



WARRINGAH  
COUNCIL

# ATTACHMENT BOOKLET

**ORDINARY COUNCIL MEETING**

**TUESDAY 27 OCTOBER 2015**



## SHOROC INCORPORATED BOARD MEETING MINUTES

Wednesday 2 September 2015, 12-2pm  
SHOROC Boardroom 33/42-46 Wattle Road, Brookvale



### Board Members Present

Cr Peter Abelson	Mayor of Mosman, SHOROC President
Cr Jean Hay AM	Mayor of Manly, SHOROC Vice-President
Cr Jacqueline Townsend	Mayor of Pittwater
Cr Michael Regan	Mayor of Warringah
Veronica Lee	General Manager Mosman Council
Mark Ferguson	General Manager Pittwater Council, SHOROC Treasurer
Henry Wong	General Manager Manly Council
Rik Hart	General Manager Warringah Council

### In attendance

Ben Taylor	Executive Director SHOROC
Jacqui Fishpool	Communications and Office Manager SHOROC

### Item 1 Welcome and apologies

Cr Peter Abelson chaired the meeting and welcomed those attending. There were no apologies for the meeting.

### Item 2 Adoption of 20 May 2015 minutes and matters arising

#### 2.1 Minutes of 20 May 2015 Board meeting

##### RESOLUTION

The SHOROC Board:

- Adopted the minutes of the 20 May 2015 meeting.

*Moved Veronica Lee/seconded Cr Jean Hay*

*Carried unanimously*

## **Item 3 Regional planning and government relations**

### **3.1 Meetings with NSW and Commonwealth MPs**

<b>REGIONAL PRIORITY</b>	Improve working partnerships with NSW and Cwith MPs and Executives and increase representation on inter-agency working parties
<b>SHOROC ACTION</b>	Convene regular Leaders' Forums of the Board with NSW and Commonwealth MPs to progress regional priorities

#### **SUMMARY**

Update on 16 June 2015 Commonwealth MP meeting and 27 July 2015 Leaders' Forum with NSW MPs.

#### **REPORT**

As part of SHOROC's intergovernmental relations role, regular meetings are arranged between the Board and local NSW and Commonwealth MPs to discuss key infrastructure funding and other regional issues.

#### **Commonwealth MP meeting**

The Board met with Commonwealth MPs The Hon. Tony Abbott MP and The Hon. Bronwyn Bishop MP on 16 June 2015. It was a constructive meeting with key issues discussed including: regional transport infrastructure and the NBN. A SHOROC media release issued following the meeting is available on request.

#### **NSW MP meeting**

A SHOROC Leaders' Forum with NSW MPs was held 27 July 2015. The Hon. Brad Hazzard MP, The Hon. Rob Stokes MP and Mr Jonathan O'Dea MP attended along with all Board members. The Hon. Mike Baird MP and The Hon. Jillian Skinner MP were unable to attend and tendered apologies.

The media statement following the meeting is available on request. Items discussed and outcomes included:

- **Public transport & roads:**
  - Positive discussion on progress planning and implementing regional transport infrastructure, as well as an agreement by all of the need to continue to advocate strongly for a more coordinated whole-of-government approach to transport planning in conjunction with SHOROC councils
  - Commitment from Minister Stokes to discuss integrated ticketing with Minister Constance
- **Greater Sydney Commission and Subregional planning:**
  - Agreement by Minister Stokes to ensuring a partnership approach with councils and SHOROC in district (subregional) planning based on the model put forward in the SHOROC/NSROC submission on the Greater Sydney Commission.
  - Commitment as the next step to a meeting of planning directors and senior departmental staff to go through the detail of the north district plan before it proceeds any further into the approval process for public consultation.
  - Further clarification of the role and function of the planned Greater Sydney Commission
- **Tourism and economic development:** Commitment from Mr O'Dea to supporting regional visitor economy projects where appropriate
- **Parliamentary Secretary for northern Sydney:** not supported by MPs.
- **Belrose Mountain Bike Park concept:** clarification from Mr O'Dea of the current status
- **Local government reform:** an update on likely next steps

#### **RESOLUTION**

The SHOROC Board:

- Noted the update on the 16 June 2015 meeting with Commonwealth MPs The Hon. Tony Abbott MP and The Hon. Bronwyn Bishop MP.
- Noted the update on the 27 July 2015 SHOROC Leaders' Forum with NSW MPs, the constructive discussion and positive outcomes from the joint discussion and advocacy.
- Agreed to seek to arrange the next meeting with NSW MPs for the first week of December 2015.

*Moved Rik Hart/seconded Cr Jean Hay*

*Carried unanimously*

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*Shore Regional Organisation of Councils – a partnership of Manly, Mosman, Pittwater & Warringah Councils.*

### **3.2 District (subregional) planning & Greater Sydney Commission**

<b>REGIONAL PRIORITY</b>	Housing growth & choice: Facilitate appropriate growth in housing including a range of housing choice
<b>SHOROC ACTION</b>	Subregional planning, including coordinating North Subregion Local Government Advisory Committee and Working Group to develop Northern Sydney Subregional Plan with the NSW Government

#### **SUMMARY**

Update on district (subregional) planning and the Greater Sydney Commission.

#### **REPORT**

##### **District (subregional) planning for northern Sydney**

The Department of Planning and Environment continues its development of a draft subregional (or 'district' as the Minister refers to it) plan for northern Sydney. It has run six technical working group 'workshops' since February, attended by staff from all 11 councils, SHOROC and NSROC, and the Departments of Planning, Transport, Education and Health.

While discussion at the workshops is constructive, SHOROC held a joint meeting of council GMs and planning directors which identified concerns with the Department's process to date and proposed next steps.

The core concern is that the process has largely been information sharing not a partnership. While workshops have considered high level maps, a draft plan has not been provided to the group for consideration and the Department stated it did not intend to do so.

These concerns formed the basis of advocacy by SHOROC with the Minister for Planning and the Department, with the Minister committing as a result:

- To ensuring more of a partnership approach with councils and SHOROC/NSROC based on the model put forward in the SHOROC/NSROC submission on the Greater Sydney Commission.
- To arranging as the next step a meeting of planning directors and senior departmental staff to go through the detail of the northern Sydney District Plan before it proceeds any further into the approval process for public consultation.

At the time of circulation of these papers, this planned meeting was still to be arranged.

##### **Greater Sydney Commission and Northern Sydney Local Government Advisory Committee**

The SHOROC and NSROC Chairs and Executive Directors of met with the Minister for Planning on 12 June to discuss the joint SHOROC/NSROC submission on the Greater Sydney Commission (GSC). This was a positive meeting and an update sent to all councils of northern Sydney is available on request.

The Minister for Planning outlined the role of the GSC at the 27 July 2015 SHOROC Leaders' Forum.

To note is that the Minister indicated he supported the model put forward in the SHOROC/NSROC submission for the Local Government Advisory Committee to consist of Mayors from the 11 councils, supported by a working group of planning directors, and for this Committee to select its GSC delegate. The Minister indicated it would be up to each district to identify its preferred structure and encouraged other districts to do the same.

As agreed by the Board, SHOROC has written to all councils to '*recommend to member councils that the meetings of Mayors and GMs of councils of northern Sydney be endorsed as the North Subregion Local Government Advisory Committee*'. An update is sought from councils on the status of this recommendation.

The planned timing for legislation to enable the GSC is not known at this stage although it is understood to be imminent.



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**Minister for Planning's attendance at 20 August 2015 meeting of councils of northern Sydney**

At the time of circulation of these papers Minister Stokes was planned to attend the 20 August 2015 meeting of Mayors and GMs of northern Sydney councils. Issues proposed to be raised with the Minister included:

1. Status of Greater Sydney Commission, its planned role and function
2. District (subregional) planning process and next steps in preparing draft plan
3. Integrated housing/employment growth
4. Suspension of the review process for planning proposals that have been refused (or deemed to be so) by local councils until the completion and adoption of the new subregional plans.

It is recommended the Board discuss the outcomes of this meeting with the Minister and determine any further actions arising.

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**RESOLUTION**

The SHOROC Board:

- Noted the update on district (subregional) planning for northern Sydney, concerns identified with the Department's process to date and proposed next steps, and the positive commitments from the Minister for Planning to rectify these concerns as a result of advocacy through SHOROC.
- Noted the update on the Greater Sydney Commission, including the support from the Minister for Planning for the model put forward in the SHOROC/NSROC submission for the Local Government Advisory Committee to consist of Mayors from the 11 councils, supported by a working group of planning directors, and for this Committee to select its GSC delegate.
- Agreed the President write to the Minister to express disappointment in the lack of collaboration of the Department in district planning, and to reaffirm the Minister's personal commitment to meeting collectively with representatives of councils of northern Sydney to go through the detail of the draft district plan before consideration by Cabinet.
- Requested the Executive Director prepare the draft letter in consultation with GMAC for approval of the President.

*Moved Mark Ferguson/seconded Henry Wong*

*Carried unanimously*

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### **3.3 Transport infrastructure and planning**

<b>REGIONAL PRIORITY</b>	Modal shift to faster and more reliable public transport together with less congested roads. Funding allocated and construction commenced on major agreed priority public transport and road upgrades.
<b>SHOROC ACTION</b>	Advocate for priority public transport and road infrastructure and work with the NSW Government and councils to plan and progress timely implementation Convene Regional Transport Planning & Management Group Promote public and active transport to encourage modal shift

#### **SUMMARY**

Update on implementation of major transport upgrades across the region, advocacy priorities, meeting with the Minister and a stronger state/local government partnership framework for the implementation.

#### **REPORT**

##### **Background**

The NSW Government's Northern Beaches Transport Action Plan (NBTAP) is a five-year \$644 million program of works to implement the package of transport infrastructure upgrades developed collectively by the councils through SHOROC as the *Shaping Our Future* strategy in 2011.

The 2015-16 NSW Budget allocated \$93.6 million for these transport projects, including:

- \$42.1 million for Northern Beaches Bus Rapid Transit
- \$42 million for the Warringah Road/Northern Beaches Hospital road upgrades (to be supplemented by additional \$78 million from Restart NSW in 2015-16 pending final business case approval)
- \$4.5 million for Mona Vale Road upgrade planning
- \$5 million for Beaches Link tunnel planning (existing allocation Restart NSW)

The current priorities for transport planning and advocacy as endorsed by the Board are:

- Effective and efficient implementation of all elements of the Northern Beaches Transport Action Plan within the committed timeframes and consistent with the objectives and priorities of councils.
- Fast tracked implementation of Bus Rapid Transit for the critical Dee Why-Chatswood link.
- Finalise planning, identify a suitable funding mechanism and begin delivery of the tunnel linking Northern Beaches with the Warringah Freeway.
- Strongly encourage a modal shift to public and active transport.

#### **Meeting with the Minister for Transport and new governance structure for implementation**

The SHOROC Board met with The Hon. Andrew Constance MP Minister for Transport on 11 June 2015 to discuss progress and implementation of the Northern Beaches Transport Action Plan. Also attending were The Hon. Jillian Skinner MP, Mr Jonathan O'Dea MP, advisors from the Premier's Office and Minister Constance's Office and representatives of Transport for NSW).

The meeting was a positive and constructive, discussing fast-tracking delivery, specific projects and agreeing to a stronger state/local government partnership framework for the implementation, including:

- Oversight by a committee of the Minister, SHOROC Board and appropriate Ministers and local MPs.
- Coordination at an officer level through an inter-agency working group of senior staff from appropriate government agencies, SHOROC and councils.
- Appointment of a senior designated person from Transport for NSW accountable for coordinating all aspects of the Northern Beaches Transport Action Plan and partnership with councils
- Specific and more detailed work on individual projects with responsible councils.

The Minister committed to a further high-level meeting in the near future to discuss in more detail the Plan's forward implementation plan and milestones, as well as specific details on the Pittwater Rd BRT,

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*Shore Regional Organisation of Councils – a partnership of Manly, Mosman, Pittwater & Warringah Councils.*

Warringah Rd BRT and Beaches Link projects. The SHOROC President wrote to the Minister following the meeting to confirm next steps including the planned next meeting.

Following the meeting with the Minister for Transport, Transport for NSW has made significant changes to enact the agreed partnership framework for the implementation in consultation with SHOROC. It is clear the Premier and Minister have raised the priority and resourcing of the Plan.

#### **Update on implementation**

##### **SHOROC Transport Planning & Management Group**

The SHOROC Transport Planning and Management Group of council, TfNSW and RMS officers continue to meet to coordinate implementation of the NBTAP and its major projects.

This group will form a central element of the stronger local/state partnership framework.

The group meets regularly, most recently on 11 August 2015. A verbal briefing can be provided for the Board on the meeting discussion and outcomes. Agenda items included: project governance; project plan; commuter car parks; interchanges; site investigations; planning approvals; property; on-road upgrades; and upcoming stakeholder engagement.

##### **Warringah Road public transport**

The [Manly Daily](#) recently published a story which indicated Warringah Council had adapted its position regarding Warringah Road public transport, including no longer advocating for Bus Rapid Transit.

As this is a major priority for SHOROC to advocate for "Fast tracked implementation of Bus Rapid Transit for the critical Dee Why-Chatswood link", written advice was sought as to Warringah Council's formal position.

The Group Manager Strategic Planning wrote that "Despite the interpretation of the article in the *Manly Daily* (Thursday 30 July), Council has not changed its position on advocating for the need for the East West Bus Rapid Transport".

##### **Northern Beaches Hospital precinct road and intersection upgrades**

The EIS for the proposed Stage 2 road upgrades, including the grade separations, was released on 22 July 2015. GMAC endorsed the preparation of a SHOROC submission focussed on enabling fast public transport from Dee Why to Chatswood via BRT, prepared in consultation with Warringah Council staff.

##### **Mona Vale Road**

A Review of Environmental Factors has been released to examine the potential impacts of the proposed upgrade to Mona Vale Road East. GMAC endorsed the preparation of a SHOROC submission focussed on supporting Mona Vale Road to be upgraded to a divided dual-lane carriageway for its full length through to Mona Vale, prepared in consultation with Pittwater Council staff.

#### **RESOLUTION**

The SHOROC Board:

- Noted the update on the June 2015 meeting with the Minister for Transport and the planned stronger state/local government partnership framework for the implementation.
- Noted the briefing on Transport for NSW's new governance structure for implementation of the Plan and BRT and that it is implementing what has been agreed with the Minister.
- Requested SHOROC's Executive Director to seek a meeting of the intergovernmental coordination group of Mayors, MPs and the Minister be arranged within the next month focussing on all aspects of the Northern Beaches Transport Plan.
- Noted that Warringah Council has confirmed it continues to support advocacy for a Warringah Rd BRT and is not requesting the Board to consider changing SHOROC's transport policy.
- Reaffirmed SHOROC's support for a Warringah Rd BRT and agreed to seek clarification from the NSW Government's as to its position given recent media reports.
- Noted SHOROC has provided submissions consistent with SHOROC policy on the Northern Beaches Hospital precinct road and intersection upgrades and Mona Vale Road upgrades.

*Moved Veronica Lee/seconded Cr Jean Hay*

*Carried unanimously*

### **3.4 Economic development**

<b>REGIONAL PRIORITY</b>	Grow the local economy and key business sectors to facilitate increased local employment and containment.
<b>SHOROC ACTION</b>	Engage and work with regional business forums for regional priorities. Projects to increase local expenditure to support local employment & business Inform and support regional employment planning Facilitate information sharing and collaboration between councils

#### **SUMMARY**

Update on Economic Development Working Group and projects.

#### **REPORT**

##### **Background**

The SHOROC Board at its 20 May 2015 meeting endorsed the SHOROC Economic Development Working Group's planned priorities for 2015-16 for implementation.

Priorities for the group include:

1. Engage and work with regional business forums on coordinated advocacy, joint initiatives to support local employment and building a strong regional framework for ongoing collaboration
2. Collaborate on projects to increase local expenditure to support employment and business - initial priorities are a visitor economy opportunities study and projects and 'Be Local Buy Local' campaign
3. Input into regional and major local planning to support local employment and business
4. Facilitate information sharing and collaboration between councils

The group meets quarterly, with the current focus including:

- Engaging with the NSW Business Chamber's Sydney North Regional Council to promote advocacy by the Chamber to support SHOROC priorities including the Warringah Rd BRT and Beacheslink tunnel
- Preparation of a visitor economy opportunities paper, with selection of a suitable consultant underway
- Advocacy to seek to bring forward NBN implementation for the region
- Facilitating information sharing and collaboration between councils

Working Group members have requested that GMAC and the Board be advised that the council representatives find this working group very useful, particularly having a specific theme focussed on collaborative economic development for the region.

#### **RESOLUTION**

The SHOROC Board:

- Noted the update on Economic Development Working Group and projects.

*Moved Cr Michael Regan/seconded Henry Wong*

*Carried unanimously*



### **3.5 Regional Waste Avoidance and Resource Recovery Strategy & projects**

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<b>REGIONAL PRIORITY</b>	Waste: Contribute to NSW Waste & Resource Recovery Strategy targets.
<b>SHOROC ACTION</b>	Implement <i>Too Good to Waste</i> strategy and projects Provide secretariat for Kimbriki Sub-Committee

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#### **SUMMARY**

Annual report on *Too Good to Waste* strategy, and update on LGNSW award and Kimbriki Sub-Committee.

#### **REPORT**

##### **Regional Waste Avoidance & Resource Recovery Strategy annual report**

The regional waste strategy, *Too Good to Waste* was launched in November 2014 by the SHOROC President and the Hon. Rob Stokes and has been adopted by all councils. SHOROC receives grants from the NSW EPA for the Regional Waste Coordinator as well as \$82,264 annually for projects.

An annual report has been prepared on progress to date and is available on request. Some highlights include:

- \$1,564,154 secured in grants for regional waste strategy projects from the NSW Government's Waste Less Recycle More initiative. Projects include a Landfill Resource Recovery Facility and a Community Recycling Centre for problem wastes at Kimbriki.
- Several regional media campaigns have been run, most recently the *Hang on to the Bag* campaign that addressed plastic bag contamination in household recycling. Planning is now underway for a media campaign to decrease the amount of recycling in household garbage bins. The campaign will culminate in National Recycling Week, 9-15 November.
- A Mosman pilot project, *There's nothing good about being dumped*, is trialling initiatives to address the dumping of household items from multi-unit dwellings.
- A joint project with OzHarvest supporting an additional food donation van to operate across the SHOROC and NSROC regions with planning for a regional launch of the partnership underway.

##### **2015 Local Government NSW Award for Excellence in Communication**

SHOROC's *Too Good to Waste* Strategy has won the RH Dougherty Award for Excellence in Communication as recognition for the collaborative effort from SHOROC, partner councils and Kimbriki in communicating with the community in an engaging and inclusive way on waste issues.

##### **Kimbriki Sub-Committee**

The Kimbriki Sub-Committee of the SHOROC Board met on Thursday 18 June 2015 (Minutes available on request). The next meeting is 16 September 2015.

The Committee prepared a draft waste avoidance and resource recovery survey for schools and resolved at its June meeting to recommend to the SHOROC Board that SHOROC and councils undertake a consistent survey of schools across the region using the KSC draft survey as a baseline. However GMAC determined that this is outside the Committee's terms of reference.

#### **RESOLUTION**

The SHOROC Board:

- Endorsed the Regional Waste Avoidance and Resource Recovery Strategy Implementation Report 2014-15, noting the positive outcomes to date including securing over \$1.5 million in grants and implementation of projects including joint media education campaigns.
  - Congratulated the Waste Working Group, SHOROC's Communications Manager and Regional Waste Coordinator on the LGNSW RH Dougherty Excellence in Communication Award.
  - Noted the draft minutes of the Kimbriki Sub-Committee of the SHOROC Board meeting of 18 June 2015 and that its recommendation to the Board that SHOROC and councils undertake a consistent survey of schools across the region is outside the Committee's terms of reference.
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*Moved Cr Michael Regan/seconded Veronica Lee*  
*Carried unanimously*

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### 3.6 Items for brief mention

Brief updates on advocacy, projects and other Board resolutions listed below for information.

Issue	Corporate project/ resolution	Status/update
<b>Building Professionals Act 2005 review</b>	Board resolution 20 May 2015	Board agreed SHOROC liaise with Directors of Planning with aim of providing a joint submission on the Building Professionals Act 2005 review to be approved by GMAC.  The submission was completed and approved by GMAC out of session. It is available at <a href="http://shoroc.com/press-publications/transport-submissions-and-reports/">shoroc.com/press-publications/transport-submissions-and-reports/</a>
<b>Inquiry into local government in New South Wales</b>	10. Respond to NSW Government local government and planning reform agenda	With GMAC approval SHOROC provided a submission to the NSW Legislative Inquiry into local government in New South Wales. It is available at <a href="http://shoroc.com/press-publications/transport-submissions-and-reports/">shoroc.com/press-publications/transport-submissions-and-reports/</a>
<b>10/50 vegetation clearing entitlement areas</b>	Board Sept 2014	SHOROC has advocated strongly to support council positions for a moratorium and review of the legislation, including the release of the regulatory impact statement for the legislation.  Minister Stokes proposed at the December SHOROC Leaders' Forum he would seek to arrange a workshop for SHOROC with the RFS Commissioner. Minister Stokes' Office recently advised the Commissioner determined not to provide this Forum.  However the NSW Government has since announced the results of its review and changes to the legislation. It appears the changes largely address council concerns and is considered no further advocacy is required at this stage. Councils are requested to advise if this is not the case.
<b>Joint schools road safety campaign</b>	Board resolution 18 February 2015	The Board requested SHOROC investigate the need for a region-wide school safety campaign to promote safety around school zones and in school drop-offs.  Following consultation with council road safety officers, it was agreed by GMAC a regional campaign is not required as each council has and/or is already doing work to address various school safety issues and the RMS coordinates and jointly funds campaigns already.
<b>Regional Youth Strategy</b>	12. Coordinated regional planning	It is understood the final strategy has been endorsed by the Sydney East Regional Leadership group and is awaiting Ministerial launch

#### RESOLUTION

The SHOROC Board:

- Noted the update brief updates on advocacy, projects and other Board resolutions listed for information.
- Agreed SHOROC seek to prepare a joint submission on the draft report for the Building Professionals Act review.

*Moved Cr Michael Regan/seconded Cr Jean Hay*  
*Carried unanimously*

## **Item 4 Governance and operations**

### **4.1 Warringah Council proposal regarding SHOROC administration**

<b>REGIONAL PRIORITY</b>	Reduce costs to councils by diversifying income base, expanding service capability and improving efficiency. Efficient and effective operation
<b>SHOROC ACTION</b>	Continue to review costs structures and governance models and implement efficiency measures to reduce costs Continue to review and adapt SHOROC governance, membership, size and operational policies Strengthen collaboration of northern Sydney councils

#### **SUMMARY**

Proposal from Warringah Council delegates that the Board abolish the SHOROC administration and introduce new governance arrangements for the delivery of regional coordination services.

#### **REPORT**

##### **Background**

The Mayor of Warringah has requested on behalf of Warringah Council that the following Council resolution made on 26 May 2015 be considered by the SHOROC Board (copy available on request):

- a. *The Administration component of SHOROC be immediately abolished - a minimum saving of \$597,016 Financial Year 2015/16.*
- b. *The council that holds the Board Chairmanship, which is rotated on an yearly basis between Mosman, Manly, Warringah and Pittwater, takes over the responsibility of organising, hosting and administering:*
  - *Board Meetings - Mayors and General Managers, 5 per year*
  - *Board and Local MP Meetings, 2 per year*
  - *Councillors Forum, 1 per year.*
- c. *Projects that may be of common interest to 2 or more councils (procurement, waste management, planning, etc) be coordinated, managed or outsourced by one of the interested councils, with contributions, financial or otherwise, by the other interested councils, as determined by the those councils.*
- d. *A Memorandum of Understanding between the 4 councils be drafted by the Mayors and General Managers, to refine and define the new Operating Model of Cooperation.*

#### **Comment**

Cr Menano-Pires' notes when proposing this motion stated that:

*"It is imperative that councils, both Metropolitan and Regional, work with neighbouring councils in issues of mutual interest, for common benefit, be it financial savings or advocacy for their Regions. It is also imperative that this collaboration be done effectively and in a cost efficient manner..."*

Background is provided on key issues to take into account when considering this proposal including:

1. SHOROC funding sources and potential savings for councils
2. Resources required by proposed lead council to manage SHOROC responsibilities
3. The importance of council action on regional issues for the community
4. Alternative models of regional collaboration and what works
5. Local government reform and the future of regional collaboration
6. Planned SHOROC Governance review and collaboration with councils of northern Sydney

1. SHOROC funding and potential for savings for councils

The proposal suggests that abolishing SHOROC's administration would save a minimum of \$597,016.

Shifting this role to an individual council would shift the costs of resourcing it to that council, requiring extra resources or consultancies, and may even cost more.

SHOROC has significantly reduced costs to councils in recent years by increasing external funding and reducing already low overheads. Council contributions are planned to continue to decline in future years.

To note:

- Councils are directly funding \$328,000 of the administration in 2015-16
- Council funding has declined significantly in the past 3 years, with 53% of SHOROC's operation funded from grants and other income in 2015-16 (40% 2014/15 and 10% 2013-14)
- Overheads account for 9% of the total budget
- Advocacy and coordination are supported by external funding from grants and the joint procurement service which contribute to overheads, accommodation and salaries

2. Resources required by proposed lead council to manage SHOROC responsibilities

SHOROC's core role is regional collaboration, advocacy, planning and intergovernmental relations.

To operate effectively this requires significant resources, particularly as the NSW Government is increasing its engagement with councils regionally.

A brief summary of just some SHOROC activities:

- Meetings: 5 Board, 3 Leaders' Forums (MPs), 8 GMAC, 1 Councillor Forum, 4 Kimbriki-Sub-Committee, 35-40 working group meetings for Transport, Economic Development, Waste, Planning, Community Services, Corporate Planning, plus ad-hoc project based groups.
- NSW Government stakeholder relationship management with MPs and agencies including Premier & Cabinet, Transport, RMS, Health, Family & Community Services, EPA, OEH
- Joint submissions on issues such as planning reform, metropolitan planning, transport planning, local government reform and other legislative or policy changes such as 10/50 and the review of the Building Professionals Act review
- Research and management of consultants to build the evidence for advocacy on key issues
- Media and communications including press releases, website, newsletters, social media, reporting as well as joint campaigns such as for 'yellow lines' or resource recovery

A lead council would require additional resources to perform this role effectively.

3. The importance of council action on regional issues for the community

SHOROC's role focusses on major issues of importance for the communities of this region as identified in council community surveys: traffic and transport, housing and development, health care, local job creation, resource recovery.

The most effective model of regional collaboration of councils is vital to ensure strong and united advocacy, well governed intergovernmental relations, and coordinated strategic planning.

The SHOROC model has been highly successful in achieving council and regional priorities, outcomes unmatched in other regions across NSW.

It is well respected as a leader in regional council coordination across the sector including by the NSW Premier and has won multiple awards including the Planning Institute of Australia Presidents Award in 2014.

4. Alternative models of regional collaboration currently being used and what works

The proposed model has been employed by other regions across NSW and previously by SHOROC.

However, no regional organisation (considered by the sector as effective) uses this model anymore. All have moved to having dedicated staff to increase effectiveness. As described by REROC for example:

*"While there was substantial goodwill in place to further projects, the Organisation's dependence on existing council staff to find time to implement complex projects across multiple councils resulted in constant delays."*

Having dedicated staff, separate to a single council, provides a focus on region-wide issues, ensures that the views of all councils are priorities, and provides a clear contact point for other levels of government.

5. Local government reform and the future of regional collaboration

Strategic capacity is a key element of the NSW Government's *Fit for the Future* reforms. Regional council organisations support strategic capacity, particularly: *Effective regional collaboration; Credibility for more effective advocacy; Capable partner for State and Federal agencies.*

The NSW Government is not supporting the creation of Joint Organisations (JOs) in Sydney at this time and has stated support for ongoing regional collaboration through ROCs.

