

ATTACHMENT BOOKLET 1

**CHIEF EXECUTIVE OFFICER'S DIVISION
REPORTS**

AND

**CUSTOMER & CORPORATE DIVISION
REPORTS**

ORDINARY COUNCIL MEETING

TUESDAY 19 DECEMBER 2017

TABLE OF CONTENTS

Item No	Subject	
7.1	DRAFT ANNUAL FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 JUNE 2017	
	Attachment : 2017 Financial Reports.....	2
8.4	NORTHERN BEACHES EVENTS STRATEGY: EXHIBITION OF DRAFT STRATEGY	
	Attachment 1: Draft Events Strategy 2018 - 2023.....	104
	Attachment 2: Events Strategy Consultation Report.....	129



General Purpose and Special Purpose Financial Reports

13 May 2016 to 30 June 2017

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

FINANCIAL COMMENTARY 2016/17

INTRODUCTION

This commentary provides the highlights of Council's 2016/17 Financial Statements. The Financial Statements are prepared by Council to provide information in relation to Council's financial performance and position. The Statements are prepared in accordance with Australian Accounting Standards, the NSW Local Government Act 1993 and the NSW Local Government Code of Accounting Practice and Financial Reporting (Update No 25 and the Supplement for New Councils). The Financial Statements are made up of the following:

- General Purpose Financial Statements – pages 10 to 77
- Special Purpose Financial Statements – pages 78 to 92
- Special Schedules – pages 93 to 101

The General Purpose and Special Purpose Financial Statements are independently audited by the Auditor General, reported to Council, placed on public exhibition and lodged with the Office of Local Government.

2016/17 SUMMARY RESULTS

• Total Income from Continuing Operations	\$404.286m
• Total Expenses from Continuing Operations	\$355.340m
• Operating Result for the period	\$48.946m
• Operating Result for the period before Capital Grants and Contributions	\$7.460m
• Gain on local government amalgamation ¹	\$4.718b
• Net Result for the period	\$4.767b

• New Capital Works	\$53.652m
• Capital Renewal Works	\$44.179m
• Total Capital Expenditure	\$97.831m

• Total Assets	\$4.911b
• Total Liabilities	\$143.477m
• Net Assets	\$4.768b

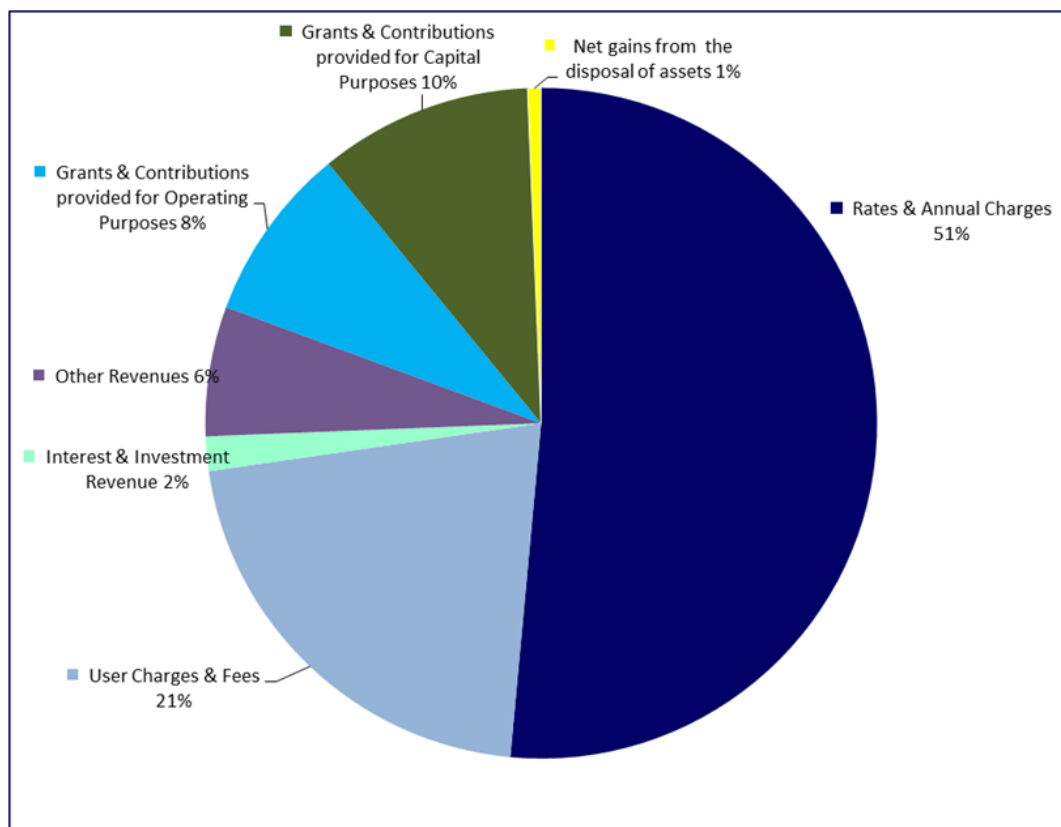
• Unrestricted Current Ratio	2.67x
• Debt Service Cover Ratio	1.00x
• Building & Infrastructure Renewals Ratio	92.22%

¹ The Gain on local government amalgamation represents the transfer of assets and liabilities of the former Councils and will not occur in future years.

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

INCOME FROM CONTINUING OPERATIONS



Income Item	13 May 2016 - 30 June 2017
	Actual (\$'000)
Rates & Annual Charges	208,075
User Charges & Fees	85,891
Interest & Investment Revenue	6,737
Other Revenues	25,266
Grants & Contributions provided for Operating Purposes	34,206
Grants & Contributions provided for Capital Purposes	41,486
Net gains from the disposal of assets	2,622
Net share of interests in joint ventures & associates using the equity method	3
Total Income from Continuing Operations	404,286

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council**Rates & Annual Charges**

The Office of Local Government advised in Update No.24 (b) to the Local Government Code of Accounting Practice and Financial Reporting which was issued on 29 September 2016 that the Rates earned for the period from 13 May 2016 to 30 June 2016 were to be accounted for in the books of the former Manly, Pittwater and Warringah Councils for the financial period 1 July 2015 to 12 May 2016. Accordingly, while the financial statements are for the period 13 May 2016 to 30 June 2017 they only include Rates for the year from 1 July 2016 to 30 June 2017. The Rates for the period from 13 May 2016 to 30 June 2016 was \$19.854m.

User Charges & Fees

User Charges & Fees total \$85.891m for the financial period. Of this \$24.528m relates to tipping fees at the Kimbriki Waste & Recycling Centre and \$61.363m in fees charged by Council for the services it provides. Major items within Council's \$61.363m are Child Care Fees of \$12.449m, Parking Fees of \$11.363m, \$7.575m from the Lakeside Caravan Park, \$6.935m from the Manly Boy Charlton and the Warringah Aquatic Centre swimming centres and \$6.497m in Planning & Building Regulation fees.

Interest & Investment Revenues

Council's investment portfolio performed strongly over the financial period and returned an average of 2.81% over the period from 13 May 2016 to 30 June 2017. This compares to the bank bill benchmark return of 2.07%.

Other Revenues

Other Revenues total \$25.266m for the financial period. Of this \$2.580m relates to other revenues at the Kimbriki Waste & Recycling Centre and \$22.688m relates to Council. Major items within Council's \$22.668m are \$4.242m in Parking Fines, \$3.508m from Leases & Licences, \$3.393m from the rental of Council's properties and \$2.982m in Health & Compliance Fines.

Grants & Contributions provided for Operating Purposes

The Office of Local Government advised in Update No.24 (b) to the Local Government Code of Accounting Practice and Financial Reporting which was issued on 29 September 2016 that non-reciprocal grants received during the period 13 May 2016 to 30 June 2016 were to be accounted for in the books of the former Manly, Pittwater and Warringah Councils for the financial period 1 July 2015 to 12 May 2016. Accordingly, while the financial statements are for the period 13 May 2016 to 30 June 2017 they only include Grants & Contributions for the year from 1 July 2016 to 30 June 2017. The non-reciprocal grants received during the period 13 May 2016 to 30 June 2016 was \$0.938m.

Grants & Contributions provided for Operating Purposes includes \$1m received from the NSW Government under their Stronger Communities Fund program for Community grants up to \$50,000 to incorporated not-for-profit community groups, for projects that build more vibrant, sustainable and inclusive local communities as well as \$10m received from the NSW Government to assist council to cover the up-front costs of implementing the new council.

Grants & Contributions provided for Capital Purposes

Grants & Contributions provided for Capital Purposes include \$14m received from the NSW Government under their Stronger Communities Fund program for larger scale priority infrastructure and services projects that deliver long term economic and social benefits.

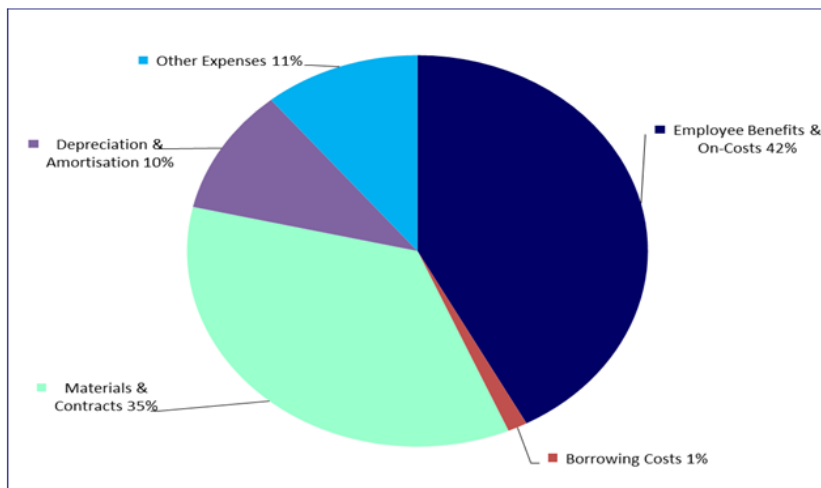
Net gains from the disposal of assets

Net gains from the disposal of assets include the gain on disposal of \$5.222m for land at Frenchs Forest to the Roads and Maritime Services under a compulsory acquisition, \$3.115m from the sale of the Belrose library site, \$0.450m from the sale of Road Reserve at Howard Avenue Dee Why, \$0.368m from the sale of Road Reserve at The Crescent Dee Why and \$0.368m from the sale of Council's fleet offset by a loss on the disposal of renewed assets of \$1.131m and the disposal of the intangible related to the Alternate Waste Technology facility at the Kimbriki Resource Recovery Centre of \$5.166m.

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

EXPENSES FROM CONTINUING OPERATIONS



Expense Item	13 May 2016 - 30 June 2017 Actual (\$'000)
Employee Benefits & On-Costs	149,790
Borrowing Costs	4,907
Materials & Contracts	124,658
Depreciation & Amortisation	37,027
Other Expenses	38,958
Total Expenses from Continuing Operations	355,340

Employee Benefits & On-Costs

Employee Benefits & On-Costs represent 42% of Council's Total Expenses from Continuing Operations. This is in line with approved forecast for the period of \$149.931m and includes termination costs of \$4.807m as a result of restructuring associated with the implementation of the new Council.

Borrowing Costs

Council borrowing costs consist of interest on loans of \$3.74m and the amortisation of discounts for remediation liabilities for the Kimbriki Waste Landfill \$1.167m. Borrowing costs were \$0.728m lower than originally budget as a result of the early repayment of loans.

Materials & Contracts

Materials & Contracts were \$124.658m for the financial period. Of this \$13.485m relates to expenses at the Kimbriki Waste & Recycling Centre and \$111.173m relates to Council's operations. The major items within Council were \$33.691m in raw materials & consumables, \$16.182m in waste disposal costs and \$13.514m in garbage collection costs.

Depreciation & Amortisation

Depreciation and Amortisation was 10% lower than originally budgeted at \$37.031m as a result changes associated with a comprehensive revaluation of Council's property, plant and equipment including the reassessment of the useful lives of assets.

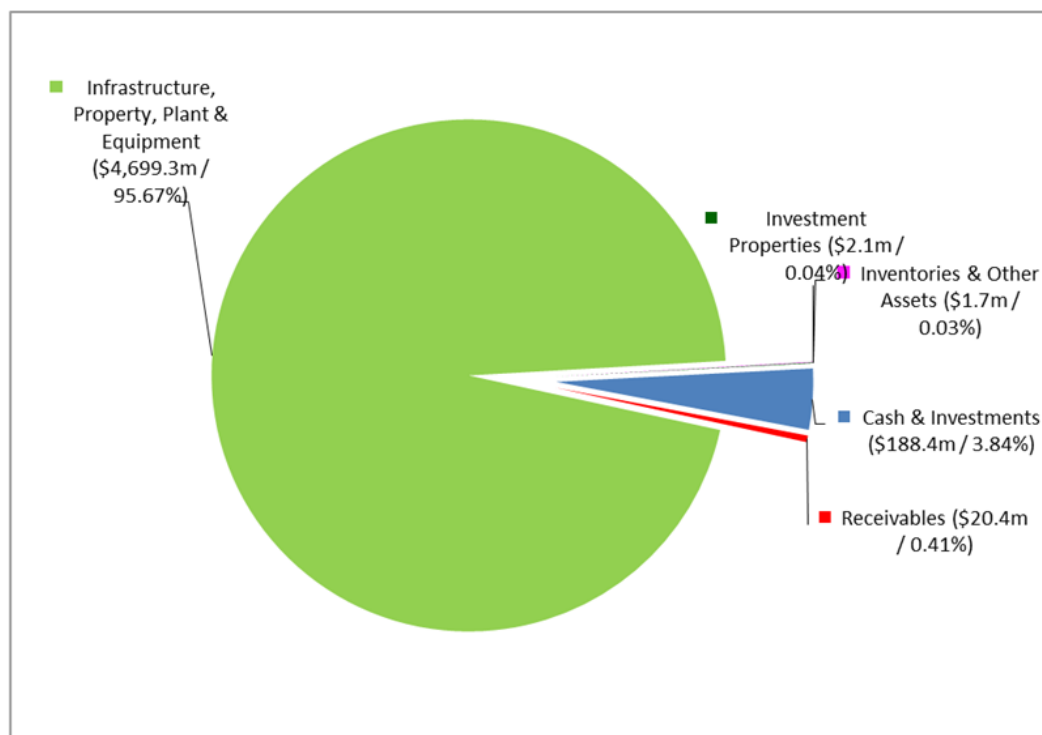
Other Expenses

Other Expenses were \$38.957m for the financial period. Major items within this include \$9.821m Waste Levy, \$5.711m in electricity & heating, \$5.761m to the NSW Government for the Emergency Services Levy, \$3.283 in insurance costs and \$3.171m for street lighting.

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

ASSETS



Asset Items	30 June 2017 Actual (\$'000)
Current Assets	
Cash & Cash Equivalents	29,820
Investments	157,670
Receivables	18,671
Inventories	192
Other	1,510
Non-current assets classified as "held for sale"	-
Total Current Assets	207,863
Non Current Assets	
Investments	954
Receivables	1,686
Infrastructure, Property, Plant & Equipment	4,699,326
Investments accounted for using the equity method	23
Investment Property	2,080
Intangible Assets	-
Total Non Current Assets	4,704,069
TOTAL ASSETS	4,911,932

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

ASSETS**Cash, Cash Equivalents and Investments**

Cash, Cash Equivalents and Investments totalled \$188.444m at 30 June 2017 a decrease of \$8.709m from the balance transferred on amalgamation. This decrease takes account of the early repayment of loans totalling \$35.348m

Receivables

Receivables totalled \$20.357m at 30 June 2017 a decrease of \$32.286m from the balance transferred on amalgamation. The decrease principally relates to the inclusion of the final quarter of Rates for 2015/16 and non-reciprocal grants included in the balances transferred on amalgamation.

Inventories

Inventories totalled \$0.192m at 30 June 2017 and are represented by stores, materials and trading stock. In previous years Kimbriki Environmental Enterprises Pty Ltd accounted for as inventory the production of stockpiles of excavated material as a result of cell development activities that could be used as cover material. It has been determined that all such cell development costs should now be attributed to the landfill assets included in infrastructure, property, plant and equipment as the development of landfill cells provides future economic benefits.

Other Assets

Other Assets are represented by Prepayments which totalled \$1.510m at 30 June 2017 which is lower than the balance transferred on amalgamation of \$2.15m principally due to the timing of supplier payments.

Infrastructure, Property, Plant and Equipment

Infrastructure, Property, Plant and Equipment totalled \$4.699b at 30 June 2017. A comprehensive revaluation of infrastructure assets was conducted in order to ensure the asset transfer on amalgamation occurred at fair value which resulted in an increase of \$138.590m from the value in the books of the former Councils. New capital works were \$53.652m and renewal works were \$44.179m representing total capital expenditure of \$97.831m

Investment Property

Council's investment property at 521 Pittwater Road Brookvale was revalued by \$0.18m to \$2.08m at 30 June 2017.

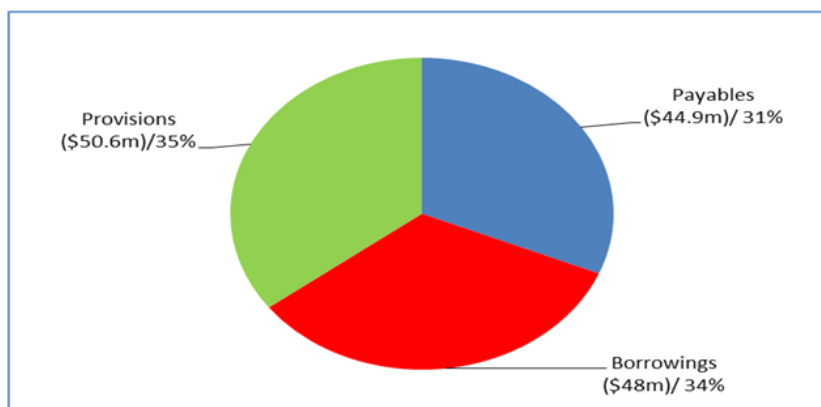
Intangible Assets

Intangible assets representing the development costs of the 'Kimbriki Resource Recovery Project' of \$5.166m were written off on 1 May 2017 following a decision to discontinue the project.

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

LIABILITIES



Liability Items	30 June 2017 Actual (\$'000)
Current Liabilities	
Payables	44,858
Borrowings	5,411
Provisions	29,789
Total Current Liabilities	80,058
Non Current Liabilities	
Payables	-
Borrowings	42,607
Provisions	20,812
Total Non Current Liabilities	63,419
TOTAL LIABILITIES	143,477

Payables

Payables totalled \$44.858m at 30 June 2017 which represented a decrease of \$5.267m from the balance transferred on amalgamation. The principal components of the balance were Accounts Payable and Accrued Expenses of \$21.628m, Payments Received in Advance of \$5.634m and Deposits and Retentions of \$16.619m.

Borrowings

Borrowings totalled \$48.018m at 30 June 2017 which represented a decrease of \$41.791m from the balance transferred on amalgamation of \$89.809m. Included in the decrease were the early repayment of loans totalling \$35.348m.

Provisions

Provisions totalled \$50.601m at 30 June 2017 which represents an increase of \$1.737m from the balance transferred on amalgamation which principally relates an increase in asset remediation provision of \$1.167m to \$18.3m. Employee Leave Entitlements represented \$31.317m of the balance and self insurance for workers compensation \$0.984m.

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

KEY PERFORMANCE INDICATORS

	2017
Operating Performance	1.31%
Own Source Operating Revenue	81.15%
Unrestricted Current Ratio	2.67x
Debt Service Cover Ratio	1.00x
Rates & Annual Charges Outstanding Percentage	2.80%
Cash Expenses Cover Ratio	5.89 months
Buildings & Infrastructure Renewals Ratio	92.22%
Infrastructure Backlog	0.29%
Asset Maintenance Ratio	103.74%
Cost to bring to agreed service level	1.35%

Where the above key performance indicators are based on either revenue or expenses from continuing operations it must be noted that the indicator will not align on a financial year basis. This is due to the financial statements being for the period 13 May 2016 to 30 June 2017 and being affected by factors such as only Rates for the year from 1 July 2016 to 30 June 2017 having been included. This is a result of the Rates, earned for the period from 13 May 2016 to 30 June 2016 being accounted for in the books of the former Manly, Pittwater and Warringah Councils for the financial period 1 July 2015 to 12 May 2016.

Operating Performance

This ratio measures Council's achievement of containing operating expenditure within operating revenue. It is important to distinguish that this ratio is focussing on operating performance and hence capital grants and contributions, fair value adjustments and reversal of revaluation decrements are excluded. The benchmark is greater than 0%.

Council's Operating Performance Indicator was above the benchmark of 0%.

Own Source Operating Revenue

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue. The benchmark is greater than 60%.

Council's Own Source Operating Revenue Indicator is well above the benchmark of 60% highlighting Council financial flexibility.

Unrestricted Current Ratio

The Unrestricted Current Ratio is specific to local government and is designed to represent a Council's ability to meet short term obligations as they fall due. Restrictions placed on various funding sources (e.g. Section 94 developer contributions, RMS contributions) complicate the traditional current ratio used to assess liquidity of businesses as cash allocated to specific projects is restricted and cannot be used to meet a Council's other operating and borrowing costs. The benchmark is greater than 1.5.

Council's Unrestricted Current Ratio of 2.67x reflecting Council's sound financial position.

Debt Service Cover Ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments. The benchmark is greater than 2.

Council's Debt Service Cover Ratio of 1.00x is a result of the early repayment of loans totalling \$35.348m.

ANNUAL FINANCIAL STATEMENTS
Northern Beaches Council**Cash Expenses Cover Ratio**

This liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow. The benchmark is greater than three months.

Council's Cash Expense Cover Ratio of 5.89 months is above the benchmark of 3 months. Council maintains tight cash management controls enabling it to maximise its investment returns.

Rates and annual charges outstanding

The purpose of this ratio is to assess the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts.

Council maintains low levels of outstanding rates and annual charges particularly given that it may allow aged pensioners where in its opinion payment would cause hardship to accrue Rates and Charges against their estate.

Building and Infrastructure Renewal Ratio

The purpose of the Building and Infrastructure Renewal Ratio is to assess the rate at which these assets are being renewed against the rate at which they are depreciating.

Council's ratio of 92.22% reflects the large amount of capital expenditure on new infrastructure assets during the financial period and that there were a large number of capital renewal projects within Council's Work in Progress at 30 June 2017 and have therefore not been included in these calculations. The majority of these projects are scheduled for completion in the first quarter of the 2017/18 financial year.

Infrastructure Backlog Ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

Council's Infrastructure Backlog Indicator is 0.29% which is below the benchmark of 2% indicating that Council does not have a significant infrastructure backlog.

Asset Maintenance Ratio

This ratio compares actual versus required annual asset maintenance. A ratio of above 1.0 indicates that the Council is investing enough funds within the year to stop the Infrastructure Backlog from growing. The benchmark is greater than 1.0.

Council's Asset Maintenance Ratio of 103.74% indicates that the level of expenditure on the maintenance of infrastructure assets is sufficient to prevent the infrastructure backlog from growing.

Cost to bring assets to agreed service level

This ratio indicates the proportion of the gross replacement cost of Council assets that have reached the intervention level set by Council based on the condition of the asset. This ratio is simply the sum of the outstanding renewal works, valued as the work will be undertaken, compared to the total replacement cost of Council's assets.

This ratio provides a meaningful snapshot of the proportion of outstanding renewal works compared to the total suite of assets that Council has under its care and stewardship. The use of the gross replacement cost as the denominator in this ratio provides a more stable measure over time and is easier for Councils to calculate with greater consistency year to year. Council's ratio of 1.35% indicates that the cost to bring assets to agreed service level are at a financially sustainable level.

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

General purpose financial statements
for the period 13 May 2016 to 30 June 2017

Annual Financial Statements

Northern Beaches Council

General purpose financial statements

for the period 13 May 2016 to 30 June 2017

Contents

	Page
Statement by Councillors and Management	12
Income Statement	13
Statement of Comprehensive Income	14
Statement of Financial Position	15
Statement of Changes in Equity	16
Statement of Cash Flows	17
Notes to the Financial Statements	18
Auditors' Reports	74

These Financial Statements are general purpose financial statements of Northern Beaches Council and its controlled entities and are presented in the Australian Currency.

Northern Beaches Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:
725 Pittwater Rd
DEE WHY NSW 2099

These Financial Statements were authorised for issue by the Council on 20 December 2017. Council has the power to amend and reissue the Financial Statements.

Through the use of the internet, we have ensured that our reporting is timely, complete, and available at minimum cost. All press releases, Financial Statements and other information are available on our website: www.northernbeaches.nsw.gov.au.

