

# **ATTACHMENT BOOKLET**

## **Corporate & Legal**

### **Item 9.2 - Part 2**

**ORDINARY COUNCIL MEETING**

**TUESDAY 26 APRIL 2022**

# Delivery program 2022 - 2026

Including Operational Plan  
and Budget 2022/2023

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Delivery Program 2022 - 2026

## Visit us: Northern Beaches Council

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### Dee Why

725 Pittwater Road  
Entry via Civic Drive

### Manly

1 Belgrave Street  
Town Hall

### Mona Vale

1 Park Street

Open: Monday to Friday  
between 8.30am - 5pm,  
excluding public holidays

### Avalon Beach

59a Old Barrenjoey Road

Open: Monday to Friday  
between 9am-12pm and 1-4.30pm,  
excluding public holidays

### contact us:

phone 1300 434 434  
email [council@northernbeaches.nsw.gov.au](mailto:council@northernbeaches.nsw.gov.au)  
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# Introduction



Delivery Program 2022 - 2026





Operational Plan and Budget 2022/2023

## Message from the Mayor

Supporting our community, economy and environment to be strong and resilient



It is both an honour and a privilege to have been re-elected Mayor for the second term of Northern Beaches Council. I am excited about what our new elected Council can and will achieve.

It sure has been a tough few years for our community and local businesses and Council has not been immune to the economics of the pandemic and recurring natural emergencies.

I have been proud to see our community come together through the tough times and stand united in dealing with, and recovering from, every challenge that has come our way.

Over the course of this Council term, we will adopt and implement the first Northern Beaches Resilience Strategy to further prepare and strengthen our community. This will enable us to continue to plan for and

withstand the the impacts of unexpected events such as natural disasters, climate change, pandemics and economic downturn.

We'll continue to work with the community on behalf of the State Government to deliver the first Northern Beaches Local Environmental Plan (LEP) and Development Control Plan (DCP) to provide a holistic, clear and fair set of planning rules to guide the way that land is developed and used across the whole area. It will continue to reflect the different villages and town centres across the local government area (LGA). Together with the Local Housing Strategy these documents will help us plan for more housing variety, diversity and support more affordable housing options. And most importantly, put pressure on State Government to deliver the necessary infrastructure.

In terms of community infrastructure investment, we have carefully budgeted to prioritise maintenance of our existing assets and replacement of those that are at the end of their usable life. Keeping our assets well maintained provides budget savings in the longer term and ensures Council is financially sustainable into the future. This is complemented by a responsible schedule of new projects over the next four years.

Together with the Deputy Mayor and your Councillors, I look forward to delivering these projects and services to you during our term in office and to continuing to set a clear and sustainable future for the community, and our organisation.



Michael Regan  
Mayor



## Project highlights for 2022/23

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**\$9.6m** resurfacing 10.7km of roads and improving kerb and guttering

**\$9.5m** to progress Warriewood Valley community centre

**\$8.8m** stormwater works to reduce flooding and pollution

**\$5.9m** upgrading footpaths and shared paths including 3.5km of new footpath

**\$5.2m** on cycleways

**\$4.2m** improving foreshores at various locations

**\$2.1m** new playgrounds at Brickpit, Rabbett and Akora Reserves, Frenchs Forest

**\$1.8m** new boardwalk at Manly Dam

**\$1.6m** for new playground at Lynne Czinner Park, Warriewood

**\$1.3m** improving playgrounds at various locations

**\$1.2m** on wharves at Mackerel and Currawong beaches and repairs to Taylor's Point wharf, Clareville

**\$1.2m** upgrade to Duffys Forest Rural Fire Station and Martine Rescue Broken Bay, Bayview

**\$1.2m** upgrading playground and car park at Freshwater Beach

**\$1.1m** improving sports fields

**\$1m** completion of pedestrian and cycle bridge works at Narrabeen

**\$1m** upgrading the tidal pools at Paradise Beach, Avalon and Clontarf Reserve

## Message from the Chief Executive Officer



This Delivery Program marks the start of a new Council term, and I am pleased to welcome back both the re-elected Councillors and those who are newly elected by the community.

We have worked together to bring you this Delivery Program to show you the projects that will be delivered in the next 12 months, as well as those planned for the following three years. The program is packed with optimism and projects designed to improve services and lead us out of the pandemic and into the future.

The pandemic challenged Council across all services and demonstrated the organisation's capacity to adapt. I'm pleased to report that our flexibility and creativity has resulted in changes that continue to be embraced for better customer service across the board.

One example is enhancements to our online community engagement platform, making it simpler and easier to engage with us. Our economic development program also embraced online engagement in the form of webinars early in the pandemic and this innovation continues.

The pandemic has also resulted in a heightened level of business engagement, with the introduction of a dedicated business hotline (Business Support Service) which has fielded over 500 calls to date. We are here to help and available at times when it is convenient for the business community. Our service flexibility is further demonstrated through adapting the frequency of our business communications to meet customer needs – increasing from quarterly to weekly at the height of the pandemic.

The online format for learner driver programs has also been embraced by the community and this style of delivery will also continue into the future.

Our annual budget for 2022/23 is contained in this Delivery Program. It is a responsible budget with a surplus to rebuild our finances, so Council is in a position to respond to any future unpredicted upheaval. It also includes efficiency savings (\$1.8m) and paying down debt (\$5m). Our expenditure program relies on maintaining rating income at the level we had anticipated in our planning, and we are applying

to Independent Pricing and Regulatory Tribunal (IPART) for a 2.4% increase in rates in the 2022/23 financial year.

Our Resourcing Strategy, which includes the Long-Term Financial Plan, Workforce and Asset Management strategies, has recently been reviewed. Our Long-Term Financial Plan enables us to build financial resilience to be able to withstand future shocks. The Workforce Strategy is aimed at enticing and retaining the people that we need at Council to deliver quality services for you. Our asset management direction is to continue to fully fund our infrastructure renewal program and to create new assets where funding exists or can be found in grants.

We will report our progress to you at the end of each quarter as well as in an annual report to you each year. Our aim, as always, is to have the customer, our community, at the heart of everything we do.



**Ray Brownlee PSM**  
Chief Executive Officer

## Budget snapshot 2022/2023

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### Operational

**\$392m**  
Income from continuing operations

-

**\$358m**  
Expenses from continuing operations

-

**\$24m**  
Capital grant income

=

**\$9.4m**  
Surplus from continuing operations

### Capital works

**\$41m**  
New works

+

**\$44m**  
Renewal works\*

=

**\$85m**  
Total works

\* Renewal works are those that return an asset to its 'as new' condition eg. for a road it includes resealing the surface

### Loans

**\$5m**  
Loan principal repayments

#### **Maintaining anticipated rates income**

This budget relies on maintaining the level of rates income anticipated in the 2021-2025 Delivery Program for the 2022/23 financial year.

The Council's forecast rate peg was 2.4%. The Independent Pricing and Regulatory Tribunal (IPART) recently announced a significantly lower 2022/23 rate peg of 0.7%. The index was based on changes in costs between 2019/20 and 2020/21, in the low inflation environment at the beginning of the COVID-19 pandemic.

In acknowledgement such a low rate peg may result in difficulty meeting the councils' obligations, the Office of Local Government announced an 'Additional Special Variation (ASV)'. The ASV is a one off process for the 2022/23 financial year and provides Council with a mechanism to maintain its expected level of rating income and expenditure program.

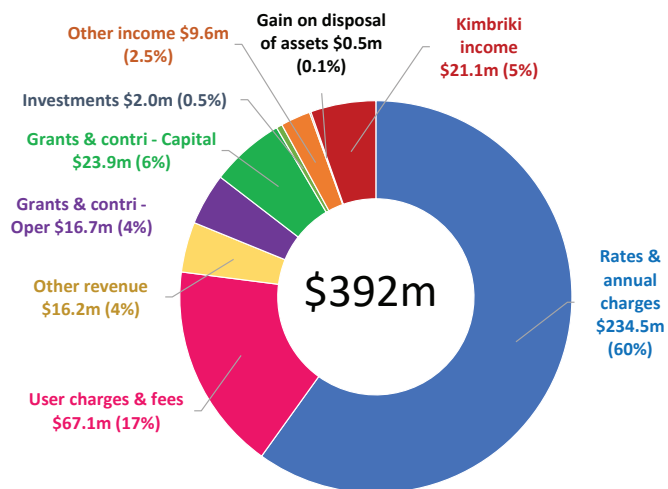
Maintaining the forecast rate peg at 2.4% will provide \$3 million in additional income above the IPART rate peg of 0.7%. This will be used to prioritise the renewal of community infrastructure and rebuild our working capital (\$0.25m) so we can respond to any future shocks. Community infrastructure funding will go to:

- Road resheeting - \$1m
- Stormwater works - \$0.435m
- Replacement of library books - \$0.2m
- Rockpool renewals - \$0.2m
- Scotland Island roads and drainage improvements \$0.15m
- Foreshores renewal \$0.145m
- Sportsfield renewal \$0.1m
- Playground renewal \$0.1m
- Building renewal programs - \$0.398m

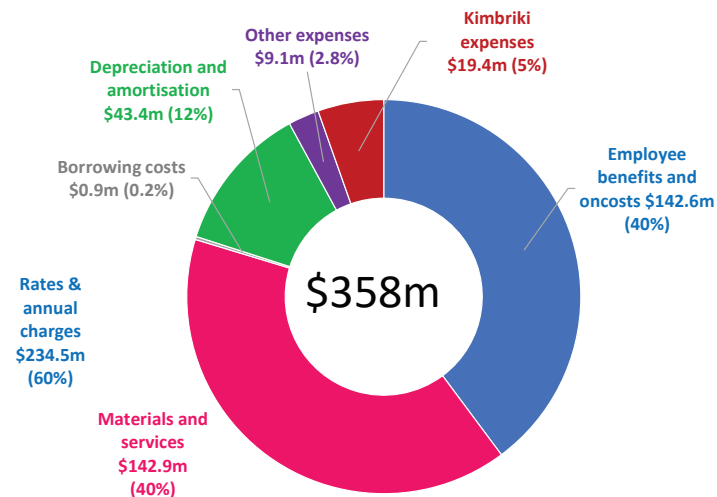
### Funding summary for 2022/23

The following charts show the breakdown of funding sources for Council and how the money will be allocated in 2022/23.

#### Where does the income come from?



#### Where is the money spent?



Numbers presented may not sum precisely due to rounding.



## About the Northern Beaches

The Northern Beaches local government area (LGA) covers 254km<sup>2</sup> of urban and natural environment and is located to the north of the Sydney CBD.

The LGA is divided into five wards.

### Pittwater Ward

Greater Mackerel Beach, Coasters Retreat, Currawong, Scotland Island, Lovett Bay, Elvina Bay, Morning Bay (Towlers Bay), Palm Beach, Whale Beach, Careel Bay, Cottage Point, Duffys Forest, Ku-ring-gai Chase, Avalon Beach, Clareville, Bilgola, Bilgola Plateau, Newport, Church Point, Mona Vale, Bayview, Terrey Hills (partial)

### Frenchs Forest Ward

Belrose, Davidson, Frenchs Forest, Forestville, Beacon Hill, Allambie Heights, Killarney Heights

### Narrabeen Ward

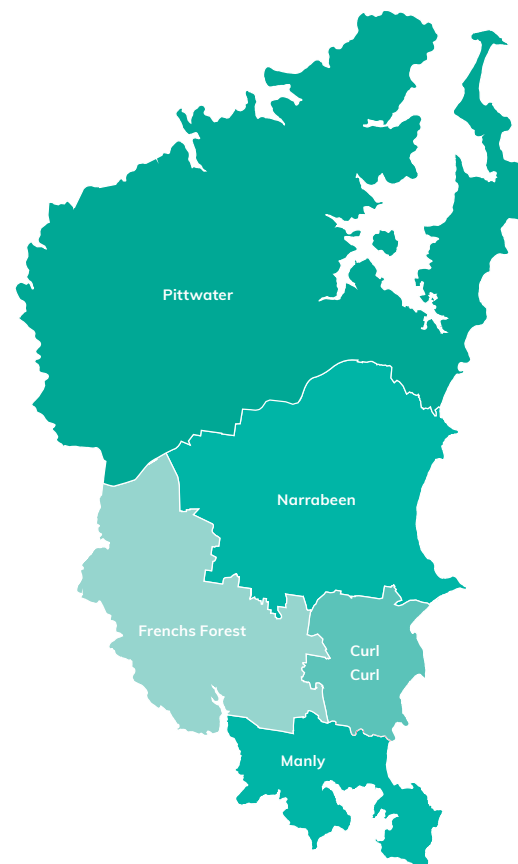
Warriewood, Ingleside, Elanora Heights, Narrabeen, North Narrabeen, Terrey Hills (partial), Cromer, Wheeler Heights, Collaroy Plateau, Collaroy, Oxford Falls

### Curl Curl Ward

Narraweena, Dee Why, Curl Curl, North Curl Curl, Brookvale, North Manly, Freshwater, Queenscliff

### Manly Ward

Manly Vale, Seaforth, Clontarf, North Balgowlah, Balgowlah, Balgowlah Heights, Fairlight, Manly



## Our community snapshot

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### Environment



**114 km<sup>2</sup>**

Bushland surrounds us in  
three major national parks



**80 km**

Coastline



**254 km<sup>2</sup>**

Land in five wards:  
Pittwater, Narrabeen, Frenchs  
Forest, Curl Curl and Manly

### Economy



**52%**

Residents work locally  
(ABS 2016)



**61%**

Trade or tertiary  
qualification (ABS 2016)



**40%**

Residents ride a bike for  
transport or recreation  
(ABS 2016)



**13%**

residents work in professional,  
scientific and technical services  
(largest employment sector)



**60%**

Residents travel to work  
by car (ABS 2016)



**18%**

Residents travel to work by  
public transport (ABS 2016)



**32,327**

Local businesses  
(ABS 2020)

### Community



**21**

Surf Clubs keep people  
safe at the beach



**272,184**

Population now  
(ABS 2021)



**101,630**

Dwellings  
(ABS 2016)



**>10m**

Beach visitors annually

16 **Our community's vision**

Northern Beaches – a safe, diverse, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.



Delivery Program 2022 - 2026





## Our Councillors

The following Councillors were elected in December 2021 to represent the community on Northern Beaches Council for its second term until September 2024.