This means ROCs will continue to perform the role in Sydney that JOs will perform in regional NSW. This is described in the JO pilot progress report as three core functions: regional strategic planning, working with State Government, and regional leadership and advocacy.

IPART has also indicated its understanding is that *"the formation of JOs is expected to occur during the next stage of the FTF reform process, after other structural change and boundary change has been progressed."*

6. Planned SHOROC governance review and collaboration with councils of northern Sydney

SHOROC is already working to improve its effectiveness for the benefit of councils. These include:

- SHOROC governance review, including alternative governance structures, initiated in May 2014.
- Work with NSROC to establish a larger grouping of councils for northern Sydney, the 'Northern Sydney Council of Mayors' to strengthen advocacy and align to the NSW Government planning region (note this group continues to meet and collaborate however is not formally formed).

However these initiatives were put on hold by councils when *Fit for the Future* was announced until there is further clarity from the NSW Government and the futures of individual councils are known.

**RECOMMENDATION MADE BY THE PRESIDENT.**

**RESOLUTION**

The SHOROC Board:

- Note Warringah Council's proposal that the Board abolish the SHOROC administration and introduce new governance arrangements whereby the lead council resources the regional coordination services.
- Having considered the pros and cons of the Warringah proposal and the background report, reconfirm the existing administrative arrangements as the most effective and appropriate for SHOROC.
- Continue to pursue opportunities for further cost efficiencies and external income generation and to strengthen the collaboration of councils across northern Sydney.
- Recommence the foreshadowed SHOROC governance review when the NSW Government's decision on local government reforms is clearer.

*Moved Cr Peter Abelson/seconded Cr Jean Hay*

*For: Cr Peter Abelson, Cr Jean Hay, Cr Jacqueline Townsend, Veronica Lee, Henry Wong, Mark Ferguson*

*Against: Cr Michael Regan, Rik Hart*

*Carried*



## **4.2 Meeting of northern Sydney councils**

<b>REGIONAL PRIORITY</b>	Strengthen regional model to improve capacity and to respond to NSW Government local government and planning reform agenda.
<b>SHOROC ACTION</b>	Strengthen collaboration of northern Sydney councils including convening ongoing meetings of the Mayors and GMs of northern Sydney and leading consideration of alternative governance models to match NSW planning subregion.

### **SUMMARY**

Update on the meetings of councils of northern Sydney and proposed Northern Sydney Council of Mayors.

### **REPORT**

The SHOROC Board has resolved that it continues to support the proposed formation of a Northern Sydney Council of Mayors.

A key action in the 2015-16 SHOROC Operational Plan is to '*Strengthen collaboration of northern Sydney councils including convening ongoing meetings of the Mayors and GMs of northern Sydney and leading consideration of alternative governance models to match NSW planning subregion*'.

The formation of the proposed Northern Sydney Council of Mayors has been put on hold due to the *Fit for the Future* process. In the interim the Mayors and GMs of the 11 councils of northern Sydney continue to meet on a regular basis convened by SHOROC and NSROC.

The most recent meeting was held on 4 June 2015. The meeting minutes are available on request. Issues considered included:

- Northern Sydney subregional planning briefing and discussion
- Future priorities and state and federal partnerships
- *Fit for the Future* – updates from councils as appropriate

At the time of circulation of these papers a meeting was scheduled for 20 August 2015. The agenda is available on request, including:

- Northern Sydney District (Subregional) Planning briefing
- Minister for Planning: Greater Sydney Commission and subregional planning
- Future priorities and state and federal partnerships
- *Fit for the Future* – updates from councils as appropriate

It is recommended the Board discuss the 20 August 2015 meeting outcomes to determine any further actions arising.

### **RESOLUTION**

The SHOROC Board:

- Noted the minutes of the 4 June 2015 meeting of councils of northern Sydney.
- Noted the agenda of the 20 August 2015 meeting of councils of northern Sydney.
- Agreed to propose to NSROC that SHOROC and NSROC write jointly to the Minister for Planning to thank him for his attendance at the 20 August 2015 meeting and to confirm the next steps including the meeting of the Minister collectively with representatives of all councils to go through the detail of the North District Plan before it proceeds any further into the approval process for public consultation.

*Moved Cr Michael Regan/seconded Henry Wong*

*Carried unanimously*

### **4.3 Fit for the Future updates**

<b>REGIONAL PRIORITY</b>	Strengthen regional model to improve capacity and to respond to NSW Government local government and planning reform agenda.
<b>SHOROC ACTION</b>	Proactively contribute to the <i>Fit for the Future</i> process including identifying and advancing most effective model of regional collaboration for strategic capacity in response to its outcomes, and supporting councils as requested.

#### **SUMMARY**

Updates from individual councils on *Fit for the Future* as considered appropriate, and update on Joint Organisation pilots.

#### **REPORT**

##### **Background**

Submissions have now been provided to IPART under the NSW Government's *Fit for the Future* initiative, with a report due to government on 16 October 2015.

##### **Council updates**

This item is listed for individual councils to provide an update as considered appropriate.

##### **Joint Organisation pilots update**

The pilot Joint Organisations (JO) process has reached its midpoint.

The NSW Government is not supporting the creation of Joint Organisations (JOs) in Sydney at this time and has stated support for ongoing regional collaboration through ROCs.

However with significant experience in this field and the potential that JOs will be implemented in Sydney in the future it is considered valuable for SHOROC to actively contribute to the pilot JO process.

The OLG has announced that a report will shortly be released on the *Fit for the Future* website which will provide an overview of the pilot process and the outcomes from the workshop.

In August, councils and the broader local government sector will have the opportunity to comment on the Joint Organisations Emerging Directions Paper. This Paper will highlight the early thinking on the JO model, including purpose and functions, entity and powers, collaboration and communication, and governance and resourcing for Joint Organisations. Further consultation opportunities will be made available from October 2015 and the timeline is for the final model to be determined in early 2016.

To note is that the role of Joint Organisations continues to be very consistent with that of SHOROC. It is described as:

- three core functions:
  - Regional strategic planning
  - Working with State Government
  - Regional leadership and advocacy
- optional functions such as:
  - Regional service delivery
  - Sharing skills and best practice

#### **RESOLUTION**

The SHOROC Board:

- Noted any individual council *Fit for the Future* updates provided.
- Noted the update on the JO pilots including the foreshadowed Emerging Directions Paper and consultation in the coming months.

*Moved Veronica Lee/seconded Henry Wong*  
*Carried unanimously*

**Item 5 Additional matters raised by councils***Nil at time of circulation***Item 6 General business****6.1 SHOROC administration and Fit for the Future**

Cr Townsend identified that the Fit for the Future process could be having an impact on the wellbeing of the staff of SHOROC and that the Board of SHOROC has a duty to acknowledge the potential of impacts and put in place processes to minimise and alleviate any potential impacts.

**RESOLUTION**

The SHOROC Board:

- Recognised and acknowledged that Fit for the Future is having an impact on the administration of SHOROC and agreed that staff raise any concerns in the first instance with the lead council GM and if necessary these be referred to GMAC for consideration.

*Moved Cr Jacqueline Townsend/ seconded Cr Jean Hay*

*Carried unanimously*

**Item 7 Confirm time and date of next meeting**

Suitable date in November 2015 to be sought.

Application of Investment Funds	Description	Value (\$)
<b>Restricted Funds:</b>		
Externally Restricted	Section 94 Old Plan	13,402,293
	Section 94A Plan Contributions	5,962,790
Externally Restricted Reserves	Unexpended Grants	356,902
	Domestic Waste *	5,814,645
Internally Restricted Reserves	Held to ensure sufficient funds are available to meet future commitments or specific objectives. Employee Leave Entitlements, Bonds & Guarantees, Compulsory Open Space Land Acquisitions, & Insurance.	9,491,387
Unrestricted Funds	Funds Allocated to meet Current Budgeted Expenditure	60,293,484
<b>Total</b>		<b>95,321,501</b>

There has been an increase in the investments held of \$2,882,133 which is in line with budgeted movements at this time of year.

#### Reconciliation of Cash Book

Description	Value (\$)
Council's Cash Book balance	275,396
Kimbriki Bank balance	3,296,477

**Investments Funds Report - As at 30-Sep-15**

Maturity date	Face Value	Current Yield	Borrower	Standard & Poor's Rating	Current Value
<b>Mortgage Backed Securities Investment Group</b>					
<b>Weighted Avg Life *</b>	<b>Face Value</b>				
22-Aug-22	1,430,429	2.5850	Emerald Series 2006-1 Class A	AAA	1,122,883
	<b>1,430,429</b>				<b>1,122,883</b>
<b>Term Investment Group</b>					
02-Oct-15	2,000,000	3.5700	Westpac Banking Corporation Ltd	A1+	2,000,000
06-Oct-15	1,000,000	3.1300	National Australia Bank Ltd	A1+	1,000,000
12-Oct-15	1,000,000	3.1300	National Australia Bank Ltd	A1+	1,000,000
20-Oct-15	1,000,000	3.5100	Commonwealth Bank of Australia Ltd	A1+	1,000,000
22-Oct-15	1,000,000	3.5500	Bank of Queensland Ltd	A2	1,000,000
26-Oct-15	1,000,000	3.1300	National Australia Bank Ltd	A1+	1,000,000
29-Oct-15	1,000,000	2.9500	National Australia Bank Ltd	A1+	1,000,000
03-Nov-15	1,000,000	3.5000	Bank of Queensland Ltd	A2	1,000,000
09-Nov-15	1,000,000	3.1300	National Australia Bank Ltd	A1+	1,000,000
09-Nov-15	1,000,000	3.0800	Commonwealth Bank of Australia Ltd	A1+	1,000,000
16-Nov-15	1,000,000	3.2000	Members Equity Bank Ltd	A2	1,000,000
16-Nov-15	1,000,000	2.9000	Bank of Queensland Ltd	A2	1,000,000
16-Nov-15	1,000,000	2.9000	Suncorp-Metway Ltd	A1	1,000,000
18-Nov-15	1,000,000	2.9000	Suncorp-Metway Ltd	A1	1,000,000
01-Dec-15	1,000,000	2.9300	Bank of Queensland Ltd	A2	1,000,000
03-Dec-15	2,000,000	3.5500	Bank of Queensland Ltd	A2	2,000,000
07-Dec-15	1,000,000	3.1300	National Australia Bank Ltd	A1+	1,000,000
15-Dec-15	2,000,000	3.5500	National Australia Bank Ltd	A1+	2,000,000
15-Dec-15	1,000,000	2.9300	National Australia Bank Ltd	A1+	1,000,000
18-Dec-15	1,000,000	3.5500	National Australia Bank Ltd	A1+	1,000,000
18-Dec-15	1,000,000	2.9000	Suncorp-Metway Ltd	A1	1,000,000
04-Jan-16	1,000,000	3.2100	Commonwealth Bank of Australia Ltd	A1+	1,000,000
04-Jan-16	2,000,000	3.0000	Bank of Queensland Ltd	A2	2,000,000
08-Jan-16	1,000,000	3.1300	National Australia Bank Ltd	A1+	1,000,000
11-Jan-16	1,000,000	2.9300	National Australia Bank Ltd	A1+	1,000,000
12-Jan-16	1,000,000	3.0000	Bank of Queensland Ltd	A2	1,000,000
19-Jan-16	1,000,000	2.9300	National Australia Bank Ltd	A1+	1,000,000
22-Jan-16	1,000,000	2.9500	Bank of Queensland Ltd	A2	1,000,000
29-Jan-16	1,000,000	2.9000	National Australia Bank Ltd	A1+	1,000,000
02-Feb-16	1,000,000	2.9500	Bendigo & Adelaide Bank Ltd	A2	1,000,000
09-Feb-16	2,000,000	3.0000	National Australia Bank Ltd	A1+	2,000,000
10-Feb-16	1,000,000	2.8600	Westpac Banking Corporation Ltd	A1+	1,000,000
15-Feb-16	1,000,000	2.9100	Bank of Queensland Ltd	A2	1,000,000
23-Feb-16	2,000,000	2.9000	Suncorp-Metway Ltd	A1	2,000,000
26-Feb-16	1,000,000	2.8100	Commonwealth Bank of Australia Ltd	A1+	1,000,000
02-Mar-16	1,000,000	2.9500	Bendigo & Adelaide Bank Ltd	A2	1,000,000
07-Mar-16	1,000,000	4.0500	National Australia Bank Ltd	A1+	1,000,000
08-Mar-16	500,000	4.0700	National Australia Bank Ltd	A1+	500,000
14-Mar-16	2,000,000	2.9500	Suncorp-Metway Ltd	A1	2,000,000
15-Mar-16	1,000,000	2.9000	National Australia Bank Ltd	A1+	1,000,000
22-Mar-16	1,000,000	2.9500	Suncorp-Metway Ltd	A1	1,000,000
31-Mar-16	2,000,000	2.8500	National Australia Bank Ltd	A1+	2,000,000
04-Apr-16	2,000,000	2.8000	Suncorp-Metway Ltd	A1	2,000,000
05-Apr-16	1,000,000	2.9000	National Australia Bank Ltd	A1+	1,000,000
10-Apr-16	1,000,000	2.8600	Westpac Banking Corporation Ltd	A1+	1,000,000
11-Apr-16	1,000,000	2.9100	Suncorp-Metway Ltd	A1	1,000,000
19-Apr-16	1,000,000	2.8700	National Australia Bank Ltd	A1+	1,000,000
29-Apr-16	2,000,000	2.7900	Commonwealth Bank of Australia Ltd	A1+	2,000,000
03-May-16	1,000,000	2.9000	National Australia Bank Ltd	A1+	1,000,000
09-May-16	1,000,000	2.8700	Suncorp-Metway Ltd	A1	1,000,000
10-May-16	1,000,000	2.8600	Westpac Banking Corporation Ltd	A1+	1,000,000
17-May-16	2,000,000	2.9300	National Australia Bank Ltd	A1+	2,000,000
17-May-16	1,000,000	2.8600	Commonwealth Bank of Australia Ltd	A1+	1,000,000
20-May-16	1,000,000	2.8500	Bank of Queensland Ltd	A2	1,000,000
02-Jun-16	1,000,000	2.7700	Commonwealth Bank of Australia Ltd	A1+	1,000,000
16-Jun-16	2,000,000	2.8600	Commonwealth Bank of Australia Ltd	A1+	2,000,000
28-Jun-16	1,000,000	2.7800	Commonwealth Bank of Australia Ltd	A1+	1,000,000
11-Jul-16	1,000,000	3.0000	Bendigo & Adelaide Bank Ltd	A2	1,000,000
21-Jul-16	1,000,000	3.0000	Bendigo & Adelaide Bank Ltd	A2	1,000,000
25-Jul-16	1,000,000	3.0000	Bendigo & Adelaide Bank Ltd	A2	1,000,000
03-Aug-16	2,000,000	2.9500	Bendigo & Adelaide Bank Ltd	A2	2,000,000
10-Aug-16	1,000,000	2.9000	Bendigo & Adelaide Bank Ltd	A2	1,000,000
12-Aug-16	1,000,000	2.9500	Bendigo & Adelaide Bank Ltd	A2	1,000,000
01-Sep-16	2,000,000	2.8500	Bendigo & Adelaide Bank Ltd	A2	2,000,000
	<b>77,500,000</b>				<b>77,500,000</b>
<b>Term Investment Group &amp; Cash Deposit Account</b>					
<b>Rollover Date</b>	<b>Face Value</b>	<b>Current Rate</b>	<b>Borrower</b>	<b>Rating</b>	
Cash Account	1,969,453	1.9000	CBA (Business Saver)	A-1+	1,969,453
19-Jun-16	1,000,000	3.5000	CBA Term Deposit Kimbriki 35810609	AA-	1,000,000
10-Nov-15	7,944,159	2.9000	WBC Term Deposit Kimbriki 11-1208	AA-	7,944,159
24-Nov-15	2,483,907	2.8700	WBC Term Deposit Kimbriki 11-14185	AA-	2,483,907
01-Oct-15	3,301,099	1.5000	CBA Money Market Kimbriki 10162612	AA-	3,301,099
	<b>16,698,619</b>				<b>16,698,619</b>
	<b>95,629,048</b>			<b>Closing Balance:</b>	<b>95,321,501</b>

\* Weighted Average Life is the anticipated date of repayment of Council's full principal in mortgage backed securities based upon the expected repayment of a critical balance of underlying mortgages. It is calculated by professional actuaries and its use is market convention for securities such as these. Council's investment policy recognises Weighted Average life dates as appropriate maturity dates for these securities



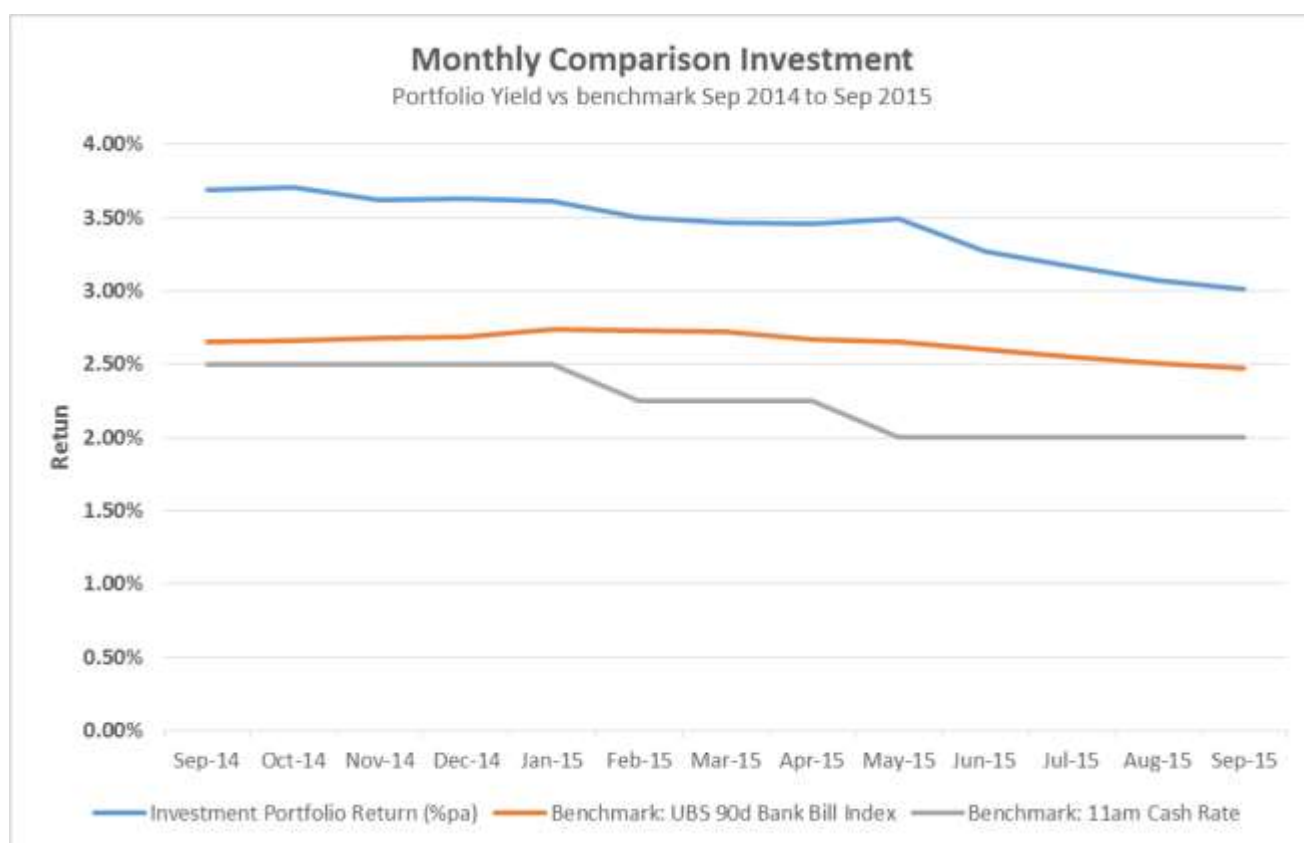
Portfolio Performance vs. 90 day Bank Bill Index over 12 month period.	✓	Council's investment performance did exceed benchmark.
Monthly Income vs. Budget	✓	Council's income from investments did exceed monthly budget.
<b>Investment Policy Compliance</b>		
Legislative Requirements	✓	Fully compliant
Portfolio Credit Rating Limit	✓	Fully compliant
Institutional Exposure Limits	✓	Fully compliant
Term to Maturity Limits	✓	Fully compliant

### Investment Performance vs. Benchmark

	<b>Investment Portfolio Return (%pa)*</b>	<b>Benchmark: Bloomberg AusBond Bank Bill Index</b>	<b>Benchmark: 11am Cash Rate **</b>
1 Month	3.01%	2.47%	2.00%
3 Months	3.08%	2.51%	2.00%
6 Months	3.25%	2.58%	2.04%
FYTD	3.13%	2.53%	2.00%
12 Months	3.42%	2.64%	2.23%

\* Excludes cash holdings (i.e. bank account, loan offset T/Ds, and Cash Fund)

\*\* This benchmark relates to Cash Fund holdings

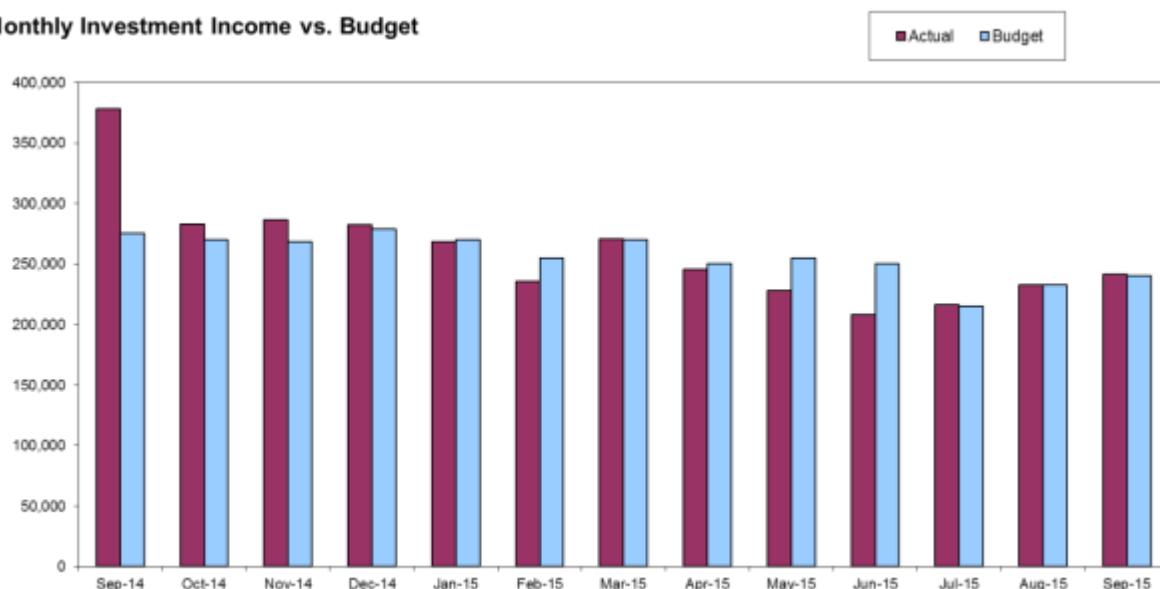


Monthly Investment Income\* vs. Budget

	<b>\$ Sep 15</b>	<b>\$ Year to Date</b>
Investment Income	241,613	681,301
Adjustment for Fair Value	(7)	9,583
Total Investment Income	241,607	690,883
Budgeted Income	240,500	688,424

\*Includes all cash and investment holdings

Monthly Investment Income vs. Budget



In September we have reflected a fair value decrease of \$7 in accordance with AASB 139 Financial Instruments: Recognition and Measurement. It is Council's intention to hold these investments to maturity and as such no gain of principal will occur in these circumstances. These investments could have been classified as Held-to-maturity investments upon initial recognition under AASB 139 in which case no fair value adjustment would be required through profit or loss. When these investments reach maturity any fair value adjustment which has been taken up will be written back to the Profit and Loss Account.

## Economic Notes

Global economic readings in September remained mixed-strength with US economic readings quite firm on balance, Europe a touch stronger, but China and many emerging world economies continuing to weaken. Australian economic growth weakened in Quarter 2 although employment growth remained firm. An unsettling feature of the month was confusion about the policy intention of the US Federal Reserve as it balked at raising the near zero Funds rate at its September policy meeting on concerns about the US and global economy, but continued to state that it would be confident enough to hike before year end. Concerns continued to arise about the effectiveness of policies in China in arresting weaker growth. Financial markets remained very volatile in response to the uncertain outlook in the United States and China.

Taking first developments in the United States, the economic data has mostly been quite strong, but with the notable exception of a weaker turn in US manufacturing activity. Industrial production fell by a greater-than-expected 0.4% in August. Forward looking manufacturing purchasing manager indices have taken a much weaker turn in September, particularly those relating to the eastern states. In contrast, new housing activity could hardly be stronger. New home sales rose by 5.7% in August while the September National Association of Homebuilders' index edged up to 62, the highest reading in 10 years. The final reading of Quarter 2 GDP also showed further upward revision to 3.9% annualized growth from 3.7% and mostly from upwardly revised household consumption spending to 3.6% annualised pace from 3.1% previously.

US economic readings taken in isolation present a very strong case for the Fed to start lifting interest rates, but at its September policy meeting the Fed chose to wait focusing on global economic concerns and turbulence in financial markets. There was also inconsistency in the Fed's comments on the rate outlook in the sense that it is still saying a rate hike is coming before year end – either at the October or December policy meetings – but it is unlikely that concerns about the global economy will lessen in that period, the main factor causing the Fed to wait at its September meeting. The uncertainty surrounding the first Fed rate hike looks set to persist.

In China, economic readings released in September were again mostly softer than expected and implied that growth continues to slow despite the policy easing initiatives of the authorities to date. Exports were especially weak in August down 8.9% year on year against market expectations of a 5.2% fall. Industrial production edged up to 6.1% year on year (market expectation 6.5%) from 6.0% in July while urban fixed asset investment spending rose by 10.9% year on year in August, less than 11.1% market forecast, and down from 11.2% in July. Another disturbing feature of China's regular data is worsening producer price deflation, -5.9% year on year in August compared with -5.4% in July and evidence of a worsening margin squeeze on businesses in China. The one bright spot in the August data was acceleration in retail sales to 10.8% year on year from 10.5% in July, a sign that the rebalancing of growth drivers towards local consumption spending and services is occurring.

In Europe, economic readings have strengthened a touch on balance. Quarter 2 European GDP growth was revised up to +0.4% for the quarter, +1.5% year on year from the preliminary reading of +0.3% for the quarter and +1.2% year on year. European international trade is showing record monthly surpluses boosted by strong export growth. Retail sales were stronger-than-expected too in July, up by 0.5% in the month and by 2.0% year on year. Encouragingly, Europe's very high unemployment rate is falling from 11.1% in June to 10.9% in July, the lowest unemployment rate since February 2012. The European Central Bank at its September policy meeting, while not changing monetary policy settings, made it plain that it could extend the size and duration of its monthly asset purchases or QE if the need arose. All told Europe's economic outlook is brightening although considerable challenges remain.

In Australia, economic growth continued to slide further below potential growth in Quarter 2. GDP lifted by only 0.2% in the quarter and by 2.0% year on year, down from 2.5% year on year in Quarter 1. Income measures were much weaker than GDP in Q2 with real net national disposable income down by 0.9% for the quarter and -1.1% year on year. On a per head basis net national disposable income fell 1.2% for the quarter and -2.3% year on year. Really weak growth in national income looks set to persist and is the main constraint on domestic spending in the period ahead. For the time being the RBA is choosing to look on the bright side – slow improvement in consumer spending (although a 0.1% fall in July retail sales hint at a softer turn in Quarter 3), solid employment growth and relative stability in the unemployment rate around 6% – as reasons to sit pat with the current cash rate at 2.00%.

