Council and must reasonably and relevantly relate to the subject of the application, proposal or project.

All submissions will be publicly available on Council's website and may be disclosed to any person requesting information under the Government Information (Public Access) Act 2009. Personal information (e.g. phone number, address, name, email address) will be redacted upon request.

Council will consider requests for a whole submission to be confidential. These requests must include reasons as to why the submission should not be released online.

Submissions that contain potentially defamatory content will be withheld from Council's webpage.

Anonymous correspondence will not be counted as a submission.

Persons who lodge a submission will be notified of Council's determination of the application, proposal or project.

Submissions received after the end of the notification period will be considered in the assessment of the proposal, prior to determination of the application.

All submissions received from the same person will be considered as a single submission.

All submissions received by or on behalf of the same dwelling will be considered as a single submission.

Irrespective of the number of signatories, petitions will be considered as a single submission. Only the organiser of the petition will be notified of Council's determination of the application.

Glossary

Local development

Local development is the most common type of development in NSW, with projects ranging from home extensions to commercial, retail and industrial developments.

Development consent

A development consent is the formal notice of approval for a specified development proposal. It establishes the date from which the approval operates and when it lapses.

Contributions Plans

A plan developed by Council for the purpose of gaining financial contributions from new development towards the cost of new and upgraded public amenities or services required by the new development.

Designated Development

Development that are high-impact developments significant (such as environmental impacts) and require additional consideration.

Integrated Development

Development that requires development consent from Council as well as at least one approval or licence from another government agency (specified in Part 4 Division 4.8 Section 4.46 of the EP&A Act). This does not include State significant development or complying development.

Development Control Plan

A plan that provides detailed planning and design guidelines to support the planning controls in a Local Environmental Plan (LEP).

Council will periodically amend the DCP to introduce new controls relating to specific development types, to reflect legislative changes, or to clarify the intent of an existing control.

Modification of development consents

After a development consent has been issued, the applicant or anyone entitled to act on the applicant's behalf can apply to Council, or approval authority, for approval to modify that development consent.

An application to modify a development consent is made under Section 4.55 of the Environmental Planning and Assessment Act 1979 (the Act) provided the development is substantially the same.

Gateway determination

A gateway determination is issued by the NSW Department of Planning, Industry and Environment following an assessment of the strategic merit of a proposal to amend or create an LEP. It allows the proposal to proceed to public exhibition.

State significant development (SSD)

Some types of development have state significance due to their size, cost or potential impacts. Examples include schools and hospitals. For all state significant development applications, the Minister for Planning is the consent authority.

Urban renewal areas

Land which is identified for the establishment of vibrant, sustainable and liveable neighbourhoods, including refurbishment of public areas.

Voluntary Planning Agreements

A voluntary planning agreement is an offer by a developer to Council to dedicate land, make monetary contributions, or provide any other material public benefit, to be used for or applied toward a public purpose.

Local strategic planning statements

The Local Strategic Planning Statement will set out the 20-year vision for land-use, special character and values that are to be preserved and how change will be managed into the future.

The Local Strategic Planning Statement will support Council's Local Land Use Strategies.

The Local Strategic Planning Statement must:

- identify the planning priorities for an area
- explain how these priorities are to be delivered
- demonstrate how Council will monitor and report on how the priorities will be implemented.

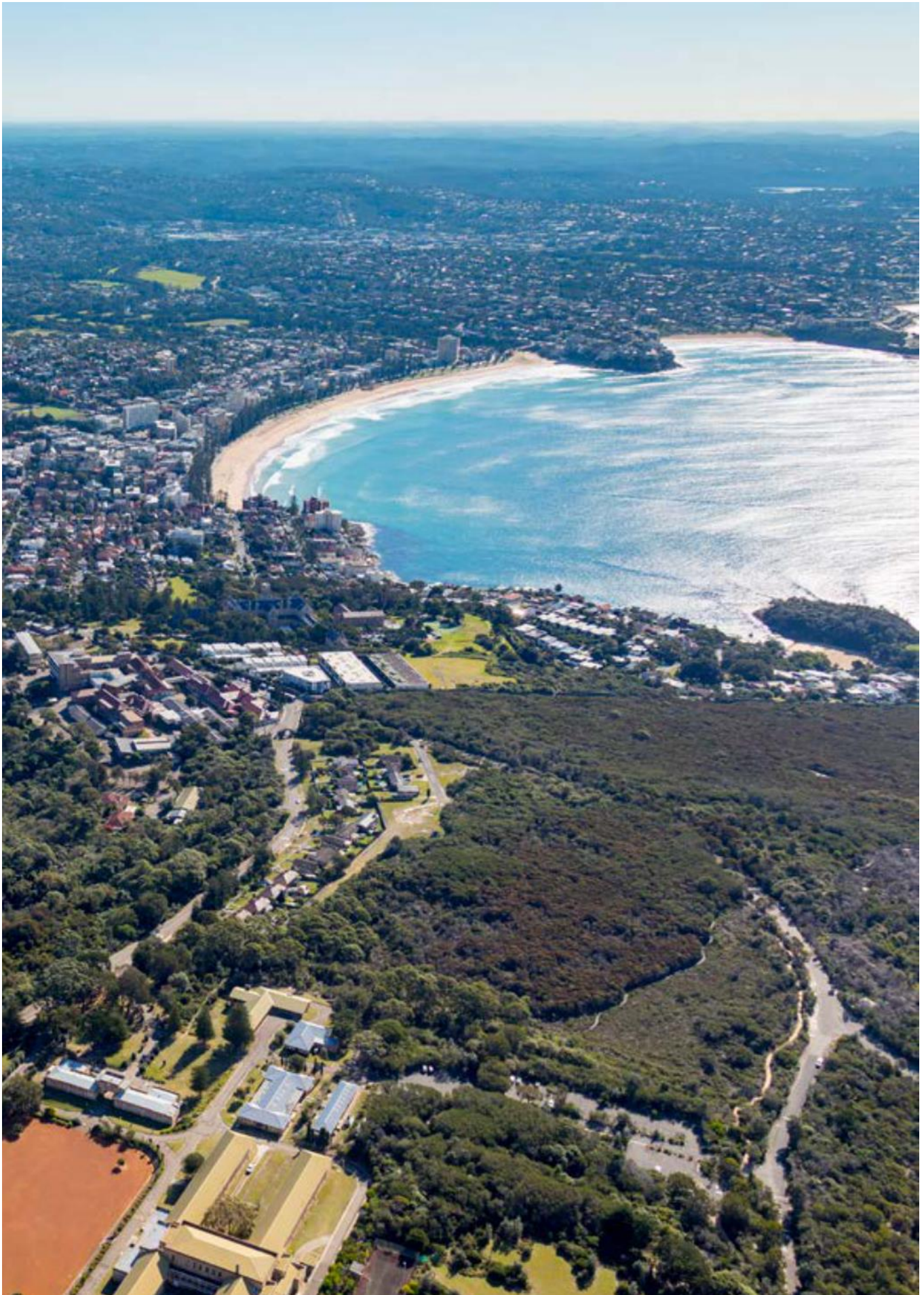
The statement will shape how the development controls in the local environmental plan (LEP) evolve over time to meet the community's needs, with the LEP the main planning tool to deliver Council's and the community's plan.

Local Environmental Plan (LEP)

The environmental planning instrument developed by Council, which sets the planning framework for our Local Government Area.

Strategic Land Use Plans, Strategies and Studies

Council develops a range of long-term plans and strategies for specific areas or development issues. Many of these plans and strategies will become Council policy after community consultation and will be implemented through Council's planning controls. Some strategies and plans also require endorsement from government agencies.





Manly Development Control Plan 2013 (Amendment 13)

Proposed amendment - To remove Part 2 being:

Part 2 – Process (what do I lodge with the DA & how is the DA notified)

This Part outlines administrative guidelines for all DAs across the Northern Beaches Council in relation to exhibitions, notifications and advertising.

2 Exhibition, Advertisement and Notification of Applications

Relevant DCP objectives to be satisfied in relation to this part include the following:

- Objective 1) To achieve desirable and reasonable planning outcomes for development on the Northern Beaches.
- Objective 2) To provide the opportunity for public participation in the planning process that is appropriate to the type, location and form of development proposed.
- Objective 3) To provide transparent, consistent and efficient procedures for the exhibition of applications.

2.1 All Applications

All applications will be available online via Council's website. The posting online of information relating to applications will be consistent with relevant legislation.

2.2 Applications that are not required to be notified

2.2.1 Applications for the following types of development are not required to be notified:

- a) Removal of trees (not including heritage items), unless, in the opinion of the officer responsible for the management of the application, the removal of the tree is likely to result in a detrimental impact to the streetscape or adjoining properties.
- b) Modifications of Consent involving minimal environmental impact
- c) At the discretion of Council staff, any application that is of a minor nature and impact (for example: internal fit outs to an existing shop that is not a change of use; internal alterations to a dwelling with no external changes).

2.2.2 Applications in the above list may be notified at the discretion of Council staff.

2.3 Notified applications

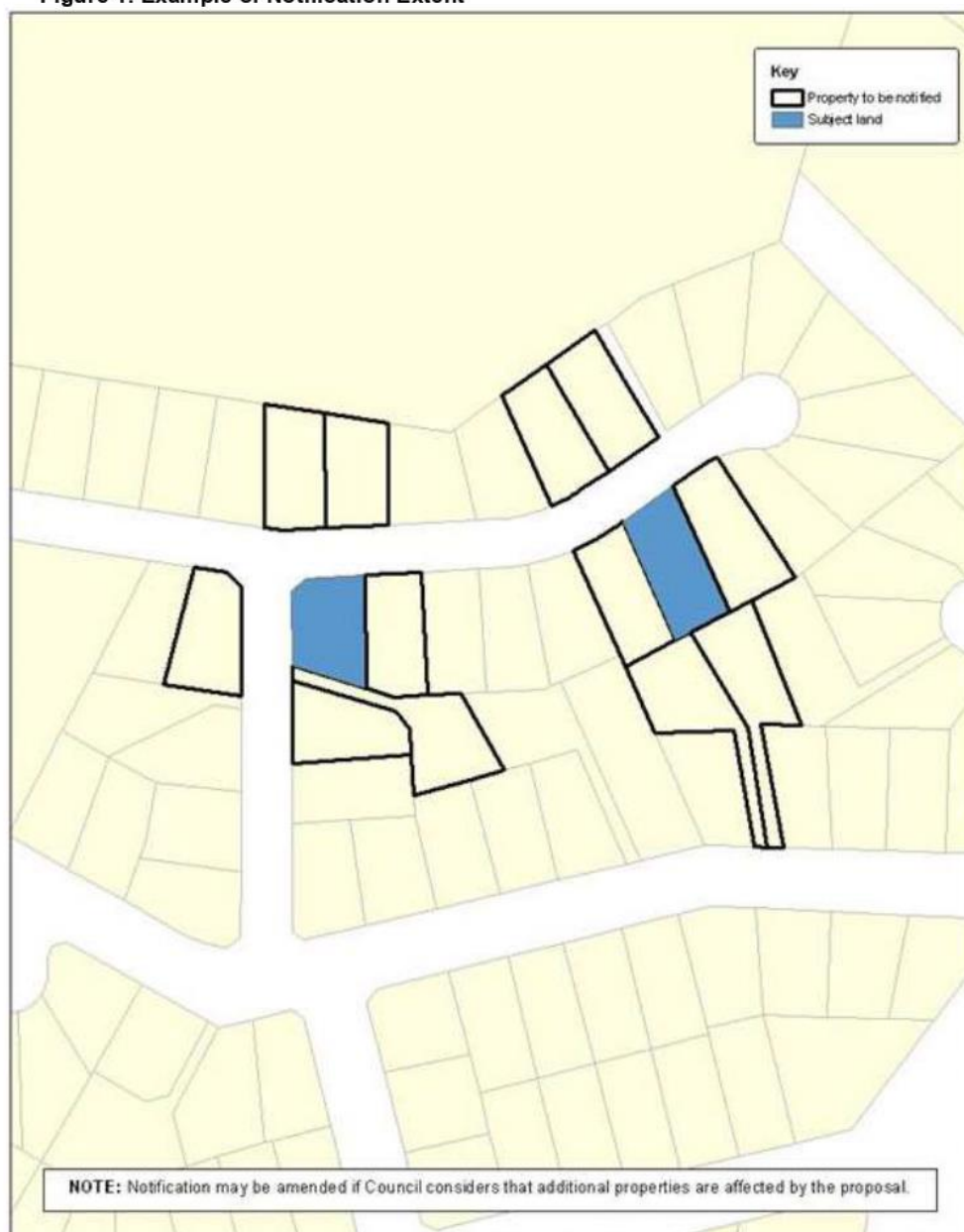
2.3.1 All other DAs (not listed in paragraph 2.2.1 above) will have the following minimum standards for notification:

- a) A notification letter will be sent to adjoining property owners and occupiers, and property owners and occupiers directly across a street or road. Council will rely on its property system on the day of compiling the notice to identify the owners of the land. An example of the extent of the notification area is shown in Figure 1.
- b) A notification sign is to be placed in a prominent position on the site for the duration of the notification period.
- c) In cases where the property to be notified is a strata titled building, Council will notify all owners and occupiers of the property.
- d) The exhibition period is 14 days (unless legislation requires otherwise) except for any application to be determined by the Sydney North Planning Panel, which will be exhibited for 21 days.
- e) The notification letter will include the following advice:
 - i) Identification of the relevant parcel of land, including the complete address of all street frontages and lot numbers;
 - ii) A description of the development;
 - iii) The place and times the application can be inspected;
 - iv) The closing date for submissions, and;
 - v) A statement that submissions will be disclosed to any person requesting information under the applicable legislation.

2.3.2 The above process may be varied at the discretion of Council staff to permit:

- a) Notification of properties beyond adjoining properties;
- b) The reduction in the number of properties notified for applications of a minor nature or impact (for example: not notifying owners on the 6th floor of a building about an application for a shop fit out on the ground floor that is not a change of use);
- c) An extension of the notification period;
- d) Placement of a public notice in a local newspaper;
- e) Exhibition of plans at other public venues;
- f) The holding of a public meeting;
- g) Consultation with relevant community groups;
- h) Variations to the notification letter; and/or
- i) Compliance with legislative requirements.

Figure 1. Example of Notification Extent



2.4 Advertised Development

The [Environmental Planning and Assessment Regulation 2000](#) ('EP&A Regulation') requires that Council follow specific advertising procedures for certain types of development. In addition, the [Environmental Planning and Assessment Act 1979](#) ('EP&A Act') enables Council to identify other forms of 'advertised development' to include in notification processes that are over and above the minimum notification procedures.

The following DAs will be advertised within a local newspaper:

- Shop top housing
- Multi dwelling housing
- Seniors housing
- Residential flat buildings
- Sex service premises
- Child-care centres in residential areas
- Development involving subdivision to create five or more additional lots
- The complete demolition of a building or removal of a tree listed as an item of environmental heritage under an environmental planning instrument
- Development that is prohibited by the LEP, but permissible under a SEPP, with a construction cost greater than \$1 million
- Heavy industries and heavy industrial storage establishments
- Hospitals
- Hotel and motel accommodation
- Boarding houses
- All development listed in Clause 23 of the Warringah Local Environmental Plan 2000 ('Warringah LEP 2000') (for land under WLEP 2000 only)
- Applications to be determined by the Sydney North Planning Panel

At the discretion of Council staff:

- Alterations and additions to the above developments may be excluded from advertising due to the minor nature and impact of the proposal;
- Additional developments may be advertised;
- The exhibition period may be extended beyond the 14 day period, or the 21 day period for Sydney North Planning Panel applications.

2.5 Additional Legislative Requirements

Additional legislative requirements apply to the following types of development:

- Nominated Integrated Development
- Threatened Species Development
- Designated Development

Clause 89 of the [EP&A Regulation](#) requires nominated integrated development or threatened species development to be notified and advertised for a period of 30 days.

Designated development refers to certain types of high impact development that are identified under Schedule 3 of the EP&A Regulation. The requirements for public exhibition and notification of development applications for designated development are specified in Schedule 1 of the [EP&A Act](#) and Clauses 77-81 of the [EP&A Regulation](#). Designated development is to be notified and advertised for a period of 30 days.

2.6 Notification of amended development applications

Amended or substituted applications will be notified/advertised in the same manner as the original application and to each person who made a submission to the original application.

Further notification/advertising in relation to the amended or substituted applications may be dispensed with at the discretion of Council staff if Council is of the opinion that the amended or substituted application differs only in minor respects from the original application, and does not result in a greater environmental impact.

Note: This paragraph does not require Council to accept amendments to DAs.

2.7 to Modify Consents and Review Applications to Modify Consents refused or the conditions imposed

Certain modification applications will be exhibited and/or notified as per the original development application as follows:

- Applications to Modify Consents including consent issued by the Court.
- Applications for a review of a modification application that are refused or where conditions are imposed

except for:

- (a) Applications to Modify Consents involving minor error, misdescription or miscalculation.

In addition, a written notice will be sent to each person who made a submission to the original development application. These notices will be sent to the last address known to Council.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Note: Clauses 117, 118 and 119 of the EP&A Regulation specifies requirements for exhibition, advertisement and notification of relevant applications.

The above process may be varied at the discretion of Council staff to:

- Permit notification beyond adjoining owners and occupiers and those who made a submission; and/or
- Limit the notification to only those neighbouring properties impacted upon by the modification or to determine that notification is not required. For example, a modification involving amendments to fenestration on the southern elevation of a building will not need to be notified to residents on the northern side of the site.

2.8 Notification requirements for Requests to Review a Determination

Applications lodged requesting a review of a Determination pursuant to the [EP&A Act](#) will be exhibited and/or notified as per the original development application. In addition, a written notice will be sent to each person who made a submission to the original DA. These notices will be sent to the last address known to Council.

This does not apply to applications where the [EP&A Regulation](#) stipulates a maximum notification/advertising period.

Note: Clause 113A of the [EP&A Regulation](#) specifies requirements for exhibition, advertisement and notification of relevant applications.

2.9 Time period for notification over the Christmas/New Year Period

- a) The period between 20 December and 10 January will not be included in the time period for notification/advertising of applications.
- b) This does not apply to applications where the [EP&A Regulation](#) stipulates a maximum notification/advertising period.

2.10 Consideration of submissions

- a) All submissions must be made in writing to Council and must reasonably and relevantly relate to the subject of the application.
- b) All submissions will be publicly available on Council's website and may be disclosed to any person requesting information under the Government Information (Public Access) Act 2009.
- c) Personal information (eg: phone number, address, name, email address) will be redacted upon request.
- d) Council will consider requests for a whole submission to be confidential. These requests must include reasons as to why the submission should not be released online.
- e) Anonymous correspondence will not be counted as a submission.
- f) Submissions received after the end of the notification period will be accepted at the discretion of Council staff.
- g) All submissions received from the same person will be considered as a single submission.
- h) All submissions received by or on behalf of the same dwelling will be considered as a single submission.
- i) Irrespective of the number of signatories, petitions will be considered as a single submission.

- j) Any person that lodges a submission will be notified of Council's determination of the application.
Only the organiser of the petition will be notified of Council's determination of the application.

Pittwater 21 Development Control Plan

Proposed amendment - To remove Section A5 being:

A5.1 Exhibition, Advertisement and Notification of Applications

Land to which this control applies

This section applies to all land to which Pittwater Local Environmental Plan 2014 applies.

Outcomes

- To achieve desirable and reasonable planning outcomes for development on the Northern Beaches.
- To provide the opportunity for public participation in the planning process that is appropriate to the type, location and form of development proposed.
- To provide transparent, consistent and efficient procedures for the exhibition of applications.

Controls

All Applications

All applications will be available online via Council's website. The posting online of information relating to applications will be consistent with relevant legislation.

Applications that are not required to be notified

Applications for the following types of development are not required to be notified:

- Removal of trees (not including heritage items), unless in the opinion of the officer responsible for the management of the application the removal of the tree is likely to result in a detrimental impact to the streetscape or adjoining properties.
- Section 96(1) applications.
- At the discretion of Council staff, any application which is of a minor nature and impact (for example: internal fitouts to an existing shop that is not a change of use; internal alterations to a dwelling with no external changes).

Applications in the above list may be notified at the discretion of Council staff.

Notified applications

All other development applications will have the following minimum standards for notification:

- A notification letter will be sent to adjoining property owners and occupiers and property owners and occupiers directly across a street or road. Council will rely on its property system on the day of compiling the notice to identify the owners of the land. An example of the extent of the notification area is shown in figure 1.
- A notification sign is to be placed in a prominent position on the site for the duration of the notification period.
- In cases where the property to be notified is a strata titled building, Council will notify all owners and occupiers of the property.
- The exhibition period is 14 days (unless legislation requires otherwise) except for any application to be determined by the Sydney North Planning Panel which will be exhibited for 21 days.
- The notification letter will include the following advice:
 - Identification of the relevant parcel of land, including the complete address of all street frontages and lot numbers;
 - A description of the development;
 - The place and times the application can be inspected;
 - The closing date for submissions, and;
 - A statement that submissions will be disclosed to any person requesting information under the applicable legislation.

The above process may be varied at the discretion of Council staff to permit:

- Notification of properties beyond adjoining properties;

- The reduction in the number of properties notified for applications of a minor nature or impact (for example: not notifying owners on the 6th floor of a building about an application for a shop fitout on the ground floor that is not a change of use);
- An extension of the notification period;
- Placement of a public notice in a local newspaper;
- Exhibition of plans at other public venues;
- The holding of a public meeting;
- Consultation with relevant community groups;
- Variations to the notification letter; and/or
- Compliance with legislative requirements.

Figure 1. Example of Notification Extent

Advertised Development

The Environmental Planning and Assessment Regulation 2000 ('EP&A Regulation') requires that Council follow specific advertising procedures for certain types of development. In addition, the Environmental Planning and Assessment Act 1979 ('EP&A Act') enables Council to identify other forms of 'advertised development' to include in notification processes that are over and above the minimum notification procedures.

The following development applications will be advertised within a local newspaper:

- Shop top housing
- Multi dwelling housing
- Seniors housing
- Residential flat buildings
- Sex service premises
- Child-care centres in residential areas
- Development involving subdivision to create five or more additional lots
- The complete demolition of a building or removal of a tree listed as an item of environmental heritage under an environmental planning instrument
- Development that is prohibited by the LEP, but permissible under a SEPP, with a construction cost greater than \$1 million
- Heavy industries and heavy industrial storage establishments
- Hospitals
- Hotel and motel accommodation
- Boarding houses
- All development listed in Clause 23 of Warringah LEP 2000 (for land under WLEP 2000 only)
- Applications to be determined by the Sydney North Planning Panel

At the discretion of Council staff:

- Alterations and additions to the above developments may be excluded from advertising due to the minor nature and impact of the proposal;
- Additional developments may be advertised;
- The exhibition period may be extended beyond the 14 day period, or the 21 day period for Sydney North Planning Panel applications.

Additional Legislative Requirements

Additional legislative requirements apply to the following types of development:

- Nominated Integrated Development
- Threatened Species Development
- Designated Development

Clause 89 of the EP&A Regulation requires nominated integrated development or threatened species development to be notified and advertised for a period of 30 days as detailed in the Regulation.

Designated development refers to certain types of high impact development that are identified under Schedule 3 of the EP&A Regulation. The requirements for public exhibition and notification of development applications for designated development are specified in of the EP&A Act and Clauses 77-81 of the EP&A Regulation. Designated development is to be notified and advertised for a period of 30 days.

Notification of amended development applications

Amended or substituted applications will be notified/advertised in the same manner as the original application and to each person who made a submission to the original application. Further notification/advertising in relation to the amended or substituted applications may be dispensed with at the discretion of Council staff if Council is of the opinion that the amended or substituted application differs only in minor respects from the original application, and does not result in a greater environmental impact.

Note: *This section does not require Council to accept amendments to development applications.*

Modify Consents and Review Applications to Modify Consents refused or the conditions imposed

Certain modification applications will be exhibited and/or notified as per the original development application. In addition, a written notice will be sent to each person who made a submission to the original development application as follows:

These notices will be sent to the last address known to Council.

- Applications to Modify Consents including consent issued by the Court.
- Applications for a review of a modification application that are refused or where conditions are imposed except for:
- Applications to Modify Consents involving minor error, misdescription or miscalculation.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Note: *Clauses 117, 118 and 119 of the EP&A Regulation specifies requirements for exhibition, advertisement and notification of relevant applications.*

The above process may be varied at the discretion of Council staff to:

- Permit notification beyond adjoining owners and occupiers and those who made a submission;
- Limit the notification to only those neighbouring properties impacted upon by the modification or to determine that notification is not required. For example, a modification involving amendments to fenestration on the southern elevation of a building will not need to be notified to residents on the northern side of the site.

Notification requirements Requests to Review a Determination

Applications lodged requesting a review of a Determination pursuant to the EP&A Act will be exhibited and/or notified as per the original development application. In addition, a written notice will be sent to each person who made a submission to the original development application. These notices will be sent to the last address known to Council.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Note: *Clause 113A of the EP&A Regulation specifies requirements for exhibition, advertisement and notification of relevant applications.*

Time period for notification over the Christmas/New Year Period

The period between 20 December and 10 January will not be included in the time period for notification/advertising of applications.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Consideration of submissions

All submissions must be made in writing to Council and must reasonably and relevantly relate to the subject of the application.

All submissions will be publicly available on Council's website and may be disclosed to any person requesting information under the Government Information (Public Access) Act 2009.

Personal information (eg: phone number, address, name, email address) will be redacted upon request.

Council will consider requests for a whole submission to be confidential. These requests must include reasons as to why the submission should not be released online.

Anonymous correspondence will not be counted as a submission.

Submissions received after the end of the notification period will be accepted at the discretion of Council staff.

All submissions received from the same person will be considered as a single submission.

All submissions received by or on behalf of the same dwelling will be considered as a single submission.

Irrespective of the number of signatories, petitions will be considered as a single submission.

Any person that lodges a submission will be notified of Council's determination of the application. Only the organiser of the petition will be notified of Council's determination of the application.

Warringah Development Control Plan 2011

Proposed amendment - To remove Section A.7 being:

A.7 Exhibition, Advertisement and Notification of Applications

Applies to Land

This section applies to all land to which Warringah Local Environmental Plan 2011 applies.

Objectives

- To achieve desirable and reasonable planning outcomes for development on the Northern Beaches.
- To provide the opportunity for public participation in the planning process that is appropriate to the type, location and form of development proposed.
- To provide transparent, consistent and efficient procedures for the exhibition of applications.

All Applications

All applications will be available online via Council's website. The posting online of information relating to applications will be consistent with relevant legislation.

Applications that are not required to be notified

Applications for the following types of development are not required to be notified:

- Removal of trees (not including heritage items), unless in the opinion of the officer responsible for the management of the application the removal of the tree is likely to result in a detrimental impact to the streetscape or adjoining properties.
- Modifications of Consent involving minimal environmental impact.
- At the discretion of Council staff, any application which is of a minor nature and impact (for example: internal fitouts to an existing shop that is not a change of use; internal alterations to a dwelling with no external changes).

Applications in the above list may be notified at the discretion of Council staff.

Notified applications

All other development applications will have the following minimum standards for notification:

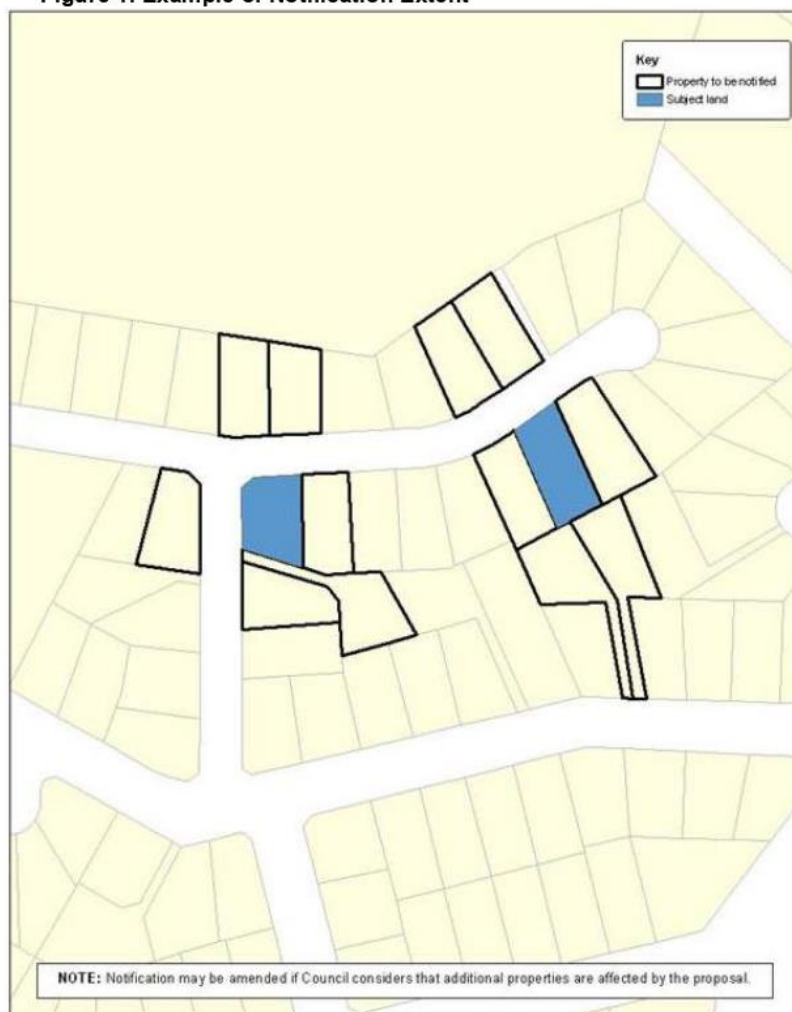
- A notification letter will be sent to adjoining property owners and occupiers and property owners and occupiers directly across a street or road. Council will rely on its property system on the day of compiling the notice to identify the owners of the land. An example of the extent of the notification area is shown in figure 1.
- A notification sign is to be placed in a prominent position on the site for the duration of the notification period.
- In cases where the property to be notified is a strata titled building, Council will notify all owners and occupiers of the property.
- The exhibition period is 14 days (unless legislation requires otherwise) except for any application to be determined by the Sydney North Planning Panel which will be exhibited for 21 days.
- The notification letter will include the following advice:

- Identification of the relevant parcel of land, including the complete address of all street frontages and lot numbers;
- A description of the development;
- The place and times the application can be inspected;
- The closing date for submissions, and;
- A statement that submissions will be disclosed to any person requesting information under the applicable legislation.

The above process may be varied at the discretion of Council staff to permit:

- Notification of properties beyond adjoining properties;
- The reduction in the number of properties notified for applications of a minor nature or impact (for example: not notifying owners on the 6th floor of a building about an application for a shop fitout on the ground floor that is not a change of use);
- An extension of the notification period;
- Placement of a public notice in a local newspaper;
- Exhibition of plans at other public venues;
- The holding of a public meeting;
- Consultation with relevant community groups;
- Variations to the notification letter; and/or
- Compliance with legislative requirements.

Figure 1. Example of Notification Extent



Advertised Development

The *Environmental Planning and Assessment Regulation 2000* ('EP&A Regulation') requires that Council follow specific advertising procedures for certain types of development. In addition, the *Environmental Planning and Assessment Act 1979* ('EP&A Act') enables Council to identify other forms of 'advertised development' to include in notification processes that are over and above the minimum notification procedures.

The following development applications will be advertised within a local newspaper:

- Shop top housing
- Multi dwelling housing
- Seniors housing
- Residential flat buildings
- Sex service premises
- Child-care centres in residential areas
- Development involving subdivision to create five or more additional lots
- The complete demolition of a building or removal of a tree listed as an item of environmental heritage under an environmental planning instrument
- Development that is prohibited by the LEP, but permissible under a SEPP, with a construction cost greater than \$1 million
- Heavy industries and heavy industrial storage establishments
- Hospitals
- Hotel and motel accommodation
- Boarding houses
- All development listed in Clause 23 of Warringah LEP 2000 (for land under WLEP 2000 only)
- Applications to be determined by the Sydney North Planning Panel

At the discretion of Council staff:

- Alterations and additions to the above developments may be excluded from advertising due to the minor nature and impact of the proposal;
- Additional developments may be advertised;
- The exhibition period may be extended beyond the 14 day period, or the 21 day period for Sydney North Planning Panel applications.