### Curl Curl Ward



**Kristen Glanville**

0481 910 045

Kristen.Glanville@northernbeaches.nsw.gov.au



**Sue Heins**

0427 226 453

Sue.Heins@northernbeaches.nsw.gov.au



**David Walton**

0427 741 824

David.Walton@northernbeaches.nsw.gov.au

### Frenchs Forest Ward



**Jose Menano-Pires**

0481 908 842

Jose.Menano-Pires@northernbeaches.nsw.gov.au



**Michael Regan (Mayor)  
Dec 2021 - Sep 2023**

8495 6460

Michael.Regan@northernbeaches.nsw.gov.au



**Stuart Sprott**

0408 678 480

Stuart.Sprott@northernbeaches.nsw.gov.au



**Manly  
Ward**



**Candy Bingham (Deputy Mayor)**  
Dec 2021 - Sep 2022  
0418 430 544  
Candy.Bingham@northernbeaches.nsw.gov.au



**Sarah Grattan**  
0427 745 673  
Sarah.Grattan@northernbeaches.nsw.gov.au



**Georgia Ryburn**  
0481 905 052  
Georgia.Ryburn@northernbeaches.nsw.gov.au

**Narrabeen Ward**



**Bianca Crvelin**  
0481 917 977  
Bianca.Crvelin@northernbeaches.nsw.gov.au



**Vincent De Luca OAM**  
0427 218 553  
Vincent.DeLuca@northernbeaches.nsw.gov.au



**Ruth Robins**  
0481 914 733  
Ruth.Robins@northernbeaches.nsw.gov.au

**Pittwater Ward**



**Rory Amon**  
0418 497 223  
Rory.Amon@northernbeaches.nsw.gov.au



**Michael Gencher**  
0481 916 932  
Michael.Gencher@northernbeaches.nsw.gov.au



**Miranda Korzy**  
0481 904 173  
Miranda.Korzy@northernbeaches.nsw.gov.au

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## Our organisation

### Purpose

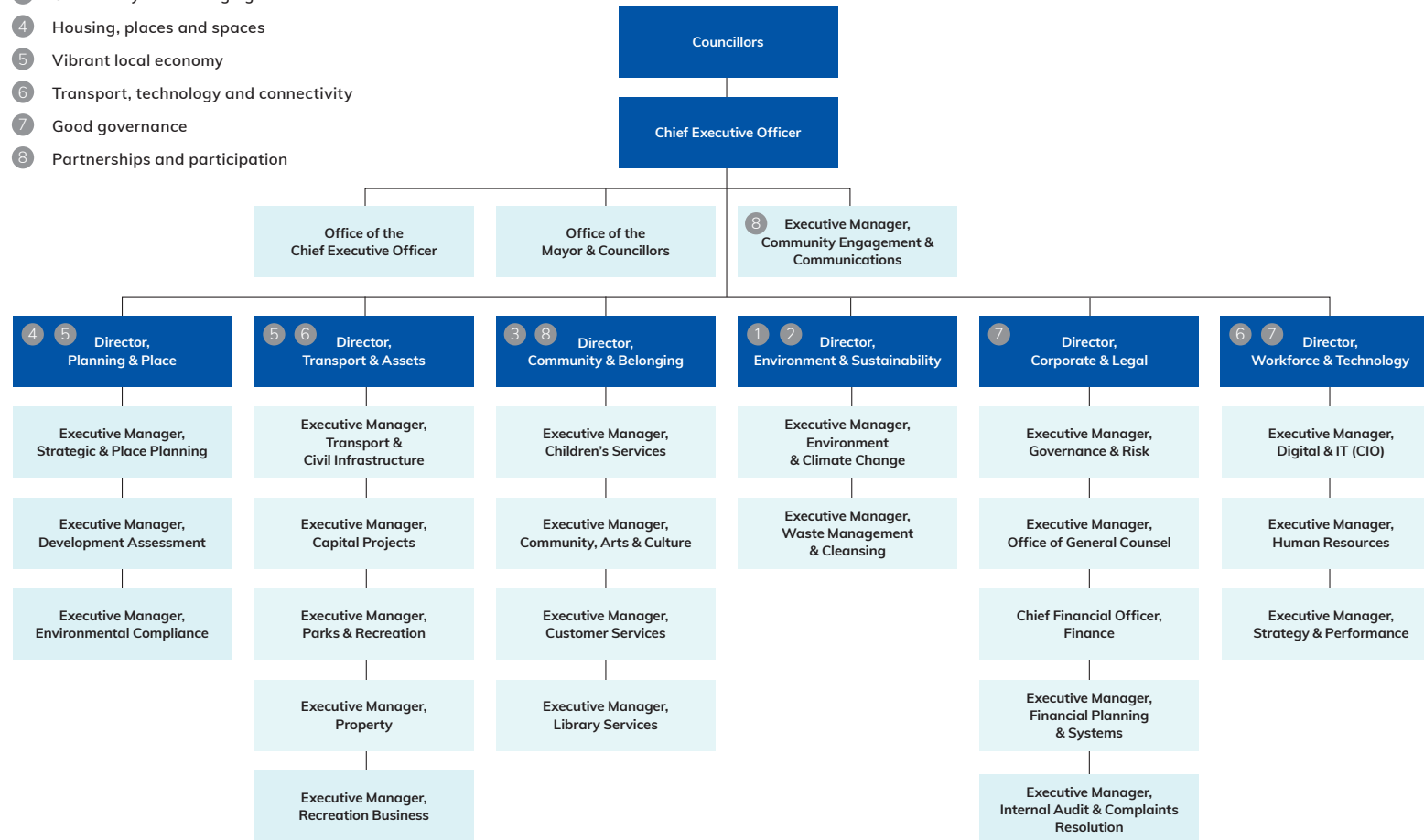
Partnering with the community to protect, improve and create our future.

### Structure

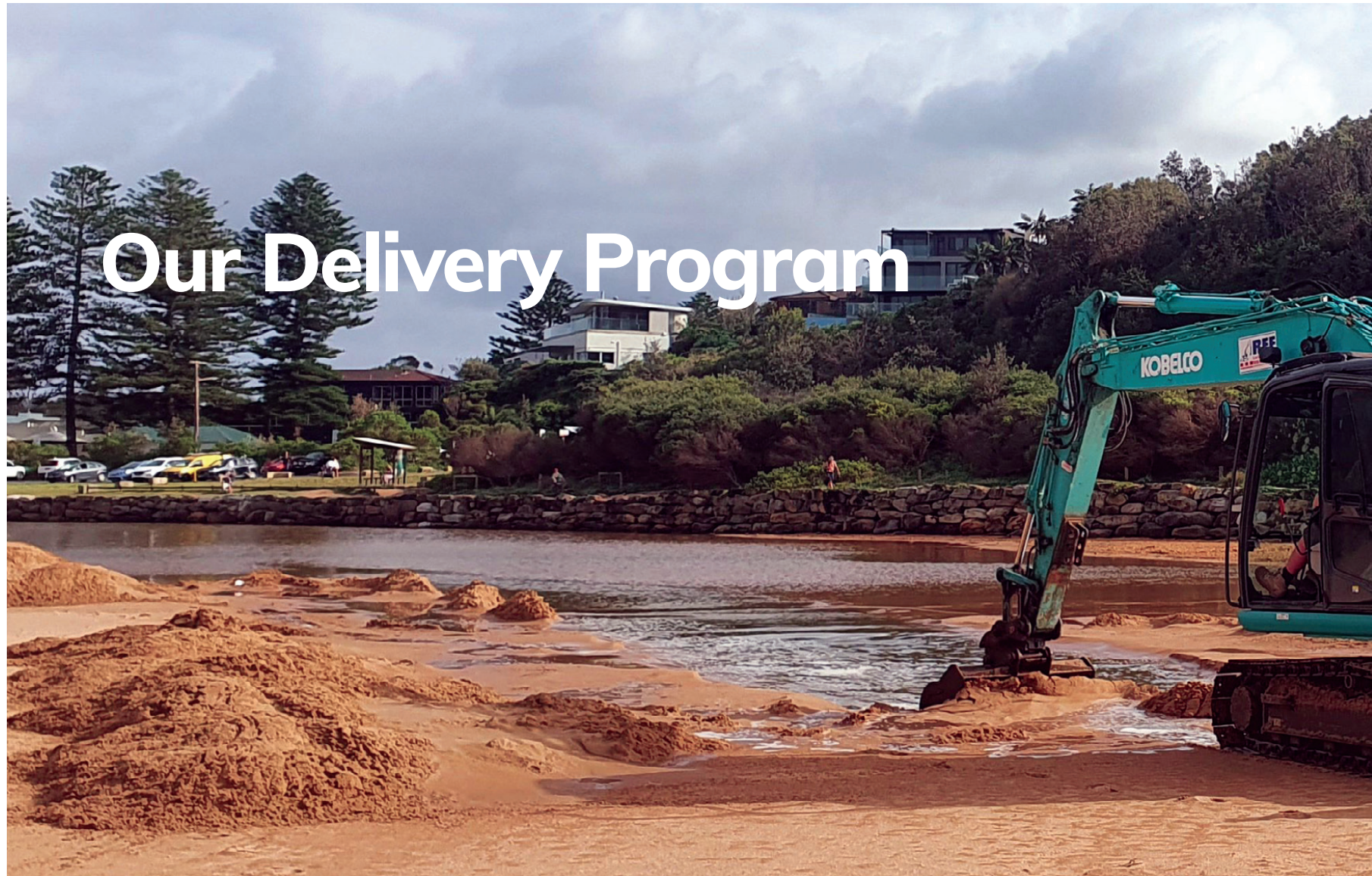
Northern Beaches Council is divided into six directorates in an organisational structure designed to progress the eight outcomes of the community strategic plan.

## Community Strategic Plan Outcomes

- ① Protection of the environment
- ② Environmental sustainability
- ③ Community and belonging
- ④ Housing, places and spaces
- ⑤ Vibrant local economy
- ⑥ Transport, technology and connectivity
- ⑦ Good governance
- ⑧ Partnerships and participation



Operational Plan and Budget 2022/2023



Delivery Program 2022 - 2026





Operational Plan and Budget 2022/2023



## Introduction to the Delivery Program

Council's Delivery Program is an important component of the legislated Integrated Planning and Reporting Framework for all councils in New South Wales.

The framework (shown in Figure 1) provides a foundation for Council to undertake long-term planning based on community engagement and resourced by robust plans for finances, assets and workforce.

The primary document in the framework is the Community Strategic Plan (CSP), which holds the community's priority outcomes and goals, along with strategies for achievement. The CSP is informed by federal, state and regional strategies and plans, as well as other Council strategies and plans. It is not limited to Council operations, it covers all stakeholders that have a role to play in achievement of good outcomes for the Northern Beaches, including all levels of government and the community as well.

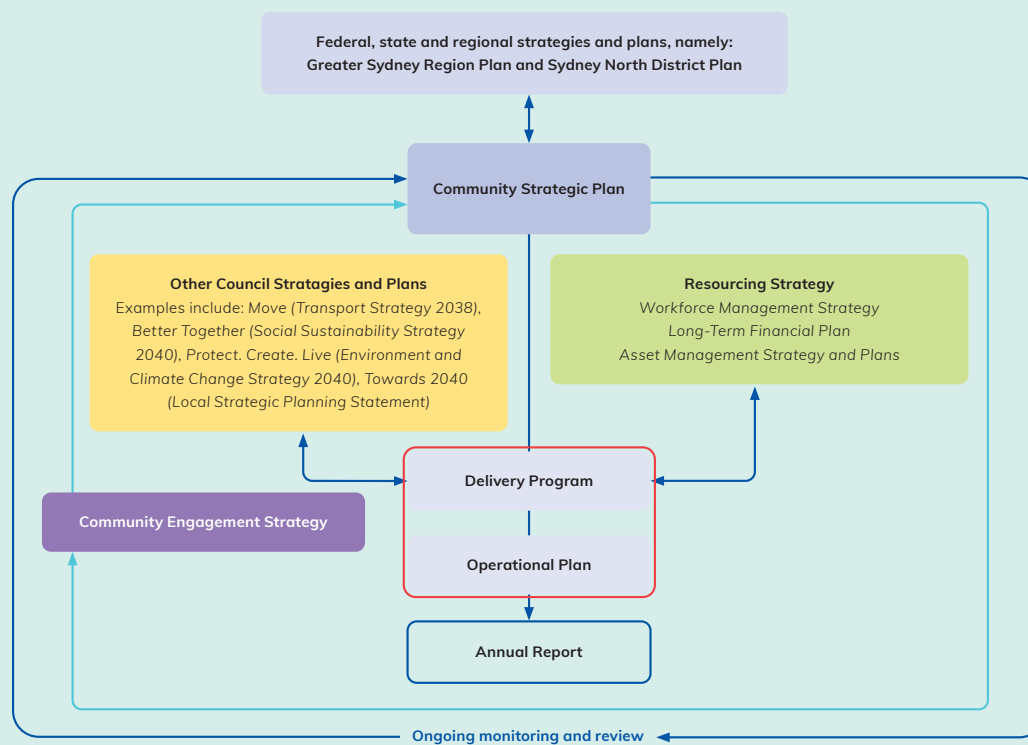
This document is the Delivery Program, a council-specific document, which sits at the heart of our operations. It is designed to address the goals of the community strategic plan and is informed by Council's strategies and plans. The Delivery Program is also influenced by the Resourcing Strategy, which sets out how our finances, assets and workforce will resource what Council provides.

Following every general Council election, the Local Government Act 1993 requires councils to prepare a four-year Delivery Program to put the community outcomes and goals from the CSP into action. The Delivery Program is revisited every year to ensure that it is current.

Embedded within the Delivery Program at Northern Beaches Council is a one-year Operational Plan and Budget that details actions to take place in that year of the program.

Progress is reported each quarter, as well as annually on the Operational Plan. Following an ordinary election, a report on the implementation of the CSP called the State of the City Report is presented to the new incoming council.

**Figure 1**  
Integrated planning and reporting framework



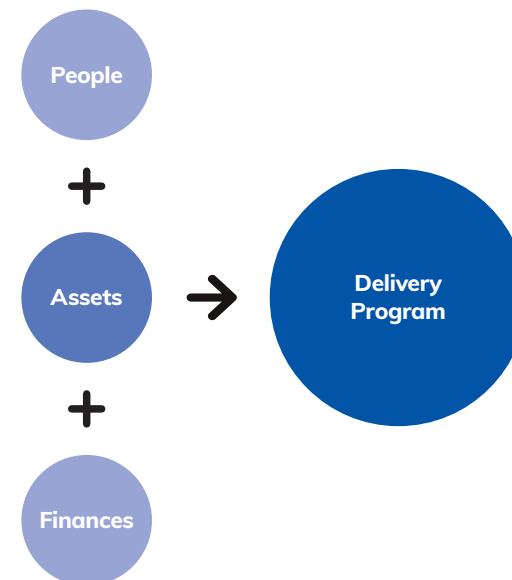
### Resourcing our Delivery Program

The Resourcing Strategy is important because it ensures that Council has capable people, and well-managed finances and assets to achieve the commitments that are specified in this Delivery Plan, and the longer-term goals of the CSP for which Council is responsible.