On the political front a swift challenge toppled Prime Minister Abbott in favour of new Prime Minister Malcolm Turnbull. The change served to boost business and consumer confidence, but it seems unlikely that the lift in confidence will translate in to more spending given much more tangible constraints such as persistently weak income growth, further rundown in mining investment and signs that the one area of real strength in the economy, housing, may be topping out.

Another area of concern is that growth in employment is becoming increasingly dependent upon the relative strength of New South Wales. In the 12 months ending August employment in New South Wales rose by 118, 800 more than in the other five main states combined, 110,100 over the same period. The issue is that there are several identifiable weak spots ahead for employment growth outside New South Wales including further rundown in jobs in mining and ancillary services, the winding down of car manufacturing and parts through 2016 and 2017 and housing activity well past its best. There is a strong prospect that the unemployment rate will start to rise at some point over coming months.

The RBA may choose to wait until the data makes it plain that excess capacity in the economy is increasing. Our view is that the RBA may cut the cash rate by 25bps at its November policy meeting to 1.75%. It is possible that the RBA could wait a little longer before cutting the cash rate again. What is relatively clearer in our view is that the next move on the cash rate is likely to be downwards and that probably one rate cut will not suffice.

### **Portfolio Performance**

The investment portfolio has returned 3.13% for the financial year-to-date as at September 30 versus the Bloomberg Ausbond Bank Bill index return of 2.53%. The portfolio return for the month of September was 3.01% which compared favourably to Bloomberg Ausbond Bank Bill index return of 2.47%. Council has been proactive in sourcing opportunities in the market whilst investing prudently and managing cash flow.



# QUARTERLY BUDGET REVIEW STATEMENT

*September 2015*

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[WARRINGAH.NSW.GOV.AU](http://WARRINGAH.NSW.GOV.AU)

**W**  
WARRINGAH  
COUNCIL



**30 September 2015 Quarterly Report - General Manager's Message****Report by Responsible Accounting Officer**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Warringah Council for the three months ended 30 September 2015 indicates that Council's projected financial position at 30 June 2015 will be satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

David Walsh  
Responsible Accounting Officer, Warringah Council

## Income Statement

	YTD					
	YTD	Approved	YTD	Annual	Approved	Current
	Actuals	Forecast	Variance	Budget	Forecast	Forecast
	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>						
Rates and Annual Charges	100,788,770	100,810,312	(21,542)	100,817,062	100,817,062	100,817,062
User Charges & Fees	11,100,100	10,896,653	203,446	43,722,312	43,722,312	43,348,482
Investment Fees and Revenues	749,251	714,817	34,434	2,508,394	2,508,394	2,508,394
Other Revenues	3,214,237	3,170,855	43,382	11,299,563	11,299,563	11,319,666
Grants and Contributions - Operating Purposes	3,079,689	3,077,877	1,812	8,001,649	8,001,649	8,141,847
Grants and Contributions - Capital Purposes	1,806,243	711,999	1,094,244	4,037,869	4,037,869	4,902,865
Gains on disposal of Assets	101,183	55,000	46,183	9,293,225	9,293,225	9,323,225
<b>Total Income from Continuing Operations</b>	<b>120,839,473</b>	<b>119,437,514</b>	<b>1,401,959</b>	<b>179,680,074</b>	<b>179,680,074</b>	<b>180,361,541</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & Costs	(16,445,273)	(16,564,082)	118,809	(64,150,403)	(64,150,403)	(64,225,267)
Borrowing Costs	(262,953)	(340,532)	77,580	(1,362,127)	(1,362,127)	(1,362,127)
Materials and Contracts	(13,128,774)	(14,401,361)	1,272,588	(59,323,694)	(59,323,694)	(59,089,986)
Depreciation and Amortisation	(3,822,927)	(3,837,430)	14,503	(16,034,300)	(16,034,300)	(16,034,300)
Other Expenses	(6,174,432)	(6,011,006)	(163,426)	(21,134,407)	(21,134,407)	(21,184,032)
Internal Charges	-	-	-	(0)	(0)	(0)
Overhead Allocation	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>(39,834,358)</b>	<b>(41,154,411)</b>	<b>1,320,053</b>	<b>(162,004,931)</b>	<b>(162,004,931)</b>	<b>(161,895,713)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>81,005,115</b>	<b>78,283,102</b>	<b>2,722,013</b>	<b>17,675,143</b>	<b>17,675,143</b>	<b>18,465,828</b>
<b>Surplus / (Deficit) Before Capital Grants &amp; Contribution</b>	<b>79,198,872</b>	<b>77,571,103</b>	<b>1,627,768</b>	<b>13,637,274</b>	<b>13,637,274</b>	<b>13,562,963</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>81,005,115</b>	<b>78,283,102</b>	<b>2,722,013</b>	<b>17,675,143</b>	<b>17,675,143</b>	<b>18,465,828</b>
<b>Rates and Charges yet to be allocated to Services</b>	<b>(50,348,359)</b>	<b>(50,348,359)</b>	<b>-</b>			
<b>Surplus/ (Deficit) from Continuing Operations</b>	<b>30,656,756</b>	<b>27,934,744</b>	<b>2,722,013</b>			
<b>Surplus/ (Deficit) before Capital Grants and Contributions</b>	<b>28,850,513</b>	<b>27,222,745</b>	<b>1,627,768</b>			

The above Income Statement shows Council's consolidated financial result for the three months ended 30 September 2015.

The result for the three months ended 30 September 2015 shows some variations between budgeted and actual results. Comments have been provided by responsible budget managers and the forecasts have been amended where necessary. The reports for the 17 services included in the 2015 Community Strategic Plan are each provided separately.

### **Forecast Changes**

These overall movements are detailed in the table below:

	<b>Annual Budget \$</b>	<b>Approved Forecast \$</b>	<b>Variance \$</b>	<b>Current Forecast \$</b>	<b>Variance \$</b>
<b>Total Income from Continuing Operations</b>	179,680,074	179,680,074	0	180,361,541	681,467
<b>Total Expenses from Continuing Operations</b>	(162,004,931)	(162,004,931)	(0)	(161,895,713)	109,218
<b>Total Surplus (Deficit) from Continuing Operations</b>	17,675,143	17,675,143	0	18,465,828	790,685
<b>Surplus/ (Deficit) before Capital Grants and Contributions</b>	13,637,274	13,637,274	0	13,562,963	(74,311)

The Surplus from Continuing Operations which includes Capital Grants and Contributions is forecast to increase by \$790,685 to \$18,465,828. This increase is principally due to additional grant including funding from the Department of Infrastructure and Regional Development towards Roads to Recovery of \$503,723 and an additional contribution from the Roads and Maritime Services towards road improvements of \$230,000.

The significant changes which result in an increase of \$681,467 in the forecast Income from Continuing Operations are as follows:

- User Charges & Fees are forecast to decrease by \$373,830. This is principally related to a decrease in Road Restorations income of \$290,000 due to reduced public utility restorations, a decrease in fee income within Information and Libraries of \$105,484 due to lower fees from member book holds and events and a reduction in fee income at Glen Street Theatre of \$41,254 reflecting current Box Office trends. These decreases are partially offset by increases in Children's Services Mobile Occasional Care income of \$46,171, Development Assessments planning and building fees income of \$10,000 and increased floodplain works fees of \$6,737.
- Other Revenues are forecast to increase by \$20,103. This is predominantly due to additional income within Information and Libraries of \$49,000 from overdue library books and an increase within Corporate Support of \$9,500 relating to fuel tax credits. These increases have been partially offset by a reduction within Glen Street Theatre of \$30,272, and reductions in Cultural Services of \$7,000 and Children's Services of \$1,125.
- Grants & Contributions – Operating Purposes have been forecast to increase by \$140,198. This principally relates to an increase in Natural Environment of \$167,563 for additional grants relating to Coast, Lagoons, Bushland, Biodiversity and Floodplain works of \$86,287 and additional contributions of \$81,276 from the Rural Fire Service for masterplanning works. This has been partially offset by a decrease of \$27,365 within Children's Services for reduced salary grants due to lower utilisation within Inclusion Support.
- Grants & Contributions – Capital Purposes have been forecast to increase by \$864,996. This principally relates to increases in Roads and Traffic of \$739,996. These include grants from the Department of Infrastructure and Regional Development of \$503,723 for road resheeting as part of the Roads to Recovery funding, additional Roads and Maritime Service contributions of \$230,000, \$4,000 for the Regional Road Block Grant Road Component and a \$2,273 resident contribution for the relocation of a bus seat. Additionally Parks, Reserves and Foreshores are forecasting to receive a contribution of \$105,000 from the Warringah Netball Association for lighting upgrades at John Fisher Park and Corporate Support are forecasting to receive a contribution of \$20,000 from the Manly Warringah Women's Resource Centre for additional works on the centre.
- Gains on Disposal of Assets have been forecasted to increase by \$30,000 within Corporate Support due to additional income anticipated from the disposal of motor vehicles.

The significant changes which result in a decrease of \$109,218 in the forecast Expenses from Continuing Operations are as follows:

- Employee Benefits & Oncosts are forecast to increase by \$74,864. This principally relates to an increase within Children's Services of \$75,109 due to additional staffing requirements as a result of higher than anticipated utilisation at the Brookvale Children's Centre which has been offset by higher User Charges and Fees and lower Materials and Contracts. Parks, Reserves and Foreshores are forecasting an increase of \$16,000 for training. Waste are forecasting an increase of \$15,000 for additional casual staff associated with the 'Waste Less Recycle More' grant funded project, Natural Environment is forecasting an increase of \$13,740 and Development Assessments an increase of \$11,500. These increases have been partially offset by a reduction of \$56,484 within Information and Libraries due to vacancies.
- Materials and Contracts have been forecast to decrease by \$233,708. This is principally due to decrease of \$290,000 within Roads and Traffic due to reduced public utility restorations noted above. Glen Street Theatre are forecasting to decrease by \$71,526 due to lower royalty payments and performance fees. Corporate Support are forecasting to decrease by \$52,044 due to lower maintenance and servicing costs and the reallocation of \$18,000 of information technology costs to capital expenditure. Children's Services are forecasting to decrease by \$40,510 due to lower cleaning costs and Development Assessments are forecasting to decrease by \$1,500. These decreases have been partially offset by an increase of \$167,562 within Natural Environment for Coasts, Creeks and Lagoons, Biodiversity and Rural Fire Service Masterplanning works relating to the additional grant and contribution funding noted. Waste are forecasting to increase by \$77,308 for illegal dumping project investigation works associated with the 'Waste Less Recycle More' grant funded project noted above.
- Other Expenses are forecast to increase by \$49,626. This principally relates to an increase within Corporate Support for vehicle insurances of \$56,432 and an increase in Children's Services of \$194 which has been partly offset by a reduction of \$7,000 within Waste.

The Surplus from Continuing Operations before Capital Grants and Contributions for the full financial year is forecast to decrease by \$74,311 to \$13,562,963. This principally relates to the "Waste Less Recycle More" expenditure noted above in Materials and Contracts which is funded from a grant received in June 2015 which therefore will not impact on Council's working capital.

### Capital Works

Expenditure on Capital Works for the three months ended 30 September 2015 totalled \$9,010,046.

	YTD Actuals \$	YTD Approved Forecast \$	Variance \$
<b>Total Capital Expenditure</b>	<b>9,010,046</b>	<b>12,491,173</b>	<b>3,481,128</b>

Changes to the forecast details which are included in the individual reports of each of the Services are shown below.

	Annual Budget \$	Approved Forecast \$	Variance \$	Current Forecast \$	Variance \$
<b>Total Capital Expenditure</b>	<b>58,436,395</b>	<b>60,441,165</b>	<b>(2,004,770)</b>	<b>64,895,421</b>	<b>(4,454,256)</b>

Description	\$
<b>Changes by Council Resolution</b>	
Forestville Sportsfields - Synthetic Surface and Ancillary brought forward to 2014/15 Item 8.3 - 28 April 2015	1,010,500
Sporting Club Capital Assistance - reallocation to 2016/17 Grant Program Item 7.4 - 23 June 2015	47,353
Reallocation of Funds Rolled Over from the 2014/15 Budget Item 6.1E - 4 Aug 2015	(3,062,623)
<b>Total Changes</b>	<b>(2,004,770)</b>
<b>Changes identified in the Proposed Forecast</b>	
Manly Warringah Women's Resource Centre Renewal	(20,000)
Bus Stop Renewal	(2,273)
JFP Netball Lighting Upgrade Stage 2	(105,000)
Road Resheeting Program	(737,723)
Fisherman's Beach Seawall	(550,000)
South Curl Curl Beach Sea wall Works	(580,000)
Storm Damage - Oxford Falls Road	(323,570)
IT Software - New Works	(18,000)
Floodlighting Renewal Program	37,500
Parks Major Works Program	(17,500)
Manly Dam Trail Renewal	(20,000)
IT Infrastructure - New Works	(40,000)
IT Infrastructure - Renewals	40,000
Kimbriki - Cell Development	(862,418)
Kimbriki - Office and Amenities	(709,894)
Kimbriki - Leachate Treatment Plant	(169,176)
Kimbriki - Other	(135,848)
Kimbriki - Other (New Weighbridges)	(500,000)



Description	\$
Dee Why - Design & Construction - Traffic and Streetscape	95,617
North Narrabeen - Landscape Masterplan	95,175
Walter Gors Reserve & Shared Walkway Dee Why Pde	68,853
<b>Other Forecast Changes Total</b>	<b>(4,454,256)</b>
<b>Total Net Changes identified in the Proposed Forecast</b>	<b>(4,454,256)</b>
<b>Total Net Changes</b>	<b>(6,459,026)</b>

**Statement of Financial Position**

<b>Budget</b>		<b>Actual</b>	<b>Actual</b>
<b>30-June</b>		<b>30-Sep</b>	<b>30-June</b>
<b>2016</b>		<b>2015</b>	<b>15</b>
<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>
<b>ASSETS</b>			
<b>Current Assets</b>			
6,411	Cash & Cash Equivalents	1,028	5,988
57,702	Investments	95,549	77,382
7,548	Receivables	72,232	9,351
78	Inventories	1,009	889
1,253	Other	1,857	979
7,429	Non Current Assets Classified as "held for sale"	8,244	8,149
<b>80,421</b>	<b>Total Current Assets</b>	<b>179,919</b>	<b>102,738</b>
<b>Non-Current Assets</b>			
1,800	Investments	1,123	1,158
519	Receivables	497	565
2,509,156	Infrastructure, Property, Plant & Equipment	2,819,584	2,814,488
0	Investments Accounted for using the equity method	0	0
1,800	Investment Property	1,825	1,825
2,595	Intangible Assets	3,510	3,403
<b>2,515,870</b>	<b>Total Non-Current Assets</b>	<b>2,826,539</b>	<b>2,821,439</b>
<b>2,596,291</b>	<b>TOTAL ASSETS</b>	<b>3,006,458</b>	<b>2,924,177</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
17,704	Payables	21,599	19,791
1,543	Borrowings	2	3
13,135	Provisions	14,403	13,394
<b>32,382</b>	<b>Total Current Liabilities</b>	<b>36,004</b>	<b>33,188</b>
<b>Non-Current Liabilities</b>			
0	Payables	0	0
9,728	Borrowings	2	2
19,244	Provisions	18,953	20,040
<b>28,972</b>	<b>Total Non-Current Liabilities</b>	<b>18,955</b>	<b>20,042</b>
<b>61,354</b>	<b>TOTAL LIABILITIES</b>	<b>54,959</b>	<b>53,230</b>
<b>2,534,937</b>	<b>Net Assets</b>	<b>2,951,500</b>	<b>2,870,947</b>
<b>EQUITY</b>			
2,379,340	Retained Earnings	2,449,700	2,369,146
144,312	Revaluation Reserves	492,192	492,193
<b>2,523,652</b>	<b>Total Council Equity Interest</b>	<b>2,941,892</b>	<b>2,861,339</b>
11,285	Minority Equity Interest	9,608	9,608
<b>2,534,937</b>	<b>TOTAL EQUITY</b>	<b>2,951,500</b>	<b>2,870,947</b>

### Cash Flow

<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>30-June</b>	<b>30-Sep</b>	<b>30-June</b>
<b>2016</b>	<b>2015</b>	<b>15</b>
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Cash Flows from Operating Activities</b>		
<b>Receipts:</b>		
100,817 Rates & Annual Charges	37,088	96,409
43,722 User Charges & Fees	11,919	40,666
2,508 Interest & Investment Revenue Received	749	3,490
12,040 Grants & Contributions	4,886	19,437
0 Deposits & Retentions Received	1,468	2,091
11,300 Other	3,214	10,961
<b>Payments:</b>		
(64,064) Employee Benefits & On-Costs	(16,445)	(61,451)
(59,324) Materials & Contracts	(18,227)	(57,255)
0 Borrowing Costs	(263)	(29)
0 Deposits & Retentions Received	0	(1,242)
(21,096) Other	(6,174)	(19,493)
<b>25,903 Net Cash provided (or used in) Operating Activities</b>	<b>18,215</b>	<b>33,584</b>
<b>Cash Flows from Investing Activities</b>		
<b>Receipts:</b>		
0 Sale of Investment Securities	24,500	127,495
1,870 Sale of Infrastructure, Property, Plant & Equipment	372	1,427
9,969 Sale of Non-current assets classified as "held for resale"	0	2,000
<b>Payments:</b>		
0 Purchase of Investment Securities	(39,000)	(129,924)
(58,436) Purchase of Infrastructure, Property, Plant & Equipment	(9,010)	(34,649)
0 Purchase of Intangibles	(107)	(808)
<b>(46,597) Net Cash provided (or used in) Investing Activities</b>	<b>(23,245)</b>	<b>(34,459)</b>
<b>Cash Flows from Financing Activities</b>		
<b>Receipts:</b>		
4,785 Proceeds from Borrowings & Advances	0	0
<b>Payments:</b>		
(1,248) Repayment of Borrowings & Advances	(1)	0
0 Repayment of Finance Lease Liabilities	0	(8)
(692) Dividends Paid to Minority Interests	0	(394)
<b>2,845 Net Cash provided (or used in) Investing Activities</b>	<b>(1)</b>	<b>(402)</b>
<b>(17,849) Net Increase/(Decrease) in Cash &amp; Cash Equipments</b>	<b>(5,031)</b>	<b>(1,277)</b>
0 Net Increase/(Decrease) in Investing Activities	18,202	(7,445)
<b>83,762 plus: Cash &amp; Cash Investments at beginning of the year</b>	<b>84,528</b>	<b>93,250</b>
<b>65,913 Cash &amp; Investment - end of the year</b>	<b>97,699</b>	<b>84,528</b>

### Capital Budget Statement

Budget 30-June 2016 \$'000	Actual 30-Sep 2015 \$'000	Actual 30-June 15 \$'000
<b>Capital Funding</b>		
0 Rates & Other Untied Funding	0	0
26,976 Working Capital	516	2,696
17,350 Depreciation	3,374	15,941
1,838 Capital Grants & Contributions	755	3,829
0 External Restrictions	0	0
4,566 S94	3,340	5,589
3,014 S94A	382	3,647
0 Internal Restrictions	0	0
0 Loan	0	0
2,822 Other	0	1,020
0 Income From Sale Of Assets	0	0
0 Plant And Equipment	643	2,292
1,870 Land And Buildings	0	0
0 Other	0	0
<b>58,436 Total Capital Funding</b>	<b>9,010</b>	<b>35,014</b>
<b>Capital Expenditure</b>		
7,968 Plant & Equipment	1,419	4,192
612 Office Equipment	116	536
0 Furniture & Fittings	0	0
0 Operational Land	0	0
0 Community Land	0	2,000
1,410 Land Improvements	811	3,619
30,229 Buildings	3,883	7,727
4,413 Other Structures	519	7,230
8,964 Roads, Bridges & Footpaths	1,196	5,952
4,272 Stormwater Drainage	977	3,261
568 Library Books	89	497
0 Other Assets	0	0
<b>58,436 Total Capital Expenditure</b>	<b>9,010</b>	<b>35,014</b>

**Cash & Investments Statement**



<b>Budget</b>	<b>Actual</b>	<b>Actual</b>
<b>30-June</b>	<b>30-Sep</b>	<b>30-June</b>
<b>2016</b>	<b>2015</b>	<b>15</b>
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
65,913 <b>Total Cash and Investment</b>	97,699	93,250
Represented by:		
<b>Externally restricted</b>		
15,536 Developer Contributions	19,365	21,886
19 Specific Purpose Unexpended Grants	357	357
6,668 Domestic Waste Management	5,815	5,815
<b>22,223 Total Externally restricted</b>	<b>25,537</b>	<b>28,058</b>
<b>Internally Restricted</b>		
4,451 Deposits, Retentions & Bonds	5,299	5,299
2,578 Employee Leave Entitlement	2,644	2,644
630 Insurance Reserve	926	926
0 Compulsory Open Space Acquisition Reserve	0	0
266 Other	266	266
<b>7,925 Total Internally Restricted</b>	<b>9,135</b>	<b>9,135</b>
<b>30,148 Total Restricted Cash</b>	<b>34,672</b>	<b>37,193</b>
<b>35,765 Total Unrestricted/ Available Cash</b>	<b>63,027</b>	<b>56,057</b>



### Overall Progress Capital Works and Key Initiatives



### Projects Behind Schedule

Capital Works	
	<b>Tramshed Arts and Community Centre, Narrabeen - Building Works</b> <p>This project, which sees the revitalisation of the Tramshed Arts and Community Centre, is behind schedule due to delays in getting development consent. Consent was received on 27 August 2015 and tender documents for the construction have been prepared, with the tender going to market during October 2015. The year to date forecast is significantly higher than actual expenditure due to the delay in the development application assessment and subsequent the release of the tender to the market.</p> <p>This project aims to renew the existing community centre to deliver more usable spaces and refresh the existing facilities in line with customer expectations.</p>
	<b>Waste Landfill - Access Roads</b> <p>Council has been in consultation with Kimbriki Environmental Enterprises and it has been resolved to put the design work on hold. Details on the models of delivery of this project are being reviewed by Council and Kimbriki Environmental Enterprises.</p>

## Certification Services

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	356,710	356,710	0	1,355,513	1,355,513	1,355,513
User Charges & Fees	204,574	243,271	(38,697)	978,512	978,512	978,512
Other Revenues	17,694	23,865	(6,171)	95,500	95,500	95,500
<b>Total Income from Continuing Operations</b>	<b>578,978</b>	<b>623,846</b>	<b>(44,868)</b>	<b>2,429,526</b>	<b>2,429,526</b>	<b>2,429,526</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(323,815)	(432,448)	108,632	(1,668,243)	(1,668,243)	(1,668,243)
Materials and Contracts	(17,938)	(15,563)	(2,376)	(63,100)	(63,100)	(63,100)
Other Expenses	(4,190)	(4,019)	(171)	(16,054)	(16,054)	(16,054)
Internal Charges	(27,553)	(35,987)	8,435	(138,808)	(138,808)	(138,808)
Overhead Allocation	(135,830)	(135,830)	0	(543,321)	(543,321)	(543,321)
<b>Total Expenses from Continuing Operations</b>	<b>(509,326)</b>	<b>(623,846)</b>	<b>114,520</b>	<b>(2,429,526)</b>	<b>(2,429,526)</b>	<b>(2,429,526)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>69,652</b>	<b>0</b>	<b>69,652</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$69,652 is higher than forecast at the end of September. This is the result of higher than expected income and lower than anticipated expenses.

Total Income from Continuing Operations of \$578,978 is lower than forecast by \$44,868. This is partly due to the timing of food shop inspections in the first quarter which has resulted in lower than anticipated User Charges & Fees. It is anticipated that this will be corrected in the second quarter.

Total Expenses from Continuing Operations of \$509,326 are \$114,520 lower than anticipated primarily due to variances in Employee Benefits & Oncosts. Employee Benefits & Oncosts are lower than forecast due to vacant positions in the Building Certification team. The vacancies are about to be filled.

For the full financial year there is no anticipated change in the Total Surplus from Continuing Operations.

## Key Highlights

The team maintained delivery of quality certification and fire services despite a number of key vacancies across the team.

The team also invested time preparing a revised Fire Safety Policy and Swimming Pool Barrier Inspection Program, both of which were approved by Council on 25 August 2015.

The team also completed a response to the Building Professional Board concerning the independent review of the Building Professionals Act.

### Proactive Environmental Health

The team continued to deliver its food safety inspection program, with all mandatory inspections due being completed. 88 Routine food inspections completed with 4 Improvement notices issued. In addition 4 Penalty infringements were issued and 27 waste water approvals issued.

Quarter one saw the team launch the 'Scores on Doors' program for food shops, including supply of information via the Scores on Doors App. This enables the public to view the hygiene scores of all food businesses inspected by Warringah Council.

The team also completed a successful prosecution of Vans Hot Bread Shop, Dee Why, following serious breaches identified during inspections in January 2015. Recent inspection of Vans Hot Bread has confirmed that standards at the premises are now significantly improved with a rating of 4 stars being awarded.

A field trial of mobile working for food inspections was also conducted this quarter and it is hoped to deliver a full mobile solution by the end of the year. This initiative should deliver significant efficiency savings for Council and offer improved service for customers, including issuing electronic inspection reports at the time of the inspection.

The team also prepared responses to the state inquiry into regulation of brothels and as well as a proposed revision of Safe Food Australia guidelines.

A range of new and improved fact sheets were developed this quarter, including advice to those starting a new food business and self-assessment forms for food shop owners. New web content was also added in support of the Scores on Doors program.

## Compliance Services

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	1,744,505	1,744,505	0	3,806,904	3,806,904	3,806,904
User Charges & Fees	316,721	240,361	76,360	1,371,029	1,371,029	1,371,029
Other Revenues	635,558	707,184	(71,625)	3,007,000	3,007,000	3,007,000
<b>Total Income from Continuing Operations</b>	<b>2,696,784</b>	<b>2,692,050</b>	<b>4,734</b>	<b>8,184,933</b>	<b>8,184,933</b>	<b>8,184,933</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(811,833)	(740,141)	(71,692)	(2,846,782)	(2,846,782)	(2,846,782)
Materials and Contracts	(57,194)	(186,236)	129,041	(683,793)	(683,793)	(683,793)
Other Expenses	(1,140,018)	(1,205,557)	65,539	(2,426,472)	(2,426,472)	(2,426,472)
Internal Charges	(86,705)	(88,061)	1,356	(339,663)	(339,663)	(339,663)
Overhead Allocation	(472,055)	(472,055)	0	(1,888,222)	(1,888,222)	(1,888,222)
<b>Total Expenses from Continuing Operations</b>	<b>(2,567,805)</b>	<b>(2,692,050)</b>	<b>124,245</b>	<b>(8,184,933)</b>	<b>(8,184,933)</b>	<b>(8,184,933)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>128,979</b>	<b>0</b>	<b>128,979</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$128,979 is higher than forecast at the end of September. This is the result of higher than expected income and lower than anticipated expenses.

Total Income from Continuing Operations of \$2,696,784 is higher than forecast by \$4,734. This is due to increased parking meter income in the first quarter but is offset by reduced parking fine income over the same period.

Total Expenses from Continuing Operations of \$2,567,805 are \$124,245 lower than anticipated primarily due to variances in Materials and Contracts and the timing of a new parking meter collection contract. Employee Benefits & Oncosts are higher than forecast due to a retirement payment.

For the full financial year there is no anticipated change in the Total Surplus from Continuing Operations.

## Key Highlights

### Environmental Investigations

Environmental Investigations has responded to community requests relating to public health breaches, unhealthy conditions, pollution incidents (air, noise, water and land), offensive odour, drainage matters, waste-water systems and animal management.

