

# AGENDA

## **COMMUNITY SAFETY STRATEGIC REFERENCE GROUP MEETING**

Notice is hereby given that a meeting of the Community Safety Strategic Reference Group will be held in the Manly Chambers, Belgrave St, Manly on

**THURSDAY 15 JUNE 2017**

Beginning at 5.00pm for the purpose of considering and determining matters included in this agenda.

## **To Committee Members**

Jean Hay (Chair)	Implementation Advisory Group
Steve Pickering	Local Representative Committee - Social
Sharon Austin	Resident – Narrabeen Ward
Lance Burrow	NSW Liquor Accord
David Darcy	NSW Police - NB LAC
Sidar Demirbag	Late Night Food Traders
Shannon Job	Surf Life Saving Sydney Northern Beaches
Thomas Loomes	The Office of The Hon Mike Baird MP
Raymond Mathieson	Manly Community Forum
Simon Moriarty	Resident – Curl Curl Ward
Michael Olofinsky	Resident – Frenchs Forest Ward
Melissa Palermo	Health Promotion, Northern Sydney Local Health District (Northern Beaches)
Malcolm Pearce	Community Corrections
Jacqueline Smith	Manly Community Centre & Services
Robert Tarabay	State Transit Authority
Sarah Turner	Manly Chamber of Commerce
Susan Watson	Manly Drug Education & Counselling Centre
Margaret White	Zonta Club of Northern Beaches Inc

## **Council Officer Contacts**

Mick Darda	Executive Manager Place Management
Sherryn McPherson	Administration Officer Governance
Nikki Griffith	Manager Place Making
Leanne Martin	Coordinator Community Safety

## **Quorum**

Majority of members (excluding vacant positions)

**Agenda for a meeting of the Community Safety Strategic Reference Group**

**to be held on Thursday 15 June 2017**

**in the Manly Chambers, Belgrave St, Manly**

**Commencing at 5.00pm**

<b>1.0</b>	<b>APOLOGIES</b>	
<b>2.0</b>	<b>DECLARATION OF PECUNIARY AND CONFLICTS OF INTEREST</b>	
<b>3.0</b>	<b>REVIEW OF MEETING NOTES</b>	
3.1	Notes of Community Safety Strategic Reference Group held 6 April 2017 .....	1
<b>4.0</b>	<b>AGENDA ITEMS .....</b>	<b>5</b>
4.1	Community Safety SRG Directions Paper - Workshop.....	5
4.2	Exhibition of Alcohol Free Zones - Update .....	16
4.3	Community Strategic Plan - Update on Stage Two .....	17
4.4	Achievements of the Strategic Reference Groups.....	19
<b>5.0</b>	<b>UPDATE ON ACTIONS FROM LAST MEETING</b>	
	Nil	
<b>6.0</b>	<b>GENERAL BUSINESS</b>	
	<b>NEXT MEETING</b>	

### **3.0 CONFIRMATION OF NOTES OF PREVIOUS MEETINGS**

#### **3.1 NOTES OF COMMUNITY SAFETY STRATEGIC REFERENCE GROUP HELD 6 APRIL 2017 .....1**

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#### **RECOMMENDATION**

That the Notes of the Community Safety Strategic Reference Group held 6 April 2017, copies of which were previously circulated to all Members, be confirmed as a true and correct record of the proceedings of that meeting.

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# NOTES

## **COMMUNITY SAFETY STRATEGIC REFERENCE GROUP MEETING**

held in the Manly Chambers, Belgrave St, Manly on

**THURSDAY 6 APRIL 2017**

**Notes of the Community Safety Strategic Reference Group Meeting  
held on Thursday 6 April 2017  
in the Manly Chambers, Belgrave St, Manly  
Commencing at 5:00pm**