The Resourcing Strategy is reviewed following each local government election and is comprised of three interrelated elements:

- Workforce Management Strategy shapes the capacity and capability of our workforce to deliver quality services and outcomes for you
- Asset Management Strategy and Plan will continue to fully fund a program to maintain our facilities and other assets, and create new ones
- Long-Term Financial Plan enables us to deliver services and build financial resilience to be able to withstand future shocks.

The Resourcing Strategy plans ahead for the next 10 years, anticipating the changing demographics and needs of our community, along with other trends and challenges that may impact the services we deliver.



The Budget for 2022/23 is underpinned by each of the elements of the Resourcing Strategy, which are further detailed here.

#### People

The Workforce Management Strategy provides strategic direction and innovative approaches to creating the workforce needed to deliver services consistently, effectively and efficiently. It sets out directions and actions across people priorities of:

- leadership talent
- digital transformation
- wellbeing and safety
- diversity, equity and inclusion.

#### Asset Management Strategy and Plan

This Strategy and its supporting Asset Management Policy set out the principles, objectives and actions needed to effectively plan and manage the assets needed by our changing community. The asset classes include land, and stormwater, transport, parks and recreation assets, buildings and other infrastructure – all needed to provide Council facilities and services.

It is also supported by a detailed Asset Management Plan which covers these asset classes and is reviewed annually. This plan is critical to developing capital works priorities for the Delivery Program and Operational Plan.

#### Finances

The Long-Term Financial Plan(LTFP) sets out how Council will financially resource its commitments in the most sustainable way. These are commitments include infrastructure renewal, maintaining services, paying down debt and funding capital projects. As a rolling 10-year plan, the LTFP is updated annually to reflect material changes in assumptions, strategies, issues and risks. The LTFP sets the stage for the annual Budget in the Operational Plan, and ensures financial robustness as it:

- reflects our future financial position based on delivering service levels defined in the Delivery Program
- quantifies the costs of long-term strategic decisions and the risks of future strategic directions
- allows scenario testing of different policies and service levels
- enables testing of sensitivity and robustness of key assumptions.

Overall the forecasts allows for early identification of financial issues to inform decision-making.

### Addressing the community strategic plan outcomes

The Community Strategic Plan (CSP) has eight outcomes. The outcomes address the environmental, social, economic and civic priorities of the community, commonly referred to as the quadruple bottom line.

This section shows how we will respond to the Community's outcomes over the next four years. Under the environmental, social, economic and civic priorities it shows the key service(s) contributing to the achievement of the outcomes.

There are 16 key services. For each, we detail the principal activities – ongoing services, capital and operational project in response to the CSP goals. Key services may contribute to more than one CSP outcome. This linkage is shown on the service page where ongoing services and projects are linked to CSP goals.

The Delivery Program is influenced by community engagement activities such as the review of the CSP, community satisfaction surveys and other engagement activities during the year on specific projects.



## Addressing the community strategic plan goals

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### ● Environmental

Protection of the environment	<b>Goal 1</b> Our bushland, coast and waterways are protected for their intrinsic value	<b>Goal 2</b> Our environment is resilient to natural hazards and climate change	<b>Goal 3</b> Our community is well-supported in protecting and enhancing the environment, to ensure safe and sustainable use
Environmental sustainability	<b>Goal 4</b> Our community is supported in the sustainable use of resources and working towards net zero	<b>Goal 5</b> Our built environment is developed in line with best practice sustainability principles	<b>Goal 6</b> Our Council is recognised as a leader in environmental sustainability

### ● Social

Community and belonging	<b>Goal 7</b> Our diverse community is supported to participate in their chosen cultural life	<b>Goal 8</b> Our community feels safe and supported	<b>Goal 9</b> Our community is inclusive and connected
Housing, places and spaces	<b>Goal 10</b> Our community has access to diverse and affordable housing options to meet their current and evolving needs	<b>Goal 11</b> Our local centres are vibrant and healthy, catering for diverse economic and social needs	<b>Goal 12</b> Our community has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed

### ● Economic

Vibrant local economy	<b>Goal 13</b> Our businesses are resilient, well-connected and thrive in an environment that supports innovation, entrepreneurialism and economic growth	<b>Goal 14</b> Our economy provides opportunities that match the skills and needs of the population	<b>Goal 15</b> Our centres are sustainable, encompassing a diverse range of businesses that attract visitation and provide work, education, leisure and social opportunities
Transport, technology and connectivity	<b>Goal 16</b> Our integrated transport networks meet the needs of our community	<b>Goal 17</b> Our community can safely and efficiently travel within and beyond Northern Beaches	<b>Goal 18</b> Our community can easily connect and communicate through reliable communication technologies

### ● Civic

Good governance	<b>Goal 19</b> Our council is transparent and trusted to make decisions that reflect the values of the community	<b>Goal 20</b> Our Council is proactive, and efficiently and effectively responds to, and delivers on, the evolving needs of the community
Partnerships and participation	<b>Goal 21</b> Our community is engaged in decision making processes	<b>Goal 22</b> Our Council builds and maintains strong partnerships and advocates effectively on behalf of the community

Operational Plan and Budget 2022/2023

The following table shows how the 16 key services address the CSP goals.

Key Service	CSP Goals											
Environment and Sustainability	G1	G2	G3	G4	G5	G6	G10	G12	G17	G22		
Waste and Cleansing	G1	G3	G4	G6	G11	G20						
Kimbriki Resource Recovery Centre	G4	G6	G22									
Strategic Land Use Planning	G1	G5	G9	G10	G11	G13	G15	G22				
Development Assessment	G5	G19										
Environmental Compliance	G1	G5	G8	G12								
Parks and Recreation	G5	G8	G11	G12	G20	G22						
Children's Services	G9	G12										
Community, Arts and Culture	G8	G9	G10	G11	G12	G22						
Library Services	G7	G9	G12	G18								
Transport, Traffic and Active Travel	G16	G17	G22									
Economic Development, Events and Engagement	G7	G9	G11	G13	G14	G15	G20	G21				
Property and Facilities	G2	G5	G6	G8	G9	G11	G12	G15	G19	G20	G22	
Governance and Assurance Services	G19	G20										
Customer Service	G20											
Corporate Support Services	G5	G18	G19	G20	G21	G22						

## How to read the service pages

Each key service details what it will deliver and how it is funded.

CSP goals that the service contributes to	Supporting CSP Goals:
	G1 G2 G3 G4 G5 G6 G10 G12 G17 G22
Service description	<b>Service Information</b> The environment and sustainability service works to protect the environment, and to help the community and our resources respond to climate change.
The business unit involved in delivery of the service	<b>Business Units</b> Environment and Climate Change
Business as usual functions that form the service	<b>Ongoing services and programs:</b> G1 Deliver programs to protect, enhance and manage coast, catchments and waterways G1 Manage bushland and biodiversity

**Operational projects** are initiatives designed to improve the services.

CSP goal the project addresses	Operational projects
Description of project	CSP Projects 2022/23 2023/24 2024/25 2025/26 G1-6 Develop and implement action plans and reporting to support the Environment and Climate Change Strategy EM Environment and Climate Change
Responsible Executive Manager	
The year(s) that the project will be active	

**Capital projects** are priority works based on community needs and adopted plans

Program name	Capital
CSP goal the project addresses	CSP Projects 2022/23 2023/24 2024/25 2025/26
Project name	Stormwater program
The planned year of project implementation is shown by the allocated Budget from the long-term Resourcing Strategy, with the first year being the Operational Plan	G2 Planned stormwater new works 1,566 1,521 1,473 1,7586

Operational Plan and Budget 2022/2023

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## Service measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Total waste from all sources diverted from landfill onsite	80%	82%	82%	Quarterly Annually
Reuse and recycling of household problem waste (tonnes)	-	-*	600	Annually

\* new performance measure (did not have a target in 2021/22)

## Service budget

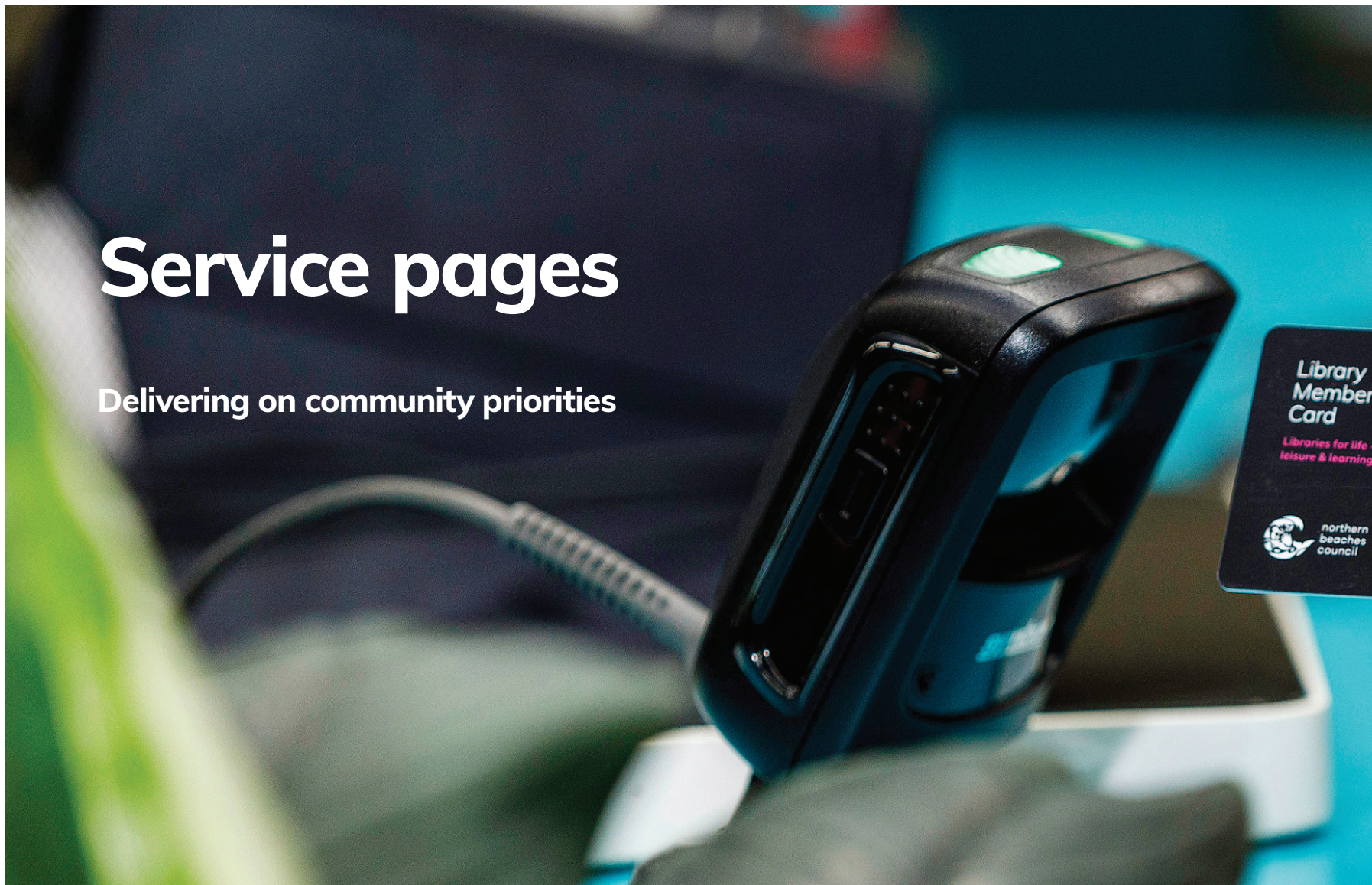
	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	1,763	2,176	2,248	2,322	2,399
Investment fees and revenues	-	-	-	-	-
Other revenues	-	-	-	-	-
Grants and contributions - operating purposes	1,335	1,941	1,564	2,367	1,395
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>3,098</b>	<b>4,117</b>	<b>3,811</b>	<b>4,688</b>	<b>3,793</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(7,901)	(8,940)	(9,265)	(9,601)	(9,950)
Borrowing costs	-	-	-	-	-
Materials and services	(8,295)	(7,787)	(7,595)	(9,036)	(7,774)
Depreciation and amortisation	(7,545)	(7,679)	(7,947)	(8,060)	(8,271)
Other expenses	(6,466)	(6,598)	(6,708)	(6,825)	(6,951)
Internal charges	(2,465)	(2,650)	(2,708)	(2,770)	(2,837)
Overhead allocation	(3,151)	(3,211)	(3,281)	(3,357)	(3,437)
<b>Total expenses from continuing operations</b>	<b>(35,823)</b>	<b>(36,865)</b>	<b>(37,504)</b>	<b>(39,650)</b>	<b>(39,220)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(32,725)</b>	<b>(32,748)</b>	<b>(33,692)</b>	<b>(34,961)</b>	<b>(35,426)</b>
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	1,566	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(31,159)</b>	<b>(32,748)</b>	<b>(33,692)</b>	<b>(34,961)</b>	<b>(35,426)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	32,725	32,748	33,692	34,961	35,426
Full time equivalent positions (FTE)	74.0	80.7	-	-	-

First year of the plan is the Operational Plan



# Service pages

Delivering on community priorities



Delivery Program 2022 - 2026







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## Delivering on community priorities: Environmental

### Community outcome:

#### Protection of the environment

Our community aspires to enhance and protect the natural and built environment from the risks and impacts of global and local pressures.

### Community outcome:

#### Environmental sustainability

Our community aspires to be leaders in managing our resources sustainably and for the long-term to ensure that development is balanced with our lifestyle and environment.

### Key services

- Environment and sustainability
- Waste and cleansing
- Kimbriki Resource Recovery Centre



## Environmental snapshot

35



**80 km**

Coastline



**17 km<sup>2</sup>**

Council bushland



**250 km**

Creek lines



**1,460**

Native plant species



**540**

Native animal species



**600 km**

Stormwater pipes



**5**

Intertidal protected areas



**470**

Environmental volunteers



**4,040m**

Stormwater networks  
renewed or upgraded



**>16,000**

People attend environmental  
education programs annually



**>10m**

Domestic waste service bin lifts  
from residential dwellings each  
year (garbage, recycling and  
garden organics)



**>300,000  
tonnes**

Waste managed at  
Kimbriki annually

## Environment and sustainability



Supporting CSP Goals:

G1	G2	G3
G4	G5	G6
G10	G12	G17
G22		

### Service information

This service delivers programs to protect and preserve biodiversity, manage natural hazards, and improve sustainability for Council and the community. Each year, thousands of community members take part in education and action at our two environment centres at Manly and Narrabeen.