Additional Legislative Requirements

Additional legislative requirements apply to the following types of development:

- Nominated Integrated Development
- Threatened Species Development
- Designated Development

Clause 89 of the EP&A Regulation requires nominated integrated development or threatened species development to be notified and advertised for a period of 30 days as detailed in the Regulation.

Designated development refers to certain types of high impact development that are identified under Schedule 3 of the EP&A Regulation. The requirements for public exhibition and notification of development applications for designated development are specified in Schedule 1 of the EP&A Act and Clauses 77-81 of the EP&A Regulation. Designated development is to be notified and advertised for a period of 30 days.

Notification of amended development applications

Amended or substituted applications will be notified/advertised in the same manner as the original application and to each person who made a submission to the original application. Further notification/advertising in relation to the amended or substituted applications may be dispensed with at the discretion of Council staff if Council is of the opinion that the amended or substituted application differs only in minor respects from the original application, and does not result in a greater environmental impact.

Note: This section does not require Council to accept amendments to development applications.

Applications to Modify Consents and Review Applications to Modify Consents refused or the conditions imposed

Certain modification

Applications lodged, will be exhibited and/or notified as per the original development application as follows:

- Applications to Modify Consents including consent issued by the Court.
- Applications for a review of a modification application that are refused or where conditions are imposed

except for:

- Applications to Modify Consents involving minor error, misdescription or miscalculation.

In addition, a written notice will be sent to each person who made a submission to the original development application. These notices will be sent to the last address known to Council.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Note: *Clauses 117, 118 and 119 of the EP&A Regulation specifies requirements for exhibition, advertisement and notification of relevant applications.*

The above process may be varied at the discretion of Council staff to:

- Permit notification beyond adjoining owners and occupiers and those who made a submission;
- Limit the notification to only those neighbouring properties impacted upon by the modification or to determine that notification is not required. For example, a modification involving amendments to fenestration on the southern elevation of a building will not need to be notified to residents on the northern side of the site.

Notification requirements for Requests to Review a Determination

Applications lodged requesting a review of a Determination pursuant to the EP&A Act will be exhibited and/or notified as per the original development application. In addition, a written notice will be sent to each person who made a submission to the original development application. These notices will be sent to the last address known to Council.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Note: *Clause 113A of the EP&A Regulation specifies requirements for exhibition, advertisement and notification of relevant applications.*

Time period for notification over the Christmas/New Year Period

The period between 20 December and 10 January will not be included in the time period for notification/advertising of applications.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Consideration of submissions

All submissions must be made in writing to Council and must reasonably and relevantly relate to the subject of the application.

All submissions will be publicly available on Council's website and may be disclosed to any person requesting information under the *Government Information (Public Access) Act 2009*.

Personal information (eg: phone number, address, name, email address) will be redacted upon request.

Council will consider requests for a whole submission to be confidential. These requests must include reasons as to why the submission should not be released online.

Anonymous correspondence will not be counted as a submission.

Submissions received after the end of the notification period will be accepted at the discretion of Council staff.

All submissions received from the same person will be considered as a single submission.

All submissions received by or on behalf of the same dwelling will be considered as a single submission.

Irrespective of the number of signatories, petitions will be considered as a single submission.

Any person that lodges a submission will be notified of Council's determination of the application. Only the organiser of the petition will be notified of Council's determination of the application.

Warringah Development Control Plan 2000

Proposed amendment - To remove Part 1 being:

EXHIBITION, ADVERTISEMENT AND NOTIFICATION OF APPLICATIONS

Applies to Land

This section applies to all land to which Warringah Local Environmental Plan 2000.

Objectives

- To achieve desirable and reasonable planning outcomes for development on the Northern Beaches.
- To provide the opportunity for public participation in the planning process that is appropriate to the type, location and form of development proposed.
- To provide transparent, consistent and efficient procedures for the exhibition of applications.

All Applications

All applications will be available online via Council's website. The posting online of information relating to applications will be consistent with relevant legislation.

Applications that are not required to be notified

Applications for the following types of development are not required to be notified:

- Removal of trees (not including heritage items), unless in the opinion of the officer responsible for the management of the application the removal of the tree is likely to result in a detrimental impact to the streetscape or adjoining properties.
- Modifications of Consent involving minimal environmental impact
- At the discretion of Council staff, any application which is of a minor nature and impact (for example: internal fitouts to an existing shop that is not a change of use; internal alterations to a dwelling with no external changes).

Applications in the above list may be notified at the discretion of Council staff.

Notified applications

All other development applications will have the following minimum standards for notification:

- A notification letter will be sent to adjoining property owners and occupiers and property owners and occupiers directly across a street or road. Council will rely on its property system on the day of compiling the notice to identify the owners of the land. An example of the extent of the notification area is shown in figure 1.
- A notification sign is to be placed in a prominent position on the site for the duration of the notification period.
- In cases where the property to be notified is a strata titled building, Council will notify all owners and occupiers of the property.
- The exhibition period is 14 days (unless legislation requires otherwise) except for any application to be determined by the Sydney North Planning Panel which will be exhibited for 21 days.
- The notification letter will include the following advice:
 - Identification of the relevant parcel of land, including the complete address of all street frontages and lot numbers
 - A description of the development;
 - The place and times the application can be inspected;
 - The closing date for submissions, and;
 - A statement that submissions will be disclosed to any person requesting information under the applicable legislation.

The above process may be varied at the discretion of Council staff to permit:

- Notification of properties beyond adjoining properties;

- The reduction in the number of properties notified for applications of a minor nature or impact (for example: not notifying owners on the 6th floor of a building about an application for a shop fitout on the ground floor that is not a change of use);
- An extension of the notification period;
- Placement of a public notice in a local newspaper;
- Exhibition of plans at other public venues;
- The holding of a public meeting;
- Consultation with relevant community groups;
- Variations to the notification letter; and/or
- Compliance with legislative requirements.

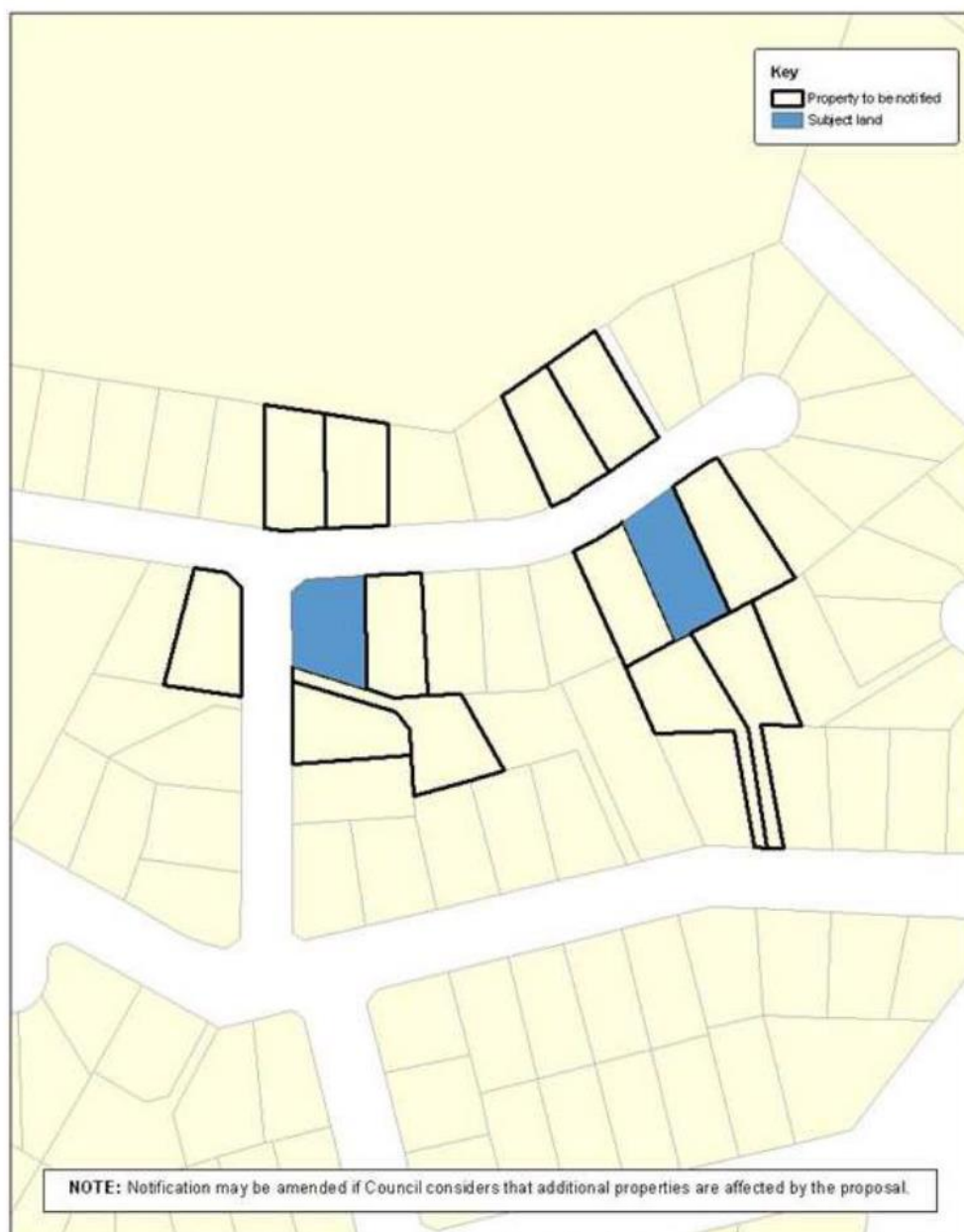


Figure 1. Example of Notification Extent

Advertised Development

The Environmental Planning and Assessment Regulation 2000 ('EP&A Regulation') requires that Council follow specific advertising procedures for certain types of development. In addition, the

Environmental Planning and Assessment Act 1979 ('EP&A Act') enables Council to identify other forms of 'advertised development' to include in notification processes that are over and above the minimum notification procedures.

The following development applications will be advertised within a local newspaper:

- Shop top housing
- Multi dwelling housing
- Seniors housing
- Residential flat buildings
- Sex service premises
- Child-care centres in residential areas
- Development involving subdivision to create five or more additional lots
- The complete demolition of a building or removal of a tree listed as an item of environmental heritage under an environmental planning instrument
- Development that is prohibited by the LEP, but permissible under a SEPP, with a construction cost greater than \$1 million
- Heavy industries and heavy industrial storage establishments
- Hospitals
- Hotel and motel accommodation
- Boarding houses
- All development listed in Clause 23 of Warringah LEP 2000 (for land under WLEP 2000 only)
- Applications to be determined by the Sydney North Planning Panel

At the discretion of Council staff:

- Alterations and additions to the above developments may be excluded from advertising due to the minor nature and impact of the proposal;
- Additional developments may be advertised;
- The exhibition period may be extended beyond the 14 day period, or the 21 day period for Sydney North Planning Panel applications.

Additional Legislative Requirements

Additional legislative requirements apply to the following types of development:

- Nominated Integrated Development
- Threatened Species Development
- Designated Development

Clause 89 of the EP&A Regulation requires nominated integrated development or threatened species development to be notified and advertised for a period of 30 days as detailed in the Regulation.

Designated development refers to certain types of high impact development that are identified under Schedule 3 of the EP&A Regulation. The requirements for public exhibition and notification of development applications for designated development are specified in Schedule 1 of the EP&A Act and Clauses 77-81 of the EP&A Regulation. Designated development is to be notified and advertised for a period of 30 days.

Notification of amended development applications

Amended or substituted applications will be notified/advertised in the same manner as the original application and to each person who made a submission to the original application.

Further notification/advertising in relation to the amended or substituted applications may be dispensed with at the discretion of Council staff if Council is of the opinion that the amended or substituted application differs only in minor respects from the original application, and does not result in a greater environmental impact.

Note: *This section does not require Council to accept amendments to development applications.*

Applications to Modify Consents and Review Applications to Modify Consents refused or the conditions imposed

Certain modification applications lodged will be exhibited and/or notified as per the original development application as follows:

- Applications to Modify Consents including consent issued by the Court.
- Applications for a review of a modification application that are refused or where conditions are imposed except for:
- Applications to Modify Consents involving minor error, misdescription or miscalculation.

In addition, a written notice will be sent to each person who made a submission to the original development application. These notices will be sent to the last address known to Council.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Note: *Clauses 117, 118 and 119 of the EP&A Regulation specifies requirements for exhibition, advertisement and notification of relevant applications.*

The above process may be varied at the discretion of Council staff to:

- Permit notification beyond adjoining owners and occupiers and those who made a submission;
- Limit the notification to only those neighbouring properties impacted upon by the modification or to determine that notification is not required. For example, a modification involving amendments to fenestration on the southern elevation of a building will not need to be notified to residents on the northern side of the site.

Notification requirements for Requests to Review a Determination

Applications lodged requesting a review of a Determination pursuant to the EP&A Act will be exhibited and/or notified as per the original development application. In addition, a written notice will be sent to each person who made a submission to the original development application. These notices will be sent to the last address known to Council.

This does not apply to applications where the EP&A Regulation stipulates a maximum notification/advertising period.

Note: *Clause 113A of the EP&A Regulation specifies requirements for exhibition, advertisement and notification of relevant applications.*



Community and Stakeholder Engagement Report

Draft Community Participation Plan (Plan Making and Development Assessment)

November 2019

Contents

| | | |
|------|--|---|
| 1. | Summary..... | 2 |
| 1.1. | Engagement Approach | 2 |
| 2. | Background..... | 3 |
| 3. | Engagement Purpose and Objectives | 3 |
| 4. | Engagement Methodology | 3 |
| 4.1. | Online Platform | 3 |
| 4.2. | Forms..... | 4 |
| 4.3. | Print Media..... | 4 |
| 4.4. | Electronic Direct Mail | 4 |
| 5. | Detailed Engagement Results | 4 |
| 5.1. | Themes raised and council response..... | 4 |
| 6. | Conclusions | 7 |
| | Appendix 1: Verbatim Community and Stakeholder Responses | 8 |

1. Summary

| Project Title | Insert here |
|------------------|---------------|
| Impact Level | 3 |
| Stage(s) | 1 of 1 |
| Report Period | November 2019 |
| Version | 2.0 |
| Status | Final |
| Related Projects | N/A |

This report outlines the community and stakeholder engagement conducted as part of the Draft Community Participation Plan - Plan Making and Development Assessment (CPP) and associated Development Control Plan (DCP) amendments project. The consultation period documented is from 28 September 2019 to 27 October 2019.

The reports content reflects the insights of seven (7) participating community members and stakeholders.

Note: Analysis conducted in this report does not indicate Council's commitment to a particular course of action.

1.1. Engagement Approach

A documented engagement methodology is outlined in the Draft Community Participation Plan (Plan Making and Development Assessment Community and Stakeholder Engagement Plan (September 2019).

The engagement process aimed to provided consistent and accessible information to members of the public.

1.2. Key Outcomes

The themes raised included matters relating to:

- 1) The submission review process
- 2) Support for the draft CPP and DCP amendments
- 3) Exhibition of Development Applications
- 4) Exhibition of Planning Proposals for Local Environmental Plans
- 5) Selection of Community Reference Group members

2. Background

This report outlines the community and stakeholder engagement conducted as part of public exhibition of the CPP and associated DCP amendments.

The requirement for planning authorities to give and publicly notify reasons for, planning decisions came into effect on 1 July 2018. Under these new requirements under the Environmental Planning & Assessment Act 1979 all local Councils must have a CPP.

From December 2019 all Councils and NSW agencies with key planning approval functions will be required by the Department of Planning, Industry & Environment to review and update their existing CPP or equivalent framework to ensure it meets current requirements.

3. Engagement Purpose and Objectives

Community engagement was conducted to increase community awareness about the project and its impacts and to ensure decision making considered community sentiment and feedback.

4. Engagement Methodology

Community and stakeholder engagement for this project was conducted over a 30-day period, from 28 September 2019 to 27 October 2019 that provided opportunities for community and stakeholders to participate.

This report represents what Council has heard as accurately and transparently as possible.

Summary of the key activities and results:

| Engagement Activity | Overview |
|---------------------|---|
| Online Platform | A total of 247 visits (194 unique visitors) to the project's online consultation page. |
| Submissions Form | Four (4) online submission forms and three (3) emailed submissions were received during this period. |
| Traditional Media | Four (4) ads were published during the engagement period in the Manly Daily. |
| EDMs | The project was placed in the Council Community Engagement Newsletter on two (2) occasions during the consultation period. The EDM is sent to more than 21,000 subscribers. |

4.1. Online Platform

A project landing-page was established on Your Say Northern Beaches to facilitate online engagement. It provided a portal for users to visit, find information to support their engagement and offer feedback. The provision of information is an important factor in building community capacity to participate in the engagement and make informed contributions.

194 unique visitors viewed the project page. The CPP was downloaded and viewed 127 times and the Draft DCP Amendments document was viewed 46 times during the exhibition period.

4.2. Forms

A submission form was the key engagement tool used through the public exhibition. The form provided participants with an opportunity to provide feedback.

4.3. Print Media

The project was included in four (4) Manly Daily ads which provided scope to raise project awareness and community interest.

4.4. Electronic Direct Mail

- The project was included in two (2) Northern Beaches Community Engagement Email Newsletters. With a distribution of over 22,000 people, this activity increased awareness and promoted online traffic to the project landing-page, essential documentation and engagement activities.

5. Detailed Engagement Results

5.1. Themes raised and council response

| Theme | Feedback | Response |
|--|--|--|
| Submission review process | <p>Concern was raised that submissions were not considered by Council, with particular reference to the Parking Scheme Permit.</p> <p>Concern was raised that individuals felt 'unheard' and that their concerns were not genuinely taken into consideration by Council. It was suggested that affected parties be involved in the determination phase of a project.</p> | <p>The draft CPP applies to Council's plan making and development assessment functions.</p> <p>The draft CPP states that in reaching decisions on proposals that have been exhibited, Council balances a wide range of factors to ensure that decisions are in the public interest. This includes considering the objects of the EP&A Act, the strategic priorities of Council, the community's input, land use priorities identified in Council's Strategic Plan and applicable policies and guidelines.</p> <p>No change is recommended.</p> |
| Support for the draft CPP and DCP amendments | <p>Support was provided for the draft CPP and associated DCP amendments.</p> <p>Support was provided on the objectives of community participation in planning.</p> <p>Support was provided on Council's commitment to provide feedback on</p> | <p>Council notes the support provided for the draft CPP and associated DCP amendments.</p> |

| Theme | Feedback | Response |
|--|---|---|
| | how submissions influenced decisions. | |
| Exhibition of Development Applications | <p>Concern was raised regarding the assessment of development applications and whether applications meet the aims and objectives of the relevant LEP and DCP.</p> <p>Concern was raised regarding how exhibition may not be required for the following applications:</p> <ul style="list-style-type: none"> - modification applications where there is minimal environmental impact. A set of criteria was recommended to be identified. - alterations and additions to advertised development. <p>Concern was raised regarding how development applications and modification applications do not require notification to Resident Associations, particularly within Land Release Areas.</p> <p>A suggestion was raised regarding a new definition for major and minor development applications.</p> <p>A suggestion was raised requesting that notification occurs prior to the formal exhibition period.</p> <p>A suggestion was raised regarding specifying the following as notified development:</p> <ul style="list-style-type: none"> - tree removal. | <p>Council assesses development applications in accordance with the statutory framework specified under the EP&A Act.</p> <p>All current DCPs contain these provisions for discretionary reduction in exhibition. However, such applications may still be notified or advertised at the discretion of Council staff.</p> <p>Council's website provides live data on Development Applications. Searches can be run which lists applications received this week or this month. In addition, applications under assessment can be displayed by suburb on a map with direct links to the application information. In this regard residents and groups have the ability to view all applications of interest.</p> <p>Minor development is identified on page 11 of the draft CPP, with major development reflected by 'advertised development' outlined on page 15.</p> <p>Whilst not specified in the draft CPP, exhibition letters are sent out in 4 days in advance of the commencement of the exhibition period to allow for timing associated with postage.</p> <p>Tree removal and Pruning is undertaken via a Council Permit which does not involve notification, nor subject of the CPP. However, development applications which include the</p> |

| Theme | Feedback | Response |
|-------|--|--|
| | <p>removal of trees will be notified or advertised depending on criteria of the CPP.</p> <p>A suggestion was raised regarding the need to advertise the following:</p> <ul style="list-style-type: none"> - minor development applications. - strata subdivision as it affects future land uses e.g. of a local business centre. - subdivision of land for 1-4 additional allotments if the subdivision will affect the surrounding local area, adjoining park or scenic landscape. - non-urban land and applications that affect the environment or require greater public scrutiny. <p>A suggestion was raised regarding increasing notification signs for major development applications similar in size to a real estate advertisement with the cost borne by the Proponent.</p> <p>A suggestion was raised regarding keeping previous submitters of development applications informed of any modification applications and notifying/advertising the application in the same manner as the original application (x2).</p> <p>A suggestion was raised regarding removing the cost of works (\$1 million) as a standard to measure whether the application is advertised development as this could be circumvented if the cost is fractionally below or divided into stages (x2).</p> <p>A query was raised regarding the clarification of 'persons who lodge a submission will be notified of Council's determination of the application, proposal or project' and whether this included community organisations who also lodged a submission.</p> | <p>The list of advertised development is considered to sufficiently capture development with potential for broader impacts upon the surrounding environment. However, other development may be exhibited at the discretion of Council staff. The list of advertised development exceeds the minimum requirements of legislation.</p> <p>The current bright colour and size of the notification sign is considered adequate, noting that the sign for 'advertised development' is one of the three ways that the public are advised of the development.</p> <p>Depending on the level of environmental impact the changes may create, this will determine how a modification is notified/advertised. It is still proposed, where appropriate, to notify all submitters to the original application.</p> <p>Council has discretion to advertise any development when it does not meet certain criteria, if the impacts are considered to warrant wider exhibition.</p> <p>Reference to 'persons who lodge a submission' is inclusive of community groups.</p> <p>No changes are recommended.</p> |

| Theme | Feedback | Response |
|--|---|--|
| Exhibition of Planning Proposals for Local Environmental Plans | A suggestion was raised regarding increasing the preliminary 14-day notification period to 28 days to allow adequate time before the planning proposal proceeds to a Gateway determination and to consider complex proposals that have implications for land use. | <p>Planning proposals need to be determined within 90 days as per the NSW Department of Planning, Industry and Environment's <i>A guide to preparing local environmental plans</i>. A Proponent is able to commence a Rezoning Review if Council has failed to indicate its support 90 days after the submission of the Planning Proposal.</p> <p>Extending the notification period to 28 days will impact on the ability for Council to meet reporting deadlines. In addition, the 14 day period is a minimum exhibition period and can be extended if required.</p> <p>No change is recommended.</p> |
| Selection of Community Reference Group members | Concern was raised regarding the methodology behind the selection of members for community reference groups. It was noted that this was not well targeted or inclusive as there were restricted numbers or random selection. | <p>Selection of members for Community Reference Groups is undertaken in accordance with Council Policy – Appointment of Community and Stakeholder Representatives on Committees.</p> <p>No change is recommended.</p> |

6. Conclusions

Feedback collected through the engagement process identified a number of recurring themes.

The results of the engagement process indicated that feedback primarily related to the legislative requirements associated with the exhibition of development applications and planning proposals, general comments on the submission review process, support for the draft CPP and DCP amendment and other matters. A response to these matters has been provided in this report. Apart from the correction of typographical errors, no changes to the final CPP are recommended.

Appendix 1: Verbatim Community and Stakeholder Responses

Note: Submitter names removed for private citizens, but retained for representative community groups or residential associations.

Submission 1:

Is it really necessary to have two separate plans that apply to community participation and engagement?

Both of these policies cite the International Association for Public Participation Spectrum however the most important aspect of that spectrum (empowerment) is left out. This may lead a resident of the Northern Beaches to conclude that Council's participation efforts lie around rung 3 and 4 of Arnstein's Ladder of Participation: <https://citizenshandbook.org/arnsteinsladder.html>

Whilst this ladder is simplistic it does illustrate why many citizens feel 'unheard'.

This policy is 'good enough' but that does not mean that residents are going to feel that their concerns have been genuinely taken into account unless true participatory democracy is attempted - and that means not stopping at the involve and collaborate stage, but actually allowing affected parties into the determination phase.

Submission 2:

I am writing purely to provide my support for the documentation and changes proposed unequivocally.

Submission 3:

In the past I have sent in suggestions and identified issues and so too many like minded community reps. The Council seems to take no notice and just steams ahead. Take the Parking permit scheme absolute farce. The community gets asked and nothing gets taken into account. The Council is here to support the community not work against them.

Submission 4:

As a result of making a submission in regard to DA0081/2019, for the residential property at 307 Sydney Road Balgowlah and 12 Boyle Street Balgowlah, which is currently under submission and assessment I wish to comment on the Community Participation Plan (CPP) which is designed to replace the exhibition, advertisement and notification of Development Application provisions within all Development Control Plans.

1. Preliminary Council Assessment:

When council has first knowledge of the proposal it should assess whether it meets the aim, objectives and purpose of the relevant Development Control Plan and Local Environment Plan.

Where there is some doubt, Council should request the proponent to provide a written statement to show how the proposal meets those aims etc and justify why some aspect does not comply.

Should the council be reasonably satisfied with the response it may allow the detailed Development Application to be lodged for assessment.

Comment: This would save considerable Council and community time in assessing a proposal that did not meet basic criteria.

2. Lodgement of detailed Development Application:

Having passed the preliminary assessment the proponent then lodges a detailed plan. On receipt of this plan, Council would then divide the Development Applications into two categories;

- Minor - Potentially affecting nearby neighbours.
- Major - Potentially affecting streetscape, character of local area, environment, views, heritage and infrastructure capacity.

Comment: This should also save time for all participants.

3. Public notification:

- Minor Development Applications - Letters would be sent to nearby neighbours, advertised in local media and reasonable size notice of particulars placed in prominent position at the subject property.

- Major Development Applications - Notification would be similar to above except for the on-site advertising sign. The advertising sign for publicising a proposed development on the site should be the same size and structure as used by real estate agents for sale of property and should show full and clear detail of the proposal with photomontage so that passing local traffic whether pedestrian or vehicular are properly alerted to the full impact of the proposed on site activity so that they can understand that impact as it will obviously be much greater than one or two removalist truck movements in the local area. The cost of the sign would be paid by the proponent.

I would appreciate a reply in writing with outcomes specific to the topics raised within this submission.

Submission 5:

Community Participation Objectives

Community participation should be inclusive and planning authorities should actively seek views that are representative of the community.

How we meet the objectives

I support the following statement on the Council website:

"Community participation is a crucial part of good planning as it seeks to gather local knowledge, ideas and expertise to create better urban environments while protecting our natural environment and preserving local character."

Consistent with the above statement, actions that aim to achieve good planning include:

- Community representatives with local knowledge or relevant expertise should be encouraged to participate.
- Evidence based information should also be made available about the environment, heritage values, local history and desired character.

Community participation approach: Involve and Collaborate

Examples include *community reference groups, feedback sessions and workshops.*

The methods used to select participants should aim to include community representatives with local knowledge or expertise. Some methods or selection criteria are not well targeted or inclusive. For example, restricted numbers and the random selection of participants can result in the exclusion of people whose involvement would make a useful contribution based on local or other knowledge.

Circumstances where DA exhibition is not required

strata subdivision

Stratum subdivision should be advertised if it affects future land use e.g. of a local Business Centre.

Modification of consent where there is minimal environmental impact

Persons who made a submission to the original application should be kept informed of subsequent modifications, including those with minimal environmental impact.

Retain clauses similar to the following in WDCP2011 & WLEP2000:

"Amended or substituted applications will be notified/advertised in the same manner as the original application and to each person who made a submission to the original application."

Notification of tree removal: *"If the removal of the tree(s) is likely to result in a detrimental impact to the local area, streetscape or adjoining properties."*

Non Mandatory Exhibition Timeframes

Planning proposals for local environmental plans

28 days is preferable to 14 days for preliminary notification of Planning Proposals for the following reasons:

- To allow adequate time for comments before the Planning Proposal proceeds to Gateway.
- To consider complex Planning Proposals that have implications for future land use.

Development Assessment

For the purpose of the CPP the following development applications will be advertised development:

Development that is prohibited in a local LEP, but permissible under a SEPP, with a construction cost of more than \$1million.

The clause relating to construction cost should be omitted, as it can be circumvented if the cost is fractionally below \$1m, or the project divided into stages.

Subdivision of land where 5 or more additional allotments are proposed.

Subdivision of land where 1-4 additional allotments should be advertised, or more widely notified, if the subdivision will affect the surrounding local area, adjoining park, scenic landscape etc.

Re non-urban land and environmental triggers:

Applications that affect the environment or require greater public scrutiny should be advertised.

An application for a single dwelling, roads and other non-advertised development can have a significant impact on non-urban land. Development that requires the removal of bushland, or is likely to have an environmental impact, should be advertised. Environmental triggers should apply to applications resulting in impacts on the natural environment, such bushland or waterways.

Submission 6:

Dear Andrew,

Here is the submission from Friends of Narrabeen Lagoon Catchment concerning the Community Participation Plan.

| | Community Participation Plan wording | Comment from Friends of Narrabeen Lagoon Catchment |
|----|---|--|
| 1. | We will tell you about plans/proposals and give you accurate and relevant information as they progress through the planning system. | This needs to include notification of any modification to DA plans that have already been exhibited and commented upon. Any individual or group who demonstrated an interest in a proposal initially needs to be informed in a timely manner of any modifications that are submitted by the proponent. |
| 2. | We will keep you informed, listen to and acknowledge your concerns and aspirations, and provide feedback on how your input influenced the decision. | "provide feedback on how your input influenced the decision" is a big commitment on the part of Northern Beaches Council and has not been done in the past to our knowledge. We would appreciate this feedback in the future. |
| 3. | We respond to the community's views by conducting targeted engagement to seek specific input reflecting the scale, nature and likely impact of the proposal. | We appreciate the effort NB Council exerts to explain planning proposals and the opportunities provided for submissions from the public. |
| 4. | We will let you know the decisions regarding proposals and how your views were considered in reaching the decision. | It will be appreciated if we do receive information about how our views have been considered. |
| 5. | Plan Making Opportunities to participate in the planning system will respond to the nature, scale and likely impact of the proposal being considered or assessed. The minimum mandatory and non-mandatory timeframes are shown in the following tables. | No problem. |
| 6. | Development Assessment Exhibition Timeframes | No problem with the time frames provided notification is provided in advance that the exhibition is about to take place. |
| 7. | Circumstances where DA exhibition is not required *modification of consent where there is minimal environmental impact. | This is a problem because there is no criteria provided to indicate how a decision is made about the level of environmental impact. It would be more equitable to require an exhibition and let the original providers of submissions on that development comment |

| | | |
|-----|--|---|
| | | on whether or not the environmental impact is deemed "minimal". |
| 8. | Electronic alerts will be sent to any person or group that has registered to receive information on the notification of any planning proposal based on their nominated interest. | We believe this system is under development but we trust that it will be possible to register an interest based on a wider landscape than merely adjacent properties. |
| 9. | Page 8 Advertised development includes Development that is prohibited in a local LEP, but permissible under a SEPP, with a construction cost of more than \$1million. | This statement is a problem because developers could split their development into units of less than \$1 and submit them progressively. Any development that is prohibited in a local LEP, but permitted under a SEPP needs to be advertised to the community to allow for submissions. |
| 10 | Page 8 Alterations and additions to the above development types may be excluded from advertising due to the minor nature and impact of the proposal. | This is a problem because there is no criteria provided to indicate how a decision is made about the level of environmental impact. It would be more equitable to require an exhibition and let the original providers of submissions on that development comment on whether or not the environmental impact is deemed "minimal". |
| 11. | Persons who lodge a submission will be notified of Council's determination of the application, proposal or project. | We trust that "persons" includes community organisations such as Friends of Narrabeen Lagoon Catchment. |

Submission 7:

Dear Mr. Brownlee,

The association represents the community within and surrounding the Release Area, and as such is interested in development applications within that section of the LGA.