In this quarter, 201 community requests regarding pollution (air, noise, land and water) were completed. Additionally, 113 community requests regarding asbestos, septic systems, overgrown vegetation and unhealthy conditions were completed and 54 community requests regarding private drainage issues were completed.

### Regulatory Compliance

Regulatory Compliance has continued to respond to community requests for assistance with parking enforcement, dumped rubbish, companion animals, unauthorised works, advertising structures (including on trailers), pollution incidents and various after-hours matters. In addition to customer requests, Rangers are continually conducting proactive dog patrols of our reserves, and patrolling Warringah identifying issues that require Council's attention.

### Building Investigations

Building Investigations has continued to respond to community requests relating to unauthorised building work and land uses. In this quarter 355 community requests regarding alleged unauthorised building works and/or land uses were received and commenced action.



## Children's Services

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	524,920	524,920	0	2,099,296	2,099,296	2,099,296
User Charges & Fees	1,933,545	1,896,419	37,126	7,441,038	7,441,038	7,487,209
Other Revenues	4,984	2,375	2,609	9,500	9,500	8,375
Grants and Contributions - Operating Purposes	82,538	96,216	(13,678)	471,731	471,731	444,366
<b>Total Income from Continuing Operations</b>	<b>2,545,987</b>	<b>2,519,930</b>	<b>26,057</b>	<b>10,021,565</b>	<b>10,021,565</b>	<b>10,039,246</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(1,683,438)	(1,695,871)	12,432	(6,646,849)	(6,646,849)	(6,721,957)
Materials and Contracts	(357,635)	(380,692)	23,057	(1,603,942)	(1,603,942)	(1,563,432)
Other Expenses	(22,272)	(27,966)	5,694	(111,748)	(111,748)	(111,942)
Internal Charges	(32,217)	(36,760)	4,543	(144,463)	(144,463)	(127,352)
Overhead Allocation	(378,641)	(378,641)	0	(1,514,564)	(1,514,564)	(1,514,564)
<b>Total Expenses from Continuing Operations</b>	<b>(2,474,203)</b>	<b>(2,519,930)</b>	<b>45,727</b>	<b>(10,021,565)</b>	<b>(10,021,565)</b>	<b>(10,039,246)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>71,784</b>	<b>0</b>	<b>71,784</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

#### Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$71,784 is higher than forecast at the end of September. This is the result of higher than expected income and lower than anticipated expenses.

Total Income from Continuing Operations of \$2,545,987 is higher than forecast by \$26,057. This is partly due to increased utilisation of Children's Services during the quarter which has resulted in higher than anticipated User Charges & Fees. Grants and Contributions of \$82,538 are lower than expected due to fewer numbers of children accessing additional needs support funding.

Total Expenses from Continuing Operations of \$2,474,203 are \$45,727 lower than anticipated primarily due to variances in both Employee Benefits & Oncosts and Materials and Contracts. Employee Benefits & Oncosts are lower than forecast due to vacant positions. Materials and Contracts are lower than forecast by \$23,057 due to timing differences of planned works and lower cleaning contract costs.

For the full financial year there is no anticipated change in the Total Surplus from Continuing Operations.

## Key Highlights

### Investing in our staff

The professional development grant for staff to increase their knowledge and achieve professional growth has continued to support staff to attend a variety of specialised training experiences, including a focus on children's documentation, leadership and mentoring skills and food safety.

### Green initiative

Three long day care centres have had electric compost machines installed. These composters turn food scraps into garden mulch in 24 hours. The children are gaining an understanding of how food can be recycled from the kitchen to the composter and then adding the mulch to the veggie gardens.

### Supporting families

We have continued to support families in our community who may have additional or special needs. In our long day care, family day care and occasional care, we support 49 children who have additional needs or require special care.

### Family Feedback

We welcome feedback from parents and this year our annual parent survey was sent to long day care and family day care families in August. The survey results will be compiled and shared with families later in the year.

### Overall Progress Capital Works and Key Initiatives



### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ⓘ Will not be delivered by 30 June

#### Program - Quality Care

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Children's Centres Works Program</b>	\$0	\$12,500	\$45,000	\$45,000
The project was initially scheduled to start in July but delayed due to operational requirements. It is now rescheduled to start in October and be completed by quarter two of 2015/16.				
<b>Total Capital Expenditure</b>	<b>\$0</b>	<b>\$12,500</b>	<b>\$45,000</b>	<b>\$45,000</b>

Key Initiatives
→ <b>Children's Services - adhere to the National Quality Framework standards</b>
<b>National Quality Framework updates</b> <ul style="list-style-type: none"> <li>Allambie Vacation Care is scheduled for an Assessment and Rating visit by the Department of Education and Communities on 29 - 30 September</li> <li>Staff continue to increase their professional growth by attending training opportunities: Documentation for Early Childhood services; Leader skills for managers; Mentoring for Room Leaders; Food Handling; NSW Family Day Care Association Conference; Learning With Children With Additional Needs</li> </ul> <b>Community and Service Achievements</b> <ul style="list-style-type: none"> <li>Warringah Council's Mobile Library Van will be visiting Beacon Hill Vacation Care during the Spring holidays to broaden the children's thirst regarding the wonderful world of literature</li> <li>The Bushlink team will be visiting Forestville Vacation Care during the Spring holidays enabling the children to participate in environmental activities and to work on the gardens around the centre</li> <li>The services celebrated Book Week by dressing as a favourite book character</li> <li>Father's Day afternoon tea with fathers and grandfathers were joined with the children</li> <li>The children had community excursions to the local park</li> </ul> <b>Upgrades to Children's Services</b> <p>Three long day care centres introduced the use of an electric compost machine. The children are gaining an understanding of how food can be recycled and are composting food from the kitchen daily.</p>
→ <b>Children's Services - cater for children from diverse and socio-disadvantaged backgrounds</b>

Inclusion Support funding enabled 10 children with additional needs to participate in education and care programs during September. Five of these children participated in the Spring Vacation Care program. Children's Services is also providing education and care for three additional children with undiagnosed learning delays.

An additional 22 families are receiving financial support from government and other agencies so parents can work, train or attend courses.

## Community Services

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	1,260,096	1,260,096	0	5,210,996	5,210,996	5,210,996
User Charges & Fees	313,999	308,588	5,411	1,117,913	1,117,913	1,117,913
Other Revenues	16,896	15,083	1,813	69,471	69,471	69,471
Grants and Contributions - Operating Purposes	37,518	32,350	5,168	132,950	132,950	132,950
Grants and Contributions - Capital Purposes	18,182	0	18,182	0	0	20,000
<b>Total Income from Continuing Operations</b>	<b>1,646,691</b>	<b>1,616,117</b>	<b>30,574</b>	<b>6,531,329</b>	<b>6,531,329</b>	<b>6,551,329</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(577,734)	(622,624)	44,890	(3,195,576)	(3,195,576)	(3,195,576)
Materials and Contracts	(101,275)	(220,651)	119,376	(888,826)	(888,826)	(885,327)
Depreciation and Amortisation	(94,083)	(94,083)	0	(373,267)	(373,267)	(373,267)
Other Expenses	(218,588)	(233,428)	14,840	(289,572)	(289,572)	(289,572)
Internal Charges	(26,569)	(27,199)	630	(111,557)	(111,557)	(111,557)
Overhead Allocation	(418,133)	(418,133)	0	(1,672,531)	(1,672,531)	(1,672,531)
<b>Total Expenses from Continuing Operations</b>	<b>(1,436,382)</b>	<b>(1,616,117)</b>	<b>179,735</b>	<b>(6,531,329)</b>	<b>(6,531,329)</b>	<b>(6,527,829)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>210,310</b>	<b>0</b>	<b>210,310</b>	<b>0</b>	<b>0</b>	<b>23,500</b>

#### Year to Date Actuals and Annual Forecast

A surplus from Continuing Operations of \$210,310 has been achieved to the end of September as a result of both slightly higher income and lower expenses both of which is principally due to timing differences.

Income from Continuing Operations is \$30,574 higher than forecast due to additional Capital Contributions of \$18,182; and to higher User Charges and Fees and Other Revenues as a result of higher utilization of Community Centres. Operational Grants and Contributions are higher than anticipated due to the receipt of an unexpected grant of \$5,000 for a special arts project.

Expenses from Continuing Operations are \$179,735 lower than forecast. Employee Benefits and on costs are \$44,890 lower than anticipated due to the timing of expenditure related to Uniforms and Protective Clothing and Training. Materials and Contracts are \$119,376 lower than forecast principally as a result of timing differences related to Contract Services, Minor Tools and Equipment and Cleaning and the transfer of \$3,500 in expenditure to Library and Information Services for the Harbord Literary Institute. Other Expenses are \$14,840 lower than forecast principally as a result of timing differences in the payment of grants and subsidies.

For the full financial year there is an anticipated increase in the Surplus from Continuing Operations of \$23,500.

This is as a result of the additional Capital Grants and Contributions of \$20,000 noted above, and the transfer of \$3,500 related to the Harbord Literary Institute expenditure noted above.



## Key Highlights

'Diverse Warringah', Council's new Multicultural Strategy, was adopted by Council following extensive community consultation. This document will allow us to better understand and work with our diverse and multicultural communities.

Our youth activities for the quarter included a very popular Club 567, Monster Skate Park Tour, Pop Up Skate Day at Curl Curl Netball Courts, a Band Night and the annual 24/7 Youth Film Festival, which concluded with an Awards Night at Warriewood Cinema. The 24/7 project is run in partnership with SHOROC Councils, and was again very successful with 28 films entered and over 300 people attending the screenings and award nights. This event gives young people with film, editing, digital and directing skills an opportunity to enhance and use those skills to make a 7 minute film in 24 hours.

A large crowd of young people who have a disability had a great time at our themed 'Christmas in July' Discobility. An Urban Art Workshop for young people who have a sibling with a disability was held. Performers with and without disabilities played at the Picture Perfect Acoustic Night. The inaugural 'Club All In' dance event for adults with special needs was held at the Narraweena Community Hall.

A series of parent workshops - 'Backchat', 'Resilient Teens' and 'Cyber Safety' - were held. A 'Your Choice' event was hosted in partnership with police and local services. This program seeks to educate and divert young people caught for under-age drinking.

As part of the Guringai Festival and NAIDOC Week 'Weaving Bridges' was launched at the Queenscliff Bridge. Weavings of native birds made during community workshops were attached to the Bridge for the public to enjoy.

Successful exhibitions at the Creative Space included; 'Artists Studio Exhibit', 'After', 'Picture Perfect' and the Warringah Art Prize. The Forest Art Show took place at the Forest Community Art Centre.

The largest attendance this year at the Creative Space Artist Talk heard our guest speaker renowned Gallery Director, Trevor Victor Harvey, share his knowledge in a session titled 'How to approach a Gallery.'

We celebrated the relocation of the Dee Why Seniors Clubs and other Community Support Groups to the newly refurbished North Curl Curl Community Centre.

A series of three 'End of Life Planning' workshops attracted over 70 of our senior residents. Information was well received and attendees knowledge of end of life planning options was greatly enhanced.

Beach Services operations commenced early September with the opening of Freshwater and Dee Why Beaches. Lifeguards commenced the patrolling of the rest of Warringah's beaches at the beginning of the September school holidays.

**Overall Progress Capital Works and Key Initiatives**



**Service Area Programs**

**Key:** → On track ✓ Completed ✗ Not proceeding ! Will not be delivered by 30 June

**Program - Beach Management and Safety**

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Beach Services Equipment - Replacements</b>	\$35,387	\$44,000	\$87,000	\$87,000
Expenditure on replacement of Beach Services equipment to the 30th September was \$35,387 against a projected expenditure of \$44,000. The lower than projected expenditure of \$8,613 was mainly due to the delay in delivery of a replacement jet ski trailer.  The annual forecast expenditure of \$87,000 for replacement of Beach Services equipment remains unchanged.				
<b>Total Capital Expenditure</b>	<b>\$35,387</b>	<b>\$44,000</b>	<b>\$87,000</b>	<b>\$87,000</b>

Key Initiatives
✓ <b>Manage our beaches to maintain their amenity and safety</b>
Further training and certification sessions were held for the remainder of our Lifeguards.  Patrolling the rest of Warringah's beaches commenced for the summer season with the assistance on weekends and public holidays of Surf Life Saving Australia volunteers.

**Program - Community Connections**


Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
! <b>Tramshed Arts and Community Centre, Narrabeen - Building Works</b>	\$23,453	\$143,897	\$1,332,306	\$1,360,177

This project, which sees the revitalisation of the Tramshed Arts and Community Centre, is behind schedule due to delays in getting development consent. Consent was received on 27 August 2015 and tender documents for the construction have been prepared, with the tender going to market during October 2015. The year to date forecast is significantly higher than actual expenditure due to the delay in the development application assessment and subsequent the release of the tender to the market.


This project aims to renew the existing community centre to deliver more usable spaces and refresh the existing facilities in line with customer expectations.

<b>Total Capital Expenditure</b>	<b>\$23,453</b>	<b>\$143,897</b>	<b>\$1,332,306</b>	<b>\$1,360,177</b>
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#### Program - Cultural Vitality and Creativity

Key Initiatives	
	<b>Deliver community activities and celebrations</b>
<p>Our youth activities for September included hosting a 'Your Choice' evening. This program in partnership with police and local services has operated for many years and seeks to divert young people caught for under-age drinking into this educational program instead of just paying a small fine.</p> <p>The Youth Team exhibited at the Department of Education CONNECT EXPO at The Beach School in Allambie. Over 150 people attended along with 50 local services. This expo demonstrated to school personnel the range of services available in the community for them to be able to refer their students.</p> <p>The 'Art &amp; Soul' exhibition was held at the Creative Space as was the annual Council staff art exhibition 'Hi Vis'. This month for the Artist Talk the exhibiting artists gave their insight into the artworks on display.</p> <p>'Stop the Supply' campaign was launched with bus-back advertising and bottle bags, fridge stickers and posters distributed to liquor outlets across the Northern Beaches. 'Stop the Supply' is a community awareness campaign about under-age drinking and the consequences of supplying alcohol to minors. The campaign has been put together by the Northern Beaches Community Drug Action Team (CDAT) and this is the third year of roll-out. Council's Community Services team have been an integral part of this committee since its inception.</p> <p>A series of three 'End of Life' Planning workshops was run, with over 70 seniors participating. Information was well received and attendees knowledge of end of life planning options was greatly enhanced.</p>	

#### Program - Social Inclusion and Independence

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
 <b>Bringa Women's Refuge Centre Renewal</b>	\$308,001	\$556,244	\$80,000	\$584,911
<p>Construction works which will provide a better level of service for the Manly Warringah Womens Resource Centre are ongoing. The Works were delayed last year due to the discovery of asbestos at the site, and changes to ground conditions caused by the east coast low in April 2015. Works are continuing to progress and the project is now scheduled for completion in November 2015.</p>				
<b>Total Capital Expenditure</b>	<b>\$308,001</b>	<b>\$556,244</b>	<b>\$80,000</b>	<b>\$584,911</b>

## Cultural Events

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	261,200	261,200	0	1,263,873	1,263,873	1,263,873
User Charges & Fees	9,783	2,045	7,738	2,045	2,045	2,045
Other Revenues	21,390	21,000	390	52,000	52,000	45,000
<b>Total Income from Continuing Operations</b>	<b>292,373</b>	<b>284,245</b>	<b>8,128</b>	<b>1,317,918</b>	<b>1,317,918</b>	<b>1,310,918</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(122,295)	(124,322)	2,027	(515,431)	(515,431)	(515,431)
Materials and Contracts	(83,365)	(66,600)	(16,765)	(405,000)	(405,000)	(405,000)
Other Expenses	(7,062)	(14,987)	7,925	(84,841)	(84,841)	(84,841)
Internal Charges	1,431	(5,167)	6,598	(19,965)	(19,965)	(12,965)
Overhead Allocation	(73,170)	(73,170)	0	(292,681)	(292,681)	(292,681)
<b>Total Expenses from Continuing Operations</b>	<b>(284,461)</b>	<b>(284,245)</b>	<b>(215)</b>	<b>(1,317,918)</b>	<b>(1,317,918)</b>	<b>(1,310,918)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>7,912</b>	<b>(0)</b>	<b>7,912</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Year to Date Actuals and Annual Forecast

A surplus from Continuing Operations of \$7,912 has been achieved to the end of September, this is mainly due to higher than anticipated income.

Total Income from Continuing Operations is \$8,128 higher than forecast due to new revenue opportunities in the new format of the Warringah Art Prize.

Total Expenses from Continuing Operations are effectively on track, however have some minor variations.

Materials and Contracts is \$16,765 higher than forecast due to timing differences for payments of contract services for the Brookvale Show. This is offset by Other Expenses which are \$7,925 below forecast due to timing differences in the payment of advertising costs, and Internal Charges are below forecast due to a change in the processing of some internal charges. This change has necessitated a minor forecast change for Internal Charges.

There is no anticipated change in the annual Surplus from Continuing Operations. However, a minor forecast change has been made to Other Revenues to offset the Internal Charges change noted above.

### Key Highlights

The past three months have seen a number exciting cultural events in Warringah that were well attended by the community.

The new revised Warringah Art Prize Exhibition had over 1,500 visitors attend the 10 day exhibition which included a general art category and the People's Choice Award. Artists from across Warringah were presented with \$22,000 in prize money across the two exhibitions.

The Dog's Big Day Out celebration this year attracted over 2,000 local families and their pet dogs who took part in competitions, demonstrations and expert talks. The combination of education and entertainment was a success.

Over 100 candidates were presented with their citizenship certificate and more than 200 families and friends attended the Citizenship Ceremony at Glen Street Theatre.

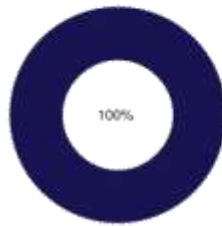


### Overall Progress Capital Works and Key Initiatives

#### Capital Works

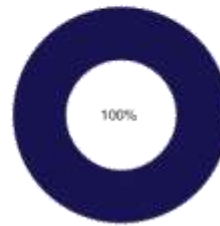
Nil

#### Key Initiatives



● On Schedule (1) ● Behind (0)

#### Overall



● On Schedule (1) ● Behind (0)

### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

#### Program - Community Festivals

Key Initiatives	
→	<b>Deliver community activities and celebrations</b>
Community activities and celebrations continued to attract large numbers of Warringah residents and visitors throughout the last quarter. Key events included a revised Warringah Art Prize Exhibition, the Dog's Big Day Out celebration and the Citizenship Ceremony at Glen Street Theatre.	

## Development Assessment

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	810,305	810,305	0	3,119,714	3,119,714	3,119,714
User Charges & Fees	825,419	556,646	268,773	2,223,307	2,223,307	2,233,307
<b>Total Income from Continuing Operations</b>	<b>1,635,724</b>	<b>1,366,952</b>	<b>268,773</b>	<b>5,343,021</b>	<b>5,343,021</b>	<b>5,353,021</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(851,892)	(802,888)	(49,003)	(3,097,188)	(3,097,188)	(3,108,688)
Materials and Contracts	(37,591)	(45,582)	7,992	(182,330)	(182,330)	(180,830)
Other Expenses	(13,975)	(24,434)	10,459	(97,717)	(97,717)	(97,717)
Internal Charges	(72,777)	(72,815)	38	(280,857)	(280,857)	(280,857)
Overhead Allocation	(421,232)	(421,232)	0	(1,684,929)	(1,684,929)	(1,684,929)
<b>Total Expenses from Continuing Operations</b>	<b>(1,397,466)</b>	<b>(1,366,952)</b>	<b>(30,514)</b>	<b>(5,343,021)</b>	<b>(5,343,021)</b>	<b>(5,353,021)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>238,259</b>	<b>(0)</b>	<b>238,259</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

#### Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$238,259 is higher than forecast at the end of September. This is the result of higher than expected income and slightly higher than anticipated expenses.

Total Income from Continuing Operations of \$1,635,724 is higher than forecast by \$268,773 This is due to increased Development Application income in the first quarter.

Total Expenses from Continuing Operations of \$1,397,466 are \$30,514 higher than anticipated primarily due to increased expenditure in Employee Benefits and Oncosts as a result of the increased workload and lower than expected Other Expenses.

For the full financial year there is no anticipated change in the Total Surplus from Continuing Operations.

## Key Highlights

### Development Applications

440 applications were received, including Modifications and Reviews in this quarter. 410 applications were determined, including Modifications and Reviews over the same period. The number of applications remains above forecast and demonstrates the strength of the property market.

The average processing time for all applications over this quarter was 51 days, which is a reduction of one day on the previous quarter. This can be attributed to less applications being determined by the Warringah Development Assessment Panel (WDAP) or the Joint Regional Planning Panel (JRPP) in this quarter.

The majority of applications were determined under delegation by our staff. The Warringah Development Assessment Panel (WDAP), the Joint Regional Planning Panel (JRPP) and the Land and Environment Court determined less than 1% of applications.

The value of submitted Development Applications this quarter was \$408,463,703, which is nearly four times larger than the last quarter. This quarter has seen a number of very large applications being submitted.

### Overall Progress Capital Works and Key Initiatives

#### Capital Works

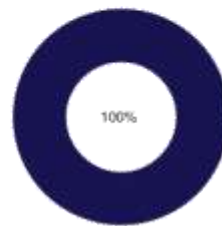
Nil

#### Key Initiatives



● On Schedule (1) ● Behind (0)

#### Overall



● On Schedule (1) ● Behind (0)

### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

#### Program - Development Assessment

Key Initiatives	
→	Deliver online functionality for lodgement of development applications
	There has been no further progress on the project.

## Glen Street Theatre

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	416,524	416,524	0	1,365,087	1,365,087	1,365,087
User Charges & Fees	195,118	258,000	(62,882)	1,292,887	1,292,887	1,251,633
Investment Fees and Revenues	1,011	0	1,011	0	0	0
Other Revenues	33,510	108,527	(75,016)	434,280	434,280	404,008
<b>Total Income from Continuing Operations</b>	<b>646,164</b>	<b>783,051</b>	<b>(136,887)</b>	<b>3,092,254</b>	<b>3,092,254</b>	<b>3,020,728</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(288,024)	(267,416)	(20,608)	(1,031,532)	(1,031,532)	(1,031,532)
Materials and Contracts	(203,492)	(259,112)	55,620	(1,036,448)	(1,036,448)	(964,922)
Depreciation and Amortisation	(27,140)	(27,140)	0	(107,670)	(107,670)	(107,670)
Other Expenses	(24,088)	(33,655)	9,567	(134,623)	(134,623)	(134,623)
Internal Charges	(6,279)	(6,530)	251	(25,185)	(25,185)	(25,185)
Overhead Allocation	(189,199)	(189,199)	0	(756,796)	(756,796)	(756,796)
<b>Total Expenses from Continuing Operations</b>	<b>(738,221)</b>	<b>(783,051)</b>	<b>44,830</b>	<b>(3,092,254)</b>	<b>(3,092,254)</b>	<b>(3,020,728)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>(92,057)</b>	<b>0</b>	<b>(92,057)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>

#### Year to Date Actuals and Annual Forecast

The total deficit from Continuing Operations of \$92,057.00 at the end of September is higher than anticipated. This is due to lower than anticipated income, which is slightly offset by lower than anticipated expenditure.

Total Income from Continuing Operations of \$646,164 is \$136,887 lower than anticipated. This is due to lower than anticipated income in User Fees and Charges of \$62,882 due to poor ticket sales for TalkOz and Thank You for Being a Friend. Both productions were of a high artistic standard but did not achieve budget. Other Revenues are down by \$75,016.00 due to the outsourcing of food and beverage operations with the closure of Sorlies Bistro.

Total Expenditure from Continuing Operations of \$738,221.00 is \$44,830.00 lower than anticipated. This is principally due to Materials and Contracts which are \$55,620 lower than anticipated mainly due to Goods Purchased for Resale which relates directly to the outsourcing of food and beverage operations. Employee Benefits and On-Costs are \$20,608.00 higher than anticipated due to extra casuals being engaged for Sculptures in the Glen, celebrating Glen Street's 30th Birthday.

There is no anticipated change in the annual Surplus/(Deficit) from Continuing Operations. However for the reasons noted above, forecast changes have been made to Total Income from Continuing Operations of \$71,526.00 against the original budget forecast to reflect current box office trends. Total Expenditure from Continuing Operations have been adjusted by the same amount.



## Key Highlights

### Main Stage

The highlights on the main stage in this quarter have been TAIKOZ IN CONCERT and THANK YOU FOR BEING A FRIEND which both received excellent response from our audiences. However, neither production met box office targets and this has been reflected in the financial commentary for this quarter.

### KidsPlay

STRIPEY - The Eggcellent Adventures of an Emu Chick was extremely well received by our younger audiences and we saw many excited and happy faces exiting the theatre. This production came in over budget.

### Music at the Glen

This quarter saw the presentation of three MATG concerts - THAT OLD BLACK MAGIC, ROCKET MAN and SOME LIKE IT HOT. All productions were near capacity and extremely well received by audiences.

### Special Events

SCULPTURES IN THE GLEN opened on 5 September 2015 to an extremely enthusiastic response with well over 400 guests at the opening function. This event was programmed with the philosophy of the cultural hub in mind as well as acquiring works for the community to enjoy for Glen Street's gardens. Exhibits have been curated for the outside garden areas as well as an indoor exhibition in Sorlies. The community has embraced the notion of offering this exhibition every year however consideration is being given to a bi-annual event. The exhibition runs until 25 October 2015 with the presentation of the People's Choice Awards.

THE LIFE AND MUSIC OF SCOTT JOPLIN was presented in July as a co-production between Glen Street and John Buchanan. While the tickets were slow to move we achieved 75% capacity and had excellent feedback with one comment "best production we have seen at Glen Street". So there is definitely a niche market for jazz enthusiasts.

BROADWAY BARD was presented in August and again ticket sales were slow to move. We achieved 75% as the production was the last cabaret performance to be staged in Sorlies. Again excellent audience response for this special piece of work by Melvyn Morrow starring Julian Kuo.

### Commercial and Community Hirers

This quarter saw the wonderful production by Stage Artz of CHITTY CHITTY BANG BANG. The production was virtually a sell out and Stage Artz donate their profits to the Children's Hospital at Westmead so it is always a delight to help them in this wonderful artistic and community endeavor.

### Overall Progress Capital Works and Key Initiatives



### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

#### Program - Cultural Hub

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Glen Street Theatre Revitalisation Stage 2</b>	\$114,237	\$94,000	\$2,898,831	\$2,942,339
This project, which incorporates a new library in to the Glen Street Theatre site, is on track with the DA still under assessment but expected to be completed in October 2015. During this time work is continuing in refining the plans with the project marginally ahead of budget. An Expression of Interest for builders was completed and upon the finalisation of the DA and any remaining design issues, the construction tender will be released to the 5 builders that have been shortlisted for next restricted Request for Tender stage. The project is on track for completion of the new library within the Cultural Hub by early 2017.				
<b>Total Capital Expenditure</b>	<b>\$114,237</b>	<b>\$94,000</b>	<b>\$2,898,831</b>	<b>\$2,942,339</b>

Key Initiatives	
→ <b>Develop day to day management plan for operation of Glen Street Cultural Hub</b>	The engagement between Glen Street and Library Management continues to progress well. Excellent dialogue takes place at the Project Control Group about how to integrate the Glen Street brand with the Warringah Council brand. Day to day practicalities will be developed for 2017 commencing with a working group to be establish in the first quarter of 2016.
→ <b>Promote and engage new audiences with the Glen Street Cultural Hub</b>	The annual Marketing Plan for Glen Street continues to be implemented on target. It is pleasing to note that we are attracting different audience segments with the diversification of the programming and have had an overwhelming response to Sculptures in the Glen celebrating Glen Street's 30th birthday year.