PRINCIPAL PLACE OF BUSINESS

725 Pittwater Road
Dee Why NSW 2099

OPENING HOURS

Monday to Friday
8.30am - 5.00pm

CONTACT DETAILS

Mailing Address:

DX 9118
Dee Why NSW 2099

Telephone: 02 9942 2111

Facsimile: 02 9971 4522

Internet: www.northernbeaches.nsw.gov.au

Email: council@northernbeaches.nsw.gov.au

OTHER INFORMATION

ABN: 57 284 295 198

AUDITORS

Audit Office of New South Wales

Annual Financial Statements

Northern Beaches Council

General purpose financial statements

for the period 13 May 2016 to 30 June 2017

Statement by Councillors and Management

made pursuant to Section 413(2)(c) of the Local Government Act 1993 (as amended)

The attached General Purpose Financial Report has been prepared in accordance with:

- the Local Government Act 1993 (as amended) and the Regulations made thereunder
- The Australian Accounting Standards and professional pronouncements.
- The Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these Statements:

- present fairly the Council's operating result and financial position for the period 13 May 2016 to 30 June 2017, and
- accord with Council's accounting and other records.

We are not aware of any matter that would render this Report false or misleading in any way.

Signed in accordance with a resolution of Northern Beaches Council made on 19 December 2017.

Michael Regan
Mayor

Councillor

David Walsh
Responsible Accounting Officer

Mark Ferguson
Chief Executive Officer

Annual Financial Statements

Northern Beaches Council

Income Statement

for the period 13 May 2016 to 30 June 2017

	Notes	Period ended 30 June 2017 \$'000
Income from continuing operations		
Revenue:		
Rates and annual charges	3a	208,075
User charges & fees	3b	85,891
Interest and investment revenue	3c	6,737
Other revenues	3d	25,266
Grants and contributions provided for operating purposes	3e,f	34,206
Grants and contributions provided for capital purposes	3e,f	41,486
Other Income:		
Net gain from the disposal of assets	5	2,622
Net share of interests in joint ventures and associates using the equity method	19	3
Total income from continuing operations		404,286
Expenses from continuing operations		
Employee benefits and on-costs	4a	149,790
Borrowing costs	4b	4,907
Materials and contracts	4c	124,658
Depreciation and amortisation	4d	37,027
Impairment	4d	-
Other expenses	4e	38,958
Interest and investment losses	3c	-
Net loss from the disposal of assets	5	-
Net share of interests in joint ventures and associates using the equity method	19	-
Total expenses from continuing operations		355,340
Operating result from continuing operations		48,946
Operating Result from discontinued operations	24	-
Net operating result for the period		48,946
Gain on local government amalgamation		
Assets and liabilities transferred from former councils	29	4,718,682
Net result for the period		4,767,628
Attributable to:		
- Council		4,767,709
- Non-controlling Interests		(81)
		4,767,628
Net operating result for the period before grants and contributions provided for capital purposes		7,460

The above Income Statement should be read in conjunction with the accompanying notes

Annual Financial Statements

Northern Beaches Council

Statement of Comprehensive Income

for the period 13 May 2016 to 30 June 2017

	Period ended 30 June 2017 \$'000
Notes	
Net result for the period - from Income Statement	4,767,628
Other Comprehensive Income	-
Total other Comprehensive Income for the period	-
Total comprehensive income for the period	4,767,628
Attributable to:	
- Council	4,767,709
- Non-controlling Interests	(81)

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes

Annual Financial Statements

Northern Beaches Council

Statement of Financial Position

as at 30 June 2017

	Notes	Actual 2017 \$'000
ASSETS		
Current assets		
Cash and cash equivalents	6a	29,820
Investments	6b	157,670
Receivables	7	18,671
Inventories	8	192
Other	8	1,510
Non-current assets classified as held for sale	22	-
Total current assets		207,863
Non-Current Assets		
Investments	6b	954
Receivables	7	1,686
Infrastructure, property, plant and equipment	9	4,699,326
Investments accounted for using the equity method	19	23
Investment property	14	2,080
Intangible assets	25	-
Inventories	8	-
Other	8	-
Total non-current assets		4,704,069
Total Assets		4,911,932
LIABILITIES		
Current liabilities		
Payables	10	44,858
Borrowings	10	5,411
Provisions	10	29,789
Total current liabilities		80,058
Non-current liabilities		
Payables	10	-
Borrowings	10	42,607
Provisions	10	20,812
Total non-current liabilities		63,419
Total Liabilities		143,477
Net assets		4,768,455
EQUITY		
Retained Earnings	20	4,767,709
Revaluation Reserves	20	-
Council Equity Interest		4,767,709
Non-controlling equity interest		746
TOTAL EQUITY		4,768,455

The above Statement of Financial Position should be read in conjunction with the accompanying notes

Annual Financial Statements

Northern Beaches Council

Statement of Changes in Equity

for the period 13 May 2016 to 30 June 2017

		Actual 2017				
	Notes	Retained Earnings	Reserves (Refer 20b)	Council Equity Interest	Non- controlling Interest	Total Equity
Transfer on Amalgamation		-	-	-	827	827
Correction of Errors		-	-	-		-
Changes in Accounting Policies		-	-	-	-	-
Restated Opening Balances		-	-	-	827	827
Net Operating Result for the period		4,767,709	-	4,767,709	(81)	4,767,628
Other Comprehensive Income		-	-	-	-	-
Total Comprehensive Income		4,767,709	-	4,767,709	(81)	4,767,628
Dividends Paid to Minority Interests		-	-	-		-
Closing Balance		4,767,709	-	4,767,709	746	4,768,455

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes

Annual Financial Statements

Northern Beaches Council

Statement of Cash Flows

for the period 13 May 2016 to 30 June 2017

		Period ended 30 June 2017
\$ '000	Notes	\$'000
Cash Flows from Operating Activities		
Receipts:		
Rates & Annual Charges		237,802
User Charges & Fees		81,673
Interest & Investment Revenue Received		7,375
Grants & Contributions		74,922
Deposits & Retentions Received		16,619
Other		28,297
Payments:		
Employee Benefits & On-Costs		(149,533)
Materials & Contracts		(130,292)
Borrowing Costs		(4,038)
Deposits & Retentions Refunded		(14,795)
Other Expenses		(38,188)
Net Cash provided (or used in) Operating Activities	11b	109,842
Cash Flows from Investing Activities		
Receipts:		
Sale of Investments		328,956
Sale of Investment Property		-
Sale of Infrastructure, Property, Plant & Equipment		3,213
Sale of Non Current Assets Held for Resale		16,079
Payments:		
Purchase of Investment Securities		(317,915)
Purchase of Infrastructure, Property, Plant & Equipment		(94,800)
Purchase of Intangibles		(1,203)
Net Cash provided (or used in) Investing Activities		(65,670)
Cash Flows from Financing Activities		
Receipts:		
Proceeds from Borrowings & Advances		
Payments:		
Repayment of Borrowings & Advances		(41,784)
Repayment of Finance Lease Liabilities		(7)
Dividends Paid to Minority Interests		-
Net Cash Flow provided (used in) Financing Activities		(41,791)
Net Increase/(Decrease) in Cash & Cash Equivalents		2,381
Cash & Cash Equivalents on amalgamation	11a	27,439
Cash & Cash Equivalents - end of the year	11a	29,820

The above Statement of Cash Flows should be read in conjunction with the accompanying notes

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Contents of the notes to the Financial Statements

Note	Details	Page
1	Summary of significant accounting policies	19
2(a)	Functions or activities	27
2(b)	Components of functions or activities	28
3	Income from continuing operations	29
4	Expenses from continuing operations	33
5	Gain or Loss from the disposal of assets	37
6(a)	Cash and cash equivalents	38
6(b)	Investments	38
6(c)	Restricted cash, cash equivalents and investments	39
7	Receivables	41
8	Inventories and other assets	42
9(a)	Infrastructure, property, plant and equipment	43
9(b)	Restricted infrastructure, property, plant and equipment	44
10(a)	Payables, borrowings and provisions	45
10(b)	Description of and movements in provisions	47
11	Reconciliation of operating result to net cash movement from operating activities	48
12	Commitments for expenditure	50
13	Statement of performance measures - consolidated results	51
14	Investment properties	52
15	Financial risk management	53
16	Material budget variations	56
17	Statement of developer contributions	57
18	Contingencies	61
19	Interests in other entities	63
20	Retained earnings	65
21	Results by fund	65
22	Non-current assets classified as held for sale	65
23	Events occurring after statement of financial position date	66
24	Discontinued operations	66
25	Intangible assets	66
26	Reinstatement, rehabilitation and restoration liabilities	67
27	Fair value measurement	68
28	Related party disclosures	70
29	Local government amalgamation	71

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Summary of significant accounting policies

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(a) Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the Local Government Act (1993) and Regulation, and the Local Government Code of Accounting Practice and Financial Reporting. Northern Beaches Council is a not for profit entity for the purpose of preparing the financial statements.

The Local Government (Council Amalgamations) Proclamation 2016 ('the Proclamation') under the Local Government Act 1993 (NSW) transferred the assets and liabilities of the former Manly, Pittwater and Warringah Councils to Northern Beaches Council as at 12 May 2016.

Pursuant to the Proclamation, financial statements have been prepared for the period commencing on the date of establishment of Northern Beaches Council, being 13 May 2016 and ending on 30 June 2017. Future reporting periods will be from 1 July to 30 June of the relevant years.

Assets and liabilities of the former Manly, Pittwater and Warringah Councils acquired as a result of amalgamation have been recognised by Northern Beaches Council at fair value. Northern Beaches Council has, as a result of a comprehensive revaluation recognised former councils' assets at their fair value as at the date of transfer 12 May 2016. The fair value of the net assets has been shown as a gain on local government amalgamation in the income statement and further information is provided in Note 29.

(i) New and amended standards adopted by Council

AASB 2014-3 Amendments to Australian Accounting Standards – Accounting for Acquisitions of Interests in Joint Operations [AASB 1 and AASB 11] applies to annual reporting periods beginning on or after 1 January 2016. The adoption of this standard has not had any impact on reported financial position, performance or cash flows.

(ii) Early adoption of standards

Northern Beaches Council has not elected to apply any pronouncements

before their operative date in the annual reporting period beginning 13 May 2016.

(iii) Historical Cost Convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of property, plant and equipment and investment property.

(iv) Significant Accounting Estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Northern Beaches Council makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are set out below.

- (i) Estimated fair values of investment properties.
- (ii) Estimated fair values of infrastructure, property, plant and equipment.
- (iii) Estimated tip remediation provisions.

Significant judgements in applying the council's accounting policies

Impairment of Receivables
Council has made a significant judgement about the impairment of a number of its receivables in Note 7.

(b) Revenue Recognition

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Council's activities as described below. Council bases its estimates on historical results, taking into consideration the type of customer,

the type of transaction and the specifics of each arrangement.

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured on major income categories as follows:

(i) Rates, Annual Charges, Grants and Contributions

Rates, annual charges, grants and contributions (including developer contributions) are recognised as revenues when the Council obtains control over the assets comprising these receipts. Developer contributions may only be expended for the purposes for which the contributions were required but Council may apply contributions according to the priorities established in work schedules.

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

Rates and annual charges are recognised as revenue for the period 1 July to 30 June. No adjustments have been made for rates earned during the period 13/05/2016 to 30/06/2016.

Control over granted assets/contributed assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and is valued at their fair value at the date of transfer.

Revenue is recognised when the Council obtains control of the contribution or the right to receive the contribution, it is probable that the economic benefits comprising the contribution will flow to the Council and the amount of the contribution can be measured reliably.

Where grants or contributions recognised as revenues during the financial period were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were undischarged at balance date, the unused grant or contribution is disclosed in Note 3(g). The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current period.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at balance date.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Summary of significant accounting policies

(ii) User Charges, Fees and Other Income

User charges, fees and other income (including parking fees and fines) are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs.

(iii) Sale of Infrastructure, Property, Plant and Equipment

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

(iv) Interest

Interest income is recognised using the effective interest rate at the date that interest is earned.

(v) Rent

Rental income is accounted for on a straight-line basis over the lease term.

(vi) Dividend income

Revenue is recognised when the Council's right to receive the payment is established, which is generally when shareholders approve the dividend.

(vii) Other income

Other income is recorded when the payment is due, the value of the payment is notified or the payment is received, whichever occurs first.

(c) Principles of Consolidation

(i) The Consolidated Fund

In accordance with the provisions of Section 409(1) of the LGA 1993, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General Purpose Operations
- Kimbriki Environmental Enterprises Pty Limited

(ii) The Trust Fund

In accordance with the provisions of Section 411 of the Local Government Act 1993 (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the Council in trust which must be applied only for the purposes of or in accordance with the trusts relating to those monies. Trust monies and property subject to Council's control have been included in these reports.

Trust monies and property held by Council but not subject to the control of Council, have been excluded from these reports. A separate statement of monies held in the Trust Fund is available for inspection at the Council office by any person free of charge.

(iii) County Councils

Council is not a member of any County Councils

(iv) Interests in other entities

Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Council has control. Control is established when the Council is exposed to, or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity.

The consolidated financial statements include the financial position and performance of controlled entities from the date on which control is obtained until the date that control is lost. Intragroup assets, liabilities, equity, income, expenses and cashflows relating to transaction between entities in the consolidated entity have been eliminated in full for the purpose of these financial statements. Appropriate adjustments have been made to a controlled entity's financial position, performance and cash flows where the accounting policies used by that entity were different from those adopted by the consolidated entity. All controlled entities have a June financial year end.

A list of controlled entities is contained in Note 19 to the financial statements.

Joint Arrangements

AASB 11 Joint Arrangements defines a joint arrangement as an arrangement of which two or more parties have joint control and classifies these arrangements as either joint ventures or joint operations. Council has determined that it has neither joint ventures nor joint operations.

Joint ventures

Joint ventures are those joint arrangements which provide the Council with rights to the net assets of the arrangements. Interests in joint ventures are accounted for using the equity method in accordance with AASB 128 Associates and Joint Ventures. Under this method, the

investment is initially recognised as cost and the carrying amount is increased or decreased to recognise the Council's share of the profit or loss and other comprehensive income of the investee after the date of acquisition.

If the Council's share of losses of a joint venture equals or exceeds its interest in the joint venture, the Council discontinues recognising its share of further losses. The Council's share in the joint ventures gains or losses arising from transactions between itself and its joint venture are eliminated.

Adjustments are made to the joint ventures accounting policies where they are different from those of the Council for the purpose of the consolidated financial statements.

Associates

Interests in associates, where the Council has significant influence over the investee, are accounted for using the equity method in accordance with AASB 128 Associates and Joint Ventures. Under this method, the investment is initially recognised as cost and the carrying amount is increased or decreased to recognise the Council's share of the profit or loss and other comprehensive income of the investee after the date of acquisition.

(d) Leases

Leases of property, plant and equipment where Council, as lessee, has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lease's inception at the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding rental obligations, net of finance charges, are included in other short-term and long-term payables. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that Council will obtain ownership at the end of the lease term.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Summary of significant accounting policies

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

Lease income from operating leases is recognised in income on a straight-line basis over the lease term.

(e) Impairment of assets

Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Where an asset is not held principally for cash generating purposes and would be replaced if the Council was deprived of it then depreciated replacement cost is used as value in use, otherwise value in use is estimated by using a discounted cash flow model.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

(f) Cash and Cash Equivalents

For Statement of Cash Flow presentation purposes, cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the statement of financial position.

(g) Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Collectability of receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off by reducing the carrying amount directly. An allowance account (provision for impairment of receivables) is used when there is objective evidence that Council will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired.

The amount of the impairment allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

The amount of the impairment loss is recognised in the income statement within other expenses. When a receivable for which an impairment allowance had been recognised becomes uncollectible in a subsequent period, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the income statement.

(h) Inventories

(i) Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. The costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Stockpiles of excavated rock which will be used in the future for landfill cover material is carried at cost, measured using the weighted average cost of acquisition, excavation and preparation. Material extracted from the stockpile is expensed in the period it is used.

(ii) Land held for resale/capitalisation of borrowing costs

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed borrowing costs and other holdings are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

(i) Non-Current "Held for Sale"

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. They are measured at the lower of their carrying amount and fair value less costs to sell.

The exception to this is plant and motor vehicles which are turned over on a regular basis. Plant and motor vehicles are retained in Non-Current Assets under the classification of Infrastructure, Property, Plant and Equipment unless the assets are to be traded in after 30 June and the replacement assets were already purchased and accounted for as at 30 June.

An impairment loss is recognised for any initial or subsequent write-down of the asset to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset, but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset is recognised at the date of de-recognition.

Non-current assets are not depreciated or amortised while they are classified as "held for sale".

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Summary of significant accounting policies

Non-current assets classified as "held for sale" are presented separately from the other assets in the statement of financial position.

(j) Investments and Other Financial Assets

Classification

Council classifies its financial assets in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets. Loans and receivables are included in Receivables (Note 7) in the Statement of Financial Position.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either:

designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the reporting date. Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Recognition and de-recognition

Regular purchases and sales of financial assets are recognised on trade-date - the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Changes in the fair value of other monetary and non-monetary securities are recognised in equity.

Impairment

Council assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated. In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost

is considered an indicator that the assets are impaired.

(i) Assets carried at amortised cost

For loans and receivables, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss. If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the group may measure impairment on the basis of an instrument's fair value using an observable market price.

Investment Policy

Council has an approved investment policy complying with Section 625 of the Local Government Act and S212 of the LG (General) Regulation 2005. Investments are placed and managed in accordance with that policy and having particular regard to authorised investments prescribed under the Local Government Ministerial Investment Order. Council maintains an investment policy that complies with the Act and ensures that it or its representatives exercise care, diligence and skill that a prudent person would exercise in investing Council funds.

Council has adopted a policy consistent with the revisions to the Ministerial Local Government Investment Order arising from the Cole Inquiry recommendations. Certain investments the Council holds are no longer prescribed however they have been retained under grandfathering provisions of the Order. These will be disposed of when most financially advantageous to Council.

(k) Fair value estimation – financial instruments

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the statement of financial reporting date.

The fair value of financial instruments that are not traded in an active market is determined using valuation

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Summary of significant accounting policies

techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each reporting date. Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

(l) Infrastructure, Property, Plant and Equipment (I,PP&E)

Council's assets have been progressively revalued to fair value in accordance with a staged implementation advised by the Office of Local Government.

At balance date the following classes of IPP&E were stated at their fair value:

- Operational land (External Valuation).
- Buildings – Specialised/Non Specialised (Internal/External Valuation).
- Plant and equipment (as approximated by depreciated historical cost).
- Road assets – roads, bridges and footpaths (Internal Valuation)
- Drainage assets – (Internal Valuation)
- Community Land – (Valuer General/Internal Valuation)
- Other structures (Internal Valuation).
- Other assets (as approximated by depreciated historical cost).

Non-specialised assets with short useful lives are measured at depreciated historical cost as an approximation of fair value. Council has assessed that any difference between fair value and depreciated historical cost is unlikely to be material.

For all asset classes, Council assesses at each reporting date whether there is any indication that a revalued asset's carrying amount may differ materially from that which would be determined if

the asset were revalued at the reporting date. If any such indication exists, Council determines the asset's fair value and revalues the asset to that amount. Full revaluations are undertaken for all assets on a 5 year cycle.

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised in profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives, as follows:

Plant & Equipment

Office Equipment	5 – 10 years
Office Furniture	10 – 20 years
Vehicles	5 – 8 years
Heavy Plant and Road Making Equipment	5 – 8 years
Other Plant and Equipment	5 – 15 years

Other Equipment

Playground Equipment	5 – 15 years
Benches, seats etc	10 – 20 years
Park Structures – Masonry	50 – 100 years
Park Structures – Other Construction	20 – 40 years

Buildings

Buildings – Masonry	50 – 100 years
Buildings – Other	20 – 40 years

Stormwater Drainage

Drains	60 – 100 years
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Transportation Assets

Sealed Roads – Surface	8 – 20 years
Sealed Roads – Structure	120 years
Bridge – Concrete	100 years
Bridge – Other	100 years
Road Pavements	50 – 60 years
Kerb, Gutter & Paths	80 years

Other Assets

Library Books	5 – 15 years
Artworks	Indefinite

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting position date.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Income Statement.

Capitalisation Thresholds

All items of infrastructure, property, plant and equipment are capitalised with the exception where the cost of acquisition is as follows:

Plant & Equipment

Office Furniture	< \$5,000
Office Equipment	< \$5,000
Other Plant & Equipment	< \$5,000

Restricted Assets

Note 9(a) includes property assets at No's 7, 8, 8A & 10 Kimbriki Rd, Ingleside. These assets were acquired during previous reporting periods. As at June 2017, council holds equity in the four (4) properties at Kimbriki Rd, Ingleside for the purpose of site closure by agreement with Mosman Councils.

(m) Investment property

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by the Council. Investment property is carried at fair value, which is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If this information is not available, Council uses alternative valuation methods such as recent prices in less active markets or discounted cash flow projections. Changes in fair values are

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Summary of significant accounting policies

recorded in the Income Statement as part of other income.

Properties that are under construction for future use as investment properties are regarded as investment properties. These are also carried at fair value unless the fair value cannot yet be reliably determined. Where that is the case, the property will be accounted for at cost until either the fair value becomes reliably determinable or construction is complete.

(n) Payables

These amounts represent liabilities and include goods and services provided to the Council prior to the end of financial period which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

(o) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity purposes and amortised over the period of the facility to which it relates.

Borrowings are removed from the statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or finance cost.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

(p) Provisions

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is

probable that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

(q) Employee benefits

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

(ii) Other long-term employee benefit obligations

The liability for long service leave and annual leave which is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service.

Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to

maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the statement of financial position if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

(iii) Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Defined Benefit Plans

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the statement of financial position, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans i.e. as an expense when it becomes payable.

Defined Contributions Plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

(s) Land under roads

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051 Land Under Roads. Any land under roads that was recognised before 1 July 2008 was derecognised at 1 July 2008 against the opening balance of retained earnings.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Summary of significant accounting policies

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 – Property, Plant and Equipment.

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

(r) Self insurance

Council has decided to self-insure for Worker Compensation. A provision for self-insurance has been made to recognise outstanding claims the amount of which is detailed in Note 10.

(u) Intangible assets

Alternative Waste Technology

Previously costs incurred in acquiring licences and rights that would contribute to future period financial benefits through revenue generation and/or cost reduction were capitalised to licensing.

Following a decision to discontinue this project the intangible was written off during the financial period

(s) Crown Reserves

Crown Reserves under Council's care and control are recognised as assets of the Council.

While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating the reserves are recognised within Council's Income Statement.

(t) Rural Fire Service assets

Under section 119 of the Rural Fires Act 1997, "all fire fighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the fire fighting equipment has been purchased or constructed". Until such time as discussions on this matter have concluded and the legislation changed,

Council will exclude these assets including plant and vehicles and depreciation charges within the Financial Statements.

(u) Goods & Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables within the statement of financial position are stated inclusive of any applicable GST. The net amount of GST recoverable from or payable to the ATO is included as a current asset or current liability in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the taxation authority, are presented as operating cash flows.

(v) New accounting standards and interpretations

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2017. Northern Beaches Council's assessment of the impact of these new standards and interpretations is set out below.

AASB 2016-2 Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 107

This standard amends AASB 107 Statement of Cash Flows to require entities who are preparing financial statements in accordance with Tier 1 reporting requirements to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes.

There will be no impact on reported Council's financial position or performance, however council will have

to show the changes in liabilities arising from financing activities.

The effective date is annual reporting periods beginning on or after 1 January 2017.

AASB 9 Financial Instruments and Associated Amending Standards

Significant revisions to the classification and measurement of financial assets, reducing the number of categories and simplifying the measurement choices, including the removal of impairment testing of assets measured at fair value. The amortised cost model is available for debt assets meeting both business model and cash flow characteristics tests. All investments in equity instruments using AASB9 are to be measured at fair value.

Amends measurement rules for financial liabilities that the entity elects to measure at fair value through profit and loss. Changes in fair value attributable to changes in the entity's own credit risk are presented in other comprehensive income.

Impairment of assets is now based on expected losses in AASB9 which requires entities to measure:

- the 12-month expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date) of full lifetime
- expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

The available-for-sale investments held will be classified at fair value through OCI and will no longer be subject to impairment testing. The impairment loss recognised in the current period financial statements in relation to these statements was \$Nil.

The model for determining impairment losses in relation to receivables will be amended. The impact of the new model has not yet been quantified, although some impairment may be recognised earlier. Other impacts on the reported financial position and performance have not yet been determined.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Summary of significant accounting policies

The effective date is annual reporting periods beginning on or after 1 January 2018.

AASB 2014 – 10 Sale or contribution of Assets between an Investor and its Associate or Joint Venture.

AASB2015-10 Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128.

The amendments address an acknowledged inconsistency between the requirements in AASB 10 and those in AASB 128 (2011), in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

The main consequence of the amendments is that a full gain or loss is recognised when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

This will only have impact for Councils with associates or joint ventures where there has been a sale or contribution of assets between the entity and its investor.

The effective date is annual reporting periods beginning on or after January 2018.

AASB2015-16 Amendments to Australian Accounting Standards – Extending Related Party Disclosures to Not-for-Profit Public Sector Entities

This standard extends the scope of AASB124 Related Party Disclosures to include application by not-for-profit public sector entities.

Related party transactions will be disclosed in the Council's financial statements in relation to key management personnel, their close families, and related entities. There will be no impact on Council's reporting of its financial position or performance

The effective date is annual reporting periods beginning on or after 1 July 2016 and as a amalgamated council this will apply to the next financial year.