In the past Council notified the association of all such applications allowing it to respond where it held an opinion on the proposed development.

Since the inception of the Northern Beaches Council notification has become inconsistent and recently we have been advised, by Council through one of our members, that applications *do not require notification to the Resident Associations*.

This is at odds with the previous practice of Council and severely limits the ability of our association to be aware of development proposals relevant to our members' interests.

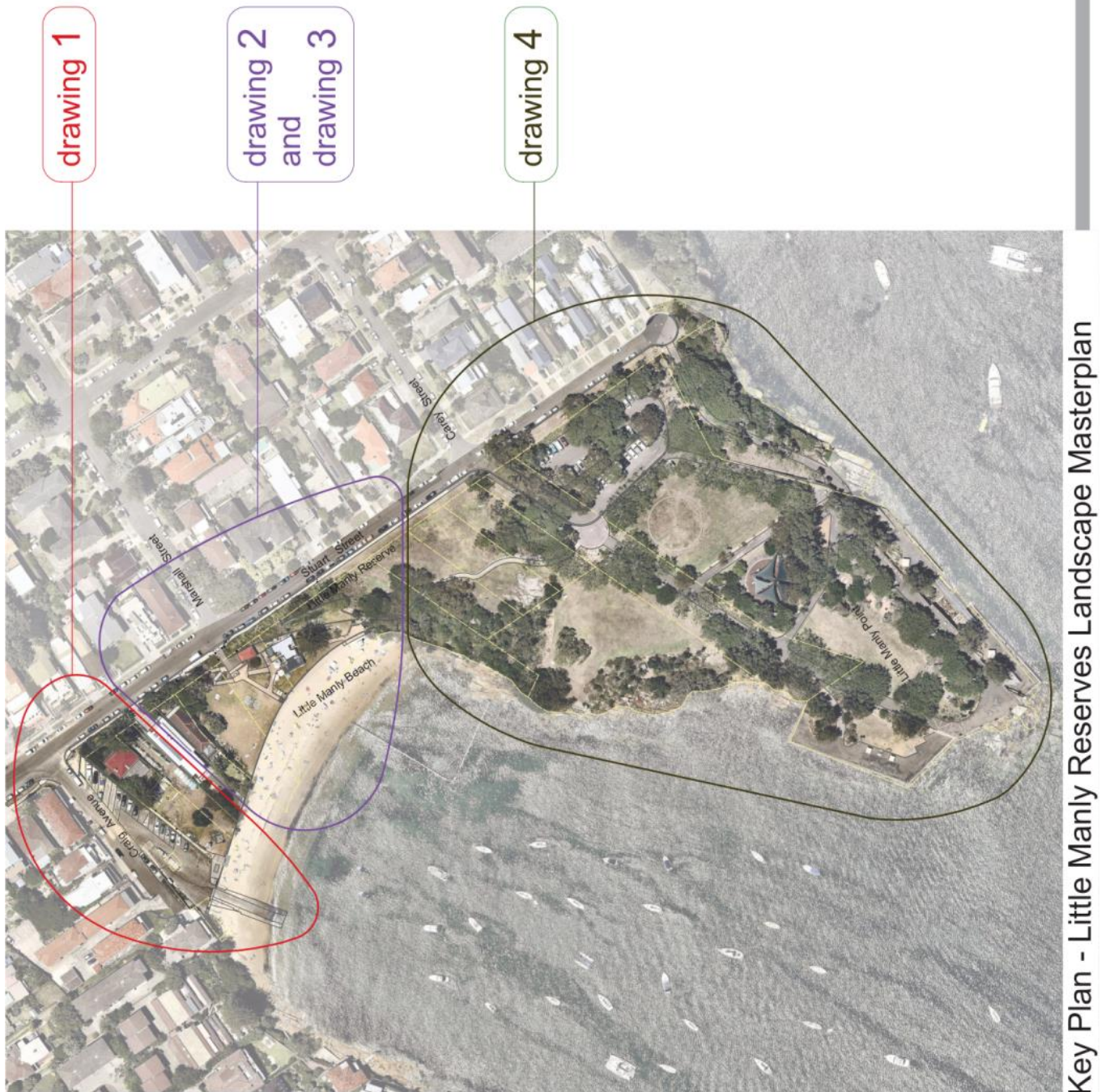
As a matter of urgency would you please reinstate the previous practice of formally notifying the Association of Development Applications (including Modification Applications) within the Land Release Area.

We also note with concern that the withdrawal of notification appears to relate to ALL Residents Associations.

Would you please confirm in writing the intention of council to reinstate the notification practice?

Yours sincerely

Kay Millar
Secretary
Warriewood Residents Association





Master Plan at Little Manly Beach Reserve

- 1 Investigate and implement appropriate traffic calming measures to make Stuart Street safer for pedestrians.
- 2 Improve kerb ramp to conform to current standards, and relocate existing telstra phone booth to facilitate widening of the existing path.
- 3 Pedestrian footpath connection from 34 Stuart St property, to the existing open space, to reduce pedestrian conflicts with vehicular and boat trailer movements within Craig Avenue.
- 4 Council to seek expression of interest / public tender for community use at 34 Stuart St, at the end of the current lease, and subject to economic feasibility and community benefits.
Land use to be restricted to Recreational / Educational Activity.
- 5 Re-model building design to incorporate outdoor transition area to be utilised by the Recreational Activity and to provide a connection to existing open space.
- 6 Relocate existing kayak storage to allow for the above transition area and to rationalise use of open space area and rationalise boat storage area with provision for additional storage, subject to detailed design.
- 7 Maintain all existing landscape features including heritage items, park furniture, and planting.
Augment seating to the area for comfort.
Investigate siting for additional shade tree planting.
- 8 Existing car and trailer flow and parking to remain.
Renew boat ramp.
- 9 Improve accessibility and create a 'meeting' area along the foreshore and connect the foreshore open space park with the Beach with ramp and stairs.
- 10 Widen the existing footpath and remove overgrown vegetation to improve pedestrian safety and establish clear access connections to and from adjoining land.







- 18 Improve recreational comfort and amenity by adding seating and establishing clear vistas of the harbour through crown lifting.
- 19 Proposed public amenities.
- 20 Existing carpark to remain.
- 21 Existing landscape character including access, open space recreation use and tree planting to remain.
- 22 Establish a share path (bicycle and pedestrian) connection: Stuart Street to end of Little Manly 'Point', including bike storage area at 'Point'
- 23 'former Gasworks' landscape setting & historic items to be preserved and maintained, with upgrade to landscape setting as required, as well as the recognition of aboriginal history through interpretive stories.
- 24 Upgrade existing playground within existing footprint, with focus on nature-play activities.
- 25 Existing foreshore landscape setting and path network to remain and upgraded as required, including pavements, walling, and park furniture.
- 26 Upgrade open space setting and investigate opportunities to improve the recreational amenity through provision of open space lawn, seating and shade tree planting
- 27 Upgrade existing 'Point' to improve recreational amenity and incorporate heritage interpretation and landscape setting, with sandstone pavements, sandstone wall seating, and viewing seats.
- notes 23-27 Criteria for improvements and/or maintaining within the former Gasworks site: support heritage conservation and cultural identity through use of heritage conservation materials such as formed concrete, bitumen, timber, iron, terracotta and sandstone.

Appendix B:

Community and Stakeholder Engagement Report

Little Manly Reserves Landscape Masterplan (Stage 2 of 2)

30 September 2019

Contents

| | |
|--|-----------|
| 1. SUMMARY | 2 |
| 1.1. ENGAGEMENT APPROACH | 2 |
| 1.2. KEY OUTCOMES | 3 |
| 1.2.1. <i>Community Sentiment</i> | 3 |
| 1.2.2. <i>Community Feedback</i> | 3 |
| 1.2.3. <i>Key Themes</i> | 3 |
| 1.2.4. <i>Participation Snapshot</i> | 4 |
| 1.2.5. <i>Acknowledgements</i> | 5 |
| 2. BACKGROUND | 5 |
| 3. ENGAGEMENT PURPOSE AND OBJECTIVES | 5 |
| 4. ENGAGEMENT METHODOLOGY | 6 |
| 4.1. ONLINE PLATFORM | 7 |
| 4.3. SOCIAL MEDIA | 7 |
| 4.4. PRINT MEDIA | 7 |
| 4.5. ELECTRONIC DIRECT MAIL | 7 |
| 4.6. FACE-TO-FACE | 8 |
| 5. ENGAGEMENT RESULTS | 8 |
| 5.1. EMERGENT THEMES | 8 |
| 5.2. COMMUNITY FEEDBACK | 8 |
| 6. CONCLUSIONS | 13 |
| 7. NEXT STEPS | 13 |
| 8. APPENDICES | 13 |
| 8.1. FULL SUMMARY OF COMMUNITY AND STAKEHOLDER RESPONSES | 13 |

1. Summary

| Project Title | Little Manly Reserves Landscape Masterplan |
|------------------|--|
| Impact Level | 2: High, Local |
| Stage(s) | 2 of 2 stages |
| Report Period | 12 July 2019 to 18 August 2019 |
| Version | 1.0 |
| Status | Final |
| Related Projects | Nil |

This report outlines the Stage 2 community and stakeholder engagement conducted as part of the Little Manly Reserves Landscape Masterplan project. The consultation period documented is for the public exhibition of the draft Little Manly Reserves Landscape Masterplan from 12 July 2019 to 18 August 2019.

The report content reflects the insights of 181 participating community members and stakeholders, including:

- Local residents
- Other Northern Beaches residents
- Visitors
- Manly Community Forum
- Save Little Manly Group
- Council's internal departments

All direct quotes in this report are from excerpts of engagement records and the individuals provided permission.

Note: Community and stakeholder views contained in this report do not necessarily reflect the views of the Northern Beaches Council or indicate a commitment to a particular course of action.

1.1. Engagement Approach

A documented engagement methodology is outlined in the Little Manly Reserves Landscape Masterplan Community and Stakeholder Engagement Plan (Oct 2018).

The engagement process gave consistent and accessible information to all participants across activities. Engagement results provide responses across a spectrum of demographics, expertise, experience and understanding of our local government area.

Engagement was carried out both online and face to face. Community members and stakeholders had the opportunity to provide a comment online (via the Your Say project page), in person (during drop-in sessions) or by email.

1.2. Key Outcomes

1.2.1. Community Sentiment

The project generated interest from local residents and visitors to the Little Manly area.

Many respondents expressed approval that the masterplan proposals contained only minor adjustments to this already much-loved and valued area. This confirmed the mandate set by the community in Stage 1 community engagement.

The exclusion of the 40 Stuart Street property from the masterplan generated concern with some members of the community highlighting in their submissions that this was a missed opportunity.

1.2.2. Community Feedback

Community feedback about the landscape masterplan have been summarised into the following categories:

- General support for the draft masterplan.
- Support for individual proposals within the masterplan.
- Concerns raised about individual proposals within the masterplan.
- Suggestions regarding the implementation of individual proposals within the masterplan.
- Concerns raised about the omission of opportunities.

Some of the individual proposals within the masterplan received mixed feedback (for and against). Further details are provided in section 5.2.

1.2.3. Key Themes

A number of key themes arose during consultation, including:

- Disappointment at the exclusion of No. 40 Stuart Street from the masterplan, with many flagging that it was purchased for the purpose of returning to open space.
- Concern regarding the proposed shade trees, with many flagging that they are not necessary and will impact harbour views for residents and passers by.
- Concern regarding the proposed use of No 34 Stuart Street, with many people flagging that it should be reserved for community use and not a commercial use.
- Suggestions that the upgrade of the Little Manly Point playground should be 'nature-inspired'.
- The requirement for a public amenities at Little Manly Point.
- Support for the proposals to increase safety and accessibility.
- Suggestions on how to manage parking and traffic flow on Stuart Street.
- Support for the retention of the natural landscape character.
- Request for ongoing transparency regarding plans for Council owned properties on the Little Manly Foreshore.

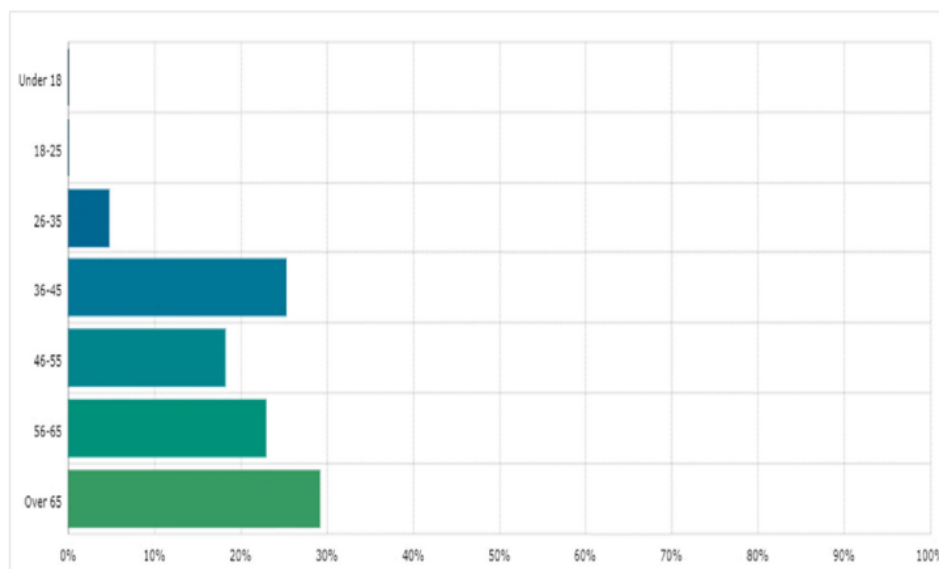
1.2.4. Participation Snapshot

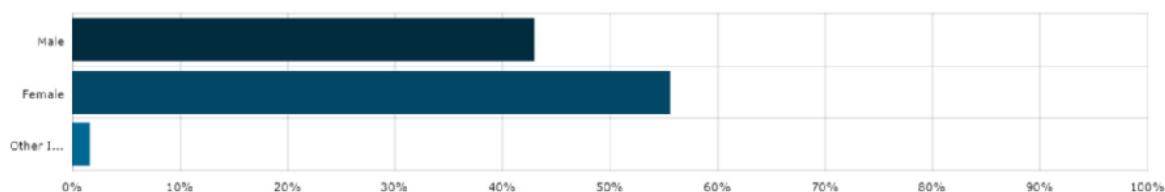
| | |
|--|--|
| Online visits to the Your Say project page | 1087 visits during the consultation period |
| Attendance at Drop-in sessions | 80 people combined attended the two drop-in sessions |
| Online comments via Your Say | 157 online comments / submissions |
| Written comments using a paper form | Eight handwritten comments provided during the onsite drop-in sessions |
| Email comments | Ten email comments sent to Council |
| Presentations to Organised Community Group | One presentation to Manly Community Forum |
| Internal stakeholder comments | Six comments from Council business units |

Respondents who provided a comment online via the Your Say page had the option of providing their postcode, age group and gender identity.

No demographic data was captured for respondents who provided a comment in person at the onsite drop-in sessions or sent a comment via email.

The following graphs provide demographic snapshots of respondents who provided their feedback.





The majority of respondents were local residents with the remainder commonly visiting the Little Manly area from other parts of Sydney.

Most respondents were over 35 years old (only five percent of respondents were below this age). Social media posts on Facebook and Instagram targeting young people were used to address this engagement gap.

Overall, gender was evenly distributed, 56 percent females and 43 percent males. One percent chose not to disclose their gender.

1.2.5. Acknowledgements

Thank you to the 181 Northern Beaches community members and stakeholders across the local government area who shared their time, expertise, views and anecdotes.

We recognise this is one of many engagements that Northern Beaches community members and stakeholders have participated in. We also acknowledge the support of staff throughout the engagement period.

2. Background

Little Manly Beach is a very popular harbour beach renowned for its natural and harbourside beauty. Little Manly Point is a large park situated on land that was formerly the former Little Manly Gasworks.

This report outlines the community and stakeholder engagement conducted as part of Stage two community engagement during the public exhibition of the draft Little Manly Reserves Landscape Masterplan from 12 July to 18 August 2019.

The draft masterplan was endorsed for public exhibition at the 25 June 2019 Council meeting.

3. Engagement Purpose and Objectives

The engagement purpose and objectives include:

- ensure decision making considers community sentiment and feedback,
- increase community awareness about the project and its impact(s),
- facilitate a connection and integration between people and organisations,
- generate innovative ideas and action,
- create a community of interested stakeholders for projects on the Northern Beaches.

The overall objective for the Little Manly Reserves Landscape Masterplan project is to engage with the local community and users of the Little Manly Reserves (Beach and Point) to develop a landscape masterplan. The intent of the landscape masterplan is to provide a long term strategy for improvements to be undertaken over-time when funding is available.

The objective of stage 1 engagement was to obtain feedback on a draft scoping document. The feedback was then used to frame the draft landscape masterplan.

The objective of stage 2 engagement was to publicly exhibit and obtain feedback on the draft landscape masterplan.

4. Engagement Methodology

Community and stakeholder engagement for the draft Little Manly Reserves Landscape Masterplan was conducted over a six week period, from 12 July 2019 to 18 August 2019, and consisted of a series of activities (see below) that provided opportunities and platforms for community and stakeholders to participate.

This report represents what Council has heard as accurately, comprehensively and transparently as possible by using consistent quantitative and qualitative analysis techniques.

The project is impact level 2 (High, Local) on the Community and Stakeholder Engagement Plan was devised on a two-stage approach:

| |
|---|
| Stage 1: Preparation of a Scoping Document to obtain feedback on the important issues to the community. |
| Stage 2: Develop a Draft Landscape Masterplan for Public Exhibition to obtain feedback on the masterplan proposals. |

Summary of the key activities and results:

| Engagement Activity | Overview |
|--|---|
| Online Platform | Project updates, background information and presentation of the draft masterplan in various formats (to allow for a user-friendly experience) on the Your Say project page. 1087 visits to the project's online consultation page. |
| Face-to-Face (Drop-in / Pop Up / Information Session / Stakeholder Interview etc.) | Two face-to-face onsite drop-in sessions held at Little Manly Reserve, allowing face-to-face discussions with over 80 community members. Council received eight handwritten submissions during the drop-in sessions, with most people preferring to submit an online submission on Council's Your Say website page after the drop-in session. |
| Social Media | One targeted social media post published on Facebook and Instagram targeting the 18 to 35 year olds to increase |

| | |
|-------------------|--|
| | representation of this demographic group. Key analytics include a total reach of 4033 people. |
| Forms | One general comment form developed for this consultation period, available online on the Your Say page and in paper format at the drop-in sessions. |
| Traditional Media | Six Your Say ads were published during the engagement period in the Manly Daily. Two Manly Daily ads were published during the engagement period to specifically inform the community about the drop-in sessions held at Little Manly Reserve. |
| EDMs | Two direct emails with project updates and three inclusions in the Council Community Engagement Newsletter during the consultation period. |

4.1 Online Platform

Your Say Northern Beaches used a project landing-page to conduct online engagement. It provided a portal for users to visit, find information to support their engagement and offer feedback. The provision of information is an important factor in building community capacity to participate in the engagement and make informed contributions.

The draft landscape masterplan was presented in two different formats on the Your Say page to allow for a user-friendly experience. The document could be downloaded in a PDF format or each page separately viewed in an 'image slider' format.

4.2 Forms

A general comment form was used as an engagement tool. The form provided participants with an opportunity to communicate their comment on the various proposals made in the draft masterplan. The form was available in person at the drop-in events.

4.3 Social Media

Council used Facebook and Instagram during the consultation period to reach out to younger audiences. A hidden post targeted at 18 to 35 year olds supported project awareness and delivered key messages and calls to action to specific demographic groups that were not yet adequately represented in the respondents.

4.4 Print Media

A total of six Manly Daily ads provided large distribution scope to raise project awareness and community interest. Two of these ads were published during the engagement period to specifically inform the community about the drop-in sessions held at Little Manly Reserve.

4.5 Electronic Direct Mail

- Information about the project was included in three Northern Beaches Community Engagement Newsletters. With a distribution list of over 22,000 people, this activity increased awareness and drove traffic to the project landing-page, essential documentation and engagement tools.

- Council sent two direct emails to approximately 336 community members who had registered interest in receiving project updates.

4.6 Face-to-Face

Two organised face-to-face on site drop in sessions offered Northern Beaches residents, workers, students and visitors another opportunity to ask questions and provide feedback on the draft Little Manly Reserves Landscape Masterplan. Facilitators were available at the sessions to engage the public and provide a forum for deeper conversations. iPads were used to direct people to the online comment form that captured feedback. Paper feedback forms were provided to people who preferred to provide their comment in writing.

Drop-in sessions

| Location | Site | Time and Date | Attendance |
|--------------|----------------------|-----------------------------|------------|
| Little Manly | Little Manly Reserve | 10am-12pm, Sat 27 July 2019 | Approx. 50 |
| Little Manly | Little Manly Reserve | 10am-12pm, Wed 7 Aug 2019 | Approx. 30 |

5. Engagement Results

5.1 Emergent Themes

Of the 181 submissions received, the draft landscape masterplan (masterplan) proposals generally received support, with the exception of three key issues that are of consistent concern to the community.

1. The community seek to have the future of 40 Stuart Street resolved by this masterplan. A majority representation contend that 40 Stuart Street should be demolished and the land established as part of the Little Manly Reserve open space. Reference was provided that the land was purchased by majority vote by Manly Council for the specific purpose that it be returned as foreshore open space.
2. The community prefers the property at 34 Stuart Street to be used for the benefit of the community and not a commercial use.
3. Many people do not support the proposed shade tree planting within Little Manly Reserve, in particular near the kiosk. The concern is that tree planting will impact upon views from Stuart Street and from residential properties, contrary to the goal of creating vistas of the harbour elsewhere within Little Manly Reserve and Point.

5.2 Community Feedback

The community generally supported many of the suggested proposals and these will remain in the masterplan, including the following elements:

Retention of the natural landscape character as a general theme

| |
|--|
| Proposals that are minor in nature, aimed at improving the amenity for park users as a general theme |
| Improved and safe pedestrian access within and connecting Little Manly Reserve and Little Manly Point |
| Footpath through 34 Stuart Street |
| Footpath in front of the kiosk |
| Stairs connecting Little Manly Reserve park with the beach, although with the desire to widen the length of the stairs |
| Selective crown-lifting of vegetation to improve harbour vistas within the parkland |
| Public amenities at Little Manly Point |
| Upgrade the playground at Little Manly Point |

The community raised some concerns and provided feedback regarding the following proposals in the draft masterplan:

| Draft masterplan proposal: | What we heard | Masterplan revision/Council response |
|---|---|---|
| Identification of the use of 40 Stuart Street | This property should be included in the Masterplan and returned to open space. | Council has prepared an alternative future option for the masterplan that incorporates the use of 40 Stuart St as open space, to be reviewed in 2022 when the loan taken out to purchase the property is realised. |
| Identification of the use of 34 Stuart Street | Council should ensure this property is leased for community use and not for commercial use. | The Council draft masterplan notated that Council would seek expression on interest / public tender for community use on this land, with use to be restricted to recreational / educational activity. This intent remains in the masterplan |

| | | |
|--|--|--|
| Shade tree planting to Little Manly Beach Reserve | The shade trees are not necessary. People bring their own shade tents in summer and enjoy the sun in winter. The shade trees will impact on views from Stuart Street and residential properties. | The proposed shade tree planting to the Little Manly Beach Reserve in the vicinity of the kiosk are removed from the masterplan. Any new tree planting is to be clear from obstructing the view of the harbour. |
| Intention to slow vehicle movements along Stuart Street | Various suggestions provided to meet this objectives. Solutions need to address noise concerns for local residents, and location, with the option to extend works further along the street. | The masterplan recommends investigation and implementation of appropriate traffic calming measures along Stuart Street to increase pedestrian safety. |
| Providing additional watercraft storage within Little Manly Reserve at 34 Stuart Street | Comments suggested that the existing storage capacity is at a maximum and that additional storage should be provided. The Manly Dragon Boat Club has expressed a desire to utilise the land at 34 Stuart St for storage and associated boating activities. | As a recreational pursuit, support for additional storage capacity is provided within the masterplan, with recognition that this may be part of the proposal to utilise 34 Stuart St for community use. |
| Maintaining the 7 hour parking time limit along Stuart Street | Comments provided indicated that a reduction in the parking time limit disadvantages the boating community. | No changes to the current 7 hour parking time limit is proposed. |
| Landscaping the area around the Norfolk Island Pine near the kiosk to improve open space amenity | The decking under will improve sitting opportunities. Some responses asked for the area to be increase, whilst some are concerned that this proposal reduces the open space area. | The decking is included in the masterplan for the recreational benefit and comfort it is able to provide. The loss of grassed area by the decking is considered a solution that does not diminish recreational open space use. |

| | | |
|--|---|---|
| Existing swings should remain in clear eyesight of park and kiosk users | Suggestions that the swings should remain in the location as existing to capture the sun and also remain where parents are able to see their children from the kiosk. | No changes to the location of the swings are proposed in the masterplan. Review of the soft-fall dimensional area, when due for replacement is recommended. |
| Council programs for existing Pool and Boat Ramp (not part of this masterplan) | Out of scope for this masterplan. | A Tidal Pool Renewal program for Little Manly is currently planned with works to be commenced in 2020. Information is on Council's website. |

Aspects of the community feedback that had varying responses, for and against, include:

| Draft masterplan proposal: | What we heard | Council response |
|--|--|---|
| The presence of the kiosk within open space | Various opinions are expressed regarding the existing kiosk, These include suggestions range from removing or relocating it to leaving it as is. Concern is raised that it is an intrusion into the open space, whilst comments are provided that it provides a useful role within the open space. | The kiosk remains in the masterplan, with no expansion of the leasing area forward towards the beach or reserve. |
| Road surface treatment at the intersection of Stuart Street and Craig Avenue and road chicanes | Whilst support is provided for traffic calming measures along Stuart Street, this is provided subject to the investigation that such measures would not impact upon residents by increasing noise levels. | The masterplan recommends investigation and implementation of appropriate traffic calming measures along Stuart Street to increase pedestrian safety. |
| Proposed car parking along Stuart Street. | Parking is not an issue for the majority of the year. Reducing parking hours on Stuart Street will have an impact on enjoyment of activities at Little Manly Reserve and Point. | The masterplan retains the existing parking arrangements without an increase to parking spaces. |

The following analysis of specific comments provided by the community supports the interpretation listed above.

Table 1

| Common observations with the draft masterplan proposals: | | |
|--|-------|----------|
| | agree | disagree |
| Include No. 40 Stuart St in the masterplan as open space | 74 | |
| General support for the masterplan | 34 | |
| Shade tree planting | 6 | 25 |
| Allot No. 34 Stuart St for community use | 30 | |
| Upgraded playground at Little Manly Point | 21 | |
| Public amenities at Little Manly Point | 11 | 5 |
| Relocated child swing | | 14 |
| improved traffic calming measures along Stuart St | 10 | 2 |
| Reduction of parking time limits | 3 | 9 |
| Beach access 'meeting place' and widened stairs | 11 | |
| Additional car parking | 3 | 8 |
| Pedestrian access in front of existing kiosk | 10 | |
| Pedestrian access through No. 34 Stuart St | 7 | 2 |
| Improved harbour vistas from within parkland | 7 | 1 |
| Decking under Norfolk Island Pine | 6 | 1 |
| Widened footpaths along Stuart St | 4 | 1 |
| Exclusion zone for swimmers | 4 | |

Table 2

| Community suggestions: | | |
|---|-------|----------|
| | agree | disagree |
| more water craft storage | 9 | 1 |
| demolish kiosk | 3 | 5 |
| demolish kiosk and relocate facilities into No 40 Stuart St | 7 | |
| leave it as natural as possible with low key improvements | 6 | |
| improved pedestrian movement and access for all | 6 | |
| existing Kiosk is unsightly | 3 | |
| inappropriate to maintain public access through the kiosk | 3 | |
| need for improved signage | 3 | |
| include bicycle parking to all areas | 2 | 1 |
| a jetty along the boat ramp or swimming enclosure | 2 | |
| more picnic seats | 1 | 1 |
| pedestrian ramp access near boat ramp | 1 | |
| beach access by widened stairs near boat ramp | | 1 |
| remove non native trees | 1 | |
| need for recreational activities for older children | 1 | |
| further walkways | | 1 |

6. Conclusions

Feedback collected through the engagement process identified a number of recurring themes as well as novel ideas and perspectives.

The results of the engagement process indicated that there is general support for the draft masterplan, and specifically the following elements, which are included in the masterplan:

- Allot No. 34 Stuart St for community use,
- Upgrade the playground at Little Manly Point,
- Public amenities at Little Manly Point,
- Improved traffic calming measures along Stuart St,
- Beach access 'meeting place' and widened stairs,
- Pedestrian access in front of the kiosk,
- Pedestrian access through No. 34 Stuart St,
- Improved harbour vistas from within the parkland,
- Decking under the Norfolk Island Pine,
- Widened footpaths along Stuart St, and
- Exclusion zone for swimmers.

The general support is subject to the resolution and inclusion of the following elements:

- Include No. 40 Stuart St into the masterplan,
- Remove shade tree planting in the vicinity of the kiosk area as shown on the draft masterplan,
- Retain the swing in its current location, and
- Maintain the existing parking time limits.

7. Next Steps

- Report to Council with results of public exhibition and final masterplan for endorsement.
- Report back to the community with the final masterplan.

8. Appendices

8.1 Full Summary of Community and Stakeholder Responses

All comments and feedback received are provided in the following pages.

Submissions are included as received with no alterations.

#4, property grounds of 34 Stuart Str should be kept as they are, and no footpath should go through it (maybe next to it / next to the fence)
#6, again another change of this area. How many times do they need to change the landscape. this is a clear waste of public money.
#7, another relocation of the kayak storage area. this has been done several times over the last 15 years.....
#12, I understood that the public did not want to upgrade the "swing area" and was happy as how it is now

Love the pedestrian safety / traffic calming measures specifically the chicanes, highlighting of the Craig Ave/Stuart St intersection and the pathway down the side of 34 Stuart St to keep pedestrians off the street. Suggest a ramp rather than stairs however to allow strollers, trolleys and kayaks to be pulled/pushed rather than scurrying behind the cars parked in Craig Ave.

Bathrooms in LM point park also a big win.
Well done.

I agree the area needs upgrades and think the proposals will really improve the amenity of the area.

It is good to see a masterplan for Little Manly being prepared. As a local architect and resident of Stuart St and Marshall St for over 30 years I have watched the usage of the beach increase enormously over the last few years in particular.

I would like to make the following points -

1. The masterplan raises a series of small minor changes some of merit, some unnecessary but what is telling is what is lacking in the masterplan. Manly Council bought No 40 Stuart St because at the time it was zoned Open Space. Why now is it not included as part of the masterplan as it has the potential to offer considerable increased amenity to the beach front park which struggles under the high level of summer usage?
2. The existing kiosk is unsightly. Its back which it presents to the raised footpath along Stuart St, the main entry to the park and beach is a terrible run down way to present to visitors. The cafe has always stored its junk, refuse, tubs, old fridges, unused catering bits and pieces, old signs, umbrellas all in full view as people enter the park. It is inappropriate that at present public access up to Little Manly Point is through the kiosk. I understand a new path will be put seaward of the kiosk but the levels are steep and this will require further loss of much needed grassy areas.
3. At present there is strong conflict between the toilets sharing the kiosk building. I think it inappropriate to shower less than 4 metres from people sipping coffee, it is unreasonable to expect people to do so and I don't. I also don't walk through the kiosk to get to the womens public toilet, the public/commercial conflict is clear and the masterplan as it stands takes no steps to address this.
4. No 40 could house the kiosk, new toilets and allow for more generous and straightforward disabled access to little manly park. The blocks orientation so as to preserve view corridors for residents, makes the property well suited to a new internal refit or a new building housing these functions. This would allow for the demolition of the existing kiosk which alienates a significant portion of the available open space associated with a heavily used beach.

In short the beach and its park would greatly benefit and be significantly expanded by the demolition of the existing kiosk, toilets and its associated paths and outdoor storage areas. Once its gone a simple clear beautiful stepped grassy bowl like park could open out to the beach with all the cafe and toilet facilities housed off to the side in 40 Stuart st along with a new straight forward disabled entry coming down from the widened Stuart St footpath. What a loss that No 40 Stuart St is not even coloured on the masterplan giving the impression it is not part of the site to be considered. Is Council positioning itself to sell off No 40 on the basis that it makes no contribution to the park and beach?

