

AGENDA

AFFORDABLE HOUSING STRATEGIC REFERENCE GROUP MEETING

Notice is hereby given that a meeting of the Affordable Housing Strategic Reference Group will be held in the Guringai Room, Civic Centre, Dee Why on

THURSDAY 15 JUNE 2017

Beginning at 5.00pm for the purpose of considering and determining matters included in this agenda.

To Committee Members

Michael Regan (Chair)	Implementation Advisory Group
Ian White	Local Representative Committee - Environment
John Aspinall	Urbaine Pty Ltd
Des Brady	Resident – Pittwater Ward
Rachelle Elphick	Mission Australia
Peter Fuller	Resident – Narrabeen Ward
Digby Hughes	Resident – Manly Ward
Sonia Lechner	Uniting
Andrew McNulty	Link Housing
Richard Ollerhead	Resident – Frenchs Forest Ward
Michelle Povah	Resident – Pittwater Ward
Mark Shanahan	Mark Shanahan Planning Pty Ltd
Tony Tenney	Clareville and Bilgola Plateau Residents Association
Warren Welsh	The Burderkin Association
Sandra Wilson	Resident – Frenchs Forest Ward

Council Officer Contacts

David Kerr	General Manager Planning, Place & Community
Neil Cocks	Acting Executive Manager Strategic Land Use Planning
Jasmine Evans	Governance Support Officer

Quorum

Majority of members (excluding vacant positions)

Agenda for a meeting of the Affordable Housing Strategic Reference Group

to be held on Thursday 15 June 2017

in the Guringai Room, Civic Centre, Dee Why

Commencing at 5.00pm

1.0	APOLOGIES	
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	Nil	
6.0	GENERAL BUSINESS	
	NEXT MEETING	

2.0 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

2.1 MINUTES OF AFFORDABLE HOUSING STRATEGIC REFERENCE GROUP HELD 6 APRIL 20171

RECOMMENDATION

That the Minutes of the Affordable Housing Strategic Reference Group held 6 April 2017, copies of which were previously circulated to all Members, be confirmed as a true and correct record of the proceedings of that meeting.

NOTES

AFFORDABLE HOUSING STRATEGIC REFERENCE GROUP MEETING

held in the Guringai Room, Civic Centre, Dee Why on

THURSDAY 6 APRIL 2017

**Notes of the Affordable Housing Strategic Reference Group Meeting
held on Thursday 6 April 2017
in the Guringai Room, Civic Centre, Dee Why
Commencing at 5:09pm**

ATTENDANCE:

To Committee Members

Michael Regan (Chair)	Implementation Advisory Group
Ian White	Local Representative Committee – Environment (<i>Joined the meeting at 6.31pm</i>)
John Aspinall	Urbaine Pty Ltd (<i>Left the meeting at 6.15pm</i>)
Des Brady	Resident – Pittwater Ward
Peter Fuller	Resident – Narrabeen Ward (<i>Left the meeting at 6.30pm</i>)
Digby Hughes	Resident – Manly Ward
Andrew McNulty	Link Housing
Richard Ollerhead	Resident – Frenchs Forest Ward
Mark Shanahan	Mark Shanahan Planning Pty Ltd
Tony Tenney	Clareville and Bilgola Plateau Residents Association
Warren Welsh	The Burderkin Association
Sandra Wilson	Resident – Frenchs Forest Ward (<i>Left the meeting at 6.15pm</i>)
Neil McWilliam	(<i>Joined the meeting at 5.20pm</i>)

Council Officer Contacts

Andrew Pigott	Acting Deputy General Manager Planning and Community
David Kerr	Executive Manager Strategic and Land Use Planning
Melissa Lee	Manager Governance
Suzy Lawrence	Senior Strategic Planner
Neil Cocks	Sustainable Urban Planning Manager

Quorum

Majority of members (excluding vacant positions)

NOTE: The Affordable Housing Strategic Reference Group formally congratulated Katie Kirwan on the recent birth of her baby boy.

1.0 APOLOGIES

Apologies were noted from Michelle Povah, Rachelle Elphick, Charles Scott and Sonia Lechner.