**ATTENDANCE:**

**To Committee Members**

Jean Hay (Chair)	Implementation Advisory Group
Sharon Austin	Resident – Narrabeen Ward
Sidar Demirbag	Late Night Food Traders
Raymond Mathieson	Manly Community Forum
Simon Moriarty	Resident – Curl Curl Ward
Michael Olofinsky	Resident – Frenchs Forest Ward
Melissa Palermo	Health Promotion, Northern Sydney Local Health District (Northern Beaches)
Jacqueline Smith	Manly Community Centre & Services
Robert Tarabay	State Transit Authority
Sarah Turner	Manly Chamber of Commerce
Susan Watson	Manly Drug Education & Counselling Centre

**Council Officer Contacts**

Nikki Griffith	Manager, Place Making
Leanne Martin	Coordinator, Community Safety
Sherryn McPherson	Administration Officer Governance

**Quorum**

Majority of members (excluding vacant positions)

## 1.0 APOLOGIES

1. The Committee welcomed John Kelly on behalf of manly Community Centre & Services as alternate delegate for Jacqueline Smith.
2. That the following apologies be noted:

Lance Burrow	NSW Liquor Accord
David Darcy	NSW Police - NB LAC
Thomas Loomes	The Office of The Hon Mike Baird MP
Malcolm Pearce	Community Corrections
Margaret White	Zonta Club of Northern Beaches Inc
Shannon Job	Surf Life Saving
Steve Pickering	Local Representative Committee - Social
Mick Darda	Northern Beaches Council

## 2.0 DECLARATION OF PECUNIARY AND CONFLICTS OF INTEREST

Nil

## 3.0 CONFIRMATION OF NOTES OF PREVIOUS MEETINGS

### 3.1 NOTES OF COMMUNITY SAFETY STRATEGIC REFERENCE GROUP HELD 9 FEBRUARY 2017

#### DECISION

That the Notes of the Community Safety Strategic Reference Group held 9 February 2017, copies of which were previously circulated to all Members, are hereby confirmed as a true and correct record of the proceedings of that meeting.

(Simon Moriarty / Robert Tarabay)

## 4.0 AGENDA ITEMS

### 4.1 DEVELOPMENT OF A COMMUNITY SAFETY DIRECTIONS PAPER

#### DISCUSSION

Nikki Griffith provided a brief update on the Community Strategic Plan. A copy of the update was distributed to members and attached to the meeting notes at **Attachment 1**.

Leanne Martin provided an update on Community Safety Issues contained within the Shape 2028 discussion paper. A copy of the presentation was distributed to the members and is attached to the meeting notes at **Attachment 2**.

Leanne Martin and Melissa Palermo provided a draft presentation to the group on behalf Community Drug Action Team (CDAT) whom are creating a new campaign on our youth turning 18+ being eligible to consume alcohol and appropriate etiquette in late night venues.

## DECISION OF EXECUTIVE MANAGER PLACE MANAGEMENT

That the SRG members participate in a workshop to develop the issues and priorities for a Directions Paper on Community Safety.

### **Actions:**

1. That Corporate Strategy provide clarification on the comment in the Update Paper Community Safety – *“adding Safety to a number of other goals was considered; however, it sometimes detracted from the intention of others( e.g. safety and Innovation for businesses were seen as possibly conflicting or inhibiting). “*
2. That staff seek approval for the Community Safety SRG to continue as a Community Safety working group after the final SRG meeting in June and to continue until the new Council is implemented and/or a Community Safety Committee ratified. That the next SRG meeting on June 15 may also include some agenda items that may be considered ‘operational reference’ items for discussion such as “Aggressive Begging”, “Hotspots” and “Police Report”.
3. That the Community Safety Strategic Reference Group seek approval to conduct meetings monthly (after the last SRG meeting of 15 June) and provide recommendations to the elected council with draft guidelines on the structure and formation of a future Community Safety Committee.
4. That a copy of the CDAT draft campaign on youth turning 18+ being eligible to consume alcohol and appropriate etiquette in late night venues be forwarded to Susan Watson for additional feedback from Manly Drug Education & Counselling Centre.

### Note:

Michael Olofinsky left the meeting at 5.45pm.