I largely support the proposed Masterplan in particular reducing parking hours from 8 to 4 hours, improving public amenity around the kiosk and providing public toilets at Little Point park (vital!). However, I believe the following should be added to this proposal:

1. reducing the light pollution emanating from the lights at the beach onto nearby residences on Addison Road - they are unusually bright and require residents to close curtains at night to reduce glare. I also believe that they should be dimmed to improve protections for the Little Penguins who nest nearby
2. Improve signage - the signage at Little Manly beach is out of date and confusing for visitors. The information should be consolidated onto one sign with key information being identified - no fishing (including spear fishing) within the swimming enclosure, no dogs and swimming within 3 days after rain at your own risk.
3. Recreational activities for older children - there is a focus in the masterplan for younger children with 2 playgrounds provided in close proximity to each other. Strongly suggest that recreational areas be provided for older children such as a basketball court - this provides a healthy alternative for local kids, minimizing their use of screens.

Looks great. Definitely need the chicane and the shared pedestrian zone at the intersection of Craig Ave as long as it doesn't create extra tyre noise which can become wearisome for residents who live close by.

I strongly disagree with adding additional public toilets at Little Manly Point for the following reasons: 1. As there are currently toilets at Little Manly Beach, adding new toilets within two hundred meters of the existing ones is unnecessary and a waste of public funds. 2. During the summer months Little Manly Point Car Park and the surrounding streets are seeing increased illegal overnight camping in vans and cars, by adding toilets to Little Manly Point you would be providing facilities to encourage more of this activity and creating a problem for no real benefit.

I think that it is an excellent plan.

The whole area is very well used most of the year and as a disabled person I can well support the idea of putting toilets up in the Gas works parking area. Many disabled groups were unable to use that lovely area because of their absence.

The other thing is shade for the lawns by the beach. It is very hot in summer and people congregate under the Norfolk Island Pine by the Kiosk. You may have to move the large tree shown by the beach access steps further towards No 40 to improve sight lines.

Tinkering at the edges needs to have a strategy behind it not a special interest.

One wonders why some of the elements of this masterplan for these two popular reserves have not been implemented already.

Who can object to upgrades of pedestrian safety, or changes to increase parking in an area where parking is at a premium. The public transport option reduces pressure on other areas of public open space in and around Manly and should be promoted including improving access and shelter at stops.

One assumes there is already access to the beach near the bathing enclosure for people with disabilities, multiple accessible shaded picnic benches and shaded seating or parking for mobility devices. I hope they will be increased.

The complex of facilities crowded into the area numbered 15 on the masterplan seem like a lost opportunity when the Council owns a residence adjacent to the park, No 40 Stuart St, that could have a change of use to a facility similar to the Kiosk at Shelley Beach, bringing an increased income to Council to offset the cost of maintaining the Reserves.

The small kiosk that once sold ice-cream and soft drink has been made redundant by changes in social behaviour and it is time to allow and facilitate change to cater for current recreational and social behaviours. A relocation would also allow for an upgrade to the toilet and changing facilities at the site numbered 15 without altering the built footprint. This does not negate the need for public amenities at 20, a necessary development.

The open space areas numbered 8 and 12 should be connected with a path useable by people with disabilities. It would allow for an access option that did not include slopes and allow a person with disabilities or ambulatory difficulties to use all the features and facilities of the area.
The open area of No 40 Stuart St adjacent to the beach should be included in the open space shown as 12 as a transition into a food and beverage facility.

My family and I regularly use Little Manly - a great spot.
You'll be aware that there has been strong community support for appropriate community use of this area in the past.
It now seems that 40 Stuart St has been omitted from the Master plan.
Please change this situation and include it in the plan.

Hi, just viewed your draft Little Manly master plan. My understanding is that the area of the house next to the main reserve was to be incorporated as extra space. #40 Stuart St: what are the plans for this block? We have family picnics in the area.

Hi there, the draft plan does not include 40 Stuart street - this is a massive oversight, as it should be added to the foreshore park as open space (building to be demolished/knocked down to create more open space). The landscaping plans need to be completely amended to include #40 as open space, rather than tree planting separating it from the rest of the foreshore park.

34 Stuart st should be amended to have a community use as it is community land.

If this is a master plan for Little Manly Reserves it needs to take into account the entire area and how they work together, and that has not been done.

Why isn't #40 Stuart St included? It was always meant to be but suddenly you have dropped it. We visit this area regularly after having lived there for many years and it is one of Manly's gems.
Make the redevelopment worth doing and include #40

I am shocked and dismayed that 40 Stuart Street has been completely omitted from the Draft Little Manly Masterplan! I would request the Masterplan to include 40 Stuart Street as open space. 40 should be demolished/knocked down, so that the land may be added to the foreshore park and for 34 to have a community use.

I am a northern beaches council resident and frequently use little manly beach with my family. I strongly believe it is in the best interests of council residents and users of little manly beach for the council to demolish number 40 stuart street and add that land to the foreshore park for public use. I also believe it is in the best interests of council residents to make number 34 stuart street community use.

The absence of 40 Stuart Street from the draft Masterplan is of most serious concern. I dare to say each and every local resident would like to see it preserved for open space with the aim of it being included within the park and playground area. My wife and I are longtime residents of Addison Road and together with friends,

our children and grandkids are frequent visitors to Little Manly Reserve.
Please reconsider and include the property within the draft Masterplan and designate it as open space.

Please include 40 Stuart St in the foreshore park as open space after knocking it down.
Also please ensure that 34 Stuart street has a community use.

What happened to the plan for 40 Stuart St? It was designated for open space to improve the park. Do not allow this to be residential any longer. The community has been promised that it be opened up to the park. We have been patient!
Reduction of parking hours- Will this be taken into consideration with the tightening of the residential parking schemes? Has a survey been done to determine who is parking here? I suspect it is residents who are without off street parking. The steady march to reduced parking times in Manly has lead to increased numbers of empty shops in the Corso, and along Pittwater Rd. Reducing the parking times seems premature without completing the overall residential parking study.

I would like to see the masterplan include 40 Stuart Street and hence protected from any future potential sale. Lot 40 should be demolished/knocked down, so that the land may be added to the foreshore park

Also requesting community use for 34 Stuart St such as Sea Scouts or a water sports club or a community art gallery rather than a commercial enterprise. It is Community Land so it should have a community use.

So please make a submission asking for 40 to be demolished/knocked down, so that the land may be added to the foreshore park and for 34 to have a community use.

While it is agreed that the proposals for improvement to the public facilities at Little Manly Reserve have merit why has no mention been made regarding the demolition of 40 Stuart Street and the inclusion of the ground area of this property to the public reserve which was promised by the old Manly Council. Would you please review your Master Plan proposals for this priceless public space and ensure that Council carries out it previous commitments to demolish 40 Stuart Street for the good of local residents and visitors to Manly.
Thank you

I am disgusted with this latest plan for the Little Manly precinct - what is the aim of the Northern Beaches Council - to sell off all it can lay its hands on??????????? First it was the Warringah golf course, now Little Manly - what's next????????????????

40 Stuart st should be incorporated into the foreshore park as open space.
34 Stuart st should have a community use - NOT commercial.

34 Stuart St is Community Land so it should have a community use and 40 Stuart St needs to be demolished/knocked down, so that the land may be added to the foreshore Park. I'm surprised and dismayed these considerations haven't been taken into account already given the history of the area

The plan suggests restricting the number of boats coming into to the swimming area. Fair enough to protect the safety of swimmers. However, there is no provision for mooring yacht tenders or small craft to enable easy shore access. This is true of all of Sydney harbour. In Europe ample provision is made for the berthing of small craft alongside jetties. According to RMS, and [REDACTED], both of whom I have been in correspondence with Manly Council are the decision makers. I suggest a jetty alongside the boat ramp or swimming enclosure.

Great proposals in general. Biggest issue (for me) is slowing down cars on Stuart st. P platers racing down the hill while trying to cross with a 3mth old baby in a stroller on Sunday. Use 40km/hr speed zones same as beachfront where you have beach access and cars interacting in same space.

Love the path from Stuart st through 34 Stuart st to stay out of Craig ave (ramp for strollers please?)

Also no more trees needed in Craig Ave end of the park as the big one that's there is plenty. Issue is more too much shade than not enough (my opinion)

Love the 'stadium stairs' connecting park and beach. Will be great to plonk down and chat with the neighbours

Regarding the Little Manly master plan, I would like 40 Stuart Street to be knocked down and the area incorporated into the reserve. Also 34 Stuart Street should be used for the community and not be a business.

Please include the demolition of the house at number 40 Stuart Street and the addition of this land into parkland. It is an eyesore and there is not enough space the existing park for the many users on good days. The house at number 34 also needs attention. If it can't be demolished then some community use would be good.

Hi I'm confused about why 40 Stuart St is not included as part of the foreshore for the public. The long held vision is that the foreshore park of Little Manly will include the land of 40 Stuart St, requiring it to be demolished. 34 Stuart St should also be used for the community. Please don't lose this opportunity for establishing public spaces in Manly for future generations. Thanks

Please include 40 Stuart Street as part of the Masterplan. It is an integral part of the beach and foreshore, and an important open space asset, not a financial asset.

Hope decision makers will stick to idea of "only minor adjustments". Have looked at the plan, notice what looks like suggested tree position- cm.circles in different tone of green, area 12. & hope we won't be confronted by anything like a Tuckerroo, height 8 to 15 metres width 7 metres webb reference by impact far from minor.

Being long time residents of Stuart Street, we endured all through the adverse, arrogant antics of the former Manly Council in relation to the beachfront properties at Little Manly. It has been openly stated/legislated to be Open Plan Foreshore for over 70 years, however the former council failed to act appropriately, especially in initially allowing No. 38 Stuart fall into private ownership and its subsequent questionable re-

zoning to Residential. In due course, Manly Council acquired ownership of 40 Stuart which itself is now extremely run down and totally lacking in any form of recent building maintenance - plus the ugly unkempt gardens are a disgrace. Once upon a time, the Stuart Street beachfront was always neat and tidy. We urge NBC to now demolish 40 Stuart for the health of everyone concerned and not just keep accepting its rental income. The area contained therein would be invaluable if cleared and extended and thus create much needed area for public recreational use. No 36 Stuart needs to be definitely considered as a community facility and not be left to just derive rental income for the NBC as it also deteriorates. In past years it has been neglected/run down as well as No. 40. Farrell's Cottage at 36 remains a vital and integral factor in the history of the Little Manly Cove. Please take responsible action on behalf of the citizens and visitors to Little Manly and make it a showcase area again as it once formerly was.

As a resident of Northern Beaches Council I sincerely believe that 40 Stuart St should be in the Masterplan for Little Manly Reserve. It is logical that it be demolished and used as open space. A community use should also be found for 34 Stuart St

I am disappointed to see no plan for the resumption into the reserve of 40 Stuart Street. This was purchased some years ago and assuming it has been prudently managed rental should have paid off a considerable part of any mortgage by now. The property is zoned Open Space, as was the whole of Little Manly foreshore until Manly Council unwisely re zoned the only property not owned by the Council, 38 Stuart St. The LM Masterplan should include the prospect that this house will be demolished to create more open space for the people especially families with younger children who flock to this spot. Perhaps current staff are unfamiliar with this background but please include plans for 40 to be demolished within the next 10 years.

The Masterplan should include 40 Stuart Street . This property has been part of the overall plan for over 50 years

I have 3 comments to submit:

1- 40 Stuart St.

You Have to include 40 Stuart Street in this Master Plan of Little Manly.

It is shocking that you seem to have "forgotten" this very precious public space in this Submission.

I look forward to seeing the revised version which should clearly propose opening up that property to public access for all.

The best way to do that is to destroy the current dwelling and turn the land into park.

Little Manly Beach Foreshore or the "long-held vision" of open-space for the foreshore park, includes 40 Stuart Street which is publicly owned.

2-Trees.

Please provide more trees for shade in the park areas / areas close to beach; 8 and 12 in particular.

As this beach is a family friendly place with many babies, toddlers and young children, it is critical to provide families with shaded areas.

Protecting from the sun is important for all of us.

Currently there is not enough shade.

3-Slowing cars on Stuart and Addison

In map areas 1 and 2 you are looking at ways to slow down cars. This is very important and necessary.

Further to these efforts, there needs to be crosswalk area to provide pedestrian safety at the intersection of Stuart and Addison Road.

This intersection is currently a huge hazard for pedestrians and there are more and more pedestrians every year coming to Little Manly Beach.

Lots of these pedestrian are families coming by ferry to Manly, including families pushing prams and walking with toddlers.

Addison Road could benefit from having a chicane, or a speed bump or any other strategy to slow cars.

As a minimum, there needs to be a lot more signage to slow down cars in the entire Little Manly Beach area.

Footpaths along Stuart St should be widened to shared paths to allow for safe bicycle access to the parks.

This would be consistent with Council's transport strategy of increasing cycling for transport for short trips and reducing private motor vehicle usage.

Bicycle parking should be included in all three park areas.

Please add 40 Stuart St to the open space.

Retain 34 Stuart St for community use.

Retain boat/kayak storage.

I support the changes to the master plan except no 19 - reducing the street parking from 8 to 4 hours. Obviously no one at Northern beaches council owns any water craft whatsoever and has ever tried to park a car and trailer at Little Manly. I have been launching a fishing boat at Little Manly ramp for over 40 years and it is now impossible to park after 7.00am on a Saturday or Sunday with a boat and trailer at Little Manly in summer. There are only 7 car and trailer parking spots in close proximity to the ramp and the street parking adjacent to the boat ramp is now always filled with inconsiderate car owners leaving car and trailer owners no where to park. I have on several occasions launched my boat and left it with my children while I drove around Manly trying unsuccessfully to find a parking spot. I ended up having to retrieve my boat and drive to Roseville. The 8 hour on street parking should remain and be signposted as boat and trailer parking only like Fishermans beach at Long Reef. The current parking arrangements means I cannot use a public boat ramp to go fishing for the day with my family. If I was ever lucky enough to find an on street parking spot, 4 hours is not long enough to enjoy a days boating.

Little Manly Beach is a jewel on the harbour with its safe swimming area enjoyed by young children and older people. The foreshore park is loved and treasured by locals and visitors alike with grassy areas for picnics and family gatherings.

The park is heavily used and the inclusion of 40 Stuart St provides an opportunity to increase the size of this precious open space.

40 Stuart St has been included as open space in every plan since 1951. Every Manly Council since 1951 has reiterated its intention that 40 Stuart Street should be part of the foreshore park. Although it is, of course, still zoned Open Space, it is not even mentioned in the Draft Little Manly Masterplan. The staff of the new Northern Beaches Council don't seem to understand the history of the Little Manly Beach Foreshore or the long-held vision of open-space for the foreshore park. Council now own all the foreshore properties except for 38 which is in private ownership at present.

One concern is that 40 might be sold off. When [REDACTED] was the Administrator he received offers on the property which he rejected but can we rely on the Northern Beaches Council to do the same. Council is

wrongly treating 40 as a financial asset. They should be treating it as part of the foreshore park. It is not a financial asset it is an open space asset.

Council has had years of benefitting from leasing 40 and the house has had a hundred years of use and wear and tear. It is looking shabby and would need money to be spent on it to bring it up to standard. There would also be asbestos cement sheeting present which would be degenerating causing a health risk not only to the tenants but also to members of the public using the foreshore and therefore creating a liability for Council.

Now is the time for 40 to be incorporated into the foreshore park as open space. Now is the time.

I would also like to urge Council to seek a community use for 34 Stuart St such as Sea Scouts or a water sports club or a community art gallery rather than a commercial enterprise. It is Community Land so it should have a community use.

The plan on exhibition omits several elements in the Reserve.

- a. Future use of 34 Stuart St
- b. Little Manly Swimming Enclosure
- c. Future use of 40 Stuart St
- d. Little Manly Café
- e. Appropriate Landscape Management Plan
- f. Memorial seat plan
- g. Playground redevelopment
- h. Adventure play area
- i. Venue Hire plan

The plan does not prioritise works or consider improvements with the existing maintenance budget.

Kayak storage: is it possible to increase kayak storage? This area is dominated by older style apartments with limited storage options. There are few areas to store kayaks on the beaches. This is a water based community. The wait list for kayak spaces is long and it can take a number of years to gain a space. The harbour is a perfect place to kayak and this adds to the health and well being of the community. Bins located at Little Manly. It is unfortunate that one of the first things you see upon arrival at Little Manly are bins. Whilst I am aware these need to be located in a place so they will be used, it is unfortunate this is in such a prominent location.

Whilst the overall master plan has merit. Consideration has to be given to the kiosk area and the public interaction.

The use of shade trees is largely ignored given the foreshore soil and the fact there will be possible view impairment which could end in L&E court. In addition the shade service that a tree provides would be a decade away before its deliverable. The new Kiosk tender has a development part for effective use. This is subject to sensitive design criteria. This is a highly used area and the interaction of the public in high demand times with the kiosk requires a measure approach.

Please consider that locals from other parking areas such as Ocean Beach come here and may want to go kayaking for a picnic etc which is longer than 4 hours. I think other parking areas local to Manly should be able to park there for the 8hrs. Otherwise I am pleased to see you are retaining a lot of the current features and the kiosk which is a national treasure!!

I really like the plan to redevelop the area. A lot of thought has gone into it.

Looks good

Objection to new road pavement surface (1) . I doubt if this will slow traffic and am concerned this will increase road noise further for nearby residents (I have lived next to such a surface in the past). Objection to the establishment of chicanes (2). I believe chicanes create a traffic hazard and are dangerous causing more accidents rather than preventing accidents.
Otherwise all good-

The proposal to replace the current street parking on the southern side, at the top of Stuart St should be dismissed. The expense of constructing these car spaces is not justified, particularly as the net gain is so small and a loss of street parking for cars as well as those with attached trailers is already limited. Note that this one of the few locations the locations where residents parking don't park their cars overnight.

Intruding into a well-used grassy area of the park is unwarranted. (23 & 24) this area is a well used recreation spot for picnickers, slackliners, fitness enthusiasts, sunset viewers and those just contemplating on the memorial bench.

The Stuart St is at its narrowest in this location, with a blind spot at the corner of Stuart and Carey. On summer weekends regular stand offs occur when all the car parks are used on both sides of the road and only a single lane remains. No one can drive up or down the street between Marshall and Carey. Most people are patient and resolve the situation by moving into the driveways lower down the hill to allow vehicles to pass. Installing right angled parking in the location proposed would further exacerbate this situation with cars moving in and out of the traffic at right angles. And it would be necessary to remove the parallel parking opposite.
There are too many unintended consequences to this proposal.

Number 40 Stuart St is owned by the Council. This property should have been included in the plan. The LM cafe is open for Tender and the consultation has exhibited plan has offered some proposal for this area.

The community should be offered options to discuss for the future of Number 40.

Continued extensions of the foot print of the cafe/toilet has resulted in erosion in the front of the building. Access through the cafe is not an ideal solution for either visitors, cafe patrons and staff.

The cafe has outgrown its premises with storage fridges and cupboards now placed at the rear and continued hard standing placed around the building for the chairs and tables.

The proposal to build a platform around the Norfolk Pine will further add to the built structures in the area, without increasing open public space.

Consideration should be given to separating the cafe and the public toilets and put the cafe in number 40. In addition the cafe could be better weather proofed in number 40 to allow for all year round trading making it more viable than at the present time. Council could seek a greater lease fee from this new location than it receive from the current location.

During busy summers and week day evenings the cafe operator is regularly requested to provide toilet paper for the public toilets and attend to any cleaning and maintenance issues that may arise. Often the area smells and queues to the toilet can impede cafe patrons or pedestrians in and around the building. A cafe should not be relying on public toilets for its patrons to use.

If the cafe was moved to number 40 the public toilets could be retained in their current location and the front of the cafe along with outdoor seating could be removed and the pathway restored in front of the building. This would resolve the erosion problem and create more open space for beach users. Separation of Council services such as toilet cleansing and public place bins could be achieved.

I dropped by the "have your say" tent at Little Manly Park today and met [REDACTED] the council landscape architect and his colleague. Just to add some further detail to my existing comments:

- *Traffic calming – highest priority (in my opinion)
- *Chicanes are an excellent solution and if choking the street down to a single car being able to pass (safely) then I think this is an excellent solution. Another resident mentioned that they had been installed on another street but were still wide enough to allow 2 cars to pass so had not been effective therefore thought should be given to how narrow to make the chicanes
- *Suggested locations are effective, particularly the set outside 34 Stuart St which will present as the natural road crossing for most given it will be the narrowest crossing and it is opposite the new proposed pedestrian entry into the park
- *[REDACTED] mentioned the possibility of placing a chicane further up the hill on Stuart St towards Addison road as a consideration which I would certainly support as it would prevent all but the most reckless drivers from travelling at a speed at the bottom of the hill which also coincides with the main pedestrian crossing. Consideration would need to be given to placing it a fair way up the hill to allow cars towing boats to be able to swing into and out of Craig Ave
- *Additional parking on Stuart St near gasworks for a net increase in off street parking is noted and well considered
- *The visual break up of the roadway by painting or using a paved surface at the intersection of Stuart St and Craig Ave will also be highly effective in my view as it alerts motorists to the fact that additional attention is required. In terms of execution I think council should give thought to whether a painted surface would be sufficient or a different, textured surface eg pavers would be more effective - balanced by the potential noise generated by a paved surface and how that noise may bother residents. I know the pavers on Smith St for example seem quite noisy to drive on but are also effective in slowing traffic - probably a good place to look/listen before deciding on how to execute.
- *Consider raising the issue of a 40km/hr zone on Stuart St with RMS given you have pedestrians interacting with the foreshore in the same way as East/West Esplanade and North Steyne which are all 40km/hr zones
- *The suggested pedestrian path along the western boundary of 34 Stuart street is a good suggestion as we all know users will take the closest path so those approaching from the Addison rd end of Stuart Street are unlikely to walk up to the boat storage area to drop down into the Craig Ave park. Per my previous feedback I would simply suggest installing a ramp that runs along that boundary to allow those with strollers to safely access the park otherwise you will end up with the most vulnerable users still in Craig Ave dealing with the reversing boat trailers etc
- *This would also eliminate a maintenance cost as I note that council (rightly) pays to have the trees running along that boundary pruned every 12 months or so. By removing that screen planting and the jacaranda (which really only served as privacy screening for when there were residences living at 34 Stuart St) council will free up some budget to be used elsewhere as well as give the Norfolk island pine space to flourish.
- *I would strongly resist planting of any further trees in either the Craig Ave or the kiosk park as there is ample shade already and better use could be made of the existing shade around the boundary of 40 Stuart St and the existing park.
- *View loss is the obvious downside of additional planting as well as the fact that with a south facing park, users are seeking out sun for 9 months of the year and the 3 months of summer allows users to bring their own shade (if more is desired) however there is now way to bring more sun the other 9 months!
- *I would also comment that the tuckeroo tree that was planted at the Craig Ave end of the park a few years ago is now getting very large and dense and is starting to cause loss of views. This is only going to get worst

as that species can/will grow quite tall so council should consider these issues when selecting species in other areas.

Sunday morning 9am and there are 4 cars with trailers parked on the southern side of Stuart St. The fishing boats can be seen from the LM Point fishing off Canae Point bear Q Station. There is plenty of parking available elsewhere for single cars only.

I generally support the changes envisaged in the masterplan, but I have three comments on matters that I feel need changes or improvement.

- 1) The existing parking spaces in Craig Avenue are not sufficient to meet the demand from swimmers and other beach users, particularly on the weekend. This has been helped by the addition of a net seven extra spaces in Stuart Street, but more still needs to be done. The situation can be much improved by reducing the parking timing to 2 or 3 hours from the existing 12 hours in Craig Avenue. This is ample time for beach and water users to use the water, café and other facilities there. Keeping some movement in the cars parked enables more people to access the area. People with boats moored in the bay would complain that they need 12 hours parking if they are going sailing for the day, but most of the boats do not move off their moorings for months at a time. The overwhelming parking demand volume is from short-term beach users.
- 2) The beach there should be off-limits to commercial operators. Because the pool is small and often busy, many people swim laps of the beach. However, in summer a power boat hire company and a barbeques afloat company operate from there. They frequently come to and from the beach and moor just off the beach. This is a danger to swimmers and results in a public liability exposure to the council.
- 3) There is a glaring mistake in the masterplan with the omission of the council-owned property at 40 Stuart Street. When council acquired this land in 2012 it was intended to be added to the waterfront as open space, so how can a masterplan exclude a portion of the Little Manly Beach area from its strategic deliberations? Even if nothing is planned in the short term, the long-term plan for this valuable piece of land must be included in the document.

Every council for over 60 years has shown this land as open space in their plans and stated that it would eventually be incorporated into the foreshore park. The house is in poor condition and the land would greatly improve the existing park area and enable it to accommodate the increasing usage of this area. It would also facilitate an improved access to the park for disabled people by the elimination of the very awkward zigzag access ramp.

Come on councillors, make your mark on history by making this happen where other councils have failed! The loss of revenue from the house rent is a pittance in comparison with the revenue base of the enlarged council, and there would be a huge public outrage if you were to sell this land.

The facilities at Little Manly are used by many who do not live in the Little Manly area, including me and my family.

I would like to advise you of my objection to the proposed for additional trees adjacent to the kiosk at Little Manly Beach. These proposed trees will give minimal useful shade in afternoons due to direction of the sun and only result in adversely affecting the vista from the street and the properties on the opposite side of Stuart Street as well as reducing the usable space in this area. Additionally, I consider that the existing straggly eucalyptus tree North-east of the Norfolk Pine should be removed as it serves no purpose and detracts for the overall outlook.

With regard the restriction of powered water craft, this seems of little use as water craft rarely go outside the proposed restricted ares and would be impossible to enforce.

However, I would additionally suggest that consideration be given to the construction of a walkway along the side of the pool for safety reasons as children walk along the existing beam and sometimes fall off which

is a safety issue should these children not be able to swim (I have had to assist children on a number of times). The recent erection of a sign will not stop children walking along the beach.

Your positive consideration of the above comments would be appreciated.

Master Plan at Little Manly Beach - detail area A

Points 1 and 2 - This is to consider boat trailer movements

Point 7 - This should be an increase in dingy and kayak storage area

Point 8 - Remove picnic table closest to the kayak storage area, it will hinder access to the kayak storage area. This area is often used to wash down kayaks.

Point 9 - Car and trailer flow and parking needs to be reviewed. This is a cope out. The very least resurface it. The ramp is in need of upgrade now! Gabions used as scour protection are breaking with wire exposed where people walk with bare feet. Council are liable for this. The ramp is in desperate need of an extension into deeper water, even very small boats struggled to use the ramp at lower tides making it dangerous. A fixed jetty structure along the side of the ramp should be considered. RMS have grant programs to assist with all of Point 9.

General - Open grass areas should remain where people wash down kayaks, fishing gear etc. Provide a suitable space and facility for this.

We oppose the planting of additional trees as proposed in the Little Manly Draft Landscape Masterplan.

- Further planting of trees will have a detrimental effect on an iconic harbour tourist drive by additional loss of views from Stuart St and when coming down Marshall St.
- The Park and kiosk are a popular year round recreational area where locals, families and visitors currently enjoy a sunny space. Further tree planting, will turn these areas into cold, uninviting spaces for the greater part of the year. The great variety of portable cabanas and sun shelters available today can be used by park and beach goers for the 3 months of summer without affecting the park use for the greater part of the year. Likewise, the proprietor of the kiosk provides umbrellas for summer shade.
- Planting more trees will severely affect views for residents in Stuart St, Marshall St and Craig Ave. and to a lesser extent Wood St and Osborne Rd.

We have over the years lost approx. 75% of our views to tree plantings by council and at the time of one planting being told that the plantings were only low and would not further effect our views. They are now so dense and high that we have totally lost that part of our view as well.

(Refer to Manly Councils DCP section 3.4.3 and councils own TREE GUIDE)

On a positive note the proposed steps from the park onto the beach are shown on the Masterplan to have been widened. Having spoken to a number of interested parties there seems to be a strong view that these steps should be constructed as far across the park as possible even to the extent of across the whole fronting the beach. The treads of steps should be wide enough to allow people to use them as seating as seen in other beach areas where they are extensively used for that purpose.

Another suggestion not mentioned in the Masterplan is the inclusion of a watering system for the parks. I note that the water available for the park is from a bore so that would not be drawing from Sydney water system particularly important in times of water restrictions. At the moment locals are trying their best to maintain the grassed area in a good state by watering the area themselves.

The proposals sound pretty good to me. One thing that concerns me is that on busy summer days it is very difficult to traverse the path which goes right through the kiosk if one is trying to take a walk. There are people sitting and people placing/picking up orders and it is all too crowded. Is there any way of relieving congestion there, such as modifying the kiosk a bit by changing the counter location? Pedestrians should have priority over a business in a public place. Thank you.

Little Manly Reserves Landscape Masterplan.

There is no mention of what the plans are for council acquired 40 Stuart St, which was promised to be integrated as open space. This land is integral to the access of the beach. The house should be demolished and landscaped to improve bush feel and was promised to be used as community land.

Point 18 mentions establishing views-I think it is very important to leave intact bushland sections as they are. Please do not clear any bushland or remove any native trees or shrubs, as this will degrade the natural value of the area.

As a local who lives directly across the road I welcome the planned up grade to the area. I fully support the proposed alterations to the road to reduce the speed of traffic and hours of parking. However, I do have some concerns with a few of the proposals especially to the main grass area as indicated by NO12 on the proposal. I believe this area should remain predominately open - grassed with an open vista. This area is especially used in winter as a sun trap and for large group gatherings. I do not see the need for further trees to be planted in this area. People come to this area to catch the sun or bring a marque with them if shade is required.

I am TOTALLY against the relocation of the swing. Pushing it back closer to the road and under tree foliage is making it a greater risk. The beauty for a parent is that you can easily see you child on or near the swing and know that it is far back from the road for extra safety.

Area NO 18 certainly needs to be cleared and planted with suitable foliage to enhance the area.

My family and I live at ■ Stuart Street, directly opposite Little Manly Point Park. We have owned our house and lived here for 8 years and are very regular users of the Park and Beach.

In those 8 years we have seen Little Manly Point Park become increasingly overgrown with self-seeded trees and weeds. The character of the Park has changed from a formal parkland with industrial heritage character and beautiful view, to overgrown bushland with some grassed areas and self-seeded trees and newly planted natives blocking views. In addition, the use of the park has increased considerably, mainly by the fishing community and partying backpackers. The Beach has also become much busier and whilst it is delightful as it is, it needs some more trees for shade, and some formalising of the landscaping to allow more people to sit on the grassed areas.

Our current concerns with the Beach are:

1. Lack of shaded places to sit
2. Path through the kiosk
3. Lack of clear and attractive connections between the Park and the beach

Our current issues with the Park are:

1. Overgrown and excessive plantings that have impacted on the original formal character of the Park and its industrial heritage character, and views of the Harbour
2. Poorly maintained and overgrown areas along the edges of the Park with self-seeded trees and weeds strangling the figs

3. Lack of proper interpretation of the former Gas Works and the industrial heritage of the site.
4. Anti-social behaviour of the party-goers that frequent the lower levels of the Park on weekends.

Our current issues with the general area are:

1. Antisocial behavior of visitors to Jump Rock and Collins Beach (swearing, litter, alcohol, abuse, coming onto private property)
2. Parking across our driveway on weekends so we can't get out (every weekend) and no ranger action
3. Overgrown vegetation at the end of the Stuart Street cul-de-sac and along the lower driveway of the park.

I have read the 'Little Manly Point Plan of Management Report' 1990 and note that many of the recommendations of that report have been implemented. The development of the current Master Plan should respond to the recommendations in that report.

In regards to the current Master Plan, I support the general approach to the improvements to the Beach in particular. They are much needed and will not unduly alter the character of the place. The plan to upgrade the play equipment and acknowledge the Aboriginal cultural heritage of the Park, is fantastic.