AASB16 Leases

AASB16 will result in most of the operating leases of an entity being brought onto the statement of financial position. There are limited exceptions relating to short-term leases and low-

value assets which may remain off the balance sheet.

The calculation of the lease liability will take into account appropriate discount rates, assumptions about the lease term, and increases in lease payments. A corresponding right to use assets will be recognised, which will be amortised over the term of the lease.

Rent expense will no longer be shown. The profit and loss impact of the leases will be through amortisation and interest charges.

Whilst the impact of AASB16 has not yet been fully determined, Council currently has \$717,000 of operating leases which are likely to be brought to account.

The effective date is annual reporting periods beginning on or after 1 January 2019.

AASB 15 Revenue from contracts with customers and associated amending standards

AASB 15 introduces a five step process for revenue recognition with the core principle of the new Standard being for entities to recognise revenue to depict the transfer of goods or services to customers in amounts that reflect the consideration (that is, payment) to which the entity expects to be entitled in exchange for those goods or services.

Accounting policy changes will arise in timing of revenue recognition, treatment of contracts costs and contracts which contain a financing element.

AASB 15 will also result in enhanced disclosures about revenue, provide guidance for transactions that were not previously addressed comprehensively (for example, service revenue and contract modifications) and improve guidance for multiple-element arrangements.

The changes in revenue recognition requirements in AASB 15 may cause changes to the timing and amount of revenue recorded in the financial statements as well as additional disclosures. The impact of AASB 15 has not yet been quantified.

The effective date is annual reporting periods beginning on or after 1 January 2017

AASB 1058 Income of Not-for-Profit Entities

AASB 1058 supersedes all the income recognition requirements relating to

councils, previously in AASB 1004 Contribution. The timing of income recognition depends on whether such a transaction gives rise to a liability or other performance obligation (a promise to transfer a good or service), or a contribution by owners, related to an asset (such as cash or another asset) received by an entity.

AASB 1058 applies when a council receives volunteer services or enters into other transactions in which the consideration to acquire an asset is significantly less than the fair value of the asset, and where the council's objective is principally to enable the asset to further the council's objectives". In cases where the council enters into other transactions, the council recognises and measures the asset at fair value in accordance with the applicable Australian Accounting Standard (e.g. AASB 116 Property, Plant and Equipment).

Upon initial recognition of the asset, this Standard requires Council to consider whether any other financial statement elements (called 'related amounts') should be recognised in accordance with the applicable Accounting Standard, such as:

- (a) contributions by owners
- (b) revenue, or a contract liability arising from a contract with a customer
- (c) a lease liability
- (d) a financial instrument
- (e) a provision

If the transaction is a transfer of a financial asset to enable Council to acquire or construct a recognisable non-financial asset to be controlled by Council (i.e. an in-substance acquisition of a non-financial asset), the council recognises a liability for the excess of the fair value of the transfer over any related amounts recognised.

The changes in revenue recognition requirements in AASB15 may cause changes to the timing and amount of revenue recorded in the financial statements, as well as additional disclosures. All revenue streams, including grant agreements, are currently being reviewed to determine the impact of AASB 1058. Prepaid rates received prior to the beginning of a rating period will now be recognised as a financial liability until the commencement of the rating period.

The effective date is annual reporting periods beginning on or after January 2019.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements
for the period 13 May 2016 to 30 June 2017

Note 2(a) Functions or activities

Functions/Activities	Income, expenses and assets have been directly attributed to the following functions or activities. Details of these functions or activities are provided in Note 2(b)				
	Income from continuing operations	Expenses from continuing operations	Operating result from continuing operations	Grants included in income from continuing operations	Total assets held (current & non-current)
	Actual 2017 \$'000	Actual 2017 \$'000	Actual 2017 \$'000	Actual 2017 \$'000	Actual 2017 \$'000
Governance	1,934	10,020	(8,086)	-	-
Administration	49,456	74,483	(25,027)	25,448	2,804,130
Public Order & Safety	9,155	20,530	(11,375)	100	3,402
Health	3,954	8,238	(4,284)	-	-
Environment	94,628	122,288	(27,660)	3,430	811,800
Community Services & Education	15,772	22,286	(6,514)	2,217	24,463
Housing & Community Amenities	4,976	16,572	(11,596)	1,188	-
Recreation & Culture	18,338	52,532	(34,194)	1,897	421,924
Transport & Communications	28,411	23,143	5,268	4,893	827,147
Economic Affairs	12,520	5,248	7,272	-	19,066
Total functions & activities	239,144	355,340	(116,196)	39,173	4,911,932
Shares of gains or losses in associates and joint ventures using equity method	3	-	3	-	-
General Purpose Income ¹	165,139	-	165,139	12,283	-
Operating result for the financial period	404,286	355,340	48,946	51,456	4,911,932

¹ As reported in the Income Statement

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 2(b) Components of functions or activities

Details relating to the Council's functions / activities as reported in Note 2(a) are as follows:

Governance

Governance: includes costs relating to Council's role as a component of democratic government, including elections, councillors' fees and expenses, subscriptions to local authority associations, meetings of council and policy-making committees, public disclosure (e.g. GIPA), and legislative compliance.

Administration

Administration: includes corporate support and other support services, engineering works and any council policy compliance.

Public order and safety

Public order and safety: includes Council's fire and emergency services levy, fire protection, emergency services, beach control, enforcement of regulations and animal control.

Health

Health: includes immunisation, food control, health centres etc.

Environment

Environment: includes noxious plants and insect/vermin control; other environmental protection; solid waste management, including domestic waste; other waste management; other sanitation; and garbage, street cleaning, drainage and stormwater management.

Community services and education

Community services and education: includes administration and education; social protection (welfare); migrant, Aboriginal and other community services and administration (excluding accommodation – as it is covered under 'housing and community amenities'); youth services; aged and disabled persons services; children's services, including family day care; child care; and other family and child services.

Housing and community amenities

Housing and community amenities: includes public cemeteries; public conveniences; street lighting; town planning; other community amenities, including housing development and accommodation for families and children, aged persons, disabled persons, migrants and Indigenous persons.

Recreation and culture

Recreation and culture: includes public libraries; museums; art galleries; community centres and halls, including public halls and performing arts venues; sporting grounds and venues; swimming pools; parks; gardens; lakes; and other sporting, recreational and cultural services.

Transport and communication

Transport and communication (urban local, urban regional): includes sealed and unsealed roads, bridges, footpaths and parking areas

Economic affairs

Economic affairs: includes camping areas and caravan parks; tourism and area promotion; industrial development promotion; markets; and other business undertakings.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 3 Income from continuing operations

	Actual Period ended 30 June 2017 \$'000
(a) Rates & annual charges	
Ordinary Rates	
Residential	122,540
Farmland	28
Business	24,633
Total ordinary rates	147,201
Special Rates	
Business	1,206
Annual charges (pursuant to s496, s501 & s611)	
Domestic Waste Management Services	58,620
Stormwater management services charge	946
Section 611 charges	102
Total annual charges	59,668
Total rates and annual charges	208,075

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 3 Income from continuing operations (continued)

	Actual Period ended 30 June 2017 \$'000
(b) User charges and fees	
User charges (pursuant to s.502)	
Waste Management Services (non-domestic)	458
Total user charges	458
Fees	
Advertising Fees	327
Caravan Park	7,575
Cemeteries	611
Child Care	12,449
Coastal Environmental Centre	266
Community Centres	2,389
Credit Card recovery fee	125
Dog Registration	12
Film Permits	190
Glen Street Theatre	1,343
Golf Course	2,890
Kimbriki Waste & Recycling Centre	24,528
Lease Rentals	1,344
Leaseback Fees - Council Vehicle	906
Libraries	136
Parking Areas	11,363
Pittwater Rugby Park	303
Planning & Building Regulation	6,497
Regulatory/ Statutory Fees	645
Restoration Charges	1,463
Road & Shop Inspection	409
Section 149 Certificates (EPA Act)	842
Section 603 Certificates	432
Swimming Centres	6,934
Other	1,454
Total fees	85,433
Total user charges and fees	85,891

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 3 Income from continuing operations (continued)

	Actual Period ended 30 June 2017 \$'000
(c) Interest and investment revenue	
Interest & Dividends	
- Overdue Rates & Annual Charges	559
- Cash and Investments	6,227
Fair Value Adjustments	
- Investments	(49)
Total interest and investment revenue	6,737
Interest revenue is attributable to:	
Unrestricted Investments/Financial Assets:	
Overdue Rates & Annual Charges	559
General Council Cash & Investments	5,074
Restricted Investments/Funds - External:	
Development Contributions	
- Section 94	759
- Section 94A	345
Total interest and investment revenue	6,737
(d) Other revenues	
Ex Gratia Rates	23
Fair Value increments - Investment Properties	180
Commission & Agency Fees	13
Catchment Management	38
Collateralised Debt Obligations repayments	1,583
Animal Management	113
Prelodgements (planning)	114
Market Income	46
Lease Rental	3,508
Health & Compliance Fines	2,982
Food and wine/ Jazz Festival income	1,506
Diesel Rebate	32
Other Revenues - Kimbriki	2,580
Insurance Claim Recoveries	79
Legal Fees Recovery - Rates & Charges (Extra Charges)	198
Legal Fees Recovery - Other	715
Other Fines	539
Parking Fines	4,242
Recycling Income (non domestic)	889
Rental Income - Investment Properties	196
Rental Income - Other Council Properties	3,393
Sales - General	419
Sullage Income/Sponsorship	10
Other Revenues	1,868
Total other revenue	25,266

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 3 Income from continuing operations (continued)

	Operating Actual 2017 \$'000	Capital Actual 2017 \$'000
(e) Grants		
General purpose (untied)		
Financial Assistance - General Component	8,901	-
Financial Assistance - Local Roads Component	2,415	-
Pensioners' Rates Subsidies - General Component	967	-
Total general purpose	12,283	-
Specific purpose		
Pensioners' Rates Subsidies:		
- Domestic Waste Management	559	-
Council Implementation Fund	10,000	-
Stronger Communities Fund	1,000	14,000
Bushfire & Emergency Services	100	-
Child Care	1,618	-
Coast & Estuaries	1,088	-
Community Care	599	-
Community Centres	182	373
Environmental Protection	1,659	99
Heritage & Cultural	63	-
Library	181	493
LIRS Subsidy	309	-
Noxious Weeds	24	-
Recreation & Culture	435	172
Street Lighting	1,188	-
Transport (Roads to Recovery)	663	1,699
Transport (Other Roads & Bridges Funding)	387	2,144
Other	139	-
Total specific purpose	20,194	18,980
Total grants	32,477	18,980
Grant revenue is attributable to:		
- Commonwealth Funding	12,822	1,775
- State Funding	19,655	17,205
	32,477	18,980

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 3 Income from continuing operations (continued)

	Operating Actual 2017 \$'000	Capital Actual 2017 \$'000
(f) Contributions		
Developer contributions:		
- S 94	-	11,844
- S 94A Levies	-	5,545
Total developer contributions	-	17,389
Other Contributions:		
Bushfire Services	324	29
Coast & Estuaries	4	-
Recreation & Culture	532	-
RMS Contributions (Regional/Local, Block Grant)	578	1,294
Footpath	-	418
Community Services	38	445
Community Land	21	2,922
Other	232	9
Total other contributions	1,729	5,117
Total contributions	1,729	22,506
Total grants and contributions	34,206	41,486

(g) Restrictions relating to grants and contributions

Certain grants & contributions are obtained by Council on condition that they be spent in a specified manner:

Grants and contributions recognised in the current period which have not been spent	51,782
Less: Grants and contributions recognised in a previous reporting period which have been spent in the current reporting period	(31,804)
Net increase/(decrease) in restricted assets during the current reporting period	19,978

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 4 Expenses from continuing operations

	Actual 2017 \$'000
(a) Employee Benefits & On-Costs	
Salaries and Wages	114,761
Employee Termination Costs	4,807
Travelling	119
Employee Leave Entitlements (ELE)	15,903
Superannuation	12,531
Workers' Compensation Insurance	990
Fringe Benefit Tax (FBT)	788
Training Costs (other than Salaries & Wages)	1,241
Recruitment Costs	114
Other	1,321
Total Employee Costs	152,575
Less: Capitalised Costs	(2,785)
Total employee costs expensed	149,790

(b) Borrowing Costs

Interest on Loans	3,740
Charges on Finance Leases	-
Amortisation of Discounts and Premiums	
- Remediation Liabilities	1,167
Less: Capitalised Costs	
Total borrowing costs expensed	4,907

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 4 Expenses from continuing operations (continued)

	Actual 2017 \$'000
\$ '000	\$'000
(c) Materials & contracts	
Raw Materials & Consumables	33,691
Contractor & Consultancy Costs	
- Bush Regeneration	2,566
- Cleaning	2,223
- Consultancy	6,225
- External Roadwork	330
- Garbage	13,514
- Kimbriki Waste & Recycling Centre	13,485
- Recycling	5,249
- Security	373
- Waste Disposal	16,182
- Tree Works	3,643
- Other	21,131
Remuneration of Auditors ⁽¹⁾	
- Audit Services	245
- Other Services	8
Legal Fees:	
- Planning & Development	2,250
- Other	2,506
Operating Leases:	
- Printers	879
- Other	206
Less: Capitalised Costs	(48)
Total materials and contracts	124,658
 1. Auditor remuneration	
a. During the period the following fees were paid or payable for services provided by the Auditor-General	
(i) Audit and other assurance services	
Audit and review of financial statements	223
Total remuneration for audit and other assurance services	223
 b. During the period the following fees were paid or payable for services provided by other auditors:	
(i) Audit and other assurance services	
Audit and review of financial statements	22
Other assurance services	8
Total remuneration for audit and other assurance services	30
 (ii) Other services	
Other	-
Total remuneration for other services	-
 Total remuneration of auditors	253

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 4 Expenses from continuing operations (continued)

	Actual 2017 \$'000
(d) Depreciation, Amortisation & Impairment	
Depreciation and amortisation	
Plant and Equipment	4,259
Office Equipment	3,103
Furniture & Fittings	295
Property, Plant & Equipment - Leased	37
Land Improvements (depreciable)	1,115
Buildings - Non Specialised	4,866
Buildings - Specialised	1,220
Other Structures	1,589
Infrastructure:	
- Roads	7,846
- Bridges	74
- Footpaths	453
- Stormwater Drainage	7,299
- Swimming Pools	493
- Open space/recreational assets	2,799
Other Assets	
- Library Books	1,303
- Other	-
Tip Asset	276
Less: Capitalised Costs	
Total depreciation and amortisation	37,027
Impairment	
Infrastructure:	
- Roads	-
- Bridges	-
- Footpaths	-
- Stormwater Drainage	-
- Swimming Pools	-
- Open space/recreational assets	-
Total impairment costs (IPPE)	-
Impairment of investments	
- investments available for sale	-
- investments other than available for sale	-
Total impairment costs (Investments)	-
Total depreciation and impairment	37,027

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 4 Expenses from continuing operations (continued)

	Actual 2017 \$'000
(e) Other Expenses	
Other Expenses for the year include the following:	
Advertising	1,143
Bad & Doubtful Debts	173
Commissions	364
Contributions to Other Levels of Government	
- Planning Levy	666
- Waste Levy	9,821
- Emergency Services Levy	5,761
- Other Levies	817
Contributions & Donations (Section 356)	2,298
Data Services	601
Electricity & Heating	5,711
Insurance	3,283
Interest on Bonds & Deposits	161
Land Tax	281
Management Fees	1,500
SHOROC Contributions	75
Street Lighting	3,171
Telephone & Communications	1,306
Valuation Fees	441
Other	1,385
Total other expenses	38,958

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 5 Gain or loss from the disposal of assets

	Actual Period ended 30 June 2017 \$'000
Property (excl. Investment Property)	
Proceeds from Disposal	487
less: Carrying Amount of Property Assets Sold	-
Net gain/(loss) on disposal	487
Plant & Equipment	
Proceeds from Disposal	2,726
less: Carrying Amount of P&E Assets Sold	(2,048)
Net gain/(loss) on disposal	678
Office Equipment & Furniture	
Proceeds from Disposal	-
less: Carrying Amount of OE&F Assets Sold	(6)
Net gain/(loss) on disposal	(6)
Infrastructure	
Proceeds from Disposal	-
less: Carrying Amount of Infrastructure Assets Sold	(1,131)
Net gain/(loss) on disposal	(1,131)
Capital Work in Progress	
Proceeds from Disposal	-
less: Carrying Amount of Infrastructure Assets Sold	(577)
Net gain/(loss) on disposal	(577)
Financial Assets	
Proceeds from Disposal	328,956
less: Carrying Amount of Financial Assets Sold	(328,956)
Net gain/(loss) on disposal	-
Non Current Assets Classified as "Held for Sale"	
Proceeds from Disposal	16,079
less: Carrying Amount of "Held for Sale" Assets Sold	(7,742)
Net gain/(loss) on disposal	8,337
Intangibles	
Proceeds from Disposal	-
less: Carrying Amount of Intangibles	(5,166)
Net gain/(loss) on disposal	(5,166)
Net gain/(loss) on disposal of assets	2,622

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 6(a) Cash and Cash Equivalents

	Actual 2017 \$'000
Cash at Bank and on Hand	9,806
Deposits at Call	20,014
Total Cash & Cash Equivalents	29,820

Note 6(b) Investments

	Actual 2017	
	Current \$'000	Non Current \$'000
Financial Assets at fair value through Profit and Loss - Held for Trading	-	954
Held to Maturity Investments	157,670	-
Total	157,670	954

**Financial Assets at fair value through
Profit and Loss - Held for Trading**

Transfer on amalgamation	-	1,079
Revaluation to Income Statement	-	(49)
Additions	-	-
Disposals	-	(76)
Transfers between Current/Non Current	-	-
At end of year	-	954

Comprising of:

Mortgage Backed Securities	-	954
	-	954

Held to Maturity Investments

Transfer on amalgamation	168,635	-
Amortisation of discounts and premiums	-	-
Additions	312,915	5,000
Disposals	(328,880)	-
Transfers between Current/Non Current	5,000	(5,000)
At end of year	157,670	-

Comprising of:

Term Deposits	157,670	-
FRNs	-	-
	157,670	-

Note:

Refer to Note 27 Fair value measurement for information regarding the fair value of investments held.

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

NOTE 6(c) Restricted cash, cash equivalents and investments

	Actual 2017	
	Current \$'000	Non Current \$'000
Total Cash, Cash Equivalents and Investments	187,490	954
External Restrictions (refer below)	76,718	954
Internal Restrictions (refer below)	37,671	-
Unrestricted	73,101	-
	187,490	954

	Transfer on Amalgamation \$'000	Transfers to Restrictions \$'000	Transfers from Restrictions \$'000	Closing Balance \$'000
External Restrictions - Included in Liabilities				
Nil				
External Restrictions - Other				
Developer contributions - general (A)	39,707	18,495	(16,817)	41,385
Specific purpose unexpended grants (B)	2,758	6,692	(6,536)	2,914
Domestic waste management (C)	5,507	9,416	(684)	14,239
Stormwater management (C)	156	534	(559)	131
RMS contributions (D)	139	932	(1,059)	12
New council implementation fund (B)	-	10,214	(6,897)	3,317
Stronger communities fund (B)	-	15,449	(495)	14,954
Other	720	-	-	720
External Restrictions - Other	48,987	61,732	(33,047)	77,672
Total External Restrictions	48,987	61,732	(33,047)	77,672

- A** Development contributions which are not yet expended for the provision of services and amenities in accordance with contribution plans (refer Note 17).
- B** Grants which are not yet expended for the purposes for which the grants were obtained (refer Note 1).
- C** Domestic Waste Management (DWM) are externally restricted assets and must be applied for the purposes for which they were raised.
- D** RMS contributions which are not yet expended for the provision of services and amenities in accordance with those contributions.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

NOTE 6(c) Restricted cash, cash equivalents and investments (continued)

	Transfer on Amalgamation \$'000	Transfers to Restrictions \$'000	Transfers from Restrictions \$'000	Closing Balance \$'000
Internal Restrictions				
Balgowah area improvements	684	79	(6)	757
Capital improvement program loan	184	-	(184)	-
Caravan park capital works	149	140	(289)	-
Cemetery reserve	3,112	188	-	3,300
Church Point car park	1,309	410	-	1,719
Church Point precinct loan	6,505	136	(4,596)	2,045
Community development	-	487	-	487
Controlled entities	72	-	(72)	-
Depot redevelopment	152	-	(152)	-
Deposits, retentions & bonds	9,945	1,937	-	11,882
Election reserve	225	-	(225)	-
Employees leave entitlement	6,053	2	-	6,055
Environmental levy (former Manly Council)	1,275	986	(617)	1,644
Environmental levy (escarpment)	178	-	(178)	-
Environmental infrastructure levy	346	-	(346)	-
General reserve	3,160	-	(3,160)	-
Infrastructure replacement	4,792	-	(4,792)	-
Insurance	899	-	(899)	-
Lagoon entrance clearing	110	-	(110)	-
Long Reef SLSC renewal	171	-	-	171
Manly wharf forecourt	50	-	-	50
Marine infrastructure	261	76	(337)	-
Meals on Wheels	244	-	(22)	222
Mona Vale skate park loan	661	-	(661)	-
Narrabeen synthetic sportsfield	257	-	-	257
Outdoor seating	169	154	(323)	-
Plant and equipment replacement	475	-	(475)	-
RMS contribution McCarrs Creek Road	142	-	(142)	-
Road Reserve	378	53	(335)	96
Shelly Beach improvements	9	-	-	9
Special rates variation	2,352	4,199	(3,569)	2,982
Strategic property rationalisation program	310	-	(310)	-
Merger savings fund	-	4,537	-	4,537
Tennis liaison trust fund	274	43	-	317
Unexpended loans	32,500	-	(31,837)	663
Other	1,173	332	(1,027)	478
Total Internal Restrictions	78,576	13,759	(54,664)	37,671
Total Restrictions	127,563	75,491	(87,711)	115,343

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 7 Receivables

	Actual 2017	
	Current \$'000	Non Current \$'000
Purpose		
Rates and annual charges	4,978	1,430
Interest and extra charges	224	256
User charges and fees	7,706	-
Accrued revenues		
- Interest on Investments	1,233	-
- Other income accruals	-	-
Government Grants & subsidies	4,863	-
Net GST Receivable	50	-
Total	19,054	1,686
less: Provision for impairment		
Rates & Annual Charges	-	-
User Charges & Fees	(383)	-
Total provision for impairment - receivables	(383)	-
Total net receivables	18,671	1,686
Externally Restricted Receivables		
Domestic Waste Management	1,304	329
Other	-	-
Total External Restrictions	1,304	329
Internally Restricted Receivables		
Nil	-	-
Unrestricted Receivables	17,367	1,357
Total net receivables	18,671	1,686

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 8 Inventories & other assets

	Actual 2017	
	Current \$'000	Non Current \$'000
Inventories		
At cost:		
Stores & materials	128	-
Trading stock	64	-
Total inventories	192	-
 Inventories not expected to be realised within the next 12 months	 -	 -
 Other assets		
Prepayments	1,512	-
Total other assets	1,512	-
Total inventories & other assets	1,704	-

Note:

Refer to Note 27 Fair value measurement for information regarding the fair value of other assets held.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

NOTE 9(a) Infrastructure, property, plant & equipment

By asset class	Transfer on Amalgamation					Other Asset Movements during the Reporting Period						
	Gross Carrying Amount \$'000	Accumulated Depreciation & Impairment \$'000	Carrying value \$'000	Renewals \$'000	New Assets \$'000	Carrying Value of Disposals \$'000	Depreciation and Impairment \$'000	Transfers \$'000	Revaluation Increments/(decrements) \$'000	Gross Carrying Amount \$'000	Accumulated Depreciation & Impairment \$'000	Carrying value \$'000
Capital Work in Progress	21,210		21,210	11,579	17,460	(577)	-	(21,021)		28,651		28,651
Plant & Equipment	26,454	13,422	13,032	4,456	408	(2,048)	(4,259)	1,112		27,401	14,700	12,701
Office Equipment	11,753	7,768	3,985	1,199	2,903	(6)	(3,103)	86		15,920	10,856	5,064
Furniture & Fittings	1,974	1,519	455	33	-	-	(295)			2,009	1,816	193
Plant & Equipment (under Finance Lease)	96	59	37	-	-	-	(37)			-	-	-
Land:												
- Operational Land	276,424		276,424		1,805			1,891		280,120		280,120
- Community Land	2,073,518		2,073,518							2,073,518		2,073,518
- Land Under Roads	367		367							367		367
Land Improvements - depreciable	3,477	503	2,974	352	-	-	(1,115)	4,677		8,492	1,604	6,888
Buildings - Non Specialised	409,566	66,104	343,462	3,802	18,032	(17)	(4,866)	15,259		443,910	68,238	375,672
Buildings - Specialised	99,632	17,332	82,300	544	-	(7)	(1,220)	(1,276)		98,456	18,115	80,341
Other Structures	155,320	13,490	141,830	3,250	4,103	(82)	(1,589)	(28)		161,774	14,290	147,484
Infrastructure:												
- Roads	710,146	51,066	659,080	9,527	2,010	(461)	(7,846)	106		720,885	58,469	662,416
- Bridges	10,363	465	9,898	-	-	-	(74)			10,362	538	9,824
- Footpaths	75,478	9,315	66,163	811	2,576	(155)	(453)	69		78,717	9,706	69,011
- Stormwater Drainage	930,792	129,884	800,908	5,077	850	(409)	(7,299)	225		936,458	137,106	799,352
- Swimming Pools	28,771	2,314	26,457	40	-	-	(493)			28,811	2,807	26,004
- Other Open Space/Recreational Assets	108,535	8,159	100,376	2,544	3,505	-	(2,799)	866		114,963	10,471	104,492
Other Assets:												
- Library Books	12,716	9,057	3,659	948			(1,303)			13,665	10,361	3,304
- Other	4,407	-	4,407	17						4,424	-	4,424
- Tip Asset	11,629	1,853	9,776				(276)			11,629	2,129	9,500
Total	4,972,628	332,310	4,640,318	44,179	53,652	(3,762)	(37,027)	1,966	-	5,060,532	361,206	4,699,326

Note:

Refer to Note 27 Fair value measurement for information regarding the fair value of I.P.P & E.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements
for the period 13 May 2016 to 30 June 2017

NOTE 9(b) Restricted infrastructure, property, plant & equipment

	Actual 2017	
	Gross Carrying Amount \$'000	Accumulated Depreciation & Impairment \$'000
Domestic Waste Management		
Buildings	3,796	2,596
Plant & equipment	524	137
Total DWM	4,320	2,733
Other Restricted Assets		
7,88A & 10 Kimbriki Rd Ingleside	8,994	683
Non-Cash S94 Contribution	716	-
Total Other Restrictions	9,710	683
Total restricted I, PP&E	14,030	3,416
		10,614

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

NOTE 10(a) Payables, borrowings and provisions

	Actual 2017	
	Current \$'000	Non Current \$'000
Payables		
Goods & services	818	-
Accrued expenses		
- Borrowings	463	-
- Wages and salaries	361	-
- Other	20,037	-
Payments received In advance	5,634	-
Deposits & retentions	16,619	-
Other Payables	926	-
Total Payables	44,858	-
Current Payables not expected to be settled within the next 12 months		
Deposits & Retentions	12,499	-
Total	12,499	-
Borrowings		
Loans - Secured ⁽¹⁾	5,411	42,607
Finance Lease Liability	-	-
Total Borrowings	5,411	42,607
Provisions⁽²⁾		
Employee Benefits;		
Annual Leave	9,883	-
Sick Leave	455	-
Long Service Leave	19,089	1,827
Other Leave	46	-
Gratuities	17	-
Sub total - Aggregate employee benefits	29,490	1,827
Self Insurance - Workers Compensation	299	685
Asset Remediation	-	18,300
Total Provisions	29,789	20,812
Total payables, borrowings and provisions	80,058	63,419
Current Provisions not expected to be settled within the next 12 months	16,602	-

Notes:

⁽¹⁾Loans are secured over the income of Council

⁽²⁾Vested ELE is all carried as a current provision

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

NOTE 10(a) Payables, borrowings and provisions (continued)

	Actual 2017	
	Current \$'000	Non Current \$'000
Liabilities relating to Restricted Assets		
Externally Restricted Assets		
Domestic Waste Management	2,258	
Total	2,258	-
Internally Restricted Assets		
Security Bonds, Deposits & Retentions	11,882	-
Employee Leave Entitlements	6,055	-
Total	17,937	-
Total Liabilities relating to restricted assets	20,195	-
Liabilities related to unrestricted assets	59,863	63,419
Total	80,058	63,419

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

NOTE 10(b) Description of and movements in provisions

The movement in each class of provision (excluding those relating to employee benefits) is presented in the table below.

