



AGENDA

COMMUNITY & BELONGING STRATEGIC REFERENCE GROUP

Notice is hereby given that a meeting of the Community & Belonging Strategic Reference Group will be held in the Councillors Room, Manly on

WEDNESDAY 5 DECEMBER 2018

Beginning at 6:00pm for the purpose of considering matters included in this agenda.

Committee Members

Cr Candy Bingham (Chair)

Cr Penny Philpott

Cr Kylie Ferguson

Cr Sarah Grattan

Tamzin Lee	Community representative, arts, culture & youth
Roslyn Marsh	Avalon Preservation Association, arts & culture
Simon Moriarty	Community representative, Curl Curl Ward
Michelle Povah	Northern Beaches Child & Family Interagency
Diane Robbins	Lifeline representative
Jennifer Wharton	Community representative - Narrabeen Ward
Samuel Wilkins	Community representative - Forest Ward, youth, arts & culture
Maria-Elena Chidzey	Community Northern Beaches Inc. (CNB), multi-cultural
Cathy Hockey	Community representative, disability
Lorrie Morgan	Community representative - Pittwater Ward, arts & culture
Margaret Shonk	Community representative - Manly Ward, mental health
Susan Watson	Easylink Community Transport, seniors & disability

Council Officer Contacts

Kylie Walshe	Executive Manager Community, Arts & Culture
Annie Laing	Governance Officer

Quorum

A majority of members including the Chair or one of the elected Councillors.

**Agenda for Community & Belonging
Strategic Reference Group Meeting
to be held on Wednesday 5 December 2018
in the Councillors Room, Manly
Commencing at 6:00pm**

1.0	APOLOGIES	4
2.0	DECLARATION OF PECUNIARY AND CONFLICTS OF INTEREST	4
3.0	CONFIRMATION OF MINUTES OF PREVIOUS MEETING	
3.1	Minutes of Community & Belonging Strategic Reference Group meeting held 22 August 2018.....	4
4.0	UPDATE ON ACTIONS FROM LAST MEETING	5
4.1	Outstanding Actions from Previous Meetings.....	5
5.0	AGENDA ITEMS	6
5.1	Northern Beaches Local Environmental Plan.....	6
5.2	Social Planning Framework	23
5.3	Community Centre Strategy.....	25
5.4	2018 Achievements of the SRG / Key Priorities for 2019	28
5.5	Community and Belonging Strategic Reference Group Meeting Schedule for 2019	30
6.0	GENERAL BUSINESS	

1.0 APOLOGIES

All members are expected to attend the meetings or otherwise tender their apologies to the Chair and Governance at councilmeetings@northernbeaches.nsw.gov.au.

2.0 DECLARATION OF PECUNIARY AND CONFLICTS OF INTEREST

Members are advised of the following definitions of a "pecuniary" or "conflict" of interest for their assistance:

Section 442 of the Local Government Act, 1993 states that a "pecuniary" interest is as follows:

"(1) [Pecuniary interest] A Pecuniary interest is an interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person or another person with whom the person is associated.

(2) [Remoteness] A person does not have a pecuniary interest in a matter if the interest is so remote or insignificant that it could not reasonably be regarded as likely to influence any decision the person might make in relation to the matter."

Members should reference the Local Government Act, 1993 for detailed provisions relating to pecuniary interests.

Council's Code of Conduct states that a "conflict of interest" exists when you could be influenced, or a reasonable person would perceive that you could be influenced by a personal interest when carrying out your public duty.

3.0 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

3.1 MINUTES OF COMMUNITY & BELONGING STRATEGIC REFERENCE GROUP MEETING HELD 22 AUGUST 2018

RECOMMENDATION

That the Minutes of the Community & Belonging Strategic Reference Group meeting held 22 August 2018, copies of which were previously circulated to all Members, be confirmed as a true and correct record of the proceedings of that meeting.

4.0 UPDATE ON ACTIONS FROM LAST MEETING

4.1 OUTSTANDING ACTIONS FROM PREVIOUS MEETINGS

Meeting Date	Item No.	Responsible Person	Action	Due Date	Outcome / Comments	Status
22-Aug-18	5	KylieWalshe	Follow up if there is an online map of the Coast Walk.	5-Dec-18	Map shown on Council's website	Closed

5.0 AGENDA ITEMS

ITEM 5.1	NORTHERN BEACHES LOCAL ENVIRONMENTAL PLAN
REPORTING OFFICER	PRINCIPAL PLANNER
TRIM FILE REF	2018/729268
ATTACHMENTS	1 ↓ Northern Beaches Local Environment Plan Presentation

ISSUE

To inform the Community & Belonging Strategic Reference Group of the project to deliver a Northern Beaches Local Environment Plan (LEP), and request future input.

REPORT

As one new large Council, it is our priority to create a single planning framework for the Northern Beaches as a whole. That means taking our four current Local Environment Plans (LEPs) and Development Control Plans (DCPs) and working with our community and other stakeholders to consolidate them.