## 5.0 UPDATE ON ACTIONS FROM LAST MEETING

Nil

*The meeting concluded at 7:00pm*

This is the final page of the Notes comprising 4 pages  
numbered 1 to 4 of the Community Safety Strategic Reference Group  
meeting held on Thursday 6 April 2017 and confirmed on Thursday 15 June 2017



## **4.0 AGENDA ITEMS**

<b>ITEM 4.1</b>	<b>COMMUNITY SAFETY SRG DIRECTIONS PAPER - WORKSHOP</b>
<b>REPORTING OFFICER</b>	<b>EXECUTIVE MANAGER PLACE MANAGEMENT</b>
<b>TRIM FILE REF</b>	<b>2017/180260</b>
<b>ATTACHMENTS</b>	<b>1 <a href="#">Download</a> Draft SRG Directions Paper on Community Safety</b>

### **ISSUE**

Finalising the SRG Directions Paper on Community Safety.

### **DISCUSSION**

The draft Directions paper is attached for pre-reading by the SRG members. Please bring along your thoughts and any comments and queries so that we can make the best use of time for our final meeting.

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### **RECOMMENDATION OF EXECUTIVE MANAGER PLACE MANAGEMENT**

That the Community Safety Strategic Reference Group members pre-read the draft Directions paper prior to the meeting, and participate on a workshop to finalise the document.

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# **Community Safety**

## **Strategic Reference Group Directions Paper**

Draft 5 June 2017

**NORTHERN BEACHES**  
COUNCIL

## **Executive Summary**

### **Purpose of this paper**

Northern Beaches Council is a new entity created by the merging of three former local government areas; Manly, Warringah and Pittwater.

The former councils each had relevant strategies and policies relating to the crime prevention and community safety. Under the Northern Beaches Council, the emerging Community Strategic Plan also sets out strategic directions to ensure streets and neighbourhoods are safe.

This paper identifies key issues and goals outlined in these documents that will help inform directions for new ideas and outcomes relating to community safety across the Northern Beaches.

## Background

### 1. Importance of Council role in community safety

It is widely accepted that local government plays a significant role in community safety and crime prevention. Research into the most effective forms of local community partnerships suggests that groups such as local authorities are generally best placed to coordinate and facilitate by helping to mobilise local resources; facilitating participation and access to informal networks; helping to establish flexible structures and procedures; providing a closer understanding and emotional commitment to community issues and concerns; and promoting a community-based self-help attitude (Edgar et al. 2006).

Crime prevention is essentially about being able to anticipate emerging problems and being prepared to take action to prevent those problems developing and becoming entrenched. Too often, considering the need for developing and implementing a crime prevention strategy is the result of community concern about existing crime problems. If appropriate preventive action had been taken beforehand, these problems may have been prevented from emerging. This is another argument for local government authorities taking the lead in developing a comprehensive crime prevention strategic plan for their communities as a part of their normal social planning processes. These plans should be regularly updated to reflect changes in the social, demographic, economic and crime characteristics of their communities as well as to accommodate developments in state and national crime prevention priorities.

This is consistent with the finding that the most common and probably the most significant function that local government areas fulfil in their crime prevention and community safety role is to coordinate and facilitate, although it is clear that many also have a significant role in direct service delivery. The coordination and facilitation role is critically important as it provides a focus for local leadership on issues concerning the community, something that has been identified internationally as a vital function for effective and sustainable crime prevention action.

### 2. Former Council Community Safety Committees and Plans

The former Manly Council Community Safety and Place Management Committee underpins much of the work done in relation to community safety/crime prevention in Manly since it was established in 1993. It has always been chaired by the Mayor of the day. It was originally formed to help tackle late night alcohol related problems in the area. This remained the primary focus but extended to other community safety related issues such as drugs, graffiti, homelessness, public space conflicts, backpackers, cycling safety, suicide etc. The development and implementation of two (3 year) Crime Prevention Plans attracted full project funding from State Government.