## Information and Library Services

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	1,674,800	1,674,800	0	6,099,348	6,099,348	6,099,348
User Charges & Fees	37,466	45,466	(7,999)	181,935	181,935	76,451
Other Revenues	35,371	17,133	18,238	68,559	68,559	117,559
Grants and Contributions - Operating Purposes	0	0	0	93,380	93,380	93,380
Grants and Contributions - Capital Purposes	0	0	0	284,086	284,086	284,086
<b>Total Income from Continuing Operations</b>	<b>1,747,637</b>	<b>1,737,399</b>	<b>10,239</b>	<b>6,727,307</b>	<b>6,727,307</b>	<b>6,670,823</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(938,391)	(957,926)	19,535	(3,705,104)	(3,705,104)	(3,648,620)
Materials and Contracts	(97,002)	(156,900)	59,898	(539,955)	(539,955)	(543,455)
Depreciation and Amortisation	(161,843)	(161,843)	0	(642,091)	(642,091)	(642,091)
Other Expenses	(31,400)	(40,714)	9,314	(162,187)	(162,187)	(162,187)
Internal Charges	(13,717)	(14,643)	927	(56,481)	(56,481)	(56,481)
Overhead Allocation	(405,372)	(405,372)	0	(1,621,489)	(1,621,489)	(1,621,489)
<b>Total Expenses from Continuing Operations</b>	<b>(1,647,724)</b>	<b>(1,737,399)</b>	<b>89,674</b>	<b>(6,727,307)</b>	<b>(6,727,307)</b>	<b>(6,674,323)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>99,913</b>	<b>(0)</b>	<b>99,913</b>	<b>(0)</b>	<b>(0)</b>	<b>(3,500)</b>

#### Year to Date Actuals and Annual Forecast

Total Surplus from Continuing Operations is higher than anticipated by \$99,913 at the end of September 2015. This is the result of higher than expected income and lower than anticipated expenses.

Total Income from Continuing Operations of \$1,747,637 is higher than forecast by \$10,239. This is primarily due to payments received as a result of overdue library books through the month.

Total Expenses from Continuing Operations of \$1,647,724 is less than forecast by \$89,674 primarily due to variances in both Employee Benefits & Costs and Materials and Contracts. Employee Benefits & Costs are lower than forecast due to staff vacancies. Materials and Contracts are under spent by \$59,898 due to timing differences with the phasing of the budget, the transition to a new process for buying books into the library collection which delayed purchases by a month in July and a transfer of \$3,500 for the support of the Harbord Community Library previously held in the Community Services budget.

The transfer of responsibility for the Harbord Community Library from Community Services is represented by a \$3,500 increase in the full financial year budget forecast.

## Key Highlights

### Customer Satisfaction

The overall customer satisfaction rate remained relatively consistent from the previous quarter equating to over 88% of customers being satisfied or very satisfied overall with the library service which includes the assistance provided by staff and with the selection of items available for loan.

### Membership

Total memberships increased this quarter by 899 to 88,750. This is primarily a result of campaigns to attract back lapsed and new members through email and outreach promotions of new and existing library services. This effort resulted in 1,773 new members through the quarter which has exceeded our strategic objective to 1000 new members by FY17/18.

An objective in the Library Strategy is to have 60% local area membership by July 2019 and we are pleased to share that we ended the year at 50% which is a 4% increase from last quarter.

### Loans and Visits

Our loans increased over the quarter to 259,820, up by 9,417 from the previous quarter, with 7% of the loans being e-Loans which equates to a 68% increase from the previous quarter.

Total visits to the library service increased by 4.37% from the previous quarter with Warringah Mall Library continuing to be our most visited library. The number of visits to our website also increased by 753 (1.2%) from the previous month with members taking advantage of our online services and e-loans. Our online presence has also increased through cross-promotion of the Library Facebook page on the Library website, from 385 to 417 'Likes' at the end of the quarter. The steady number of visits to our web and Facebook pages are a good sign that we are continuing to deliver popular content.

### Service Developments

We resumed our customer notification system with an improved and more reliable service for our customers this quarter in July with positive feedback from our customers via Facebook and email.

Work commenced in July to deliver the re-design plans for the Dee Why Library entry and counter spaces. The planned changes will provide more seating and reading space as well as a better service and concierge experience for customers.

The plans for the new Belrose Library to be housed at Glen Street raised no major concerns whilst it was on public exhibition. This could be attributed to the extensive community engagement undertaken prior to lodgement of the development application. This exciting development will create a cultural hub that will be a tremendous facility when complete in 2017.

The initiative to improve the way library resources are bought and made shelf ready is now in place with a local library supplier, James Bennett, located at Brookvale. The savings made from this change has enabled the service to recruit new roles into the service in line with its strategic objectives to improve digital services, expand the Home Library Service and number of Volunteers at the library.

To continue to improve our services to the community, we also introduced a 10 second daily customer satisfaction Pulse Check gauge this quarter (September), available to customers on-line and at the branch. We received 280 responses through September with the highlights being 63% of people rating Service Quality in branch higher than Average and 66% of people rating Ease of doing Stuff in branch higher than average. In relation to our website 52% of customers rated Ease of Finding Stuff higher than average with 56% rating it as Easy to Use.

### Programs and Events

Over the last quarter, the library delivered 20 different programs, equating to 149 program deliveries reaching 4931 community members. The vast majority of program participants were Children at 56%, followed by Adult at 26% and then All Ages including Youth.

The Picture Perfect program saw young people aged 12-15 of all abilities participate in an iPad photography workshop, with their photographs displayed for the community at the Warringah Creative Arts Space. As a

community service the Library understands the need to offer all inclusive services and events for our community, especially for youth who are at a higher risk of being disenfranchised.

This quarter over 200 fans of the Moriarty sisters listened as the authors talked about their life experiences and their personal writing styles at the first adult Author Talk for the financial year. The plan is to run four major Author Talks through the financial year.

The library's Local Studies & Family History department continues to deliver programs of discovery and reconnection with 262 members of the community learning more about their family history and their community history this quarter.

An increase in participation from the Youth, Adult and All Ages target audiences is evidence of the library's focus on providing programs for all sectors of our community whilst continuing to deliver the established children's programs.



**Overall Progress Capital Works and Key Initiatives**






**Service Area Programs**

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

**Program - Community Space and Learning**

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Books - Replacements</b>	\$89,287	\$142,043	\$568,172	\$568,172
<p>The final stages of the transition process for book replacements through our single vendor, James Bennett, will be focused on tighter alignment between the way Millennium receives and processes orders from James Bennett. The current process, while requiring manual intervention, is however accurate.</p> <p>James Bennett's reports are the most accurate method of understanding commitments. Any mis-alignment between James Bennett reports and our finance system is due to timing differences in processing invoices.</p> <p>In September, James Bennett reporting shows a total spend of \$41,035 and our finance system shows \$50091.91, a difference of \$9,000. Total actual spend against budget this quarter is \$89,286. It is expected that as the new process with the single vendor settle, purchases will align with forecast.</p> <p>Purchases in September remain consistent with August with Adult Non-Fiction and Adult Fiction representing 61% of the overall spend and 56% of the total volume of purchases. The other popular purchase categories were DVDs, Adult Literacy and Junior Non-Fiction which accounted for 22% of total purchases.</p>				
→ <b>New Library Technology</b>	\$0	\$0	\$65,000	\$65,000
<p>In line with the Library Strategic Plan to digitize the local studies collection, the Cumulus Cloud archiving and web solution costing \$13,340 ex GST has been selected as the best solution. We are currently undertaking design, scoping and training. Implementation and invoice payment is expected by the end of October/mid November pending agreement on solution design. Accordingly the budget has been re-phased to provide for Cumulus and spread future technology investment for the service.</p> <p>The gap analysis for other technology solutions for the library service is underway and will be reviewed to commence purchasing in line with budget forecasts.</p>				
<b>Total Capital Expenditure</b>	<b>\$89,287</b>	<b>\$142,043</b>	<b>\$633,172</b>	<b>\$633,172</b>
<b>Key Initiatives</b>				

	<b>Implement the Library Strategic Plan</b>
	<p><b>Achievements in the implementation of the Library Strategic Plan over the past month included:</b></p> <ul style="list-style-type: none"> <li>• Continuing to increase the number of Facebook 'Likes' through regular updates about library programs and activities. There are now 417 Likes.</li> <li>• Increasing promotions of eServices available through the library website and on Facebook which has resulted in a 6.2% increase in loans of eMagazines and a 21% increase in eBooks</li> <li>• Implementation of the daily Library Pulse Check which is 10 second survey of customer satisfaction at the point of service</li> <li>• Exceeding the target to get 1000 new members. This quarter we had 1,773 new members join the library</li> <li>• Tracking to deliver on the objective of having 60% of Warringah residents as library members. Currently we are on 50% which is a 4% increase from the last quarter</li> <li>• Delivering 149 programs with 4,931 members of the community participating of which 56.6% were Children, 2.5% Youth, 25.6% Adults and 15.1% all age programs. This is as a result of the revised focus to provide programs for all of the major target audience sectors in our community whilst maintaining the established children's programs.</li> <li>• Continuing with the renovation of the library space at Dee Why to create more customer space and remove the restrictive customer service desks to be replaced with more customer-centric service pods, and</li> <li>• Establishment of self-check machines for customers at Dee Why library with a plan to extend these to Forestville and Belrose in the next quarter.</li> </ul>
	<b>Review Library opening hours</b>
	Progress on this activity has been suspended pending the outcome of the decisions on Council amalgamations due to the possible effect on a potentially expanded service to the community.
	<b>Set up of new Library at Glen Street Community Hub</b>
	Project on track to timeline with the DA lodged and on exhibition with no issues raised by the community at time of report. Work is currently underway to review the building requirements along with the fittings required.

## Kimbriki Environmental Enterprises

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
User Charges & Fees	7,279,421	7,010,949	268,472	29,500,223	29,500,223	29,500,223
Investment Fees and Revenues	108,732	87,000	21,732	276,000	276,000	276,000
Other Revenues	989,701	799,782	189,919	3,228,352	3,228,352	3,228,352
<b>Total Income from Continuing Operations</b>	<b>8,377,854</b>	<b>7,897,731</b>	<b>480,123</b>	<b>33,004,575</b>	<b>33,004,575</b>	<b>33,004,575</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(1,003,194)	(1,083,618)	80,424	(4,080,066)	(4,080,066)	(4,080,066)
Borrowing Costs	(262,146)	(262,914)	768	(1,051,654)	(1,051,654)	(1,051,654)
Materials and Contracts	(2,862,359)	(2,807,691)	(54,668)	(12,418,733)	(12,418,733)	(12,418,733)
Depreciation and Amortisation	(125,344)	(138,198)	12,854	(640,292)	(640,292)	(640,292)
Other Expenses	(3,354,586)	(2,858,712)	(495,874)	(11,462,122)	(11,462,122)	(11,462,122)
<b>Total Expenses from Continuing Operations</b>	<b>(7,607,629)</b>	<b>(7,151,133)</b>	<b>(456,496)</b>	<b>(29,652,867)</b>	<b>(29,652,867)</b>	<b>(29,652,867)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>770,225</b>	<b>746,598</b>	<b>23,628</b>	<b>3,351,708</b>	<b>3,351,708</b>	<b>3,351,708</b>

#### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations to the end of September is \$23,628 ahead of forecast due to higher than anticipated income which has been largely offset by higher expenditure.

Income from Continuing Operations of \$8,377,854 is \$480,123 ahead of forecast. This due to higher User Charges & Fees of \$268,472 from increased volumes of mixed and demolition waste partially offset by slightly lower vegetation volumes and higher Other Revenues of \$189,919 due to higher than anticipated recovery of materials, including metal from landfill, resulting in a higher EPA Levy recovery.

Expenses From Continuing Operations are higher overall, principally due to EPA levy costs. Borrowing Costs and Depreciation and Amortisation are broadly on target. Employee Costs are lower than anticipated due to delays in recruiting specific roles. Materials and Contractor Costs are lower due to lower volumes of high processing cost items, such as vegetation and e-waste. Other Costs are higher relating to increased EPA Levy which is higher due to a combination of higher volumes of mixed waste being received, and hence levy, and prior period adjustments relating to revised assessments of unweighed vehicle contents, specifically utes, carried out by the EPA.

At this stage, there are no significant items which suggest that the budgeted surplus of \$3,351,708 will not be met.

### Overall Progress Capital Works and Key Initiatives







### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ! Will not be delivered by 30 June

#### Program - Site Improvements

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
! <b>Waste Landfill - Access Roads</b>	\$24,138	\$17,500	\$2,821,959	\$2,846,699
Council has been in consultation with Kimbriki Environmental Enterprises and it has been resolved to put the design work on hold. Details on the models of delivery of this project are being reviewed by Council and Kimbriki Environmental Enterprises.				
→ <b>Waste Landfill - Cell Development Works Area 3B</b>	\$408,490	\$785,458	\$3,141,831	\$3,141,831
Construction of cell 3B has continued with the engagement of a contractor and commencement of bulk earthworks. The works are on track to be completed and the cell operational by July 2016. In September 2015, planning and design works continued for the development of the next cell located in the 4A area of the site.				
→ <b>Waste Landfill - Cell Development Works Area 4A</b>	\$0	\$37,500	\$150,000	\$150,000
Planning and design works have commenced for the development of the next cell located in the 4A area of the site.				
→ <b>Waste Landfill - Fixtures and Equipment</b>	\$0	\$12,500	\$50,000	\$50,000
Replacement of minor office equipment is on track.				
→ <b>Waste Landfill - Gas Capture System</b>	\$23,437	\$18,750	\$75,000	\$75,000
The landfill gas capture system, designed to reduce greenhouse gas emissions and odours, was successfully completed and was operational in January 2014. In its first full year of operations the system reduced greenhouse gas emissions by almost 40%, since then the system has been expanded and emissions further reduced. During September 2015, trial extension options continued and this trial will run until December 2015.				
→ <b>Waste Landfill - Leachate Treatment Plant</b>	\$59	\$275,000	\$1,100,000	\$1,100,000

<p>The construction of a leachate treatment dam, to allow leachate to be removed from the landfill was completed in September 2014. The aeration system was activated in January 2015 after the dam filling process was completed and an additional aerator installed in February 2015. The irrigation system to aid in safely disposing of leachate on site continues to be expanded as the site is being developed. Work has begun on the next stage of the project to allow for discharge to sewer of treated leachate. It is expected that this phase will be completed by January 2017. During September 2015, an additional pump out test was conducted to provide data on the quantity and composition of the leachate to assist in the design of the treatment works.</p>					
	<b>Waste Landfill - Office and Amenities</b>	\$256,053	\$512,500	\$2,050,000	\$2,050,000
<p>In order to allow for new infrastructure works on the site including the site access road and to replace the existing buildings which are reaching the end of their working life, Kimbriki is constructing a new Administration building. Kimbriki have completed the enabling works and are in negotiations with a construction company to undertake the tendering for the building works. Construction is set to commence later this year and expect to be completed by the end of July 2016.</p>					
	<b>Waste Landfill - Other</b>	\$15,655	\$42,500	\$170,000	\$170,000
<p>The purchase of other minor assets including leachate pumps and IT required to run the site are on track.</p>					
	<b>Waste Landfill - Resource Recovery Facility</b>	\$0	\$664,875	\$2,659,500	\$2,659,500
<p>The Landfill Resource Recovery Facility is an exciting new development at Kimbriki which includes separate, covered drop off stations for residents and small vehicles with recycling or mixed waste as well as a processing Facility that will recover steel, timber, cardboard, bricks and tile and vegetation currently being landfilled as mixed waste. Supported by grants from the NSW Environment Protection Authority design works are underway and construction is set to commence in 2016. In September 2015, design workshops were completed and finalised planning for sorting and handing of materials has commenced.</p>					
	<b>Waste Landfill - Vehicles</b>	\$0	\$16,250	\$65,000	\$65,000
<p>Vehicle replacement program is on track with the purchase of three replacement fleet vehicles in the month of September 2015.</p>					
<b>Total Capital Expenditure</b>		<b>\$727,832</b>	<b>\$2,382,833</b>	<b>\$12,283,290</b>	<b>\$12,308,030</b>



## Natural Environment Services

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	3,139,972	3,139,972	(0)	11,952,765	11,952,765	11,952,765
User Charges & Fees	11,944	11,702	241	45,148	45,148	51,885
Other Revenues	0	0	0	0	0	0
Grants and Contributions - Operating Purposes	87,734	24,382	63,353	968,083	968,083	1,135,646
<b>Total Income from Continuing Operations</b>	<b>3,239,650</b>	<b>3,176,056</b>	<b>63,594</b>	<b>12,965,996</b>	<b>12,965,996</b>	<b>13,140,296</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(711,418)	(693,401)	(18,016)	(2,675,062)	(2,675,062)	(2,688,802)
Materials and Contracts	(384,850)	(548,415)	163,565	(3,175,240)	(3,175,240)	(3,335,802)
Depreciation and Amortisation	(950,307)	(950,307)	0	(3,770,239)	(3,770,239)	(3,770,239)
Other Expenses	(301,280)	(308,169)	6,889	(651,044)	(651,044)	(651,044)
Internal Charges	(366,607)	(283,662)	(82,945)	(1,126,004)	(1,126,004)	(1,126,004)
Overhead Allocation	(392,102)	(392,102)	0	(1,568,406)	(1,568,406)	(1,568,406)
<b>Total Expenses from Continuing Operations</b>	<b>(3,106,563)</b>	<b>(3,176,055)</b>	<b>69,492</b>	<b>(12,965,995)</b>	<b>(12,965,995)</b>	<b>(13,140,296)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>133,087</b>	<b>0</b>	<b>133,086</b>	<b>1</b>	<b>1</b>	<b>(0)</b>

#### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations of \$133,087 at September 2015 is higher than forecast due to higher than anticipated income from Grants and Contributions and lower than anticipated expenditure.

Total income from Continuing Operations is higher than forecast by \$63,594 principally due to higher than anticipated Grants and Contributions - Operating for a number of bush regeneration projects, and contributions from the NSW Rural Fire Service for design work for a number of brigade stations.

Total expenses from Continuing Operations are lower than forecast by \$69,492. Employee Benefits and Oncosts are \$18,016 higher than forecast because of lower than expected staff vacancies. Materials and Contracts expenditure is \$163,565 lower than forecast principally due to phasing issues with the Narrabeen Lagoon Entrance Clearance project. Other Expenses are also \$6,889 lower than forecast due to lower than expected emergency services levies. Internal Charges are \$82,945 higher than forecast due to higher than anticipated stormwater maintenance works.

No changes are anticipated to the total Surplus from Continuing Operations for the full financial year.

## Key Highlights

### Community Bush Regeneration Activities

A number of special community volunteering days for bush regeneration were held this quarter:

- National Tree Day at Freshwater Beach which was attended by approximately 80 people who helped plant over 1200 shrubs and small trees;
- Optus Rockcorp at Dee Why Beach which was attended by approximately 80 youth volunteers;
- Thirty Roche Products staff who worked over two days at Dee Why and Curl Curl locations; and
- Fifteen volunteers from the Department of Community Services worked at Dee Why Beach dunes.

### Inaugural 'Wildlife and Cat Expo'

The first ever 'Wildlife and Cat Expo' was held in July 2015 at the Ingleside Animal Shelter. Run in partnership with Pittwater and Ku-ring-gai Councils, the event aimed to educate residents on responsible pet ownership and was attended by over 1,000 people. An associated cat de-sexing program commenced through the Responsible Cat Ownership Grant with nine residents booked in to have their cats de-sexed.

### Narrabeen Lagoon Marker Buoys

With financial assistance from the NSW Government, 14 navigation marker buoys have been installed within Narrabeen Lagoon to protect shallow seagrass beds. The navigation buoys will guide recreational users around the shallow parts of the lagoon to increase user experience while protecting the delicate seagrass habitat. The boat ramp at Jamieson Park has also been nourished with sand to improve its usability.

### Sustainability initiatives

A number of engagement activities were delivered this quarter:

- A new wave of eco-warriors were recruited this quarter through eight school, childcare and vacation care environmental education sessions, where children learnt about the importance of local bushland habitat, wildlife and what they can do to protect it;
- Narrabeen and Belrose Children's Centres had a visit from environment staff on National Tree Day, receiving trees from Council's Community Nursery to enhance habitat in their grounds;
- The Eco Van appeared at Dogs Big Day Out to promote responsible dog ownership and protection of native wildlife.

**Overall Progress Capital Works and Key Initiatives**



**Service Area Programs**



**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

**Program - Biodiversity and Bushland Management**


Key Initiatives	
→	<b>Biodiversity Management</b> <p>Biodiversity management involves a wide range of projects, including pest plant and animal control programs, operational management and other strategic biodiversity projects.</p> <p>On-ground rabbit control has commenced with 18 rabbits culled. Fox baiting was completed in early September with two baits being taken. The cat de-sexing program has continued through the Responsible Cat Ownership Grant with nine residents booked in to have their cats de-sexed.</p> <p>The Environmental Trust Dee Why Lagoon restoration grant contract was awarded and bush regeneration works have commenced.</p> <p>The public exhibition period of the Species Impact Statement for stormwater upgrades within Dee Why Town Centre has been completed. The submissions received through this process are currently being reviewed and responded to.</p>
→	<b>Bushland Management</b> <p>Bushland management involves a wide range of projects, including contractor and volunteer bush regeneration, reactive operational management and other strategic environmental projects.</p> <p>Both our bush regeneration and Friends of the Bush programs are continuing as scheduled, with all contracts let and underway in major bushland reserves. A number of special volunteering days for bush regeneration occurred during September 2015, including 80 youth volunteers at Dee Why Beach dunes for Optus Rockcorp, 30 staff from Roche Products over two days at Dee Why and Curl Curl locations and 15 volunteers from the Department of Community Services at Dee Why Beach dunes.</p> <p>Approximately 20 reactive customer requests for maintenance of bushland areas were received in September 2015 and these are continued to be resolved on a priority basis.</p> <p>The draft report evaluating Council's bush regeneration works was received this month and will be reviewed by staff before being finalised.</p>

**Program - Coast and Waterways**

Key Initiatives
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	<b>Coastal Management</b>
	<p>This program includes a range of actions that assist in the management and protection of Warringah's beaches and headlands.</p> <p>To assist protection of Long Reef Aquatic Reserve a number of regulatory and informative signs have been installed at key entry points, in partnership with the Department of Primary Industry (Fisheries). The signs inform people that they are entering Long Reef Aquatic Reserve and that activities such as walking dogs and removing marine life from the rock shelf are prohibited in the reserve.</p> <p>Bush regeneration activities are continuing to be delivered at a number of coastal locations in Warringah including within sand dunes at Curl Curl and on the Dee Why Escarpment.</p>
	<b>Waterway Management</b>
	<p>This program aims to manage and protect Warringah's creeks and lagoons.</p> <p>A number of creek management projects are underway, including bank stabilisation works in Brookvale Creek, adjacent to Warringah Golf Course, which have commenced and are expected to be completed by November. The Request for Quotation for detailed design of Oxford Creek bank stabilisation works is currently being advertised. Bush regeneration work is continuing at Brookvale and Dee Why Creeks.</p> <p>A number of lagoon management projects are underway, including awarding the litter removal contract for Dee Why and Curl Curl Lagoons. The contract for the Phytoplankton Monitoring, Evaluation and Reporting program has been signed with the University of Technology Sydney (UTS). The first quarter of the Biodiversity Recruitment Assessment for Manly Lagoon, in partnership with the University of Western Sydney and the NSW Office of Environment and Heritage, has been completed. Bush regeneration work is continuing in Dee Why and Curl Curl Lagoons and Greendale Creek.</p>

**Program - Education for Sustainability**

<b>Key Initiatives</b>	
	<b>Community Sustainability Activities</b>
	<p>This month two vacation care sessions were run at Manly Vale and Wheeler Heights focussing on the on the importance of our local bushland habitat and what people can do to protect it. These key messages were also delivered at the Dogs Big Day Out event where the education team taught residents about the importance of keeping their dogs on leads in our wildlife protection zones.</p> <p>Planning continues for this year's first Hilltop to Headland Business Event – Power to Save. Television personality Todd Sampson is confirmed as the keynote speaker, with registrations for speakers and sponsors currently being taken.</p> <p>This month environment staff also attended the Cooperative Research Centre for Water Sensitive Cities Conference, facilities at Blacktown Council, the Green Star accredited 3M office building and the sustainably designed Blackmores building to learn about sustainability best management practice. The learning covered water recycling, public design, waterway management and sustainable office outfits and will be used to better support our community with sustainability initiatives.</p>

**Program - Natural Area Recreation**

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
 Narrabeen Lagoon Trail	\$181,601	\$368,895	\$279,000	\$461,895


The Narrabeen Lagoon Trail was completed and opened to the public in February 2015. The next stage of the project involves the creation of a new public reserve on the Narrabeen Lagoon foreshore. In order to accommodate the new reserve, the Sydney Academy of Sport and Recreation's school boating activities are being relocated to the nearby peninsula.


The construction of the new boat sheds on the peninsula is now complete with minor rectifications being made during the first week of October 2015. The completion of the boatsheds has been slower than anticipated resulting in lower than expected expenditure to September 2015. Additional signage has been installed and minor adjustments made to temporary fencing around the existing boat sheds to separate Academy visitors and trail users.

The demolition of the existing northern Academy boatshed will commence in mid-October 2015, which will allow the works on the new reserve to be undertaken. The works are expected to be fully completed in November 2015.