2.0 DECLARATION OF PECUNIARY AND CONFLICTS OF INTEREST

Nil

3.0 CONFIRMATION OF NOTES OF PREVIOUS MEETINGS

3.1 NOTES OF AFFORDABLE HOUSING STRATEGIC REFERENCE GROUP HELD 9 FEBRUARY 2017

RECOMMENDATION

That the Notes of the Affordable Housing Strategic Reference Group held 9 February 2017, copies of which were previously circulated to all Members, are hereby confirmed as a true and correct record of the proceedings of that meeting with an amendment to pg.4 around the discussion of 40-50% desirable target, to read that 10% was deemed an appropriate target, a level that would not impede development.

NOTE: The Order of Business was changed to discuss Item 5.0 '*Update on Actions from Last Meeting*' as the first Item of Business on the Agenda.

5.0 UPDATE ON ACTIONS FROM LAST MEETING

DISCUSSION

- As per adoption of notes, sentence to be added to pg. 4.
- The previous discussion around lobbying government was noted, and whilst there are opportune sites, the position will be to establish a discussion and a focus group/ working group to look at all opportunities for affordable housing and government sites. The group would like to have a broader discussion about affordable housing. In the meantime council will be writing to government departments to advise them we want a broader discussion on affordable housing.
The group questioned whether some form of caveat could be placed on sites. D Kerr advised that council did not have such power to impose restrictions on state owned land. D Kerr advised the group could lobby government or individual MP's on creating a holistic approach to the inclusion of affordable housing projects where there is surplus government land.

NOTE: The group would rather keep the resolution, and add what David Kerr has suggested.

Action: Michael Regan will seek a meeting with relevant stakeholders as the policy was placed on exhibition at the last Council Meeting.

4.0 AGENDA ITEMS

4.3 RESPONSE TO DRAFT DISTRICT PLAN

DISCUSSION

D Kerr updated the committee in relation to Council's response to the draft District Plan advising, that key points are that the district plan sets a specific target – 5-10% (of all floor space) of all new floor space and greenfield sites etc. advising that it will include Ingleside and the Northern Beaches Hospital sites.

He advised that Council is about to engage a consultant to advise on viability of affordable housing across the Northern Beaches when rezonings are sought.

A community housing provider (or multiple) will be engaged to look after affordable housing. There would be an EOI process to select the provider.

Council's comments in relation to affordable housing included:

- Introduce targets for moderate income households
- Recognise and address limitations of the LGA
- Permit the transfer of affordable rental housing stock to CHPs
- Ensuring the stock remains in perpetuity
- Boost affordable and social housing choice through innovative partnerships
- Fostering and improving ideas and projects to improve and increase the current housing stock

Members of the group raised a number of questions as follows:

Q. How can someone put in affordable housing now?

A. D Kerr advised that providing it ticks all the appropriate planning controls etc. there is no impediment to add this in, advising that something like a VPA could be put in place.

Q. Will the Greater Sydney Commission be adopting the plan according to individual districts or as a whole?

A. The 6 districts across Sydney are concurrently occurring and the district plans will be made at the same time.

The process from here is that the Greater Sydney Commission have already commenced the second round of working groups with councils, with Northern Beaches Council having already met with the Commission in the last week. D Kerr advised that every council has the same view regarding affordable housing, and that the issues are worse in areas such as Mosman, and parts of North Sydney etc. He advised the committee that Council have requested a more hierarchical plan, and noted that affordable housing sits across a number of outcome areas.

RECOMMENDATION OF EXECUTIVE MANAGER STRATEGIC LAND-USE PLANNING

That the Affordable Housing SRG note Council's submission to the Greater Sydney Commission on the draft North District Plan.

4.2 FRENCHS FOREST STRUCTURE PLAN UPDATE

DISCUSSION

D Kerr updated the committee in relation to this project, advising that it is a culmination of a number of years of work by former Warringah Council in response to the hospital at Frenchs Forest and is about how the local area will respond to the development of a new hospital. He advised that previous documents suggest that Frenchs Forest will become a strategic centre (with up to 6000 dwellings and 8000-10000 more jobs).