However, I have some concerns/suggestions:

1. Parking: I support the creation of additional parking however all parking in this area must be patrolled and time limits enforced, and cars parked across driveways booked.
2. Amenities block: Must be designed to complement the character of the Park and should be locked at night. The local residents must be allowed to review the design.
3. Landscaping within the Park: There is a need for large scale stripping of the landscaping along the Stuart Street boundary and the eastern driveway. These areas have been overplanted in some places and infested by weeds and self-seeded trees in other. The park was originally designed to be formal with an industrial heritage character and with views from Stuart Street across to Balmoral. With the heavily treed National Park so close, there is no need for the amount of native planting that Council has placed in the Park in recent years, it does not respond to the character and heritage aspects of the Park. The large fig trees and very tall gums should be the only trees in this Park, so that people can understand its history and benefit from its harbourside location
4. Interpretation Plan: the interpretation within the park needs a significant upgrade, to better acknowledge the traditional owners and provide more attractive, up to date and meaningful information about the history and industrial heritage of the site. I recommend that a new Interpretation Plan be part of this Master Planning process.

Please note that I would have liked to come to a drop in session but I was unable to due to kids sport on Saturday and work on Wednesday. I would very much appreciate the opportunity to discuss this in more detail with Council's team. I am a heritage consultant and think I can offer some positive input into this process. An evening session would be appreciated.

I am a former resident of Stuart Street. Regarding the Little Manly master plan, I would like 40 Stuart Street to be knocked down and the area incorporated into the reserve. Also 34 Stuart Street should be used for the community and not be a business.

I have two main concerns about the Draft Little Manly Masterplan. Both relate to the fact that this precinct is much loved and used by local residents of the area.

- 1 To deliver on the vision for the park, the Masterplan proposes 'Leasing 34 Stuart Street out to a recreational business potentially to supply kayaks etc for hire'. Further, the Plan proposes '7 Relocate existing kayak storage to allow for the above transition area and to rationalise use of open space area and rationalise boat storage area'. Clearly, the intention is to lease out No. 34 to a business hiring kayaks. My

concerns are:

i Leasing this property does not constitute community use; it provides for a commercial enterprise. In particular, a kayak-leasing business will not serve the locals, who presently store kayaks in the storage area at Little Manly or at their residences. This facility should be offered for use by a not-for-profit local organisation.

ii A kayak-leasing business will bring more traffic to the area from occasional kayak users / tourists. Is the purpose (apart from revenue-earning) to attract more visitors to what is currently a local amenity? Has consideration been given to the congestion and extra parking that will be required for clients of such a business?

iii There is already a kayak hire business adjacent to Manly wharf. Is there a commercial need to duplicate this in Manly? Would a kayak hire business be better placed at Clontarf reserve, for example?

2 Why has the property at 40 Stuart Street not been included in the Little Manly Beach Masterplan? Provision for its future use should be proposed, as for Nos. 34 and 36. This property should become part of the foreshore park, and the intention to do this specified on the Masterplan. This has been the desire of residents for decades.

Frankly, as a local resident it often seems to me that Council treats Manly as a cash cow. We do get millions of visitors a year, mainly to the main beach, Shelly Beach and Corso areas. No doubt local businesses and the Council derive great benefit from this. I would like to see the Little Manly precinct treated as something other than a revenue-earner. I believe that the facilities at Little Manly should be maintained for local residents.

What a great masterplan for the area! My family, The [REDACTED] owned the properties at [REDACTED] Stuart Street for many, many years and I am enjoying seeing this area as open plan. The design is great and it fills my heart knowing that the Council is looking after it. I had 3 generations live here and we would spend most weekends enjoying the incredibly beautiful area and being together with the extended family and friends.

I would love to have a shelter to be named after and in memory of our Family. It would be great to add some history to the area and we as a family would really appreciate having this memory for our future generations. My grandfather had a handshake agreement with the council that if we were ever to sell that we would offer it to the Council, of which we did at that time, even though at that point the Council was not in a position to buy it but since have. So if you would consider this for the shelter that is planning on going where 36 Stuart Street is, I would be really humbled. If you would like any information about our family, please don't hesitate to contact me. Thank you for your time

Thanks for the opportunity to comment on the draft Masterplan for Little Manly foreshore. I note there is no mention of No 40 Stuart St. I was of the understanding that Council acquired this in 2012 for open space. I would like to know what intentions Council have for the property. I would like to see it incorporated into the open space, thus widening the park area for the many families that visit this area regularly during the summer months.

My family and I have had a special interest in little Manly beach and its surrounds having bought our family home opposite the beach in 1967. My brother and I still own the property. We each spend significant parts of the year with our families at the property enjoying the beach and local area. In 1967, the area was a backwater primarily because of the gasworks. My parents bought the property based on written assurances then from Manly council that the gasworks would be removed as well as the houses on the foreshore. In their place would be parkland. My parents lived to see the very successful parkland on the point but the park along the foreshore has never materialised despite concerted efforts by residents that this is what is wanted by ratepayers.

So it is with dismay that I see no 40 Stuart St is not included in the current proposed master plan - we're back to 1967! Still no parkland!

Ratepayers financed the purchase of number 40 with the intention that it would be demolished with the land to be included as part of the reserve.

This omission needs to be rectified. Number 40 Stuart St needs to be central to the actions to be undertaken in the current master plan, that is, demolished with the land to provide much needed addition to the open reserve. Some proposed parkland at long last!

I live in Stuart St. and the traffic on Addison is also like Stuart "a race track". How about a roundabout at the top of Stuart and Addison ? I'm not against Chicans.

I'd also like to see more Palm trees as they don't drop too often and would give the street a "beach feel".

34 Stuart st maybe a good place for a Historical Society ...showing old photos...information such as Andrew Boy Charlton was brought up in Stuart St.

The ocean pool he swam in is now demolished.

The man who writes a historical page in the local paper may have some good ideas. A place to have speakers and meetings. Also offering bags for beach clean ups...and a toilet.

I should imagine the drain that catches the street rubbish will be repaired and emptied.

The Norfolk pine is beautiful but the Jacaranda looks shabby. ..especially if they add more trees. I suppose people with views will not be happy.

I hope they're not putting a ramp from the boat ramp area to connect to the kiosk...as the underneath will be filthy and not cleaned out.

When walking around the Gas works with my dog I've noticed a council truck that's meant to be cleaning the pathways stops at the end where the childrens play area is..

gets out has a few smokes looking at the view but appears to rarely get his cleaning job done!

a) I support the footpath beside Craig Avenue.

b) I'm concerned about the commercial nature of the lease that is planned for 34 Stuart Street. I would prefer to see a community use such as sea scouts or a water sports club rather than a private venture.

c) I think That a Labyrinth should be put on the Circular grass area where the gas cylinder used to be at little manly point. An example of what I mean is at the following link:

<https://www.centennialparklands.com.au/visit/things-to-see-and-do/centennial-park-labyrinth/health-benefits>

d) I'm very concerned that 40 Stuart Street has been left out of the plan. My understanding is that the masterplan is being drawn up as a result of a motion by [REDACTED] which also mentioned the possibility of a restaurant in 40 Stuart Street. I'm concerned that no specific question about 40 has been put to the community. I don't want a restaurant there but I would like the building at 40 demolished. I would support a simple cafe and toilets that could be put at 40 and the old cafe and toilets removed. However I would prefer 40 Stuart Street be used as open space.

My reasons are:

1. the 1951 plan Cumberland Shows little manly as all open space. So this is the status quo position. So I support this, open space,.

2. Since 1951, 42 and 44 Stuart Street were made part of the little manly foreshore.

In 1977 council acquired 34. In 1998 36 Stuart Street was acquired for open space And this is now used for open space and for dinghy storage. So similarly 40 Stuart Street should be given an open space use.

3. in 2007 council voted to buy 38 Stuart Street. But failing to do so at the auction they voted to compulsorily acquire it. But the General Manager didn't carry out that motion even though that is how local government democracy works! councillors make a decision and then the General Manager carries it out. This was the first backward step in a gradual progression towards making little Manly Beach foreshore open space. Having lost

38 Stuart Street I don't think council should lose 40 Stuart Street to a private buyer.

4. In 2012 40 Stuart Street was bought by council in the public interest to add to the park. I think it should be used as open space because that is what it was bought for.

5. The population of Sydney was about 1 million in 1951 when the Cumberland plan planned for open space at little manly. Now the population is maybe 5 million so there is even more pressure on open space. Particularly at Manly when the tourists and visitors from all over Sydney flock to Manly and the ocean beach and east esplanade are very busy little manly provides open space that the local manly community can use.

6. Little manly is heavily used. It is ideal for small children and the elderly because there is no surf to knock them over. So it is very popular with young families it is also very popular for family picnics family gatherings and parties. But it is crowded so more space is needed.

7. Many people in Sydney now live in units and so they need open space.

8. There is a small amount of open space at little manly point but the next nearest open space is Ivanhoe Park. People really are crying out for more open space and at little manly there is the opportunity to add to the open space by demolishing 40.

9. Little manly is a very beautiful place it is much loved it is a harbour gem. The land is precious. that is why the opportunity to increase the open space by the demolition of 40 is such a wonderful vision.

10. I don't think 40 should be treated as a financial asset just a something to bring in the rent. I think it is an open space asset. When the mortgage is paid off which is soon the income from the rent won't be needed so the building should be demolished.

The plan to plant shade trees along the fence of 40 defines a boundary between the open space and 40, instead of incorporating 40 into the reserve. The landscape plan for the park Should consider the whole area including the open space at 40.

I don't know when the next master plan will be drawn up but it will be in a number of years and so 40 needs to be included in this plan now.

I.m at the park every month for the last 20 years

Please may 40 Stuart St be added to the foreshore reserve at Little Manly. Keeping it public land as it was intended, and not sold off to private buyers.

While the proposed plans to update the Little Manly Reserve are supported 80 pc, the failure to include the area at present occupied by 40 Stuart Street is thought to be an aberration by the planners involved in the development of this area. No. 40 Stuart Street is now public property and was my understanding that this property was always nominated as open space for use by the community.

It is respectfully requested that the senior management of the Northern Beaches Council and all councillors fully support the community in having this area declared Open Space when Council plans for the redevelopment of this area are finalised.

Under no circumstances would the majority of residents or community minded people in the NBC Region support the sale of this property to private interests.

Thank you

I'm against the private sale for 40 Stuart St.

I'd like to voice my support in ensuring number 40 Stuart Street Manly be added to the foreshore reserve at Little Manly Beach. On an immediate level, as the land was originally acquired as open space, it should remain as open space. Changing this plan sets a risky precedent which could all too easily be passed on to

other parts of the area, thus risking the iconic, open spaces that make Manly not just one of the most loved jewels within Sydney, but a 'must see' destination for many international travellers and visitors as well. On a broader level, it's the open access to the foreshores of Sydney Harbour both in Manly and beyond that set our harbour aside from almost any other in the world. A place close to a city, with clear water and safe sandy beaches which can be accessed by all. This ethos is deeply ingrained in the fabric of the harbour, it's history, people and lifestyle. for posterity sake and for the future, it should remain so.

We have enjoyed Little Manly Beach reserve since moving to the Manly area 12 years ago. This recreational space is unique and is an area mainly enjoyed by locals. It would be an absolute disaster if 40 Stuart Street was sold. Once this unique open recreational space is sold the opportunity to have it as recreational foreshore land for use in 100 's of years will be lost forever.

Please please please keep 40 Stuart as open space for all the rate payers of the Northern Beaches to enjoy now and for generations to come.

Hello, This is all great. The oversight is making it clear that No 40 Stuart St will not be sold. Needs to be marked on plan as future open space or community facility please. people in the community are worried given the fraught history of the site. thanks.

Dear Sir/Madam Thank you for the opportunity to comment on the Little Manly Masterplan. Overall the plan looks good and i only really have one comment as discussed with the planners on Saturday 21st July at Little Manly. That comments relates to the location of the "shade" trees right near where the current bins are located next to the steps down to the beach (number 10 and 12 on the masterplan). I think the shade trees would be much better located next to the garden fence of number 40 (owned by the council). This would have the double benefit of;-

1. not spoiling the view for locals and the many tourists who come to Little Manly and stop and look at the view and
2. Provide shaded areas for families and individuals to sit and enjoy the location

Thank you again for providing the opportunity to comment and I hope my comments are taken into account regadr

We're writing to object the proposed parking development on the corner of Stuart Street and the Little Manly Point car park. It's been suggested that you will remove the current parking arrangements in the street and replace with 7 new parallel spots. We oppose that idea as it would cause more traffic congestion along Stuart Street with people trying to parallel park. Also it would be more dangerous with people not seeing children as they try to park their cars. There are many children running around that area as it takes you to the park and I think it would be more risky for everyone involved.

We're also writing to disagree with the proposed plans of putting in toilets into the car park. There are already toilets down at the kiosk so I believe this to be unnecessary. Putting in toilets in the car park would only encourage late night party goers to stay longer and for homeless people to camp out there more often, which already happens.

I believe the area is perfect as it is, so doesn't need the cost or time of developing it unnecessarily. Thank you for your consideration.

I oppose any further tree planting in the Little Manly beach area. The proposal in the draught plan for the area on the east side of the kiosk to be upgraded will achieve a large usable space under existing shade without impacting negatively on the area.

Further planting of trees will have a detrimental effect on an iconic harbour tourist drive by additional loss of views from Stuart St and when coming down Marshall St.

- The Park and kiosk are a popular recreational area where locals, families and visitors currently enjoy a sunny space year round. Further tree planting, will for approx. 9 months of the year turn the park and kiosk area into cold, uninviting spaces. The great variety of portable cabanas and sun shelters available today can be used by park and beach goers for the 3 months of summer without affecting the park use for the greater part of the year. Likewise, the proprietor of the kiosk provides umbrellas for summer shade.

- Planting more trees will severely affect views for residents in Stuart St, Marshall St and Craig Ave. and to a lesser extent Wood St and Osborne Rd. We have over the years lost approx. 75% of our views to tree plantings by council and at the time of one planting being told that the species were only low and would not further effect our views. They are now so dense and high that we have totally lost that part of our view as well.

(Refer to Manly Councils DCP section 3.4.3 and councils own TREE GUIDE regarding view sharing)

On a positive note the proposed steps from the park onto the beach are shown on the Masterplan to have been widened. Having spoken to a number of people there seems to be a strong view that these steps should be constructed as far across the park as possible even to the extent across the whole beach front. The treads of steps should be wide enough to allow for seating as seen in other beach areas where they are extensively used for that purpose.

Another suggestion not mentioned in the Masterplan is the inclusion of a watering system for the parks. I note that the water available for the main eastern park is from a bore so that would not be drawing from Sydney water system particularly important in times of water restrictions. At the moment locals are trying their best to maintain the grassed area in a good state by watering the area themselves.

We are long-term residents of Little Manly and in essence, applaud Council's overall masterplan for Little Manly.

However, there is a major omission from that plan which could be, at best, a simple oversight or - of far greater concern - an attempt to conceal what council intends to do with an integral part of the Little Manly landscape.

I refer to the fact that no mention is made of how 40 Stuart Street will be incorporated into this plan.

This property was acquired by the former Manly Council to be incorporated into its 'Open Space' plan to give residents and visitors greater access to this unique and beautiful harbour foreshore.

A cynic might say that, like number 38, 40 Stuart Street could end up in the hands of private interests with that vital open space being lost to the community forever.

We submit that the Masterplan be revised to include the demolition of number 40 and the open space released to enlarge the parkland adjacent.

A further omission is any plan to create a walkway along the top of the western pool fence with steps and ladders at each end. This would enhance pool users' enjoyment and safety and provide an easy and safe pick up and drop off point for boats at the harbour end of the walkway, removing the need for them to visit the beach. Forty Baskets and Balmoral are two good examples of how well this works.

On the "RMS" point of the plan, since 2017 we have been pleading with the RMS (with no response) to segregate power boats from swimmers at Little Manly. Every summer, we see many dangerous situations with power boats moving among swimmers. It's not 'if' but 'when' somebody will be minced by a propeller. There is enough room for all, so please isolate power boats to the western end of the beach around the boat ramp or to the end of the pool walkway submitted above..

I am delighted by the draft Master plan - its seems very thorough and meets the concept of not too much change and improvement. However, I am very disappointed that the issue of No 40 Stuart Avenue has just been left out. This is completely unsatisfactory. The house was bought to increase the amount of open space in the park. The money for the purchase was budgetted when the block was purchased. The original intention must be met - it is a complete slap in the face to simply omit it from the plan - no doubt leaving the door open to selling it at same time in the future. This is unacceptable. I urge the council to include No 40 into the plan with the intention of demolition and increased parkland. This area will come under increasing pressure as the population of Manly continues to grow and every piece of public land should be preserved. No 40 Stuart Street is public land! Please, please do the right thing!

Section 1.from Craig ave east 40 km/h. S 8 no more plantings,enough shade.S 11 extend wheel chair ramp straight to kiosk at the right gradient,take out bends not needed,too many pathways taking up to much recreation area,it is only a small area as it is for the number of people that go there.S 12 NO more shade trees restricting more viewing of our beautiful harbour.S 19 do NOT reduce parking time south side of Stuart st from 7 to 4 hrs as it was originally for cars and boat trailers for boating people.S 22 lower plantings along waterfront so visitors who are sitting have a clear view of harbour S 30 No more shade trees as they would block harbour views behind them and they are not needed.S 31 remove plantings so picnicing family's have a clear view of our beautiful harbour.there is NO where on the grassed areas where there is a clear view of the harbour.

Not keen on large trees being planted near the cafe. Will be ok on the boundary.

Hi, thanks for the info about the meeting at Little Manly. Sorry I can't make it, but my main comment is about the complete absence of any reference to #40 Stuart St in the Little Manly Plan. We live in Osborne Rd and our understanding is that the property was purchased as part of council's intention to return the use of that land to the community. It would be such a great asset to have that extra space and would put to rest the long term confusion and negativity about the zoning of that public foreshore.

Please take seriously the option of adding that land to the land now available from #36 and #34 Stuart St. Thank you for purchasing those properties and for the community consultation, but please don't take a step backwards. That cove is a special family meeting place and an asset to our community.

Please give #40 Stuart St back to our present community, for the enjoyment of our grandchildren's and future generations.

I would like a response to my submission please.

I would like to make additional comments regarding the Little Manly Reserve Masterplan where I think you could improve the plan while keeping with the intentions. In particular items 12, 19, 20, 21, 23:

Item 12: I agree with the additional shade trees you are putting in but I think you could add more trees, in particular where your new seating is located, having shade trees for these seats would make sense, personally I would go further and put shade trees in the grassed open area as this area is largely unused at present due to the lack of shade. People who do use it end to put up their own shade (gazebos etc), having trees here would encourage use. Maybe you think the grassed area will be used for ball games (cricket etc) but its not.

Items 19 and 23 and 21: I understand your intention with item 23 is to increase the parking spaces available but I think you could do this better by adding parking bays around the area you have marked as 21. By putting parking bays in the yellow highlighted area on the attached map where the existing path runs you could add 13 parking bays. The path could then be relocated to the other side of the planted area without encroaching on the gas works open space area to any degree. This would allow you to add additional parking while leaving area 23 as is because this parking is used significantly by cars with boat trailers especially during the mornings as they have limited parking in the area after launching their boats at the boat ramp. I also see making the area 4 hour parking as being a problem for boating people. I believe having 8 hour parking along this side of the street is reasonable if you were to include the additional 13 parking bays in area 21.

Item 20: Adding additional toilets to this area that are only 100 metres from the existing toilets at Little Manly beach seems pointless and a waste of council funds. In addition travellers camping overnight in vehicles in this area has become a more common occurrence in recent years and I believe it will encourage people camping overnight in cars and vans in the Little Manly Point area by providing them with toilet and fresh water amenities. Please do not do this.

While I believe that the NBC is to be congratulated on their proposed redesign of the Little Manly Reserve I myself strongly believe Council should demolish the old houses owned by council to increase the public use area and to beautify the whole area. The rerouting of the footpath around the existing kiosk is long overdue and will improve this area of the reserve.

I am a regular visitor to Little Manly with my children and have seen the landscaping master plan for the area.

Most of the proposed changes are an improvement but I am mystified at to why 40 Stuart Street has been omitted from the plan. I believe this is a piece of land that it owned by the council, and it adjoins the existing park, so it clearly should be taken into account in council's deliberations.

The green space adjoining the beach is very popular with families but on weekends this area is under great pressure from the users. The children's play area has only two swings and no other facilities. If the house on 40 Stuart Street was demolished the land there would provide the perfect space for additional children's facilities as well as some tables and benches with shade for adults.

Please take the 40 Stuart Street land into consideration in completing this master plan.

It's great to see The Northern Beaches Council considering Little Manly with a new masterplan as it is a wonderful harbour, beach and foreshore! Unfortunately I see that there is no mention of 40 Stuart Street in the Plan. This property, along with 34, 36 and 38 has been zoned Public Open Space since the adoption of the County of Cumberland Plan in 1951. 40 Stuart Street was purchased by Manly Council in 2012 for the express purpose of increasing the area of the Little Manly Reserve. Incorporating Number 40 into the Reserve, with the building structures demolished and made good, should be the primary objective of the Little Manly Plan, not something that is overlooked altogether! It would be a shame for this decade to end before there is any action taken on Number 40. ...AND TIME IS RUNNING OUT!

PLEASE NO TREES AROUND CAFE OR GRASSED AREA

Can the wide concrete steps down to the beach be extended ? Great idea but could easily be bigger
Could the area near the boat ramp/parking be the designated shaded area ?
Café and surrounds are ugly and messy. Can the council request that the proprietors clean it up ?
It would be fantastic if the electricity substation could be moved - even better so the gardeners could tidy up the slope behind it that is now currently just weeds.
Platform around the Norfolk Island pine is great - could also easily be bigger.
Could a bin for dog poo be installed next to the footpath that leads up the hill close to where the additional carparking is planned ? Dog walkers come into our property and deposit their dog poo in our bins because they're visible and there aren't any others nearby. A dispenser for bags would be great too!
Appreciate all the effort that's gone into this and your willingness to listen to the residents

Hi Council

Most of the changes will be great for Little Manly. But I can't see how moving the swings into the shade bit - where everyone picnics is a good idea. All around the edge is where parties and picnics happen - if you move the swings to that area, you then have kids running to and from through the eating areas. There is nothing wrong with where they are now. Also, planting shade trees in front of the kiosk will block any winter sun that area has. There is enough shade for people or else they bring their own - we don't need more trees, which then kills off the grass, grows tall and blocks the view of little manly. At the moment you can view the water all the way up Marshall. You will basically be blocking out all that area. If people want more shade they bring their own gazebos - it's worked for years.

It's great to see The Northern Beaches Council considering Little Manly with a new masterplan as it is a wonderful harbour, beach and foreshore! Unfortunately I see that there is no mention of 40 Stuart Street in the Plan. This property, along with 34, 36 and 38 has been zoned Public Open Space since the adoption of the County of Cumberland Plan in 1951. 40 Stuart Street was purchased by Manly Council in 2012 for the express purpose of increasing the area of the Little Manly Reserve. Incorporating Number 40 into the Reserve, with the building structures demolished and made good, should be the primary objective of the Little Manly Plan, not something that is overlooked altogether! It would be a shame for this decade to end before there is any action taken on Number 40.

Please increase the number of storage for kayaks in little Manly. I've been in the queue for almost 3 years.
Thanks

We would love a more comprehensive and nature-inspired play area to replace the current playground. We recently visited Kew Gardens that has just put in a new playground with a focus on blending into the existing natural habitat, using timbers, water, pebbles and the children's own imagination to create a jaw dropping play area. Please have a look for inspiration. <https://www.kew.org/about-us/press-release/kew-open-giant-new-childrens-garden-may>

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.
I would like to make comment specifically on the playground at the gasworks.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan.

Reasons include:

- This large natural space has the potential to be a safe place for children and their carers to spend time.
- An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.
- A playground will provide not only our children, but also their carers with an opportunity to reconnect with nature.
- Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.
- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.
- Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children.
- We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- enlarge the footprint considerably
- play equipment for all ages
- access and inclusion for people with disabilities
- soft rubber surface
- natural building materials eg use of logs and stumps for stepping stones, seats, structures etc
- seating and picnic benches
- maintenance/upgrade to shade cloth
- cutting back or removal of close hanging trees, shrubs and other vegetation
- thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

Although I live out of the district, at Balgowlah Heights, my wife and I and two children, aged 9 and 4, regularly visit little Manly. We love to swim, paddle board, kayak and have meals at the kiosk. We also visit in the winter to play on the beach, walk around the rocks and eat at the kiosk.

We like the laid back feel of Little Manly. It has not been touched by commercialism. The kiosk is rustic and beachy and not overpriced. We like that the draft Masterplan is aimed at retaining the natural feel of the area. We particularly like the wide steps onto the beach allowing easier access to and from the beach.

We also like the addition of toilets at Little Manly Point Park. It is a long way from the playground at the park to the toilets at the kiosk. The planned upgrade of the playground will also be good. The playground recently upgraded at Tania Park is fantastic.

We are not in favour of the trees around the kiosk. We enjoy sitting in the sun when we go there for meals in winter. We are concerned that this area will be shaded with the planting of trees.

Overall an excellent plan especially in relation to improving and extending pedestrian access within the reserve and to Little Manly Point.

However, it says in

- 2. Investigate potential etc
- 4. Review design potential etc
- 14. Investigate feasibility etc

Is there any reason why these aren't part of the plan now?

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan.

Reasons include:

- This large natural space has the potential to be a safe place for children and their carers to spend time.
- An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.
- A playground will provide not only our children, but also their carers with an opportunity to reconnect with nature.
- Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.
- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.
- Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children.
- We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- enlarge the footprint considerably
- play equipment for all ages
- access and inclusion for people with disabilities
- soft rubber surface
- natural building materials eg use of logs and stumps for stepping stones, seats, structures etc

- seating and picnic benches
- maintenance/upgrade to shade cloth
- cutting back or removal of close hanging trees, shrubs and other vegetation
- thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

Two issues and they both relate to a reduction in the little manly green space.

Item 11

The existing pathway system would be adequate with a minimal amount of improvement. A secondary path on Stuart street that does not rely on any footpath widening would be adequate for disabled access etc

Item 23

There seems to be very little gain for the extinguishment of over 200m² of green park area for car parking. At most times parking for this area is adequate. To acquire 200m² in this locality would cost in excess of 1\$million, \$80,000 + construction cost per space makes no sense.

It is important that there is a clear path in front of the Café for people to walk through for access to the Point or north end of beach, push prams and carry equipment. At present it is very dangerous and the Café hogs the flat walk pathway. Please do not allow a commercial venue to dominate this family beach.

Can we make it a cool play area for kids? There's a playground in Kew Gardens in London you should look closely at. It's been refurbished in 2019, inspired by nature.

Uses all natural materials and allows for free play with the opportunity to pump and change the direction of water.

I live at Asquith but go to Manly every three to six months to see a specialist doctor. My sister lives in Manly and I always meet her afterwards for lunch, usually at the Little Manly Beach cafe.

My sister told me about Council's plans for upgrades, all of which, on a quick look at the website, seem favourable EXCEPT for the trees around the cafe. The reason we choose to meet at Little Manly Beach is that, except for the six weeks of summer holidays when it gets quite busy, it is such a lovely peaceful venue. The views from the cafe are unbelievable, especially for someone coming from a leafy suburb, and we like to soak up the winter sun whilst having a meal. There will be no winter sun to soak up if trees are planted round the cafe.

We own a unit at ■ Stuart St, directly opposite Little Manly. We purchased it specifically because of the views. We'd be devastated if changes to Little Manly resulted in the view being reduced. Maintaining the view is extremely important to us, as the primary view from our balcony, living & dining room, kitchen & bedroom is the reason we bought it. We treasure the iconic view. As the famous song by Australian Crawl goes- "as the Manly ferry cuts its way to Circular Quay." We want to continue to enjoy the splendid sight of the ferries & other boats crossing the harbour. We also cherish the iconic view of Centre Point Tower.

We also don't want the view we enjoy to be impaired as we paid a premium amount for the unit because of

the beach, park, harbour & city views. Our unit would be massively reduced in value if the views were diminished. If renting our unit out, the amount we could achieve with an inferior view would also be significantly reduced.

We also bought the unit because we love spending time at Little Manly. Its quaint, not overly developed ambience is a big drawcard for all. It's an escape from the tourists & hustle & bustle of Manly's other beaches, yet it already has the things locals want, including toilets, grassed areas, shark net, food shop, ample areas shaded by trees & disabled access.

We're concerned the Masterplan shows more trees being planted for shade, as mentioned in #8 & 12. Depending on the location these are planted, & height they would grow to, they may block the view from our unit & other locations, including the iconic one down Marshal St. The community must be informed what type of trees are being considered, how tall they'll grow & exactly where they'll be planted. Any height more than 4m could massively impact the historic & iconic views everyone enjoys.

There are already an adequate number of trees providing shade. More would have an adverse effect. For about 9 mths, shade is not wanted. People, for most of the year, enjoy & benefit from sitting in the sun for warmth & essential Vitamin D. More trees would result in not enough grassy areas left in the sun during autumn, winter & spring. At the Drop-In Session on 27 July, we noticed people at Little Manly were all choosing to stand & sit in the sun. Also, grass dies in the shade & is difficult & costly to replace & attempt to maintain.

The 3 new trees that are indicated near the proposed new stairs (#10), & are to the west of the shop, would block invaluable sight lines that parents use to supervise & locate their kids. Physically blocking this open & much used space would impede people's current clear view of the beach & water & would make keeping an eye on kids very hard. The biggest dangers for kids at the beach are drowning, becoming lost, being abused or lured away by paedophiles. The position of the proposed new trees creates a real safety concern for kids. Adults who go to the shop or escort one kid to the bathroom etc would have the view of other kids on the beach or in the water blocked by the new trees. Trees planted on the western edge of the grass area would not block essential sight lines or affect the flow of a busy & perfectly functioning open area.

People have beach umbrellas & pop-up domes they take to the park or beach to use if they require shade for the few months of summer when being there for an extended amount of time. The aerial photo in the Masterplan shows this.

Permanently blocking light all year, negatively affecting views, creating grass maintenance issues, encroaching on open spaces & blocking sight lines for child supervision by planting more trees is unnecessary.

Also concerning us is #1- provide selected road pavement surfaces. The road being painted would be fine, but changing the surface of the road by having texture or paving etc. would result in a different sound when driven over & would create noise pollution for local residents & visitors. The constant noise of cars driving over a different surface would be awful for people living nearby & be torturous at night when the sound would be more apparent.

#2- road chicane. We believe this to be unnecessary. We have never found traffic moves too fast on Stuart St. It is a narrow street, especially from the corner of Marshal St and has cars parked either side, so cars drive slowly.

#14- Relocation of electrical substation. We would need to know the new location.

#8 & 12- Shade tree planting. We are very concerned that these new trees will block the view from our unit & other locations. I'm sure council can understand us feeling this way, as #18- "Improve recreational comfort & amenity by adding seating & establishing clear vistas of the harbour", demonstrates council is mindful of the importance of this. We'd very much like to preserve the iconic clear vista we currently enjoy of the harbour from our unit. We would be very distressed if any changes to Little Manly resulted in the view from our unit being reduced in any way.

ROAD CHICANES: There is no need for road chicanes in Stuart Street as you have indicated in the Landscape Plans. You have indicated two in Stuart Street. Stuart Street is not long enough for chicanes. They are totally unnecessary.

REDUCED PARKING HOURS from 8 hours to 4 hours - too short a time if you are on a boat ie time it takes to get to the boat, time on the boat and the time it takes to return to shore.

RELOCATE THE EXISTING GARBAGE AREA OUTSIDE THE KIOSK - The existing garbage area is hygienically unsuitable right outside the kiosk and it is also alongside the steps to the beach, which means you have to walk past it and close to it. It is right in the middle of the beach area, is unattractive and blocks the view of the beach and the water. Move it over to the far side of the beach where it is more suitably located.

Kayak storage- increasing the number of kayak storage racks would be very welcome, given the waiting time of getting a berth there. Also monitoring use of kayaks there so that inactive watercraft are not occupying much sought after berths.

Please leave no.40 as open space. I was brought up at Little Manly as I lived in Addison Road for most of my childhood.

Little Manly is unique and the atmosphere there is special, particularly because it's not built up to the max. Thank You!