<b>Total Capital Expenditure</b>	<b>\$181,601</b>	<b>\$368,895</b>	<b>\$279,000</b>	<b>\$461,895</b>
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**Program - Natural Hazard Management**

<b>Capital Works</b>	<b>Year To Date Actuals</b>	<b>Year To Date Budget</b>	<b>Annual Original Budget</b>	<b>Annual Revised Budget</b>
 <b>Beacon Hill and Davidson Rural Fire Service - Building Works</b>	\$12,119	\$50,000	\$100,000	\$100,000
This project, which sees the re-roofing of the Davidson and Beacon Hill RFS Brigade buildings is behind schedule. A contractor has been appointed to carry out the works to Davidson RFS, which are scheduled to commence in October 2015 and will be completed by November 2015.				
<b>Total Capital Expenditure</b>	<b>\$12,119</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$100,000</b>

<b>Key Initiatives</b>
 <b>Natural hazard management planning, mitigation works, warning systems and awareness campaigns</b>
<p>Council manages risks to the community from coastal, flooding and bush fire hazards.</p> <p>The Coastal Zone Management Plan for Collaroy-Narrabeen Beach and Fishermans Beach, adopted by Council in October 2014, is awaiting certification from the NSW Minister for Planning. Following certification, Council will commence implementation including the development of guidelines for seawall construction.</p> <p>Throughout late August and September 2015 a number of beaches in Warringah, including South Curl Curl and South Narrabeen, experienced significant erosion. Staff have been working with coastal engineers, Surf Life Saving Clubs and residents to identify actions that may reduce the impact of the erosion on beach users. Remediation options are also being investigated for the areas of Fishermans Beach impacted by the April storms.</p> <p>High risk bushland areas behind private properties are having access improved and bush fire fuel removed through our fire management access zone maintenance contracts.</p> <p>Stage Two of the Narrabeen Lagoon Floodplain Risk Management Study and Plan, has been delivered for Council's review. The Manly Lagoon Floodplain Risk Management Study and Plan has experienced some delays from data compatibility issues, however these have now been overcome. Both flood projects are being managed by Warringah Council in conjunction with neighbouring Councils, and with the support of the NSW Office of Environment and Heritage.</p>

**Program - Stormwater Assets**



Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
 <b>Oaks Avenue, Dee Why - Stormwater Drainage</b>	\$48,831	\$34,628	\$0	\$34,628
<p>The stormwater drainage works in Oaks Avenue are intended to reduce flood hazard on Oaks Avenue making it a safer place to live and work. It involves the installation of new stormwater pipes to reduce flooding at street level, as well as the replacement of a damaged section of existing culvert. The works are recommended as the highest priority in the Dee Why South Catchment Floodplain Risk Management Plan, 2015.</p> <p>A public tender was called for the construction of the works in Oaks Avenue and Pittwater Road and the replacement of a box culvert in Oaks Avenue, Dee Why. The tender is expected to close on 1 October 2015 with works to commence in February 2016.</p>				
 <b>Planned Stormwater Works Program</b>	\$782,233	\$897,909	\$3,393,139	\$3,860,439
<p>Design and planning is being progressed for a number of stormwater projects including Carrington Parade, Clarke Street, Ramsay Street, and Collaroy Street. Works on the pipe relining project in Raffo Lane, Freshwater are now complete. Expenditure on this program is behind schedule due to minor phasing issues, however the annual budget will be achieved.</p>				
 <b>Reactive Stormwater Works Program</b>	\$146,037	\$200,000	\$600,000	\$719,352
<p>Several projects are in the design and planning phase, including investigating options to resolve localised flooding in the Allambie Heights area. Proposed works at Campbell Parade and Edgecliff Boulevard are in the tender phase. Culvert repairs in Kentwell Road, Allambie Heights are well underway and will be completed in early October 2015. Stormwater barrier fencing has been completed at Willandra Road. Works are continuing for the annual pipe relining and patch repairs contract which commenced in June 2015, however there have been some minor delays in sourcing materials which has resulted in lower than expected expenditure to September 2015.</p>				
<b>Total Capital Expenditure</b>	<b>\$977,102</b>	<b>\$1,132,537</b>	<b>\$3,993,139</b>	<b>\$4,614,419</b>
<b>Key Initiatives</b>				
 <b>Stormwater Asset Management</b>				
<p>A high level assessment to identify critical storm water assets has been completed and the identified assets are being inspected to confirm their current condition. These inspections will continue regularly to ensure function is maintained.</p>				



## Parks, Reserves and Foreshores

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	3,188,623	3,188,623	0	11,876,126	11,876,126	11,876,126
User Charges & Fees	57,863	80,863	(23,001)	744,804	744,804	744,803
Other Revenues	24,900	4,998	19,902	22,400	22,400	22,400
Grants and Contributions - Operating Purposes	9,010	6,354	2,656	25,415	25,415	25,415
Grants and Contributions - Capital Purposes	105,000	90,000	15,000	90,000	90,000	195,000
<b>Total Income from Continuing Operations</b>	<b>3,385,396</b>	<b>3,370,838</b>	<b>14,558</b>	<b>12,758,744</b>	<b>12,758,744</b>	<b>12,863,743</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(1,116,880)	(1,062,504)	(54,377)	(4,062,041)	(4,062,041)	(4,078,041)
Materials and Contracts	(1,401,816)	(1,583,613)	181,797	(5,822,210)	(5,822,210)	(5,806,210)
Other Expenses	(51,112)	(30,464)	(20,648)	(112,645)	(112,645)	(112,645)
Internal Charges	(137,214)	(137,289)	75	(533,972)	(533,972)	(533,972)
Overhead Allocation	(556,969)	(556,969)	0	(2,227,876)	(2,227,876)	(2,227,876)
<b>Total Expenses from Continuing Operations</b>	<b>(3,263,991)</b>	<b>(3,370,838)</b>	<b>106,847</b>	<b>(12,758,743)</b>	<b>(12,758,743)</b>	<b>(12,758,743)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>121,405</b>	<b>0</b>	<b>121,405</b>	<b>0</b>	<b>0</b>	<b>105,000</b>

#### Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations at the end of September 2015 is \$121,405 higher than anticipated. This is due to both higher than anticipated income and lower than anticipated expenses.

Total Income from Continuing Operations is \$14,558 higher than anticipated. This is principally due to an unexpected contribution for capital purposes. Grants and Contributions for Capital Purposes are \$15,000 higher than anticipated due to the receipt of \$105,000 from the Manly Warringah Netball Association required to match Council's 2015/16 Sporting Group Capital Assistance grant for the upgrade of netball court lighting at John Fisher Park. This income has been allocated to the capital works program. Other Revenues are \$19,902 higher than anticipated principally due to the timing of a lease payment received for Cromer Park synthetic sportsfield maintenance. User Charges and Fees are \$23,001 lower than anticipated principally due to the timing of the receipt of fees from the hire of parks and open spaces.

Total Expenses from Continuing Operations are \$106,847 lower than anticipated. Material and Contracts are \$181,797 lower than anticipated principally due to fewer requests for works on public trees and a delay in contracting for Manly Dam projects including bush regeneration. Employee Benefits and On Costs are \$54,377 higher than anticipated principally due to additional casual staff required in the Rock Pool Cleaning and Bookings teams to cover leave and a secondment and fewer than expected staff vacancies. Other Expenses are \$20,648 higher than anticipated principally due to an insurance claim.

There is a \$105,000 increase in the anticipated full year Surplus from Continuing Operations due to the increase to the Annual Forecast for Grants and Contributions - Capital Purposes.

## Key Highlights

The new Forestville War Memorial Playing Fields synthetic sports field and cricket nets were completed in July 2015 and officially opened in August 2015. This first class regional all weather facility caters for a range of sports including football, rugby, AFL, cricket and many other sports. The use of these new facilities has exceeded expectations.

A range of improvements to our foreshores and open spaces have been completed including:

- A new path connecting the South Curl Curl Surf Lifesaving Club to the Middle Curl Curl Beach car park
- A new path connecting Fisherman's Beach car park to the Long Reef Headland walkway
- Pathway and irrigation upgrades at Stony Range. These works were completed in time for the very successful Stony Range Spring Fair held in September 2015.

The concept plan for the new Walter Gors Park, developed following extensive community engagement, was adopted in August 2015. Detailed design is progressing on schedule.

The District Park Plan of Management 2015, developed in partnership with our community, was adopted in August 2015. This Plan will guide the future direction and management of District Park. The process for the development of this Plan provides a template for future reviews of Council's Plans of Management.

The draft Warringah Open Space Strategy titled 'A Spirit of Play' was approved in September 2015 for public exhibition. This Strategy will guide future development and management of our open spaces including playgrounds.

Following completion of a review of the seasonal allocation of sports fields, a new allocation process was implemented in September 2015 for the summer sports season 2015/16. The sports ground change over from the winter to summer sports configuration was successfully completed for the start of the summer season.

### Overall Progress Capital Works and Key Initiatives



### Service Area Programs









**Key:** → On track ✓ Completed ✗ Not proceeding ⓘ Will not be delivered by 30 June

#### Program - Foreshores

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
✓ <b>Birdwood Park, Narrabeen - New Works</b>	\$9,740	\$6,515	\$100,000	\$106,515
The final construction documentation for the upgrade of Birdwood Park car park and foreshore is complete. Final certification of car park engineering will be received in September.				
The construction of the car park and foreshore upgrade will be undertaken in July 2016 after the rescheduled entrance clearance works for Narrabeen Lagoon are completed. The budget will be adjusted at first quarterly review.				
→ <b>Collaroy Rockpool Works</b>	\$0	\$0	\$50,000	\$50,000
Preliminary investigations and consultation have commenced for the future renewal of the Collaroy Rockpool.				
✓ <b>Foreshore Works Program</b>	\$82,193	\$70,000	\$70,000	\$70,000
The new path that provides access from the car park to South Curl Curl Surf Life Saving Club has been completed. Expenditure exceeded forecast by \$12,193 due to the requirement to import additional soil to the site to replace excavated material that had to be disposed of.				
✓ <b>Parking Meter Renewals</b>	\$20,010	\$0	\$20,660	\$20,660
The contactless Credit Card payment system in council's ticket meters has been installed. Once the data gateway is switched to a compliant service this project will be complete.				
<b>Total Capital Expenditure</b>	<b>\$111,943</b>	<b>\$76,515</b>	<b>\$240,660</b>	<b>\$247,175</b>

#### Program - Parks and Reserves

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Berry Reserve and Jamieson Park, Narrabeen - New Works</b>	\$0	\$0	\$120,000	\$120,000

Work packages are being prepared for the upgrade of the Jamieson Park picnic area and carpark. These works have been rescheduled to begin after the 2015/2016 summer school holidays.					
	<b>Collaroy Beach - Reserve Works</b>	\$44,050	\$100,000	\$700,000	\$700,000
Design work on the park and carpark opposite Collaroy and Alexander Streets is progressing. Works for the Collaroy Beach Reserve Stage 2 upgrade are expected to be put out to tender in October 2015. Work is expected to commence in February 2016.					
	<b>Manly Dam and Stony Range Works Program</b>	\$91,196	\$75,000	\$100,000	\$100,000
The upgrade of the irrigation system at the Stony Range Regional Botanical Garden is complete. The development of the masterplan for the Manly Dam picnic areas is progressing well. Internal consultation is underway. A draft masterplan is expected to be finalised in October 2015.					
	<b>Parks Major Works Program</b>	\$40,851	\$0	\$185,000	\$185,000
A contractor has been engaged to renew the boardwalk and replace the existing stairs with ramps in the south west corner of Griffith Park. Works are due to commence in October 2015. A tender has been issued for construction of the armouring of the Nolan bridge abutments. Works are due to commence in February 2016. Funds from the Floodlighting Works Program will be transferred to this project through the first quarterly review for the Nolan bridge works.					
	<b>Parks Minor Works Program</b>	\$104,324	\$141,252	\$251,721	\$262,545
Renewal of the Cottage Point Wharf is complete. The pipework renewal project at Dee Why Rockpool has commenced, however unfavourable sea conditions have delayed the completion of these works.					
	<b>Recreational Trails Works Program</b>	\$13,040	\$32,984	\$81,750	\$94,296
The artwork for the new signs for the Manly Dam mountain bike trail is complete. New signs are planned to be installed in October and November 2015.  The Review of Environmental Factors for the mountain bike trail link between Ararat Reserve and Forestville Park is currently being prepared.  Due to higher than anticipated costs for the new signs for the Manly Dam mountain bike trail, it is proposed to transfer \$20,000 of surplus funds from the Floodlighting Renewal Program to help fund the mountain bike trail link between Ararat Reserve and Forestville Park.					
	<b>Walter Gors Reserve New Works and Dee Why Parade Shared Walkway</b>	\$2,868	\$60,000	\$1,582,252	\$1,661,496
Detailed design for the new Walter Gors Park is progressing on schedule. The tender for the demolition of the cottages on Howard Avenue has been released and is expected to be assessed and awarded prior to the end of the 2015. A contractor has also been engaged to prepare the public art design components for this project. There is a \$57,132 variance to forecast due to the preparation of a Remediation Action Plan being pushed back to March 2016. \$68,853 of this project's budget is proposed to be reforecast to 2016/2017 financial year at first quarterly review to reflect changes in the project's schedule.					
<b>Total Capital Expenditure</b>		<b>\$296,330</b>	<b>\$409,236</b>	<b>\$3,020,723</b>	<b>\$3,123,337</b>
<b>Key Initiatives</b>					
	<b>Develop an integrated open space strategy</b>				
The draft <i>A Spirit of Play: Warringah's Open Space Strategy</i> is currently on public exhibition, having been endorsed by Council at its meeting on 22 September 2015. Submissions from the community are welcome up to 25 October 2015.					
	<b>Enable online bookings for Parks Reserves and Foreshore venues</b>				



The trial of one of the proposed new Facilities and Bookings systems continued in September 2015. The Parks, Reserves and Foreshores Team are testing the system's effectiveness for parks venue management and bookings.



**Review District Park Plan of Management**








The District Park Plan of Management 2015 is now available on Council's website. This project is complete.

**Program - Playgrounds**

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
<b>Playground Works Program</b>	\$20,558	\$0	\$400,000	\$400,000
Preliminary design work has commenced for the 2015/16 playground program. Design and tender packages are to be finalised by January 2016. Council has applied for grant funding to improve landscaping at Frank Beckman, Quarrie and Wandella Reserves which would be undertaken in conjunction with playground equipment upgrades.				
<b>Total Capital Expenditure</b>	<b>\$20,558</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$400,000</b>

**Program - Sports and Recreation**

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
<b>Floodlighting Works Program</b>	\$0	\$0	\$68,500	\$68,500
This project was to design sportsfield lighting at Lionel Watts Reserve. A land survey has been completed. The remaining design elements of this project will now be prepared with the Lionel Watts Reserve sportsfield renewal project, there is adequate funding for this purpose in the Sportsfields Major Works Program. As a result the remaining budget for this project will be transferred through the first quarterly review to the Recreational Trails Works Program to fund the higher than expected costs for new signs for the Manly Dam mountain bike trail and to the Parks Major Works Program to fund the Nolan Bridge abutment armouring project.				
<b>Forestville Sportsfields - Synthetic Surface and Ancillary Works</b>	\$609,831	\$748,758	\$736,428	\$748,758
Drainage works on the natural turf rugby field have commenced and are planned to be completed in October 2015. A report has been prepared for the Open Space and Recreation Strategic Reference Group meeting of 7 October 2015 about potential future works at the Forestville War Memorial Playing Fields including a proposed new dog park.				
<b>Forestville Sportsfields - Synthetic Surface and Ancillary Works - New</b>	\$0	\$0	\$1,010,500	\$0
Practical completion for Forestville synthetic playing fields was achieved 24 July 2015, opening 15 August 2015. Remaining works include sand slit drainage for the rugby oval which is planned in conjunction with the spring renovation.				
<b>Griffith Park, Collaroy - New Irrigation Works</b>	\$40,707	\$50,000	\$50,000	\$50,000
The installation of new irrigation at Griffith Park is complete. Investigations are underway about installing a new water bubbler in Griffith Park.				
<b>John Fisher Park Netball Lighting Upgrade</b>	\$10,000	\$0	\$0	\$105,100

The installation of the new lighting system at the John Fisher Park netball courts commenced in September and is on schedule to be completed in October 2015. \$105,000 has been transferred to this project from the Sports Club Assistance Program as Council is managing this work.					
	<b>Sporting Club Buildings Works Program</b>	\$6,160	\$0	\$105,000	\$105,000
This program delivers renewal of Council's Sporting Club Buildings. The minor works completed to date is the result of undertaking security improvement works to St Matthews Farm Sports Amenities building.					
	<b>Sports Club Capital Assistance Program</b>	\$0	\$0	\$233,000	\$80,547
The three projects funded through Council's 2015/16 Sporting Groups Capital Assistance Program are now underway <ul style="list-style-type: none"><li>• Four new cricket nets at Harbord Park - works are nearing completion.</li><li>• Upgrade the lighting on netball courts at John Fisher Park - works have commenced.</li><li>• New tennis court fencing at the Collaroy Tennis Centre, Griffith Park - the Collaroy Tennis Club have engaged a contractor and work has commenced.</li></ul> There is no expenditure from the project budget at this time as program funds are distributed once funded projects are complete. Expenditure is forecasted on the planned completion dates for the funded projects. The project budget has been reduced by \$152,453. \$105,000 has been transferred to the John Fisher Park Netball Lighting Upgrade project as Council is managing this work. \$47,453 is to be transferred to the 2016/17 Sporting Groups Capital Assistance Program as approved by Council.					
	<b>Sportsfields Major Works Program</b>	\$0	\$0	\$50,000	\$50,000
The Lionel Watts Reserve renewal project has commenced. This project now includes design for sportsfield lighting. Consideration is being given to sportsfield playing surface and lighting upgrades, renewal of existing cricket nets and new netball and basketball courts. A design consultant will be engaged in November 2015.					
	<b>Sportsfields Minor Works Program</b>	\$62,270	\$54,000	\$320,676	\$320,676
The planning for the topdressing of sportsfields has been completed and works are planned for October 2015.					
	<b>St Matthews Farm Reserve, Cromer - Skate Park Design</b>	\$0	\$0	\$47,000	\$47,000
Scheduled to start 01/10/2015					
	<b>Swim Club Buildings Works Program</b>	\$1,050	\$10,000	\$100,000	\$100,000
This project, which sees the renewal of the Queenscliff Swim Club roofing and exterior areas, is progressing with a contractor for the roofing renewal component having been engaged. Works are yet to commence due to minor delays in approvals for beach access to the site - site works are now scheduled to begin in October 2015.					
<b>Total Capital Expenditure</b>		<b>\$730,017</b>	<b>\$862,758</b>	<b>\$2,721,104</b>	<b>\$1,675,581</b>
<b>Key Initiatives</b>					
	<b>Review Council's recreational space strategies including Sports in Warringah and Recreation Strategy</b>				



1. Review of the District Park Plan of Management (2002).

The District Park Plan of Management 2015 is now available on Council's website. This project is complete.

2. Develop an Open Space Strategy.

The draft *A Spirit of Play: Warringah's Open Space Strategy* is currently on public exhibition, having been endorsed by Council at its meeting on 22 September 2015. Submissions from the community are welcome up to 25 October 2015.

3. Review the Sportsground Plan of Management (2007).

The review of the Sportsground Plan of Management will commence in November 2015.



#### **Review of Sportsground Plan of Management**

The review of the Sportsground Plan of Management (2007) will commence in November 2015.

#### **Program - Street Trees**

<b>Capital Works</b>	<b>Year To Date Actuals</b>	<b>Year To Date Budget</b>	<b>Annual Original Budget</b>	<b>Annual Revised Budget</b>
<b>Condamine Street Planting</b>	\$11,284	\$0	\$30,000	\$30,000
Investigations and preparation of concept designs for the project to plant trees through the Condamine Street corridor in Manly Vale are complete. Remaining funding will be used to plant trees in other locations in Warringah. Council will consider a report on this matter in October.				
<b>Total Capital Expenditure</b>	<b>\$11,284</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>

#### **Key Initiatives**



#### **Develop Urban Forest Strategy**

The Draft Urban Forest Policy has been updated for internal review and is planned to be presented to a Council meeting for endorsement by the end of the year.

## Roads and Traffic

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	3,123,994	3,123,994	0	13,535,690	13,535,690	13,535,690
User Charges & Fees	157,563	273,055	(115,492)	990,492	990,492	700,492
Other Revenues	231,402	231,028	374	537,057	537,057	537,057
Grants and Contributions - Operating Purposes	900,377	903,450	(3,072)	2,061,825	2,061,825	2,061,825
Grants and Contributions - Capital Purposes	618,273	72,000	546,273	1,463,783	1,463,783	2,203,779
<b>Total Income from Continuing Operations</b>	<b>5,031,608</b>	<b>4,603,526</b>	<b>428,082</b>	<b>18,588,847</b>	<b>18,588,847</b>	<b>19,038,843</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(1,205,613)	(1,160,204)	(45,410)	(4,476,184)	(4,476,184)	(4,476,184)
Materials and Contracts	(1,013,328)	(1,036,899)	23,571	(4,543,485)	(4,543,485)	(4,253,485)
Depreciation and Amortisation	(1,052,361)	(1,052,361)	0	(4,175,129)	(4,175,129)	(4,175,129)
Other Expenses	(573,770)	(658,897)	85,127	(2,622,714)	(2,622,714)	(2,622,714)
Internal Charges	12,203	(71,428)	83,632	(276,385)	(276,385)	(276,385)
Overhead Allocation	(623,737)	(623,737)	0	(2,494,950)	(2,494,950)	(2,494,950)
<b>Total Expenses from Continuing Operations</b>	<b>(4,456,606)</b>	<b>(4,603,526)</b>	<b>146,920</b>	<b>(18,588,846)</b>	<b>(18,588,846)</b>	<b>(18,298,846)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>575,002</b>	<b>0</b>	<b>575,002</b>	<b>0</b>	<b>0</b>	<b>739,997</b>

#### Year to Date Actuals and Annual Forecast

Total Surplus from Continuing Operations of \$575,002 at the end of September is higher than forecast by \$575,002 due to higher income of \$428,082 and lower expenditure of \$146,920.

Total Income from Continuing Operations of \$5,031,608 is higher than forecast by \$428,082. This is due to higher Grants and Contributions - Capital Purposes of \$546,273 principally due to additional grant funding received for the Roads to Recovery Program. Increased expenditure has been allocated within the capital works program for road re-sheeting. User Charges & Fees of \$157,563 are lower than anticipated principally due to reduced public utility restorations activity.

Total Expenses from Continuing Operations of \$4,456,606 are lower than forecast by \$146,920. This is principally a result of lower Materials and Contracts of \$23,571 due to less expenditure in the road restorations program which is partly offset by additional expenditure in the stormwater drainage maintenance program. Internal Charges are ahead of forecast by \$83,286 due to the stormwater drainage maintenance program being brought forward from later in the year. Other Expenses of \$573,770 are behind forecast by \$85,127 principally due to the seasonal variation in Street Lighting charges.

For the full financial year, the Surplus from Continuing Operations is forecast to increase by \$739,997 due to additional grant funding received for the Roads to Recovery Program. User Charges & Fees have been forecast down by \$290,000 due to reduced income from public utility restorations and expenditure in Materials

and Contracts have been forecast down as a result of the reduced restorations works.

## Key Highlights

### Footpath and Cycleway

The 2015-2016 bike plan works were reported to the Warringah Traffic Committee in August. The proposed works were put on public exhibition for community comment during August and September. Submissions were considered and recommendations were reported to the Warringah Traffic Committee on 6 October, 2015.

New footpath works were completed in Collaroy Plateau, Manly Vale, Dee Why, Wheeler Heights, Brookvale, and North Curl Curl. You can view the progress of this project and details of the streets where these works were completed on the Roads and Traffic Delivery Progress page at [www.warringah.nsw.gov.au](http://www.warringah.nsw.gov.au)

### Roads, Traffic and Streetscaping

Council's Road Resurfacing Program is well advanced with kerb and gutter repairs and resurfacing of the following roads being completed at the following locations:

- Oxford Falls Road, Beacon Hill from Ellis Road to Iris Street.
- Thuddungra Road, Duffys Forest from Booralie Road to Joalah Road.
- Neridah Avenue, Belrose from Ralston Avenue to Curragundi Avenue.
- Cornish Road, Beacon Hill from Warringah Road to Willandra Road
- Haigh Avenue, Belrose from Elm Av to House No.34
- Victor Road, Dee Why from May Road Roundabout to house No.58
- Hakea Avenue including roundabout, Davidson from Kambora Avenue to Blackbutts Road
- Prahran Avenue & Sorlie Rd, Frenchs Forest from John Oxley Drive (East) to Sorlie Road
- Sorlie Road, Frenchs Forest from Prahran Avenue to Kens Road
- Laitoki Road, Terrey Hills from Cooyong Road to No. 26
- Rose Avenue, Wheeler Heights from Berith Street to Veterans Parade
- Pringle Avenue, Belrose from Creek to Haigh Avenue
- Pringle Avenue, Belrose from Knightsbridge Avenue to Lynette Place
- Fletcher Place, Davidson from Stone Parade to T/Circle
- Stone Pde, Davidson from house no. 38 to house no. 46
- Sir Thomas Mitchell Drive, Davidson from Stone Parade to house No. 109
- Pavilion Street, Queenscliff from Queenscliff Road(W) to Bridge Street

The Dee Why Town Centre project has progressed from a concept stage to detailed concept designs that have been developed from the Masterplan, Traffic Modelling and Place Making / Public Art designs. Public exhibition for the new Walter Gors Park and Redman Road Plaza was reported to Council in August 2015 and approval was obtained to proceed to detailed design for the construction of Redman Road Plaza and Walter Gors Park. Consultants have commenced the detailed design of Redman Road Plaza and Walter Gors Park.

The Warringah Traffic Committee meetings were held in July, August and September and considered 35 report items on traffic and road safety matters.

The Road Safety Program is a joint partnership between the Roads and Maritime Service (RMS) and Warringah Council. This year, projects will include a range of education campaigns targeting important road safety issues. NSW Bike Week took place in September and involved joint promotional events between Warringah and Pittwater Councils at Middle Creek, Cromer; Berry Reserve, Narrabeen; and Bilarong Reserve, North Narrabeen. At each event council stalls were set up along with a stall from a local bike shop promoting shared pathway etiquette, helmet wearing, cycling as an active form of transport and the importance of bike maintenance. Over the four days approximately 650 people visited the stalls, 142 surveys were filled in and participants received drink bottles, keychains and safety reflective wrist bands called 'slap bands'.

As part of the school safety program, Transport Access Guides were finalised for Harbord and Narrabeen Lakes Public Schools. These guides give a full listing of bus, walking and cycling routes for school children for travel to and from school. The aim of these Guides is to encourage parents and students to use alternative modes of transport and reduce vehicles on surrounding streets. A survey link has been created to obtain feedback from parents and students on the success of these Guides.