Class of Provision	Transfer on amalgamation	Additional Provisions/ (write backs)	Payments	Remeasurement	Closing Balance
\$'000					
Annual Leave	8,635	9,412	(8,164)	-	9,883
Sick Leave	671	(45)	(171)	-	455
Long Service Leave	20,789	3,342	(3,215)	-	20,916
Other Leave	42	46	(42)	-	46
Gratuities	17	-	-	-	17
Self Insurance	1,575	(85)	(506)	-	984
Asset Remediation	17,133	-	-	1,167	18,300
TOTAL	48,862	12,670	(12,098)	1,167	50,601

a. Self Insurance Provisions represent both (i) Claims incurred but not reported and (ii) Claims reported and estimated as a result of Council being a self insurer for Workers Compensation Claims. Public Liability and Professional Indemnity claims are expensed as they meet the recognition criteria set out in AASB 137 Provisions, Contingent Liabilities and Contingent Assets.

Specific uncertainties relating to the final costs and the assumptions made in determining Provisions for Self Insurance include:

- Claims Escalation of between 2.500% and 2.781% per annum and Bond Yields of between 2.120% and 3.781% per annum over a 12 year period;
- All monetary amounts for past Workers Compensation Claims were indexed to bring them to "standardised" values at June 2017;
- Workers Compensation Claim payments are projected into the future by the adopted actuarial model are in "standardised" values as at June 2017;

The last actuarial assessment of Workers Compensation claims was undertaken in March 2017 and was performed by David A Zaman Pty Ltd, Director David Zaman, BSc, FIA, FIAA, MBA.

b. Asset Remediation Provisions represent the Present Value estimate of future costs Council will incur in order to remove, restore and remediate assets and/or activities as a result of past operations. An Evaluation of Costs for Landfill Closure and Post Closure Management was prepared by GHD in June 2013. Refer Note 26 for further information regarding Reinstatement, Rehabilitation and Restoration Liabilities.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 11 Reconciliation of operating result to net cash movement from operating activities

	Notes	Actual 2017 \$'000
(a) Reconciliation of Cash Assets		
Total Cash & Cash Equivalent Assets	6a	29,820
Balances as per Statement of Cash Flows		29,820
(b) Reconciliation of Net Operating Result to Cash provided from Operating Activities		
Net Operating Result from Income Statement		48,946
Add:		
Depreciation and Amortisation		37,027
Decrease in Other Current Assets		638
Decrease in Receivables		32,508
Decrease in Inventories		66
Increase in Provision for Leave Entitlements		972
Increase in Other Provisions		475
Fair Value Adjustments to Financial Assets through Profit and Loss		49
		120,681
Less:		
Decrease in Provision for Doubtful Debts		(552)
Increase in Equity Share in Joint Venture		(3)
Decrease in Payables		(5,449)
Decrease in Accrued Interest Payable		(298)
Decrease in Other Current Liabilities		(2,735)
Gain on Disposal of Assets		(2,622)
Fair Value Adjustments to Investment Property		(180)
NET CASH PROVIDED FROM/(USED IN)		
OPERATING ACTIVITIES from CASH FLOW STATEMENT		109,842

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

NOTE 11 Reconciliation of operating result to net cash movement from operating activities (continued)

	Actual 2017 \$'000
Notes	
(c) Non-Cash Investing & Financing Activities	
Nil	-
	-
(d) Financing Arrangements	
Unrestricted access was available at balance date to the following:	
Bank Overdraft Facilities ⁽¹⁾	1,400
Corporate Credit Cards	198
Bank Guarantee for possible Workers Compensation Claims	3,000
	4,598

Notes:

⁽¹⁾The Bank overdraft facility may be drawn at any time and may be terminated by the bank without notice. Interest rates on Overdrafts and Loans are disclosed in Note 15.

(e) Bank guarantees/ Loan guarantees

Under the Workers Compensation Act 1987, self insurers are required to provide financial security to ensure that other employers in the State will not be required to meet the cost of claims if these entities are not able to meet their workers compensation liabilities. As a self insurer Council has provided State Insurance Regulatory Authority with a bank guarantee for \$2,250,000 to meet this requirement.

Kimbriki Environmental Enterprises Pty Ltd has provided a Bank Guarantee in the amount of \$1,000,000 to the Environmental Protection Authority as a condition to the granting of a licence to Operate a dry waste facility. The amount may be drawn down by the authority if licence conditions are not met. It is not expected that this amount will be drawdown.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 12 Commitments for expenditure

	Actual 2017 \$'000
(a) Capital Commitments (exclusive of GST)	
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:	
- Land & Buildings	852
- Plant & Equipment	1,221
- Office Equipment	-
- Other Structures	685
- Infrastructure	8,832
Total	11,589

Description of Commitments

Contractual commitments for capital works currently being undertaken

(b) Finance Lease Commitments

Commitments under Finance Leases at the Reporting Date are payable as follows:

- Not later than one year	-
- Later than one year and not later than 5 years	-
- Later than 5 years	-
Total	-

Minimum Lease Payments	-
less: Future Finance Charges	-
Lease Liability	-

Representing lease liabilities

- Current Liabilities	-
- Non-Current Liabilities	-
Total	-

Description of Leases

Information Technology Equipment Leases expired during 2017

(c) Non-cancellable Operating Lease Commitments

- Not later than one year	284
- Later than one year and not later than 5 years	433
- Later than 5 years	-
Total	717

Description of Leases

Information Technology Equipment Leases due to expire 2019

(d) Repairs and Maintenance: Investment Property

Contractual Obligations for future repairs and maintenance	-
Total	-

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

NOTE 13 STATEMENT OF PERFORMANCE MEASURES - CONSOLIDATED RESULTS

	Amounts 2017 \$'000	2017 Indicators	Benchmark
\$ '000			
1. Operating Performance			>0
Total continuing operating revenue ¹ excluding capital grants and contributions less operating expenses	4,710	1.31%	
Total continuing operating revenue ¹ excluding capital grants and contributions	360,047		
2. Own Source Operating Revenue			>60%
Total continuing operating revenue ¹ excluding all grants and contributions	325,842	81.15%	
Total continuing operating revenue ¹ inclusive of capital grants and contributions	401,532		
3. Unrestricted Current Ratio			>1.5x
Current assets less all external restrictions	129,841	2.67x	
Current liabilities less specific purpose liabilities	48,699		
4. Debt Service Cover Ratio²			>2x
Operating Results ¹ before capital excluding interest and depreciation/impairment/amortisation	46,644	1.00x	
Principal repayments (from the statement of cash flows) plus borrowing interest costs (from the income statement)	46,691		
5. Rates and Annual Charges Outstanding Percentage			<5%
Rates and Annual Charges Outstanding	6,888	2.80%	
Rates and Annual Charges Collectible	245,939		
6. Cash Expense Cover Ratio			>3 months
Current period's cash and cash equivalents + term deposits	187,490	5.94 months	
Payments from cash flow of operating and financing activities	31,555		

Note:

¹ Excludes fair value adjustments, reversal of revaluation decrements, net gain on sale of assets and net share of interests in joint ventures

² This ratio has been impacted by the early repayment of three loans. In the absence of these early repayments of \$35,653 the ratio would be 4.18x which is well above the benchmark

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 14 Investment properties

	Actual 2017 \$'000
\$ '000	\$'000
At Fair value	
Opening Balance at 1 July	1,900
Acquisitions	-
Capitalised subsequent expenditure	-
Classified as held for sale or disposals	-
Net gain (loss) from fair value adjustment	180
Transfer (to) from inventories and owner occupied property	-
Closing Balance at 30 June	2,080
(a) Amounts recognised in profit and loss for investment property	
Rental income	196
Net gain (loss) from fair value adjustment	180
Direct operating expenses from property that generated rental income	(6)
Direct operating expenses from property that did not generate rental income	-
	370
(b) Contractual Obligations	
Refer to Note 12 for disclosure of any contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancements.	
(c) Leasing Arrangements	
The investment properties are leased to tenants under long term operating leases with rentals payable monthly. Minimum lease payments receivable on leases of investment properties are as follows.	
Minimum lease payments under non-cancellable operating leases of investment properties not recognised in the financial statements are receivable as follows:	
Within 1 year	182
Later than 1 year but less than 5 years	48
Later than 5 years	-
Total Minimum Lease Payments Receivable	230

Note:

Refer to Note 27 Fair value measurement for information regarding the fair value of investment properties held.

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 15 Financial Risk Management

Risk Management

Council's activities expose it to a variety of financial risks including (i) price risk, (ii) credit risk, (iii) liquidity risk and (iv) interest rate risk. Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's Finance Unit under policies approved by the Council.

Council held the following financial instruments at balance date:

	Carrying Value 2017 \$'000	Fair Value 2017 \$'000
Financial Assets		
Cash and Cash Equivalents	29,820	29,820
Receivables	20,357	20,357
Financial Assets at Fair value through profit or loss - Held for Trading	954	954
Held-to-Maturity Investments	157,670	157,670
Total Financial Assets	208,801	208,801
Financial Liabilities		
Payables	39,224	39,224
Borrowings	48,018	48,018
Total Financial Liabilities	87,242	87,242

Note:

Refer to Note 27 for fair value information.

Cash and Cash Equivalents are not measured at Fair Value

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 15 Financial Risk Management (continued)

Council's objective is to maximise its return on cash & investments whilst maintaining an adequate level of liquidity and preserving capital. Council's Financial Unit manages its cash and investments portfolio with the assistance of independent advisors. Council has an Investment Policy which complies with the Local Government Act & Minister's Investment Order. The Policy is regularly reviewed by Council and an Investment Report provided to Council on a monthly basis setting out the make-up and performance of the portfolio.

The risks associated with the investments held are:

- Price risk – the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or factors affecting similar instruments traded in a market.
- Interest rate risk – the risk that movements in interest rates could affect returns.
- Credit risk – the risk that a contracting entity will not complete its obligations under a financial instrument resulting in a financial loss to Council.

Council manages these risks by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees. Council also seeks advice from its independent advisers before placing any cash and investments.

(a) Market risk - price risk and interest rate risk

The impact on result for the period and equity of a reasonably possible movement in the price of investments held is shown below. The reasonably possible movement was determined based on historical movements and economic conditions in place at the reporting date.

	2017 \$'000
Impact of a 10% ⁽¹⁾ movement in price of Investments	
- Equity	95
- Income Statement ⁽²⁾	95
Impact of a 1% ⁽¹⁾ movement in Interest Rates on Cash and Investments	
- Equity	1,875
- Income Statement ⁽²⁾	1,875

Notes:

⁽¹⁾ Sensitivity percentages based on management's expectation of future possible market movements. (Price movements calculated on investments subject to fair value adjustments. Interest rate movements calculated on cash, cash equivalents and FRNs.)

Recent market volatility has seen larger market movements for certain types of investments.

⁽²⁾ Maximum impact.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 15 Financial Risk Management (continued)

(b) Credit risk

Council's major receivables comprise Rates & Annual Charges and User Charges & Fees. The major risk associated with these receivables is credit risk - the risk that debts due and payable to Council may not be repaid. Council manages this risk by monitoring outstanding debt and employing stringent debt recovery policies.

Credit risk on Rates and Annual Charges is minimised by the ability of Council to recover these debts as a secured charge over the land that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue Rates & Annual Charges which further encourages payment.

There are no significant concentrations of credit risk. The level of outstanding receivables is reported to Council quarterly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on material non-rate debtors.

There are no material receivables that have been subject to a re-negotiation of repayment terms.

The profile of the Council's credit risk at reporting date was:

	30 June 2017
\$'000	
Percentage of Rates and Annual Charges	
- Current	-
- Overdue	100%
Analysis of overdue debts	
Less than 1 year	3,658
1 to 2 years	828
2 to 5 years	1,006
Greater than 5 years	916
	6,408
Percentage of Other Receivables	
- Current	71%
- Overdue	29%
Analysis of overdue debts	
0 - 30 days overdue	10,185
30 - 60 days overdue	1,738
60 - 90 days overdue	369
90 days + overdue	2,040
	14,332

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 15 Financial Risk Management (continued)

\$ '000

(c) Liquidity risk

Payables & Borrowings are both subject to liquidity risk - the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended and overdraft facilities can be drawn down in extenuating circumstances.

The contractual undiscounted cash outflows of Council's Payables & Borrowings are set out in the Liquidity Sensitivity Table below:

\$'000	Due Within 1 Year	Due Between 1 and 5 Years	Due after 5 Years	Total Contractual Cash Flows	Carrying Values
At 30 June 2017					
Payables	39,224	-	-	39,224	39,224
Borrowings	5,411	21,719	20,888	48,018	48,018
Total Financial Liabilities	44,635	21,719	20,888	87,242	87,191

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs. Council manages this risk by borrowing long term and fixing the interest rate on a 4 year renewal basis. The Finance Unit regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2017 Weighted Average Interest Rate	Balance \$'000
Overdraft	-	-
Bank Loans - Fixed	5.3%	34,550
- Variable ⁽¹⁾	3.5%	13,468
		48,018

⁽¹⁾ The interest rate risk applicable to Variable Rate Bank Loans is not considered significant.

Note 16 Material budget variations

These disclosures do not apply to new councils proclaimed on 12 May 2016.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 17 Statement of Developer Contributions

(a) Summary of developer contributions

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Community facilities	5,956	872	-	148	(350)	-	6,627	-
Drainage	3,433	1,351	-	79	-	-	4,863	-
Environmental programs (incl. drainage)	772	532	-	14	(346)	-	972	-
Library and recreation	(349)	0	-	0	-	-	(349)	-
Open space	14,123	4,672	-	388	(6,430)	-	12,752	-
Parking	1,721	168	-	29	(1)	-	1,916	-
Roads	2,475	3,341	-	51	(6,567)	-	(699)	-
Streetscape/transport	1,847	364	-	35	-	-	2,246	-
Traffic facilities	845	55	-	15	(379)	-	536	-
Other	(242)	489	-	(2)	(388)	-	(142)	-
S94 Contributions - under a Plan	30,580	11,844	-	759	(14,462)	-	28,721	-
S94A Levies - under a Plan	9,111	5,545	-	345	(2,351)	-	12,649	-
Total Revenue Under Plans	39,690	17,389	-	1,104	(16,813)	-	41,370	-
S94 not under Plans	730	(0)	-	-	-	-	730	-
Total Contributions	40,421	17,389	-	1,104	(16,813)	-	42,101	-
Less: Land	(716)	-	-	-	-	-	(716)	-
Total Cash Contributions	39,705	17,389	-	1,104	(16,813)	-	41,385	-

(b) Contributions - Under a plan

S94 Contributions - Under a plan

Former Manly Council - Residential (2005 plan)

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Traffic facilities	371	54	-	6	-	-	431	-
Parking	-	-	-	-	-	-	-	-
Open space	44	550	-	19	(104)	-	509	-
Community facilities	(1,239)	95	-	-	(154)	-	(1,299)	-
Streetscape/transport	1,356	240	-	24	-	-	1,620	-
Environmental programs (incl. drainage)	45	359	-	3	(174)	-	233	-
Total	577	1,297	-	53	(432)	-	1,495	-

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements
for the period 13 May 2016 to 30 June 2017

Note 17 Statement of Developer Contributions (continued)

(b) Contributions - Under a plan (continued)

Former Manly Council - Manly Precinct/Commercial (2005 plan)

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Traffic facilities	59	1	-	1	-	-	60	
Community facilities	(98)	4	-	-	-	-	(94)	
Streetscape/transport	(224)	88	-	-	-	-	(136)	
Environmental programs (incl. drainage)	359	122	-	7	-	-	488	
Total	95	214	-	8	-	-	318	-

Former Manly Council - Other Precincts (2005 plan)

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Traffic facilities	6	0	-	0	-	-	6	
Community facilities	(72)	2	-	-	-	-	(71)	
Streetscape/transport	714	37	-	11	-	-	762	
Environmental programs (incl. drainage)	343	51	-	3	(172)	-	226	
Total	991	90	-	15	(172)	-	924	-

Former Manly Council - Manly Precinct (1999 plan)

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Open space	241	-	-	4	-	-	245	
Library and recreation	18	-	-	-	-	-	18	
Environmental programs (incl. drainage)	-	-	-	-	-	-	-	
Total	259	-	-	4	-	-	263	-

Former Manly Council - Other Precincts (1999 plan)

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Open Space	307	-	-	6	-	-	313	
Library and recreation	(367)	-	-	-	-	-	(367)	
Total	(60)	-	-	6	-	-	(54)	-

Former Manly Council - Parking (1999 plan)

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Parking	1,719	168	-	29	-	-	1,916	
Total	1,719	168	-	29	-	-	1,916	-

Annual Financial Statements

Northern Beaches Council

**Notes to the Financial Statements
for the period 13 May 2016 to 30 June 2017**

Note 17 Statement of Developer Contributions (continued)

(b) Contributions - Under a plan (continued)

Former Manly Council - Tourist Developments (2005 plan)

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Open space	28	-	-	1	-	-	29	
Environmental programs (incl. drainage)	25	-	-	-	-	-	25	
Total	53	-	-	1	-	-	54	-

Former Pittwater Council - Contribution Plan Number 2 - Open space, bushland and recreation

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Open space	863	364	-	10	(1,047)	-	190	
Total	863	364	-	10	(1,047)	-	190	-

Former Pittwater Council - Contribution Plan Number 3 - Public library services

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Community facilities	313	82	-	6	(50)	-	350	
Total	313	82	-	6	(50)	-	350	-

Former Pittwater Council - Contribution Plan Number 4 to 10 & 15 - Warriewood Valley and material public works

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage	3,433	1,351	-	79	-	-	4,863	
Roads	2,475	3,341	-	51	(6,567)	-	(699)	
Open space	1,083	3,757	-	51	(626)	-	4,265	
Community facilities	6,970	546	-	139	-	-	7,656	
Other	(522)	259	-	(8)	(137)	-	(407)	
Total	13,439	9,254	-	312	(7,329)	-	15,677	-

Former Pittwater Council - Contribution Plan Number 14 - Newport car park

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Parking	1	-	-	-	(1)	-	-	
Open space	-	-	-	-	-	-	-	
Total	1	-	-	-	(1)	-	-	-

Former Pittwater Council - Contribution Plan Number 18 - Community service facilities

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Community facilities	84	143	-	3	(147)	-	83	
Total	84	143	-	3	(147)	-	83	-

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 17 Statement of Developer Contributions (continued)

(b) Contributions - Under a plan (continued)

Former Pittwater Council - Contribution Plan Number 19 - Village streetscape

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Other	280	230	-	6	(251)	-	265	
Total	280	230	-	6	(251)	-	265	-

Former Warringah Council - 2001 plan

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Traffic Facilities	409	-	-	8	(379)	-	38	
Parking	-	-	-	-	-	-	-	
Open Space	11,557	-	-	298	(4,653)	-	7,201	
Community Facilities	-	-	-	-	-	-	-	
Total	11,966	-	-	306	(5,032)	-	7,240	-

S94A Contributions - Under a Plan

Former Warringah Council - s94A contribution plan

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Other	9,111	5,545	-	345	(2,351)	-	12,649	
Total	9,111	5,545	-	345	(2,351)	-	12,649	-

(c) Contributions - not under a plan

Former Manly Council

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Other	14	-	-	-	-	-	14	-
Total	14	-	-	-	-	-	14	-

Former Warringah Council

Purpose	Opening Balance	Contributions received during the period		Interest earned during period	Expended during period	Internal borrowings during the period	Held as Restricted Asset	Cumulative Internal borrowings (to)/from
		Cash	Non Cash					
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Land	716	-	-	-	-	-	716	
Total	716	-	-	-	-	-	716	-

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 18 Contingencies

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but their knowledge and disclosure is considered relevant to the users of Council's Financial Statements.

Contingent Liabilities

1. Guarantees

(i) Defined Benefit Superannuation Contribution Plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a "multi-employer fund" for purposes of AASB119 Employee Benefits. Sufficient information is not available to account for the Scheme as a defined benefit plan in accordance with AASB119 because the assets to the Scheme are pooled together for all councils.

The amount of employer contributions to the defined benefit section of the Scheme and recognised as an expense for the period ending 30 June 2017 was \$1,785,255. The last valuation of the Fund was performed by Mr Richard Boyfield, FIAA on 2nd December 2016, and covers the period ended 30 June 2016.

However, the position is monitored annually and the actuary has estimated that, as at 30 June 2017 a deficit still exists. Effective from 1 July 2009, employers are required to make additional contributions to assist in extinguishing this deficit. The amount of additional contributions included in the total employer contribution advised above is \$999,574. Council's expected contributions to the plan for the next annual reporting period is \$1,708,316.

The share of this deficit, that is broadly attributed to Council, is estimated to be in the order of \$1,493,545 as at 30 June 2017.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has, however, disclosed a contingent liability in Note 18 to reflect the possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to Local Government. Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the Net Assets or Liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the Fund Years. The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) WorkCover

Council provides bank guarantees to the value of \$2,250,000 to secure its self-insurance license for Workers Compensation. The guarantee is provided to the State Insurance Regulatory Authority.

(iv) Other Guarantees

Kimbriki Environmental Enterprises Pty Ltd has provided a Bank Guarantee in the amount of \$1,000,000 to the Environmental Protection Authority as a condition to the granting of a licence to operate a dry waste facility. The amount may be drawn down by the authority if licence conditions are not met. It is not expected that this amount will be drawn down.

2. Other Liabilities

(i) Third Party Claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services. Council believes that it is appropriately covered for all claims through its Insurance Coverage and does not expect any material liabilities to eventuate.

(ii) S94 and S94A Plans

Council has significant obligations to provide Section 94 and Section 94A infrastructure. It is possible that funds contributed may be less than the cost of this infrastructure requiring Council to borrow or use general revenue to fund the difference. (Refer Note 17).