I am generally in favour of the Little Manly master plan, but I have one important concern. The plan does not include the property at 40 Stuart Street. It is my understanding that the land at 40 Stuart Street is owned by the council and therefore should be included in the plan.

This property is situated next to the existing green space/play area and should be incorporated into the plan as an extension of the existing park. I am a regular weekend visitor to this part of Little Manly with my young children, and it is a very good place for youngsters. However, in summer it becomes very busy and needs more green space to enable all the visitors to fit in. In the future, this will become even more of a problem. Please adjust the plan to show this property as a future extension to the landscape plan of Little Manly. With the greatly enlarged size of the council, it should be possible to demolish the existing house and develop a nice extension to the existing green area next door to it.

Firstly I believe it is wrong that number 40 Stuart st has been omitted from any of these plans.

It has always been included previously as part of future expansion.

The park is very busy and the extra space in utilising number 40 be it demolishing the property to expand the grass areas or be it used partly as a new cafe.

I also am not in favor of the trees being planted either side of the path in the middle of the park because this would block the view corridor which is enjoyed by visitors to the park, owners of properties surrounding the park and in general people who drive by if something special is happening in the harbor.

In relation to the swings being moved to the rear of the park I'm against this also.

The reason being is parents will not be able to see their children as visually as they can now and also unfortunately the swings would be closer to the road and more susceptible unfortunately to predators .

Firstly I am concerned that 40 Stuart St has been left out of the plans it would provide extra space in the park if demolished or the cafe could move in and rent the rest of the building the old cafe could be demolished opening up the park.

I am also concerned with the tree planting in the center of the park these trees would reduce usable space and obstruct the views of people in the park .walking on paths .driving past and also the many residents that can view the harbour from their homes. We have noticed that a lot of visitors to the area bring their own shade devices.

At number 12, I would propose a table tennis table, similar to Steyn side. This will be great for families and also will provide sheltered playing in summer winds, which is a problem on the ocean side for playing

Number 24: on to plan of new path proposal, building a small free gym area on the hill. Gym should be simply monkey bars etc. With such a great view at this spot this would prove to be an attractive location for fitness people and children

I live in a high rise apartment at Rhodes and am a regular visitor to Little Manly Beach. We love Little Manly because it is a beautiful, unspoilt and safe beach.

I offer the following comments on Council plans for an upgrade of Little Manly Beach.

Having a three year old, I do not like the idea of moving the swing set. Presently, my wife and I can sit at an outside table at the kiosk and keep a close eye on my daughter as she plays on the swings. If the swings were moved to the location proposed we would not be able to let her go to them on her own. The position under the trees would also be quite cold in winter.

A further issue is the proposed trees around the kiosk area. During the summer the umbrellas provided by the kiosk give plenty of shade for the outside tables. If trees are planted in this area they will overshadow the kiosk during winter. It is very pleasant at the moment to be able to sit in the winter sun as we have coffee or a meal.

We are pleased to see that the play area at Little Manly Point Park is going to get an upgrade. The play area has a gloomy feel about it. More colourful equipment may help brighten it up and I would also suggest artificial grass or rubber compound on the ground, as the bark is a problem for children wearing sandals.

We love going to Little Manly both winter and summer and I hope my input is helpful.

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks - Item number 28.

The plan states that the existing playground will only be 'maintained'. This means that the facility will remain an underutilised facility within the LG area. For a range of reasons outlined below, simply 'upgrading existing

playgrounds with existing footprint' is unsatisfactory.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

- This large natural space has the potential to be a safe place for children and their carers to spend time.
- An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.
- A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.
- Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.
- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.
- Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children.
- We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- enlarge the footprint considerably
- play equipment for all ages
- access and inclusion for people with disabilities
- soft rubber surface
- natural building materials eg use of logs and stumps for stepping stones, seats etc
- seating and picnic benches
- maintenance/upgrade to shade cloth
- cutting back or removal of close hanging trees, shrubs and other vegetation
- thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks - Item number 28.

The current proposal means that the facility will remain underutilised. For a range of reasons outlined below, simply 'upgrading the existing playground with existing footprint' is unsatisfactory.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the

community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

1. This large natural space has the potential to be a safe place for children and their carers to spend time.
2. An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.
3. A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.
4. Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.
- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.
5. Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children.
6. We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- a) enlarge the footprint considerably
- b) play equipment for all ages
- access and inclusion for people with disabilities
- c) soft rubber surface
- d) natural building materials eg use of logs and stumps for stepping stones, seats etc.
- e) seating and picnic benches
- f) maintenance/upgrade to shade cloth
- g) cutting back or removal of close hanging trees, shrubs and other vegetation
- h) thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- i) a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks - Item number 28.

The current proposal means that the facility will remain underutilised. For a range of reasons outlined below, simply 'upgrading the existing playground with existing footprint' is unsatisfactory.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks

area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

This large natural space has the potential to be a safe place for children and their carers to spend time.

An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.

A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.

Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.

- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.

Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children.

We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- a) enlarge the footprint considerably
- b) play equipment for all ages
- access and inclusion for people with disabilities
- c) soft rubber surface
- d) natural building materials eg use of logs and stumps for stepping stones, seats etc.
- e) seating and picnic benches
- f) maintenance/upgrade to shade cloth
- g) cutting back or removal of close hanging trees, shrubs and other vegetation
- h) thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- i) a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

Can the tap next to the roadway at the boat ramp be removed. Boat owners are putting hoses on the tap and attaching the hose to their boat motor. The motor is then run with the water running through the motor. This is causing extended noise above a reasonable level. This can be anywhere from 5 am in the morning until 1 am at night. The ramp is supposed to be closed at 9 pm but boat owners ring a number provided on the boat ramp sign and a security guard comes and unlocks the ramp so the boat can be retrieved outside the proper hours. When I questioned the security guard on one of these occasions as to why the ramp was opened outside normal hours he advised a late fee is paid to council to provide this out of hours service. Again hoses have been attached and motors run at these times with the sound reverberating around the houses near the ramp causing noise levels above the allowable level especially at this time of night. As a ratepayer living near the boat ramp it is imperative that council removes the tap. Let the boat owners take their boats to their own home and then clean their boats. It is not a council service to provide boat cleaning facilities. There are enough troubles now with the boat ramp and illegal parking especially in the summer months. This is not the first time I have asked council to look into this matter. So far I have not received one reply from council on this matter. As this is the 3rd time I have submitted a complaint on this matter I will expect the decency of a reply. If no reply this time I will be approaching the local government

ombudsman to enlist his support on getting council to acknowledge my complaint and engage in sensible discussion to reach a resolution.

I do think most definitely that Little Manly Beach foreshore should be maintained as open space so that many people may enjoy the foreshore not just a privileged few

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks - Item number 28.

The current proposal means that the facility will remain underutilised. For a range of reasons outlined below, simply 'upgrading the existing playground with existing footprint' is unsatisfactory.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

This large natural space has the potential to be a safe place for children and their carers to spend time. An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.

A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.

Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.

- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.

Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children. We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- a) enlarge the footprint considerably
- b) play equipment for all ages
- access and inclusion for people with disabilities
- c) soft rubber surface
- d) natural building materials eg use of logs and stumps for stepping stones, seats etc.
- e) seating and picnic benches
- f) maintenance/upgrade to shade cloth
- g) cutting back or removal of close hanging trees, shrubs and other vegetation
- h) thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.

- i) a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

I am from Paddington but regularly visit Manly where my family live and love spending time with my children, nieces and nephews there.

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks - Item number 28.

The current proposal means that the facility will remain underutilised. For a range of reasons outlined below, simply 'upgrading the existing playground with existing footprint' is unsatisfactory.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

This large natural space has the potential to be a safe place for children and their carers to spend time. An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.

A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.

Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.

- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.

Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children. We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- a) enlarge the footprint considerably
- b) play equipment for all ages
- access and inclusion for people with disabilities
- c) soft rubber surface
- d) natural building materials eg use of logs and stumps for stepping stones, seats etc.
- e) seating and picnic benches
- f) maintenance/upgrade to shade cloth
- g) cutting back or removal of close hanging trees, shrubs and other vegetation

- h) thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- i) a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks - Item number 28.

The current proposal means that the facility will remain underutilised. For a range of reasons outlined below, simply 'upgrading the existing playground with existing footprint' is unsatisfactory.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

This large natural space has the potential to be a safe place for children and their carers to spend time. An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.

A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.

Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.

- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.

Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children. We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- a) enlarge the footprint considerably
- b) play equipment for all ages
- access and inclusion for people with disabilities
- c) soft rubber surface
- d) natural building materials eg use of logs and stumps for stepping stones, seats etc.
- e) seating and picnic benches
- f) maintenance/upgrade to shade cloth
- g) cutting back or removal of close hanging trees, shrubs and other vegetation
- h) thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- i) a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

I'd just like to use this opportunity to encourage you to think ambitious about the playground area. There are no sizeable playgrounds for children in the Eastern Hills, which is a large gap in our otherwise lovely neighbourhood. Perhaps also consider a skatepark in association with it as a neighbourhood play area for all ages.

There's also a perception in the area that the current playground is infested with ticks, which currently probably suppresses usage of the space. Perhaps consider rethinking the vegetation.

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan.

Reasons include:

- This large natural space has the potential to be a safe place for children and their carers to spend time.
- An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.
- A playground will provide not only our children, but also their carers with an opportunity to reconnect with nature.
- Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.
- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.
- Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children.
- We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- enlarge the footprint considerably
- play equipment for all ages
- access and inclusion for people with disabilities
- soft rubber surface
- natural building materials eg use of logs and stumps for stepping stones, seats, structures etc

- seating and picnic benches
- maintenance/upgrade to shade cloth
- cutting back or removal of close hanging trees, shrubs and other vegetation
- thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

I am part of the Northern Beaches Dragonboat club which is a community team in the Manly area where anyone and everyone is welcome to join. We paddle and compete all year round in Manly (and train around 3 - 4 times a week in the daylight savings period). It would be hugely beneficial for an area of Little Manly beach to accommodate some storage facilities (including storing our boats - x3) as well as some shower/toilet facilities.

Utilising the Little Manly area for the above items would be supporting and promoting healthy active environments in the area and would be beneficial for not only the dragonboat team but the community as well. We all love to paddle in Manly, meet for breakfasts at Little Manly Kiosk after paddling on a Sunday and feel like we are a part of this community in the Little Manly beach area. Being able to have these facilities and storage space in Little Manly beach would allow us to continue to promote active lifestyles, allow people to be a part of a community and continue the enjoyment of being a part of a sports club that is open to everyone.

I hope you will take this into consideration.

It would be great to have the Little Manly area as a community space for all residents to use. Manly has enough commercial outlets, but not enough areas for locals to store their water crafts at a reasonable price in a mostly sheltered location. Water sports support a healthy lifestyle and have an important social component. Using the area as a watercraft storage facility with an shower block and additional storage would benefit individuals and make the area even more attractive for locals.

Please don't sell any properties at little manly this is a golden opportunity to create more public space . Gilbert smith creates public open space when designing modern manly what are we doing.

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks - Item number 28.

The current proposal means that the facility will remain underutilised. For a range of reasons outlined below, simply 'upgrading the existing playground with existing footprint' is unsatisfactory.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks

area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

This large natural space has the potential to be a safe place for children and their carers to spend time. An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.

A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.

Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.

- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.

Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children. We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- a) enlarge the footprint considerably
- b) play equipment for all ages
- access and inclusion for people with disabilities
- c) soft rubber surface
- d) natural building materials eg use of logs and stumps for stepping stones, seats etc.
- e) seating and picnic benches
- f) maintenance/upgrade to shade cloth
- g) cutting back or removal of close hanging trees, shrubs and other vegetation
- h) thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- i) a fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

Please leave no. 40 Stuart Street Little Manly an open space for the community.

Dear North Beaches Council,

Please allow the Little Manly masterplan to include 40 Stuart Street as open space.

In drawing up a masterplan for the Little Manly foreshore park, please include 40 Stuart St as open space.

This is such a special place - loved by locals and visitors alike. Please allow 40 Stuart Street to increase the size of this precious open space.

Support the master Plan but 40 Stuart Street must be included to increase the integrity and amenity of the area. It is inappropriate to have a private residence abutting a public beach and reserve . with increasing densification of the area, public open spaces are even more precious

Overview -

I support most of the changes suggested

I do not support moving the swings

I object to the planting of additional shade trees at Little Manly Beach

I live at ■ Stuart Street Manly, on the corner of Stuart and Marshall Streets, directly opposite Little Manly Beach.

I commend Council for taking into account the views expressed by the community in 2018 as a result of community consultation, the general consensus being that the community wanted little change. The main issues were the need for toilets at Little Manly Point Park, greater pedestrian safety in Craig Avenue and Stuart Street and relocating the path which currently runs through the kiosk. All of these issues have been successfully addressed in the Draft Masterplan.

I particularly like the "meeting place" steps onto the beach and feel these are a clever and practical addition. In fact, I feel that the steps at the kiosk end of the beach should be extended.

I am not in favour of the swing set being moved to the new position under the trees. This is a very cold and uninviting position for most of the year and too far from the beach and kiosk for parents to allow children to play there alone. The swings in their current position get lovely winter sunshine all day long and are heavily utilised all year.

I am greatly concerned to see the proposed addition of shade trees at Little Manly Beach. At page 91 of the report to Council dated 24 June 2019 regarding the Masterplan, the Council response to the Issue "More trees" states "Council has included additional trees strategically placed to avoid loss of existing views." The position of the three shade trees in the vicinity of the kiosk as indicated on the Draft Masterplan would result in our losing a substantial part of our main harbour view from our living rooms and balcony.

We have already lost our harbour views to the left of the Norfolk pine due to the growth of a street tree planted in front of the property next door. If the three shade trees near the kiosk were planted, as proposed in the document, we would lose the majority of what is left of our harbour view to the right of the Norfolk pine.

I love the feeling, as I'm sure all visitors to Little Manly do, of coming down Marshall Street and seeing the harbour open up before me. This lovely view would be severely compromised by the planting of these trees, as would harbour views from Stuart Street.

I STRONGLY OBJECT TO ANY PLANTING OF TREES AT LITTLE MANLY BEACH WHICH IN ANY WAY IMPEDE RESIDENTS AND VISITORS ICONIC HARBOUR VIEWS.

I have lived directly opposite Little Manly Beach for the past 14 years. During this period I have been able to observe the area in all seasons and conditions.

During the three months of summer groups erect cabanas and other shelters on the grassed area for their gatherings. They use the grassed area for ball games and other activities. Beachgoers bring their own shelters to erect on the beach.

During the other nine months of the year visitors avoid the shaded areas and have their gatherings in the sunny parts of the grassed area.

The kiosk has umbrellas which provide adequate shade for customers in the summer. These umbrellas are rarely used for the rest of the year as customers like to sit in the winter sun.

The planting of trees that cause loss of views to residents is also contrary to the Northern Beaches Council Tree Guide which states -

"..... Make sure it won't impact on your neighbours through shading, loss of views or damage to fencing and building foundations."

In conclusion -

I like the proposed -
toilets at Point Park
pedestrian safety for Craig Avenue
traffic calming for Stuart Street
the path around the front of the kiosk
platform around the Norfolk pine
provision of access to the upper level of grassed under the Norfolk pine
the meeting place steps

I don't agree with moving the swing set to a shaded area

I object to the planting of shade trees that will impede residents and visitors harbour views

[REDACTED], opposite the kiosk on Little Manly Beach.

I attended the drop in session held in October 2018 and provided a submission to Council in November 2018 regarding the changes proposed for Little Manly at that time. I am pleased to see that Council has listened to the community and is now suggesting only minimal changes to Little Manly Beach.

I am very much in favour of -

Toilets at Little Manly Point Park
Traffic calming in Stuart Street by way of chicanes
Creating a footpath down Craig Avenue beside 34 Stuart Street
Running the path in front of the kiosk
Landscaping the area around the Norfolk pine
Meeting place steps down onto the beach - I would suggest making them wider at the kiosk end of the beach

I am not in favour of -

Moving the swing set. In its current position it is visible to parents from the beach and kiosk and is in a nice sunny position

I AM OPPOSED TO THE PLANTING OF ANY TREES ON LITTLE MANLY BEACH THAT RESTRICT VIEWS FOR RESIDENTS AND VISITORS

We purchased our property 14 years ago because it was opposite the beach and had lovely harbour views. Those views have been eroded over the years by the growth of new and existing trees.

If the three trees in the vicinity of the kiosk are planted we will lose most of our remaining harbour views

from our living rooms and front balcony.

The lovely view of the harbour as you come down Marshall Street would be greatly affected by the planting of trees, as would the harbour views from Stuart Street.

Visitors to the beach bring their own shade during the three months of summer. There are multiple lightweight shade structures available for beachgoers. Picnickers and groups erect cabanas on the grass during summer. In the other nine months of the year they gather in the unshaded areas to enjoy the warmth of the winter sun.

Landscaping the area around the Norfolk pine and providing access to the upper level of grass under the pine will create a much larger and more usable shaded area for visitors wanting shade during the summer.

The kiosk provides umbrellas for shade during summer. Most customers choose to sit at the outside tables during the other nine months to enjoy the winter sun. The trees planned for the vicinity of the kiosk would result in the kiosk being in shade all year.

The Executive Summary on page 89 of the report to Council (25/6/19) says that Council has prepared the masterplan based on feedback - dot point 3 being - "Protection of vistas of the harbour from Little Manly Point". To now propose the planting of trees at Little Manly Beach that will impede harbour views is contrary to what is proposed at Little Manly Point.

Suggestion -

I would like to suggest the installation of pop up sprinklers in the main grassed area. There is a bore water tank next to the boundary with 40 Stuart Street with a regular supply of bore water, and the installation of sprinklers set to a timer would be most welcome. I have been regularly watering this area for the past 10 years using a large spray sprinkler. I am never able to achieve a good soaking as I have to move the sprinkler a number of times to reach all parts of the area. Pop up sprinklers strategically placed would give the whole area a good even watering.

Thank you for seeking comments and input into the draft plan, community involvement is very important. The draft as a whole is great but some things need to be included:

Slowing vehicle movements should be extended to the corner of Marshall and Stuart st and also the corner of Carey and Stuart st

Appropriate and mass plantings of vegetation from local species should be provided especially where vegetation is being removed to allow for vistas etc

Large paved areas opening directly to the beach will only increase erosion and provide invitation for dogs to freely access the beach, paved areas should be limited to safe stairs and ramps and vegetation between these areas should provide wind breaks

There should be large clear signage regarding dog access and rules regarding dogs on leash both in the reserve and in little manly point where off-leash dog numbers are increasing

Better signage to identify bin use as at present it is unclear which bins are recycling and which are general waste

The kiosk should be improved to provide more space for food preparation and seating

Parking should be reduced to 4 hrs and number 34 Stuart St should be used for community purposes

No 40 Stuart St should also be purchased to widen the space for the reserve and other community purposes

After swim showers should have separate small showers for children only and foot wash only to be separate

The path from the kiosk to Little Manly Point should remain and trip hazards removed (uneven paths)

Clear maps for tourists should be provided at the reserve and also on entry to the point

Toilets in the point park are a must and play areas in both sections should be upgraded

Safe access for the swim jetty - widen the walkway and add steps to access
Signage about the history of the area including aboriginal significance should be included
More and more people are fishing from the point and larger signs should be provided showing appropriate size catches, species and fines for littering with plastic waste etc
The entry to Collins beach from Stuart st should be clearly shown on a signage map and also provide information that it is the entry to the national park i.e. no dogs allowed and no bins or toilets are provided there
I visit Little Manly reserve and the Point Park on a daily basis as I live nearby. I have noticed in the last few years and increasing number of people from out of the area visiting and using both areas. It is there for us all to share, and in doing so show respect for others and for the environment so that future generations will enjoy what we have today.
Thank you for listening

Hi, I am sorry to say that his plan shows more than one missed opportunity as well as a lack of real vision for the future of this site. I think the failure to move the kiosk away from its dominant position shows lack of awareness of the large numbers of people who use the beach, which is increasing each year, as opposed to the coffee drinkers.
I can find no mention of a new toilet block, sorely needed.
There is a real opportunity to reduce hard surfaces but you propose increasing them. The current ramp from Stuart Street is a real eyesore.
Perhaps your unwillingness to tackle the issue of number 40 is the problem.
Number 40 was bought to be demolished and this is the opportunity.
I have also suggested moving the cafe and toilets into number 40 to free up the rest of the space and would like to see this canvassed.
Number 34 is also for open space and now is the chance to relocate the building, perhaps on the Point, and add to the open space. Council should also purchase number 38 and complete the park as has been planned for many years.
In essence, less commerce, more greenery and more shade please.
And Liberate number 40 now!

Well done on a thorough and pleasing draft landscape plan. The majority of it is exciting but I do have a few comments below.

The landscape plan needs to have a rabbit eradication plan, a full disclosure of what is happening with 40 Stuart St and what the plan is for the dire state of the Little Manly swim enclosure.

Item 19 - A long length of parking time is needed for people who use the boat ramp and plan to be on the water for more than a couple of hours.

Item 23 - I appreciate the desire to create more parking spaces but this is not the solution. An excessive amount of money will need to be spent to provide these parking spaces with very little amount of spaces achieved. It also reduces spaces for boat trailers to park which they often do in that exact area of the road. A solution could be more parking on the southern side of the existing Little Manly Point carpark loop.

Item 28 - The children's playground is something I feel passionately about. I would like to see a full demolish and a whole new unstructured free play area for children expanding outside the current playground footprint.

This park is called 'The Dirty Park' and 'Tick playground' amongst parents of Manly. In its current state and with the current proposal, it will continue to be underutilised. Simply 'upgrading the existing playground within existing footprint' is unsatisfactory. I also don't believe this is something that should wait 4 years.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area. Studies show natural playgrounds provide better opportunities for children to develop gross-motor skills than modular playgrounds. Contact with nature is associated with health benefits for children, such as reduced sickness and stress, reduced rates of bullying behaviour, lower rates of obesity, improved cognitive function, increased creativity, improved interaction with adults, reduced ADHD symptoms and reduced rates of aggression, anxiety and depression. Plus, they're just plain good fun.

In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

- This large natural space has the potential to be a safe place for children and their carers to spend time.
- An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.
- A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.
- Investment by the Council (and possible grants) will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.
- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.
- Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children.
- We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which is small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- a) Enlarge the footprint considerably including pathways and ropeways through the natural bushland that already exists.
- b) Play equipment for all ages and access and inclusion for people with disabilities
- c) Soft natural coloured rubber surface
- d) Natural building materials e.g. use of logs and stumps for stepping stones, seats etc.
- e) Seating and picnic benches
- f) Upgrade to shade cloth
- g) Thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground, flying fox at Darling Harbour playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- i) A fence surrounding the whole playground and seating area

Thank you for considering my comment and we look forward to the implementation of this exciting project.

Save Little Manly Reserve

item 23 will cause a lot of traffic flow problems on stuart st and will spoil the enjoyment of that area of the park. people picnic there and sit in the sun. why not move this proposed new parking further down stuart st to the round about end where it would join onto existing car park and not spoil the open grass areas of the park .

I would like to see no. 34 used for community activities such as low impact sports such as SUP, canoes and dragon boat paddlers to store gear etc. It can also be used as a base for yoga classes, mum groups or a drop in center for older community members.

I request that the council demolishes number 40 Stuart St and retains it as open space, as was intended when Manly Council purchased the property in 2012. It should remain in public hands and be zoned as a public space for all to enjoy. I also request that number 34 be zoned for community use such as an environmental education centre or community gallery for the same reason. These are not assets to be sold off. They should remain in community hands in perpetuity.

While there are many positive aspects to the Little Manly Draft Landscape Masterplan, I am strongly against any tree planting in the beach area in the stretch opposite Marshall Street. There are a number of reasons for my concerns:

1. When people approach Little Manly down Stuart St or Marshall St, the view of the beach opens up and creates one of Sydney's most iconic views. Additional tree planting would spoil what is a truly unique outlook.
2. Rather than creating a more pleasant environment, any tree planting would have the opposite effect. For about 9 months of the year, because of the direction the park faces, it is subject to southerly and south-westerly winds and during that time, people are searching for areas in the sun as shaded areas are simply too cold. For most of this period, the shade would fall on the kiosk or up onto Stuart St. In the summer months, visitors to the beach bring portable sun shelters, covering the grass area while the kiosk has its own umbrellas, because, for most of the day, the sun is over the water.
3. As a resident of Stuart St, my view and the ones of other people living along Stuart St, Marshall St and even Wood St would be severely compromised by any further tree planting. The trees that are already there are so dense, tangled and high to have already taken much of the view and should not be added to.

However, other aspects of the plan such as landscaping on the far side of the kiosk would be a very positive improvement, as would the proposed new steps to the beach.

I like the idea of improving this already beautiful area. I don't understand why there is no mention of 40 Stuart Street, I believe Manly council own this property. Wouldn't it make sense to expand the open space using this area?

Keep up the improvements we love them, but you need to make this a completely transparent project and let us know what is happening with properties owned by council.

I think you have missed the mark with your proposed tree plantings. The 3 large trees proposed for close to the kiosk are in the wrong place. You propose to put them where no one actually sits, where the bins are located and where there is a telegraph pole. Also runoff from the water sources run down the grass and concrete path and down the existing steps, so unless you address that you are wasting your time. From the street they are visually located in the middle of the park and will block views from neighbouring houses which means they will only be poisoned anyway, so why bother. Put some smaller trees on the other side of the kiosk where people actually sit.

I like the concrete steps, if similar to that at the big beach they will work well.

I like the path around the kiosk, it should have been put in years ago. Perhaps you can also level off the grassed area in front of the kiosk so people can sit there - it is currently too steep.

I like the proposal to engage with the RMS with a swimming exclusion zone. As a local resident who is always at the beach it is worrying watching the boats come into the beach, mainly to 'show off' and pick up a coffee, the speed and navigation around swimmers is disturbing and urgently needs to be fixed before someone is seriously hurt.

Roads and Parking:

The entire area needs to have no camping signs installed and more notices advising of restricted parking. Wood Street in particular. Campervans are aplenty in summer, with the backpackers defecating and urinating in neighbours yards. I have personally witnessed this on many occasions.

The suggested parking zone in Stuart Street will work well however I have an alternate proposal. Bike riders, skateboarders and cars roar down Stuart street from the park. I am amazed that someone hasn't been run down at the intersection of Marshall Street. My proposal is to make Stuart street one way from Marshall Street to Carey Street. Have parking on both sides of the road and also install the additional spaces and mark them on an angle. Install planter boxes on the roadside at the intersection of Marshall Street to filter traffic into one lane.

Please fix the showers at Little Manly Beach. If the electrical sub station can be moved perhaps you can make that the outdoor shower area with better drainage. The current drain clogs up every few days in summer and over flows down to the beach - it is quite gross.

The swings: Why move them to the shade? The parents generally sit at the kiosk and watch the children play, they will have less visual aspect if moved and it is concerning that they would be closer to the road. I see this as a problem, keep them where they are.

Consider installing a floating pontoon/platform for kids to swim out too. Its fun and many calm beaches have them.

Finally, can you install a clock on the telegraph pole please? Locals walk down to the beach with just a towel and it would be great if a clock was available.

I support and endorse the submission of Save Little Manly Beach Foreshore Inc, the community group that has worked to protect open spaces on Little Manly Beach.

Of particular relevance in the submission of Save Little Manly Beach Foreshore Inc is that the council-owned 40 Stuart Street be demolished so that the land it would be incorporated into the park for the community.

In addition, I propose that the Kiosk be demolished in order for there to be a sensible path from the entrance to Little Manly Beach to the steps leading to Little Manly Point. This would be beneficial for the long term management of the open space on the reserve. A new kiosk could be built on the space created by the demolition of the house on 40 Stuart Street.

Thanks for the chance to comment. What is NBC planning to do with 40 Stuart st? When it was bought by Manly Council, it was to remain a public good, to eventually be incorporated into Little Manly beach reserve. The attached plan suggests it will be OUTSIDE the public space.

It should remain a public asset!

I support the idea that it be knocked down and the space be included as part of the bordering open space. It's certainly hardly worth investing Council fund for its restoration. Too late.

And selling it off to a developer would be SO wrong...

Item 2. Please make provision for bike access in any chicane

I strongly support items 4, 5, 14, 15, 16, 19 and the RMS item to better control watercraft activity.

I suggest provision for fishermen to scale and fillet fish away from swimming areas

The glaring omission in this Masterplan is 40 Stuart St. Its importance is overwhelming.

As a community, spear-headed by SLMBF Inc. we have fought to keep Little Manly Beach Foreshore in Public hands most recently from 2005 to 2019. This has involved 4 court cases in the Land and Environment Courts, Unfortunately 38 Stuart St was bought in 2007 by private owners despite Manly Council's resolution to purchase 38 Stuart St and despite the, as yet unresolved, subsequent resolution to purchase 38 Stuart St by compulsory acquisition.

The purchase of 38 Stuart St by private owners, Emma and Tom Lane, was a huge blow to the community. Two court cases centred on 38 Stuart St, one in 2008 brought against the owners by Manly Council to restrict the building of 38 Stuart St and another brought by SLMBF Inc in 2014 against the zoning of 38 Stuart St to E4, old residential zoning, by Manly Council. SLMBF lost this case.

The two other court cases, in Sept 2013, one brought by Manly Council against SLMBF Inc and the other brought by SLMBF Inc against Manly Council. The case against Manly Council was to prevent the sale of 34 and 36 Stuart St. SLMBF Inc won and Manly Council had to pay all costs. Jean Hay was mayor at this time. SLMBF Inc was totally supported and funded by the community.

Little Manly precinct community overwhelmingly supported a park on the foreshore of Little Manly Beach. Its chairman, did not support this view.

No 40 Stuart St was purchased by a majority vote by Manly Council in Oct 2012. It was purchased by private treaty to be included in the park.

The time has come to demolish this old building and include it in the open space of the reserve. The trees along the 40 Stuart St fence line are an insult to the public who own the space of 40 Stuart St. It was bought with this intention and the community expects it. Furthermore the community needs this space. It is not just a local community it is the broader community brought by ferry, or as tourists coming down for a swim from the centre of Manly. Its beautiful, its safe, its free and it's needed for future generations. It is glorious swimming for children or aged people and great paddling or sailing in the generally calm waters.

On any day, but particularly on a summers day the green area near the kiosk is pitifully small for the hordes of people who come to relax and gather sustenance in an increasingly crowded world.

As any land fought for, this is hallowed land. Return it to the people for whom it was bought. Demolish 40 Stuart St.

Little Manly Beach Reserve has been designated as a park since 1951 in the Cumberland Plan.

I assume that Council has already considered the "submissions" forwarded via the Manly Community Forum Minutes. If they haven't then I should be contacted on 0417 489879 to provide copies of the summaries prepared from our public meetings. To summarise, what I have gained from a consensus of resident and

public response to the proposed Master Plan is as follows: People don't want major development of the LM Beach and LM Point Reserve area, but they do want an upgrade of what is currently there. They want: Improved toilets at the beach and a new toilet facility on LM Point Reserve. A redirected pathway around the cafe to avoid the congestion at the cafe and to facilitate better movement along the scenic pathway to North Head. Improved landscaping of the area behind the toilets/cafe and along behind the iconic pine tree at the eastern side of the cafe. Improved landscaping along the edge of No.40 and shade trees along this edge and/or shaded tables as per the BBQ area at LM Point Reserve. Remove self-sown bushes and shrubs for improved view lines at LM Point Reserve. Improved pedestrian access along Craig Av. Widening of the southern Stuart St pathway between Craig Av and the access ramp to the beach, to allow easier access to LM Beach. (pathway is extremely narrow and overgrown) Vastly improved children's playground at LM Point Reserve. widened steps (for seating) down to the beach as shown in the proposal. More cleaner and tidier storage area behind the cafe. No major change to the Council owned property at No.40, that is, no plan to develop a restaurant style facility at this block. (definitely no liquor licence)and no demand for parking that is currently non-existent. Suggested plan for additional parking at the top of Stuart St is good but could be designed so that cars are angled and park from the rear. Consideration be provided to separate swimmers and boats along the beachfront. Consideration be provided to relocate the boat ramp to the southern end of LM Point Reserve, entry from the service road at the end of Stuart St. Do not move the swings to the shaded corner of the beach park. Parents appreciate being able to see their children from the beach and cafe. This shaded corner is a very popular spot for young parents with babies. The future use of No.34 be offered to the community as a separate project and suggestions be considered over future months. Stuart St road calming devices require careful consideration. Noise issue will be a factor if the chicanes have humped slow down mechanism. Little Manly Swimming Baths must be given priority budget and should form a major part of any Master Plan. If there is a separate project for an immediate upgrade of the very temporary netting provided at the southern end and new support piers, then it must have an immediate priority. The temporary netting will not last and the closed access for swimmers will not be adhered to. Several supporting posts are loose and dangerous. An additional shade table to be added to the area in front of No.34 Stuart St. Currently there is seating only around the one shade tree. Some of these suggestions can be handled in the short term, other require development over a longer period. Unfortunately, this plan has been on the drawing board for a number of years and residents and visitors have little confidence in an early commencement. I would appreciate some acknowledgement of this submission so that I can inform residents that their suggestions are getting consideration.