### Overall Progress Capital Works and Key Initiatives



### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

#### Program - Footpaths and Cycleways

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Bike Plan Implementation Program</b>	\$0	\$6,300	\$100,000	\$100,000
The results of public consultation into the proposed bike routes for 2015/2016 were received and assessed. Design plans for each project, which include Campbell Parade, Manly Vale and Fitzpatrick Ave, Grace Ave and Prince Charles Road, French Forest were progressed. A report to the Warringah Traffic Committee on the results of the public consultation and design plans was prepared for consideration at the meeting to be held on 6 October 2015. The program is slightly behind schedule due to an extended community consultation process.				
→ <b>Footpath Program - New Works</b>	\$143,066	\$77,000	\$450,000	\$450,000
Council funded new footpath construction projects under Capital Works Program to improve pedestrian access have been 50% completed and is tracking ahead of schedule due to the availability of contractors earlier than planned. Footpath works are complete in Plateau Road, Collaroy Plateau, Edgecliffe Boulevard, Collaroy Plateau (Stage 2), Kenneth Road, Manly Vale, Ilkai Place, Dee Why, Grevillea Street, Collaroy Plateau, Berith Street, Wheeler Heights, Carter Road, Brookvale, Tango Avenue, Dee Why, Abbott Road, North Curl Curl and Roger Street, Brookvale.				
→ <b>Footpath Replacement Program</b>	\$2,445	\$70,000	\$300,000	\$300,000
The footpath renewal program will be issued to Council's contractor and works will commence in October 2015. The program is slightly behind schedule due to obtaining approvals from public utility providers. All scheduled works will be completed this financial year.  Designs are in progress for works at Harbord Rd Shops, Freshwater, and Pittwater Rd between Roger St and Cross St, Brookvale.				
<b>Total Capital Expenditure</b>	<b>\$145,511</b>	<b>\$153,300</b>	<b>\$850,000</b>	<b>\$850,000</b>

#### Program - Roads, Traffic and Streetscaping


Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
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	<b>Bus Stop Works Program</b>	\$5,309	\$15,000	\$52,000	\$52,000
	Work at 13 bus stop locations has been delayed due to contractor availability. Works are now scheduled to commence in November 2015.				
	<b>Car Park Works Program</b>	\$1,554	\$0	\$140,000	\$140,000
	A list of carpark locations were issued to the contractor for a rejuvenation treatment. These locations include Dee Why beach, and Long Reef beach, McKillop Park Freshwater. Works will commence in November 2015.				
	<b>Dee Why Town Centre - Design of New Traffic Facilities and Streetscape</b>	\$13,332	\$188,219	\$739,678	\$892,897
	The Dee Why project has progressed from a concept stage to detailed concept designs that have been developed from the Masterplan, Traffic Modelling and Place Making / Public Art designs. Public exhibition for the new Walter Gors Park and Redman Road Plaza was reported to Council in August 2015 and approval was obtained to proceed to detailed design for the construction of Redman Road Plaza and Walter Gors Park. The project is slightly behind schedule due to delays in obtaining Roads and Maritime Services (RMS) approval for traffic changes. However, the design is expected to be completed by the end of the financial year and detailed traffic modelling for the Roads and Maritime Service (RMS) has commenced. Consultants have commenced the detailed design of Redman Road Plaza and Walter Gors Park. Expenditure for the project has been forecast down by \$95,617 as this expenditure will now occur in the following financial year due to the project delays.				
	<b>Kerb and Gutter Works Program</b>	\$38,494	\$15,000	\$115,000	\$115,000
	Kerb and gutter repairs are complete in Neridah Avenue, Belrose; Hakea Avenue, Davidson; Pringle Avenue, Belrose, Prahara Avenue, Frenchs Forest and Tepko Road, Terrey Hills, Melwood Avenue, Forestville, Starkey Road, Killarney Heights, Badcoe Road, Cromer, Richmond Avenue, Dee Why, Creer Place, Narraweena, Mortain Avenue, Allambie Heights, Albert Street, Freshwater.				
	This program is running slightly ahead of schedule due to early contractor availability.				
	Repair of kerb and gutter work in Graylind Close, Collaroy is in progress.				
	<b>Pittwater Road, Dee Why - Widening and Signal Adjustments</b>	\$0	\$0	\$447,975	\$447,975
	Scheduled to start 01/06/2016				
	<b>Retaining Wall Works Program</b>	\$571	\$50,000	\$106,000	\$106,000
	Rock cutting and embankment slope stability improvement works will be carried out at Oliver Street, Queenscliff and Myoora Road, Terrey Hills (stage 1 works) in 2015/16. These works are running slightly behind schedule due to a longer than anticipated procurement process in obtaining a specialised contractor. These works will be completed this financial year.				
	<b>Road Resheeting Program</b>	\$965,803	\$72,000	\$3,649,818	\$3,649,818



This Program is ahead of schedule due to the early availability of contractors.  
Repair and resurfacing of the following roads is completed:  
Oxford Falls Road, Beacon Hill from Ellis Road to Iris Street.  
Thuddungra Road, Duffys Forest from Booralie Road to Joalah Road.  
Neridah Avenue, Belrose from Ralston Avenue to Curragundi Avenue.  
Cornish Road, Beacon Hill from Warringah Road to Willandra Road  
Haigh Avenue, Belrose from Elm Av to House No.34  
Victor Road, Dee Why from May Road Roundabout to house No.58  
Hakea Avenue Including Roundabout, Davidson from Kambora Avenue to Blackbutts Road  
Pahran Avenue & Sorlie Rd, Frenchs Forest from John Oxley Drive (East) to Sorlie Road  
Sorlie Road, Frenchs Forest from Pahran Avenue to Kens Road  
Laitoki Road, Terrey Hills from Cooyong Road to No. 26  
Rose Avenue, Wheeler Heights from Berith Street to Veterans Parade  
Pringle Avenue, Belrose from Creek to Haigh Avenue  
Pringle Avenue, Belrose from Knightsbridge Avenue to Lynette Place  
Fletcher Place, Davidson from Stone Parade to T/Circle  
Stone Pde, Davidson from house no. 38 to house no. 46  
Sir Thomas Mitchell Drive, Davidson from Stone Parade to house No. 109  
Pavilion Street, Queenscliff from Queenscliff Road(W) to Bridge Street

	<b>Traffic Works Program</b>	\$7,076	\$23,000	\$200,000	\$200,000
<p>The results of public consultation into all the Traffic Facilities projects for 2015/2016 were received and assessed. Design plans for each project were progressed. A report to the Warringah Traffic Committee on the results of the public consultation and design plans was prepared for consideration at the meeting to be held on 6 October 2015.</p> <p>The program is slightly behind schedule due to an extended community consultation and design process.</p>					
<b>Total Capital Expenditure</b>		<b>\$1,032,137</b>	<b>\$363,219</b>	<b>\$5,450,471</b>	<b>\$5,603,690</b>

#### Key Initiatives

	<b>Road Safety Education Program</b>
<p><b>NSW Bike Week</b> took place over 2 weekends as a joint promotion between Warringah and Pittwater Council. The 12th Sept was at Middle Creek and the 20th Sept was at Berry Reserve the other 2 days the 13 and 19 Sept were at Bilarong Reserve, Pittwater. Each day a council stall was set up along with a stall from a local bike shop. The council stalls were promoting shared pathway etiquette, helmet wearing, cycling as an active form of transport, and the importance of bike maintenance. Over the 4 days approximately 650 people visited the stalls, 142 surveys were filled in, and a large quantity of drink bottles, slap bands, keychain lanyards, maps and information were distributed.</p> <p><b>School Safety.</b> The transport access guides (TAG) for both Harbord Public School and Narrabeen Lakes Public School have been finalized and approved by both schools. A survey link was attached to each TAG so that users will have the ability to give feedback on the TAG. The guides will be printed up in time for Term 4 of school and will be distributed at the Kindy Orientations for each school. The guides will also be distributed to the rest of the school as the school sees fit. The access guides will be placed on the website of each school and will be placed on the council website so that it can be viewed electronically and printed as needed for future use.</p>	

## Strategic Planning

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	1,015,142	1,015,142	0	3,767,476	3,767,476	3,767,476
User Charges & Fees	156,064	127,971	28,094	570,930	570,930	570,930
Grants and Contributions - Operating Purposes	0	51,150	(51,150)	51,150	51,150	51,150
<b>Total Income from Continuing Operations</b>	<b>1,171,207</b>	<b>1,194,263</b>	<b>(23,056)</b>	<b>4,389,556</b>	<b>4,389,556</b>	<b>4,389,556</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(523,675)	(552,745)	29,070	(2,132,099)	(2,132,099)	(2,132,099)
Materials and Contracts	(133,672)	(237,951)	104,279	(616,929)	(616,929)	(616,929)
Other Expenses	(96,869)	(116,889)	20,020	(497,556)	(497,556)	(497,556)
Internal Charges	(34,987)	(35,685)	698	(139,001)	(139,001)	(139,001)
Overhead Allocation	(250,993)	(250,993)	0	(1,003,972)	(1,003,972)	(1,003,972)
<b>Total Expenses from Continuing Operations</b>	<b>(1,040,196)</b>	<b>(1,194,263)</b>	<b>154,067</b>	<b>(4,389,557)</b>	<b>(4,389,557)</b>	<b>(4,389,557)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>131,011</b>	<b>(0)</b>	<b>131,011</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

#### Year to Date Actuals and Annual Forecast

The Total Surplus from Continuing Operations of \$131,011 is higher than forecast at the end of September. This is the result of less than expected expenditure offset against lower than expected income.

Total Income from Continuing Operations of \$1,171,207 is lower than forecast by \$23,056. This is primarily due to a delay in receiving grant funding offset against higher than expected income from planning proposal applications.

Total Expenses from Continuing Operations of \$1,040,196 are \$154,067 lower than anticipated primarily due to Material and Contracts which are \$104,279 lower than anticipated as a result of delays in projects. This is supplemented by lower expenditure in Employee Benefits & Oncosts by \$29,090 due to vacant positions and \$20,020 in Other Expenses due to delays in projects.

For the full financial year there is no anticipated change in the Total Surplus from Continuing Operations

## Key Highlights

### **Northern Beaches Hospital Precinct Structure Plan**

The Structure Plan preparation was delayed due to further input required from the State Government on transport and road infrastructure required to support any proposed growth. The project is due to re-commence early in 2016.

### **Warringah Local Planning Strategy**

Work commenced on the Local Planning Strategy to deliver growth in population and employment in Warringah over the next 20 years. Community Engagement will commence in early 2016.

### **Brookvale Structure Plan**

Work commenced on the Structure Plan for Brookvale. Community Engagement will commence in October at the Brookvale Show, and continue through November.

### **Economic Development**

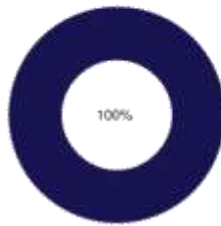
A survey was completed in July for businesses across Warringah with over 400 responses received. This will form the basis of a review of the existing Economic Development Plan which aims to support existing businesses and attract new businesses into Warringah.

### Overall Progress Capital Works and Key Initiatives

#### Capital Works

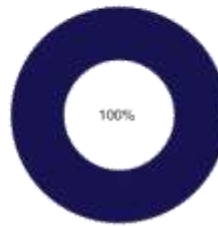
Nil

#### Key Initiatives



● On Schedule (14) ● Behind (0)

#### Overall



● On Schedule (14) ● Behind (0)

### Service Area Programs







**Key:** → On track ✓ Completed ✗ Not proceeding ⓘ Will not be delivered by 30 June

#### Program - Economic Development

Key Initiatives	
→	<b>Support the Northern Beaches Business Awards</b>
	Scheduled to start on 04/04/2016
→	<b>Support the Warringah Business Expo</b>
	Scheduled to start on 25/01/2016
✓	<b>Warringah business survey</b>
	The Business Survey was completed in July.
	Analysis of results is being undertaken with the Economic Development Community Committee to determine future actions

#### Program - Land and Urban Planning

Key Initiatives	
→	<b>Amend the planning controls to deliver the Dee Why Town Centre vision</b>
	The revised submission is being finalised and will be forwarded to the Department of Planning and Environment in October
→	<b>Develop a new Section 94A development contributions plan and works program</b>
	Scheduled to start on 02/11/2015
→	<b>Develop Warringah's local planning strategy to achieve the NSW government's housing and jobs targets for Warringah</b>
	Engagement plan currently being finalised with community engagement anticipated to commence in early 2016.
→	<b>Evaluate planning proposals lodged by external parties</b>

	<p>No new planning proposals were received by Council in September 2015.</p> <p>Current planning proposals continue to be assessed by council, including:</p> <ul style="list-style-type: none"> <li>• Ralston Avenue Planning Proposal - A Gateway determination was issued on 28 January 2015. State Agency consultation is underway. Public consultation will be undertaken once the applicant responds to the issues raised by State Agencies.</li> <li>• Wyndora Avenue Planning Proposal - The proposal was submitted in September for Gateway Determination to the Department of Planning and Environment.</li> <li>• Howard Ave, Dee Why, Site B (Meriton) Planning Proposal - A Gateway determination was issued on 28 January 2015 - Following public consultation Council resolved to support an amended proposal at the September 2015 meeting. The amended proposal is being prepared to be submitted to the the State Government to make the changes to Warringah Local Environmental Plan 2011.</li> <li>• Dee Why Town Centre Masterplan Vision Planning Proposal - an amended application for Gateway Determination is being prepared for submission to the Department Of Planning and Environment in October.</li> </ul>
	<p><b>Implement the findings of the Council carparks review</b></p> <p>Work has commenced on a review of further Council carparks at Darley/Starkey St Forestville, Mooramba Rd Dee Why, Winbourne Rd Brookvale and Oliver St Freshwater, to determine whether they should be rezoned, and re-classified from "community" to "operational" land. Community consultation will be undertaken regarding this review. Council will be considering a report in November regarding the inclusion of an additional allotment in the rezoning of the Darley/Starkey Street Carpark Forestville.</p>
	<p><b>Respond to the development of the new planning act</b></p> <p>The proposed new Planning Act was abandoned by the State Government in 2014.</p>
	<p><b>Update of the Warringah Development Control Plan to maintain currency with related planning strategies</b></p> <p>A "housekeeping" review of the Warringah Development Control Plan has commenced with the aim of ensuring that it is consistent with Council's current planning strategies and the policies of the NSW Department of Planning and Environment. Investigations of identified issues are continuing and a report will be prepared for Council's consideration prior to public consultation on the proposed changes. The review will be undertaken in conjunction with a similar "housekeeping" review of the Warringah LEP 2011.</p>
	<p><b>Work with the NSW government to deliver a Structure Plan for the precinct surrounding the new Northern Beaches Hospital at Frenchs Forest</b></p> <p>Roads and Maritime Services (RMS), Transport for NSW (TfNSW) and Council have agreed to carry out and fund a more detailed transport assessment, including network modelling. This is needed to plan where extra dwellings and businesses should be located.</p> <p>Consultants have commenced the works and should be complete by the end of the year.</p>
	<p><b>Work with the NSW government to implement Bus Rapid Transit on the Northern Beaches</b></p> <p>Council is continuing to work with state agencies to deliver bus transport improvements in and around the proposed Northern Beaches Hospital at Frenchs Forest and the Bus Rapid Transit project along Pittwater Road.</p>
<p><b>Program - Sustainability Planning</b></p> <p><b>Key Initiatives</b></p> <p> <b>Report on outcomes from the Environment and Transport Sustainability Strategies</b></p>	



Work is continuing on engaging with, and educating the community on what individuals and business can do to become more sustainable. Actions recently taken include:

- a) Liaison with service providers concerning the potential for charge points in public places for electric vehicles.
- b) Provision of advice to Transport for NSW on bicycle parking opportunities in relation to the Pittwater Road Bus Rapid Transit project.
- c) Completion of a mid-decade review of progress towards Council's corporate and community carbon emissions reduction targets.
- d) Reviewing Council's potential to meet carbon emissions reduction targets and identifying specific actions to meet the target.



**Update the Energy and Water Savings Action Plan**

The carbon emissions reduction action plan has been endorsed by Council's management group which will deliver targets by 2020. Council business units are currently developing additional actions to address these targets.

## Warringah Aquatic Centre

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	529,526	529,526	0	1,848,859	1,848,859	1,848,859
User Charges & Fees	524,093	587,016	(62,923)	2,526,433	2,526,433	2,526,433
Other Revenues	46,167	52,705	(6,538)	207,714	207,714	207,714
<b>Total Income from Continuing Operations</b>	<b>1,099,785</b>	<b>1,169,247</b>	<b>(69,462)</b>	<b>4,583,006</b>	<b>4,583,006</b>	<b>4,583,006</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(577,716)	(563,183)	(14,532)	(2,194,008)	(2,194,008)	(2,194,008)
Materials and Contracts	(103,895)	(155,843)	51,948	(591,752)	(591,752)	(591,752)
Depreciation and Amortisation	(83,471)	(83,471)	0	(331,159)	(331,159)	(331,159)
Other Expenses	(60,303)	(98,191)	37,888	(392,768)	(392,768)	(392,768)
Internal Charges	(8,882)	(9,173)	291	(35,777)	(35,777)	(35,777)
Overhead Allocation	(259,385)	(259,385)	0	(1,037,542)	(1,037,542)	(1,037,542)
<b>Total Expenses from Continuing Operations</b>	<b>(1,093,653)</b>	<b>(1,169,247)</b>	<b>75,594</b>	<b>(4,583,006)</b>	<b>(4,583,006)</b>	<b>(4,583,006)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>6,133</b>	<b>(0)</b>	<b>6,133</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

#### Year to Date Actuals and Annual Forecast

A surplus from Continuing Operations of \$6,133 has been achieved to the end of September. This is a result of lower than anticipated income which has been substantially offset by lower than anticipated expenses.

Income from Continuing Operations is lower than forecast by \$69,462. This is principally due to income from Junior and Senior swim squads being lower than anticipated. This is a result of a change in the service delivery model for squads which was adopted by Council at the August Council Meeting, and involves fully outsourcing our squads program to an qualified operator, Bell Leisure. The benefits of this change are expected to be realised over the balance of the financial year as Bell Leisure embeds the new squad program. Income from Recreation and Learn-to-Swim programs is also tracking slightly lower than budget.

Expenses from Continuing Operations are lower than forecast by \$75,594 principally as a result of timing differences in Employee Costs, Materials and Contracts and Other Expenses.

For the full financial year, for the reasons noted above forecast changes in User Charges & Fees and in Employee Benefits & Oncosts will be required at a future quarterly budget review. As the new delivery model for squads has only just commenced, the full extent of these changes cannot be determined at this stage, and will be closely monitored in the coming months to determine the full impact on the Result from Continuing Operations.

## Key Highlights

### Inflatable Fun

The intent to bring recreation to Warringah Aquatic Centre has seen the availability of our inflatable for birthday parties. We trialed the inflatable for birthday parties over winter which saw every available weekend fully booked. This has highlighted the demand for fun and we will look for further opportunities to provide for recreational space.

The September school holidays also saw additional inflatable days scheduled, promoted and extremely well attended. The combination of diving boards and the inflatable is proving to be a success.

### Squad Coaching

Warringah Aquatic Centre is committed to providing space for competitive swimming and the development of talent. The first quarter saw the launch of Big Blue Swimming's squad coaching service. The service will deliver squad coaching to all ages and abilities and will cover all types of swimmers including open water, triathletes, adults, masters and water polo players.

### Carnivals

Carnivals are normally a highlight of quarter three but the first quarter has seen two carnivals already. These were the Warringah Amateur Swimming Association and Warringah Masters carnivals.

### Overall Progress Capital Works and Key Initiatives



### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

#### Program - Recreation and Wellness

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Plant and Equipment Replacement, and Building Works</b>	\$15,582	\$0	\$429,000	\$429,000
This program of works includes the renewal of the building and associated plant and equipment at the Warringah Aquatic Centre. The minor works completed to date relate to renewal works for the outdoor 25m pool that will ensure the outdoor pool is heated to appropriate temperatures for swimmers to enjoy in spring and the coming summer season.				
<b>Total Capital Expenditure</b>	<b>\$15,582</b>	<b>\$0</b>	<b>\$429,000</b>	<b>\$429,000</b>

## Waste Services

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	23,441,430	23,521,420	(79,989)	23,705,969	23,705,969	23,705,969
User Charges & Fees	129,791	289,377	(159,586)	559,802	559,802	559,802
Investment Fees and Revenues	10,611	12,793	(2,182)	51,170	51,170	51,170
Other Revenues	334,597	396,512	(61,915)	396,512	396,512	396,512
Grants and Contributions - Operating Purposes	0	0	0	292,773	292,773	292,773
<b>Total Income from Continuing Operations</b>	<b>23,916,429</b>	<b>24,220,101</b>	<b>(303,672)</b>	<b>25,006,226</b>	<b>25,006,226</b>	<b>25,006,226</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(166,071)	(167,367)	1,295	(645,558)	(645,558)	(660,558)
Materials and Contracts	(5,104,694)	(5,123,743)	19,049	(22,055,867)	(22,055,867)	(22,133,175)
Other Expenses	(1,439)	(12,095)	10,656	(48,378)	(48,378)	(41,378)
Internal Charges	(326,657)	(319,768)	(6,889)	(1,277,257)	(1,277,257)	(1,284,257)
Overhead Allocation	(69,304)	(69,304)	0	(277,217)	(277,217)	(277,217)
<b>Total Expenses from Continuing Operations</b>	<b>(5,668,165)</b>	<b>(5,692,277)</b>	<b>24,112</b>	<b>(24,304,276)</b>	<b>(24,304,276)</b>	<b>(24,396,584)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>18,248,264</b>	<b>18,527,824</b>	<b>(279,560)</b>	<b>701,949</b>	<b>701,949</b>	<b>609,641</b>

#### Year to Date Actuals and Annual Forecast

Total Surplus from Continuing Operations of \$18,248,264 at the end of September is lower than forecast by \$279,560 due to lower income which has been slightly offset by lower expenditure.

Total Income from Continuing Operations of \$23,916,429 is \$303,672 lower than forecast. This is principally due to lower Rates and Annual Charges of \$79,989 due to variations in services numbers. User Charges and Fees are lower by \$159,586 due to timing of receipt of income. Other Revenues is lower than forecast by \$61,915 principally relating to the Environment Protection Authority grant funding.

Total Expenses from Continuing Operations of \$5,668,165 are lower than forecast by \$24,112.

For the full financial year, the Surplus from Continuing Operations has been forecast down by \$92,308 to \$609,641. This is due to increased expenditure relating to grant funding received last financial year for Better Waste Recycling Fund projects which will be expended this financial year.



## Key Highlights

The Household Chemical CleanOut event was held on 5 and 6 September 2015 at the Warringah Aquatic Centre carpark, Aquatic Drive, Frenchs Forest and resulted in 2304 carloads attending and disposing of over 69 tonnes of unwanted chemicals and paint.

Participants in last year's worm farming workshop were sent a follow up survey during August 2015. There was a 55% response rate with 92% of respondents saying they would 'recommend worm farming to a friend or colleague as a good way to recycle food waste'. The survey also revealed a 'high level of satisfaction' with recycling food waste in this way.

Warringah's Waste and Recycling School Education program was held throughout July and August and involved 562 students from 8 schools. These workshops encourage students to reduce, reuse and recycle their waste.

The 'Warringah Loves Recycling Competition' promotion commenced with the distribution of a flyer to all residents and the uploading of a promotional film and quiz onto Council's website. The competition aims to promote recycling within the home by sorting recycling materials out from garbage.

In 2015 the Warringah Art Prize again hosted a 'Waste to Art' category designed to showcase sustainability through creative and innovative re-use of materials. The exhibition, which took place over ten days in the Warringah Creative Space in North Curl Curl, featured 40 pieces of work.

The OzHarvest Food Collection Van was launched in September 2015 as a joint venture with other Councils in our region. The OzHarvest program aims to recover good food from various shops and restaurants throughout the Northern Beaches, for redistribution amongst charities. The OzHarvest project commenced last year with financial assistance from the NSW Government Waste Less Recycle More program.

**Overall Progress Capital Works and Key Initiatives**



**Service Area Programs**

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

**Program - Waste and Cleansing**

Key Initiatives	
→	<b>Review the domestic waste and recycling service in preparation for the implementation of waste processing facilities at Kimbriki</b> This project is dependent on the completion of a tender for waste processing facilities at Kimbriki. It will commence once the outcome of that tender process is known.
→	<b>Waste Education Program</b> The Household Chemical CleanOut event was held on 5 and 6 September 2015 at the Warringah Aquatic Centre carpark, Aquatic Drive, Frenchs Forest and resulted in 2304 carloads attending and disposing of over 69 tonnes of unwanted chemicals and paint. The 'Warringah Loves Recycling Competition' promotion commenced with the distribution of a flyer to all residents and the uploading of a promotional film and quiz onto Council's website. The competition aims to promote recycling within the home by sorting recycling materials out from garbage. Planning was carried out for the annual Brookvale Show to be held on Saturday 17th October at Brookvale Oval. Waste Education will be part of the events and will be hosting a new workshop called 'Redefine your Style' which encourages refreshing what you already have in your wardrobe to avoid excessive waste.

## Corporate Services

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	59,301,024	59,242,576	58,448	8,900,967	8,900,967	8,900,967
User Charges & Fees	261,086	281,798	(20,712)	711,581	711,581	711,581
Investment Fees and Revenues	628,896	615,024	13,872	2,181,224	2,181,224	2,181,224
Other Revenues	1,459,880	1,444,243	15,636	5,786,582	5,786,582	5,796,082
Grants and Contributions - Operating Purposes	0	0	0	750,000	750,000	750,000
Grants and Contributions - Capital Purposes	1,064,788	549,999	514,789	2,200,000	2,200,000	2,200,000
Gains on disposal of Assets	101,183	55,000	46,183	9,293,225	9,293,225	9,323,225
<b>Total Income from Continuing Operations</b>	<b>62,816,857</b>	<b>62,186,641</b>	<b>628,217</b>	<b>29,823,579</b>	<b>29,823,579</b>	<b>29,863,079</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(5,155,503)	(5,197,963)	42,460	(19,477,475)	(19,477,475)	(19,477,475)
Borrowing Costs	(807)	(77,618)	76,812	(310,473)	(310,473)	(310,473)
Materials and Contracts	(2,318,340)	(2,708,415)	390,076	(10,518,119)	(10,518,119)	(10,466,076)
Depreciation and Amortisation	(1,328,378)	(1,330,027)	1,649	(5,994,453)	(5,994,453)	(5,994,453)
Other Expenses	(786,006)	(864,416)	78,410	(4,031,689)	(4,031,689)	(4,088,121)
Internal Charges	1,133,802	1,152,240	(18,438)	4,555,763	4,555,763	4,538,652
Overhead Allocation	4,893,588	4,893,588	0	19,574,350	19,574,350	19,574,350
<b>Total Expenses from Continuing Operations</b>	<b>(3,561,643)</b>	<b>(4,132,612)</b>	<b>570,969</b>	<b>(16,202,095)</b>	<b>(16,202,095)</b>	<b>(16,223,596)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>59,255,214</b>	<b>58,056,029</b>	<b>1,199,185</b>	<b>13,621,484</b>	<b>13,621,484</b>	<b>13,639,483</b>

#### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations at the end of September is \$1,199,185 higher than anticipated. This is due to both higher than anticipated income and lower than anticipated expenditure.

Total Income from Continuing Operations is \$628,217 higher than anticipated. Rates & Annual Charges are slightly higher due to a lower level of pensioner rebates, Investment Fees and Revenues are \$13,872 higher reflecting the strong portfolio performance to date, Grants and Contributions - Capital Purposes are \$514,789 higher due to s94A contributions associated with a number of larger developments and Other Revenues and Gains on disposal of Assets are higher due to timing. These have been slightly offset by lower than anticipated User Fees & Charges due to timing.

Total Expenses from Continuing Operations are \$570,969 lower than anticipated. This is principally due to Materials & Contracts which are \$390,076 lower mainly principally due to the timing of legal fees and maintenance works. Employee Benefits & Oncosts are \$42,460 lower than anticipated due to vacancies, Borrowing Costs \$76,812 lower due to lays the construction of the Kimbriki Access Road and Other Expenses

are \$78,410 lower principally due to timing and lower insurance costs.

For the full financial year the anticipated Surplus from Continuing Operations has increased by \$18,000 to \$13,639,483. This is due to a reallocation of information technology costs to capital expenditure.

## Key Highlights

Council's "newest" community centre to come on line, the North Curl Curl Community Centre, officially opened in August 2015. Management of this building was handed to Council from Crown Lands last year for use by the community, and after some minor alterations and renovations the building is now being very well utilised by groups who were previously in the Dee Why community houses on Howard Avenue.

Council staff have continued to work through the ongoing dispute with the Manly Warringah Sea Eagles. The dispute centres around the Sea Eagles non-payment of their rent for use of Brookvale Oval for the 2015 NRL season and the Property Team are working diligently to ensure a positive outcome is achieved for the community.

In July, August and September minor renewal and refreshing work continued on Council's public toilets. These works involve painting, lighting replacement and fixtures renewal and will continue throughout the year. We have commenced two audits listed on the Internal Audit Annual Plan - Recruitment and Business Continuity. They are on track to be presented to the Audit and Risk Committee meeting in November 2015.

We have also focused on completing the Fraud & Corruption Control Plan, which is from the previous year's Internal Audit Annual Plan.

### Business Excellence

The Business Excellence (BE) team maintains its commitment to capability building within the organisation through the ongoing provision of training to new and existing colleagues via Tuning Into Excellence and Business Process Management training.

The BE team also hosted and facilitated meetings of the Business Improvement Network, Project Management Communities of Practice and Business Process Management Communities of Practice, hereby continuing to provide a forum for the organisation's network of business improvement and project management professionals to come together, network, develop and enhance the strong culture of continuous improvement we have at Warringah.

The team continues to deliver business improvement benefits to our internal customers through a variety of initiatives. This has included the mitigation of key strategic risks through a series of Audit Committee actions, specifically those with Project Management dependencies. Further to this, the Business Excellence team facilitated the development of the organisation's Child Protection strategy. The Business Excellence team also reviewed the "Just Do It" continuous improvement program, and the transition requirements of the Collections Management Service Review for Warringah Council Libraries. All of these initiatives are delivered in line with the organisation's business improvement methodology to role model best practice business excellence within the organisation.

### 2015 National Local Government Customer Service Excellence Award

In recognition for outstanding performance and business excellence culture, Customer Support Services is shortlisted for the major award and announcement is expected in October. This award is contested Australia wide.

### Contact Centre Key Performance Indicators

The Customer Service Centre continues to provide high quality service to the community. For the quarter, the Centre answered 33,299 calls, handled 13,500 visits to our service counter and actioned 11,200 emails and letters. The Key Performance Indicators were achieved:

- first contact resolution rate of 99% and same day turnaround, exceeding our target of 90%
- an error rate below 2%, exceeding our target of less than 3%.

### Community Database

Since 2011, Customer Support Services has put in place a number of measures to update over 235,000 customer records which ensures our Community Database is both accurate and current. Record integrity enables Council to deal with the right customer on a range of operational matters.

### Online Request a Service

Providing a speedy and convenient option for the community, the online Request a Service facility continues to increase and for the July - September quarter, 1,601 requests were initiated online. This is an increase of 195%



from the previous year and largely due to providing an online request facility for the Vegetation Bin Replacement Program. Timely action of these requests by customer service staff remains within 1 working day turnaround.