### Responsible business unit

Environment and Climate Change

### Ongoing services and programs

- G1** Deliver programs to protect, enhance and manage coast, catchments and waterways
- G1** Manage bushland and biodiversity
- G2** Manage, maintain and improve the stormwater network
- G2** Manage natural hazards including flooding, bushfire, coastal erosion
- G2** Emergency response through liaison with SES/RFS
- G3** Deliver targeted education
- G4** in environmental protection, sustainability, volunteering and Environment Centre programs
- G2** Deliver programs to mitigate, adapt and respond to climate change
- G6** and reduce council's resource consumption
- G5** Development engineering reviews, approvals and works
- G10**
- G5** Expert environmental advice in strategic planning and assessment of development and other applications
- G10**



## Key projects

37

### Operational projects

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G1-G6	Develop and implement action plans and reporting to support the Environment and Climate Change Strategy EM Environment and Climate Change	•	•	•	•
G1 G2	Develop and implement coastal management programs EM Environment and Climate Change	•	•	•	•
G2 G17	Investigate and implement viable options to reduce minor flooding on Wakehurst Parkway EM Environment and Climate Change	•	•	•	•
G2 G12	Develop and implement a Narrabeen Lagoon Entrance Management Strategy EM Environment and Climate Change	•	•	•	•
G3 G4 G22	Expand and improve volunteer, sustainability and environment centre programs in response to community priorities EM Environment and Climate Change	•	•	•	•
G1 G2	Develop and implement a creek management strategy EM Environment and Climate Change	•	•	•	•

### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Stormwater program</b>					
G2	Planned stormwater new works	1,976	1,971	1,965	1,960
<b>Total new works - Environment and sustainability</b>		1,976	1,971	1,965	1,960

### Capital - renewal

<b>Stormwater program</b>					
G2	Planned stormwater renewal works	5,778	5,719	6,526	6,701
G2	Reactive stormwater renewal works	961	948	1,006	1,029
G2	Gross pollutant trap renewal works	97	96	102	104
<b>Water and energy saving initiatives</b>					
G4 G5	Energy Savings Initiatives Program	303	298	313	320
G4 G5	Water saving and re-use initiatives	72	71	75	77
<b>Total renewal works - Environment and sustainability</b>		7,211	7,132	8,021	8,230



Delivery Program 2022 - 2026

### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
No. sustainability education events	173 (A)	-*	40	Quarterly
Volunteer bush regeneration (hours)	5,647 (A)	6,900 (A)	1,875 (Q1) 1,575 (Q2) 1,575 (Q3) 1,875 (Q4)	Quarterly
No. invasive pest animals controlled to protect native flora and fauna	786	-*	100	Quarterly
No. attending sustainability education events	12,342	-*	16,000	Annually
Active bushland management by contractors (ha)	1,083	1,200	1,200	Annually
Stormwater network renewed/ upgraded in line with the Asset Management Plan (m)	825	800	800	Annually
Required mitigation activity completed for natural hazards (flood, fire, erosion, landslip)	100%	100%	100%	Annually
Green House Gas emissions by Council (t CO2)	17,696	< 6,000	< 6,000	Annually
Total water use by Council (kL)	362,466	< 502,797	< 474,731	Annually
<b>Workload measures</b>				Frequency
Gross pollutants removed from stormwater networks (tonnes)	1,264	137	136	Quarterly
No. DA referrals for assessment of environmental controls	2,999	847	888	Quarterly

\* new performance measure (did not have a target in 2021/22)

A = Annually, Q = Quarterly

Income and expenditure - Environment and sustainability

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	1,763	2,176	2,248	2,322	2,399
Investment fees and revenues	-	-	-	-	-
Other revenues	-	-	-	-	-
Grants and contributions - operating purposes	1,335	1,941	1,564	2,367	1,395
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>3,098</b>	<b>4,117</b>	<b>3,811</b>	<b>4,688</b>	<b>3,793</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(7,901)	(8,940)	(9,265)	(9,601)	(9,950)
Borrowing costs	-	-	-	-	-
Materials and services	(8,295)	(7,787)	(7,595)	(9,036)	(7,774)
Depreciation and amortisation	(7,545)	(7,679)	(7,947)	(8,060)	(8,271)
Other expenses	(6,466)	(6,598)	(6,708)	(6,825)	(6,951)
Internal charges	(2,465)	(2,650)	(2,708)	(2,770)	(2,837)
Overhead allocation	(3,151)	(3,211)	(3,281)	(3,357)	(3,437)
<b>Total expenses from continuing operations</b>	<b>(35,823)</b>	<b>(36,865)</b>	<b>(37,504)</b>	<b>(39,650)</b>	<b>(39,220)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(32,725)</b>	<b>(32,748)</b>	<b>(33,692)</b>	<b>(34,961)</b>	<b>(35,426)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	1,566	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(31,159)</b>	<b>(32,748)</b>	<b>(33,692)</b>	<b>(34,961)</b>	<b>(35,426)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	32,725	32,748	33,692	34,961	35,426
Full time equivalent positions (FTE)	74.0	80.7			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

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## Waste and cleansing



Supporting CSP Goals:

G1	G3	G4
G6	G11	G20

### Service information

This service delivers household waste and recyclables collection, including bulky goods collection, as well as litter removal, beach raking, street sweeping and removal of illegally dumped rubbish.

### Responsible business unit

Waste Management and Cleansing

### Ongoing services and programs:

- G4** Waste collection, green waste, recycling services, household bulky goods collection
- G1** Public place cleaning, litter, street
- G11** sweeping, beach raking, graffiti and illegal dumping removal
- G3** Waste management for public
- G4** functions and events
- G3** Waste education and behaviour
- G4** change programs

## Key projects

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### Operational projects

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G4 G6	Consult on and implement a new long-term waste and circular economy strategy EM Waste Management and Cleansing	•	•	•	•
G6	Manage domestic waste contracts to maximise resource recovery and adapt to community needs EM Waste Management and Cleansing	•	•	•	•
G6 G11	Manage contracts for cleaning of streets, pavements, graffiti and bus shelters to provide clean public places EM Waste Management and Cleansing	•	•	•	•
G3 G4 G6	Deliver waste programs and education to support Council's domestic waste collection services, including waste reduction and circular economy principles EM Waste Management and Cleansing	•	•	•	•
G4 G6	Promote opportunities to the community for separate collection of recoverable waste types EM Waste Management and Cleansing	•			

### Capital - renewal

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Plant and equipment</b>					
G11 G20	Public place bin enclosures	100	100	100	100
<b>Total renewal works - Waste and cleansing</b>		100	100	100	100



### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Reports of missed waste collection and litterbin services	-	<1%	<0.5%	Quarterly
No. participating in education events on waste and circular economy solutions	-	-*	1,000 (Q) 5,000 (A)	Quarterly Annually
Domestic waste diverted from landfill (waste collected by Council)	65%	60%	65%	Annually
Domestic waste/capita (kg)	398	< 420	< 420	Annually
Customer satisfaction with cleansing services	-	-*	80%	Annually
* new performance measure (did not have a target in 2021/22)		A = Annually, Q = Quarterly		

**Income and expenditure - Waste and cleansing**

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	43	38	40	41	42
Investment fees and revenues	45	46	-	-	-
Other revenues	709	650	671	694	716
Grants and contributions - operating purposes	254	-	-	-	-
Other Income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>1,051</b>	<b>734</b>	<b>711</b>	<b>734</b>	<b>759</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(8,186)	(8,420)	(8,726)	(9,043)	(9,371)
Borrowing costs	(273)	(240)	(206)	(172)	(136)
Materials and services	(44,682)	(49,056)	(50,136)	(51,289)	(52,520)
Depreciation and amortisation	(2,773)	(2,716)	(2,814)	(2,856)	(2,934)
Other expenses	-	(16)	(16)	(17)	(17)
Loss on disposal of assets	-	-	-	-	-
Share of interest in joint ventures	-	-	-	-	-
Internal charges	(3,004)	(2,977)	(3,043)	(3,113)	(3,187)
Overhead allocation	(1,767)	(1,801)	(1,840)	(1,883)	(1,928)
<b>Total expenses from continuing operations</b>	<b>(60,685)</b>	<b>(65,227)</b>	<b>(66,782)</b>	<b>(68,371)</b>	<b>(70,092)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(59,634)</b>	<b>(64,493)</b>	<b>(66,071)</b>	<b>(67,637)</b>	<b>(69,333)</b>

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	59,758	65,023	66,307	67,929	69,706
Transfer (to)/from Domestic Waste Reserve	(124)	(531)	(236)	(292)	(372)
Full time equivalent positions (FTE)	81.1	78.6			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

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## Kimbriki Resource Recovery Centre



Supporting CSP Goals:

G4 G6 G22

### Service information

Kimbriki aims to deliver long-term reliable, responsible and sustainable waste management and recycling services to the local community. It receives over 260,000 tonnes of material onsite each year and around 80% of this is recycled. There are around 4,000 visits each year to Eco House and Garden for education on the sustainability, and to the Buy Back Centre which sells salvaged building materials and furniture.

### Coordinating business unit

Waste Management and Cleansing

### Ongoing services and programs:

- G4** Operation of Kimbriki landfill and
- G22** recycling facility
- G6** Education via the Eco-House and Garden

## Key projects

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### Operational projects

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G4 G6	Research and develop improved resource recovery consistent with the endorsed Business Plan, reviewed annually CEO Kimbriki Environmental Enterprises Pty Ltd	•	•	•	
G4 G6	Expand the sustainability hub and enhance social enterprise opportunities CEO Kimbriki Environmental Enterprises Pty Ltd	•			

### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Kimbriki improvements</b>					
G4	Kimbriki clean water diversion system	7,382	5	-	-
G4	Kimbriki landfill cell development area 4A	1,560	-	-	-
G4	Kimbriki gas capture system	75	75	75	75
G4	Kimbriki landfill cell development area 4B	-	-	1,948	1,535
G4	Kimbriki landfill cell development mid-west landfill	75	1,212	1,212	-
<b>Total new works - Kimbriki Resource Recovery Centre</b>		<b>9,092</b>	<b>1,292</b>	<b>3,236</b>	<b>1,610</b>

### Capital - renewal

<b>Kimbriki improvements</b>					
G4	Kimbriki vehicles	75	75	75	250
G4	Kimbriki renewal program	600	600	600	600
G4	Kimbriki other	70	72	74	77
<b>Total renewal works - Kimbriki Resource Recovery Centre</b>		<b>745</b>	<b>747</b>	<b>749</b>	<b>927</b>



Delivery Program 2022 - 2026

#### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Total waste from all sources diverted from landfill onsite	80%	82%	82%	Quarterly Annually
Waste diverted from landfill in the mixed waste section onsite from all sources	5.1%	10%	10%	Quarterly Annually
Compliance with environmental requirements	100%	100%	100%	Annually
Reuse and recycling of household problem waste (tonnes)	-	-*	600	Annually

\* new performance measure (did not have a target in 2021/22)

A = Annually, Q = Quarterly



Income and expenditure - Kimbriki Resource Recovery Centre

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	36,951	34,930	36,083	37,274	38,504
Investment fees and revenues	54	60	61	63	64
Other revenues	2,887	3,124	3,227	3,333	3,443
Grants and contributions - operating purposes	-	-	-	-	-
Other income	-	274	280	287	294
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>39,892</b>	<b>38,388</b>	<b>39,651</b>	<b>40,956</b>	<b>42,305</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(4,932)	(4,994)	(5,176)	(5,364)	(5,558)
Borrowing costs	(1,748)	(1,739)	(1,801)	(1,813)	(1,825)
Materials and services	(18,464)	(16,646)	(17,012)	(17,404)	(17,821)
Depreciation and amortisation	(3,369)	(4,003)	(4,122)	(4,173)	(4,267)
Other expenses	(8,375)	(8,385)	(8,570)	(8,767)	(8,977)
Internal charges	-	-	-	-	-
Overhead allocation	-	-	-	-	-
<b>Total expenses from continuing operations</b>	<b>(36,888)</b>	<b>(35,768)</b>	<b>(36,681)</b>	<b>(37,520)</b>	<b>(38,449)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>3,004</b>	<b>2,621</b>	<b>2,971</b>	<b>3,436</b>	<b>3,855</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>3,004</b>	<b>2,621</b>	<b>2,971</b>	<b>3,436</b>	<b>3,855</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	-	-	-	-	-

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

## Delivering on community priorities: Social

### Community outcome:

#### Community and belonging

Our community aspires to care for each other, ensuring that people feel safe, supported, included, and have diverse opportunities for a rich cultural and social life.

### Community outcome:

#### Housing, places and spaces

Our community aspires to have well designed, sustainable and resilient places and spaces, to enhance the local character in order to meet their housing, employment and recreational needs.

### Services

- Community, arts and culture
- Children's services
- Library services
- Strategic land use planning
- Development assessment
- Environmental compliance
- Parks and recreation



## Social snapshot

49



**24**

Ocean beaches



**>1,100**

environmental health  
inspections annually



**4**

gallery, art and  
performance venues



**41**

Community centres



**122**

Sportsfields



**254**

Playgrounds



**15**

Rockpools



**>18,000**

Meals on Wheels  
services annually



**2**

Aquatic centres



**>92,000**

Visits to gallery, art and  
performance venues annually



**6**

Libraries



**9**

Long day care/  
preschool sites

## Community, arts and culture



### Supporting CSP Goals:

G7	G8	G9
G11	G12	G22

### Service information

Supporting our vision for a safe, inclusive and connected community through leading and enabling a wide range of community, social and creative initiatives. The activities of this service build social capital, community resilience and enhance the wellbeing of the Northern Beaches community.

We work to support and strengthen communities and the social and cultural sectors through the facilitation of programs

and services that build the capacity of the community, with a focus on priority populations that include older people, people living with disability and young people.

Our community centres, cultural facilities, arts and cultural programs, regional art gallery and museum and performing arts theatre provide opportunities to contribute and participate in cultural activities that bring people together for a rich cultural and social life.