The first step in this journey is outlined in Council's Report from the 27 November 2018. This Report was prepared for the Department of Planning and Environment and Greater Sydney Commission and includes an 'LEP Review' and 'Health Check'. It is an internal audit of how closely aligned the current Northern Beaches LEPs are to the North District Plan. It concludes that Council is well placed to deliver on actions in the North District Plan, with Council's Delivery Program including a wide range of studies and investigations required to manage the newly proclaimed Local Government Area (LGA). A range of priorities and actions are identified to inform Council's new planning framework including the preparation of a housing strategy and studies into employment, social infrastructure, transport and the environment.

Now that the LEP Review is complete, Council will commence preparing a Council-wide Local Strategic Planning Statement (Planning Statement). This new planning document will outline our vision for the future, setting priorities, actions to achieve the priorities and confirming our commitment to a sustainable future. The Planning Statement will inform the preparation of a new LEP and DCP and provide a signal to the community of where the Northern Beaches is headed over the next 20 years.

Our new Planning Statement, LEP, and DCP must be consistent with the themes and regional directions set by the Greater Sydney Commission in the North District Plan, and it must also respond to what our community told us when we developed our Community Strategic Plan.

HOUSING AND JOB TARGETS

The North District Plan requires Council to deliver a 5 year housing target of 3,400 dwellings. This target is consistent with historic growth patterns and is comparatively low when compared with targets in the remaining North District (i.e. 13%). Future housing growth that will contribute to achieving this target includes: remaining capacity in existing zoned areas such as the Medium Density zones, Town Centres (such as Dee Why) and Warriewood Valley.

Council has commenced preparation of a Northern Beaches Housing Strategy in accordance with the NSW Department of Planning and Environment Guidelines. This work will identify housing gaps and opportunities to better cater for the changing needs of the Northern Beaches population. As required under the North District Plan, the Housing Strategy will need to identify a 6-10 year housing target and capacity to contribute to the North District 20 year target. These longer term targets will take into account anticipated growth in the Frenchs Forest Planned Precinct.

Council is also preparing an Employment Study to address the North District Plan's additional jobs targets for our strategic centres by 2036. These include: Frenchs Forest – 2,700-3,700; Dee Why/Brookvale – 3,000-6,000; Mona Vale – 700-1,700; and, Manly – 1,000-1,500.

Council will undertake extensive consultation in the preparation of these studies and ensure that future targets take into consideration the availability of appropriate infrastructure whilst minimising impacts on the environment and local character.

NEXT STEPS

Council aims to engage with all Strategic Reference Groups to seek input into the vision, priorities and actions for the draft Planning Statement. Extraordinary meetings will be arranged to undertake these workshops in early 2019. Further consultation is planned in the preparation of relevant technical studies including the Housing Strategy and Employment Study.

RECOMMENDATION OF PRINCIPAL PLANNER

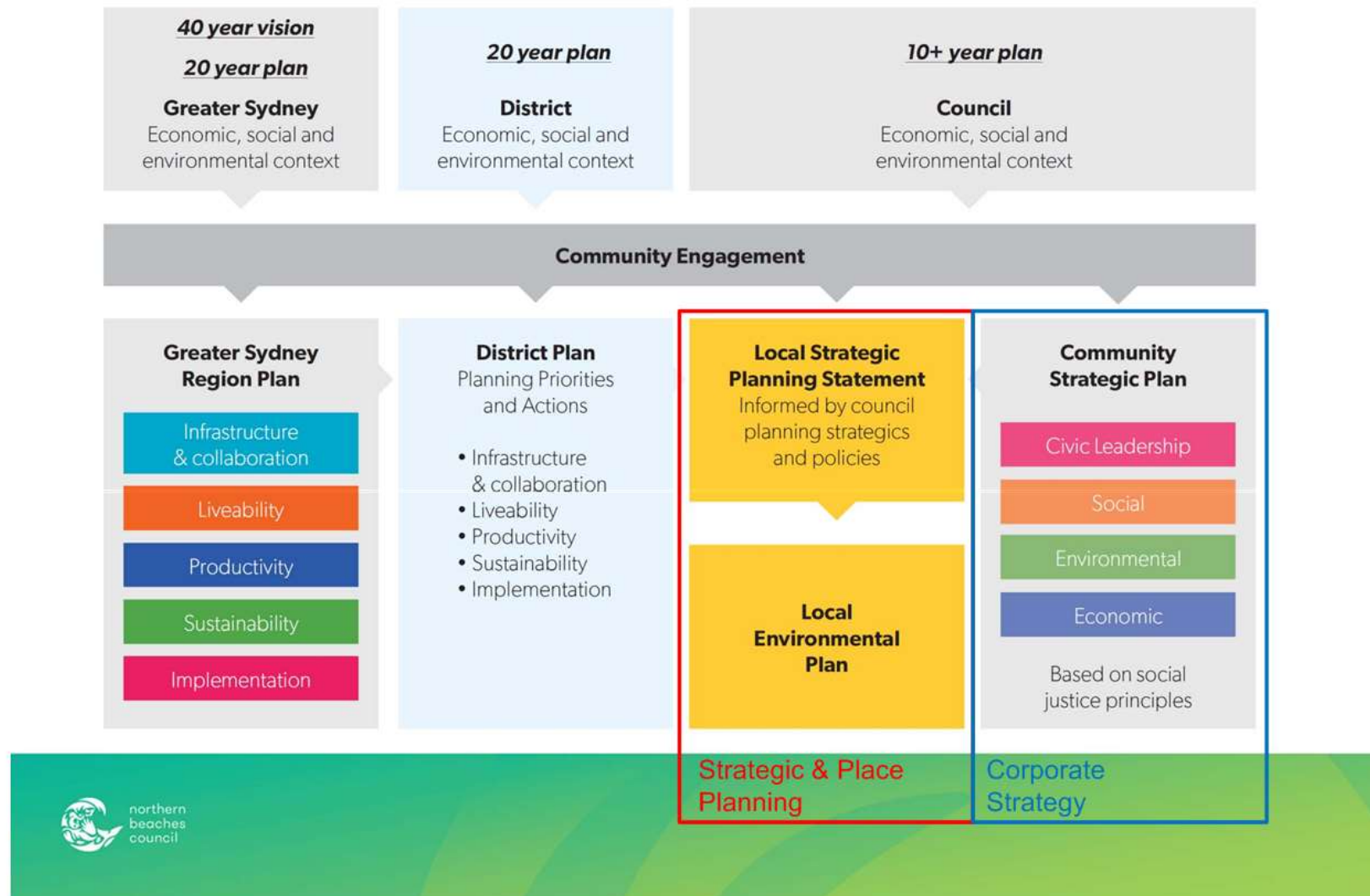
That the Community & Belonging Strategic Reference Group:

- A. Notes Council's Report from the 27 November 2018 and attached Local Environment Plan Review and Health Check.
 - B. Commits to provide input into the vision, priorities and actions for the draft Local Environment Plans via extraordinary meetings to be scheduled early 2019.
-

Northern Beaches Local Environmental Plan



Planning Framework for Greater Sydney



Planning Framework for Greater Sydney

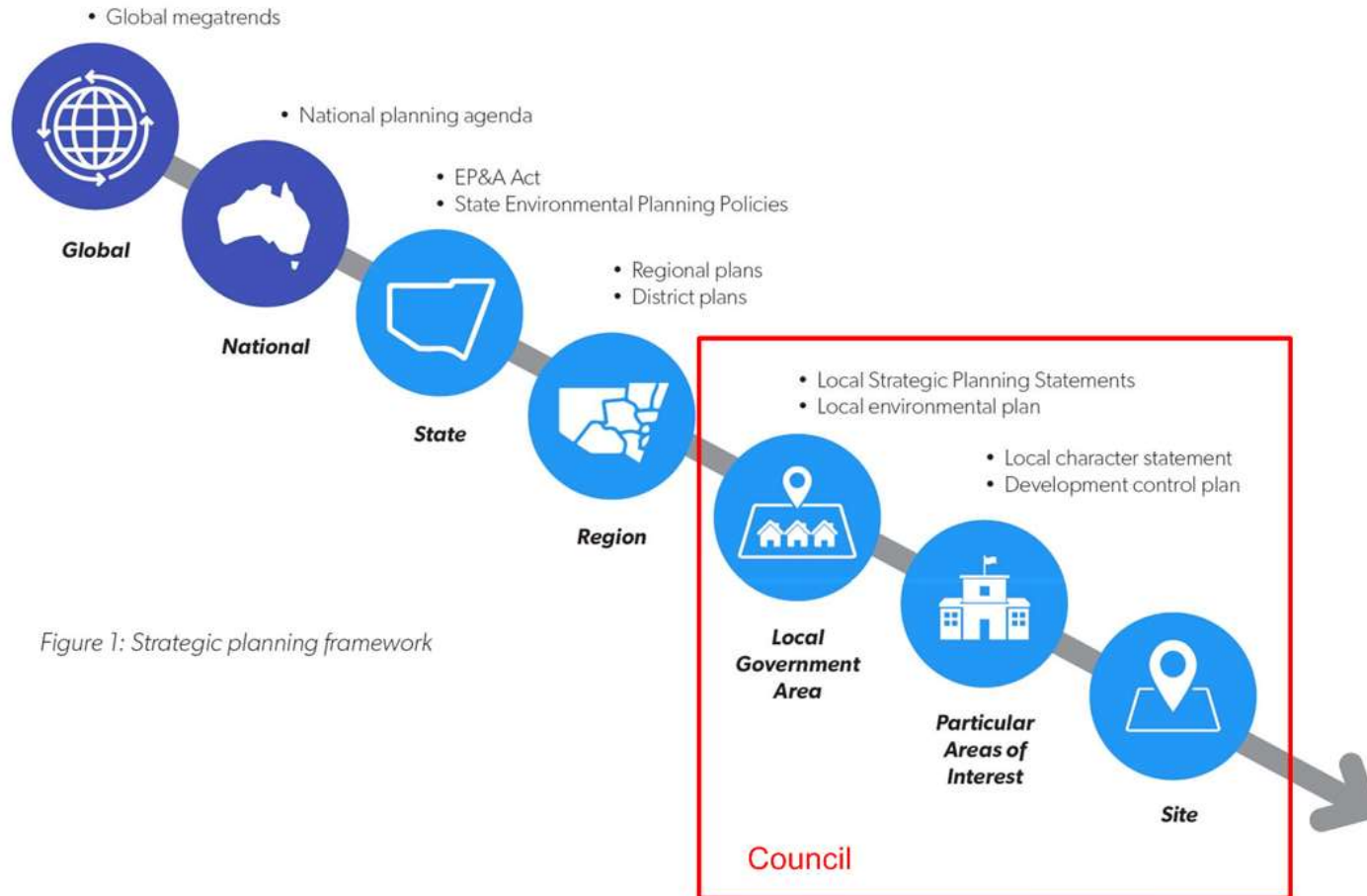


Figure 1: Strategic planning framework

District Plan Actions for Strategic and Place Planning

Local Environmental Plan (LEP) Health Check



Local Strategic Planning Statement (LSPS)