**Online Customer Satisfaction Survey**

The online Customer Satisfaction Survey was introduced in December 2011 and continues to attract a 33% participation rate from our customers. For the quarter, 647 customers responded with feedback and ideas. The overall approval rating remains high at 78%. Customers cite ease of contact; staff knowledge and timely service as key positive indicators.

**Procurement**

This quarter Procurement Services has issued 30 tenders and implemented a new module in our supplier management system (Vendor Panel) to enable local suppliers to register their company details with Council. The objective is to increase the opportunities for local suppliers to bid for Council business by raising their visibility in what goods and services they can offer Council to staff within Council. Over 300 local suppliers have registered in the new system that allows searching by name, goods or services provided and location.

Fleet and Plant Services commissioned and disposed of 5 items of major plant, commissioned 17 vehicles and disposed of 21 vehicles, resulting in a reduction in the total number of vehicles in the light fleet. Included in the 17 vehicles were two electric hybrid vehicles for Family Day Care under a lease agreement. These two electric hybrid vehicles release significantly less green house emissions than petrol or diesel vehicles as the hybrid vehicle is able to run on 100% battery power up to 50 kilometers. This will reduce cost of ownership to Council in fuel and maintenance costs.

### Overall Progress Capital Works and Key Initiatives



### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June



#### Program - Community Buildings

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Beach Buildings Works Program</b>	\$17,120	\$10,000	\$200,000	\$200,000
This program of works focuses on renewing Council's beach buildings. In this year's program minor works are planned at both the South Curl Curl Surf Life Saving Club and Swim Club as well as renewal works to the Long Reef Surf Life Saving Club. The minor renewal works to the South Curl Curl SLSC toilets and the South Curl Curl Swim Club balustrade were successfully completed September 2015.				
→ <b>Community Buildings Works Program</b>	\$28,105	\$49,139	\$136,500	\$115,639
This program of works which aims to renew Community Buildings is under way. The first tranche of works completed includes painting of meeting rooms at the Forest Community Arts Centre, rubber wetpour softfall to the outdoor area at Collaroy Plateau Community Centre and the supply and installation of acoustic panels at the North Curl Curl Youth and Community Centre.				
→ <b>Library Buildings Works Program</b>	\$20,865	\$30,000	\$100,000	\$100,000
This main focus of this works program, which continues on from works in the 2014/15 capital program, involves the refurbishment of the Dee Why library customer interface. These works are progressing well and are on track to be successfully delivered.				
<b>Total Capital Expenditure</b>	<b>\$66,090</b>	<b>\$89,139</b>	<b>\$436,500</b>	<b>\$415,639</b>





#### Program - Council Property Portfolio

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
→ <b>Building Code of Australia (BCA) Compliance Works</b>	\$500	\$25,000	\$100,000	\$100,000
Funds from this project have been allocated to the Tramshed Community and Arts Centre renewal where Building Code Compliance works are required				
→ <b>Dee Why Town Centre - Parking and Community Facility</b>	\$3,337,177	\$4,642,089	\$18,896,993	\$20,338,799


This project, which delivers 348 car parks across three levels of car parking as well as a Police Citizens Youth Club and community spaces, is progressing strongly through construction. The excavation is completed and significant progress has been made on the structure of the building, with concrete having been poured up to the top level of the car park. This project is slightly behind budget due to less than expected construction costs in July 2015. The project has incurred some delays due to the roof steel fabrication design complexities.






	<b>Disability Access (DDA) Compliance Works</b>	\$500	\$25,000	\$55,000	\$55,000
	Funds from this project have been allocated to the Tramshed Community and Arts Centre project where the necessary Disability Access Compliance works are required.				
	<b>Operational Buildings Works Program</b>	\$0	\$0	\$75,000	\$18,000
	This project delivers renewal to Councils operational buildings and is currently on schedule. The budget for this program of works has been reduced by Council resolution due to additional funds required to complete the Manly Warringah Womens Refuge project, with any funds remaining to be returned to this program at the end of that project.				
	<b>Total Capital Expenditure</b>	<b>\$3,338,177</b>	<b>\$4,692,089</b>	<b>\$19,126,993</b>	<b>\$20,511,799</b>

**Program - Public Amenity Improvements**

Capital Works						Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
	<b>Berry Reserve, Narrabeen - Public Amenities Works</b>					\$0	\$0	\$850,000	\$850,000
<p>This project involves the renewal of the existing public amenities at Berry Reserve including the refurbishment of the tram to sit adjacent to the renewed Tramshed Arts and Community Building.</p> <p>Upgrades to the stand alone public amenities at Berry Reserve are currently being specified with works planned to start in April 2016. The refurbishment of the tram will commence shortly, with the Men's Shed potentially being involved in its restoration.</p>									
	<b>Beverly Job Park, Narrabeena - Public Amenities Works</b>					\$0	\$0	\$210,000	\$210,000
Scheduled to start 02/11/2015									
	<b>Nolans Reserve, North Manly - Public Amenities Works</b>					\$0	\$10,552	\$42,206	\$42,206
<p>The District Park Plan of Management was approved at the Council meeting of 25 August 2015. The project is slightly behind schedule, however consultation is about to commence for the amenities building at the southern end of Nolan Reserve.</p>									
	<b>Public Amenities Works Program</b>					\$13,860	\$25,000	\$50,000	\$50,000
<p>This program of works involve renewal of Council's Public Toilets. The planned renewal in this year's program involves the refurbishment of the Devitt Street public amenities in Narrabeen. This work is progressing through design and is scheduled to be completed May 2016.</p>									
<b>Total Capital Expenditure</b>						<b>\$13,860</b>	<b>\$35,552</b>	<b>\$1,152,206</b>	<b>\$1,152,206</b>

**Program - Service Support and Improvement**

Capital Works	Year To Date Actuals	Year To Date Budget	Annual Original Budget	Annual Revised Budget
 IT Infrastructure - New Works	\$64,728	\$60,000	\$60,000	\$60,000

The program of IT Infrastructure New Works is progressing as planned as follows:					
<ul style="list-style-type: none"><li>Additional data storage has been acquired and installed in the production data centre in September 2015</li><li>New IT hardware items have been acquired which includes 3 Notebooks, 9 PC monitors and 1 PC Workstation.</li></ul>					
There is a slight over spend in the Year To Date Actuals which is due to the purchase of the new hardware items.					
	<b>IT Infrastructure - Replacements</b>	\$51,315	\$41,795	\$180,000	\$198,795
The program of IT Infrastructure Replacements is progressing as planned as at 30 September 2015. The replacement of the blade servers in the production data centre which was carried forward from 2014/15 was completed in September 2015.					
<ul style="list-style-type: none"><li>2 Notebooks have been replaced and a further 8 purchased in September as part of the annual replacement of Notebooks and PCs.</li><li>Replacement of the network switches for the Libraries began with new switches to be purchased in October 2015 and installation completed by 30 November 2015.</li></ul>					
The Year To Date Actuals are ahead of Forecast by \$9,520 due to the early purchase of the 8 notebooks in September 2015.					
	<b>IT Software - New Works</b>	\$0	\$0	\$100,000	\$100,000
Scheduled to start 05/10/2015					
	<b>IT Software - Upgrades and Replacements</b>	\$0	\$10,000	\$207,000	\$207,000
The program of Software Upgrades and Replacements works is currently on track and progressing as follows:					
<ul style="list-style-type: none"><li>A project to review and improve Council's Workplace Health &amp; Safety (WHS) forms has continued from last year. During July 2015, development of the Injury / Incident form was completed and under went user acceptance test (UAT). Resolution of issues identified is in progress, to be followed by further UAT before moving the forms into production.</li><li>The Tender Evaluation Report for the Supply and Implementation of a Facilities and Events Bookings system was adopted by Council on 28 October 2014. The report rejected all tender submissions and recommended further negotiation with two providers. A detailed trial / evaluation for one provider was completed in September 2015. Detailed trial / evaluation of the second provider is planned for early October 2015.</li></ul>					
	<b>Light Fleet Replacement Program</b>	\$583,402	\$622,222	\$1,600,000	\$1,600,000
Five passenger vehicles were commissioned in September to a total value of \$166,440.23 The figures reflect a total expenditure of \$587,202 to commission 17 passenger vehicles against a forecast year to date expenditure of \$622,000. Expenditure is \$35,020 lower than forecast mainly due to the delay in the delivery of one vehicle.					
	<b>Plant Replacement Program</b>	\$60,091	\$148,400	\$700,000	\$700,000
The figures reflect an expenditure on plant of \$60,091 year to date against a forecast of \$148,400. Expenditure is \$88,309 lower than forecast due to a delay in the delivery one plant item at a cost of \$36,000 and a minor delay in completing a review of alternatives available to replace a now discontinued plant item with an estimated cost \$45,000.					
<b>Total Capital Expenditure</b>		<b>\$759,537</b>	<b>\$882,417</b>	<b>\$2,847,000</b>	<b>\$2,865,795</b>
<b>Key Initiatives</b>					

	<b>Digitisation of Council's paper-based records</b>
	<p>As at 1 July 2015, Council had 4,000 boxes of hard-copy records stored either off-site with Recall Management (1,000 boxes) or at Council's Depot at Cromer (3,000 boxes). Phase 5 of the digitisation project for FY 15/16 is to reduce this to 2,000 boxes (0 boxes at Recall Management and 2,000 boxes at Cromer) by 30 June 2016.</p> <p>As at 30 September 2015, the following progress has been made:</p> <ul style="list-style-type: none"> <li>• 1,000 boxes remain at Recall Management</li> <li>• 136 boxes have been digitised into Council's electronic document and records management system (EDRMS).</li> </ul>



## Good Governance

### Service Area Financial Results

#### Service Area Income and Expenditure Budget, Actual Expenditure, and Forecast

Description	Year To Date Actuals \$	Year To Date Budget \$	YTD Variance \$	Annual Original Budget \$	Annual Revised Budget \$	Annual Current Forecast
<b>INCOME FROM CONTINUING OPERATIONS</b>						
Rates and Annual Charges	0	0	0	908,481	908,481	908,481
User Charges & Fees	1,658	3,125	(1,467)	12,054	12,054	12,054
Grants and Contributions - Operating Purposes	1,962,511	1,963,976	(1,465)	3,154,342	3,154,342	3,154,342
<b>Total Income from Continuing Operations</b>	<b>1,964,169</b>	<b>1,967,101</b>	<b>(2,932)</b>	<b>4,074,877</b>	<b>4,074,877</b>	<b>4,074,877</b>
<b>EXPENSES FROM CONTINUING OPERATIONS</b>						
Employee Benefits & Oncosts	(387,780)	(439,462)	51,681	(1,701,206)	(1,701,206)	(1,701,206)
Materials and Contracts	(152,110)	(187,457)	35,347	(725,786)	(725,786)	(725,786)
Other Expenses	(125,290)	(131,994)	6,705	(607,641)	(607,641)	(607,641)
Internal Charges	(7,274)	(8,073)	799	(50,389)	(50,389)	(50,389)
Overhead Allocation	(247,464)	(247,464)	0	(989,855)	(989,855)	(989,855)
<b>Total Expenses from Continuing Operations</b>	<b>(919,918)</b>	<b>(1,014,450)</b>	<b>94,532</b>	<b>(4,074,877)</b>	<b>(4,074,877)</b>	<b>(4,074,877)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>1,044,251</b>	<b>952,651</b>	<b>91,599</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

#### Year to Date Actuals and Annual Forecast

The Surplus from Continuing Operations at the end of September is \$91,599 higher than anticipated. This is due to lower than anticipated expenses slightly offset by lower than anticipated income.

Income from Continuing Operations is \$2,932 lower than anticipated.

Expenses from Continuing Operations are \$94,532 lower than anticipated. This is principally due to lower Employee Benefits & Oncosts of \$51,681 as a result of vacancies within the Internal Ombudsman Office and lower Materials and Contracts of \$35,347 and lower Other Expenses of \$6,705 due to timing.

There is no anticipated change in the Result from Continuing Operations for the full financial year.

### Key Highlights

We have continued to actively engage with the NSW Government reform process. Our Improvement Proposal was submitted to IPART on 30 June. IPART are assessing improvement and merge proposals from Councils across NSW and are expected to report to the NSW Government in October 2015.

The community has continued to express its view on the proposed reforms. Since late June Council has received over 3,300 submissions stating that they support the creation of one northern beaches council and oppose splitting Warringah to form two smaller councils. These submissions will be provided to the NSW Government.

A submission was made to the Upper House Inquiry into Local Government Reform. Michael Regan (the Mayor) and Rik Hart (the General Manager) appeared before the Upper House Inquiry and spoke in support of the NSW Government's reform agenda.

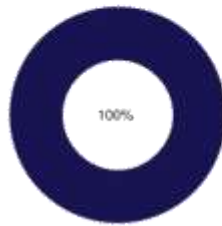
We have also contributed to IPART's review of reporting and compliance burdens on local government.

### Overall Progress Capital Works and Key Initiatives

#### Capital Works

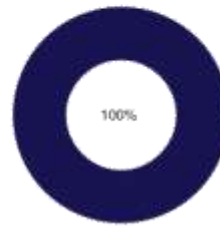
Nil

#### Key Initiatives



● On Schedule (4) ● Behind (0)

#### Overall



● On Schedule (4) ● Behind (0)

### Service Area Programs

**Key:** → On track ✓ Completed ✗ Not proceeding ⚠ Will not be delivered by 30 June

#### Program - Corporate Planning and Reporting

Key Initiatives	
→	<b>Develop a four year rolling Delivery Program and Operational Plan</b>
	Scheduled to start on 01/02/2016
→	<b>Prepare the End of Term Report for the outgoing Council</b>
	Scheduled to start on 25/04/2016
→	<b>Respond to the NSW government's local government reform agenda</b>
	Warringah has received over 3,300 submissions since late June, urging the Government to form one northern beaches council, and not to waste rates on splitting Warringah to form two smaller councils. Further information has been provided as requested to the Upper House Inquiry into Local Government Reform, regarding how councils in general address asset depreciation and financial sustainability. IPART are currently assessing Council Improvement/Merge Proposals and are expected to report to the NSW Government in October 2015.
→	<b>Review the Community Strategic Plan 2023</b>
	Scheduled to start on 04/04/2016

Budget review for the quarter ended - 30 September 2015						
Consolidated Income and Expenses Budget Review Statement						
	Changes Already Approved		Recommended changes for			
	Original Budget (000's)	By Council (000's)	Approved Forecast (000's)	Council Resolution (000's)	Current Forecast (000's)	Actual YTD (000's)
Income from Continuing Operations						
Rates and Annual Charges	100,817	(0)	100,817	0	100,817	100,789
User Charges & Fees	43,722	(0)	43,722	(374)	43,348	11,100
Investment Fees and Revenues	2,508	0	2,508	0	2,508	749
Other Revenues	11,300	0	11,300	20	11,320	3,214
Grants and Contributions - Operating Purposes	8,002	0	8,002	140	8,142	3,080
Grants and Contributions - Capital Purposes	4,038	0	4,038	865	4,903	1,806
Gains on disposal of Assets	9,293	0	9,293	30	9,323	101
<b>Total Income from Continuing Operations</b>	<b>179,680</b>	<b>(0)</b>	<b>179,680</b>	<b>681</b>	<b>180,362</b>	<b>120,839</b>
Expenses from Continuing Operations						
Employee Benefits & Costs	(64,150)	0	(64,150)	(75)	(64,225)	(16,445)
Borrowing Costs	(1,362)	0	(1,362)	0	(1,362)	(263)
Materials and Contracts	(59,324)	0	(59,324)	234	(59,090)	(13,129)
Depreciation and Amortisation	(16,034)	0	(16,034)	0	(16,034)	(3,823)
Other Expenses	(21,134)	0	(21,134)	(50)	(21,184)	(6,174)
Internal Charges	(0)	0	(0)	(0)	(0)	0
Overhead Allocation	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>(162,005)</b>	<b>0</b>	<b>(162,005)</b>	<b>109</b>	<b>(161,896)</b>	<b>(39,834)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>	<b>17,675</b>	<b>(0)</b>	<b>17,675</b>	<b>791</b>	<b>18,466</b>	<b>81,005</b>

Budget review for the quarter ended - 30 September 2015						
Income and Expenses Budget Review Statement by Service						
	Changes Already Approved		Recommended changes for			
	Original Budget (000's)	By Council (000's)	Approved Forecast (000's)	Council Resolution (000's)	Current Forecast (000's)	Actual YTD (000's)
<b>Income</b>						
CERTIFICATION	2,430	0	2,430	0	2,430	579
CHILDREN'S SERVICES	10,022	0	10,022	18	10,039	2,546
COMMUNITY SERVICES	6,531	0	6,531	20	6,551	1,647
COMPLIANCE	8,185	0	8,185	0	8,185	2,697
CORPORATE SUPPORT	29,824	(0)	29,824	40	29,863	62,817
CULTURAL EVENTS	1,318	0	1,318	(7)	1,311	292
DEVELOPMENT ASSESSMENT	5,343	(0)	5,343	10	5,353	1,636
GLEN STREET THEATRE	3,092	0	3,092	(72)	3,021	646
GOOD GOVERNANCE	4,075	0	4,075	0	4,075	1,964
INFORMATION & LIBRARY	6,727	0	6,727	(56)	6,671	1,748
KIMBRIKI ENVIRONMENTAL ENTERPRISES	33,005	0	33,005	0	33,005	8,378
NATURAL ENVIRONMENT	12,966	0	12,966	174	13,140	3,240
PARKS, RESERVES & FORESHORES	12,759	0	12,759	105	12,864	3,385
ROADS & TRAFFIC	18,589	0	18,589	450	19,039	5,032
STRATEGIC PLANNING	4,390	0	4,390	0	4,390	1,171
WARRINGAH AQUATIC CENTRE	4,583	0	4,583	0	4,583	1,100
WASTE	25,006	0	25,006	0	25,006	23,916
INTER SERVICE ELIMINATIONS	(9,163)	0	(9,163)	0	(9,163)	(1,954)
<b>Total Income</b>	<b>179,680</b>	<b>(0)</b>	<b>179,680</b>	<b>681</b>	<b>180,362</b>	<b>120,839</b>
<b>Expenses</b>						
CERTIFICATION	(2,430)	0	(2,430)	0	(2,430)	(509)
CHILDREN'S SERVICES	(10,022)	0	(10,022)	(18)	(10,039)	(2,474)
COMMUNITY SERVICES	(6,531)	0	(6,531)	3	(6,528)	(1,436)
COMPLIANCE	(8,185)	0	(8,185)	0	(8,185)	(2,568)
CORPORATE SUPPORT	(16,202)	0	(16,202)	(22)	(16,224)	(3,562)
CULTURAL EVENTS	(1,318)	0	(1,318)	7	(1,311)	(284)
DEVELOPMENT ASSESSMENT	(5,343)	0	(5,343)	(10)	(5,353)	(1,397)
GLEN STREET THEATRE	(3,092)	0	(3,092)	72	(3,021)	(738)
GOOD GOVERNANCE	(4,075)	0	(4,075)	0	(4,075)	(920)
INFORMATION & LIBRARY	(6,727)	0	(6,727)	53	(6,674)	(1,648)
KIMBRIKI ENVIRONMENTAL ENTERPRISES	(29,653)	0	(29,653)	0	(29,653)	(7,608)
NATURAL ENVIRONMENT	(12,966)	0	(12,966)	(174)	(13,140)	(3,107)
PARKS, RESERVES & FORESHORES	(12,759)	0	(12,759)	0	(12,759)	(3,264)
ROADS & TRAFFIC	(18,589)	0	(18,589)	290	(18,299)	(4,457)
STRATEGIC PLANNING	(4,390)	0	(4,390)	0	(4,390)	(1,040)
WARRINGAH AQUATIC CENTRE	(4,583)	0	(4,583)	0	(4,583)	(1,094)
WASTE	(24,304)	0	(24,304)	(92)	(24,397)	(5,668)
INTER SERVICE ELIMINATIONS	9,163	0	9,163	0	9,163	1,940
<b>Total Expenses</b>	<b>(162,005)</b>	<b>0</b>	<b>(162,005)</b>	<b>109</b>	<b>(161,896)</b>	<b>(39,834)</b>
<b>Total Surplus (Deficit) from Continuing Operations</b>						
	<b>17,675</b>	<b>(0)</b>	<b>17,675</b>	<b>791</b>	<b>18,466</b>	<b>81,005</b>



Budget review for the quarter ended - 30 September 2015						
Capital Budget Statement						
	Changes Already Approved		Recommended changes for			
	Original Budget (000's)	By Council (000's)	Approved Forecast (000's)	Council Resolution (000's)	Current Forecast (000's)	Actual YTD (000's)
<b>Capital Funding</b>						
Rates & Other Untied Funding	0	0	0	0	0	0
Working Capital	26,976	1,595	28,571	660	29,231	516
Depreciation	17,350	3,515	20,865	1,526	22,391	3,374
Capital Grants & Contributions	1,838	0	1,838	865	2,703	755
External Restrictions	0	0	0	0	0	0
S94	4,566	112	4,678	1,595	6,273	3,340
S94A	3,014	(858)	2,156	(190)	1,966	382
Internal Restrictions	0	0	0	0	0	0
Loan	0	0	0	0	0	0
Other	2,822	(2,822)	0	0	0	0
Income From Sale Of Assets	0	0	0	0	0	0
Plant And Equipment	0	2,332	2,332	0	2,332	643
Land And Buildings	1,870	(1,870)	0	0	0	0
Other	0	0	0	0	0	0
<b>Total Capital Funding</b>	<b>58,436</b>	<b>2,004</b>	<b>60,440</b>	<b>4,456</b>	<b>64,896</b>	<b>9,010</b>
<b>Capital Expenditure</b>						
Plant & Equipment	7,968	2,050	10,018	2,394	12,412	1,419
Office Equipment	612	19	631	18	649	116
Furniture & Fittings	0	0	0	0	0	0
Operational Land	0	0	0	0	0	0
Community Land	0	0	0	0	0	0
Land Improvements	1,410	1,812	3,222	(142)	3,080	811
Buildings	30,229	(382)	29,847	4	29,851	3,883
Other Structures	4,413	(2,015)	2,398	1,216	3,614	519
Roads, Bridges & Footpaths	8,964	178	9,142	642	9,784	1,196
Stormwater Drainage	4,272	342	4,614	324	4,938	977
Library Books	568	0	568	0	568	89
Other Assets	0	0	0	0	0	0
<b>Total Capital Funding</b>	<b>58,436</b>	<b>2,004</b>	<b>60,440</b>	<b>4,456</b>	<b>64,896</b>	<b>9,010</b>

Budget review for the quarter ended - 30 September 2015						
Cash & Investments						
	Original Budget (000's)	Changes Already Approved By Council (000's)	Approved Forecast (000's)	Recommended changes for Council Resolution (000's)	Current Forecast (000's)	Actual YTD (000's)
<b>Total Cash and Investments</b>	65,913	6,952	72,865	1,404	74,269	97,700
<b>Represented by:</b>						
<b>Externally restricted</b>						
Developer Contributions	15,536	(8,702)	6,834	1,404	8,238	19,365
Specific Purpose Unexpended Grants	19	0	19	0	19	357
Domestic Waste Management	6,668	0	6,668	0	6,668	5,815
<b>Total Externally restricted</b>	<b>22,223</b>	<b>(8,701)</b>	<b>13,522</b>	<b>1,404</b>	<b>14,925</b>	<b>25,537</b>
<b>Internally Restricted</b>						
Deposits, Retentions & Bonds	4,451	(1,451)	3,000	0	3,000	5,299
Employee Leave Entitlement	2,578	(223)	2,355	0	2,355	2,644
Insurance Reserve	630	789	1,419	0	1,419	926
Compulsory Open Space Acquisition Reserve	0	0	0	0	0	0
Other	266	2,634	2,900	0	2,900	266
<b>Total Internally Restricted</b>	<b>7,925</b>	<b>1,749</b>	<b>9,674</b>	<b>0</b>	<b>9,674</b>	<b>9,135</b>
<b>Total Restricted Cash</b>	<b>30,148</b>	<b>(6,952)</b>	<b>23,196</b>	<b>1,404</b>	<b>24,599</b>	<b>34,672</b>
<b>Total Unrestricted/ Available Cash</b>	<b>35,765</b>	<b>13,905</b>	<b>49,670</b>	<b>(0)</b>	<b>49,670</b>	<b>63,028</b>

**Financial Performance Indicators**

**CASH / LIQUIDITY POSITION**

**Indicator # 1 - Cash / Liquidity Position - after accounting for external reserves**


<b>Indicator Title:</b>	Unrestricted Current Ratio		
<b>Indicator Definition:</b>	$\frac{\text{Current Assets less Externally Restricted Current Assets}}{\text{Current Liabilities less Specific Purpose Current Liabilities}}$		
<b>Indicator / Local Government Benchmark:</b>	Greater than 2:1 Between 1:1 and 2:1 Less than 1:1 Successive years > 10:1		
	<b>Actual 30-Jun 2015</b>	<b>Actual 30-Sep 2015</b>	<b>Budget 30-Jun 2016</b>
	3.43	7.44	2.39

**Commentary:**

Council's liquidity is more than satisfactory. Council can easily pay its debts as they fall due. The high ratio at the end of the first quarter reflects the rates and annual charges having been raised for the full financial year.

**OPERATING RESULT**

**Indicator # 2 - Operating Result - using trend analysis**

<b>Indicator Title:</b>	Result from Continuing Operations before Capital Grants & Contributions		
<b>Indicator Definition:</b>	Result from ordinary operations before the receipt of Capital Grants and Contributions ie. Operating Result after depreciation		
<b>Indicator / Local Government Benchmark:</b>	Greater than 2:1 successive surpluses Surplus Deficit		
	<b>Actual 30-Jun 2015</b>	<b>Actual 30-Sep 2015</b>	<b>Budget 30-Jun 2016</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	7,788	13,562	13,637

**Commentary:**

Council is forecasting a surplus from Continuing Operations before Capital Grants & Contributions for the year ending 30 June 2016.

**ASSET RENEWAL EXPENDITURE**

**Indicator # 3 - Asset Renewal Expenditure**

**Indicator Title:** Asset Renewal Ratio

**Indicator Definition:** Capital Renewal Capacity - amount of funds spent on renewing assets (as opposed to maintaining them) = Capital Expenditure on Existing Assets/Annual Depreciation

**Indicator / Local Government Benchmark:**

1 to 1  
Less than 1:1



Actual 30-Jun 2015	Actual 30-Sep 2015	Budget 30-Jun 2016
1.31	1.22	1.49

**Commentary:**

At the end of the first quarter Council has achieved a positive Asset Renewal Ratio for the full financial year.

Budget review for the quarter ended - 30 September 2015					
Budget Review Contracts					
Contractor	Contract Detail & Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
Barrier Sales & Installations	Supply and Install Signage	\$5,000,000	25/09/2015	31/05/2018	Y
Musco Lighting Australia Pty Ltd	John Fisher Park Netball Upgrade	\$210,000	18/08/2015	31/10/2015	Y
ROR Haden Pty Ltd	Service Contract for Air conditioning - Warringah Council	\$200,000	01/07/2015	31/08/2019	Y
Hames Sharkey NSW Pty Ltd	Brookvale Structure Plan	\$194,000	20/08/2015	20/08/2016	Y
Environmental Strategies Pty Ltd	Weldon Oval Site Landfill Gas and Groundwater Monitoring	\$125,000	01/07/2015	30/06/2016	Y
SITA Australia Pty Ltd Green Horticultural Group Green Options Around the Grounds Panel	Sportsfield Renovation Services	\$500,000	01/07/2015	01/08/2018	Y
P/L Living Turf Evergreen Turf NSW Pty Ltd					



Budget review for the quarter ended - 30 September 2015		
Consultancy and Legal Expenses		
Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	12,876	Y
Legal Fees	210,777	Y