I have lived in the Manly area for more than 20 years - originally at Fairlight and now on Pittwater Road Manly. I first discovered Little Manly beach with my daughter about 15 years ago. Back then it was a closely held secret that few people knew about. Over the years we have watched the crowds increase as Little Manly was discovered, but the area still retains its original charm.

I am pleased to see that the plans for the upgrade are low key and are, in general, addressing safety issues and opening up more open space. The toilets at Point Park will be a welcome addition.

I do not agree with the planting of more shade trees. There are plenty of shaded areas during summer at present and will be even more when the upper level under the Norfolk Pine is opened up. Little Manly is very popular on sunny days during winter. People gather on the lawn in the sunshine. No-one is seeking shade. If more trees are planted, the sunny areas will be diminished.

We also like to sit at an outside table at the kiosk in the warmth of the sun in the winter. These tables will be in shade if shade trees are planted near the kiosk.

When my elderly mother comes to visit, I always take her for a drive to Little Manly on our way to North

Head. We park in Stuart Street or Marshall Street and enjoy the view. Visitors like my mother come to Manly to see the water, not a filtered view of the harbour through trees.

I support the submission of the community group Save Little Manly Foreshore Park. The vision of the 1951 Cumberland Plan that designated the Little Manly foreshore as open space, and subsequently affirmed by the Department of Planning and various actions of Council, should be pursued. Number 40 Stuart St should be demolished and the area incorporated into the park.

Thank you for taking public comment on the LM master plan. I like what is proposed in the plan and would like to stress a few items that are important to me, my family and many LM residents.

- The houses at 36 and 40 Stuart St to be destroyed and turned into open space. Open space on the harbour shoreline is an amazing resource for all to enjoy and this is an opportunity to increase open, public space.

-The park needs more trees near the water, in and around the grassy areas. Many people use the park for picnics and families need the shade (babies and kids). Also, the existing grass needs to be replaced with new grass. Some areas are just gravel and sand at the moment.

-The area is such a hot spot for pedestrian activity, including kids, boats, etc that a speed control device is needed to slow down traffic at the Craig Ave/Stuart intersection.

In 1997 I was [REDACTED] when the council acquired 36 Stuart Street. On behalf of Little Manly Precinct, the residents and I fought Manly Council when it tried to rezone the Stuart Street properties. In the attached article published by Manly Daily after council voted to keep Stuart Street properties OPEN SPACE I said: "The land was not the council's property to play Monopoly with but was owned by all Manly residents and held in trust for future generations." Manly Councillors had the vision to acquire the Stuart Street properties on behalf of the people of Manly for the nation and those who come to visit Manly. The then councillors had a vision to retain the Little Manly properties in trust for future generations. I would strongly encourage the decision makers to visit Little Manly beach in summer when mums and bubs and lots of others flock to this rare harbour beach situated in a most magnificent and pristine part of the world, and to ensure that the properties remain in public hands for all and not just a fortunate few. Thank you for your favourable consideration.

An overall plan needs to be developed including incorporation of properties owned by the public at 34,36 and 40 Stuart Street at Little Manly. Refer attached for details. Once the shape and extent of the park are agreed access to the various parts and facilities in each part can be considered.

Thank you for your work so far into the draft reserves landscape masterplan for the Little Manly and Gasworks area.

I would like to make comment specifically on the playground at the gasworks - Item number 28.

The current proposal means that the facility will remain underutilised. For a range of reasons outlined below, simply 'upgrading the existing playground with existing footprint' is unsatisfactory.

This playground is barely used due to its dilapidated state. The space is also actively avoided by the community due to infestation of ticks during the summer months.

The Gasworks area has great potential for unstructured free play for children and their carers. Elements from the Ian Potter Children's WILD PLAY Garden in Centennial Parklands would be suited to the Gasworks area.

I don't believe this is something that should wait 4 years. In addition to the reasons outlined above, our community would appreciate immediate prioritisation in the masterplan. Reasons include:

1. This large natural space has the potential to be a safe place for children and their carers to spend time.
2. An opportunity to showcase the breathtaking harbour views to both Northern Beaches residents and tourists alike.
3. A playground will provide not only our children, but also their careers with an opportunity to reconnect with nature.
4. Investment by the Council will contribute not only social but also economic benefits to the community of Little Manly, encouraging a central meeting spot and attracting visitors to the area.
- The revamped amenities in the masterplan can be utilised by those visiting the playground, making sense to piggy back off this existing investment.
5. Due to the density of apartment buildings in the area, such a space will act as a 'backyard' for these children.
6. We would like the community of Little Manly to have its own playground. The closest functional playground, a 20 min walk away, is in the Manly Corso which small and at capacity most days due to the significant traffic coming from the Manly Ferry.

Below are my suggestions for a new playground:

- a) enlarge the footprint considerably
- b) play equipment for all ages
- access and inclusion for people with disabilities
- c) soft rubber surface
- d) natural building materials eg use of logs and stumps for stepping stones, seats etc.
- e) seating and picnic benches
- f) maintenance/upgrade to shade cloth
- g) cutting back or removal of close hanging trees, shrubs and other vegetation
- h) thrilling features: see Rocketship park's large metal slides, elevator the at Walter Gorr playground and the clever integration of natural elements at Centennial Park's 'Wild Play'.
- i) a fence surrounding the whole playground and seating area

Thank you for considering my comments and we look forward to the implementation of this exciting project.

I would like to make 2 comments:

- consult with Manly's Penguin wardens in regard to impact of any work carried out under this plan and what can be done under this plan to further protect the penguins in close proximity to the beach
- demolish No 40 Stuart st to provide further parkland

I generally support the Masterplan but I have concerns with a couple of the items -

- I do not want the swings pushed up closer to the road. You want to be able to see kids having fun and not worry about their safety, it works where it is why do you need to fix it.
- The back of the kiosk needs to be cleaned up and managed (by lease holder or council)
- No additional tree planting at #12 and #8
- #10 could have the seating the full length of the reserve with the existing vegetation removed from the beach and maintained. The stair access at the boat ramp end should not be on the beach but in the reserve area.
- additional showers available near the boat ramp reserve area.

Corrected copy - please delete previous version.

I have viewed the draft Little Manly Reserves Masterplan. I regularly visit the current reserve with my grandchildren.

I object to the current draft plan, on the basis there is too much loss of natural landscaped space. The current reserve is small, so the loss of any grassed space is significant.

The cafe-kiosk, operating as a commercial cafe/restaurant business within the park, seems at times out of control as regards the park space they occupy. There is a need for Council to rein this in, with strictly marked and defined boundaries, which are properly enforced - with fines if required. Over the years the scale of this concession business has gone from a small beach kiosk serving drinks, ice creams and light snacks, to a much enlarged restaurant business with the table area just taken from the reserve open space.

There is a clear conflict of interest for Council between protecting the reserve's natural amenity, vs the income received from this expanded business within the park. The cafe really needs to be relocated elsewhere, where it's still convenient for those that like to use it, but where it has less impact on the very limited open reserve space.

Similarly the proposed platform under the tree in this section and the new path required (because the original is sought by the cafe business) in this section of the reserve is reducing the open grassed areas. This again is very undesirable.

The obvious method of increasing the currently insufficient park landscaped area is by demolishing and removing the building at number 40, which I understand is now owned by Council. So the current draft masterplan appears deficient in this regard, and it really should include plans for demolition of this building and a landscaping arrangement for the park being extended into this space.

Thus the proposed masterplan seems to need a serious rethink to better consider the reserve's function as a park for public recreation, rather than being increasingly paved and covered, and being used as a commercial business location.

Finally the current masterplan seems to lack any real creative vision to make the reserve appear more attractive. The current draft also fails to address the need to unite both sides of the reserve around number 38 (the only property not owned by Council).

Currently one has to go down onto the sand to cross from one side to the other - which is not easy for older and less physically able residents like me. If the previously proposed boardwalk "bridge" around 38 can not be built, then Council should resume a footpath width off the beach end of number 38, to provide the level

access that disabled and less mobile residents can use.

i have visited Little Manly beach many times, often had a swim and sometimes went on for a walk along the foreshore. I was excited to hear that no 40 Stuart St was bought by council with the view to get it included in the park area. I request that Council will not spent any thoughts or money on a plan which does not include this important asset. Especially if it is called a Master Plan, it must reflect a masterly overview and not only a patch of a park area.

Hello. I would like my comments to be taken into consideration for the Little Manly Landscape Masterplan. I am aware the No 40 Stuart Street was purchased by Manly Council in 2012. The plan was to lease it out until 2022 whereby the loan would have been paid off and then it would be available for demolition and the 'lot' be returned back to the park as open space. This is essential as we are in desperate need of such open space at Little Manly. It is a very busy leisure space in the Summer and as a local I love to visit Little Manly as my preferred beach. Children would be able run and families would be able to picnic with space around them. I would like No 40 Stuart Street to be incorporated into the Masterplan moving forward. I would also like considered that No 34 Stuart Street be utilised as a Community space, either a club house or Art gallery rather than for commercial enterprise. This would be a very good use of space with the many Community groups in this area needing a home. Thank you.

We have lived in Stuart Street for the past 5 years and our family including our two daughters enjoy Little Manly Reserve on a daily basis.

Moving the swings is a waste of money and shouldn't be placed in amongst the trees at the rear due to the high incidence of ticks in the area and also that a lot of parents and grandparents like to sit at the Kiosk and still be able to easily watch their children on the swings.

If more shade is needed right near the tables at the kiosk, then umbrellas should be used over tables. Trees planted in this area will ruin the iconic view that all residents enjoy as you see straight down the harbour. We support more shade from trees, but ONLY along the fence line next to the house along the northern boundary.

We only support the new restroom facilities in the carpark if they are locked every night from sunset and cleaned twice daily. This carpark is hidden away and an open toilet block at night could attract unwanted and possible illegal activity in the reserve.

As part of the Little Manly plan, we would like to suggest that the bins at the end of Stuart Street be contained in a timber cover or something similar as is done in all other park areas. This is part of the Manly walk and it is a shame that the end of this street which has views to Collins Beach and Store Beach has the two public bins without any casing.

To whom it may concern. In regards to the above proposal I have a few concerns. As a resident of Stuart Street for over 10 years I welcome the chance to comment.

- 1 I don't think the swings at little manly park should be moved to the back of the park. They are used by many families and provide a great central meeting point and help break up the space. More importantly if they go to the back of the park it's an area that is closer to the road and more out of eyesight from the cafe which could lead to children wandering off or onto the road.
2. Trees along the front of the park. I think there is ample natural vegetation there and if more shade is

required then people bring their own umbrellas or shade cloths. Trees will block out the views for the people living opposite and I don't think that's fair and will actually take up more room in the park thereby leaving less space for people to enjoy.

3. Chicane or speed bumps. I strongly disagree to this. These are hard on cars and unpleasant for the drivers. I don't think people travel down our street too fast and in fact I have seen many times people pay more attention to the traffic hazard than the surrounds and come close to having an issue with a pedestrian for precisely the reason the traffic hazard is trying to avoid.

4. Toilets in manly point. I am also strongly opposed to this. Whilst I understand the desire to have amenities particularly near the playground we will be left with an isolated toilet block near an isolated and hidden car park. The potential for illegal/illicit behaviour there at night is huge. It would become a hotspot for all sorts of illegal behaviour. There are already toilets for. At little manly beach that are well lit and visible from the road. They aren't that far away and I think are a significantly better option.

5. Reducing parking from 8-4 hours. This won't help as all it does it mean people have to leave the beach after a few hours and do the parking merry go round to find another park or pay the invariable fine. We have seen parking at a lot of beaches in the eastern suburbs go like this and it is one of the locals greatest bugbears as it actually increases traffic flow and encourages people to park in more residential areas. As residents too it also means if we have guests come for the day they cannot find a decent length of parking time. No one wins here except the governments revenue raising.

Thank you for the opportunity to comment, I hope the above points will be taken into consideration.

As a general observation

This is a good thing and I encourage you to make sure that notwithstanding all the feedback you receive there is actual progress. Lots of chat on this in the past with no real action. Some comments below for your Consideration

Item 18 - makes a lot of sense and is not a significant investment. There is such wonderful potential for harbour vistas but there is limited seating, view corridors have been reduced by vegetation growth (or thoughtless planting). I often observe people contesting /concentrated on the only one or two spots which enjoy views from this very large bit of open space! Where trees are to be removed, suggest replacing with native species which are unlikely to see a repeat. There is an awesome opportunity for a rock type garden with natural grasses, grass trees etc (bizarrely not a single grass tree in this precinct!)...i can specify exactly where if it isn't obvious to you

Item 17. A good idea but please also consider safety elements in this scope. The walls above (to the east and south) have guard rails on some sections which are overgrown and not maintained, in other areas they are absent altogether. (E.g saw a kid chasing a ball through bushes there the other day and nearly went over the drop). It would be good if this upper section could also be accessed from the pathway coming from the gasworks car park (ie so don't have to walk down to beach then back up some stairs)

23. I appreciate the need for parking but suggest a cost benefit analysis given the limited number of incremental bays being provided by this solution

27. I will defer to the heritage experts but consider if there are other means to preserving the heritage of the site while providing improved amenity. There are many good examples run by SYDNEY city council. The park at the top receives little use because it's not level, is tick infested, and has inferior aspect/outlook. Consider levelling and/or using part of to improve the parking (the trees on the eastern side of the park are of no particular amenity at present and should not be a reason not to explore this further. They can be replanted if needed)

Item 28. The kids park is appalling and needs upgrading. Consider if this can be moved up the hill closer to the car park (perhaps incorporating some of the heritage elements/history). Lack of natural light is a concern and consider elements to discourage anti social behaviour in evening hours (often used by kids drinking/drug taking). The tan bark is a home for ticks. Please ensure any surface of the new play area is not bark.

A land use priority is to retain the open space zoning for the Council owned land, as it is an important location for public access and recreation.

Retain the heritage building at 34 Stuart Street for community uses compatible with the public reserve and beach.

The houses on 34 and 40 Stuart Street could be used as venues for indoor recreational or educational activities. In wet or inclement weather, when it is unsuitable for outdoor recreation, few venues are available for indoor recreational, cultural or educational activities. Most venues are commercial, such as shopping centres.

Identify No. 38 Stuart Street for future public open space and integration into Little Manly Reserve. If the property is acquired it could be leased for some years to offset the cost of purchase.

Trees would improve the landscape and provide shade within open space and playground areas.

Provide areas for passive recreation that do not conflict with active pedestrian thoroughfares.

This submission is on behalf of **Save Little Manly Beach Foreshore Inc.**, a community group that was formed to protect open space in Manly. The group campaigns to keep foreshore open space in public ownership for all to enjoy and opposes private development on the foreshore. **SLMBF** supports the long held vision of open space for all of the foreshore of Little Manly Beach.

The Northern Beaches Council now owns all the foreshore at Little Manly except for 38 Stuart Street.

The 1951 Cumberland Plan designated the Little Manly foreshore as open space and over the years Manly Council has made gradual progress towards that goal with only two setbacks both of which relate to 38 Stuart Street.

The house on 42 /44 Stuart Street was incorporated into the park in the 1950's or 1960's.

34 Stuart Street was acquired by the council in 1977. It is on the NSW Heritage list. In 1990 the Department of Planning reaffirmed the plan for open space for all of the Little Manly foreshore.

36 Stuart Street was acquired by council in 1998.

In 2004, The Manly Council Section 94 Developer Contributions Plan included the acquisition of the remaining beach front properties, 38 and 40, as an expenditure to be funded from the S94 Contributions.

In 2005, the Coastal Management Plan reaffirmed the zoning of the beachfront properties 38 and 40 Stuart Street as "Open Space for Acquisition".

In 2007, Manly Council voted to acquire 38 Stuart Street at auction but the price limit that it had set was outbid by **private buyer, Tom Lane**, so Council proceeded to pass a resolution to purchase 38 by compulsory acquisition. *The Council staff failed to carry out that motion. This was the first setback and 38 Stuart Street remains privately owned.*

In October 2012 Council acquired 40 Stuart Street by private treaty in the public interest.

In December 2012 Council voted to sell 34 and 36 Stuart Street and to rezone 34, 36 and 38 to a residential zoning. *This move came out of the blue and was the second setback though it was the first time since 1951 that Councillors had changed the tide of progress towards open space.* However [REDACTED] took Council to the L&E Court to prevent the sale. The Court found that the land at 34 and 36 was Community Land and therefore could not be sold. However a later Court case was fought regarding the residential zoning of 38 and in this matter Manly Council won and 38 was rezoned from Open Space to Residential.

The old house that was on 36 Stuart Street has now been demolished, the dinghy storage area has been reconfigured and the rest of 34 and 36 has been landscaped as a park.

The status quo is for Little Manly foreshore to become open space and [REDACTED] supports this. The two setbacks in conflict with the status quo have been the private purchase of 38 and its zoning to Residential and we have opposed both of these.

Our reasons for supporting the open space vision are:

Little Manly Beach is a beautiful harbour location loved and enjoyed by all who visit it. It should be shared by all and not privately held.

The beach has a netted swimming enclosure, a boat ramp and a grassy foreshore and is a wonderful amenity for swimmers, boats users, stand-up paddling, kayaking, wind-surfing, picnicking, family gatherings, parties, passive recreation. It is therefore very popular and busy.

The Cumberland Plan made provision for open space at a time when the population of Sydney was 1 million people. The population is now approaching 5 million and so the need for foreshore open space is much greater. Many of the 5 million people live in units without backyards and so the limited amount of foreshore open space available is in high demand.

There was a gasworks at Little Manly Point from 1883 until 1966. The removal of the gasworks and creation of a park at Little Manly Point has improved the beauty of the area and made Little Manly a much more desirable beach to visit than in 1951.

The natural environment at Little Manly is unique with Little Penguins nesting near the boat ramp and on the rocks along the west side of the beach. There are also bandicoots and echidna at Little Manly Point.

The area should also be appreciated and respected because of its significant aboriginal history. It was in this area that members of the First Fleet made first contact with aboriginal people. Later, in around 1914, the remains of eight aboriginal people dating back to the 1500s, i.e. pre-European, were found at Little Manly. Then in 2011 during building excavation for a basement at 38 Stuart Street more aboriginal bones were found dating from the early 1800s.

Open space at Fairlight, Delwood, Manly Cove and Ocean Beach is limited and busy and there is no potential to extend the open space at those locations. Little Manly, only, has the potential to increase its open space. None of the other Manly foreshore beaches have houses on them so why should there be some at Little Manly! Would people object if Council decided to build some houses on East Esplanade or Ocean Beach?

The house on 40 is a hundred years old and is looking shabby and in need of maintenance. It has seen good service but should now be demolished. It was bought with a loan which is partly being met by the rental income and we understand that the loan will be paid off next year. It was bought so that it would be incorporated into the park for the community. We are concerned that the house contains asbestos which could pose a health risk if the house is allowed to deteriorate.

[REDACTED] therefore urges the Northern Beaches Council to pull down the building on 40 Stuart Street and to incorporate the block into the park as open space. We feel that this should be included in the Little Manly Masterplan because this is the next step towards the open space vision for Little Manly. The landscape design should cover the foreshore area including 40 and so the new shade trees in the draft Masterplan shown along the fence line of 40 should be removed. The disabled ramp which takes up space and has zig-zag turns that are very difficult to manoeuvre could be replaced with a straight ramp when 40 is included in the park. To omit 40 from the Masterplan is to ignore nearly 70 years of progress towards open space.

Regarding the use of 34 Stuart Street, [REDACTED] suggests that a community use, such as water sports clubs, should be found rather than a commercial use.

It was good to meet up at the open day and thank you for requesting info from our dragon boat club. As discussed we are a not for profit dragon boat club with a local membership of approx. 60+ members and growing. The large majority of our members are local to the Northern Beaches and we currently are based at the Manly Yacht club. We are tight for space. We have two dragon boats on the deck and have access to a cupboard for storing our erg paddling machine, life jacket, paddles, personal belongings etc when paddling. Other gear is stored at members homes. We also store two outrigger canoes at a commercial canoe storage in Fairlight. A dragon boat team races with 22 people. If we continue to grow (as we plan!) we will need to store another boat. We are tight for space and concerned about the long term viability of our space at the Manly Yacht Club as their lease is coming up for review.

Currently our fleet consists of;

- 2 dragon boats 12 mtrs long x 1.4 mtrs wide
- 2 single outriggers canoes 6 mtrs long x 0.4 mtrs wide

These boats can be stacked vertically on a frame work to reduce area. We have also have a need for dressing rooms and showers, also a space to store exercise equipment such as weights and the erg.

We would be very interested in being part of community use of No.34 Stuart Street.

Dragon Boating is a sport which is very low impact and tends to attract an older and female demographic.

This Masterplan is full of small details. It fails to address the big issues relating to the future of this site.

1. It fails to address the integration of the Council owned property 40 Stuart St into the public realm. This was acquired by the late Manly council with ratepayer funds for the purpose of public open space. Now is the time to plan for its use and integration.
2. It fails to address the conflict between the kiosk/toilets and the prime family/children's use grassed area facing the swimming enclosure. This area is now congested and unavailable for picnic activities. The kiosk's present incarnation as a cafe is making the situation worse. Beach users and picnickers are now forced off the path to go around the kiosk. Now is the time to resolve this conflict by relocating the kiosk.
3. The present toilet/change room facilities are crude and poorly designed. Smells from the toilets waft over the kiosk. The rear of the facility is unsightly and used for storage by the kiosk. The concentration of activities, rubbish bins, signage, kiosk furniture and ancillary equipment is limiting. The masterplan fails to meaningfully address this issue. The proposed solution (numbered 16 on the plan) is to cover precious ground adjacent the seawall with more paving. This proposed solution merely reduces useful space and increases the curtilage of the kiosk.

The toilet block should be relocated further from the beachfront and a simple showering set-up installed.

4. A another significant failure is the failure to address the accessibility of the park and in particular the access from Stuart St. The present access ramp arrangement from Stuart St is a complicated zig-zag arrangement which is both an eyesore and difficult to use. The masterplan should address this significant limitation.

These are major failings of this draft masterplan. A masterplan is a vision for the future and this draft has sees a future with all the limitations of the past. Is this what Council aspires too?

Once the additional space of 40 Stuart St becomes part of the thinking there are any number of options for relocating the kiosk, building new toilet and change facilities and improving the wheelchair access from Stuart St. I could point council to the new facilities and cafe at Tamarama Beach as an example of what is possible with some clear leadership and skilled designers.

I am a resident in Craig ave.

Just a few points,

More trees really not required for shade. People like to sit in the sun in winter, and I have observed people enjoying the park in summer often bring their own portable shade covers.

Unfortunately we can't provide sun in winter under trees.

The grass struggles now and with more trees would certainly not flourish.

Could the Council consider bigger signs re dogs on beach, or maybe larger fines.

People, often local residents, take their dogs on the beach early mornings, and late in the afternoon knowing full well that the rangers are not around.

The park is a beautiful local spot, and really doesn't need too much change, most people I have spoken to love it the way it is.

Thank You

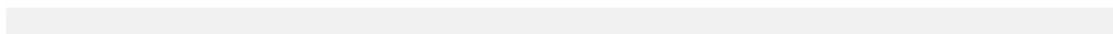
To construct a boardwalk from Stuart St down Craig Ave to the beach will require demolishing the fence and flora/trees on the council owned property 34 Stuart Street as there is no room to construct it successfully otherwise due to lack of space on the outside- it being the existing parking spaces.

Having been residents in Stuart St now for over 20 years, we continue to hear of change after change and improvements for the entire LM area. Firstly, the council owned houses at 34 and 40 Stuart are in a disgraceful, run down, un-maintained condition now, and with trees/flora so overgrown. Tenants must enjoy living in the dark. We heard rumours that the properties were to be one day redeveloped, with no.34 quoted to be an Aboriginal Arts Centre, and 40 as a Restaurant/entertainment venue. Both suggested rehabs would be totally unacceptable due to reasonable accessibility, increased noise pollution late into evenings for no. 40, and a total lack of parking spaces ever being available. The kiosk upgrading is absolutely necessary as it serves so well as a casual eating/coffee venue for everyone who visits. Having an observation deck on top seems rather useless for ?what? viewing ? Yes, there is a desperate need for public amenities somewhere near the beach in the LM Point area !!!! They are only around 20/30 years overdue. The former Manly Council seriously ignored many substantial suggestions or very valid complaints made by many concerned nearby residents for changes and/or improvements, and that is now evidenced by all LM recreational conditions being so sadly run down for such a beautiful harbour beachside location. It is to be hoped that the NBC will take all the necessary actions to improve everything - not just for the pleasure of rate paying residents within its environs but also for the increasing tourism the area attracts.

[REDACTED]

[REDACTED] what I have gained from a consensus of resident and public response to the proposed Master Plan is as follows: People don't want major development of the LM Beach and LM Point Reserve area, but they do want an upgrade of what is currently there. They want: Improved toilets at the beach and a new toilet facility on LM Point Reserve. A redirected pathway around the cafe to avoid the congestion at the cafe and to facilitate better movement along the scenic pathway to North Head. Improved landscaping of the area behind the toilets/cafe and along behind the iconic pine tree at the eastern side of the cafe. Improved landscaping along the edge of No.40 and shade trees along this edge and/or shaded tables as per the BBQ area at LM Point Reserve. Remove self-sown bushes and shrubs for improved view lines at LM Point Reserve. Improved pedestrian access along Craig Av. Widening of the southern Stuart St pathway between Craig Av and the access ramp to the beach, to allow easier access to LM Beach. (pathway is extremely narrow and overgrown) Vastly improved children's playground at LM Point Reserve. widened steps (for seating) down to the beach as shown in the proposal. More cleaner and tidier storage area behind the cafe. No major change to the Council owned property at No.40, that is, no plan to develop a restaurant style facility at this block. (definitely no liquor licence) and no demand for parking that is currently non-existent. Suggested plan for additional parking at the top of Stuart St is good but could be designed so that cars are angled and park from the rear. Consideration be provided to separate swimmers and boats along the beachfront. Consideration be provided to relocate the boat ramp to the southern end of LM Point Reserve, entry from the service road at the end of Stuart St. Do not move the swings to the shaded corner of the beach park. Parents appreciate being able to see their children from the beach and cafe. This

shaded corner is a very popular spot for young parents with babies. The future use of No.34 be offered to the community as a separate project and suggestions be considered over future months. Stuart St road calming devices require careful consideration. Noise issue will be a factor if the chicanes have humped slow down mechanism. Little Manly Swimming Baths must be given priority budget and should form a major part of any Master Plan. If there is a separate project for an immediate upgrade of the very temporary netting provided at the southern end and new support piers, then it must have an immediate priority. The temporary netting will not last and the closed access for swimmers will not be adhered to. Several supporting posts are loose and dangerous. An additional shade table to be added to the area in front of No.34 Stuart St. Currently there is seating only around the one shade tree. Some of these suggestions can be handled in the short term, other require development over a longer period. Unfortunately, this plan has been on the drawing board for a number of years and residents and visitors have little confidence in an early commencement. I would appreciate some acknowledgement of this submission so that I can inform residents that their suggestions are getting consideration.



Northern Beaches Road Safety Plan (draft)



Table of Contents

| | |
|---|----|
| Mayor's Message | 3 |
| Executive Summary | 4 |
| Northern Beaches Local Area | 6 |
| Northern Beaches Local Area | 7 |
| Government and Council Strategies | 8 |
| Purpose of the Road Safety Plan | 10 |
| Northern Beaches Council Road Safety Vision | 11 |
| Safe Systems Approach | 13 |
| Safe Speeds | 14 |
| Safe People | 15 |
| Safe Roads | 16 |
| Safe Vehicles | 18 |
| Monitoring the Road Safety Plan | 19 |
| Appendix 1 – Road Safety Five Year Program | 21 |

Message from the Mayor

I am pleased to present the first Road Safety Plan for Northern Beaches Council. Our vision is 'Safe Movement Always'.



Our community boast some of the most wonderful beaches and bushland in Australia, and is a great place to live and visit.

Yet how do we address the issue of road safety?

The Northern Beaches Transport Strategy indicates that peninsula traffic congestion costs the national economy \$48 million and this does not include any of the social costs, including injuries and loss of life.

According to the Australian Bureau of Statics 2016, approximately 55% of residents from the Northern Beaches use a car to get to work.

Our dependence on cars is one of the factors contributing to congestion on our roads, which can also contribute to unsafe behaviour.

Councils vision of 'Safe Movement Always' is working towards fostering a culture of shared responsibility for road safety with positive and safe behaviour on our roads and paths.

The aim is to make our roads safe for everyone, including drivers, passengers, motorcycle riders, bike riders and pedestrians.

Last year, one such initiative was a collaboration with a local business to incentivise safer driving and measure changing behaviours among local drivers by using a free smartphone application. Over 700 residents participated.

The smartphone application measured driver behaviour across 27,487 trips covering 324,737 km. Driving behaviour for high-risk drivers decreased by 11% for speeding, 27% for unsafe braking and 40% for phone distraction. The initiative was successful in creating a positive change in driver behaviour.

The Road Safety Plan will provide a framework to improve road safety in our community through education, workshops and promotional campaigns.

I continue to support the road safety initiatives of the Northern Beaches Council. Together we can share the responsibility of a culture of positive and safe behaviour on our roads and paths.



Michael Regan, Mayor

Executive Summary

The Northern Beaches Road Safety Plan vision 'Safe Movement Always' sets out the directions and actions required to help the Northern Beaches local area to be recognised as a place which provides a safe travel environment for all users.

Safety on our roads is affected by both infrastructure and behaviour. The Northern Beaches Road Safety Plan addresses behaviour. It does not include infrastructure. The Plan includes initiatives that contribute to the Northern Beaches local area being recognised as a safe travel environment for all road users.

As our community grows, there is a need to continue promoting, educating and raising community awareness that road safety is a shared responsibility and choices and behaviours affect others on the road network.