Broad and high level Representation was key to this committee's successful operation. It included the Mayor plus five other Councillors, Local Area Police Commander, Local MP, representatives from NSW Health, Corrections NSW, Sydney Buses Brookvale depot, Chamber of Commerce, NGOs including local drug and alcohol service and community centre, Liquor Accord, Late Night Food traders, three community (precinct) representatives and Youth council. Staff included the Community Safety co-ordinator and Compliance Manager.

In analysing the official crime statistics it is clear why Manly has vested, long term, active and operational interest in crime prevention and community safety with 70% of crime on the Northern Beaches occurring in Manly, with approximately 70% of that being alcohol related. The last Manly Crime Prevention Plan was adopted by Council in 2011: <http://www.manly.nsw.gov.au/community-services/community-safety/crime-prevention-plan/> It primarily addressed Alcohol Related Assaults and Anti-Social Behaviour in Manly CBD.

Both Warringah and Pittwater Council previously adopted Crime Prevention Plans which were endorsed and were successful in gaining NSW Attorney General's Grant funding for key crime prevention initiatives. Community safety initiatives were subsequently incorporated into the Community Strategic Plans for both Councils. SHOROC was previously successful in becoming accredited as a World Health Organisation (WHO) Safe Community.

### **Community Safety Strategic Reference Group - Northern Beaches Council**

Following the formation of the new Northern Beaches Council in May 2016, eleven Strategic Reference Groups (SRGs) were formed across key areas of council's operation. The role of the SRGs is to provide a valuable contribution to the directions of the new Council, including input into the development of the Community Strategic Plan (CSP) and future plans and strategies. SRG members were recruited via EOI, represent a cross-section of the community, and bring expertise to their area of appointment. Each group also includes two-three former Councillors as Chair and Deputy Chair.

The Community Safety SRG consists of 19 members, listed in Appendix 1.

The terms of reference of the SRG are to:

- Provide input to the Vision, Priorities and Objectives for the Northern Beaches Draft Community Strategic Plan
- Work in partnership with key agencies, stakeholders and community representatives to ensure community safety representation.
- Lobby and advocate on behalf of the community to support prevention awareness.
- Advise Council on community safety awareness and education.
- Advise Council on infrastructure for safer communities eg. lighting, footpaths, CCTV and Safety by Design frameworks.
- Support night time activation of places and laneways for safer communities linked to a night time economy.

This paper has been prepared to capture the efforts and aspirations of this SRG over a 10 month period from 2016-17.

### **Community Strategic Plan – Northern Beaches Council**

Extensive community engagement in 2016-17 has involved over one thousand community members, including the SRGs, in developing the first Community Strategic Plan (CSP) for the Northern Beaches. While the CSP is not yet finalised, key community feedback has been used to help prepare this SRG Directions Paper.

Below are some of the draft goals and underlying strategies that relate to community safety in the draft CSP. These have arisen from the issues and considerations raised by community members during the first stage of CSP engagement, and are a basis for second stage engagement. They outline possible outcomes for safer communities, which are most relevant to this SRG Directions Paper:

### **CSP – draft Goals on:**

#### **“Places for People”**

**Goal 7)** Our well-designed public spaces inspire social interaction and inclusion and support health and wellbeing

- a) Develop urban design requirements that support the health, wellbeing, safety and inclusion particularly for seniors and people who live with a disability
- b) Collaborate with the community to design public open spaces and neighbourhoods that cater for a wide range of uses and social interaction
- c) Encourage the community to be creatively involved in designing our public spaces and neighbourhoods

**Goal 8)** Our community is healthy, active and engaged with the Northern Beaches lifestyle and various recreational opportunities

- a) Provide well maintained and safe public spaces that equitably support the active and passive recreational activities of the community
- b) Encourage and promote healthy, active living through collaborative partnerships with government agencies, community and sporting groups
- c) Encourage a broad range of activities that enable social interaction, stimulate wellbeing, and support people at each stage of their life