There are already over 8000 jobs in the area, and this is a catalyst to provide more accommodation for our community and consideration of ageing in place in the Forest (the need to provide residential accommodation for people to allow them to age in place.) D Kerr advised that council was looking to provide 4000 to 6000 new dwellings as Stage 1, however the constraints of the transport network mean that we can only provide 2200. In the main due to no BRT being available to this area.

D Kerr advised that a structure plan was on exhibition in November 2016, and endorsed in February 2017, where over 1000 people attended drop in sessions.

The community the following main issues:

- Don't want the WAC to be closed (for the high school to be moved to this site, and the pool moved to the current high school site along with shops etc, with over 1/3 of submissions being in relation to this)
- People in the rezoned area, weren't happy with the floorspace ratios (directly driven by the traffic modelling), which advised we could only deliver on ½ of the housing originally discussed.)

Council does have an interagency working group in place, and Northern Beaches Council is trying to achieve an outcome that works for all agencies.

Council is currently engaging SGS, around the area of affordable housing. Council will present the committee a number that will be a percentage of affordable housing in the Frenchs Forest site (based on the 2200 dwellings.) D Kerr advised that expectations were inflated in 2011, when the state government released a plan of what would be on the site(s).

Members of the group raised a number of questions as follows:

- Q. On the environmental side, is there a trade off, transfer your right to another developer (in relation to trees?)
- A. D Kerr advised that Council hasn't entered into this space (transferrable development rights). Advising Council could enter into this discussion in the future, however you may end up with a concentration of affordable housing in one area, or is a better approach the salt and pepper approach?

RECOMMENDATION OF EXECUTIVE MANAGER STRATEGIC LAND-USE PLANNING

That the Affordable Housing Strategic Reference Group notes the progress on the Northern Beaches Hospital Structure Plan.

4.4 INGLESIDE STRUCTURE PLAN UPDATE

DISCUSSION

D Kerr advised that the structure plan has been on exhibition from late November 2016 to the end of February 2017. Council received 200-300 submissions, with a majority being in relation to the development outcomes, not necessarily the affordable housing outcomes. People are concerned about the rezoning of their land. In particular, the areas of Wirreanda and North Bayview Heights and the ability to service these properties, prohibitive for infrastructure and increased density.

He advised that the Department of Planning are delivering this, and Council are a partner in this development. He further advised that Council had a reference group made up of a number of stakeholders and Council has commissioned an affordable housing study in this area.

D Kerr advised that Council has a draft DCP for this area, and a Development Contributions (S94) plan, that will be exhibited later this year. Finally he advised that Council is looking at having state infrastructure contributions apply, due to the costs of infrastructure to both this area and Frenchs Forest.

Members of the group raised a number of questions as follows:

- Q. Are these the only two projects or are there other projects, say in Belrose etc. for such developments, and then affordable housing, or will these be our only two opportunities?
- A. D Kerr advised that there will always be a need. Both current areas have been slated for affordable housing for a number of years.
- Q. On the 10% target, and feasibility, what does that actually mean? Across the area or concentrated?
- A. D Kerr advised that this was the area to be upzoned.

RECOMMENDATION OF EXECUTIVE MANAGER STRATEGIC LAND-USE PLANNING

That the Affordable Housing Strategic Reference Group notes the progress of the Ingleside Draft Structure Plan.

4.1 AFFORDABLE HOUSING POLICY – DISCUSSION

DISCUSSION

D Kerr advised the committee that this was currently on exhibition, and that this ended on 30 April 2017. An information session was held last night (5 April 2017.)

He advised that the draft contents included:

- Draft affordable housing policy
- Draft action plan
- Draft discussion paper
- Needs analysis

D Kerr took the group through the main principles of the draft policy as follows:

- a) Establishing clear targets for the provision of affordable housing in the Northern Beaches.
- b) Leading change by example.
- c) Embedding affordable housing in Council's strategies, plans and policies.
- d) Partnering with State Government, other local councils, stakeholders and community housing providers to deliver affordable rental housing.
- e) Advocating for change to support affordable housing in the Northern Beaches.