Local Environmental Plan



Monitoring and Reporting

LEP Roadmap

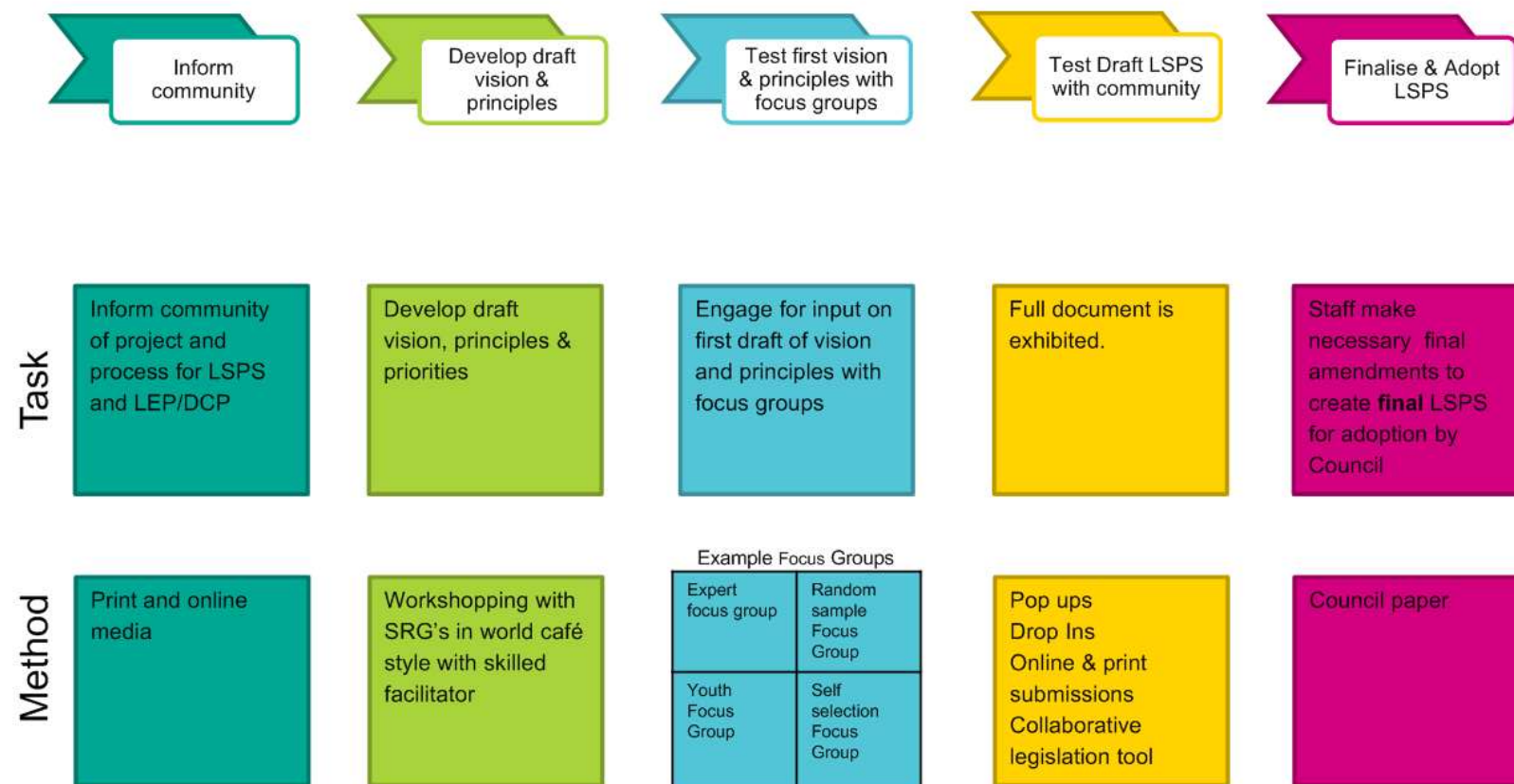


Local Strategic Planning required to inform the LSPS and LEP

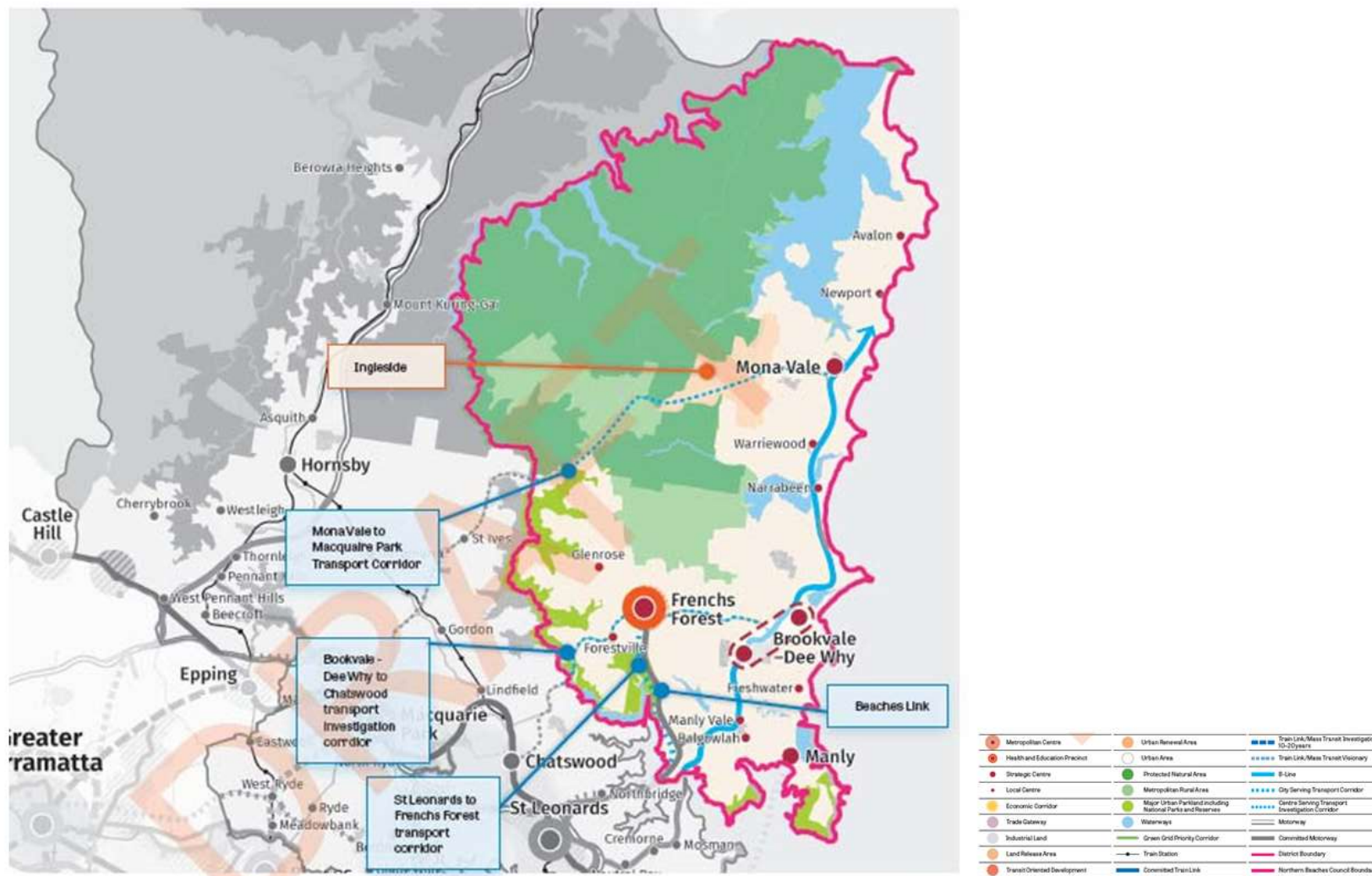
Technical Studies		Planning Controls
Stage 1	Stage 2 (As Required)	Stage 3
<ul style="list-style-type: none"> 1A - Community Engagement Strategy 1B - Demographic Analysis 1C - Employment Study 1D - Housing Strategy 1E - Social Infrastructure Study 1F – Transport Investigations 1G - Character Study 1H – Environment Study <p>* includes recommended planning controls</p>	<ul style="list-style-type: none"> 2A - Infrastructure Investigations (Utilities incl digital) 2B - Infrastructure Investigations (Water cycle) 2C - Contributions Plans 2D - Feasibility Studies 2E - Land Use and Infrastructure Implementation Plan 	<ul style="list-style-type: none"> 3A - Heritage 3B – Public Places 3C – Built Form 3D - Sustainability 3E - Environment 3F - Transport