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements for the period 13 May 2016 to 30 June 2017

Note 18 Contingencies (Continued)

(iii) Legal Expenses

Council is ordinarily the planning consent authority for its area under the Environmental Planning & Assessment Act 1979. Pursuant to that Act, certain persons dissatisfied by a planning decision of the Council may appeal to the Land & Environment Court. It is the Court's normal practice in Class 1 proceedings that parties bear their own legal costs. In class 4 (or judicial review) proceedings, costs usually follow the event.

At the date of these reports, Council did not have notice of any appeals against planning decisions made prior to reporting date.

Council is involved in other litigation (including other Land and Environment Court proceedings, civil liability proceedings and Local Court prosecutions). Whilst these matters are unlikely to cost Council in excess of \$100,000 individually (subject to the comments below), the amount of further costs cannot be known until these proceedings are concluded.

(iv) Potential Land Acquisitions due to Planning Restrictions imposed by Council

Council has classified a number of privately owned land parcels as Local Open Space or Bushland. As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels. At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

(v) Other

At the first meeting of Northern Beaches Council on 19 May 2016, the Administrator undertook to review the Manly Oval project and the Whistler Street project in light of community concerns. At this meeting, Council resolved to terminate the Development Deed with Built Development (Manly) Pty Ltd (Built) and Athas Holdings Pty Ltd (Athas). On 15 November 2016, Council provided notice of termination of the Development Deed for the Whistler Street project to Built and Athas. On 25 November 2016, Built and Athas provided to Council a notice under the Development Deed disputing the validity of the termination. Council entered into negotiations with Built and Athas regarding the Whistler Street project and the disputed termination, under a Negotiations Deed. These negotiations were without prejudice. The negotiations have come to an end without agreement, with Built and Athas providing Council with a letter dated 25 May 2017 terminating the Negotiations Deed effective on or about 25 June 2017.

On 26 October 2017 Built and Athas lodged a claim in the Supreme Court of NSW for loss of profit, interest (pursuant to section 100 of the Civil Procedure Act 2005 (NSW)), costs, interest on costs and such further or other orders as the Court thinks fit.

Council will defend the claim and Council's List Response to the claim has been filed and served.

Contingent Assets

(i) Land Under Roads

As permitted under AASB 1051, Council has elected not to bring to account Land Under Roads that it owned or controlled up to and including 30 June 2008.

(ii) Infringement Notices/Fines

Fines and Penalty Income, the result of Council issuing Infringement

Notices is followed up and collected by the Infringement Processing Bureau. Councils Revenue Recognition policy for such income is to account for it as revenue on receipt. Accordingly, at Year End, there is a potential asset due to Council not recognising issued but unpaid Infringement Notices.

Due to the limited information available on the status, value and duration of outstanding Notices, Council is unable to determine the value of outstanding income.

(iii) Building Commencements

There were no current construction certificates on hand awaiting collection.

There is still building activity that may have commenced without proper approval and payment of appropriate fees. However, the number has dropped significantly due to ongoing investigations and monthly audits that were implemented to monitor the possibility of further unlawful works.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 19 Interests in other entities

Interests in subsidiaries

(a) Composition of the Group

	Principal place of business	Percentage % Owned 2017
Subsidiaries		
Kimbriki Environmental Enterprises Pty Limited	Kimbriki Road, Ingleside, NSW	96%

The percentage ownership interest held is equivalent to the percentage voting rights.

The financial position and performance Kimbriki Environmental Enterprises Pty Ltd is for the financial period ended 30 June 2017.

Controlled entities with ownership interest of 50% or less

Council does not have any subsidiaries with an ownership interest of less than 50%.

(b) Significant restrictions relating to subsidiaries

Council is the majority shareholder in Kimbriki Environmental Enterprises Pty Limited (Company). The Company commenced operating its waste and recycling business on 1 July 2009 with a lease over the Council owned site for a period of 25 years. The one minority shareholder in the Company is Mosman Council.

The Shareholder Agreement requires that a Super Majority Consent of Shareholders (majority shareholder plus one other shareholder) is required for the following decisions:

- any decision of the company to require the Councils to subscribe for further Shares to fund the continuing operation of the Company.
- any decision of the shareholders in relation to any of the following matters:
 - o any lease of the Kimbriki Facility from Warringah;
 - o any call offer in favour of Northern Beaches Council to purchase the Kimbriki Residential Properties (assuming the Company acquires them); and
 - o any Collection Contract between the Company and Northern Beaches Council.

Further, an Extraordinary Majority Consent of Shareholders (majority shareholder plus two other shareholders) is required for any decision relating to:

- Constitution amendment: any amendment to the constitution documents of the Company;
- Liquidation: the liquidation of winding up of the Company;
- Capital reorganisation: any reorganisation, reclassification, reconstruction, consolidation or subdivision of the capital of the Company, including any buyback or redemption of Shares, or the creation of any different class of marketable securities in the capital of, the Company;
- Significant investments: any agreement by the Company to purchase any asset, make any investment or otherwise commit to a project with a value in a single case, or any number of cases with the same vendor or other contracting party (or person associated with them) in any year with an aggregate value, exceeding \$2,500,000;
- Bonus issue: the issue of any bonus shares in the capital of the Company; and
- Share offers: any issue of marketable securities in the capital of the Company, except where this agreement expressly permits otherwise.

Northern Beaches Council now holds the shares of the former Manly, Pittwater and Warringah Councils and for the purposes of the Shareholder Agreement is taken to hold the position of majority shareholder and two other shareholders.

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

**Notes to the Financial Statements
for the period 13 May 2016 to 30 June 2017**

Note 19 Interests in other entities (continued)

(c) Subsidiaries with material Non-Controlling Interests (NCI)

	Kimbriki Environmental Enterprises Pty Limited 30 June 2017
% Ownership held by NCI	4%
	\$'000
Profit/(Loss) allocated to NCI	(81)
Accumulated NCI of subsidiary	746
Dividends paid to NCI	-
Summarised statement of financial position	
Current assets	18,017
Non-current assets	15,478
Current liabilities	7,528
Non-current liabilities	5,326
Net assets	20,641
Summarised statement of profit and loss and other comprehensive income	
Revenue	36,607
Profit/(Loss)	(2,120)
Total Comprehensive Income	(2,120)
Summarised statement of cash flows	
Cash flows from operating activities	5,510
Cash flows from investing activities	(10,451)
Cash flows from financing activities	-
Net increase / (decrease) in cash and cash equivalents	(3,176)

(d) Consequences of changes in a Council's ownership interest in a subsidiary that do not result in a loss of control

Disposal of ownership interest

Council did not dispose of any ownership interest in a subsidiary during the period.

Acquisition of ownership interest

Council did not acquire additional ownership interest in a subsidiary during the period.

Interests in Joint Arrangements

Name of Entity	Principal Activity	Percentage % Owned 2017
Shorelink Library Network	Sharing of library infrastructure	17%
	Council's share of net income	Council's share of net assets
Shorelink Library Network	3	23

Interests in Associates

Council does not have any interests in associates.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 20 Retained earnings

	Actual 2017 \$'000
\$ '000	Notes
(a) Retained Earnings	
Movements in Retained Earnings were as follows:	
Balance at beginning of period	-
Net Result for the period	4,767,709
Balance at end of period	4,767,709
(b) Reserves	
Infrastructure, Property, Plant & Equipment Revaluation Reserve	-
Total	-

Note 21 Results by Fund

Council does not have any Water or Sewer Funds.

Note 22 Non-current assets classified as held for sale

	Actual 2017 \$'000
\$ '000	
Land	-
Buildings	-
Total Non-Current Assets Held for Sale	-
Transfer on amalgamation	9,707
Proceeds on disposal	(16,079)
Gain on disposal	8,337
Transfer to infrastructure property, plant and equipment	(1,966)
Other	1
Balance at the end of the financial period	-

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 23 Events occurring after reporting date

Events that occur after the reporting date of 30 June 2017, up to and including the date when the financial report is "authorised for issue" have been taken into account in preparing these financial statements.

The Office of Local Government has determined that the date when the financial statements are "authorised for issue" is the date on which a council's financial statements are signed.

Events that occur after the Reporting Date represent one of two types:

(i) Events that have provided evidence of conditions that existed at the Reporting Date

These financial reports (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2017.

(ii) Events that have provided evidence of conditions that arose after the Reporting Date

These financial reports (and figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2017 and which are indicative of conditions that arose after 30 June 2017.

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

Note 24 Discontinued operations

Council has not classified any of its Operations as "Discontinued".

Note 25 Intangible assets

	Actual 2017 \$'000
At Cost	-
Accumulated Amortisation & Impairment	-
Net Book Amount	-
Movements for the period	
Opening Net Book Amount	3,963
Additions - internal development	1,203
Write Off	(5,166)
Amortisation Charge	-
Closing Net Book Amount ⁽¹⁾	-

Notes:

⁽¹⁾Development costs relating to gaining planning approvals for the right to build an alternate waste facility on the Kimbriki site.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 26 Reinstatement, rehabilitation and restoration liabilities

Asset Remediation

Council is required by law to restore the present tip site at Kimbriki to passive open space at the end of its useful life. The projected cost of this restoration is \$191 million based on a Landfill Closure and Post Closure Management Evaluation of Costs Report and has been discounted to its present value at 6% per annum being the risk-free cost of borrowing to Council.

	Actual 2017
\$ '000	\$'000
At beginning of reporting period	17,133
Amounts capitalised to Tip asset	
Revised Costs	-
Amortisation of discount - expensed to borrowing costs	1,167
At end of reporting period	18,300

Amount of Expected Reimbursements

Of the above Provisions for Reinstatement, Rehabilitation and Restoration works, those applicable to Garbage Services & Waste Management are able to be funded through future charges incorporated within Council's Annual Domestic Waste Management Charge.

Provisions for close down and restoration and for environmental clean up costs – Tips

Restoration

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, eg updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Close down and restoration costs are a normal consequence of tip operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

Other movements in the provisions for close down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Rehabilitation

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date and the cost is charged to the income statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the reporting date. These costs are charged to the income statement. Movements in the environmental clean up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost. Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result there could be significant adjustments to the provision for close down and restoration and environmental clean up, which would affect future financial results.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 27 Fair value measurement

The Council measures the following assets and liabilities at fair value on a recurring basis.

- Infrastructure, property, plant and equipment
- Investment property
- Financial assets

During a reporting period Council will measure non-current assets classified as held for sale at fair value on a non-recurring basis if their carrying amount is higher than their fair value and therefore the assets needs to be written down to fair value. They are measured at the lower of their carrying amount and fair value less costs to sell. During the current reporting period, there were no assets measured at fair value on a non-recurring basis.

Non-current assets are classified as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset is available for immediate sale in its present condition.

Fair value hierarchy

AASB 13 *Fair Value Measurement* requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

Level 1	Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3	Unobservable inputs for the asset or liability.

The table below shows the assigned level for each asset and liability held at fair value by the Council

2017	Note	Level 2 Significant observable inputs \$'000	Level 3 Significant unobservable inputs \$'000	Total \$'000
Recurring fair value measurements				
Financial assets				
Investments				
- At fair value through profit or loss	6	954	-	954
Investment Properties				
Commercial Office and Retail	14	2,080	-	2,080
Infrastructure, Property, Plant and Equipment				
Plant & Equipment	9	-	12,701	12,701
Office Equipment	9	-	5,064	5,064
Furniture & Fittings	9	-	193	193
Plant & Equipment – Leased	9	-	-	-
Operational Land	9	-	280,120	280,120
Community Land	9	-	2,073,518	2,073,518
Land Under Roads	9	-	367	367
Land Improvements - Depreciable	9	-	6,888	6,888
Buildings – Non Specialised	9	-	375,672	375,672
Buildings – Specialised	9	-	80,341	80,341
Other Structures	9	-	147,484	147,484
Roads	9	-	662,416	662,416
Bridges	9	-	9,824	9,824
Footpaths	9	-	69,011	69,011
Drainage Infrastructure	9	-	799,352	799,352
Swimming Pools	9	-	26,004	26,004
Other Open Space/Recreational Assets	9	-	104,492	104,492
Library Books	9	-	3,304	3,304
Other Assets	9	-	4,424	4,424
Tip Remediation	9	-	9,500	9,500
Total		-	4,670,675	4,673,709

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 27 Fair value measurement (continued)

Valuation Techniques

Level 3 Measurements

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various Level 3 asset class fair values.

	Valuation Techniques	Unobservable inputs
Infrastructure, Property, Plant and Equipment		
Plant & Equipment	Cost used to approximate fair value	Gross replacement cost and remaining useful life
Office Equipment	Cost used to approximate fair value	Gross replacement cost and remaining useful life
Furniture & Fittings	Cost used to approximate fair value	Gross replacement cost and remaining useful life
Plant & Equipment – Leased	Cost used to approximate fair value	Gross replacement cost and remaining useful life
Operational Land	Price per square metre	Variations in amount per square metre
Community Land	Price per square metre or Average Unit Rate based on Valuer General valuations	Variations in amount per square metre
Land Under Roads	Price per square metre or Average Unit Rate based on Valuer General valuations	Variations in amount per square metre
Land Improvements - Depreciable	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Buildings – Non Specialised	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Buildings – Specialised	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Other Structures	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Roads	Unit rates per m2 or length	Asset condition and remaining useful life
Bridges	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Footpaths	Unit rates per m2 or length	Asset condition and remaining useful life
Drainage Infrastructure	Unit rates per m2 or length	Asset condition and remaining useful life
Swimming Pools	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Other Open Space/Recreational Assets	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Library Books	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Other Assets	Replacement cost used to approximate fair value	Asset condition and remaining useful life
Tip Remediation	Landfill closure and cost estimation plan	Cost of closure and post closure works, cost escalation and discount rate

ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

Notes to the Financial Statements
for the period 13 May 2016 to 30 June 2017

Note 27 Fair value measurement (continued)

Reconciliation of Movements

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy is provided below:

	2017 \$'000
Balance at 13 May	4,619,063
Total gains or losses for the year	-
Recognised in profit or loss - realised	7,968
Recognised in profit or loss – unrealised	(49)
Other movements	-
Purchases	90,377
Sales	(19,273)
Depreciation	(37,027)
Transfer to Non-Current Assets Held for Resale	-
Other Movements	9,613
Revaluations	-
Transfers into Level 3	-
Transfers out of Level 3	-
Balance as at 30 June	4,670,672

There are no transfers identified in the table above.

Note 28 Related Party Disclosures

These disclosures do not apply to new councils proclaimed on 12 May 2016.

Annual Financial Statements

Northern Beaches Council

Notes to the Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 29 Local Government amalgamation

The Local Government (Council Amalgamations) Proclamation 2016 ('the Proclamation') under the Local Government Act 1993 (NSW) transferred the assets and liabilities of the former Manly, Pittwater and Warringah Councils to Northern Beaches Council as at 12 May 2016.

Gain on local government amalgamation	\$'000
Net Assets and liabilities of former councils as at 12/5/16	4,591,392
Adjustments between former council carrying amount of assets and fair values recognised in Northern Beaches Council	(a)(ii) 127,922
Accounting policy adjustments	(b) 813
	4,720,127
Adjustment to Retained earnings - Non Controlling Interest transfer on Amalgamation	(a)(i) (1,445)
	4,718,682

(a) Assets and liabilities transferred from former councils

(i) Carrying amount of assets and liabilities transferred

Assets and liabilities of the former Manly, Pittwater and Warringah Councils acquired as a result of amalgamation have been recognised by Northern Beaches Council at fair value. Northern Beaches Council has, as a result of a comprehensive revaluation recognised former councils' assets at their fair value as at the date of transfer 12 May 2016. The fair value of the net assets has been shown as a gain on local government amalgamation in the income statement and further information is provided below:

	Former Manly Council \$'000	Former Pittwater Council \$'000	Former Warringah Council \$'000	¹ Gain on local government amalgamation \$'000
ASSETS				
Current assets				
Cash and cash equivalents	19,001	4,508	3,930	27,439
Investments	37,955	39,500	91,180	168,635
Receivables	10,076	15,645	24,668	50,389
Inventories	69	105	84	258
Other	1,025	558	567	2,150
Non-current assets classified as held for sale	-	-	9,707	9,707
Total current assets	68,126	60,316	130,136	258,578
Non-Current Assets				
Investments	-	-	1,079	1,079
Receivables	116	1,219	589	1,924
Infrastructure, property, plant and equipment	712,431	1,025,562	2,902,325	4,640,318
Investments accounted for using the equity method	20	-	-	20
Investment property	-	-	1,900	1,900
Intangible assets	-	-	3,963	3,963
Total non-current assets	712,567	1,026,781	2,909,856	4,649,204
Total Assets	780,693	1,087,097	3,039,992	4,907,782
LIABILITIES				
Current liabilities				
Payables	15,641	7,888	26,163	49,692
Borrowings	34,093	2,820	2	36,915
Provisions	8,233	7,569	12,393	28,195
Total current liabilities	57,967	18,277	38,558	114,802
Non-current liabilities				
Borrowings	31,869	21,025	-	52,894
Provisions	203	262	19,494	19,959
Total non-current liabilities	32,072	21,287	19,494	72,853
Total Liabilities	90,039	39,564	58,052	187,655
Net assets transferred	690,654	1,047,533	2,981,940	4,720,127

¹The gain on amalgamation column is the total of the net assets acquired

Annual Financial Statements

Northern Beaches Council

**Notes to the Financial Statements
for the period 13 May 2016 to 30 June 2017**

Note 29 Local Government amalgamation (continued)

(ii) Adjustments between former council carrying amount of assets and fair values recognised in Northern Beaches Council

The following adjustments were made to the carrying amount of the assets and liabilities received as part of the amalgamation in order to recognise them at fair value at the proclamation date.

Adjustments made to recognise net assets at fair value	\$'000
• write-off of assets where original cost is below Council's capitalisation threshold	(555)
• recognition of assets not recorded by former council	
• changes in asset values due to comprehensive valuation process	138,590
• changes in the fair value of Inventory, Receivables, Payables & Provisions	233
• other adjustments (please specify)	
- Elimination of Equity Investment	(10,346)
Total adjustments	<u>127,922</u>

(iii) Rates and Non-Reciprocal Grants income

The rates and non-reciprocal grants revenue for the period from 13 May 2016 to 30 June 2016 were recorded in the financial statements of the former councils in accordance with AASB 1004 Contributions. The assets transferred to Northern Beaches Council include a portion of rates and non-reciprocal grants that were received but related to the period after the former councils ceased to exist.

(b) Accounting policy adjustments

The following Accounting Policy adjustments have been made to the assets and liabilities of the former Manly, Pittwater and Warringah Councils as a result of amalgamation:

Accounting Policy adjustments	\$'000
• to align the basis for the calculation of Debtors	330
• to align the basis for the calculation of Payables	(433)
• to align the basis for the calculation of Employee Provisions	189
• to align the basis for the calculation of Other Provisions	(899)
	<u>(813)</u>

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Annual Financial Statements

Northern Beaches Council

Special purpose financial statements
for the period ended 30 June 2017

Annual Financial Statements

Northern Beaches Council

Special purpose financial statements for the period ended 30 June 2017

CONTENTS

	Page
Statement by Councillors & Management	80
Income Statement of Other Business Activities	81
Balance Sheet of Other Business Activities	85
Notes to the Special Purpose Financial Reports	89
Auditor's Report	91

BACKGROUND

The Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.

The principle of competitive neutrality is based on the concept of a "level playing field" between persons/entities competing in a market particularly between private and public sector competitors. Essentially, the principle is that government businesses, whether Commonwealth, State or Local, should operate without net competitive advantages over other businesses as a result of their public ownership.

For Council, the principle of competitive neutrality and public reporting applies only to declared business activities. These include (a) those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation and (b) those activities with a turnover of over \$2 million that Council has formally declared as a Business Activity (defined as Category 1 activities).

In preparing these financial reports for Council's self classified Category 1 businesses and ABS defined activities, councils must (a) adopt a corporatisation model and (b) apply full cost attribution including tax equivalent regime payments & debt guarantee fees (where the business benefits from councils borrowing position by comparison with commercial rates).

Annual Financial Statements

Northern Beaches Council

Special purpose financial statements
for the period ended 30 June 2017

Statement by Councillors and Management

made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- the NSW Government Policy Statement *"Application of National Competition Policy to Local Government"*
- Division of Local Government Guidelines *"Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality"*
- the Local Government Code of Accounting Practice and Financial Reporting

To the best of our knowledge and belief, these Reports:

- present fairly the Operating Result and Financial Position for each of Council's declared Business Activities for the year, and
- accord with Council's accounting and other records

We are not aware of any matter that would render these reports false or misleading in any way.

Signed in accordance with a resolution of Northern Beaches Council made on 19 December 2017.

Michael Regan
Mayor

Councillor

David Walsh
Responsible Accounting Officer

Mark Ferguson
Chief Executive Officer

Annual Financial Statements

Northern Beaches Council

Income Statement of Council's Other Business Activities
for the period ended 30 June 2017

	Children Services	Kimbriki Environment Enterprises
	Actual 2017 \$'000	Actual 2017 \$'000
Income from continuing operations		
Access charges	12,890	-
User charges	-	-
Fees	-	35,788
Interest	-	196
Grants and contributions provided for non capital purposes	1,610	230
Profit from the sale of assets	-	3,755
Other income	23	
Total income from continuing operations	14,523	39,969
Expenses from continuing operations		
Employee benefits and on-costs	10,879	6,947
Borrowing costs	-	-
Materials and contracts	2,591	16,752
Depreciation, amortisation and impairment	-	1,670
Loss on sale of assets	-	5,739
Calculated taxation equivalents	-	-
Debt guarantee fee (if applicable)	-	-
Other expenses	387	11,134
Total expenses from continuing operations	13,857	42,242
Surplus (deficit) from continuing operations before capital amounts	666	(2,273)
Grants and contributions provided for capital purposes	-	-
Surplus (deficit) from continuing operations after capital amounts	666	(2,273)
Surplus (deficit) from discontinued operations	-	-
Surplus/(deficit) from all operations before tax	666	(2,273)
Less: Corporate Taxation Equivalent (30%) [based on result before capital]	(200)	-
Surplus/(deficit) after tax	466	(2,273)
Opening retained profits		
Adjustments for amounts unpaid:	-	-
Taxation equivalent payments	-	-
Debt guarantee fees	-	-
Corporate taxation equivalent	200	-
Add:		
- Assets transferred on Amalgamation	9,544	26,911
- Subsidy paid/Contribution to operations	(1,452)	(3,997)
Less:		
- TER dividend paid	-	-
- Surplus dividend paid	-	-
Closing retained profits	8,757	20,641
Return on Capital %	7.6%	-14.7%
Subsidy from Council	-	-

Annual Financial Statements

Northern Beaches Council

Income Statement of Council's Other Business Activities
for the period ended 30 June 2017

	Glen Street Theatre	Certification
	Actual 2017 \$'000	Actual 2017 \$'000
Income from continuing operations		
Access charges	-	-
User charges	-	-
Fees	1,343	1,017
Interest	-	-
Grants and contributions provided for non capital purposes	-	-
Profit from the sale of assets	-	-
Other income	490	129
Total income from continuing operations	1,833	1,146
Expenses from continuing operations		
Employee benefits and on-costs	1,309	1,600
Borrowing costs	-	-
Materials and contracts	1,003	155
Depreciation, amortisation and impairment	125	-
Loss on sale of assets	-	-
Calculated taxation equivalents	-	-
Debt guarantee fee (if applicable)	-	-
Other expenses	126	176
Total expenses from continuing operations	2,563	1,931
Surplus (deficit) from continuing operations before capital amounts	(730)	(785)
Grants and contributions provided for capital purposes	-	-
Surplus (deficit) from continuing operations after capital amounts	(730)	(785)
Surplus (deficit) from discontinued operations	-	-
Surplus/(deficit) from all operations before tax	(730)	(785)
Less: Corporate Taxation Equivalent (30%) [based on result before capital]	-	-
Surplus/(deficit) after tax	(730)	(785)
Opening retained profits		
Adjustments for amounts unpaid:		
Taxation equivalent payments	-	-
Debt guarantee fees	-	-
Corporate taxation equivalent	-	-
Add:		
- Assets transferred on Amalgamation	11,160	
- Subsidy paid/Contribution to operations	(183)	(115)
Less:		
- TER dividend paid	-	-
- Surplus dividend paid	-	-
Closing retained profits	10,247	(900)
Return on Capital %	-7.1%	-
Subsidy from Council	-	-

Annual Financial Statements

Northern Beaches Council

Income Statement of Council's Other Business Activities
for the period ended 30 June 2017