Members of the group raised a number of questions as follows:

- Q. How do we make affordable housing 'sexy' or do we sell it by the negative (e.g. no teachers/nurses on the Northern Beaches?)
- A. D Kerr advised we had to educate people around affordable housing, telling people what it really is, as the perception is that it is public housing and it is not.
- Q. Leading change by example, how can we bring back the site next to the Civic Centre (red brick house) for affordable housing?
- A. If the site is surplus to need and for sale, we could put clauses in place to provide a certain amount of affordable housing.
- Q. Was there a targeted number for Mona Vale?
- A. D Kerr advised he would take this question on notice.

D Kerr took the group through some questions he would like the group to consider, of which there was some discussion.

Action: Put it (affordable housing) on 149(5) certificates.

Further questions were raised by the group as follows:

- Q. Commend on brevity and focus of the documents. I am now wondering, have we narrowed ourselves too much – concentrating on inclusionary zoning rather than 11A (private market).
- A. D Kerr advised that there was nothing in the policy that prevented Council taking some sort of initiative or prevents a developer from putting in affordable housing.
- Q. When will the SGS report into affordable housing be available?
- A. It will be part of a suite of documents to be released.
- Q. Are we (Council) exhibiting again?
- A. This is dependent on if there is significant change.
- Q. Wasn't there a public meeting prior to the council meeting prior to the adoption of DYTC? Will this be the same for Frenchs Forest.
- A. At this stage the answer to this is unknown.

RECOMMENDATION OF EXECUTIVE MANAGER STRATEGIC LAND-USE PLANNING

That SRG members view the draft Policy prior to the meeting, to consider their views to contribute to the roundtable discussion.

6.0 GENERAL BUSINESS

Nil

The meeting concluded at 6.53pm

This is the final page of the Notes comprising 8 pages
numbered 1 to 8 of the Affordable Housing Strategic Reference Group
meeting held on Thursday 6 April 2017 and confirmed on Thursday 15 June 2017

4.0 AGENDA ITEMS

ITEM 4.1	AFFORDABLE HOUSING POLICY ADOPTION
REPORTING OFFICER	SUSTAINABLE URBAN PLANNING MANAGER
TRIM FILE REF	2017/176835
ATTACHMENTS	1 ↓ Updated Affordable Housing Policy reported to Council 30 May 2017 2 ↓ Updated Action Plan reported to Council 30 May 2017

EXECUTIVE SUMMARY

PURPOSE

To provide an update on the adoption of the Affordable Housing Policy, consultation outcomes and changes made following public exhibition and to seek feedback on priorities for the Action Plan.

Affordable Housing Policy Adopted

The Chief Executive Officer (CEO) formally adopted the Affordable Housing Policy on 5 June 2017 following Council's resolution on 30 May 2017 (Item 9.7). The resolution included a requirement for the Affordable Housing Policy to be brought to Council for review within 12 months.

CONSULTATION

Council exhibited the draft Policy and supporting documents from 31 March to 30 April 2017. Thirty five (35) submissions were received. Most respondents indicated strong support for the Policy. Respondents who did not support the Policy either disagreed with the need for affordable housing or thought the Policy should be further strengthened. More information is available in the [report](#).

Updates to Policy and Action Plan in response to submissions

Changes to the draft Action Plan and Policy as a result of the consultation included:

- An amendment to Actions around inclusionary zoning to provide more flexibility
- A commitment to expertly assess developer's site viability assessments
- An action to investigate waiving S94 fees for the provision of affordable rental housing
- Not preferencing affordable housing in Voluntary Planning Agreements
- Acknowledging the role of the private sector
- Removing restrictions on the number and category of Community Housing Providers (CHPs)

Implementing the Policy and Action Plan

Council will now implement the Policy and Action Plan. Priority will be given to appointing a CHP, with the aim of appointing only one CHP initially. A separate CHP may be appointed if required. Comment is sought from the SRG on the priorities for the Action Plan.

RECOMMENDATION OF SUSTAINABLE URBAN PLANNING MANAGER

That the Affordable Housing Strategic Reference Group members:

- A. Note the community feedback and amendments
 - B. Participate in a discussion around prioritising the Action Plan
-

Council Policy**Affordable Housing****Purpose of Policy**

Council is committed to increasing the range and supply of affordable housing in the Northern Beaches to meet the growing and changing needs of its community and particularly, key workers. The purpose of this policy is to outline Council's position and approach to the provision of affordable housing in the Northern Beaches.

