

AGENDA

PLACE MAKING STRATEGIC REFERENCE GROUP MEETING

Notice is hereby given that a meeting of the Place Making Strategic Reference Group will be held in the Council Chambers, Civic Centre, Dee Why on

WEDNESDAY 28 JUNE 2017

Beginning at 5.00pm for the purpose of considering and determining matters included in this agenda.

To Committee Members

Kylie Ferguson (Chair)	Implementation Advisory Group
Candy Bingham	Local Representative Committee - Economic
Alan Le Surf	Local Representative Committee - Economic
Dale Cohen	Resident – Pittwater Ward
Simon Dunn	Mona Vale Chamber of Commerce
Louise Hislop	Resident – Curl Curl Ward
Tanja Ianošević	Resident – Manly Ward
Les Irwig	Resident – Frenchs Forest Ward
Paul Klarenaar	Northern Sydney Local Health District (NSLHD)
Luisa Manfredini	Resident – Manly Ward
Emma Marshall	Resident – Pittwater Ward
Alan Mason	Mona Vale Surf Lifesaving Club
Evelyn Shervington	Resident – Manly Ward
Greg Stonehouse	Eramboo artist environment
Louise Sureda	Resident – Manly Ward
Bryn Vanderfield	Resident – Frenchs Forest Ward
DA Wear	Resident – Narrabeen Ward
Helen Wilkins	Resident – Manly Ward

Council Officer Contacts

Mick Darda	Executive Manager Place Management
Kath McKenzie	Executive Manager Marketing & Communications
Andrew Pigott	Executive Manager Strategic Land Use Planning
Nikki Griffith	Manager Place Making
Fiona van Dort	Research Officer
Jasmine Evans	Governance Support Officer

Quorum

Majority of members (excluding vacant positions)

**Agenda for a meeting of the Place Making Strategic Reference Group
to be held on Wednesday 28 June 2017
in the Council Chambers, Civic Centre, Dee Why
Commencing at 5.00pm**

- 1.0 APOLOGIES**
- 2.0 DECLARATION OF PECUNIARY AND CONFLICTS OF INTEREST**
- 3.0 REVIEW OF MEETING NOTES**
 - 3.1 Notes of Place Making Strategic Reference Group held 1 May 20171
- 4.0 AGENDA ITEMS7**
 - 4.1 Draft Strategic Reference Group Placemaking Framework.....7
 - 4.2 Engagement for Place Planning
 - 4.3 Community Strategic Plan - Update on Stage Two 15
 - 4.4 Achievements of the Strategic Reference Groups..... 17
- 5.0 UPDATE ON ACTIONS FROM LAST MEETING**
 - Nil
- 6.0 GENERAL BUSINESS**

2.0 CONFIRMATION OF NOTES OF PREVIOUS MEETINGS

2.1 NOTES OF PLACE MAKING STRATEGIC REFERENCE GROUP HELD 1 MAY 2017
.....1

RECOMMENDATION

That the Notes of the Place Making Strategic Reference Group held 1 May 2017, copies of which were previously circulated to all Members, be confirmed as a true and correct record of the proceedings of that meeting.

NOTES

PLACE MAKING STRATEGIC REFERENCE GROUP MEETING

held in the Council Chambers, Civic Centre, Dee Why on

MONDAY 1 MAY 2017

**Notes of the Place Making Strategic Reference Group Meeting
held on Monday 1 May 2017
in the Council Chambers, Civic Centre, Dee Why
Commencing at 5.07pm**

ATTENDANCE:

To Committee Members

Kylie Ferguson (Chair)	Implementation Advisory Group
Candy Bingham	Local Representative Committee - Economic
Alan Le Surf	Local Representative Committee - Economic
Dale Cohen	Resident – Pittwater Ward
Les Irwig	Resident – Frenchs Forest Ward
Paul Klarenaar	Northern Sydney Local Health District (NSLHD)
Evelyn Shervington	Resident – Manly Ward
Greg Stonehouse	Eramboo artist environment
Louise Sureda	Resident – Manly Ward
DJ Wear	Resident – Narrabeen Ward
Helen Wilkins	Resident – Manly Ward