	Aquatic Centres	Parking Stations
	Actual 2017	Actual 2017
	\$'000	\$'000
Income from continuing operations		
Access charges	5,820	-
User charges	-	4,314
Fees	-	-
Interest	3	301
Grants and contributions provided for non capital purposes	-	-
Profit from the sale of assets	-	-
Other income	453	-
Total income from continuing operations	6,276	4,614
Expenses from continuing operations		
Employee benefits and on-costs	4,952	469
Borrowing costs	-	-
Materials and contracts	1,320	280
Depreciation, amortisation and impairment	385	-
Loss on sale of assets	-	-
Calculated taxation equivalents	-	-
Debt guarantee fee (if applicable)	-	-
Other expenses	1,246	720
Total expenses from continuing operations	7,903	1,469
Surplus (deficit) from continuing operations before capital amounts	(1,627)	3,145
Grants and contributions provided for capital purposes	-	-
Surplus (deficit) from continuing operations after capital amounts	(1,627)	3,145
Surplus (deficit) from discontinued operations	-	-
Surplus/(deficit) from all operations before tax	(1,627)	3,145
Less: Corporate Taxation Equivalent (30%) [based on result before capital]	-	(944)
Surplus/(deficit) after tax	(1,627)	2,201
Opening retained profits		
Adjustments for amounts unpaid:	-	-
Taxation equivalent payments	-	-
Debt guarantee fees	-	-
Corporate taxation equivalent	-	944
Add:		
- Assets transferred on Amalgamation	49,598	8,928
- Subsidy paid/Contribution to operations	(628)	(461)
Less:		
- TER dividend paid	-	-
- Surplus dividend paid	-	-
Closing retained profits	47,343	11,612
Return on Capital %	-3.4%	27.1%
Subsidy from Council	-	-

Annual Financial Statements

Annual Financial Statements

Income Statement of Council's Other Business Activities
for the period ended 30 June 2017

	Sydney Lakeside Caravan Park Actual 2017 \$'000
Income from continuing operations	
Access charges	-
User charges	7,043
Fees	-
Interest	-
Grants and contributions provided for non capital purposes	-
Profit from the sale of assets	-
Other income	-
Total income from continuing operations	7,043
Expenses from continuing operations	
Employee benefits and on-costs	38
Borrowing costs	582
Materials and contracts	528
Depreciation, amortisation and impairment	220
Loss on sale of assets	-
Calculated taxation equivalents	139
Debt guarantee fee (if applicable)	-
Other expenses	2,170
Total expenses from continuing operations	3,677
Surplus (deficit) from continuing operations before capital amounts	3,366
Grants and contributions provided for capital purposes	-
Surplus (deficit) from continuing operations after capital amounts	3,366
Surplus (deficit) from discontinued operations	-
Surplus/(deficit) from all operations before tax	3,366
Less: Corporate Taxation Equivalent (30%) [based on result before capital]	(1,010)
Surplus/(deficit) after tax	2,356
Opening retained profits	-
Adjustments for amounts unpaid:	-
Taxation equivalent payments	139
Debt guarantee fees	-
Corporate taxation equivalent	1,010
Add:	
- Assets transferred on Amalgamation	23,728
- Subsidy paid/Contribution to operations	
Less:	
- TER dividend paid	(2,971)
- Surplus dividend paid	-
Closing retained profits	24,262
Return on Capital %	12.5%
Subsidy from Council	-

Annual Financial Statements

Northern Beaches Council

Balance Sheet of Council's Other Business Activities
as at 30 June 2017

	Actual 2017 Children Services Category 1 \$'000	Actual 2017 Kimbriki Environment Enterprises Category 1 \$'000
ASSETS		
Current Assets		
Cash and cash equivalents	-	6,843
Investments	-	7,173
Receivables	-	4,001
Inventories	-	-
Other	-	-
Non-current assets classified as held for sale	-	-
Total Current Assets	-	18,017
Non-Current Assets		
Investments	-	-
Receivables	-	-
Inventories	-	-
Infrastructure, property, plant and equipment	8,757	15,478
Investments accounted for using equity method	-	-
Investment property	-	-
Other	-	-
Total Non-Current Assets	8,757	15,478
Total Assets	8,757	33,495
LIABILITIES		
Current Liabilities		
Payables	-	6,483
Interest bearing liabilities	-	1,045
Provisions	-	-
Total Current Liabilities	-	7,528
Non-Current Liabilities		
Payables	-	5,326
Interest bearing liabilities	-	-
Provisions	-	-
Other Liabilities	-	-
Total Non-Current Liabilities	-	5,326
Total Liabilities	-	12,854
Net Assets	8,757	20,641
EQUITY		
Retained earnings	8,757	20,641
Revaluation reserves	-	-
Council equity interest	8,757	20,641
Minority equity interest	-	-
Total Equity	8,757	20,641

Annual Financial Statements

Northern Beaches Council

BALANCE SHEET OF COUNCIL'S OTHER BUSINESS ACTIVITIES

as at 30 June 2017

	Actual 2017 Glen Street Theatre Category 1	Actual 2017 Certification Category 2
\$ '000	\$'000	\$'000
ASSETS		
Current Assets		
Cash and cash equivalents	-	-
Investments	-	-
Receivables	-	-
Inventories	-	-
Other	-	-
Non-current assets classified as held for sale	-	-
Total Current Assets	-	-
Non-Current Assets		
Investments	-	-
Receivables	-	-
Inventories	-	-
Infrastructure, property, plant and equipment	10,247	-
Investments accounted for using equity method	-	-
Investment property	-	-
Other	-	-
Total Non-Current Assets	10,247	-
Total Assets	10,247	-
LIABILITIES		
Current Liabilities		
Payables	-	-
Interest bearing liabilities	-	-
Provisions	-	-
Total Current Liabilities	-	-
Non-Current Liabilities		
Payables	-	900
Interest bearing liabilities	-	-
Provisions	-	-
Other Liabilities	-	-
Total Non-Current Liabilities	-	900
Total Liabilities	-	900
Net Assets	10,247	(900)
EQUITY		
Retained earnings	10,247	(900)
Revaluation reserves	-	-
Council equity interest	10,247	(900)
Minority equity interest	-	-
Total Equity	10,247	(900)

Annual Financial Statements

Northern Beaches Council

BALANCE SHEET OF COUNCIL'S OTHER BUSINESS ACTIVITIES
as at 30 June 2017

	Actual 2017 Aquatic Centres Category 1	Actual 2017 Parking Stations Category 1
\$ '000	\$'000	\$'000
ASSETS		
Current Assets		
Cash and cash equivalents	-	-
Investments	-	-
Receivables	-	-
Inventories	-	-
Other	-	-
Non-current assets classified as held for sale	-	-
Total Current Assets	-	-
Non-Current Assets		
Investments	-	-
Receivables	-	-
Inventories	-	-
Infrastructure, property, plant and equipment	47,343	11,612
Investments accounted for using equity method	-	-
Investment property	-	-
Other	-	-
Total Non-Current Assets	47,343	11,612
Total Assets	47,343	11,612
LIABILITIES		
Current Liabilities		
Payables	-	-
Interest bearing liabilities	-	-
Provisions	-	-
Total Current Liabilities	-	-
Non-Current Liabilities		
Payables	-	-
Interest bearing liabilities	-	-
Provisions	-	-
Other Liabilities	-	-
Total Non-Current Liabilities	-	-
Total Liabilities	-	-
Net Assets	47,343	11,612
EQUITY		
Retained earnings	47,343	11,612
Revaluation reserves	-	-
Council equity interest	47,343	11,612
Minority equity interest	-	-
Total Equity	47,343	11,612

Annual Financial Statements

Northern Beaches Council

BALANCE SHEET OF COUNCIL'S OTHER BUSINESS ACTIVITIES

as at 30 June 2017

	Actual 2017 Sydney Lakeside Caravan Park Category 1
\$ '000	\$'000
ASSETS	
Current Assets	
Cash and cash equivalents	150
Investments	-
Receivables	-
Inventories	-
Other	-
Non-current assets classified as held for sale	-
Total Current Assets	150
Non-Current Assets	
Investments	-
Receivables	-
Inventories	-
Infrastructure, property, plant and equipment	26,995
Investments accounted for using equity method	-
Investment property	-
Other	-
Total Non-Current Assets	26,995
Total Assets	27,145
LIABILITIES	
Current Liabilities	
Payables	342
Interest bearing liabilities	377
Provisions	-
Total Current Liabilities	719
Non-Current Liabilities	
Payables	-
Interest bearing liabilities	2,164
Provisions	-
Other Liabilities	-
Total Non-Current Liabilities	2,164
Total Liabilities	2,883
Net Assets	24,262
EQUITY	
Retained earnings	24,262
Revaluation reserves	-
Council equity interest	24,262
Minority equity interest	-
Total Equity	24,262

Annual Financial Statements

Northern Beaches Council

Notes to the Special Purpose Financial Statements

for the period 13 May 2016 to 30 June 2017

Note 1 Significant accounting policies

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy reporting purposes follows:

These financial statements are a SPFS prepared for use by the Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these special purpose financial statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board and Australian Accounting Interpretation.

The disclosures in these special purpose financial statements have been prepared in accordance with the Local Government Act and Regulation and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis, they are based on historic costs and do not take into account changing money values, or except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described have been imputed for the purposes of the National Competition Policy.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' to its business activities as part of the national competition policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 Government Policy statement on the 'Application of National Competition Policy to Local Government'. The 'Pricing & Costing for Council Businesses A Guide to Competitive Neutrality' issued by the Division of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard of disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting

systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

Declared Business Activities

In accordance with *Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

Children's Services - Child Care, Pre-school and Long Day Care

Kimbriki Environmental Enterprises Pty Limited - Waste landfill and resource recovery management

Glen Street Theatre - Council's local Theatre

Parking Stations - Whistler Street, Manly National, Manly Pacific and Peninsula Parking Stations in Manly.

Aquatic Centres - Manly Andrew "Boy" Charlton Swim Centre and Warringah Aquatic Centre

Sydney Lakeside Caravan Park - Permanent and short stay caravan park accommodation

Category 2

(where gross operating turnover is less than \$2 million)

Certification - Construction Certificate Certification activity of the Urban Development Approval Service (part of Council's Local Approval Service Unit)

Monetary Amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest one thousand dollars.

(i) Taxation Equivalent Charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations (Special Purpose Financial Statements) just like all other costs. However, where council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all council nominated business activities and are reflected in the SPFS. For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council nominated business activities (this does not include Council's non-business activities):

Notional Rate Applied %

Corporate Income Tax Rate - 30%

Land Tax - The first \$549,000 of combined land values attracts 0%. From \$549,001 to \$3,357,000 the rate is 1.6% + \$100. For the remaining combined land value that exceeds \$3,357,000, a premium marginal rate of 2.0% applies.

Payroll Tax - 5.45% on the value of taxable salaries and wages in excess of \$750,000 from 13 May 2016 to 30 June 2017

Income Tax

An income tax equivalent has been applied on the profits of the business activities. Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account of in terms of assessing the rate of return required on capital invested. Accordingly, the return on capital invested is set at a pre-tax level (gain/(loss) from ordinary activities before capital amounts) as would be applied by a private sector competitor - that is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income Tax is only applied where a positive gain/(loss) from ordinary activities before capital amounts has been achieved. Since the taxation equivalent is notional - that is, it is payable to the "Council" as the owner of business operations, it represents an internal payment and has no effect on the operations of the council.

Accordingly, there is no need for disclosure of internal charges in the SPFS. The rate applied of 30% is the equivalent company tax rate prevalent as at reporting date. No adjustments have been made for variations that have occurred during the year.

Local Government Rates & Charges

A calculation of the equivalent rates and charges payable on all Category 1 businesses has been applied to all land assets owned or exclusively used by the business activity.

Loan & Debt Guarantee Fees

The debt guarantee fee is designed to ensure that council business activities face "true" commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and the council's borrowing rate for its business activities

Annual Financial Statements

Northern Beaches Council**Notes to the Special Purpose Financial Statements**

for the period 13 May 2016 to 30 June 2017

Note 1 Significant accounting policies**(ii) Subsidies**

Government policy requires that subsidies provided to customers and the funding of those subsidies must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statement of Business Activities.

(iii) Return on Investments (Rate of Return)

The Policy statement requires that councils with Category 1 businesses "would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field". Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return achieved is disclosed for each of Council's business activities on the Income Statement.

The Rate of Return on Capital is calculated as follows:

Operating Result before Capital Amounts
Written Down Replacement Cost of I,PP&E

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 2.6% at 30 June 2017.

(iv) Dividends

Council is not required to pay dividends to either itself as owner of a range of businesses or to any external entities.

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ANNUAL FINANCIAL STATEMENTS

Northern Beaches Council

Special Schedules
for the period ended 30 June 2017

Annual Financial Statements

Northern Beaches Council

Special Schedules

for the period ended 30 June 2017

Contents	Page
Special Schedules¹	
Special Schedule No. 1	Net cost of services 95
Special Schedule No. 2(a)	Statement of long term debt 97
Special Schedule No. 2(b)	Statement of internal loans 98
Special Schedule No. 7	Report on infrastructure assets 99
Special Schedule No. 8	Permissible income 101

¹ Special Purpose Schedules are not audited.

Background

(i) These Special Schedules have been designed to meet the requirements of special purpose users such as the:

- NSW Grants Commission
- Australian Bureau of Statistics (ABS),
- Department of Premier & Cabinet, Office of Local Government (OLG).
- Department of Primary Industries Water (DPIW)

(ii) The financial data is collected for various uses including;

- the allocation of Financial Assistance Grants,
- the incorporation of Local Government financial figures in national statistics,
- the monitoring of loan approvals,
- the allocation of borrowing rights, and
- the monitoring of specific service financial activities

Annual Financial Statements

Northern Beaches Council

Special Schedules

for the period ended 30 June 2017

Special Schedule 1 - Net cost of services

\$'000	Expenses from continuing operations	Income from continuing operations (non capital)	Income from continuing operations (capital)	Net Cost of Services
Function or Activity	\$'000	\$'000	\$'000	\$'000
Governance	10,020	1,934	-	(8,086)
Administration	85,045	14,338	24,555	(46,152)
Public Order and Safety				
Fire Service Levy, Fire protection, Emergency Services	9,004	942	2	(8,060)
Beach Control	4,596	196	-	(4,400)
Enforcement of Local Govt Regs	6,005	7,893	-	1,888
Animal Control	43	113	-	70
Other	882	9	-	(873)
Total Public Order and Safety	20,530	9,153	2	(11,375)
Health	8,238	3,954	-	(4,284)
Environment				
Noxious Plants and Insects/ Vermin Control	639	104	-	(535)
Other Environmental Protection	12,037	1,154	436	(10,447)
Solid Waste Management	97,370	91,467	-	(5,903)
Street Cleaning	4,970	5	-	(4,965)
Drainage	1,615	756	5	(854)
Stormwater Management	5,657	701	-	(4,956)
Total Environment	122,288	94,187	441	(27,660)
Community Services and Education				
Administration & Education	4,660	41	-	(4,619)
Social Protection (Welfare)	-	-	-	-
Aged Persons & Disabled	1,122	587	-	(535)
Childrens Services	14,375	14,368	-	(7)
Education	279	685	-	406
Other Community Services and Education	1,850	91	-	(1,759)
Total Community Services and Education	22,286	15,772	-	(6,514)
Housing and Community Amenities				
Public Cemeteries	464	682	-	218
Public Conveniences	382	-	-	(382)
Street Lighting	4,136	846	-	(3,290)
Town Planning	11,584	3,344	-	(8,240)
Other Community Amenities	6	15	89	98
Total Housing and Community Amenities	16,572	4,887	89	(11,596)
Water Supplies	-	-	-	-
Sewerage Services	-	-	-	-

Annual Financial Statements

Northern Beaches Council

Special Schedules

for the period ended 30 June 2017

Special Schedule 1 - Net cost of services (continued)

\$'000	Expenses from continuing operations	Income from continuing operations (non capital)	Income from continuing operations (capital)	Net Cost of Services
Function or Activity	\$'000	\$'000	\$'000	\$'000
Recreation and Culture				
Public Libraries	9,944	583	575	(8,786)
Museums	-	-	-	-
Art Galleries	1,535	856	156	(523)
Community Centres and Halls	1,468	1,603	-	135
Performing Arts Venues	2,538	1,833	-	(705)
Other Performing Arts	-	-	-	-
Other Cultural Services	1,388	153	-	(1,235)
Sporting Grounds and Venues	11,474	1,176	10	(10,288)
Swimming Pools	10,031	6,422	-	(3,609)
Parks and Gardens (Lakes)	9,970	526	615	(8,829)
Other Sport and Recreation	4,184	3,566	264	(354)
Total Recreation and Culture	52,532	16,718	1,620	(34,194)
Fuel and Energy	-	-	-	-
Agriculture	-	-	-	-
Mining, Manufacturing and Construction				
Building Control	-	-	-	-
Other Mining, Manufacturing & Construction	-	-	-	-
Total Mining, Manufacturing and Construction	-	-	-	-
Transport and Communication				
Urban Roads (UR) - Local	11,456	3,072	10,516	2,132
Urban Roads (UR) - Regional	-	-	-	-
Bridges on UR - Local	11	-	-	(11)
Bridges on SRR - Local	-	-	-	-
Parking Areas	1,805	7,415	-	5,610
Footpaths	898	1	450	(447)
Other Transport and Communication	8,973	6,711	246	(2,016)
Total Transport and Communication	23,143	17,199	11,212	5,268
Economic Affairs				
Camping Areas and Caravan Parks	2,921	7,044	-	4,123
Other Economic Affairs	2,327	5,476	-	3,149
Total Economic Affairs	5,248	12,520	-	7,272
Total - Functions	365,902	190,662	37,919	(137,321)
General Purpose Revenues⁽²⁾	(10,562)	173,931	1,770	186,263
Share of interests - joint ventures & associates accounted for using the equity method ⁽¹⁾	-	3	-	3
Net operating result for the year	355,340	364,596	39,689	48,945

Note⁽¹⁾The definition of general purpose income for the purposes of disclosure in Note 2(a) of the GPFS is the aggregation of specific income items disclosed in Note 3 of the GPFS: ordinary rates; general purpose untied grants; interest on overdue rates and annual charges, internally restricted assets, and general council cash and investments and ex gratia rates.

Annual Financial Statements

Northern Beaches Council

Special Schedules

for the period ended 30 June 2017

Special Schedule 2(a) - Statement of long term debt (all purpose)

Classification of Debt	Principal outstanding at beginning of the period \$'000		New Loans raised during the period \$'000	Debt redemption during the period \$'000		Transfers to Sinking Funds \$'000	Interest applicable for period \$'000	Principal outstanding at the end of the period \$'000		Total
	Current	Non Current		From Revenue	Sinking Funds			Current	Non Current	
Loans (by Source)										
Commonwealth Government	-	-	-	-	-	-	-	-	-	-
NSW Treasury Corporation	-	-	-	-	-	-	-	-	-	-
Other State Government	-	-	-	-	-	-	-	-	-	-
Public Subscription	-	-	-	-	-	-	-	-	-	-
Financial Institutions	6,908	82,744	89,652	-	41,772	-	3,740	5,411	42,469	47,880
Other	-	150	150	-	12	-	-	-	138	138
Total Loans	6,908	82,894	89,802	-	41,784	-	3,740	5,411	42,607	48,018
Other Long Term Debt										
Ratepayers Advances	-	-	-	-	-	-	-	-	-	-
Government Advances	-	-	-	-	-	-	-	-	-	-
Finance Leases	7	-	7	-	7	-	-	-	-	-
Deferred Payments	-	-	-	-	-	-	-	-	-	-
Total Long Term Debt	7	-	7	-	7	-	-	-	-	-
Total Debt	6,915	82,894	89,809	-	41,791	-	3,740	5,411	42,607	48,018

Note:

Excludes Internal Loans and refinancing except for any additional borrowings. This Schedule is prepared using the Face Value of debt obligations, rather than Fair Value (as per the GPFS's).

Annual Financial Statements

Northern Beaches Council

Special Schedules

for the period ended 30 June 2017

Special Schedule 2(b) - Statement of internal loans (Section 410(3) LGA 1993)

Summary of Internal Loans

Borrower (by purpose)	Amount originally raised \$'000	Total repaid during the period (Principal & Interest) \$'000	Principal Outstanding at end of period \$'000
General	-	-	-
Domestic waste management	-	-	-
Other	-	-	-
Totals	-	-	-

Note:

The summary of Internal Loans (above) represents the total of Council's Internal Loans categorised according to the borrower.

Details of Individual Internal Loans

Borrower (by purpose)	Lender (by purpose)	Date of Minister's Letter	Date Raised	Term (years)	Dates of maturity	Rate of Interest %	Amount Originally raised \$'000	Total repaid during period (Principal and Interest) \$'000	Principal Outstanding at end of period \$'000
							\$'000	\$'000	\$'000
Totals							-	-	-

Annual Financial Statements

Northern Beaches Council

Special Schedules

as at 30 June 2017

Special Schedule 7 - Report on infrastructure assets

Asset Class	Asset Category	Estimated cost to bring to a satisfactory standard ¹ \$'000	Estimated cost to bring assets to the agreed level of service set by Council ¹ \$'000	2016/17 Required annual maintenance \$'000	2016/17 Actual maintenance \$'000	Net carrying amount \$'000	Current Replacement Cost (CRC)	Assets in Condition as % of Current Replacement Cost				
								1	2	3	4	5
Buildings		622	622	8,442	8,828	456,013	542,366	24.6%	55.3%	19.2%	0.8%	0.0%
Roads												
	Sealed Roads Surface	1,031	1,031	4,564	5,181	127,478	158,354	58.5%	34.2%	4.6%	2.1%	0.5%
	Sealed Roads Structure	159	159	405	205	349,429	358,248	46.1%	41.4%	11.7%	0.4%	0.4%
	Unsealed Roads	31	31	126	44	1,003	1,061	0.0%	29.7%	0.0%	70.3%	0.0%
	Bridges	-	-	71	33	9,824	10,363	31.9%	68.1%	0.0%	0.0%	0.0%
	Footpaths	138	138	1,869	2,515	69,011	78,717	39.3%	59.3%	0.1%	1.2%	0.2%
	Other Road Assets	357	357	5,391	5,374	184,506	203,221	18.0%	65.5%	14.5%	1.6%	0.5%
		1,716	1,716	12,426	13,352	741,251	809,964	40.6%	48.1%	9.7%	1.2%	0.4%
Other Structures		82	82	2,729	3,354	147,484	161,774	39.3%	52.9%	7.5%	0.3%	0.0%
Stormwater Drainage		3,316	3,316	3,610	2,527	799,352	936,458	6.0%	73.4%	19.0%	1.2%	0.4%
Open Space/Recreational Assets												
	Swimming Pools	302	302	807	1,117	26,004	28,811	32.4%	47.3%	18.5%	1.8%	0.0%
	Other	521	521	3,846	3,875	104,492	114,963	25.7%	56.5%	16.2%	1.2%	0.4%
		823	823	4,653	4,992	130,496	143,774	27.1%	54.6%	16.7%	1.3%	0.3%
Totals		6,559	6,559	31,860	33,053	2,274,596	2,594,336	23.9%	59.4%	15.3%	1.1%	0.3%

Infrastructure Asset Condition Assessment

Level	Condition	Description
1	Excellent	No work required (normal maintenance)
2	Good	Only minor maintenance work required
3	Average	Maintenance work required
4	Poor	Renewal required
5	Very Poor	Urgent renewal/upgrading required

¹ Estimated cost to bring assets to the agreed level of service set by Council represents the sum of outstanding renewal works, valued as the work will be undertaken. Council will make future budgeting decisions in relation to these outstanding works with those decisions likely to be prioritised in Council's forward plans based on social, economic and environment factors, including risk to the community. As the agreed service levels are yet to be determined with the community the estimated cost to bring to a satisfactory standard has been used.

Annual Financial Statements

Northern Beaches Council

Special Schedules

as at 30 June 2017

Special Schedule 7 - Report on infrastructure assets

Infrastructure asset performance indicators – consolidated

	2017 \$'000	Indicator	Benchmark
Building and infrastructure renewals ratio			
Asset renewals (renewals only for Infrastructure Assets listed above)	25,595	92.22%	>100%
Depreciation, amortisation and impairment	27,754		
Infrastructure backlog			
Estimated cost to bring assets to a satisfactory condition	6,559	0.29%	<2%
Net carrying amount of infrastructure assets	2,274,596		
Asset maintenance ratio			
Actual asset maintenance	33,053	103.74%	>100%
Required asset maintenance	31,860		
Cost to bring assets to agreed service level			
Estimated cost to bring to an agreed level of service set by council	6,559	0.25%	
Gross replacement cost	2,594,336		

Annual Financial Statements

Northern Beaches Council

Special Schedules

for the year ended 30 June 2017

Special Schedule 8 - Permissible income for general rates

	Former Manly Council \$'000	Former Pittwater Council \$'000	Former Warringah Council \$'000	Northern Beaches Council \$'000
Notional general income calculation⁽¹⁾				
Last year notional income yield	29,377	40,391	81,353	151,121
Plus/minus adjustments ⁽²⁾	180	(39)	61	202
Notional general income	29,557	40,352	81,414	151,323
Permissible income calculation				
Special variation ⁽³⁾	% -	-	9.4	
OR Rate peg	% 1.5	1.5	-	
OR Crown land adjustment incl. rate peg	% -	-	-	
Less expiring special variations amount	(551)	-	-	(551)
Plus special variation amount	-	-	7,653	7,653
OR plus rate peg amount	435	605	-	1,040
OR plus crown land adjustment and rate peg amount	-	-	-	-
Sub-total	29,441	40,957	89,067	159,465
Plus or minus last year's carry forward total	2	-	-	2
Less valuation objections claimed in previous year	-	(4)	-	(4)
Sub-total	2	(4)	-	(2)
Total permissible income	29,443	40,953	89,067	159,463
Less notional income yield	29,441	40,987	89,067	159,495
Catch up or (excess) result	2	(34)	-	(32)
Plus income lost due to valuation objections claimed ⁽⁴⁾	-	36	-	36
Less unused catch up ⁽⁵⁾	1	-	-	1
Carry forward to next year ⁽⁶⁾	1	2	-	3

Notes

¹ The 'notional general income' will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis, which includes amounts that relate to prior years' rates income.

² Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the Valuation of Land Act 1916 (NSW).

³ The 'special variation percentage' is inclusive of the rate peg percentage and where applicable, the Crown land adjustment.

⁴ Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer-General. Councils can claim the value of the income lost due to valuation objections in any single year.

⁵ Unused catch-up amounts will be deducted if they are not caught up within two years. Usually, councils will have a nominal carry-forward figure. These amounts can be adjusted for when setting the rates in a future year.

⁶ Carry-forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the NSW Government Gazette in accordance with section 512 of the Act. The OLG will extract these amounts from councils' Special Schedule 8 in the Financial Data Return (FDR) to administer this process. Please check that data are transferred accurately to the Special Schedule 8 of the Financial Statements and FDR.



Draft Northern Beaches Events Strategy

2018 - 2023

Table of Contents

TABLE OF CONTENTS	1
1 OVERVIEW	2
2 EVENTS ON THE NORTHERN BEACHES	4
3 COMMUNITY ENGAGEMENT	9
4 PRIORITIES	12
5 STRATEGIC DIRECTION FOR EVENTS	14
6 ACHIEVING GOALS THROUGH ACTIONS	16
7 EVALUATION AND REVIEW	22
8 REFERENCES	23

1 Overview

Why an events strategy?

Council wants to ensure events on the Northern Beaches continue to meet the needs of our local community, now and in the years to come. The Northern Beaches Events Strategy 2018 – 2023 will ensure outcomes are maximised, opportunities are explored and that there is a clear pathway to identifying, attracting and supporting events.

The establishment of the Northern Beaches Council in 2016 created an opportunity to review the annual program of events being delivered across the Northern Beaches and to talk to the community about the role events play in our town centres, villages and public spaces.

This Events Strategy has been developed based on community feedback and with input from a range of stakeholders including community organisations, event organisers, local business and community representatives. The Strategy is designed to provide:

- Strategic direction for events on the Northern Beaches, informed by our draft Community Strategic Plan and feedback gained through community consultation activities
- Overview of the challenges and opportunities that exist for holding events on the Northern Beaches
- Principles and priorities that will govern decision making about all events on the Northern Beaches
- Roadmap to success highlighting key goals, actions and measures for how Northern Beaches Council, together with event organisers, can best facilitate events that achieve the strategic direction.

This Events Strategy is a key step forward in ensuring events on the Northern Beaches lead to greater social, environmental and economic benefits for everyone.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

Scope

The Events Strategy covers both Council and third-party events run by event organisers where Council is the approving body. This includes community celebrations, festivals, civic commemorations and art and cultural events. These may be reoccurring or one-off. It also encompasses special interest events, place-based activations, food and beverage events as well as one-off major events that have the capacity to attract large numbers of visitors to some of our unique destinations. The Strategy does not include events where Council venues are used for private events on an ad-hoc or regular basis, business events, regular gatherings, markets or sporting events such as Nippers.

The Strategy aspires to ensure events sustain and promote the Northern Beaches as an iconic and extraordinary place.

2 Events on the Northern Beaches

The Northern Beaches is a place of unique natural beauty shaped by a beach and bush lifestyle. We have 80km of coastline, 15 coastal headlands, 23 coastal beaches, four harbour beaches and 114km² of National Parks at our doorstep.

We are a diverse community made up of many unique town centres, villages and open spaces and we share a common love of the place we live in. This is reflected in the many celebrations, festival and events being delivered by Council, community and event organisers every year.

Profile of events on the Northern Beaches

Events come in all shapes and sizes and each has a different purpose and adds value in its own distinct way. Currently, over 350 events are taking place across the Northern Beaches each year. These are delivered by Council, local community groups and event organisers. These events range from small local place-based activations through to major events that attract thousands of visitors.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

The diversity of the events can be seen in the following event categories and hierarchy:

Tier 1 – Major Events

These events have a strong resonance with a town centre or village and attract visitors to the destination from outside the region. Objectives:

- Attract significant numbers of visitors upward of 20,000
- Generate support from state agencies and national / international organisations
- Contribute to measurable economic and community outcomes
- Provide metropolitan, national and international media promotion.

Tier 2 – Signature Events

These are significant events in terms of the scale and the number of attendees however they attract more locals and visitors from across the Northern Beaches region. Objectives:

- Attract numbers of visitors upward of 10,000
- Generate support from local businesses and organisations, potential to be major events in the future
- Contribute to measurable economic and community outcomes
- Local and metropolitan media promotion.

Tier 3 – Local Community Events and Activations

The primary purpose of these types of events is to provide place-based activities that attract the local community. These events focus on fun, entertainment and the value of being local. Objectives:

- Attract numbers of visitors under 10,000
- Focus on engaging and activating the local town centre, village or place
- Generate support from local businesses organisations and community groups
- Contribute to social and community outcomes
- Local media promotion
- Vibrant and diverse activations.

Tier 4 – Civic Events & Commemorations

Council manages and funds a range of civic events and also supports the delivery of a number of ceremonies hosted in conjunction with local community groups and businesses including ANZAC Day services and other national service days. Other ceremonies and civic-style events are both supported and managed by Council. Council also hosts citizenship ceremonies in accordance with Federal Government regulations and guidelines.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

Council's role

Council plays a key role in the delivery of the annual events calendar across the Northern Beaches. This is done in a number of ways:

Council funded and run events – Council funds and delivers an annual events program that delivers a program of more than 70 Council-run major, signature, community and civic events with an estimated 280,000 people attending each year. In addition, Council also delivers hundreds of events and activations through its numerous services including Library Services, Community Arts & Culture, Manly Art Gallery and Museum, Children's Services, Waste Management, Natural Environment, Aquatic Services and Glen Street Theatre. Council's events program is strategically linked to delivering outcomes identified in Council's draft Community Strategic Plan 2018-2028.

A brief summary of existing Council run events in each of the categories and with reference to the event hierarchy is provided below:

Tier 1: Major Events	Tier 2: Signature Events	Tier 3: Local Community Events and Activations	Tier 4: Civic Events & Commemorations
Australia Day Celebrations - BBQ Breakfasts. Pool Parties at Manly & Frenchs Forest Taste of Manly Manly Jazz Festival Christmas Choral Concert	Brookvale Show Christmas Carols at Dee Why NYE Firework Celebrations	Taste of the Beaches Meet Your Street World Food Markets	ANZAC Day & Remembrance Day Services NAIDOC Week Citizenship Ceremonies

Council support for community run events – Council recognises the important role community run events play in activating our open spaces, towns and villages. Council provides in-kind support, financial assistance and resources to support a range of events.

Third-party events approved by Council – Council is the approving body for third-party events run by event organisers that take place in public spaces such as in Parks & Reserves. This includes events ranging from small locally place-based events to major events that attract partners such as Destination NSW and other State Government agencies.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

The value of events

Events cut across every sector of our community and touch on tangible and intangible legacies. They play a significant role in connecting the community, driving visitation and delivering economic outcomes. As such, they are catalysts for promoting community wellbeing and social inclusion. Whilst economic measures are readily identifiable, it is more difficult to capture the cultural value of events but that does not diminish their socio-cultural value.

Northern Beaches Council's Community Satisfaction Survey (2017) identifies events and festivals are key drivers of community satisfaction, whilst in relative terms they are deemed less overtly important. Another key finding in the study was that keeping town centres and villages vibrant will contribute to improving overall community satisfaction and events are a key platform to achieve this outcome.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

Event benefits

Arts & Culture

- Boost creativity and innovation
- Promote opportunities to work collaboratively in partnerships
- Build capacity in the community and local leadership.

Social

- Strengthen social cohesion
- Promote sense of belonging and wellbeing
- Encourage community participation and involvement
- Enhance the sense of place and promote liveability for local residents.

Community

- Promote cultural connection
- Increase community satisfaction
- Encourage cultural diversity and inclusiveness
- Promote more active lifestyles.

Economic

- Support local businesses and job creation
- Increase tourist visitation and spend
- Showcase local industries
- Drive urban renewal and improved infrastructure
- Enhance the profile of key destinations.

3 Community Engagement

Consultation played an integral part in developing this Events Strategy. We engaged and listened to more than 1,100 people from across the Northern Beaches including community members, third-party event organisers, local businesses and Council staff. The aim was to reach as many people as possible and this was done in a number of ways, including an online survey, face-to-face consultation through a series of pop ups and activations at major events, workshops with third-party event organisers, businesses, community members and consultation with Council staff.

People said events ...

- Are an important and valued aspect of our community
- Reflect and strengthen our shared identity
- Acknowledge what is locally important
- Enhance a place and bring the community closer together
- Are fun, happy for family and friends.

One common message from participants in the consultation was that they love the big events but they want to see more local events spread across the Northern Beaches that can be easily accessed. They 'value events' for many reasons but said it's mainly because 'events enhance our sense of connection to people and places'.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

How we listened

Community survey

We hosted an online survey that generated over 400 responses and over 80% of survey participants were Northern Beaches' residents. The largest group and a third of respondents were aged 40 to 54, while the smallest group were aged under 18. The survey was designed to get feedback about current events on the Northern Beaches and get information about priorities for future events.

Community pop ups

There were six pop ups in high pedestrian traffic areas across the Northern Beaches with the aim to gain 'on-the-ground' feedback from the community. We engaged with over 230 people at our pop up locations:

- Dee Why beachfront
- Avalon Woolworths
- Manly Corso
- Belrose – Glen St Theatre
- Frenchs Forest Organic Market
- Warriewood Beaches Market.

Community workshops

We hosted four well attended community workshops that were designed to gain input about the role Council can play to support and collaborate to deliver future events on the Northern Beaches.

Council staff workshops

We held five workshops with key internal Council stakeholders. These sessions enabled us to hear feedback on Council's current event planning and approvals processes and seek information to make it easier to hold events on the Northern Beaches.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

Connecting to the draft Community Strategic Plan

Our draft Community Strategic Plan 2018-2028 has set the direction for where we want to go as a community based on the community's vision: *Northern Beaches - a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment*. This Events Strategy will be critical to achieving this vision and it will guide our approach to achieving the following goals in the Community Strategic Plan:

- **Places for People** – aspiring to create welcoming, accessible and affordable private and public places that foster good health and social interaction
- **Community and Belonging** – aspiring to care for everyone in the community, making sure that people feel safe, supported and included
- **Participation and Partnerships** – aspiring to achieve better outcomes for the community in the long term by tapping into the wealth of local knowledge and expertise that exists within the community
- **Vibrant Local Economy** – aspiring to create a thriving and vibrant local economy where traditional and new industries are innovative and technology helps to stimulate growth and local jobs
- **Environmental Sustainability** – aspiring to be leaders in managing our resources sustainably and for the long term to ensure that development is balanced with our lifestyle and environment.

4 Priorities

The feedback we received through the community consultation presented the following priorities for events on the Northern Beaches emerged:

1. Focus on innovative, exciting and vibrant events that add value to our Northern Beaches lifestyle

There is a strong desire to see events that reflect the lifestyle, showcase local talent and create new experiences in locations that aren't traditionally used for events. Events were also seen to add value where they contribute back to the community.

2. Deliver and promote sustainable events that maintain and protect our environment

It was loud and clear from the feedback that events should be encouraged and supported to be sustainable, using reusable materials and recycling bins where possible. It was suggested that events should educate, demonstrate and promote sustainable initiatives and results.

3. Boost the local business economy through events

A dynamic events calendar is seen as a good way to attract visitors, drive tourism to boost local business profiles as well as employment and volunteer opportunities. Many people said that events help promote Northern Beaches as a destination.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

4. Spread events across the Northern Beaches to connect, welcome and be inclusive

People said events connect communities by bringing people together, creating common experiences that enhance a strong sense of the people and the place we live in. Events welcome visitors and provide memorable experiences of a place. Many people said they want to see family-friendly events that are affordable and they would like to see some new events, particularly satellite events held further north along the peninsula.

5. Support our community organisations to deliver new and engaging events

Event organisers are also looking for more information to guide and support them to create and deliver new events. They were keen to see more online information and an easier event application and approval process. There is a call for more support for existing events to boost awareness and attendance.

6. Make transport easier for people to get to and from events

There was a unanimous call for better transport connectivity across the Northern Beaches. It was suggested the lack of public transport made it challenging for people to travel to and from events. Most admitted that they drove which would add to event-related traffic congestion. Community and stakeholders suggested 'park n ride' and shuttle services from transport hubs options be explored. They also suggested holding events away from Manly to share the vibrancy and entertainment of events with the rest of the Northern Beaches and make it easier for different communities to experience events.

5 Strategic Direction for Events

Vision

Events on the Northern Beaches will celebrate our unique vibe, people and places. They'll be exciting and innovative, reflecting and promoting the Northern Beaches as an extraordinary place to live and play.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

Benefits of a strategic approach

The formation of the Northern Beaches Council in 2016 created an opportunity to look at how events benefit the Northern Beaches community. It also gave Council the chance to ask the community 'what do you want from events now and in the future?' The risk with delivering events for historic reasons or in an ad hoc manner can result in inefficiencies and poor quality experiences that don't reflect the aspirations of the community. Our strategic approach over the next five years will focus on:

- Consistency, quality and efficiencies in planning, approving and delivering events
- Developing an events calendar incorporating large and small events, with a greater spread of events in the many towns, villages and open spaces across the Northern Beaches
- Promoting a shared identity across the Northern Beaches community
- Collaborating with community event organisers to ensure equity, diversity and more local events
- Promoting partnerships to boost the visitor economy and economic outcomes
- Working with third party event organisers to create and deliver new events
- Encouraging more events to demonstrate improved environmental outcomes and waste minimising strategies.

Principles guiding the delivery of events

Linking to our strategic direction, Council's policies and what we heard through the consultation, we have developed principles that events on the Northern Beaches will strive to:

- *Reflect the personality of our towns, villages and spaces*
- *Connect people with each other and to places in fresh and exciting ways*
- *Balance the economic, social and environmental outcomes across a diverse portfolio of major events*
- *Promote and focus on recycling, reusing and reducing waste*
- *Activate and make our diverse places vibrant, safe, inclusive and accessible*
- *Promote partnerships and support for community programs and events*
- *Demonstrate best practice in risk management and public safety standards*
- *Continuously evaluate and review the existing events program*
- *Showcase what makes the Northern Beaches a great place to live and play.*

6 Achieving Goals through Actions

The following goals, actions and measures provide a roadmap to achieving our vision for the Events Strategy and the goals in our Community Strategic Plan.

Goal 1: Support a diverse and exciting annual events program that is welcoming, inclusive and safe and that add value to the Northern Beaches community.	
Key actions <ul style="list-style-type: none"> • Event development plan – establish a calendar management process with an overview of both Council run and third party run events. • Cross organisation events working team - undertake evaluation processes to ensure events reflect Council's strategic goals and outcomes. • Community event support program – investigate a funding model to support place-based and regional events that deliver community outcomes. Identify potential existing events which could transition to significant events. • Marketing – promote events via social and digital channels. 	Key measures of success <ul style="list-style-type: none"> • Increase in the number of place-based community run events. • Increasing attendance numbers and higher levels of engagement at events. • Number of Council business units engaged in event delivery. • Demonstrated evaluation and review of annual events. • High levels of satisfaction with events measured by event surveys and the Northern Beaches Community Satisfaction Survey. • Increasing levels of engagement and conversion from digital and social media. • Safe events with minimal or no incidents or negative impacts.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

GOAL 2: Activate our town centres and villages to reflect community aspirations, create vibrancy and enhance our sense of place.	
Key actions <ul style="list-style-type: none"> • Place-based activation program – identify, develop, fund and deliver activations in consultation with place-based stakeholders. • Capacity-building workshops – support local community and business groups to self-manage 'lighter, cheaper, quicker' place activations. • Place planning process – event related input into infrastructure and capital works programs. • Marketing – develop communication strategies to promote event activations in conjunction with local partners. 	Key measures of success <ul style="list-style-type: none"> • Positive feedback from local community including businesses and retailers reflected in placemaking data. • Increase in the diversity and accessibility of locations utilised. • Increased partnerships and number of community driven events delivering local activations.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

GOAL 3: Boost the economic and tourism benefits of events in key destinations.	
<p>Key actions</p> <ul style="list-style-type: none"> • Event attraction plan – support the Regional Destination Management Plan by identifying new event opportunities, prepare feasibility assessments and determine potential partners, key stakeholder involvement and opportunities to schedule event delivery outside of peak periods. • Events sponsorship plan – develop a consistent approach to investing in events delivering the most beneficial economic, tourism and community outcomes, ensuring robust guidelines and a good governance. • Evaluation and review – measure impact of events on local town centres and visitor perceptions and satisfaction. • Venue upgrade plan – Identify and explore opportunities to upgrade venues with appropriate infrastructure to support events and activations. 	<p>Key measures of success</p> <ul style="list-style-type: none"> • Increase in the number of events that generate measurable economic benefits including an upward trend in event visitors. • A diverse calendar of events spread throughout the year maximising low tourist season opportunities. • High levels of satisfaction from event organisers and attendees. • Increase in the economic yield from visitors. • Positive feedback from visitor perception and satisfaction surveys.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

GOAL 4: Work in partnership with event organisers in a customer focused manner to promote the delivery of events	
Key actions <ul style="list-style-type: none"> • Event approvals – develop a user-friendly event application and permit process that is agile and relative to the size and impact of the event. • Event management – provide advice and information to support community capacity and capability in event delivery. Develop an event toolkit to encourage best practice event management. • Place planning process – seek place based feedback and input into event related infrastructure and capital works programs. • Fees and Charges – review policy and charge to reflect the needs and capacity of the community in line with the goals of the events strategy. 	Key measures of success <ul style="list-style-type: none"> • Establish new event application process. • Create event toolkit and framework. • Deliver event management information through various platforms. • Positive feedback from local community and event organisers. • Increase in the diversity and accessibility of locations utilised.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

GOAL 5: Investigate event related transport options to make it easier for people to get to and from events across the Northern Beaches.	
ACTIONS <ul style="list-style-type: none"> • Event transport options - explore potential alternatives including 'park n ride' and shuttle services from transport hubs for large scale events to reduce traffic congestion at event times. • Advocate – for more public transport services during large scale event times. • Local resident notification - ensure large events undertake adequate notification of events to ensure the community is aware of potential traffic impacts. • Marketing – engage social media and other channels to promote alternative event transport options. 	MEASURES <ul style="list-style-type: none"> • Positive feedback on alternative transport options for events. • Increase in use of event transport options including 'park n ride' and shuttle services. • Increase in use of marketing and promotion to integrate event transport options.

DRAFT NORTHERN BEACHES EVENTS STRATEGY – 2018-2023

GOAL 6: Continuously work to demonstrate and promote environmental sustainability in event delivery and theming.	
ACTIONS	MEASURES
<ul style="list-style-type: none"> • Event sustainability plan – to be incorporated into the event toolkit and framework to support Council policies, planning and delivery of events. • Event waste management – development of sustainability checklists including consultation, sustainability indicators, and auditing. • Marketing and promotion - actively promote the event efforts and results to affect behaviour change towards people living more sustainably. • Monitoring and review process – establish base-line data along with auditing and evaluation processes to track progress of key event sustainability indicators. 	<ul style="list-style-type: none"> • Development of base-line data on key sustainability indicators. • Increase in the number of events which use no single use plastics. • Increase in number of events using recycling in waste collection. • Improved communications promoting event sustainability measures and outcomes. • Reporting of survey feedback from event participants who say they have changed behaviour to adopt new and more sustainably orientated behaviour.

7 Evaluation and Review

Reviewing the Strategy

Together with our community, we will review and update the Strategy to ensure events on the Northern Beaches continue to evolve, and that new events are encouraged, created and supported. Through evaluation and monitoring the continual process of reviewing and updating the Strategy will ensure that events add value to our local places and encourage visitors, while maintaining what makes the Northern Beaches an extraordinary place.

8 References

Related Council Policies and Plans

Creative Warringah Strategy
Enliven Pittwater Strategy
Manly Events Management Policy
Manly Special Events (Road Closures) Traffic & Transport Management Plan
Manly Sponsorship - Council Activities & Events Policy
Northern Beaches Customer Experience Strategy 2017-2020
Northern Beaches Disability Inclusion Action Plan
Pittwater Event Planning for Community
Pittwater Event Protocol
Pittwater Open Air Cinema Events on Council Controlled Land
Pittwater Open Air Concerts
Public Liability Insurance Policy
SHAPE 2028 Northern Beaches draft Community Strategic Plan 2017-2028 (draft, June 2017)
Warringah Social Plan
Warringah Sustainable Events
Warringah Youth Strategy
Waste Minimisation for Functions and Events Approved by Council

Draft Events Strategy - Consultation Report

Consultation Summary

Stage One consultation for the draft Events Strategy was a visioning exercise, aimed at getting a better understanding from a broad cross-section of the Northern Beaches community of why people attend events and which type of events they like the most. We also wanted to know how the community wanted events changed, added to or improved in the future.

Elton Consulting was contracted to undertake the consultation between July and September 2017. The engagement program included: -

Activity	People engaged
Survey	403
Four community workshops	40
Five internal stakeholder workshops	60
Phone interviews with businesses	7
Six pop ups	230
Manly Jazz	245
Letters	12
Your Say Feedback Form	17
Total	1014

The pop ups and survey were advertised in the Manly Daily, via emails and in flyers distributed through Libraries and Customer Service Centres. In total, over 1000 people made comments and provided ideas to the Events Strategy over the six week consultation period.

Your Say Project Page

There were 682 visits to the Events Strategy project page on the Council website between July and September, 40 people viewed the Frequently Asked Questions and 17 people wrote online comments.

There were many similar themes expressed in the online comments to those recorded in the survey, pop-ups and at Manly Jazz. These themes reinforced the community priorities for an events program as well as being a source of many great suggestions for new events and areas for improvement.

The online feedback ideas and suggestions included -

- Events that celebrate the village as distinctive creative hubs for locals and visitors
- More music, arts, books, surf and film festivals
- Transforming villages from 'any places' to distinctive places
- Celebrating older citizens and all they have to offer – '80 Years Young' event
- Encouraging recycling at events, no single use plastics
- More events focused on community rather than tourism
- Bicycle access to events
- Open air dances
- On-demand or shuttle buses
- More outdoor events
- Kids toy and book swap
- Heritage/historical events – art exhibition
- Pet-friendly movie night
- Classical music concerts
- Fireworks.

One person thought there was too much red tape and expense incurred when organising an event, making the process “too complex, time consuming and very frustrating”. Another felt that events that caused closure of public roads or changes to public transport services should not be permitted.

Workshop outcomes

Four community workshops were held in July and August with a total of 40 people participating, including event organisers, businesses and community members. The workshops, facilitated by Elton, were designed to encourage thought and discussions on the best ways Council could support and collaborate with the community to deliver future events.

Overall, the feedback from the workshops was that the community would like to see more cultural, music and arts events in the future. There was a feeling that cultural events in particular contributed to the vibrancy of the Northern Beaches and they provided the community with a ‘sense of pride’ and belonging. This was a common response at both the workshops and in the survey responses.

People felt that more consultation was required with the planning of new events and table discussions covered ways to involve more artists, musicians and innovators living on the Northern Beaches. It was mentioned frequently that talented people in the community were not being fully utilised.

There were numerous comments suggesting leveraging/‘piggy backing’ on existing events or partnering to bring satellite events such as Vivid, Sculpture by the Sea or the Spring Cycle to the Northern Beaches.

The primary improvement opportunities that arose from the workshops included -

- Clear lines of communication and having one point of contact – event organisers wanted to build a relationship with one contact in Council who would assist and support them and other community members throughout the event planning process, for example a ‘Centre of Excellence’
- Improve, streamline the online application and payment process
- Remove the red tape and restrictive thinking
- Concise and useful information on the Council website – Community Toolkit, Guidelines and resources
- Establish a Panel (involving community members and Council staff) to facilitate best practice processes to enable new event ideas and provide logistic support for that event
- Community Grants Program.
- Utilising social media more as a means to promote events.

Five internal stakeholder (staff) workshops were held in August with close to 60 staff attending. The aim of these workshops was to discuss the ways local events contribute to the Northern Beaches, to obtain a better understanding of community and staff expectations of events and what role Council plays in developing, supporting and marketing events.

There were also discussions regarding streamlining the application process, ways to prioritise events and ‘keep them fresh’, as well as more operational aspects of event delivery.

See workshop notes in Appendices 1 and 2.

Survey Results

The survey, created by Elton, was designed to gather feedback on the types of events people liked to attend, why they were popular, and ways local events could be improved. The survey also asked for suggestions for new events.

Refer to Appendix 3 for summarised data and graphs.