The policy comprises principles and policy statements that together will guide Council's actions to support affordable housing.

Principles

- a) Establishing clear targets for the provision of affordable housing in the Northern Beaches.
- b) Leading change by example.
- c) Embedding affordable housing in Council's strategies, plans and policies.
- d) Partnering with the State and Commonwealth Government, other local councils, industry experts, the private sector, stakeholders and community housing providers to deliver affordable rental housing.
- e) Advocating for change to support affordable housing in the Northern Beaches.

Policy Statements

- a) Council is committed to a 10% affordable rental housing target for all strategic plans and planning proposals for urban renewal or greenfield development. Higher rates of provision will be sought where feasible.
- b) Targets for the provision affordable rental housing in other parts of the Council area will be established through feasibility analysis as part of Council's new local housing strategy.
- c) Mechanisms to deliver more affordable market-based or private housing will be investigated and implemented through Council's new local housing strategy.
- d) Council will enter into relationships with community housing providers to manage and deliver affordable rental housing in the Northern Beaches.
- e) Council will undertake an expression of interest to determine the best model for relationships with community housing providers to deliver affordable rental housing.
- f) Council will use the expression of interest process to determine whether to transfer title of affordable rental housing delivered to Council through the planning approval process to community housing providers.
- g) When selecting tenants, Council will give priority to persons who are employed in identified key worker occupations in the Northern Beaches Council area, persons with a disability, long term local residents, and persons with a social or economic association with the Council area.

Responsible Officers

Executive Manager Community Services and Executive Manager Strategic Land-Use Planning

Related Council Policies

- a) Property Acquisition Reserve Fund – P100 (Former Manly Council)
- b) Property Management Policy – No 200 (Former Pittwater Council)

- c) Allocation of funds obtained from the Sale of Council Real Property Policy – GOV PL 915 (Former Warringah Council)
- d) Asset Management Policy – PL 550 (Former Warringah Council)
- e) Voluntary Planning Agreements – PL 600 VPA (Former Warringah Council)

Legislation and references

- a) Environmental Planning and Assessment Act 1979
- b) Local Government Act 1993
- c) State Environmental Planning Policy No 70 – Affordable Housing (Revised Schemes)
- d) State Environmental Planning Policy (Affordable Rental Housing) 2009

Definitions

Affordable housing: Is defined by the *Environmental Planning and Assessment Act 1979* as: “affordable housing means housing for very low income households, low income households or moderate income households, being such households as are prescribed by the regulations or as are provided for in an environmental planning instrument”.

Affordable rental housing: Affordable housing managed by a community housing provider and rented to very low, low, or moderate income level households.

Community housing provider: A not-for-profit organisation which provides affordable rental and social housing for very low, low, to moderate income and is registered under the National Regulatory System for Community Housing.

Housing affordability: Relates to the general affordability of both rental and purchase housing on the open market, and is not limited to those on low to moderate incomes. A common benchmark of affordability is housing that does not absorb more than 30% of the gross income of very low, low, or moderate income households.

Key worker occupations: Workers on very low to moderate incomes critical to the economic and social development of the Northern Beaches, including but not limited to occupations such as school teachers, carers, midwifery and nursing professionals, hospitality and retail workers, personal carers and assistants, child carers, fire fighters, police, carers and aides, automobile, bus and rail drivers, cleaners and laundry workers.

Review Date

1 June 2018

Revision History

Revision	Date	Change	HPE CM Ref
1	28/3/2017	Draft Affordable Housing Policy	2017/054781
2	5/6/2017	Affordable Housing Policy authorised by CEO, under delegation as per Council resolution 110/17 on 30/5/2017, incorporating formatting changes.	2017/176253

Affordable Housing Policy Action Plan

Purpose

To increase the range and supply of affordable housing in the Northern Beaches to meet the growing and changing needs of our community.