Council Officer Contacts

Mick Darda	Executive Manager Place Management
Sherryn McPherson	Administration Officer Governance
Nikki Griffith	Manager Place Making
Louise Hardy	Community Engagement Officer

Quorum

Majority of members (excluding vacant positions)

1.0 APOLOGIES

That the following apologies be received from Louise Hislop, Luisa Manfredini, Emma Marshall, Simon Dunn, Alan Mason, Bryn Vanderfield and Helen Wilkins.

NOTE:

The chair introduced and welcomed Council's new staff member, Jasmine Evans, Governance Support Officer.

2.0 DECLARATION OF PECUNIARY AND CONFLICTS OF INTEREST

Nil

3.0 CONFIRMATION OF NOTES OF PREVIOUS MEETINGS

3.1 NOTES OF PLACE MAKING STRATEGIC REFERENCE GROUP HELD 22 FEBRUARY 2017

DECISION

D Cohen / A Le Surf

That the Notes of the Place Making Strategic Reference Group held 22 February 2017, copies of which were previously circulated to all Members, are hereby confirmed as a true and correct record of the proceedings of that meeting.

4.0 AGENDA ITEMS

4.1 UPDATE ON COMMUNITY STRATEGIC PLAN

Nikki Griffith, Manager Place Making addressed the group on this item.

DISCUSSION

The development of the CSP is currently in Stage 2, with a Discussion Paper released and various community forums held throughout the Northern Beaches. Almost 300 people have attended forums so far, and provided valuable feedback on the draft goals and strategies. All 11 SRGs were consulted in their February 2017 meetings, with a workshop on draft goals and strategies for the Discussion Paper. Consultation details and the full Discussion Paper can be found at <http://yoursay.northernbeaches.nsw.gov.au/communitystrategicplan2>

All comments from the SRGs were considered and analysed. The comments were generally thoughtful and helpful in understanding that Council was on the right track with the Discussion Paper goals and strategies. The comments varied in relevance from strategies for the 10-year CSP, to actions for Council's next Operational Plans and Delivery Programs, and actions that Council could consider in future service delivery.

With regards to the specific comments raised in February by the Place Making SRG, the following was noted:

The SRG's comments are noted for example:

- 'progressive' is deleted from the Business strategy
- Passive users of open space, lighting, and active strategies are considered important,
- Northern Beaches Community College is supported, but is outside of specific Council funding. More strategic lobbying is needed in future Delivery Programs.

The next steps in developing the CSP include a focus group to be held in April, further refinement of the goals and strategies, and production of the draft CSP document in May-June. This will then be exhibited for final community feedback in July-August 2017.

Question: Council meetings are streamed live to the public, in regards to how many people attend and watch online, does Council have estimated numbers of how many people live stream Council Meetings?

Response: This question was taken on notice.

DECISION

That the Place Making Strategic Reference Group note the information update on the development of the Community Strategic Plan.

4.2 UPDATE ON NEW ORGANISATIONAL STRUCTURE

DISCUSSION

Mick Darda – Executive Manager, Place Management provided a verbal update on this item. A copy of the new Northern Beaches Council Organisational Structure can be found online at: <http://in.northernbeaches.nsw.gov.au/our-council/content/northern-beaches-council-organisation-structure>

DECISION

That the Place Making Strategic Reference Group note the information update on the new organisational Structure.

NOTE:

Dick Persson, Administrator joined the meeting at 5.42pm.

4.5 NORTHERN BEACHES COUNCIL MERGER SAVINGS FUND

Dick Persson, Administrator addressed the group on this item.

DISCUSSION

The Northern Beaches Council Merger Savings Fund is estimated to have saved up to 6 million dollars since the Councils have merged and this amount will potentially rise over the next four (4) year period. The Northern Beaches Merger Savings Fund will provide an on-going pool of money for projects that will directly benefit the community and will be executed through a range of projects.