### Responsible business units

Community, Arts and Culture  
Property  
Capital Projects

### Ongoing services and programs:

**G7** Partner with the community in  
**G8** community development initiatives  
**G9** relating to older people, people living with disability, young people, culturally and linguistically diverse peoples, families, mental health, domestic and family violence, suicide prevention and homelessness

**G7** Undertake strategic social and  
**G8** cultural planning  
**G9**  
**G8** Coordinate initiatives in community  
**G9** safety and volunteering  
**G8** Manage Meals on Wheels services  
**G9** for seniors and people with disability  
**G8** Provide youth and family counselling  
**G9** services  
**G8** Provide community information and  
**G9** referral services  
**G7** Provide annual arts and cultural and  
**G9** community development grants  
**G11** Provide accessible community  
**G12** centres and partner with service providers to provide community service hubs  
**G7** Undertake arts and cultural development, deliver the Northern Beaches Environmental Art and Design Prize and integrate art into public spaces  
**G7** Manage Glen Street Theatre and the Manly Art Gallery and Museum

## Key projects

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### Operational projects

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G12 G22	Deliver the Performance Space at Mona Vale Public School with the State Government. EM Community Arts and Culture	•			
G11 G12 G7	Plan for an integrated community and cultural hub at Mona Vale Director Community and Belonging	•			
G8 G9	Implement Gatekeeper training program for suicide prevention EM Community Arts and Culture	•			
G7 G9	Implement the Coast Walk Public Art Strategic Plan EM Community Arts and Culture	•	•	•	•
G7 G8 G9	Implement Better Together 2040 Social Sustainability Strategy and develop supporting action plans to address community priorities EM Community Arts and Culture	•	•	•	•
G7 G8 G9	Develop a mental health discussion paper EM Community Arts and Culture	•			
G7 G8 G9	Develop Youth Voice – shaping the beaches' future EM Community Arts and Culture	•			
G7 G8 G9	Develop a Multicultural Access and Equity Plan EM Community Arts and Culture	•			
G8 G9	Implement actions from the Disability Inclusion Action Plan EM Community Arts and Culture	•	•	•	•

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### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Community centre improvements</b>					
G7 G12	Warriewood Valley Community Centre	4,700	4,822	-	-
<b>Cultural improvements</b>					
G7 G12	Coast walk - art trail	711	-	-	-
<b>Total new works - Community, arts and culture</b>		5,411	4,822	-	-

### Capital - renewal

<b>Community centre improvements</b>					
G12	Community buildings works program	700	658	1,208	1,561
G12	Community centres minor works program	150	165	166	166
<b>Cultural improvements</b>					
G12	Glen Street Theatre - renewal works	65	150	150	150
G12	Creative Arts Space, Mona Vale - design works	150	-	-	-
<b>Total renewal works - Community, arts and culture</b>		1,065	974	1,523	1,877



### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Community centres: no. bookings	8,314 (Q1) 7,180 (Q2) 7,233 (Q3) 8,823 (Q4)	9,270 (Q1) 8,450 (Q2) 7,500 (Q3) 9,000 (Q4)	9,270 (Q1) 8,450 (Q2) 7,500 (Q3) 9,000 (Q4)	Quarterly
No. meal services	4,330 (Q. Av.) 17,325 (A)	4,500 (Q) 18,000 (A)	4,500 (Q) 18,000 (A)	Quarterly Annually
No. volunteers who actively participate in ongoing Council programs	789 (Q. Av.) 1,124 (A)	650 (Q) 1,500 (A)	650 (Q) 1,500 (A)	Quarterly Annually
Community centres: no. people attending	-	-*	1,000,000	Annually
Community centres: hirer satisfaction(mean score out of five)	4.5	4.0	4.0	Annually
No. sessions of Youth and Family counselling	954	800	800	Annually
No. people attending community development activities	11,671	17,300	17,300	Annually
No. attending arts and culture events/ performances	63,760	123,400	123,400	Annually
No. networks and partnerships with community groups/ organisations	19	15	15	Annually
<b>Workload measures</b>				<b>Frequency</b>
No. information and referral enquiries	511 (A)	-	-	Quarterly

\* new performance measure (did not have a target in 2021/22)

A = Annually, Q = Quarterly  
Q. Av. = Quarterly average

Income and expenditure - Community, arts and culture

53

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	4,353	4,277	4,419	4,564	4,715
Investment fees and revenues	-	-	-	-	-
Other revenues	831	857	885	924	965
Grants and contributions - operating purposes	3,190	838	856	876	897
Other income	-	42	43	43	45
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>8,374</b>	<b>6,014</b>	<b>6,202</b>	<b>6,408</b>	<b>6,621</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(7,146)	(7,174)	(7,434)	(7,704)	(7,984)
Borrowing costs	-	-	-	-	-
Materials and services	(3,732)	(3,459)	(3,535)	(3,617)	(3,703)
Depreciation and amortisation	(721)	(632)	(657)	(668)	(688)
Other expenses	(2,911)	(525)	(536)	(548)	(562)
Internal charges	(237)	(44)	(45)	(46)	(47)
Overhead allocation	(842)	(858)	(877)	(897)	(919)
<b>Total expenses from continuing operations</b>	<b>(15,590)</b>	<b>(12,691)</b>	<b>(13,085)</b>	<b>(13,480)</b>	<b>(13,903)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(7,216)</b>	<b>(6,678)</b>	<b>(6,883)</b>	<b>(7,072)</b>	<b>(7,282)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(7,216)</b>	<b>(6,678)</b>	<b>(6,883)</b>	<b>(7,072)</b>	<b>(7,282)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	7,127	6,591	6,753	6,942	7,158
Tfr from/(to) Merger Savings Fund, Meals on Wheels and Manly Art Gallery reserves	89	86	130	130	124
Full time equivalent positions (FTE)	55.6	55.6			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

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## Children's services



Supporting CSP Goals:

G9

G12

### Service information

This service provides early learning for young children at nine sites, including long day care and preschool, as well as supporting Family Day Care at up to 50 locations. The service also includes school holiday programs for children aged up to 11 years at four locations.

### Responsible business units

Children's Services  
Property

### Ongoing services and programs:

- G9** Manage seven long day care centres at Belrose, Dee Why, Narrabeen, Brookvale (2), Seaforth and Fairlight
- G9** Manage two pre-schools at Balgowlah and Manly
- G9** Manage Family Day Care at up to 50 locations
- G12** Manage Vacation Care in Forestville, Cromer, Manly Vale and North Harbour
- G9** Provide Occasional Care services at the Brookvale Centre
- G9** Provide children with additional needs the opportunity to participate in quality early education and vacation care programs
- G9** Provide quality education and care that meets or exceeds the National Quality Standard

## Key projects

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### Operational projects

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G9	Implement the Children's Services Strategy EM Children's Services	.	.	.	.

### Capital - renewal

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Children's services</b>					
G12 G9	Children's centres works program	150	165	166	166
<b>Total renewal works - Children's services</b>		150	165	166	166

### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
No. children attending long day care programs	762 Q. Av	700	700	Quarterly
No. children attending family day care programs	378 Q. Av	380	380	Quarterly
No. children attending preschool programs	152 Q. Av	100	100	Quarterly
No. children attending vacation care programs	534 (Q1) 472 (Q2) 537 (Q3) 404 (Q4)	350 (Q1) 350 (Q2) 525 (Q3) 350 (Q4)	350 (Q1) 350 (Q2) 525 (Q3) 350 (Q4)	Quarterly
No. additional needs and diverse socio-disadvantaged children enrolled in childcare services	80	-*	60	Annually
Childcare services that meet/ exceed standard for the National Quality Framework		100%	100%	Annually
Parent satisfaction with Children's Services (client survey of FDC, Preschool, LDC)	-	-*	80%	Annually

\* new performance measure (did not have a target in 2021/22)

A = Annually, Q = Quarterly  
Q. Av = Quarterly average

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Delivery Program 2022 - 2026



Income and expenditure - Children's services

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	13,432	14,021	14,484	14,962	15,456
Investment fees and revenues	-	-	-	-	-
Other revenues	4	4	4	4	4
Grants and contributions - operating purposes	1,307	2,126	2,173	2,223	2,276
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>14,743</b>	<b>16,151</b>	<b>16,660</b>	<b>17,188</b>	<b>17,735</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(11,541)	(12,503)	(12,956)	(13,427)	(13,914)
Borrowing costs	(1)	(7)	(6)	(6)	(5)
Materials and services	(2,059)	(2,237)	(2,262)	(2,288)	(2,313)
Depreciation and amortisation	(61)	(59)	(61)	(62)	(63)
Other expenses	-	-	-	-	-
Internal charges	(510)	(538)	(550)	(563)	(576)
Overhead allocation	(770)	(785)	(802)	(820)	(840)
<b>Total expenses from continuing operations</b>	<b>(14,942)</b>	<b>(16,128)</b>	<b>(16,638)</b>	<b>(17,166)</b>	<b>(17,712)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(199)</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>23</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(199)</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>23</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	199	-	-	-	-
Full time equivalent positions (FTE)	113.8	123.2			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

## Library services



Supporting CSP Goals:

G7	G9
G12	G18

### Service information

There are six branch libraries and four community libraries in the library service. In addition to physical library resources, the service also makes available a range of electronic resources to library members. We also deliver programs, activities and services that support community health and wellbeing for people of all ages and abilities.

### Responsible business units

Library Services  
Property

### Ongoing services and programs:

- G7** Operate library services at Belrose,
- G9** Dee Why, Forestville, Mona Vale,
- G12** Manly and Warringah Mall
- G7** Support four community libraries
- G9**
- G12**
- G9** Manage physical collections, online
- G18** collections and databases
- G7** Provide a Home Library Service for
- G9** people with mobility and access restrictions
- G7** Provide programs, resources and
- G9** services that are inclusive and accessible across all age groups and abilities
- G7** Focus on youth engagement and
- G9** activities
- G9** Provide volunteering opportunities

## Key projects

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### Operational

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G12	Review and implement opportunities for 24/7 access to the physical library space EM Library Services	•	•	•	
G9	Achieve dementia friendly accreditation across appropriate Library Services EM Library Services	•			
G7 G9 G12	Develop a Library Strategy EM Library Services	•			

### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Community space and learning</b>					
G7 G12	Library local priority grant purchases	162	36	36	36
<b>Total new works - Library services</b>		162	36	36	36

### Capital - renewal

<b>Community space and learning</b>					
G9	Library books - replacement	883	878	993	1,017
<b>Library upgrades</b>					
G12	Library buildings works program	100	160	160	161
<b>Total renewal works - Library services</b>		983	1,039	1,154	1,178

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Delivery Program 2022 - 2026

#### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
No. library programs and activities	-	-*	400 (Q) 1,600 (A)	Quarterly Annually
No. of physical visits to libraries	768,914	-*	175,000 (Q) 700,000 (A)	Quarterly Annually
No. Home Library Service customers	-	-*	925	Quarterly
Annual growth in E-loans	26%	10%	20%	Annually
Satisfaction with library programs	81%	-	80%	Annually
Satisfaction with Home Library Service	89%	-	80%	Annually

\* new performance measure (did not have a target in 2021/22)

A = Annually, Q = Quarterly

Income and expenditure - Library services

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	138	151	156	161	166
Investment fees and revenues	-	-	-	-	-
Other revenues	100	92	95	98	102
Grants and contributions - operating purposes	745	799	817	836	856
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>983</b>	<b>1,043</b>	<b>1,068</b>	<b>1,095</b>	<b>1,124</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(7,606)	(7,800)	(8,083)	(8,377)	(8,681)
Borrowing costs	-	-	-	-	-
Materials and services	(846)	(1,174)	(1,199)	(1,227)	(1,257)
Depreciation and amortisation	(1,862)	(1,823)	(1,889)	(1,917)	(1,969)
Other expenses	(118)	(118)	(121)	(123)	(126)
Internal charges	(95)	(96)	(98)	(100)	(103)
Overhead allocation	(1,034)	(1,054)	(1,077)	(1,102)	(1,128)
<b>Total expenses from continuing operations</b>	<b>(11,562)</b>	<b>(12,064)</b>	<b>(12,467)</b>	<b>(12,846)</b>	<b>(13,263)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(10,579)</b>	<b>(11,022)</b>	<b>(11,399)</b>	<b>(11,751)</b>	<b>(12,139)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	736	162	36	36	36
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(9,843)</b>	<b>(10,859)</b>	<b>(11,363)</b>	<b>(11,715)</b>	<b>(12,104)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	10,579	11,022	11,399	11,751	12,139
Full time equivalent positions (FTE)	80.2	80.8			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting



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## Strategic land use planning



Supporting CSP Goals:

G1	G5	G9
G10	G11	G13
G15	G22	

### Service information

This service prepares structure plans and place plans to manage growth and development on the Northern Beaches, along with the local environmental plans and development control plans to support them. We also manage development contribution schemes, planning proposals and heritage preservation.

### Responsible business unit

Strategic and Place Planning

### Ongoing services and programs:

- G5** Develop land use planning policies to
- G13** guide development
- G10** Assess planning proposals lodged by external parties
- G5** Manage local environmental plans and development control plans
- G10** Provision of planning certificates
- G10** Prepare and update contribution plans
- G1** Protect Aboriginal, non-Aboriginal
- G5** and environmental heritage
- G9**
- G10** Strategic and land use planning
- G11** including urban design
- G10** Prepare place plans and structure
- G11** plans
- G5** Manage land release areas
- G10**
- G22** Advocate for community needs with Greater Sydney Commission, NSW Planning, Industry and Environment and other stakeholders

## Key projects

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## Operational projects

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G5 G10 G11 G13 G15	Prepare Northern Beaches local environmental plan, development control plan and associated studies <i>EM Strategic and Place Planning</i>	•	•	•	
G5	Frenchs Forest precinct planning for a sustainable area with Green Star Communities rating <i>EM Strategic and Place Planning</i>	•			
G10 G11 G13	Complete Brookvale Structure Planning and Rezoning – to revitalise Brookvale town centre <i>EM Strategic and Place Planning</i>	•			
G5 G10	Ingleside Precinct – work with Department of Planning, Industry and Environment on the potential land release <i>EM Strategic and Place Planning</i>	•			
G11 G13 G15	Develop place plans for Mona Vale, Avalon and Manly, other centres on a rolling program <i>EM Strategic and Place Planning</i>	•	•	•	•

## Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Planning Proposals assessed within 90 days - from lodgement to submitting report to Local Planning Panel (LPP)	75%	80%	80%	Annually

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Delivery Program 2022 - 2026

Income and expenditure - Strategic land use planning

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	1,122	1,172	1,210	1,250	1,291
Investment fees and revenues	-	-	-	-	-
Other revenues	-	-	-	-	-
Grants and contributions - operating purposes	366	332	339	347	355
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>1,487</b>	<b>1,503</b>	<b>1,549</b>	<b>1,597</b>	<b>1,647</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(4,543)	(4,783)	(4,957)	(5,137)	(5,323)
Borrowing costs	-	-	-	-	-
Materials and services	(1,528)	(765)	(665)	(681)	(697)
Depreciation and amortisation	(78)	(55)	(58)	(59)	(61)
Other expenses	(676)	(715)	(731)	(747)	(765)
Internal charges	(210)	(213)	(217)	(222)	(228)
Overhead allocation	(422)	(430)	(439)	(449)	(460)
<b>Total expenses from continuing operations</b>	<b>(7,457)</b>	<b>(6,961)</b>	<b>(7,067)</b>	<b>(7,296)</b>	<b>(7,535)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(5,970)</b>	<b>(5,457)</b>	<b>(5,518)</b>	<b>(5,698)</b>	<b>(5,888)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(5,970)</b>	<b>(5,457)</b>	<b>(5,518)</b>	<b>(5,698)</b>	<b>(5,888)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	5,818	5,140	5,335	5,573	5,776
Tfrr from Developer Contributions reserves	152	317	183	125	112
Full time equivalent positions (FTE)	33.7	33.3			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

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## Development assessment



Supporting CSP Goals:

G5

G19

### Service information

Assessment of development applications, modifications and reviews of determinations are undertaken in line with local and state planning controls. A development advisory service is also provided to assist applicants in preparing and lodging applications and the provision of general planning advice to our community.