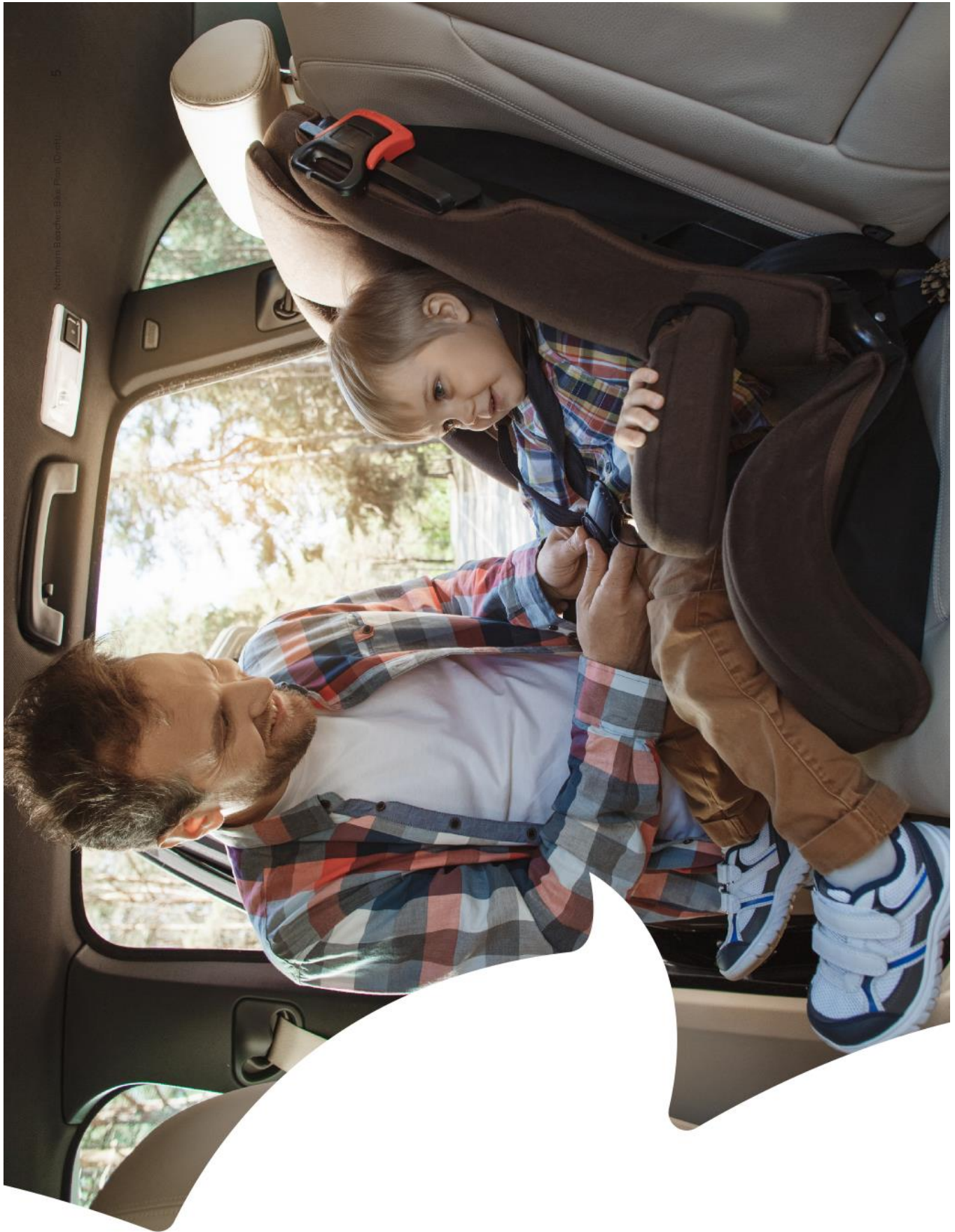
New and existing road safety campaigns and projects will focus on all road users with an emphasis on vulnerable road users.

Our commitment to road safety is represented within the Northern Beaches Council's Community Strategic Plan 'Shape 2028'.

The Road Safety Plan is supported in the Council 'Move – Transport Strategy 2038'. The future direction in the Plan is to support programs to change road user behaviour to improve the safety and efficiency of the network.

The initiatives in the Road Safety Plan will support the transport strategy to improve safety for all road users of the Northern Beaches road network.

| Community Strategic Plan 'Shape 2028' | Transport Strategy 'Move' | Road Safety Plan |
|---|---|--|
| Supports the 'Community outcome: transport, infrastructure, and connectivity' to promote road safety. | Theme 4. Efficient Road Network. Future Direction 5: Support programs to change road user behaviour to improve the safety and efficiency of the network. | Provides a framework for improving road safety across the Northern Beaches for all road users. |



Northern Beaches Local Government Area

The Northern Beaches Local Government Area (LGA) covers 254 km² between 10 and 30 kilometres northeast of the Sydney CBD. Northern Beaches LGA is bounded by Broken Bay in the north, the Tasman Sea in the east and Sydney, North Harbour and Middle Harbour to the south and there are 55 suburbs within its boundaries. (Figure 1)

The residential population for the Northern Beaches LGA, according to the 2016 Census, was estimated at 266,344. Of the population, 65.8% of the LGA's people were born in Australia and 34.2% were born overseas. People who spoke a language other than English at home made up 14% of the population and the main second languages spoken were Italian and Mandarin.

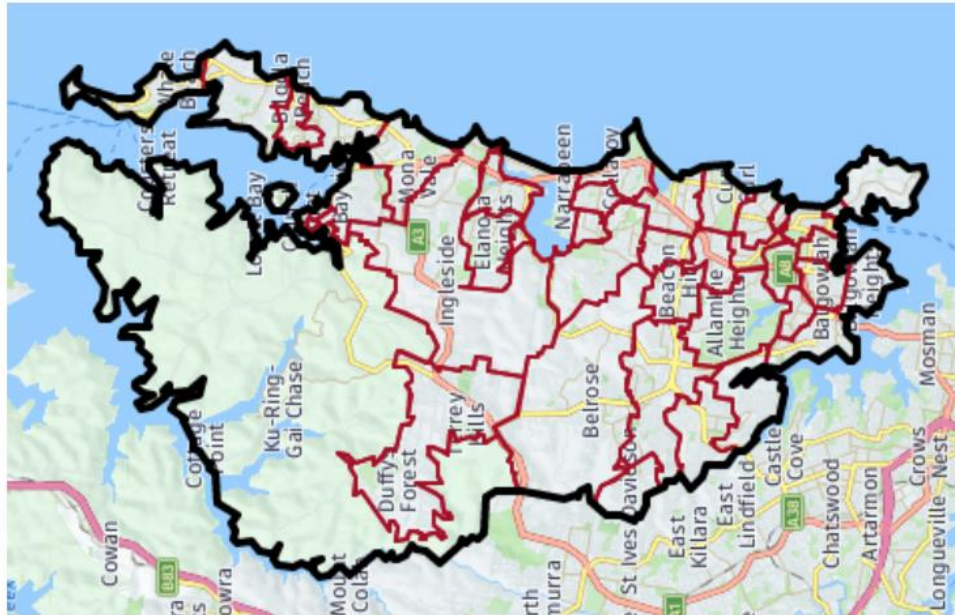


Figure 1

Northern Beaches Local Government Area

From 2011 to 2016, the Northern Beaches LGA's population increased by 15,150 people (6.4%). The largest age group in the community is between zero and 17 years, making up 23.3%, and the next largest group is parents and homebuilders from 35 to 49 years, who make up 22.8% of the population. (Figure 2)

Notable changes from the previous Census 2011 and 2016 among age groups are:

- Older workers and pre-retirees (50 to 59): (+3,594 people)
- Seniors (70 to 84): (+3,421 people)
- Primary schoolers (5 to 11): (+2,745 people)
- Secondary schoolers (12 to 17): (+2,132 people)

Age Structure - services age groups, 2016

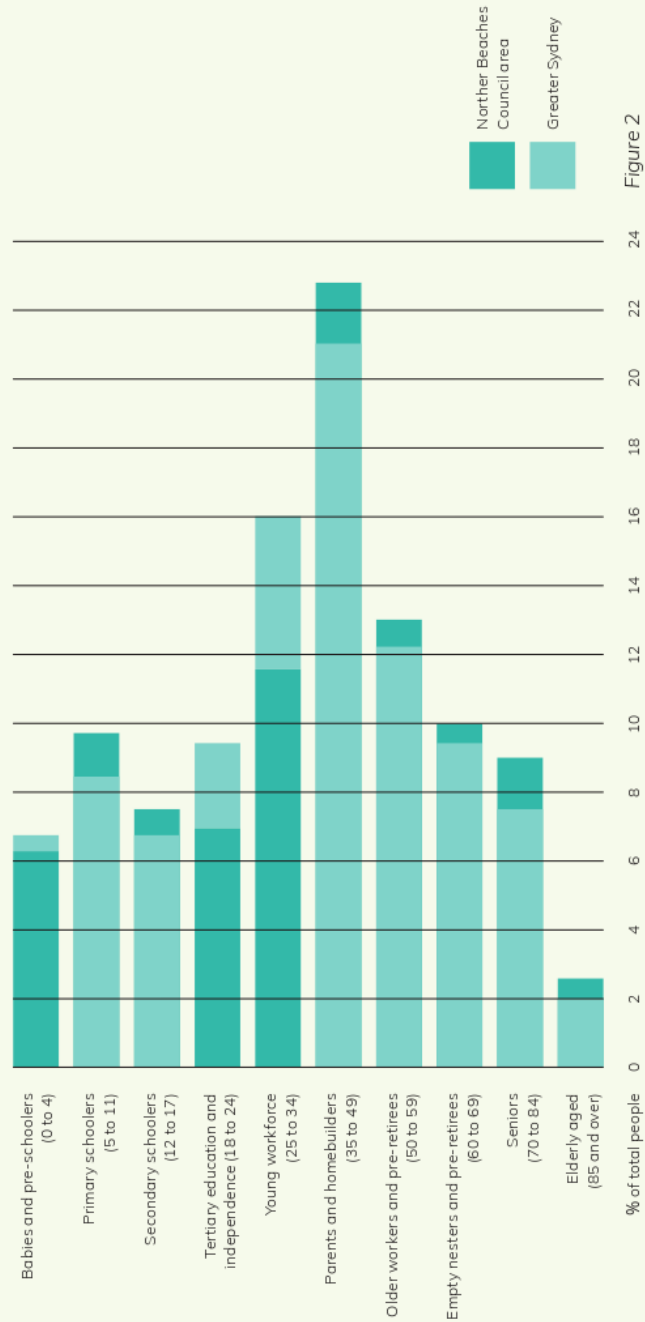


Figure 2



Government and Council Strategies

The NSW Government is committed to support councils in promoting road safety education at a local government area level. The support starts globally and filters down to local government.

Global

The UN Road Safety Collaboration has developed a Global Plan for the Decade of Action for Road Safety 2011-2020 with input from many partners.

The Decade of Action for Road Safety 2011-2020, officially proclaimed by the UN General Assembly in March 2010, seeks to save millions of lives by:

- building road safety management capacity
- improving the safety of road infrastructure
- further developing the safety of vehicles
- enhancing the behaviour of road users
- improving post-crash response

National

In 2004, the Australian Transport Council endorsed the 'National Road Safety Strategy 2011 to 2020'. A framework document guides road safety policy for the Commonwealth, State and Local governments. The strategy aims to reduce death and injury on Australian roads over 10 years using the 'Safe System Approach'.

The 'Safe System Approach' has four elements, which include safe roads, safe speeds, safe vehicles and safe people.

- These four elements will be reflected in the Northern Beaches Road Safety Plan.
- The idea behind the Safe System Approach is that the road system can be designed to expect and accommodate human error. Three basic principles behind this are: people make mistakes, people are fragile, and the road transport system needs to be forgiving.

Council supports the Safe System model and will incorporate safe roads, safe speeds, safe vehicles and safe people into the Road Safety Plan.

State

The NSW Government Road Safety Plan 2021 outlines how the NSW Government will work towards the State Priority Target of reducing fatalities by 30% by 2021. The Plan aligns with the Towards Zero Vision with the Future Transport 2056 Strategy – the vision for the next 40 years in transport for NSW. The Towards Zero vision is to have zero fatalities or serious injuries on our roads by 2056.

The NSW Road Safety Plan for 2021 features targeted and evidence-based initiatives that will help to progress towards the goal of better road safety. It addresses key trends, behaviours and the types of crashes that are occurring on NSW roads. This Plan has adopted the Safe Systems approach to help achieve a reduction in the road toll and improve road safety.

Local

The Northern Beaches commitment to road safety is represented within the Northern Beaches Council's Community Strategic Plan 'Shape 2028'.

The Road Safety Plan is supported in Council's 'Move – Transport Strategy 2038'.

Theme 4 of the Plan, 'Efficient Road Network', supports road safety. The future direction in the Plan is to support programs to change road user behaviour to improve the safety and efficiency of the network.

The primary role of the Road Safety Plan is to address the behavioural issues relating to road safety. A safe, integrated, practical and efficient road network can be built but it needs to be understood by those who use it. Information, training and education need to be provided to ensure that all road users recognise their personal responsibilities when using the road network and how to model low-risk behaviour. A concurrent theme is to emphasise the shared responsibility by all road users.



Purpose of the Road Safety Plan

The Northern Beaches Road Safety Plan details our plans to improve road safety in our community from a behavioural change perspective.

| | | |
|---|--|---|
| <p>The purpose of the Road Safety Plan is to provide guidance and tools for Council to implement the NSW Safe System approach to road safety. (Figure 3)</p> <p>As both our and the wider community grows and becomes more congested with road users, the need to educate, remind and update people with road safety information becomes more critical.</p> <p>According to the NRMA* during 2011-2015, 1,723 people lost their lives on NSW roads, costing the community \$12.4 billion. When considering all serious, moderate and minor injuries, the total cost of crashes equals \$35.7 billion. This does not even include the social costs involved with the emotional impacts of lives lost.</p> <p>The Northern Beaches Council Road Safety Plan 2019-2024 provides the framework for improving road safety across the Northern Beaches Council LGA. It will:</p> <ul style="list-style-type: none"> • outline and prioritise the local government's road safety initiatives • identify areas for improvement to guide the future direction of Northern Beaches Council road safety initiatives by reviewing the program on an annual basis. | <p>Objective</p> <p>The Road Safety Action Plan 2019 – 2024 will:</p> <ul style="list-style-type: none"> • target a reduction in the number of crashes that result in death or serious injury in the local government area • promote, educate, encourage and raise community awareness that road safety is a shared responsibility and choices and behaviours impact others on the road network • implement initiatives to encourage a culture of positive and safe behaviour on our roads and paths • focus on all road users, but especially vulnerable road users with existing and new road safety campaigns and projects • investigate innovative road safety initiatives and undertake research and development to help change people's behaviour to reduce the risk of crashes on our network • work with other Council departments to gain support for road safety infrastructure improvements. | <p>Appendix 1: Outlines the five-year road safety programs and actions.</p> |
|---|--|---|

* The Cost of Crashes: An analysis of lives lost and injuries on NSW roads, May 2017

Northern Beaches Council Road Safety Vision

Safe Movement Always

Our vision 'Safe Movement Always' is for the Northern Beaches LGA to be recognised as a safe travel environment for all road users.

We cannot prevent all road crashes. However, we can aim to reduce the incidence of death, serious injury and the cost of road trauma to the community.

The Road Safety Plan will follow the Safe Systems model which recognises that even with a focus on prevention, road crashes will occur. The four elements of the model include safe roads, safe speeds, safe vehicles and safe people.

Road safety's main focus is on 'Safe People.' (Figure 3)

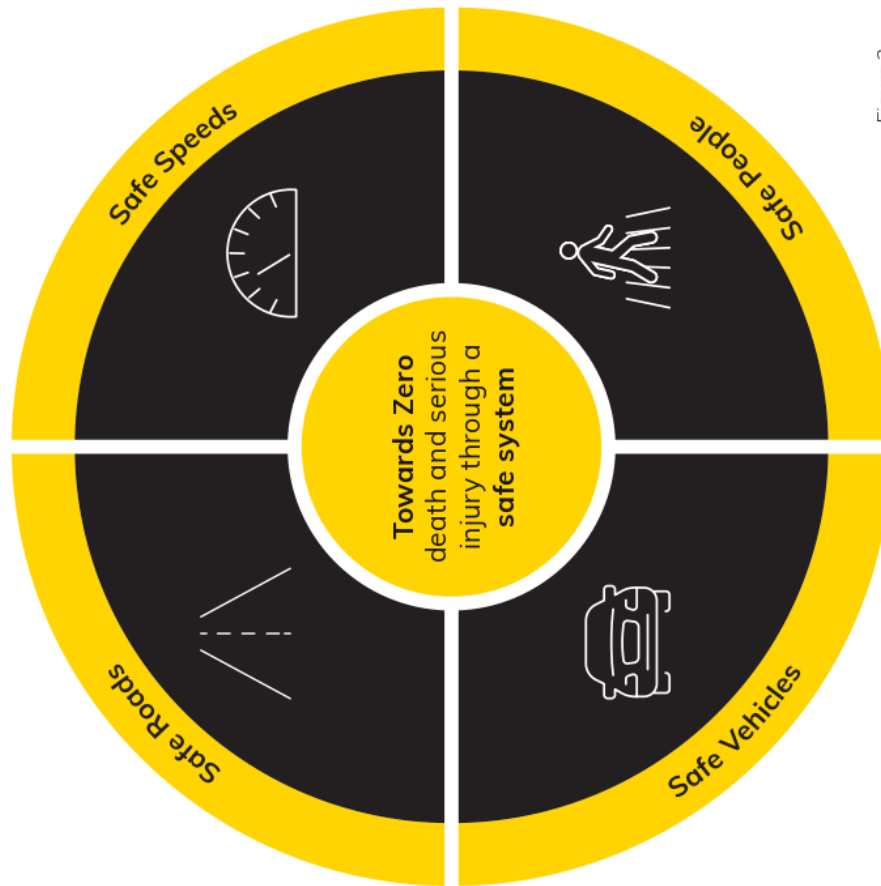


Figure 3



Safe Systems Approach



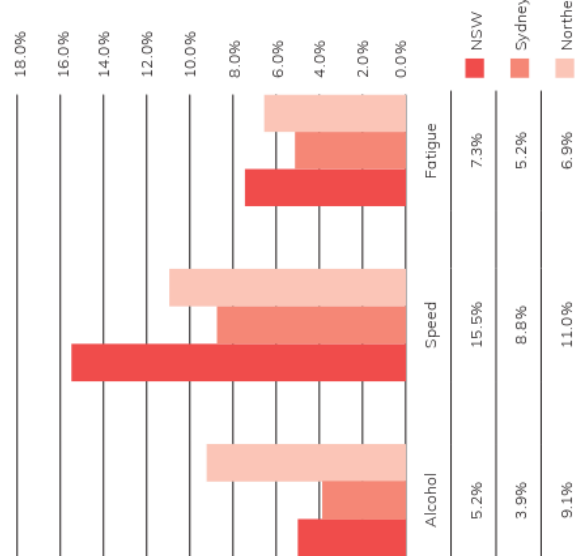


Safe Speeds

Speed has contributed to 11% of all crashes in the Northern Beaches LGA. Compared with alcohol and fatigue, this is the highest contributing factor. This provides evidence that suggests there is an issue with vehicles traveling at unsafe speeds on both local and state roads. (Figure 4)

Figure 4

Percentage of crashes with contributing factors - NSW, Sydney Region and Northern Beaches LGA, 2017



Objective

- Aim to reduce the number of crashes caused by speeding that result in death or serious injury in the Northern Beaches
- Promote, encourage and raise community awareness that road safety is a shared responsibility and speed choices and behaviours impact others on the road network
- Appendix 1
Key road safety items 3.2, 6.1, 6.2

What Council will do to support safe speeds

- Council will continue to educate the local community on the dangers of speeding. This will be done with local speed reduction campaigns and in conjunction with Transport - Greater Sydney Division (formerly Roads and Maritime Services - RMS) campaigns if appropriate for the local area.
- Campaigns will highlight that an increase in speed increases the stopping distance for a vehicle and this can lead to the impact of the crash being more severe and the likelihood of death or a serious injury. The need to raise awareness of this is paramount to changing behaviour to reduce speeding.
- Reduced speeds in high pedestrian activity areas will reduce the likelihood of someone being killed or injured on the road. Council will review high pedestrian areas throughout the Northern Beaches and install 40km/h high pedestrian activity zones, subject to approval from the Transport - Greater Sydney Division (formerly Roads and Maritime Services - RMS) and educate the community on the newly established zones.



Safe People

Speed, alcohol and fatigue are the three biggest killers on NSW roads.

In 2017, 9.1% of crashes had a contributing factor of alcohol. Every year, the Northern Beaches usually has a higher rate of crashes with a contributing factor of alcohol than both NSW and Sydney. The 2016 figure for the Northern Beaches was 7% and in 2017 this figure increased by 2.1% to 9.1%. (Figure 4)

Fatigue has also become a major issue. Fatigue has a contributing factor of 6.9%, which is lower than NSW, but higher than Sydney. (Figure 4)

Objective

- Promote, encourage and raise community awareness that road safety is a shared responsibility and that fatigue and alcohol consumption impact others on the road network
- Reduce the number of crashes caused by fatigue, alcohol that result in death or serious injury through education and campaigns.
- Investigate innovative road safety initiatives and undertake research and development to identify campaigns which will promote a culture of safe road user behaviour.
- Appendix 1
Key road safety items 1.1 - 5.1, 7.1, 7.3

What Council will do to support safe people

Council will:

- support and promote any new drink driving legislation implemented by the government
- continue to present drink and drug driving awareness information at workshops and events as appropriate
- continue to attend Liquor Accord meetings and provide support for any programs that encourage alternative transport options to reduce drink driving
- educate road users on the reality and risk of driver fatigue, on recognising warning signs and symptoms of both preventing and addressing fatigue
- promote responsible use of mobile phones to avoid distractions as a road user
- raise awareness for all road users on 40km high pedestrian activity zones
- work with and support schools to improve road safety
- continue to promote and distribute the annual road safety calendar, which includes a range of road rule messages
- continue providing workshops for:
 - free child restraint checks to raise awareness and education protecting young children in vehicle crashes
 - older road users to update them on road rule changes and reinforce the benefits of low-risk driving

- the 'Stepping On' programs on pedestrian safety for older pedestrian road users who still want to remain independent and mobile
- facilitate Graduated Licensing Scheme (GLS) workshops to help prepare supervisors when teaching their learner drivers
- communicate with the public about parking and road rules
- implement behavioural change campaigns on bicycle safety based on analysis of current research
- review signage on shared pathways to improve safety and educate users on shared pathway etiquette
- communicate with motorcycle shops and businesses on the importance of motorcycle safety



Safe Roads

As the population grows, there is more movement on our roads. There will continue to be an increase of vehicles, motorcycles, trucks, bicycle riders and pedestrians on the road network.

Some of the highest casualties that we have in the Northern Beaches include motorcyclists (16.7%), pedal cyclists (10.6%), and pedestrians (8%). These are all higher or equal figures in comparison to NSW and Sydney. (Figure 5)

These are all vulnerable road users who need to feel safe on our road network just as any other user. The Northern Beaches did have fewer casualties for motor vehicle drivers and passengers than NSW or Sydney.

Objective

- Focus on all road users, but especially vulnerable road users, such as bicycle riders and pedestrians, with existing and new road safety campaigns and projects so that people can move about safely as the population and traffic congestion increases.
- Promote, encourage and raise community awareness that road safety is a shared responsibility and choices and behaviours impact others on the road network.
- Investigate innovative road safety initiatives and undertake research and development to help change people's behaviour to reduce the risk of crashes on our network.

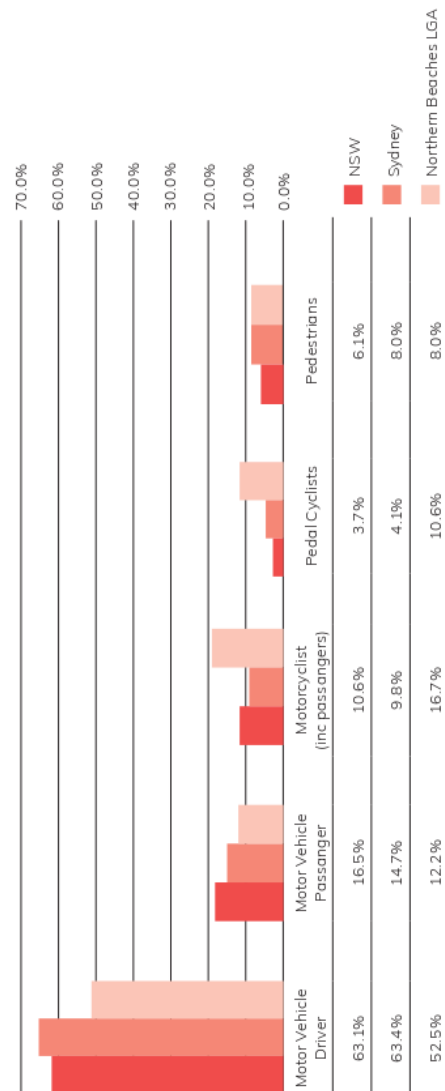
- Work with other Council departments to gain support for road safety infrastructure improvements.
- Appendix 1
Key road safety item 1.1, 3.2, 7.4

What Council will do to support safe roads

- Advocate for 40km/h high pedestrian activity zones, subject to approval from the RMS. Reduced speeds in high pedestrian activity areas will reduce the likelihood of someone being killed or injured on the road. In NSW, it was found that reducing speeds to 40km/h resulted in was a 33% reduction in crashes causing serious injuries and deaths between 2010 and 2015.
- Assist in identifying black spot locations through crash data analysis and any police information.
- Explore options for better road safety around schools. Review, on a priority basis, upgrades around schools to improve pedestrian and bicycle rider safety for children when travelling to and from school.

Figure 5

Percentage of casualties by road user class - NSW, Sydney Region and Northern Beaches LGA, 2017







Safe Vehicles

Not all vehicles are created equal and some vehicles are safer than others. The ability to choose a vehicle that is able to protect you in a crash or that is able to help you avoid a crash has great potential to save lives and reduce injury and trauma on our roads. The Safe Systems approach emphasises the importance of safer vehicles so that the survivability of vehicle-related crashes is greater.

Objective

- Promote, encourage and raise community awareness that road safety is a shared responsibility and speed choices and behaviours impact others on the road network
- Investigate innovative road safety initiatives and undertake research and development to identify campaigns which will promote a culture of safe road user behaviour.
- Appendix 1
Key road safety items 1.2, 7.2

The Northern Beaches Local Government Road Safety Plan has been developed using a range of materials, including:

- crash statistics
- research papers and studies
- Austroads guidelines
- road safety plans from global, national, state and local areas
- feedback from previous road safety campaigns, discussions with traffic engineers, fleet staff, Active Travel Strategic Reference Group and Road Safety Officers (RSOs).

What Council will do to support safe vehicles

Council will;

- continue to raise awareness of the Australian New Car Assessment Program (ANCAP) ratings and the used vehicle safety ratings for people looking to purchase a new or used vehicle
- encourage the community, businesses and Council to purchase vehicles with the best safety rating to protect their employees and other road users
- promote and educate on the importance of using the correct size of child restraint and having it fitted properly in a vehicle
- promote the need to be aware of how to use safety features in vehicles.

The overall goal of the Road Safety Plan is to put in place initiatives that will ultimately reduce fatalities and serious injury crashes on our local roads. This plan aims to raise awareness that road safety is everyone's responsibility and that it is up to each individual to make an effort to stay safe on our roads.

Monitoring the Road Safety Plan

Council will keep up to date with new research, innovations, technology, new trends, and advances in road safety and will apply these to reviews with the road safety plan.

It is essential that we monitor and review our progress towards the directions and actions outlined in the Northern Beaches Road Safety Plan. Northern Beaches Council will review this Plan every five years.





Appendix 1 – Road Safety Five Year Program and Actions

| Key Road Safety Items # | Actions | Timeframe 2019 - 2024 | How we will do this | Responsible Business Unit |
|-------------------------|---|--------------------------|---|---|
| 1. Schools and Children | 1.1 Reduce road safety risks around schools | | <ul style="list-style-type: none"> Continue to work with schools to identify issues and relevant solution options to improve safety around schools. | RSO (Road Safety Officer) Transport Network Team Compliance Team |
| | | ✓ | <ul style="list-style-type: none"> Work with schools and provide relevant resources aimed at changing parent/carer behaviours and attitudes on safety around schools. | |
| | | | <ul style="list-style-type: none"> Support the scheduling of rangers around schools for enforcement to assist with improving safety around schools. | |
| | 1.2 Support the use of correctly fitted child restraints | ✓ | <ul style="list-style-type: none"> Provide regular child car seat checking service to improve the safety of young children, awareness and correct use of restraints. | RSO Authorised restraint fitters |
| | 2.1 Reinforcing road safety with senior drivers | ✓ | <ul style="list-style-type: none"> Continue to create, implement and run low risk driving workshops for seniors. | RSO Community groups |
| 2. Drivers and Riders | 2.2 Educating supervisors of young drivers | ✓ | <ul style="list-style-type: none"> Deliver 'Helping learner drivers become safer drivers' workshops. These programs are for supervisors of learner drivers to assist in teaching learner drivers to become low-risk safer drivers. | RSO Transport for NSW - Greater Sydney Division (former Roads and Maritime Services - RMS) |
| | 2.3 Improve motorcycle rider safety | ✓ | <ul style="list-style-type: none"> Communicate with motorcycle shops and clubs on relevant road safety information. Distribute any relevant brochures or material to the shops and clubs on motorcycle road safety. | RSO |
| | 2.4 Raise awareness of fatigue | ✓ | <ul style="list-style-type: none"> Include information in workshops on the risks of driving while fatigued. | RSO Community groups |
| | 2.5 Remind the community on parking rules | ✓ | <ul style="list-style-type: none"> Raise awareness of the most common parking issues through the distribution of a Parking Guide and other campaigns. | RSO Compliance Team |
| | | | | |

| Key Road Safety Items # | Actions | Timeframe 2019 - 2024 | How we will do this | Responsible Business Unit |
|-------------------------|---|--------------------------|--|---|
| 3. Pedestrians | 3.1 Improve pedestrian safety awareness | ✓ | <ul style="list-style-type: none"> Continue to deliver pedestrian safety presentations under the 'Stepping On' program and in all other presentations. | RSO Health Department and private health providers Community groups |
| | 3.2 Improve safety in high pedestrian activity zones | ✓ | <ul style="list-style-type: none"> Identify and review options for improving safety in 40km high pedestrian activity areas to raise awareness for all road users. | RSO Transport Network Team |
| 4. Bike riders | 4.1 Promote safety on bikes | ✓ | <ul style="list-style-type: none"> Promote the use of bells, lights and helmets for the safety of riders at any appropriate events and workshops. To research and identify the primary issues affecting safety of bicycle road users. Use the research to develop relevant behaviour change campaigns to address these issues. | RSO Transport Network Team |
| | 4.2 Improve safety on shared pathways | ✓ | <ul style="list-style-type: none"> Review the signage and line marking on shared paths to improve safety for bike riders, pedestrians and all other users. Educate users on shared pathway etiquette and safety. | RSO Transport Network Team |
| 5. Alcohol and drugs | 5.1 Raise awareness of drink and drug driving impairment | ✓ | <ul style="list-style-type: none"> Incorporate information on changes to drink and drug driving legislation and the consequences in appropriate workshops and presentations. Attend Liquor Accord meetings to keep updated on areas of concern for drink and drug driving. Support Plan B by distributing material to bottle shops, pubs and clubs. | RSO Transport for NSW - Greater Sydney Division Liquor Accord |

| Key Road Safety Items | # | Actions | Timeframe 2019 - 2024 | How we will do this | Responsible Business Unit |
|-----------------------|-----|--|--------------------------|--|---|
| 6. Speed | 6.1 | Educate on speed , stopping distance, and impacts | ✓ | <ul style="list-style-type: none"> Inform and educate road users on the stopping distances and the impact of a crash at various speeds. Campaign to have a culture of positive behaviour change for drivers and riders in relation to speeds on our roads. | RSO Transport for NSW - Greater Sydney Division Police/Highway Patrol Community groups |
| | 6.2 | Promote slowing down (speed) on local roads | ✓ | <ul style="list-style-type: none"> Provide Slow Down bin stickers and plastic Slow Down signs for local roads to remind drivers to travel at a safe speed on local roads. | RSO |
| | 7.1 | Increase awareness of road rules | ✓ | <ul style="list-style-type: none"> Production and distribution of the annual road safety calendar, which includes messages, road rules and other valuable information that is pertinent for all road users. | RSO Northern Sydney Councils |
| 7. All Road Users | 7.2 | Promote safer vehicles | ✓ | <ul style="list-style-type: none"> Promote ANCAP, used car safety ratings and vehicle safety features at events, workshops and presentations. Support the purchase of 5-star ANCAP rated vehicles for council fleet cars to help protect the safety of workers when using Council vehicles. | RSO Procurement/Fleet |
| | 7.3 | Reduce behaviour associated with distraction | ✓ | <ul style="list-style-type: none"> Raise awareness among all road users at workshops and presentations on the dangers of distraction including mobile phone use, personal music players and in-car navigation systems. | RSO |
| | 7.4 | Road safety trends and research | ✓ | <ul style="list-style-type: none"> Professional development through conferences and workshops that provide information and updates on road safety initiatives, technology and improvements. Research road safety information through webinars, journals and relevant social media sites. Incorporate information into community workshops, presentations, campaigns and events. Analyse crash data to help identify black spot locations and other areas | RSO |