The Administrator's Council Merger Savings Fund proposal will be presented through media releases and in the Manly Daily for community feedback.

4 strands of expenditure for the Fund will be going out for comment with proposals to fund activities or projects in the following areas:

1. Arts and culture
2. Events
3. Youth
4. Environment

Within the arts and culture strand the Administrator identified the following projects/programs:

- Public art to be displayed on the new Coastal Walkway, including participation by local artists. A four year program with an annual budget of \$500 000.
- Develop a new creative space (similar in concept to the Curl Curl creative space), most likely in the Avalon/Newport area.

DECISION

That the group provide feedback on the Merger Savings Fund when it goes out on Public Exhibition.

NOTE:

Dick Persson, Administrator left the meeting at 5.56pm.

4.3 DRAFT PLACE MAKING FRAMEWORK REVIEW

DISCUSSION

Nikki Griffith Manager, Place Making provided a presentation to the group on Place Making Framework and explained the difference between Place Making and Place Planning. A copy of the Place Making presentation is attached to the Meeting Notes at **Attachment 1**. A copy of the Draft Place Making Framework is attached to the Meeting Notes at **Attachment 2**.

Mick Darda – Executive Manager, Place Management addressed the group on the Place Planning Overview. A copy of the results of the workshop are at attached to the Meeting Notes at **Attachment 3**.

The group was recommended to provide comments feedback on the Draft Framework to Nikki Griffith; nikki.giffith@northernbeaches.nsw.gov.au prior to close of business Friday, 12 May 2017.

Question: Can we refine the section of the framework of “how we will measure success”?

Response: Nikki Griffith took this question on notice.

NOTE:

- Kylie Ferguson (Chairperson) left the meeting at 6.30pm.
- Alan Le Surf assumed the position as Chair.

- Alan Le Surf left the meeting at 6.51pm.
- Mick Darda assumed the position as Chair.

DECISION

1. That the Place Making Strategic Reference Group note the information update on the Draft Place Making Framework review.
2. That the results of the Place Making Strategic Reference Group discussion be documented in the Meeting Notes. Refer to **Attachment 3**.

4.4 PLACE PLANNING OVERVIEW

DISCUSSION

The group was asked how they would feel about a working group Beauty-In-My-Backyard (BIMBY) help work through the Place Plan being randomly selected after self-nominating similar to the Freshwater process. A key selection process is to be established.

DECISION

That the Place Making Strategic Reference Group participate in future discussions and workshops in regards to establishing a working group.

5.0 UPDATE ON ACTIONS FROM LAST MEETING

Nil

The meeting concluded at 7:01pm.

This is the final page of the Notes comprising 6 pages numbered 1 to 6 of the Place Making Strategic Reference Group meeting held on Monday 1 May 2017 and confirmed on Wednesday 28 June 2017

4.0 AGENDA ITEMS

ITEM 4.1	DRAFT STRATEGIC REFERENCE GROUP PLACEMAKING FRAMEWORK
REPORTING OFFICER	EXECUTIVE MANAGER PLACE MANAGEMENT
TRIM FILE REF	2017/185605
ATTACHMENTS	1 ↓ Draft Placemaking Strategy Framework

REPORT

PURPOSE

To review and finalise the Draft Place Making Framework

BACKGROUND

At the last SRG meeting on 1 May, participants were able to provide feedback on the night and comments later on the draft framework.

This is considered to be a document produced by the SRG, reflecting its aspirations and deliberations over the last 10 months.

DISCUSSION

An advanced draft of the framework is attached. This document includes the SRG objectives, actions and ideas that were workshopped at the 22nd February meeting and reviewed at the meeting of 1 May. The format of the document has been changed to bring the document into line with the other SRG directions papers for reporting purposes.

To make the best use of our time in this final meeting, it is recommended that members review the document and bring their thoughts and comments to the meeting.