#### **“Community and Belonging”**

**Goal 9)** Northern Beaches culture is stimulated through the arts and a variety of cultural and creative events

- a) Support local artists and creative groups to access facilities and networks and meet cultural and artistic needs of the community
- b) Expand cultural activities, events and creative opportunities, including safe nightlife opportunities across the area
- c) Provide more events and opportunities for young people to socialise in formal and informal ways

**Goal 10)** Our community feels safe and supported

- a) Enable our community to feel safe and supported through the provision of quality services
- b) Promote social inclusion through neighbourhood programmes
- c) Build stronger communities where neighbours know and support each other

**“Vibrant Local Economy”**

**Goal 14)** Our local businesses create a diverse range of opportunities for work, education, leisure, and social life

- c) Facilitate active and safe urban environments through increased economic activity and in keeping with local character

**“Transport and Connectivity”**

**Goal 15)** Our community is sustainably connected via various transport means to work, education, and leisure opportunities across Sydney

- a) Facilitate and promote safe transport options that reduce car-based commuter travel

**Goal 16)** Our community and visitors are able to easily access and enjoy the diverse villages and places within the Northern Beaches

- a) Improve public and active transport options and connectivity to better meet the community’s needs for travel within the area

**“Good Governance”**

**Goal 21)** Our Northern Beaches Council builds and maintains strong partnerships and advocates effectively on behalf of the community

- b) Facilitate collaboration between community groups, businesses and non-government organisations on projects and programs
- c) Understand and advocate on behalf of community needs regionally, and at State and Federal levels



## STRUCTURE OF THE SRG Directions Paper

This Directions Paper firstly outlines a Vision that will ensure safer communities on the Northern Beaches. It then outlines a range of goals and related strategic directions to support them:

- The **Vision** is a generic one drawn from the draft CSP for the Northern Beaches Council
- The **Goals** and **issues** are drawn the key themes of community safety, from the SRG's deliberations to date, from previous community safety plans, and from consultation with key stakeholders (e.g. NSW Police) and comprise of key themes.

### Vision

**Northern Beaches – a safe, inclusive and connected community that values its natural and built environment**  
**(Draft vision CSP)**

### Goals

The three key themes for Community Safety on the Northern Beaches provide a foundation for the goals and issues outlined in the following pages:

**1. Public spaces**

To create safe public spaces which contribute to social inclusion

**2. Late night safety**

To actively manage vibrant entertainment precincts which encourage safe, social interactions

**3. Community wellbeing and safety**

To support the health and wellbeing of community through collaborative partnerships



## Goal 1: Public spaces

To create safe public spaces which contribute to social inclusion

### Issues

- Ongoing management of late night alcohol related assaults and anti-social behaviour
- Safe youth facilities
- Rough sleepers in public places
- Aggressive begging
- Vehicle mitigation
- Identify hotspots requiring improvements following safety audits
- Clearer regulatory signage and way finding initiatives
- Managing the ever increasing use of our public space – and how to keep them safe
- Management of AFZ and APA's
- Activation of laneway spaces
- Beach safety and security

## Goal 2: Late night safety

To actively manage vibrant entertainment precincts which encourage safe, social interactions

### Issues

- Ongoing management of late night alcohol related assaults and anti-social behaviour
- Addressing the increase of 'party houses'
- Integrated late night transport options including adequate bus coverage and secure taxi ranks
- Problems emanating from late night drinking culture
- Activation of laneway spaces

- Active management of late night entertainment precincts
- Development of consistent policy on alcohol/ liquor licensing
- High drink driving rates
- Road safety concerns (eg. McCarrs Creek Road)
- CCTV

## **Goal 3: Community safety and wellbeing**

To support the health and wellbeing of community through collaborative partnerships

### **Issues**

- Ongoing management of late night alcohol related assaults and anti-social behaviour
- Underage drinking
- Homelessness
- Limited crisis and short-term housing options to accommodate people in need of housing and shelter
- Increased prevalence of mental health issues among young people
- Drug supply on commercial premises
- Prevalence and hidden nature of domestic violence
- Impacts of drug and alcohol intake on public health and wellbeing, including safety risks in public places
- Need for active collaboration with key stakeholders to address safety issues
- Community education and promotion of preventative and protective behaviours