Local Strategic Planning Statement Approach





Housing Strategy

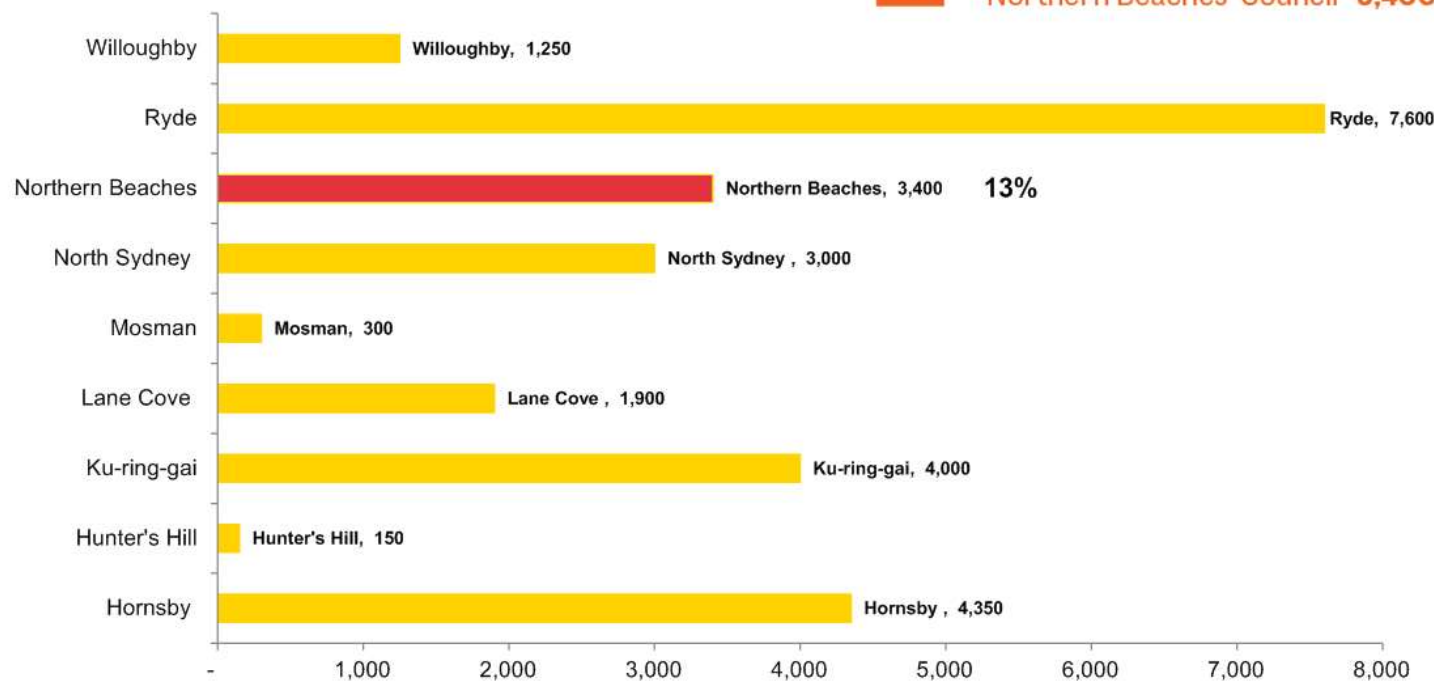


5 Year Housing Targets North District



Housing Supply Target 2016-2021

Northern Beaches Council **3,400**



Total = 25,950



northern
beaches
council

Housing Targets

Housing Strategy to address

- Delivery of 5 year housing target (3,400)
- Delivery of 6-10 year housing target
- Capacity to contribute to 20 year target (92,000)

Strategic Housing Target 2016-2036

North District	92,000
----------------	--------

Housing Strategy to address

- ✓ Create capacity for more housing in the right locations
- ✓ Support growth areas and planned precincts
- ✓ Align with investment in regional and district infrastructure
- ✓ Support the role of centres

- ✓ Frenchs Forest
- ✓ Warriewood Valley
- ✓ Ingleside
- ✓ Dee Why Town Centre
- ✓ Residential Flat Buildings
- ✓ Secondary Dwellings
- ✓ Shop Top Housing



Questions?

ITEM 5.2	SOCIAL PLANNING FRAMEWORK
REPORTING OFFICER	SENIOR SOCIAL PLANNER
TRIM FILE REF	2018/708297
ATTACHMENTS	NIL

ISSUE

The Community, Arts and Culture section is in the project planning stage of developing a Social Planning Framework (working title) for the Northern Beaches. We are seeking strategic advice from SRG members that can help set the parameters for the project.

BACKGROUND

The project is envisaged to deliver a high-level Social Plan which will set out thematic priorities and actions for the next five to ten years. This will align with the NBC Community Strategic Plan (CSP) 2018-2028 Vision, Outcomes and Goals;

Vision: Northern Beaches - a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.

Outcome Area: Community and Belonging

We need to actively engage the community in creative ways to reduce the risk of social isolation, loneliness and mental illness. We need to look after people with a disability, seniors and young people. We have an opportunity to collaborate with our partners to offer appropriately targeted services that can meet the evolving needs of our community.