It is intended that this SRG paper will be finalised in July, then presented to the Administrator for noting. All SRG papers will then be available to the newly elected Council.

RECOMMENDATION OF EXECUTIVE MANAGER PLACE MANAGEMENT

That Place Making Strategic Reference Group members review the document and bring their comments to the meeting to help finalise the Draft Placemaking Framework.

Draft Placemaking Strategy Framework Discussion Paper

Placemaking Strategic Reference Group – June 2017

Purpose of this paper

Northern Beaches Council is a new entity created by the merging of three former local government areas; Manly, Warringah and Pittwater. While the former councils have had different initiatives in place making, there has not been one unified or 'right' approach. This paper outlines possible directions and ideas in place making for the new Council, capturing the deliberations and aspirations of the Place Making Strategic Reference Group.

Placemaking Strategic Reference Group

Following the formation of the new Northern Beaches Council in May 2016, eleven Strategic Reference Groups (SRGs) were formed across key areas of council's operation. The role of the SRGs is to provide a valuable contribution to the directions of the new Council, including input into the development of the Community Strategic Plan (CSP) and future plans and strategies. SRG members were recruited via EOI, represent a cross-section of the community, and bring expertise to their area of appointment. Each group also includes two or three former Councillors as Chair and Deputy Chair.

The Placemaking SRG consists of 18 members, listed in Appendix 1. This paper has been prepared to capture the efforts and aspirations of this SRG over a 10 month period from 2016-17. Its Terms of Reference included:

- Provide input to the Vision, Priorities and Objectives for the Northern Beaches Draft Community Strategic Plan.
- Advise Council on the strategic approach for place making across the Northern Beaches as part of the CSP.
- Identify opportunities for place making that create safe, vibrant economically sustainable urban centres and villages to reflect community values and future vision.

Placemaking Framework

Placemaking is a shift from a 'consult and deliver' approach to one that seeks to enable – getting the community and stakeholders involved from the start.

This framework will provide a platform for us to work together with the people of the Northern Beaches in an appropriate and sustainable manner to provide our communities with a sense of place and belonging.

Placemaking by its very nature is dynamic and iterative and this paper will inform the development of a Placemaking Strategy that will support Council's Strategic Plan.

Structure of the SRG Directions Paper

The following outlines some of the ideas for this paper, which influences its scope in placemaking and the overall strategic context provided by the Community Strategic Plan which is currently under development.

Defining Placemaking for Northern Beaches Council

Placemaking is defined as ***creating great places that work for the community*** (Placemaking SRG meeting 10.11.16).

The benefits of Placemaking

- Community ownership – meets the needs of the wider community
- Builds capacity, capability and resilience
- It is a sustainable approach
- Fosters frequent and meaningful social interaction
- Engages and collaborates with stakeholders and community
- Puts people at the heart of placemaking
- Builds goodwill and supports the local economy
- Provides a sense of comfort and safety
- Creates places designed for people
- Attracts the right uses to the right places

Guiding Principles

- Connecting people and places
- Providing human-centric places with diverse audiences
- Make places that are comfortable, safe, active and healthy
- Be sustainable; socially, economically and environmentally
- Respond to the local context in all areas of Council

What is Placemaking

Place-making takes a 'hands on', tactical approach to strengthening the relationship between people and places. Place-makers typically work on the ground at a rapid pace and in collaboration with a variety of stakeholders.

What is Place Management

Place Management is a management approach for the wide range of issues, challenges and opportunities that face an activity centre every day. It enables co-ordination of competing and conflicting priorities. It provides a holistic approach integrating economic, social, cultural, infrastructure and environmental programs, priorities and goals.

What is Place Planning

Place planning is the tactical and action-oriented approach that is focused on the community's connection to place. It establishes a vision and path forward for an area, allowing incremental change that is aligned with the current and future needs of the community.