### Responsible business unit

Development Assessment

### Ongoing services and programs:

- G5** Assess development applications, including coordinating internal and external specialist advice
- G5** Provide a pre-lodgement service for applicants
- G19** Maintain development application assessment systems in alignment with current legislation
- G19** Manage independent assessment panels – including the Northern Beaches Local Planning Panel, and the Design and Sustainability Review Panel
- G19** Manage the internal Development Determination Panel



### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Average determination time of 90% of development applications, modifications and reviews (days)	66 (Q. Av.) 66 (A)	< 75	< 75	Quarterly Annually
Outstanding development applications, modifications and reviews older than 100 days (since application received)	16% (Q. Av.) 16% (A)	< 20%	< 20%	Quarterly Annually

A = Annually, Q = Quarterly  
Q. Av = Quarterly average

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Delivery Program 2022 - 2026

Income and expenditure - Development assessment

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	3,200	3,550	3,667	3,788	3,913
Investment fees and revenues	-	-	-	-	-
Other revenues	-	-	-	-	-
Grants and contributions - operating purposes	-	-	-	-	-
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>3,200</b>	<b>3,550</b>	<b>3,667</b>	<b>3,788</b>	<b>3,913</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(5,386)	(5,589)	(5,792)	(6,002)	(6,220)
Borrowing costs	-	-	-	-	-
Materials and services	(580)	(584)	(597)	(610)	(625)
Depreciation and amortisation	(113)	(80)	(84)	(86)	(89)
Other expenses	-	-	-	-	-
Internal charges	(203)	(187)	(191)	(195)	(200)
Overhead allocation	(672)	(685)	(700)	(716)	(733)
<b>Total expenses from continuing operations</b>	<b>(6,954)</b>	<b>(7,124)</b>	<b>(7,363)</b>	<b>(7,609)</b>	<b>(7,867)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(3,754)</b>	<b>(3,574)</b>	<b>(3,696)</b>	<b>(3,821)</b>	<b>(3,954)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(3,754)</b>	<b>(3,574)</b>	<b>(3,696)</b>	<b>(3,821)</b>	<b>(3,954)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	3,754	3,574	3,696	3,821	3,954
Full time equivalent positions (FTE)	47.6	47.3			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

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## Environmental compliance



Supporting CSP Goals:

G1	G5
G8	G12

### Service information

This service contributes to protecting the environment and keeping the community safe through education, regulation and enforcement activities relating to pollution, illegal development, fire safety, animal management, food safety and public health.

### Responsible business unit

Environmental Compliance

### Ongoing services and programs:

- G1** Investigation and enforcement of
- G5** illegal land use and building works
- G8** Fire safety program
- G8** Certification services for buildings and swimming pool barriers
- G8** Protecting public health in food safety, wastewater systems, environmental controls and public swimming pools
- G8** Environmental compliance advice and education initiatives, including food safety and environmental management
- G5** Investigating complaints on pollution,
- G8** noise, parking, companion animals and abandoned articles
- G8** Regular ranger and parking patrols
- G12** Manage companion animals, including dog attacks, community education and patrolling off and on-leash dog areas

## Key projects

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## Operational projects

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G8 G11	Review environmental compliance tools and procedures to improve customer experience EM Environmental Compliance	•	•	•	•

## Performance measures - Environmental compliance

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
All mandatory food inspections completed	-	-*	100%	Quarterly Annually
Reduction in high-risk food businesses	-	-*	< 350	Annually

\* new performance measure (did not have a target in 2021/22)



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Delivery Program 2022 - 2026

## Income and expenditure - Environmental compliance

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	2,331	2,433	2,513	2,596	2,682
Investment fees and revenues	-	-	-	-	-
Other revenues	8,178	8,200	8,057	7,917	7,791
Grants and contributions - operating purposes	-	-	-	-	-
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>10,509</b>	<b>10,633</b>	<b>10,570</b>	<b>10,513</b>	<b>10,473</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(10,003)	(9,942)	(10,302)	(10,676)	(11,064)
Borrowing costs	-	-	-	-	-
Materials and services	(1,727)	(1,742)	(1,780)	(1,821)	(1,865)
Depreciation and amortisation	(219)	(155)	(162)	(166)	(172)
Other expenses	(2)	(2)	(2)	(2)	(2)
Internal charges	(681)	(723)	(739)	(756)	(774)
Overhead allocation	(1,188)	(1,211)	(1,237)	(1,266)	(1,296)
<b>Total expenses from continuing operations</b>	<b>(13,819)</b>	<b>(13,773)</b>	<b>(14,222)</b>	<b>(14,686)</b>	<b>(15,172)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(3,310)</b>	<b>(3,140)</b>	<b>(3,653)</b>	<b>(4,173)</b>	<b>(4,699)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(3,310)</b>	<b>(3,140)</b>	<b>(3,653)</b>	<b>(4,173)</b>	<b>(4,699)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	3,310	3,140	3,653	4,173	4,699
Full time equivalent positions (FTE)	91.9	91.8			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

## Parks and recreation



### Supporting CSP Goals:

G5	G8	G11
G12	G20	G22

### Service information

This service manages and maintains recreational open space including playgrounds, sportsfields, rockpools, skate facilities, sports courts, public golf courses, commercial centres and town villages, dog off-leash areas, gardens and parks including Manly Warringah War Memorial (Manly Dam) and Narrabeen Lagoon state parks. Tree management and lifeguards are also included in this service.

### Responsible business units

Parks and Recreation  
Property  
Capital Projects

### Ongoing services and programs:

- G12** Manage open space and coordinate bookings of sportsfields and facilities
- G8** Provide a professional beach lifeguard service
- G12** Manage and maintain open spaces including sportsgrounds, parks, beaches, rockpools, commercial centres and town villages
- G12** Plan and renew open space assets such as playgrounds, skate parks, sportsfields
- G5** Tree management (trees on public land and requests for pruning or removal of trees on private land)
- G22** Administer the Sports and Recreation Infrastructure grants program
- G12** Develop strategies, policies and plans for sports, recreation and open space, including plans of management and masterplans

## Key projects

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### Operational

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G12 G20	Facilitate implementation of the Open Space and Recreation Strategy and Action Plan EM Parks and Recreation	•	•	•	•
G12 G20	Development of the Indoor Sport and Recreation Strategic Plan EM Parks and Recreation	•	•		
G12	Implement the Sportsground Strategy EM Parks and Recreation	•	•		
G5 G11	Develop an Iconic Tree Register for trees on public land EM Parks and Recreation	•			

### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Foreshore and building improvements</b>					
G12	Little Manly Beach masterplan implementation	503	-	-	-
G12	Mona Vale Beach upgrade	308	-	-	-
G12	Warriewood Beach foreshore upgrades	350	-	-	-
<b>Playground improvements</b>					
G12	Jacka Park playground upgrade	100	-	-	-
G12	Griffith Park playground upgrade	100	-	-	-
G12	Trafalgar Park playground upgrade	-	160	-	-
G12	Ashley Parade Reserve - new playground	50	-	-	-
G12	Dee Why Beach (Michaela Howie) playground upgrade	230	-	-	-
<b>Recreational trails</b>					
G12 G16	Recreational trails - new and upgrades	-	-	-	500
G12 G16	McKillop Park walk	-	-	-	100
G12 G16	Manly Dam boardwalk	1,806	-	-	-
G12 G16	Manly Dam mountain bike trail upgrade	50	1,000	-	-

### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Reserves and parks improvements</b>					
G12	Reserves - new and upgrades	-	-	-	500
G12	Freshwater Beach masterplan implementation	1,200	500	854	-
G12	Clontarf masterplan implementation	-	200	-	-
G12	Frenchs Forest Precinct park upgrades	2,162	3,704	-	-
G12	Lynne Czinner Park	1,600	-	-	-
G12	Lionel Watts fitness space	80	-	-	-
G12	Forestville War Memorial Playing Fields fitness station	60	-	-	-
G12	Beverly Job Reserve youth space	-	-	200	-
<b>Sportsgrounds improvements</b>					
G12	Sportsgrounds - new and upgrades	-	-	500	500
G12	Sports club capital assistance program	100	100	100	100
G12	North Manly recreation site and Warringah Golf clubhouse	-	500	-	-
<b>Town centre and village upgrades</b>					
G11 G15	Commercial centre upgrade program	-	-	-	1000
<b>Total new works - Parks and recreation</b>		8,699	6,164	1,654	2,700

Delivery Program 2022 - 2026

### Capital - renewal

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Foreshore and building improvements</b>					
G5	Foreshores renewal program	2,480	2,048	1,522	2,165
G12	Rockpool renewal program	520	646	843	863
G12	Dinghy storage	40	40	40	40
G12	Tidal pools refurbishment	470	289	487	499
G12	Clontarf Reserve tidal pool	548	-	-	-
G12	Surf Life Saving Club minor renewal works	485	781	900	1,000
G12	Surf Life Saving Club major renewal fund	-	-	1,700	1,000
<b>Playground improvements</b>					
G12	Playground renewal program	800	737	755	773
<b>Recreational trails</b>					
G12	Recreational trails renewal program	550	409	420	430
<b>Reserves and parks improvements</b>					
G12	Reserves renewal program	495	506	518	634
<b>Sportsgrounds improvements</b>					
G12	Sportsfield renewal program	1,100	602	2,130	1,607



### Capital - renewal

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Town centre and village upgrades</b>				
<b>G11</b>	Commercial centre renewal	300	307	600	614
<b>Total renewal works - Parks and recreation</b>		<b>7,788</b>	<b>6,366</b>	<b>9,914</b>	<b>9,625</b>

### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Rockpools cleaned weekly during summer season and every two weeks outside of summer	98%	95%	95%	Quarterly Annually
Sportsfields mowed weekly in summer playing season and monthly in winter	96%	95%	95%	Quarterly Annually
No. trees planted on public land per year	8,706	5,000	5,000	Annually
Availability of sportsfields, out of school hours (playing hours/ week)	4,405	4,400	4,405	Annually
<b>Workload measures</b>				<b>Frequency</b>
Number of preventative actions by professional lifeguards on patrolled beaches	322,879 (A)	-	-	Quarterly Annually

A = Annually

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Delivery Program 2022 - 2026

Income and expenditure - Parks and recreation

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	2,420	2,534	2,617	2,704	2,793
Investment fees and revenues	-	-	-	-	-
Other revenues	202	286	296	306	316
Grants and contributions - operating purposes	250	497	178	182	187
Other income	-	2	3	3	3
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>2,871</b>	<b>3,320</b>	<b>3,094</b>	<b>3,194</b>	<b>3,298</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(12,949)	(13,414)	(13,901)	(14,406)	(14,929)
Borrowing costs	-	-	-	-	-
Materials and services	(14,071)	(14,417)	(14,779)	(15,182)	(15,628)
Depreciation and amortisation	(5,866)	(6,315)	(6,523)	(6,611)	(6,775)
Other expenses	(256)	(256)	(262)	(268)	(275)
Internal charges	(1,412)	(1,455)	(1,487)	(1,521)	(1,557)
Overhead allocation	(3,755)	(3,826)	(3,910)	(4,000)	(4,096)
<b>Total expenses from continuing operations</b>	<b>(38,309)</b>	<b>(39,684)</b>	<b>(40,862)</b>	<b>(41,988)</b>	<b>(43,260)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(35,438)</b>	<b>(36,364)</b>	<b>(37,768)</b>	<b>(38,794)</b>	<b>(39,962)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	8,521	4,868	3,704	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(26,916)</b>	<b>(31,496)</b>	<b>(34,065)</b>	<b>(38,794)</b>	<b>(39,962)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	35,438	36,364	37,768	38,794	39,962
Full time equivalent positions (FTE)	146.0	145.8			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

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## Delivering on community priorities: Economic

### Community outcome:

#### Vibrant local economy

Our community aspires to create a thriving and vibrant local economy where traditional and new industries are supported and local career, training and education opportunities are expanded.

### Community outcome:

#### Transport, technology and connectivity

Our community aspires to be connected locally, regionally and globally through seamless transport and innovative technologies.

### Services

- Economic development, events and engagement
- Transport, traffic and active travel
- Property and facilities





## Economic snapshot

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**\$ 18.35b**

(GRP) size of local economy



**32,327**

Local businesses



**110,270**

Local jobs  
(NIEIR 2020)



**>\$929m**

Work of road and transport  
infrastructure managed



**>500**

Calls to the Council Business  
Support Service annually



**14,000**

Subscribers to Beaches  
Biz News emails



**>500**

Leases and licences over Council  
properties managed annually



**844km**

of local roads



**39**

Public wharves managed by  
Council – harbour and Pittwater



**117**

Public Wi-Fi access  
points supported



**>7,200**

Pay and display parking  
spaces managed



**>83,000**

public amenity cleaning  
services annually



## Economic development, events and engagement



Supporting CSP Goals:

G7	G9	G11
G13	G14	G15
G20	G21	

### Service information

Supporting the vibrancy and success of our village and town centres, celebrating all facets of the community with events and festivals, and engaging our community through the provision of information.