Goal 11 - Our community feels safe and supported

Goal 12 - Our community is friendly and supportive

Key themes, which affect most demographic groups, may include, but are not limited to; social cohesion and inclusion, mental health, suicide prevention, livable, connected and supported communities. This element of the Social Planning Framework would be informed by rigorous and in-depth research to further identify issues and interrelationships that may affect particular demographic groups.

The Social Planning Framework is also envisaged to deliver a future series of discrete plans that will address any issues identified under the Social Plan which are impacting any specific demographic groups (e.g. youth, seniors, people with disability, multicultural).

The exact format for the Social Planning Framework is yet to be decided and will be determined on the basis of initial research as well as advice from the SRG.

There are three key drivers for this project:

1. The need to respond to the community's vision of creating a more connected community as per the Community Strategic Plan (CSP)
2. The need to create a strong evidence base that can support prioritisation and decision-making at a strategic level
3. The need for a consistent approach and shared reference that can facilitate collaboration, conversations, and partnerships with the community, service providers, and key stakeholders

DISCUSSION

At the meeting 5 December 2018, we wish to workshop the following questions with the SRG:

In aiming to progress the community's vision of a more connected community on the Northern Beaches:

- *What research should we consider in developing the Social Plan?*
- *What are some examples of successful case studies?*
- *What should be included / excluded in the Social Plan?*

RECOMMENDATION OF SENIOR SOCIAL PLANNER

That the Community Belonging Strategic Reference Group note the contents of the Report.

ITEM 5.3	COMMUNITY CENTRE STRATEGY
REPORTING OFFICER	MANAGER, COMMUNITY CENTRES
TRIM FILE REF	2018/705086
ATTACHMENTS	NIL

PURPOSE

To provide an update to the Community and Belonging Strategic Reference Group on the Community Centre Strategy.

BACKGROUND

In June 2018 Council engaged TAP Consulting to prepare a Community Centre Strategy to ensure current and future needs of the community are met.

The strategy will provide an evidence-based framework and guide for the future planning, provision and investment in council owned community centres over the next 20 years.

The Draft Report for the strategy has been completed and is with Council staff for review. It is anticipated the draft strategy will be on public exhibition early next year to be considered for adoption by Council in April 2019.

The Community Centre Strategy brings together information from two primary sources of data developed for this project:

1. 'Baseline Report' incorporates demographic profile data for the Northern Beaches, and assessment of all existing centres and usage.
2. 'Consultation Summary Report', incorporating results of the following engagement:
 - survey to all regular hirers, 452 hirers – 110 responded
 - public survey – 85 respondents
 - telephone survey – 407 residents were interviewed (random survey)
 - internal Council staff interviews
 - focus group workshops with targeted demographic organisations
 - 5 'pop – up' information stalls across the Northern Beaches.

Summary of issues that have been identified in the Strategy:

- Small and fragmented facilities
- Lack of 'district' level community centres
- Limited co-location and integration
- Poor location
- Ageing assets
- Lack of awareness of community centres in the Northern Beaches
- Lack of available space at peak times in key locations (peak times are mornings, late afternoon, evenings; key locations are in or near to shopping villages and transport).

- Underutilized spaces may be due to locations and unsuitable space for changing needs.
- Need for community space in Dee Why and Manly. Dee Why is a major growth area with no community centre, Manly has limited existing space – both are high demand areas for community space that currently can't be met.

Community feedback from the consultation includes:

- Preference for multiuse and flexible space
- Growing demand for activities and programs, and for curated programs
- Universal access and safe space design
- Accessible by public transport
- Multipurpose hub concept
- Requests for Council to assist community service NGO's with provision of space for offices and rooms.
- Continued requests for exclusive use of community centres from community kindergartens,
- seniors, youth and not for profit organisations.
- Expectation of modern, accessible centres with provision of audio-visual equipment, wi-fi

Community & Belonging SRG – 22 August 2018

At the last SRG meeting the consultants held a workshop and the following is a summary of outcomes and priorities identified:

- Central locations and proximity to transport essential
- Accessibility and affordability, cost is an issue
- Variety of spaces to meet community need
- Bring people together, can be a community hub and prevent social isolation
- Essential to meet community needs
- Increasing population is putting more pressure on available space in key locations.

Recommendations:

The Draft Strategy proposes to plan and deliver a strong community centre service for the Northern Beaches at two levels:

- Strategic responses to strengthen the overall network
- Recommended actions for specific improvement priorities for individual centres

The strategy recommends a 'Network' approach, for the centres to be considered holistically to meet a range of community needs across the LGA, to meet local, district and regional needs. A 'network' approach relies on community centres to be classified within a hierarchy, ie, regional (major facility), district (multipurpose) and local (hall/small centre).

To better define the strategic framework, and to more strategically describe benchmark needs for an efficient network of community centres, the project has identified eight planning areas as population catchments to be serviced.