Community Strategic Plan – Shape 2028

"Shape 2028" is an extensive community engagement program in 2016-17 to develop the first Community Strategic Plan (CSP) for the Northern Beaches. This will be the new Council's 10-year plan, which captures the community's needs and aspirations, and provides directions for Council in planning its services. Some 2,500 community members have provided feedback in Stages One and Two, including all the SRGs. While the draft CSP is not yet finalised, key feedback to date has been used to help prepare this Framework. This will be exhibited and then finalised by the new Council in late 2017.

The strategic directions of this Place Making Framework align with several of the draft outcomes and strategies from the CSP Discussion Paper:

Outcome – Places for People

Goal 6) Our future is well planned for the diverse communities and villages across the Northern Beaches

Strategies:

- a) Effectively prepare for future growth by balancing regional priorities with local values in our planning
- b) Provide a mix of quality housing options and short term housing accommodation
- c) Increase housing choice and improve housing affordability
- d) Maintain the quality of our lifestyle through infrastructure improvements that keep up with growth
- e) Promote and facilitate high quality urban design across all sectors (private, commercial, government and non-government)

Goal 7) Our well-designed public spaces inspire social interaction and inclusion and support health and wellbeing

Strategies:

- a) Develop urban design requirements that support the health, wellbeing, safety and inclusion particularly for seniors and people who live with a disability
- b) Collaborate with the community to design public open spaces and neighbourhoods that cater for a wide range of uses and social interaction
- c) Encourage the community to be creatively involved in designing our public spaces and neighbourhoods

Goal 8) Our community is healthy, active and engaged with the Northern Beaches lifestyle and various recreational opportunities

Strategies:

- a) Provide well maintained and safe public spaces that equitably support the active and passive recreational activities of the community
- b) Encourage and promote healthy, active living through collaborative partnerships with government agencies, community and sporting groups
- c) Encourage a broad range of activities that enable social interaction, stimulate wellbeing, and support people at each stage of their life

Outcome – Community and Belonging

Goal 9) Northern Beaches culture is stimulated through the arts and a variety of cultural and creative events

Strategies:

- a) Support local artists and creative groups to access facilities and networks and meet cultural and artistic needs of the community
- b) Expand cultural activities, events and creative opportunities, including safe nightlife opportunities across the area
- c) Provide more events and opportunities for young people to socialise in formal and informal ways

[Note that this CSP content will likely be replaced in July by that from draft CSP once it's on exhibition]

Strategic Directions

Five strategic directions have been identified that if addressed would collectively work toward achieving the vision and mission of the framework:-

- Create a network of places that provide social interaction, ease of access, and a sense of community
- Activate spaces to create places, encourage a culture of experimentation and community acceptance
- Encourage stronger communities where neighbours know each other

- Support the economic sustainability of key destinations and self sustaining activation of shared spaces
- Create unique experiences that are inclusive

The below table contains the identified strategic directions alongside actions for each and ideas put forward by the SRG (meeting of 22nd February 2017) that could deliver against the strategic directions.

SRG Objectives	SRG Actions	SRG ideas to address objectives
Create a network of places that provide social interaction, ease of access and a sense of community	<ul style="list-style-type: none"> • Create a network of places • Connectivity between centres and ease of access to the place • Connecting people through informal and formal means • Connections to culture and art • Social interaction and a sense of community • Accessibility for all people • Increased physical activity 	<ul style="list-style-type: none"> • Connect to destinations beyond CBD • Improved path networks • Street closures that bring people together • Film fests– especially multicultural • Encourage street art • Continue to establish public realm improvements that encourage place making through seating, landscape, paving and public art. • Playgrounds, walking/bike infrastructure etc. • Shuttle buses especially on weekends and major shopping centres
Activate spaces to create places; encourage a culture of experimentation and community acceptance	<ul style="list-style-type: none"> • Enhance an already popular place by providing relevant amenities • Making people want to be in a place – to encourage a lifestyle • Activate spaces • Provide a social environment – vibrancy and activity of people interacting • Test and learn – allow council to fail • Encourage a culture of experimentation/testing/community acceptance e.g. Trial pedestrianisation of town centres and measure ie. Close streets to traffic on Sundays etc. • Pop ups/seasonal trials etc. • Create opportunities for people to engage • Activate already existing places by improving basic conditions 	<ul style="list-style-type: none"> • Encourage activation of the public domain • Support creative industry • Encourage partnerships to deliver events • Identify areas that require some attention • Engage with people in place e.g. mobile polling and ideas booth • Multicultural engagement
Encourage stronger communities where neighbours know	<ul style="list-style-type: none"> • CPTED principles: crime prevention through environmental design to create safe places • Night time lighting at ground level to increase visibility of faces 	<ul style="list-style-type: none"> • Encourage stronger communities where neighbours know each other • Create connectivity between spaces that is safe i.e. improve