Our local businesses are supported by a Business Concierge Service and through strong partnerships with local business chambers. We promote the Northern Beaches as an exciting visitor destination and deliver effective and engaging visitor services online and through the Manly Visitor Information Centre.

We plan and deliver community engagement online and in person, to support good governance and effective decision making on a wide range of projects. The service manages Council websites, content creation, event and service promotion, media management, and provides in-house graphic design and signage management services.

### Responsible business unit

Community Engagement  
and Communications

### Ongoing services and programs

- G9** Deliver seminars on inclusive employment practices and benefits for local businesses
- G7** Deliver major community and civic events
- G13** Enhance economic development and
- G14** tourism initiatives and projects
- G15**
- G13** Support and promote local businesses and industry and sustainable business practices
- G15** Provide place making projects,
- G11** liaison, networks, events and activities
- G20** Manage website and promotion of services, programs and events, as well as media and communications
- G21** Community engagement services

## Key projects

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### Operational

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G15	Implement the Northern Beaches Destination Management Plan EM Community Engagement and Communications	•	•	•	•
G13	Develop and implement an economic development strategy	•	•	•	•
G15	EM Community Engagement and Communications				

### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
Town and village centre activations					
G12	Avalon Place Plan implementation	-	1,679	800	-
Total new works - Economic development, events and engagement		-	1,679	800	-

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### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
High level projects have a completed Community Engagement Plan and Report (levels 1-3)	100%	100%	100%	Quarterly
Average no. of website visits per month	333,772	-*	330,000	Quarterly
Decisions on all Council project engagements are communicated to the community within 30 days	100%	85%	85%	Quarterly Annually
Satisfaction with Council's key community events	83%	80%	80%	Annually
Satisfaction with Council's business events	93%	80%	80%	Annually

\* new performance measure (did not have a target in 2021/22)

Income and expenditure - Economic development, events and engagement

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	426	357	368	380	393
Investment fees and revenues	-	-	-	-	-
Other revenues	434	552	571	589	609
Grants and contributions - operating purposes	-	-	-	-	-
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>860</b>	<b>909</b>	<b>939</b>	<b>970</b>	<b>1,002</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(5,555)	(5,686)	(5,893)	(6,106)	(6,328)
Borrowing costs	-	-	-	-	-
Materials and services	(3,498)	(3,500)	(3,577)	(3,659)	(3,747)
Depreciation and amortisation	(103)	(72)	(76)	(77)	(80)
Other expenses	(331)	(609)	(622)	(636)	(651)
Internal charges	(201)	(190)	(194)	(199)	(204)
Overhead allocation	(1,224)	(1,247)	(1,275)	(1,304)	(1,335)
<b>Total expenses from continuing operations</b>	<b>(10,911)</b>	<b>(11,304)</b>	<b>(11,636)</b>	<b>(11,982)</b>	<b>(12,345)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(10,051)</b>	<b>(10,395)</b>	<b>(10,697)</b>	<b>(11,012)</b>	<b>(11,343)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(10,051)</b>	<b>(10,395)</b>	<b>(10,697)</b>	<b>(11,012)</b>	<b>(11,343)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	10,051	10,395	10,697	11,012	11,343
Full time equivalent positions (FTE)	45.9	43.5			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

## Transport, traffic and active travel



Supporting CSP Goals:

G16

G17

G22

### Service information

This service manages and maintains Council's local road network, including footpaths, kerbs and gutters, bus shelters, guard rails, bridges, pedestrian bridges, causeways, retaining walls, pedestrian crossings, roundabouts and bike paths. We also manage Council car parks and parking stations, wharves, boat ramps and tidal pools. Road safety and the Hop, Skip Jump community bus are also provided within this service.

### Responsible business units

Transport and Civil Infrastructure  
Parks and Recreation  
Capital Projects  
Property

### Ongoing services and programs

- G16** Plan and deliver road-related infrastructure projects on local roads
- G16** Maintain and renew road-related infrastructure assets
- G17** Maintain and renew car parking facilities
- G17** Manage supply of public parking, including beach/ foreshore reserve car parks and parking stations
- G17** Plan and deliver shared /cycling paths and bike storage facilities
- G16** Manage and install traffic facilities on local roads
- G16** Manage wharves, jetties and tidal pools in Pittwater and Sydney Harbour
- G17** Develop and implement effective road safety campaigns and programs
- G16** Provide public bus shelters and
- G17** stops, and the Hop Skip Jump community bus service
- G22** Lobby and partner government to improve transport outcomes for the road network, active travel and public transport



## Key projects

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### Operational

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G16	Develop transport plans to support the				
G17	Transport Strategy – Parking, Public Transport,				
G22	and Freight	•	•		
	EM Transport and Civil Infrastructure				
G16	Implement transport plans which support the				
G17	Transport Strategy – Parking, Bike, Road Safety,				
G22	Public Transport and Freight	•	•	•	•
	EM Transport and Civil Infrastructure				
G17	Implement the Walking Plan and Pedestrian				
	Access and Mobility Plans	•	•	•	•
	EM Transport and Civil Infrastructure				
G17	Plan smart parking infrastructure across the				
	Northern Beaches	•	•	•	•
	EM Transport and Civil Infrastructure				
G16	Undertake a review of the community transport				
G17	service		•		
	EM Transport and Civil Infrastructure				



### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Active travel – cycleways and footpaths</b>					
G16	New footpaths	2,636	1,000	1,000	500
G16	Connecting Communities - footpaths programs	838	-	-	-
G16	Connecting Communities - cycleways program	5,247	-	-	-
G16	Fern Creek bridge and shared paths	679	-	-	-
G17	Queenscliff Headland access ramp	253	-	-	-
G16 G17	Dee Why Beach secure bike storage	65	-	-	-
<b>Road and related infrastructure upgrades</b>					
G17	New traffic facilities	700	500	500	1,000
G17	Scotland Island road and drainage improvements	150	153	157	161
G17	Warriewood Valley - traffic and transport infrastructure	500	3,200	500	500
G17	Kerb and gutter - new works	483	300	300	-
G17	Narrabeen Lagoon pedestrian and cycle bridge	1,000	-	-	-
<b>Wharf upgrades</b>					
G17	Church Point commuter wharf expansion	272	-	-	-
<b>Total new works - Transport, traffic and active travel</b>		<b>12,822</b>	<b>5,153</b>	<b>2,457</b>	<b>2,161</b>

Delivery Program 2022 - 2026

### Capital - renewal

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Active travel – cycleways and footpaths</b>					
G16	Footpath renewal works	1,480	1,458	1,548	1,585
<b>Car parks and parking stations</b>					
G16	Car park renewal works	751	740	786	805
G16	Multi storey car park renewal works	80	100	100	100
<b>Plant and fleet</b>					
G16	Major plant renewal	1,615	1,199	1,814	3,700
G16	Light fleet renewal	2,502	2,919	3,326	4,223
<b>Road and related infrastructure upgrades</b>					
G16	Bus stop renewal works	90	89	94	96
G16	Kerb and gutter renewal works	1,503	1,480	1,571	1,609
G16	Retaining wall renewal works	745	1,105	1,130	1,157
G16	Road resheeting program	7,607	8,235	8,482	8,640
G16	Bridge renewal works	924	-	-	-
<b>Wharf upgrades</b>					
G16	Wharves works program	1,205	1,047	1,260	1,290
<b>Total renewal works - Transport, traffic and active travel</b>		<b>18,502</b>	<b>18,373</b>	<b>20,110</b>	<b>23,205</b>

### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Length of active travel assets renewals completed (m) - footpaths, shared path and bike paths	-	-*	10km	Quarterly
No. community road safety events/ sessions held	-	-*	10km	Quarterly Annually
Length of road pavement resheeted to address pavement condition (km)	-	-*	10km	Quarterly Annually
Condition of local roads (average pavement condition: % rated very good to satisfactory)	94%	90%	90%	Annually
Growth in active travel network - new works (m) - footpaths, shared path and bike paths	-	-*	10km	Annually
* new performance measure (did not have a target in 2021/22)		A = Annually, Q = Quarterly		



Delivery Program 2022 - 2026

Income and expenditure - Transport, traffic and active travel

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	17,776	17,497	17,380	17,275	17,184
Investment fees and revenues	-	-	-	-	-
Other revenues	882	952	984	1,016	1,050
Grants and contributions - operating purposes	4,105	4,142	4,233	4,330	4,434
Other income	10	10	10	10	11
Gains on disposal of assets	608	457	160	192	273
<b>Total income from continuing operations</b>	<b>23,381</b>	<b>23,059</b>	<b>22,766</b>	<b>22,824</b>	<b>22,952</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(11,982)	(13,270)	(13,752)	(14,251)	(14,769)
Borrowing costs	-	-	-	-	-
Materials and services	(13,495)	(14,040)	(14,390)	(14,780)	(15,212)
Depreciation and amortisation	(14,171)	(15,485)	(15,987)	(16,201)	(16,596)
Other expenses	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Share of interest in joint ventures	-	-	-	-	-
Internal charges	8,146	8,085	8,263	8,453	8,656
Overhead allocation	(3,669)	(3,739)	(3,821)	(3,909)	(4,003)
<b>Total expenses from continuing operations</b>	<b>(35,171)</b>	<b>(38,449)</b>	<b>(39,688)</b>	<b>(40,688)</b>	<b>(41,924)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(11,790)</b>	<b>(15,390)</b>	<b>(16,921)</b>	<b>(17,864)</b>	<b>(18,972)</b>

Operational Plan and Budget 2022/2023

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	17,471	9,363	1,877	1,877	1,877
<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>5,681</b>	<b>(6,027)</b>	<b>(15,044)</b>	<b>(15,987)</b>	<b>(17,094)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	11,790	15,390	16,921	17,864	18,972
Full time equivalent positions (FTE)	127.9	128.4	-	-	-

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting



# Property and facilities



Supporting CSP Goals:

G2	G5	G6
G8	G9	G11
G12	G15	G19
G20	G22	

## Service information

This service maintains Council's community and civic buildings, including surf clubs, aquatic centres, library buildings, community centres, arts venues, Council offices, public toilets, holiday accommodation facilities at Sydney Lakeside Holiday Park and Currawong, and Council's two cemeteries. We also manage leases and licences of public land including outdoor dining.

## Responsible business units

Property  
Recreation Business

## Ongoing services and programs

- G12** Operate Manly Andrew 'Boy' Charlton Aquatic Centre and Warringah Aquatic Centre
- G11** Manage facilities within villages and town centres, including public facilities, surf life saving club buildings, community centres and public amenities
- G12** Plan, design and deliver new Council buildings and community facilities
- G11** Maintain, operate, and clean Council buildings and public amenities
- G15** Oversee Sydney Lakeside Holiday Park and Currawong holiday accommodation
- G15** Manage and monitor outdoor dining
- G11**
- G19** Manage leases and licences of Council property
- G19** Manage and maintain cemeteries
- G19** Manage Council land register

## Key projects

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### Operational

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G12	Currawong Cottages and surrounds				
G15	– refurbishment, modernisation and environmental works EM Property	•	•		
G12	Deliver the new Warriewood Valley Community Centre EM Property	•	•		
G19	Implement the Northern Beaches Property Management Framework and associated actions EM Property	•	•	•	•
G12	Focused improvement of Surf Life Saving Club facilities EM Property	•	•	•	•
G9	Implement priority accessibility improvements to property assets EM Property	•	•	•	•
G11	Continue to improve the provision and cleanliness of public amenities	•	•	•	•
G12	EM Property				

### Capital - new

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Cemetery works</b>					
G20	Manly Cemetery columbarium	300	-	-	-
<b>Civic building and compliance works</b>					
G12	Currawong Cottages new cottages, games room and amenities	1,149	-	-	-
<b>Emergency buildings program</b>					
G8	Duffys Forest Rural Fire Station	1,000	-	-	-
G8	Marine Rescue Broken Bay building	150	-	-	-
<b>Public amenities improvements</b>					
G12	West Esplanade accessible amenity	-	20	-	-
G12	Porters Reserve clubhouse changespace	400	-	-	-
<b>Total new works - Active travel – Property and facilities</b>		<b>2,999</b>	<b>20</b>	<b>-</b>	<b>-</b>

### Capital - renewal

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>Aquatic centre improvements</b>					
G12	Warringah Aquatic Centre renewal works	145	90	160	171
G12	Manly Aquatic Centre renewal works	170	135	166	216
<b>Cemetery works</b>					
G20	Mona Vale Cemetery works program	150	150	150	150
<b>Civic building and compliance works</b>					
G5 G6	Operational buildings works program	440	550	500	500
G5 G12	Sport buildings works program	1,450	1,194	1,238	1,325
G5 G12	Beach buildings works program	300	302	305	407
G5 G9	Disability access compliance works (DDA)	200	150	150	215
G5 G9 G12	Building Code of Australia compliance works (BCA)	150	201	202	254
G5 G12	Sydney Lakeside Holiday Park renewal works	250	400	300	300
G5 G12	Pittwater Golf Driving Range renewal works	90	150	150	150
G5 G6	Cromer Depot improvement plan works	150	153	150	-