There was a total of 403 surveys completed online and at the popups, with just over a third of the surveys being completed by people in the 40 to 54 age bracket. The results showed that over 90% of respondents thought that events had a positive impact on our community, with over half of people attending a local event within the previous three months, predominantly 'all age' events. The vast majority of respondents (96%) thought that currently there were the right number or not enough events. Survey respondents liked that events bring the community together (23%), add vibrancy and liveability to an area (22%), contributed to the local economy (17%) and promote health and well being (10%).

The survey found that people go to events because they want to be entertained, they enjoy the exciting and vibrant atmosphere or for the sense of community connection. Other reasons given were because they want to do something different or are interested in what the event has to offer – whether that is a commemorative occasion (eg ANZAC Day or Australia Day) or a food, beverage, music or arts event. Some people attend events because they accompany friends and family who are going, know or are assisting someone who is working at the event or volunteering themselves.

There were mixed responses regarding the impact of events on community assets, such as parks and open space, and tourism. Some people thought of events positively; that they maximised the use of public space (15%) and attracted tourists (11%) while others thought that events had a negative effect – reducing access to parks and community spaces (7%) and bringing in too many tourists (6%). The aspects people liked the least about local events were the increase in traffic congestion and rubbish in the area.

It was clear from the feedback that the community wants more music and entertainment events as well as events that offer greater community involvement/participation. A strong sense of local pride was reflected in many of the answers; wanting to have a spread of events in a variety of locations across the Local Government Area that celebrate the Northern Beaches and its extraordinary natural beauty.

A third of respondents would like to see new cultural events incorporating different nationalities and indigenous themes. Other people wanted events to be environmentally friendly or to support a charity. Some liked the idea of additional elements such as street performers and buskers to enliven the event even more.

There is a strong desire in the community (90%) to ensure that events are sustainable, by reducing waste, using recyclable materials (biodegradable cups and plates), removing single use plastics and encouraging active or public transport. However, 52% of people drive to events because it was considered easier, particularly for families with children, there was insufficient public transport or the event was too far from where they lived. 27% of respondents who walk to events, 17% catch public transport and 4% cycle.

Other event suggestions or perceived gaps drawn from the survey -

- Targeting interest groups such as people with a disability and their carers, family, youth, seniors
- Satellite events like Sculpture by the Sea, Vivid, Night Noodle Markets and Sports events
- Twilight and night events
- Health and wellbeing, lifestyle events
- Support local talent and businesses
- Smaller local events, place activations
- An art precinct where art, music and dance can be performed
- More environmental/sustainable or educational events

- Reinventing or reviving past events
- Events combined with markets – with local food and products
- Alternative venues
- Free transport and carpark and easy access
- School holiday activities on the beachfront
- Sporting events on Narrabeen lagoon – eg fishing competitions, kayak races
- Car free day – promoting physical activity
- Street festival – activate the laneways
- Local chefs hosting a community dinner.

Suggested new events -

- Writers Festival
- Outdoor cinema
- Medieval Fair
- Dog Show, pet friendly events
- Pop up bars
- Outdoor Opera
- Winter Festival
- Cheer Leading Festival
- Beauty Parade
- Car or air Show
- Yoga and fitness
- Harmony/Peace Day
- Boot Scooting
- Book festival
- Sand Sculpturing
- Baby expo
- Symphony on the Sand
- Carnival
- Cottage Craft Day

The top suggestions for improving events on the Northern Beaches were –

1. More and improved entertainment
2. More food and beverages
3. Improved event promotion and advertising (including on social media)
4. Improved accessibility and movement of people
5. Support local community groups, businesses and charities
6. Improve transport to and from events
7. Deliver events more sustainably – eg use solar power, recycled materials, less waste, no single use plastic
8. Better signage on the day
9. More events through the school holidays.

Pop up feedbacks

Six pop-ups were organised in high pedestrian traffic areas across the Northern Beaches during July and August 2017. They were located at:

- Dee Why beachfront
- Avalon Woolworths
- Manly Corso
- Belrose – Glen St Theatre
- Frenchs Forest Organic Market
- Warriewood Beaches Market

Approximately 230 people had conversations with staff about events on the Northern Beaches, many of these also completing surveys.

Some of the common themes of these discussions included requests for -

- More music, arts, culture and food events (Sculpture by the Sea and Vivid were raised as similar events that they would like to see on the Northern Beaches)
- More events away from the usual event spots such as Manly, eg Frenchs Forest, Killarney Heights, Narrabeen or Mona Vale
- A balance of large and small events, spread across the entire LGA
- More sports events – ie international championships such as stand-up paddleboard competitions
- More information and event promotion on social media
- More public transport available and more connected services, eg park and ride
- More youth events
- Greater/better use of public space and Council assets
- More kids' events over the school holidays
- Reduction in the use of plastics at events generally and making events sustainable
- More dog events
- More pop up events.

There were also discussions about Council's role in managing events. Similar to the feedback from the workshops, some people felt that the Northern Beaches Council should provide a one-stop shop for advice and guidance on organising events. Others wanted Council to have a strong supportive/partnering role, expediting the process and enabling the community to put on events.

Manly Jazz

In order to tap into and access the large numbers of attendees and the festive atmosphere at a major event on the Northern Beaches, a pop-up stall was set up for the three days of the Manly Jazz in October 2017. Over 245 people provided comments on the reasons they attended events (Manly Jazz as well as others) and which aspects they liked the most. People within the 19 to 30 age group were particularly targeted as they can be difficult to engage, and there were responses from a comparable number of males and females overall.

People told us that it was the entertainment and the atmosphere (the 'vibe') that they liked most about Manly Jazz. They felt that the event was fun and a little different from other events. The feeling of belonging and connecting with their community was another strong reason for attending - it was creating memories!

They loved the ease of getting to Manly, having entertainment in their neighbourhood and an opportunity to meet friends. They thought that Manly looked stunning, with the laneways and crowded outdoor restaurants, providing an attractive, casual but exciting atmosphere.

Unsurprisingly, given that the pop-up was at a music event, people mentioned music events/festivals as their most popular type of event, followed by food and wine related events, cultural events, all age family events and then sporting events. People enjoyed that Manly Jazz was a free, 'all ages' event and that everyone was mixing.

The ability to actively participate in events was mentioned frequently when discussing why people liked and attended events. People wanted to be able to dance and partake in the festivities. Manly Jazz is one of the few events on the Northern Beaches that include dancing. The World Food Markets were also mentioned as another event with dancing.

Locals commented how they love the big events in Manly but would also like to see smaller events in different locations spread throughout the Northern Beaches.

See Appendix 4 for comments collected from Manly Jazz.

Consultation outcomes

The Northern Beaches community overwhelmingly believes that events have a positive impact on the area, helping to create a vibrant, connected and inclusive community as well as contributing to the local economy and tourism. The extensive feedback that was received over the three month consultation period revealed a strong interest in the topic of events as well as a strong sense of local pride – there were numerous comments acknowledging the wealth of local talent, combined with the desire for the community to be more involved with the event management process. The community provided an amazing array of improvement ideas and suggestions for new events at the workshops, pop-ups and in their survey responses.

The community would like to see more cultural, music and arts events being held in areas in the LGA where there are currently fewer community activities. While the large events such as Manly Jazz are hugely popular, there is also a community desire to hold small, bespoke events which activate the village and neighbourhood centres.

Sustainability is important to the residents of the Northern Beaches, who want to see events reduce waste, conserve energy and re-use and recycle materials wherever possible.

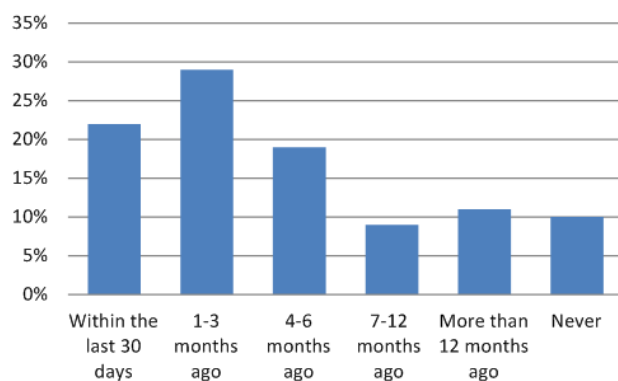
From the feedback, transport appears to be an issue, with the majority of event-goers driving to the venues because it is more convenient than catching public transport. The ease of access to events and movement of people to and within events generally was identified as an improvement opportunity by survey respondents and workshop participants alike.

Many in the community want to organise and hold their own events with support and guidance from Council. They would like to have a centralised point of contact in Council, a streamlined booking and application process, together with resources and useful information easily accessible on the Council website.

Appendix 1 – Survey Results

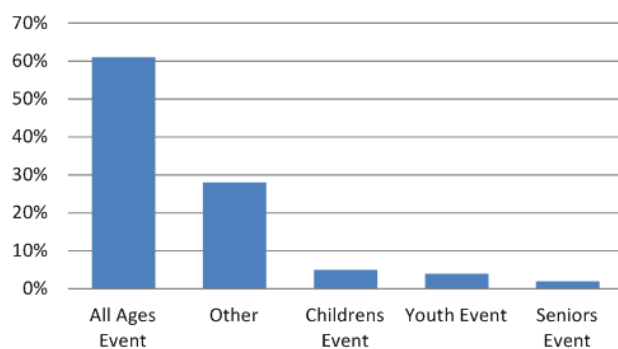
Please note: Questions 1, 9, 12, 16 and 17 have not been included in the results as they are either open ended questions that have been described in the main body of the report or contain personal details.

Q2 When was the last time you attended an event on the Northern Beaches?



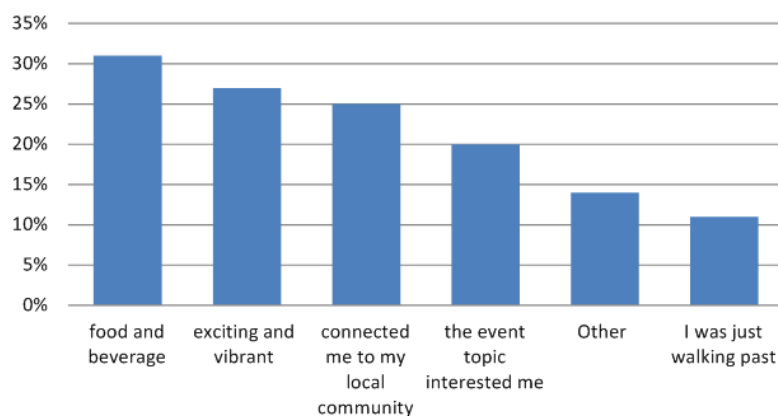
ANSWER CHOICES	RESPONSES
Under 18	5.06% 17
19-29	12.80% 43
30-39	19.64% 66
40-54	31.55% 106
55-64	16.37% 55
65+	14.58% 49
TOTAL	336

Q3 What was the event?



ANSWER CHOICES	RESPONSES
Children's event	5.14% 17
Youth event	3.93% 13
Seniors event	1.81% 6
All ages event	61.03% 202
Other (please specify)	28.10% 93
TOTAL	331

Q4 Why did you attend this event?

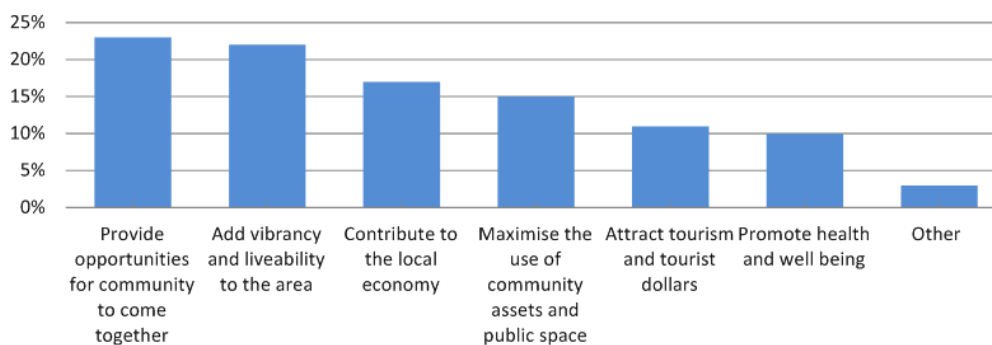


ANSWER CHOICES	RESPONSES
It was an event that connected me to my local community	24.77% 82
It was an exciting and vibrant event	27.19% 90
The event promoted and supported environmental and/or sustainability initiatives	9.97% 33
The event raised funds for local charities and/or not for profit organisations with a cause	6.04% 20
The event promoted health, wellness and fitness	3.93% 13
It was an event that promoted my local area well to tourists	9.06% 30
The event supported youth initiatives, interests and activities	6.65% 22
The event raised funds for community projects such as arts, sports centres and equipment, schools, and cultural hubs	3.63% 12
The event supported local economic development such as small business forums, job and career fairs, and local businesses	6.34% 21
It was a food and beverage event	30.82% 102
It was a topic I was interested in	20.24% 67
I was just walking past	10.57% 35
My kids wanted to go	6.34% 21
My friends dragged me	4.83% 16
Other (please specify)	14.20% 47
Total Respondents: 331	

Q5 What type of impact do you think events have on the Northern Beaches community?

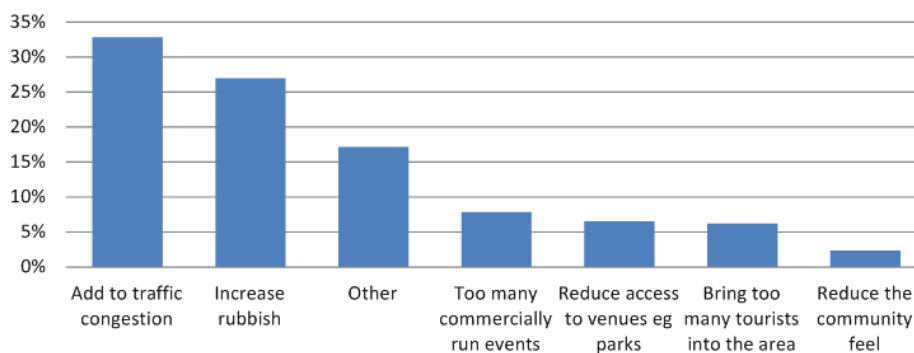
STRONG POSITIVE IMPACT	POSITIVE IMPACT	NEUTRAL	NEGATIVE IMPACT	STRONG NEGATIVE IMPACT	TOTAL	WEIGHTED AVERAGE
50.27%	40.16%	8.20%	0.82%	0.55%		
184	147	30	3	2	366	1.61

Q6 What do you like most about events on the Northern Beaches? (select all that apply)

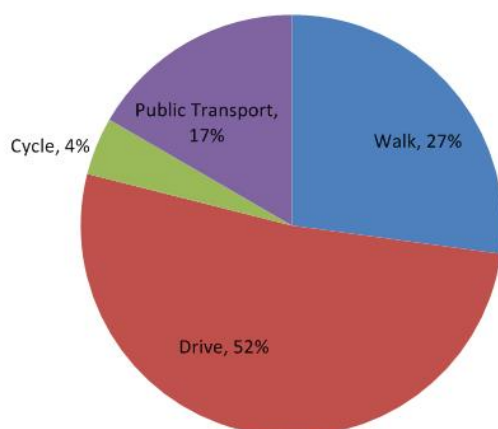


ANSWER CHOICES	%	RESPONSES
Provide opportunities for community to come together	23%	240
Add vibrancy and liveability to the area	22%	226
Contribute to the local economy	17%	178
Maximise the use of community assets and public spaces	15%	162
Attract tourism and tourist dollars	11%	110
Promote health and wellbeing	10%	103
Other	3%	29
Total	100%	361

Q7 What do you like least about events on the Northern Beaches? (select all that apply)



Q8 How do you usually get to events?



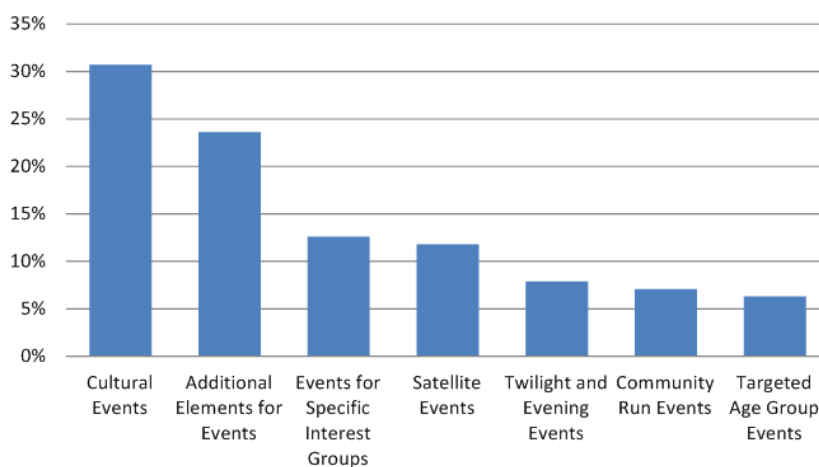
Q10 How important is it to you that our events are sustainable ie having recycling bins and using recyclable or biodegradable cups and plates?

VERY IMPORTANT	IMPORTANT	NEUTRAL	NOT IMPORTANT	VERY UNIMPORTANT	TOTAL	WEIGHTED AVERAGE
67.13%	23.12%	5.85%	1.39%	2.51%		
241	83	21	5	9	359	1.49

Q11 Thinking about events on the Northern Beaches, do you think there are:

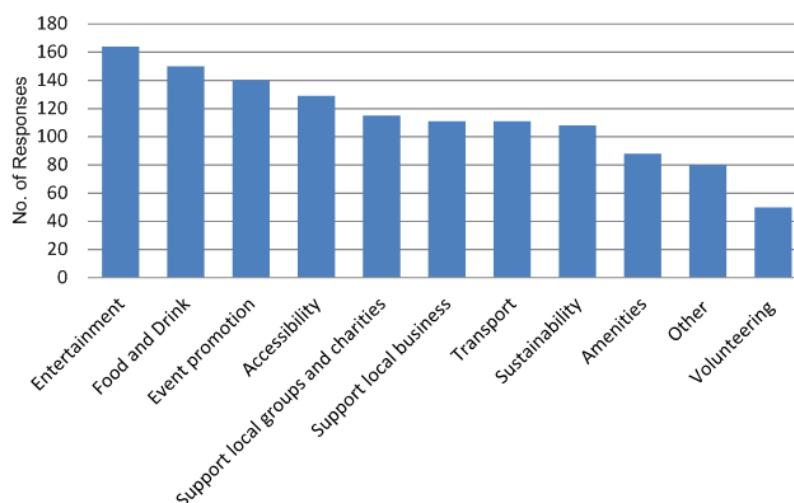
ANSWER CHOICES	RESPONSES
Too many events	4.18% 15
Right number of events	48.19% 173
Not enough events	47.63% 171
TOTAL	359

Q13 What events would you like to see introduced or participate in?



ANSWER CHOICES	%	RESPONSES
Cultural events	31	39
Additional element to events	24	30
Events for specific interest groups	13	16
Satellite events	12	15
Twilight and evening events	8	10
Community run events	7	9
Targeted age group events	6	8
Total	100	127

Q14 Do you have any suggestions for improving existing events on the Northern Beaches?



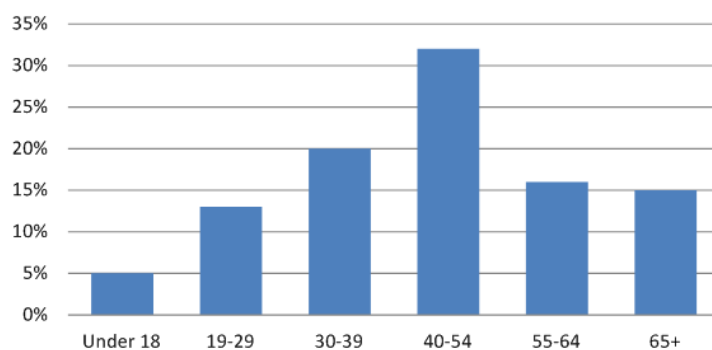
ANSWER CHOICES	RESPONSES
More promotion about upcoming events such as on social media	40.23% 140
Support a local community groups and charities	33.05% 115
More food and beverage stalls	20.11% 70
Better quality food and beverage	22.99% 80
More entertainment	27.87% 97
Better entertainment	19.25% 67
Improved accessibility at the event - wheelchair/mobility friendly and/or pram friendly	18.10% 63
Easier to get there and home	31.90% 111
Better flow of crowds	18.97% 66
More amenities e.g. toilets	25.29% 88
More volunteer opportunities	14.37% 50
Deliver them more sustainably i.e. use renewable power, local suppliers, produce less waste, use less water, support sustainable businesses?	31.03% 108
Support local business	31.90% 111
Other (please specify)	22.99% 80
Total Respondents: 348	

Q15 If Council was to create a new major community event, what suggestion/s would you have for such an event?

(There were 272 responses – a selection is summarised here)

- **Arts** - There are always lots of good artists in Australia. Have an event here on a weekend around Easter time.
- Surf Art Competition
- A few years ago, plain white surfboards were handed out to people and local artists were invited to decorate them. These were then auctioned off for charity. We should repeat that, make it into a competition, then have the surfboards on display on the beach.
- We could have a t-shirt design competition as they do in Japan with people sending in their designs, having them printed on a t-shirt, and then those going on display on giant washing lines on the beach with prizes for the best. The beach is an art form anyway, let's remind people of that and then maybe they wouldn't litter it and abuse it.
- **Music** - Buskers' Sunday - Close off the beachside road in Manly or Dee Why, the first Sunday of every month, and make it available only to cyclists, pedestrians and skateboarders with a call out to more buskers to come into the area. Once a year, there could be a Busker of the Year competition with finalists voted on during the year.
- A separate music festival similar to Manly Jazz but devoted to music of different styles and ages at Easter that focuses on local and international talent with food and beverage stalls
- A rockabilly music weekend but don't just have it free and in the open air, make it paid for so that it's there for people who really want to hear music and you can attract the best possible musicians and put it in tents so that it's not affected by weather
- More food and music and room to move further north, not always Manly or the beach, maybe in a park.
- **Targeted age groups** – eg 80 Years Young - celebrating the older citizens of the Northern Beaches, many of whom have amazing tales to tell.
- Single awareness day, under 18 years old to 29 years old.
- **Multicultural** - Need to have a more inclusive multi-cultural event which promotes the different cultures we have here eg Maori, Polynesian, Tibetan, Japanese etc
- **Films** - Hold a competition with decent prizes for the best short film, the best writing and the best photo-essay. On the weekend of the displays, encourage visitors to bring their grandparents for lunch and hold open air dances as they do in Europe and invite some amazing older people for demonstrations of their prowess in anything from art to contortionism. Blues, Roots and Rockabilly
- **Competitions** - The great barbecue-off. Have a competition for the best barbecue chef. Entrants send in their recipes, the judges pick the best from various categories - professional chefs, kids, amateurs, fish, meat, vegetarian, etc and then the recipes are cooked for the public and tasters and judges choose their favourites.
- **Health and wellbeing** - Live, Love, Laugh – a community based event on welcoming life with FREE family fun in conjunction with Lifeline, Livin, RUOK. Or just more of a community spirit.
- **Active Transport** - Car free day – promotes physical activity and lets children build confidence riding bikes safely without having to be driven to a special park.
- **Community** - An event that highlights local talent and skills
- **Operational** - Seamless ticketing in and out
- **Sport** - Kayak races on Narrabeen Lake – very underutilised

Q18 Which age group do you belong to?



ANSWER CHOICES	RESPONSES	
Under 18	5.06%	17
19-29	12.80%	43
30-39	19.64%	66
40-54	31.55%	106
55-64	16.37%	55
65+	14.58%	49
TOTAL		336

Appendix 2 – Comments and quotes from Manly Jazz

Quotes from the 19 - 30 age group

- *I go to events to **create a memory***
- *I enjoy other **music** festivals but I love that this one is free and it's at the beach and you can come and go as you please*
- *I love being in a crowd of like-minded people **doing something active together**. I also think it supports a healthy lifestyle, and contributes to reducing mental health issues – can we have more events that support mental health?*
- *There is a bit of diversity except it seems staged. We need some spontaneity, say spontaneous groups popping up*

Quotes from the 13 - 18 age group

- *I enjoy coming together to celebrate and everyone is there for the same thing*
- *Let's do silly things to involve people. When you are involved in the event its great - get up and dance, silly street games and street performers would really vibe it up*
- *I want events like this that inspire you to participate*
- *I like most of the events I go to because they are fun and entertaining*
- *I like events, it gives people something to look forward to and brings people together*
- *I like jumping castles*

Other common comments

- The word 'VIBE' was mentioned a great deal.
- INVOLVEMENT came up time and time again.
- People loved the ATMOSPHERE
- Manly is beautiful
- Love getting the ferry
- It's FREE – it's awesome
- I like discovering new people
- I love seeing the kids perform, would like more opportunities for this to occur beyond just jazz
- I love the shops in Manly, they are great and the skateboarding
- Transport - make it easy
- I love watching the dancers
- Events are about doing different things
- Perhaps active events which encourage you to join in
- Can you do more frequent bin cleaning during the day?

Good conversations were held with locals about:

- ACTIVATING separate villages along the Northern Beaches
- People like small events/targeted events in town centres
- ARTS FESTIVALS are needed – many people mentioned the need for culture and art events.