SRG Objectives	SRG Actions	SRG ideas to address objectives
each other	<ul style="list-style-type: none"> • Pedestrian friendly places • Active transport infrastructure 	<ul style="list-style-type: none"> lighting, encourage activity • Increased tree coverage and weather protection that doesn't obscure site lines and views • Trial closure of streets (to cars) • Improved night time activation through lighting
Support the economic sustainability of key community destinations and self sustaining activation of shared spaces	<ul style="list-style-type: none"> • Incentivising or encouraging the sustainable use of an area is essential to its longevity • Using places temporarily or long term to enhance social cohesion and local economy • Convenience – ease of living • Increase dwell time in town centres • Utilise remote, un-used park areas for special interest groups, such as dog walkers • Community led approach • Good planning and good design • Ownership of places by the community • Traffic management especially sports and major centres – actively encourage other things 	<ul style="list-style-type: none"> • Improve (rethink) links to public transport and community transport • Encourage cycling / walking • Ensure there is an availability of bins, adequate lighting and access to parking for cars, bikes, scooters, skateboards, mobility scooters etc.
Create unique experiences that are inclusive	<ul style="list-style-type: none"> • Integrating housing, retail businesses, free space at a human scale that makes people feel a sense of community • Good considered design • Define the individual character of places • Allow places to grow organically • Consider visual impact • Beautify the streets e.g. attractive street lights / more trees • Understand first 	<ul style="list-style-type: none"> • Improve the look and feel of our public spaces. • Improved signage

Appendix 1 – members of Placemaking SRG

Kylie Ferguson (Chair)	Implementation Advisory Group
Candy Bingham	Local Representative Committee - Economic
Alan Le Surf	Local Representative Committee - Economic
Dale Cohen	Resident – Pittwater Ward
Simon Dunn	Mona Vale Chamber of Commerce
Louise Hislop	Resident – Curl Curl Ward
Tanja Ianosevici	Resident – Manly Ward
Les Irwig	Resident – Frenchs Forest Ward
Paul Klarenaar	Northern Sydney Local Health District (NSLHD)
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Bryn Vanderfield	Resident – Frenchs Forest Ward
DA Wear	Resident – Narrabeen Ward
Helen Wilkins	Resident – Manly Ward

ITEM 4.3	COMMUNITY STRATEGIC PLAN - UPDATE ON STAGE TWO
REPORTING OFFICER	EXECUTIVE MANAGER CORPORATE STRATEGY & PLANNING
TRIM FILE REF	2017/182814
ATTACHMENTS	NIL

REPORT

PURPOSE

To provide an update on the development of the Community Strategic Plan (CSP) following engagement with some 2,400 community members in Stage One and Stage Two.

BACKGROUND

Stage One of community engagement for the CSP was conducted in September-November 2016, drawing feedback from nearly 1,400 people. Stage Two took place over March and April 2017, with over 1,000 people providing feedback in four community workshops, a youth workshop, focus groups, an online survey and through formal submissions.

Stage Two focused on validating the draft Vision, and validating the CSP Framework (Aspirations, Outcome Areas, Goals and Strategies) as presented in a Discussion Paper.