The 'Network Strategies' proposed are:

1. Review of the Community Centre Policy
2. Priority access criteria established
3. Branding and marketing campaign
4. Signage and wayfinding strategy
5. Integration of Community Centres
6. Modernisation of Community Centres
7. Rationalisation of underutilised assets
8. Provision of community centre spaces where there is a need for new spaces through leasing opportunities
9. Active programming, in particular in underutilised centres.
10. Facilitating access to other non-Council managed community spaces
11. Two new multipurpose community centres in central Manly and Dee Why

The consultants have identified short, medium and long term recommendations for each Planning Area with reference to each community centre as population areas to be serviced. A lot of the short and medium term recommendations may be achieved over the next few years (budget and priorities to be assessed).

The Community & Belonging SRG members will be presented with a detailed outline of each planning area, with proposed recommendations.

RECOMMENDATION OF MANAGER, COMMUNITY CENTRES

That the Community and Belonging Strategic Reference Group note the progress and summary of recommendations of the Draft Report.

ITEM 5.4	2018 ACHIEVEMENTS OF THE COMMUNITY & BELONGING STRATEGIC REFERENCE GROUP
REPORTING OFFICER	EXECUTIVE MANAGER COMMUNITY, ARTS AND CULTURE
TRIM FILE REF	2018/724859
ATTACHMENTS	NIL

PURPOSE

The Northern Beaches Council Community & Belonging Strategic Reference Group (SRG) commenced in early 2018, with the SRG meeting four (4) times. Over 2018, a range of issues and topics has been discussed at the SRG meetings.

As this is the last meeting of 2018, it is an opportune time to reflect on the work that the SRG has contributed to over the past year, and identify some key areas for focus in 2019.

Update of 2018 topics

The following provides a review of the topics discussed in 2018 and recent updates for the information of SRG members.

Topic	Update	Future actions
Arts & Creativity Strategy	Draft strategy presented to Council on 27 November.	Exhibition and submission period until late January 2019. Assessment of submissions and report to Council in February/March 2019 Implementation commences
Community & Cultural Grants Program	Council allocated \$240K to community groups in October 2018.	Further review of guidelines to occur prior to the release of 2019/20 Grants Program.
Disability Inclusion Action Plan	Implementation continues, with investigation into appropriate tools to improve access on Council's website and provide an online resource for people with disability and services.	Implementation of online portal in 2019.
Creative Space North	Exhibition of two options in Avalon for the location of the space closed 11 November 2018.	Assessment of submissions and report to Council in December 2018.
Coast Walk Public Art Strategic Plan	Draft Strategy presented to Council in November 2018, for a public exhibition period.	Exhibition and submission period until late January 2019. Assessment of submissions and report to Council in February/March 2019

Topic	Update	Future actions
		Implementation commences
Youth services & activities	Additional youth events scheduled, including sold-out all ages band nights, band competitions and school outreach program.	Program of events will continue, with a review of 2018 activities to ensure needs are met.
Community Centre Strategy	Final consultation at the SRG meeting of 5 December 2018	<p>Final amendments to be made.</p> <p>Draft Strategy presented to Council in early 2019, for a public exhibition and submission period.</p> <p>Submissions reviewed and reported to Council in April or May 2019.</p> <p>Implementation commences</p>

Topics that were on the initial agenda list for 2018 that have not yet been presented or discussed are:

- Volunteer Review & Framework
- Community Safety/Crime Prevention Plan

These topics will be presented to the SRG in 2019, in addition to the following:

- Social Planning Framework
- Local Environment Plan projects, such as the housing study and social infrastructure study

RECOMMENDATION OF EXECUTIVE MANAGER COMMUNITY, ARTS AND CULTURE

That the Community & Belonging Strategic Reference Group:

- Note the updates regarding topics covered during 2018.
 - Identify potential topics for discussion and engagement in 2019.
-

ITEM 5.5 COMMUNITY AND BELONGING STRATEGIC REFERENCE GROUP MEETING SCHEDULE FOR 2019

REPORTING OFFICER COORDINATOR GOVERNANCE

TRIM FILE REF 2018/707977

ATTACHMENTS NIL

PURPOSE

To note the Community and Belonging Strategic Reference Group (SRG) meeting schedule for 2019.

REPORT

Section 8 of the Community and Belonging Strategic Reference Group's Terms of Reference requires the group to meet at least 4 times per year, with the possibility of two (2) extraordinary meetings which may be called by the Chair with a minimum of two (2) weeks' notice.

The 2019 proposed meeting schedule is as follows:

Meeting	Meeting Date	Location
Community and Belonging	20 February	Council Chambers, Manly
Community and Belonging	22 May	Council Chambers, Manly
Community and Belonging	21 August	Council Chambers, Manly
Community and Belonging	20 November	Council Chambers, Manly

As per the Terms of Reference, once the meeting schedule for 2019 has been confirmed it will be distributed to members and placed on Council's website.

RECOMMENDATION OF COORDINATOR GOVERNANCE

That the Community and Belonging Strategic Reference Group note the meeting schedule for 2019.