## **Appendix 1 - Community Safety SRG members**

Jean Hay (Chair) - Implementation Advisory Group  
Steve Pickering - Local Representative Committee - Social  
Sharon Austin Resident – Narrabeen Ward  
Lance Burrow - NSW Liquor Accord  
David Darcy - NSW Police - NB LAC  
Sidar Demirbag - Late Night Food Traders  
Shannon Job - Surf Life Saving Sydney Northern Beaches  
Thomas Loomes - The Office of The Hon Mike Baird MP  
Raymond Mathieson - Manly Community Forum  
Simon Moriarty Resident – Curl Curl Ward  
Michael Olofinsky Resident – Frenchs Forest Ward  
Melissa Palermo - Health Promotion, Northern Sydney Local Health District (Northern Beaches)  
Malcolm Pearse - Community Corrections  
Jacquilen Smith - Manly community Centre & Services  
Robert Tarabay - State Transit Authority  
Sarah Turner - Manly Chamber of Commerce  
Susan Watson - Sydney Drug Education & Counselling Centre  
Margaret White - Zonta Club of Northern Beaches Inc

<b>ITEM 4.2</b>	<b>EXHIBITION OF ALCOHOL FREE ZONES - UPDATE</b>
<b>REPORTING OFFICER</b>	<b>EXECUTIVE MANAGER PLACE MANAGEMENT</b>
<b>TRIM FILE REF</b>	<b>2017/180262</b>
<b>ATTACHMENTS</b>	<b>NIL</b>

## **ISSUE**

Council proposal to reinstate the alcohol free zones in various sites.

## **BACKGROUND**

At its meeting of 28 February 2017, Council resolved to commence a public exhibition period for re-establishment of alcohol free zones in the former Warringah local government area. By re-establishing Alcohol Free Zones, Council can assist the Police in controlling anti-social behaviour related to alcohol consumption. Alcohol Free Zones can apply to public roads, footpaths and car parks.

## **DISCUSSION**

The community was consulted during March and April 2017 regarding reinstating alcohol free zones at:

- Dee Why - Pittwater Road
- Narrabeen - Pittwater Road
- Belrose - Frenchs Forest
- Forestville Shopping Centre
- Collaroy - Pittwater Road
- Cromer Community Centre
- Warringah Mall Bus Stops
- Dee Why - Walter Gors Park

Maps of these sites and details on the consultation are available on the Your Say project Page:  
<http://yoursay.northernbeaches.nsw.gov.au/alcoholfreezones>

Public submissions were received, and the SRG meeting will be briefed on the outcome of the community consultation.

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## **RECOMMENDATION OF EXECUTIVE MANAGER PLACE MANAGEMENT**

That the Community Safety Strategic Reference Group notes the information update on Alcohol-Free zones.

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<b>ITEM 4.3</b>	<b>COMMUNITY STRATEGIC PLAN - UPDATE ON STAGE TWO</b>
<b>REPORTING OFFICER</b>	<b>EXECUTIVE MANAGER CORPORATE STRATEGY &amp; PLANNING</b>
<b>TRIM FILE REF</b>	<b>2017/182682</b>
<b>ATTACHMENTS</b>	<b>NIL</b>

## ISSUE

To provide an update on the development of the Community Strategic Plan (CSP) following engagement with some 2,400 community members in Stage One and Stage Two.

## BACKGROUND

Stage One of community engagement for the CSP was conducted in September-November 2016, drawing feedback from nearly 1,400 people. Stage Two took place over March and April 2017, with over 1,000 people providing feedback in four community workshops, a youth workshop, focus groups, an online survey and through formal submissions.

Stage Two focused on validating the draft Vision, and validating the CSP Framework (Aspirations, Outcome Areas, Goals and Strategies) as presented in a Discussion Paper.