Principles and Actions

Principle	Action	Timing
Establishing clear targets for the provision of affordable housing in the Northern Beaches	A1 Lobby the NSW Government to mandate the provision of a 10% affordable rental housing target for all new development in the Northern Beaches. Require targets greater than 10% where feasible.	2017-2018
	A2 As part of Council's local housing strategy, establish an affordable rental housing target for all other parts of the Northern Beaches local government area.	2017-2019
	A3 Monitor the changing housing needs of residents and workers and the availability of housing stock which is affordable to very low to moderate income households.	Ongoing
Leading change by example	A4 Assess the feasibility of providing affordable rental housing on Council-owned land prior to planning for development, redevelopment, lease or sale of that land.	Ongoing
	A5 Investigate financial incentives for the provision of affordable rental housing provided in perpetuity including development application fees reduction and rate rebates.	2017-2018
	A6 Waive section 94A development contributions for that part of any development proposal comprising affordable rental housing.	Ongoing
	A7 Investigate waiving S94 Fees for the provision of affordable rental housing (e.g. secondary dwellings or boarding houses).	2017-2018
Embedding affordable housing in Council's strategies, plans and policies	A8 Recognise that affordable rental housing is essential social and economic infrastructure for the Northern Beaches in Council's land-use planning strategies, plans and policies.	Ongoing
	A9 Incorporate affordable rental housing targets in Council's land-use planning strategies, plans and policies, supported by effective statutory controls and incentives to achieve those targets.	Ongoing
	A10 Amend Council's Voluntary Planning Agreements (VPA) policy to reference Council's Affordable Housing Policy as a public benefit contribution consideration in conjunction with planning proposals and development applications.	2017-2018
	A11 As part of Council's local housing strategy, investigate and promote planning mechanisms to maintain existing affordable housing and encourage the provision of new affordable housing with the public and private sector.	2017-2019

Principle	Action	Timing
Partnering with the State and Commonwealth Government, other local councils, industry experts, the private sector, stakeholders and community housing providers to deliver affordable rental housing.	A12 Develop relationships with State and Commonwealth Government departments, the Greater Sydney Commission, Planning Panels, industry experts and other local councils to understand wider affordable housing needs and opportunities.	Ongoing
	A13 Collaborate with industry experts and develop a framework to ensure developer's site viability assessments are expertly reviewed and assessed.	2017-2018
	A14 Develop and undertake an Expression of Interest process to inform the tender for a preferred community housing providers to manage and deliver affordable rental housing in the Northern Beaches.	2017-2018
	A15 Identify priority key worker occupations for tenants of affordable rental housing in the Northern Beaches.	2017-2018
	A16 Develop management agreements with community housing providers for affordable rental housing delivered to Council through land rezoning or development consent.	2017-2018
	A17 Actively seek involvement of the private sector through public private partnerships to develop affordable rental housing.	2018
	A18 Advocate for the inclusion of the remainder of the Northern Beaches local government area in State Environmental Planning Policy No. 70 (SEPP 70) in conjunction with the preparation of Council's local housing strategy.	2017-2019
	A19 Promote the benefits of, and need for, affordable housing in the Northern Beaches.	Ongoing
	A20 Work with the NSW government to identify and prioritise the suitability of surplus Government land for affordable rental housing in the Northern Beaches.	Ongoing
	A21 Seek amendments to the Local Government Act 1993 and/or the Environmental Planning and Assessment Act 1979 to remove legal impediments to the transfer of ownership of affordable rental housing dedicated to Council to a community housing provider.	2017
	A22 Advocate for the NSW government to investigate shared home ownership and equity arrangements.	Ongoing
	A23 Lobby the State and Commonwealth government for tax reform to assist in the provision of affordable housing	Ongoing
	A24 Advocate to amend the Affordable Rental Housing State Environmental Planning Policy to enable the provision of affordable rental housing in perpetuity to obtain development bonuses (currently 10 years).	Ongoing

ITEM 4.2	COMMUNITY STRATEGIC PLAN - UPDATE ON STAGE TWO
REPORTING OFFICER	EXECUTIVE MANAGER CORPORATE STRATEGY & PLANNING
TRIM FILE REF	2017/154562
ATTACHMENTS	NIL

ISSUE

To provide an update on the development of the Community Strategic Plan (CSP) following engagement with some 2,400 community members in Stage One and Stage Two.

BACKGROUND

Stage One of community engagement for the CSP was conducted in September-November 2016, drawing feedback from nearly 1,400 people. Stage Two took place over March and April 2017, with over 1,000 people providing feedback in four community workshops, a youth workshop, focus groups, an online survey and through formal submissions.