COMUNITY FEEDBACK SUMMARY

Community feedback from Stage Two engagement demonstrates:

- **Confidence in the Process** to develop the CSP to date. The Discussion Paper was factual and guided an informed conversation with the community.
- **CSP Framework** - general support and satisfaction with the overall framework.
- **Aspirations** – limited comments on aspirations raised in submissions where prompted, i.e. the online survey.
- **Draft Vision** – broad satisfaction, but opportunities to make it more specific to the Northern Beaches, and to elevate the value placed on natural environment.
- **Outcomes** – Generally satisfied, though commentary highlighted the need to strengthen goals and strategies so they are more aspirational and future-focused. This particularly related to the goals and strategies for:
 - Protection of the Environment
 - Environmental Sustainability
 - Places for People
- **Priority Issues** – The key issues that participants were most engaged with included:
 - Transport and congestion
 - Population growth and development
 - Protecting the natural environment
 - Environmental sustainability
 - Housing affordability

There was recognition of the interrelated nature of these issues across outcome areas.

Next Steps

Council acknowledges the valuable input of all the SRGs and the wider community in developing the draft CSP framework. This feedback is being incorporated into the Draft CSP, which will be presented to Council on 27 June for public exhibition.

The Draft Community Strategic Plan and Community Engagement Report will be available at <http://yoursay.northernbeaches.nsw.gov.au> following the meeting on 27 June.

RECOMMENDATION OF EXECUTIVE MANAGER CORPORATE STRATEGY & PLANNING

That the Place Making Strategic Reference Group note the update on the development of the Community Strategic Plan.

ITEM 4.4	ACHIEVEMENTS OF THE STRATEGIC REFERENCE GROUPS
REPORTING OFFICER	EXECUTIVE MANAGER COMMUNITY ENGAGEMENT
TRIM FILE REF	2017/183010
ATTACHMENTS	NIL

REPORT

PURPOSE

Outcomes of the 11 Strategic Reference Groups (SRG), and inviting feedback from members.

BACKGROUND

The new Northern Beaches Council established 11 SRGs in September 2016, to assist the Council to develop its first Community Strategic Plan (CSP) and address priority strategic issues:

Environment (3)	Social (5)		Economy(3)
Natural Environment	Inclusive Communities	Art, Culture & Heritage	Affordable Housing
Waste & Recovery Management	Youth	Open Space & Recreation	Economic Development
Sustainable Transport	Community Safety		Place Making

Meeting generally every 2 months, their early focus was on the CSP. The more recent focus has been on their priority areas, to develop SRG papers and contribute to Council strategies and plans.

DISCUSSION

These SRGs have represented a unique opportunity to help shape the early directions of the new organisation, expanding its scope to the wider LGA and recognising the community’s diverse needs, views and issues. Figure 1 outlines their valuable strategic outcomes:

- Key role over 6 months to help develop the CSP vision, issues, priorities, goals and strategies.
- Feedback on their nominated issues across many environmental, social and economic matters.
- A variety of strategic discussion papers developed, to be drawn on by the related Business Units as they prepare new strategies, plans and policies.

It is intended that the SRG papers will be finalised in July, then presented to the Administrator for noting. These will be available to the newly elected Council. It is anticipated that new reference groups will be established in line with the new CSP outcome areas, once the elected Council has approved the 10-year plan later in 2017.

Council thanks all SRG members for their substantial commitment and valuable contributions.

SRG members are invited to provide feedback on their experience over the last 9 months and any suggestions for improvement. A survey link will be emailed to members shortly.

RECOMMENDATION OF EXECUTIVE MANAGER COMMUNITY ENGAGEMENT

That the Place Making Strategic Reference Group members:

- A. Note the acknowledgment of their valuable contribution and commitment
 - B. Provide survey feedback to Council on their experience as an SRG member
-

Fig. 1 - Strategic contribution of the SRGs