## COMUNITY FEEDBACK SUMMARY

Community feedback from Stage Two engagement demonstrates:

- **Confidence in the Process** to develop the CSP to date. The Discussion Paper was factual and guided an informed conversation with the community.
- **CSP Framework** - general support and satisfaction with the overall framework.
- **Aspirations** – limited comments on aspirations raised in submissions where prompted, i.e. the online survey.
- **Draft Vision** – broad satisfaction, but opportunities to make it more specific to the Northern Beaches, and to elevate the value placed on natural environment.
- **Outcomes** – Generally satisfied, though commentary highlighted the need to strengthen goals and strategies so they are more aspirational and future-focused. This particularly related to the goals and strategies for:
  - **Protection of the Environment**
  - **Environmental Sustainability**
  - **Places for People**
- **Priority Issues** – The key issues that participants were most engaged with included:
  - Transport and congestion
  - Population growth and development
  - Protecting the natural environment
  - Environmental sustainability
  - Housing affordability

There was recognition of the interrelated nature of these issues across outcome areas.

### **Next Steps**

Council acknowledges the valuable input of all the SRGs and the wider community in developing the draft CSP framework. This feedback is being incorporated into the Draft CSP, which will be presented to Council on 27 June for public exhibition.

The Draft Community Strategic Plan and Community Engagement Report will be available at <http://yoursay.northernbeaches.nsw.gov.au> following the meeting on 27 June.

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### **RECOMMENDATION OF EXECUTIVE MANAGER CORPORATE STRATEGY & PLANNING**

That the Community Safety Strategic Reference Group note the update on the development of the Community Strategic Plan.

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<b>ITEM 4.4</b>	<b>ACHIEVEMENTS OF THE STRATEGIC REFERENCE GROUPS</b>
<b>REPORTING OFFICER</b>	<b>EXECUTIVE MANAGER COMMUNITY ENGAGEMENT</b>
<b>TRIM FILE REF</b>	<b>2017/182999</b>
<b>ATTACHMENTS</b>	<b>NIL</b>

## ISSUE

Outcomes of the 11 Strategic Reference Groups (SRG), and inviting feedback from members.

## BACKGROUND

The new Northern Beaches Council established 11 SRGs in September 2016, to assist the Council to develop its first Community Strategic Plan (CSP) and address priority strategic issues:

<b>Environment (3)</b>	<b>Social (5)</b>		<b>Economy(3)</b>
Natural Environment	Inclusive Communities	Art, Culture & Heritage	Affordable Housing
Waste & Recovery Management	Youth	Open Space & Recreation	Economic Development
Sustainable Transport	Community Safety		Place Making

Meeting generally every 2 months, their early focus was on the CSP. The more recent focus has been on their priority areas, to develop SRG papers and contribute to Council strategies and plans.

## DISCUSSION

These SRGs have represented a unique opportunity to help shape the early directions of the new organisation, expanding its scope to the wider LGA and recognising the community's diverse needs, views and issues. Figure 1 outlines their valuable strategic outcomes:

- Key role over 6 months to help develop the CSP vision, issues, priorities, goals and strategies.
- Feedback on their nominated issues across many environmental, social and economic matters.
- A variety of strategic discussion papers developed, to be drawn on by the related Business Units as they prepare new strategies, plans and policies.

It is intended that the SRG papers will be finalised in July, then presented to the Administrator for noting. These will be available to the newly elected Council. It is anticipated that new reference groups will be established in line with the new CSP outcome areas, once the elected Council has approved the 10-year plan later in 2017.

Council thanks all SRG members for their substantial commitment and valuable contributions.

SRG members are invited to provide feedback on their experience over the last 9 months and any suggestions for improvement. A survey link will be emailed to members shortly.

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**RECOMMENDATION OF EXECUTIVE MANAGER COMMUNITY ENGAGEMENT**

That the Community Safety Strategic Reference Group members:

- A. Note the acknowledgment of their valuable contribution and commitment
  - B. Provide survey feedback to Council on their experience as an SRG member
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**Fig. 1 - Strategic contribution of the SRGs**