Stage Two focused on validating the draft Vision, and validating the CSP Framework (Aspirations, Outcome Areas, Goals and Strategies) as presented in a Discussion Paper.

COMUNITY FEEDBACK SUMMARY

Community feedback from Stage Two engagement demonstrates:

- **Confidence in the Process** to develop the CSP to date. The Discussion Paper was factual and guided an informed conversation with the community.
- **CSP Framework** - general support and satisfaction with the overall framework.
- **Aspirations** – limited comments on aspirations raised in submissions where prompted, i.e. the online survey.
- **Draft Vision** – broad satisfaction, but opportunities to make it more specific to the Northern Beaches, and to elevate the value placed on natural environment.
- **Outcomes** – Generally satisfied, though commentary highlighted the need to strengthen goals and strategies so they are more aspirational and future-focused. This particularly related to the goals and strategies for:
 - **Protection of the Environment**
 - **Environmental Sustainability**
 - **Places for People**
- **Priority Issues** – The key issues that participants were most engaged with included:
 - Transport and congestion
 - Population growth and development
 - Protecting the natural environment
 - Environmental sustainability
 - Housing affordability

There was recognition of the interrelated nature of these issues across outcome areas.

Next Steps

Council acknowledges the valuable input of all the SRGs and the wider community in developing the draft CSP framework. This feedback is being incorporated into the Draft CSP, which will be presented to Council on 27 June for public exhibition.

The Draft Community Strategic Plan and Community Engagement Report will be available at <http://yoursay.northernbeaches.nsw.gov.au> following the meeting on 27 June.

RECOMMENDATION OF EXECUTIVE MANAGER CORPORATE STRATEGY & PLANNING

That the Affordable Housing Strategic Reference Group note the update on the development of the Community Strategic Plan.

ITEM 4.3	ACHIEVEMENTS OF THE STRATEGIC REFERENCE GROUPS
REPORTING OFFICER	EXECUTIVE MANAGER COMMUNITY ENGAGEMENT
TRIM FILE REF	2017/182984
ATTACHMENTS	NIL

ISSUE

Outcomes of the 11 Strategic Reference Groups (SRG), and inviting feedback from members.

BACKGROUND

The new Northern Beaches Council established 11 SRGs in September 2016, to assist the Council to develop its first Community Strategic Plan (CSP) and address priority strategic issues:

Environment (3)	Social (5)		Economy(3)
Natural Environment	Inclusive Communities	Art, Culture & Heritage	Affordable Housing
Waste & Recovery Management	Youth	Open Space & Recreation	Economic Development
Sustainable Transport	Community Safety		Place Making

Meeting generally every 2 months, their early focus was on the CSP. The more recent focus has been on their priority areas, to develop SRG papers and contribute to Council strategies and plans.

DISCUSSION

These SRGs have represented a unique opportunity to help shape the early directions of the new organisation, expanding its scope to the wider LGA and recognising the community's diverse needs, views and issues. Figure 1 outlines their valuable strategic outcomes:

- Key role over 6 months to help develop the CSP vision, issues, priorities, goals and strategies.
- Feedback on their nominated issues across many environmental, social and economic matters.
- A variety of strategic discussion papers developed, to be drawn on by the related Business Units as they prepare new strategies, plans and policies.

It is intended that the SRG papers will be finalised in July, then presented to the Administrator for noting. These will be available to the newly elected Council. It is anticipated that new reference groups will be established in line with the new CSP outcome areas, once the elected Council has approved the 10-year plan later in 2017.

Council thanks all SRG members for their substantial commitment and valuable contributions.

SRG members are invited to provide feedback on their experience over the last 9 months and any suggestions for improvement. A survey link will be emailed to members shortly.

RECOMMENDATION OF EXECUTIVE MANAGER COMMUNITY ENGAGEMENT

That the Affordable Housing Strategic Reference Group members:

- A. Note the acknowledgment of their valuable contribution and commitment
 - B. Provide survey feedback to Council on their experience as a Strategic Reference Group member.
-

Fig. 1 - Strategic contribution of the SRGs