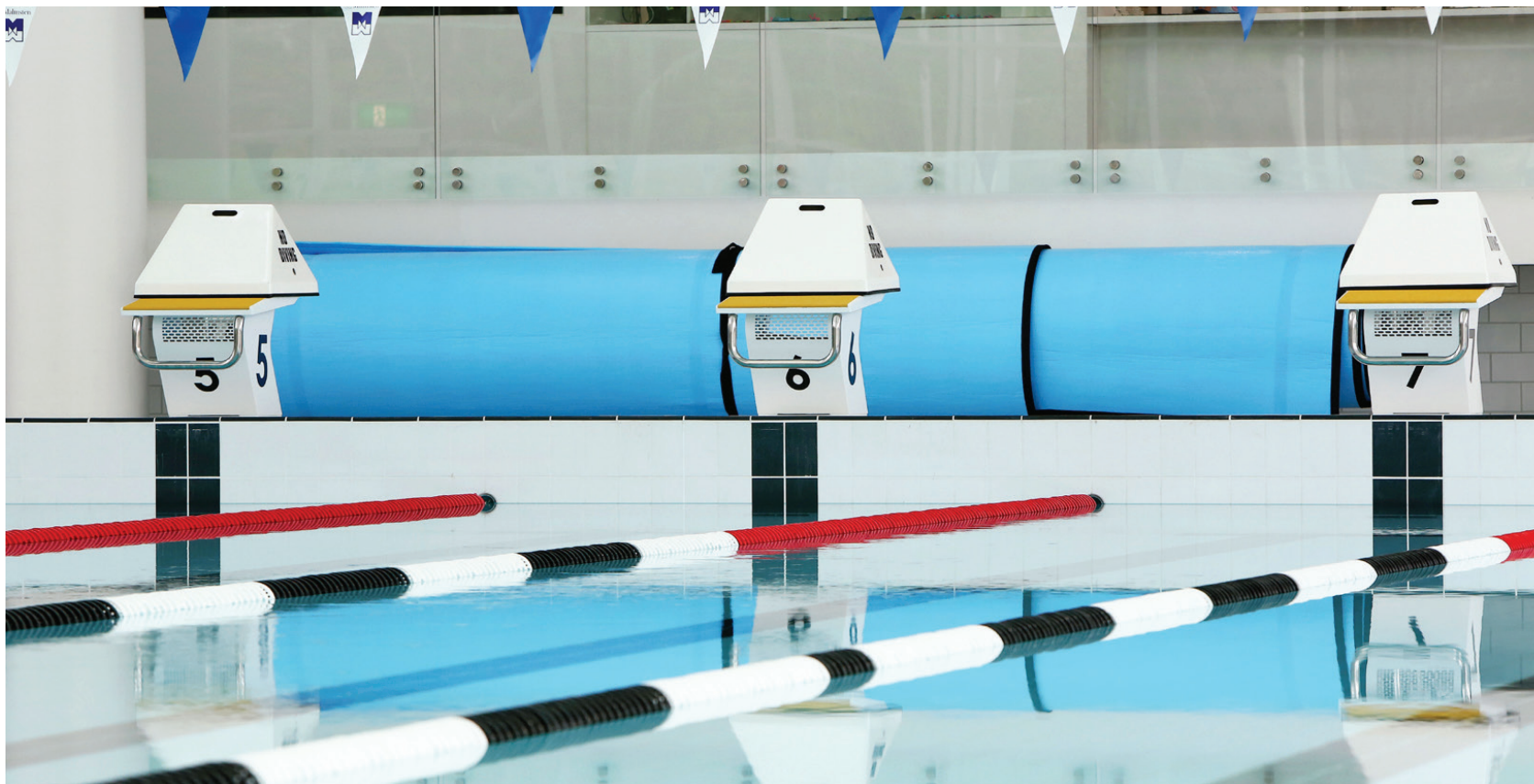
<b>Emergency buildings program</b>					
G2 G8	Emergency buildings works program	130	150	150	150
<b>Public amenities improvements</b>					
G8 G12	Public amenities works program	1,556	907	1,159	1,410
<b>Total renewal works - Property and facilities</b>		5,181	4,533	4,780	5,247

### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Availability of Council buildings: % available for use by the community (not programmed for maintenance/ upgrade)	99%	100%	100%	Quarterly Annually
Total visitation to swim centres (Manly & Warringah aquatic centres)	186,396 (Q1)	184,300 (Q1)	184,300 (Q1)	Quarterly Annually
	217,152 (Q2)	231,800 (Q2)	231,800 (Q2)	
	256,001 (Q3)	251,750 (Q3)	251,750 (Q3)	
	237,519 (Q4)	174,900 (Q4)	174,900 (Q4)	
		842,840 (A)	842,840 (A)	
Learn to Swim attendance (Manly & Warringah aquatic centres)	111,846	90,400	90,400	Annually

A = Annually, Q = Quarterly

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Delivery Program 2022 - 2026



Income and expenditure - Property and facilities

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	17,731	18,396	19,003	19,630	20,278
Investment fees and revenues	-	-	-	-	-
Other revenues	1,236	4,062	4,196	4,334	4,477
Grants and contributions - operating purposes	-	-	-	-	-
Other income	11,577	9,559	9,769	9,994	10,234
Gains on disposal of assets	(859)	-	-	-	-
<b>Total income from continuing operations</b>	<b>29,685</b>	<b>32,017</b>	<b>32,968</b>	<b>33,958</b>	<b>34,989</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(11,742)	(12,232)	(12,676)	(13,136)	(13,613)
Borrowing costs	-	-	-	-	-
Materials and services	(21,452)	(21,829)	(22,251)	(22,823)	(23,449)
Depreciation and amortisation	(7,613)	(7,613)	(7,882)	(7,997)	(8,210)
Other expenses	(133)	(228)	(233)	(238)	(244)
Loss on disposal of assets	-	-	-	-	-
Share of interest in joint ventures	-	-	-	-	-
Internal charges	(401)	(319)	(326)	(333)	(341)
Overhead allocation	(4,685)	(4,774)	(4,879)	(4,991)	(5,111)
<b>Total expenses from continuing operations</b>	<b>(46,025)</b>	<b>(46,994)</b>	<b>(48,247)</b>	<b>(49,519)</b>	<b>(50,967)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(16,340)</b>	<b>(14,977)</b>	<b>(15,279)</b>	<b>(15,560)</b>	<b>(15,978)</b>

Operational Plan and Budget 2022/2023

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	1,403	2,546	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(14,937)</b>	<b>(12,431)</b>	<b>(15,279)</b>	<b>(15,560)</b>	<b>(15,978)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	16,805	15,206	15,512	15,799	16,223
Trf to Mona Vale Cemetery Reserve	(465)	(229)	(234)	(239)	(245)
Full time equivalent positions (FTE)	90.2	90.5			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

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## Delivering on community priorities: Civic

### Community outcome:

#### Good governance

Our community aspires to have a Council that is trusted, respected and responsive to the needs of the Northern Beaches community.

### Community outcome:

#### Partnerships and participation

Our community aspires to achieve better outcomes through genuine engagement and collaboration

### Services

- Customer service
- Governance and assurance services
- Corporate support services



## Civic snapshot

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Icons to  
be added

15

Local Councillors

21,000

Community engagement  
register

115,000

Visits to Yoursay

7

People on the Audit and  
Risk Committee

11

ordinary Council  
meetings annually

4

Budget reviews  
annually

5

Audit and Risk Committee  
meetings annually

>1,500

Layers of data on our spatial  
information platform

>60,000

Records enquiries and  
actions from incoming  
correspondence annually

60,000

Supplier invoices  
processed annually

63

Average number of major  
contracts over \$150k managed

>70

Government Information (Public  
access) Act applications annually

100

## Customer service



Supporting CSP Goals:

G20

### Service information

Customer Service is a one stop shop for Council information, providing a friendly and professional service for management of customer requests and transactions. Everyone is welcome at our customer service centres and our phones are staffed 24 hours a day, seven days a week.

### Responsible business unit

Customer Service

### Ongoing services and programs

- G20** Develop a customer-centric culture across the organisation
- G20** Provide customer service centres at Avalon, Dee Why, Manly and Mona Vale
- G20** Manage the customer relationship management system
- G20** Provide frontline complaints resolution and referrals

## Key projects

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## Operational

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G20	Develop and implement a consistent feedback approach across all customer contact channels EM Customer Service	•	•	•	•
G20	Enhance the customer experience across the organisation EM Customer Service	•	•	•	•
G20	Improve and review the customer portal to enhance accessibility EM Customer Service	•	•	•	•

## Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Customer requests conducted online	39%	30%	30%	Quarterly
Calls answered within 30 seconds	64%	80%	80%	Quarterly
Telephone enquiries resolved on first call	78%	75%	75%	Annually
Satisfaction with customer service calls	97%	85%	85%	Annually
Satisfaction with customer online requests (on lodgement)	89%	80%	80%	Annually
Workload measures	Frequency			
No. calls to Customer Service 1300 434 434	42,596 (Av.)	-	-	Quarterly
No. enquiries received at counters and by mail, email and online requests	25,932 (Av.)	-	-	Quarterly

(Av.) = Average

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Delivery Program 2022 - 2026



Income and expenditure - Customer service

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	4	4	4	4	4
Investment fees and revenues	-	-	-	-	-
Other revenues	-	-	-	-	-
Grants and contributions - operating purposes	-	-	-	-	-
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(3,763)	(4,296)	(4,452)	(4,613)	(4,781)
Borrowing costs	-	-	-	-	-
Materials and services	(196)	(192)	(196)	(200)	(205)
Depreciation and amortisation	(95)	(67)	(70)	(72)	(75)
Other expenses	-	-	-	-	-
Internal charges	723	746	763	780	799
Overhead allocation	(578)	(589)	(602)	(616)	(631)
<b>Total expenses from continuing operations</b>	<b>(3,909)</b>	<b>(4,397)</b>	<b>(4,557)</b>	<b>(4,721)</b>	<b>(4,892)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(3,905)</b>	<b>(4,393)</b>	<b>(4,553)</b>	<b>(4,717)</b>	<b>(4,888)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	-	-	-	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(3,905)</b>	<b>(4,393)</b>	<b>(4,553)</b>	<b>(4,717)</b>	<b>(4,888)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	3,905	4,393	4,553	4,717	4,888
Full time equivalent positions (FTE)	39.9	43.8			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

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## Governance and assurance services



Supporting CSP Goals:

G19 G20

### Service information

This service provides secretariat and high-level administrative functions, insurance claims management, and advisory services to Council, associated sub committees and the Audit, Risk and Improvement Committee. We deliver the internal audit program and manage complaints about staff behaviour and Council processes. Included in this service is the Office of the General Counsel, which provides in-house legal services.

### Responsible business units

Governance and Risk  
Office of General Counsel  
Internal Audit and Complaints Resolution

### Ongoing services and programs

- G19** Corporate governance, Council meetings and reports and administrative support to Councillors
- G19** Maintain registers on delegations, policies, disclosures of interest and community committees
- G19** Enterprise risk management, compliance program
- G19** Manage business continuity planning
- G19** Provide corporate legal services
- G19** Provide internal audit services
- G19** Manage complaints and **G20** investigations
- G19** Provide organisational code of **G20** conduct training
- G19** Secretariat services to Council's Audit, Risk and Improvement Committee and sub committees of Council
- G19** Provide probity and corruption risk management advice and assistance to staff
- G19** Insurance claims management and insurance program

## Key projects

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## Operational

CSP	Projects	2022/23	2023/24	2024/25	2025/26
G19	Deliver the internal audit program in line with the Internal Audit Strategic Plan <i>EM Internal Audit and Complaints Resolution</i>	•	•	•	•
G19 G20	Deliver an effective complaints management and resolution framework <i>EM Internal Audit and Complaints Resolution</i>	•	•	•	•
G19 G20	Provide organisational and targeted corruption risk management training <i>EM Internal Audit and Complaints Resolution</i>	•	•	•	•
G19	Support the local government election <i>EM Governance and Risk</i>			•	
G19	Coordinate induction of the newly elected Council <i>EM Governance and Risk</i>			•	

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### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Council meeting minutes finalised and published within three working days of meetings	100%	100%	100%	Quarterly
Enterprise risk registers reviewed and current	100%	100%	100%	Quarterly Annually
Internal audits undertaken in line with Strategic Internal Audit Plan	80%	80%	80%	Quarterly Annually
Compliance with Governance Framework to meet Governance statutory requirements	100%	100%	100%	Annually
Workload measures	Frequency			
Number of complaints	342	-	-	Annually
Number of compliments	295	-	-	Annually

Income and expenditure - Governance and assurance services

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000		Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	-	-	-	-	-	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(13,351)</b>	<b>(11,845)</b>	<b>(12,162)</b>	<b>(14,050)</b>	<b>(12,883)</b>
Other revenues	-	-	-	-	-	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	-	-	-	-	-	Rates and annual charges	13,351	11,845	12,162	14,050	12,883
Other income	-	-	-	-	-	Full time equivalent positions (FTE)	28.6	28.6			
Gains on disposal of assets	-	-	-	-	-						
<b>Total income from continuing operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(3,730)	(3,865)	(4,005)	(4,151)	(4,301)						
Borrowing costs	-	-	-	-	-						
Materials and services	(8,475)	(6,823)	(6,973)	(8,688)	(7,342)						
Depreciation and amortisation	(38)	(27)	(28)	(28)	(30)						
Other expenses	-	-	-	-	-						
Internal charges	23	22	22	23	23						
Overhead allocation	(1,131)	(1,153)	(1,178)	(1,205)	(1,234)						
<b>Total expenses from continuing operations</b>	<b>(13,351)</b>	<b>(11,845)</b>	<b>(12,162)</b>	<b>(14,050)</b>	<b>(12,883)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(13,351)</b>	<b>(11,845)</b>	<b>(12,162)</b>	<b>(14,050)</b>	<b>(12,883)</b>						

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

## Corporate support services



Supporting CSP Goals:

G5	G18	G19
G20	G21	G22

### Service information

Corporate support services are those that work in the background to support the rest of the business with effective and efficient service delivery. Functions include integrated planning and reporting, financial and workforce planning, performance management, organisational improvement and management of the service review program.

### Responsible business units

Finance  
Financial Planning and Systems  
Capital Projects  
Human Resources  
Information and Digital Technology  
Strategy and Performance

### Ongoing services and programs

- G19** Financial management, accounting and transactional processing, business support, levying and collection
- G19** Procurement and contract management services for the organisation
- G22** Administer grants that are secured by Council
- G19** Deliver corporate planning, reporting and strategies
- G20** Manage organisational performance and implementation of the continuous improvement program
- G20** Embed the project management framework
- G5** Plan and manage the capital works
- G19** program
- G20** Manage human resources and workforce planning, welfare and safety
- G20** Manage information, digital technology, records and spatial information
- G18** Provide public infrastructure for CCTV, public Wi-Fi, and webstreaming Council meetings



## Key projects

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## Operational

CSP	Projects	2022/23	2023/24	2024/25	2025/26	CSP	Projects	2022/23	2023/24	2024/25	2025/26
G19	Review the Community Strategic Plan					G19	Develop the Delivery Program and annual				
G21	EM Strategy and Performance					G21	Operational Plan				
							EM Strategy and Performance				
G19	Review the Long-Term Financial Plan and explore financially sustainable options to support the Community Strategic Plan					G19	Present Council's quarterly Budget Review Statement, Annual Report and Financial Statements				
	EM Financial Planning and Systems						EM Strategy and Performance				
							EM Financial Planning and Systems				
G19	Review the Asset Management Strategy and Plan					G19	Implement the Service Review Program				
	EM Transport and Civil Infrastructure					G20	EM Strategy and Performance				
G19	Implement the Workforce Management Strategy to attract, identify and develop high performing leadership talent for the future					G20	Embed the Australian Business Excellence Framework into Council's management practices and service delivery				
G20	EM Human Resources						EM Strategy and Performance				
						G20	Measure Council's progress towards excellence under the Australian Business Excellence Framework				
G19	Implement the Workforce Management Strategy to build future workforce capacity by developing a capable, agile and resilient workforce						EM Strategy and Performance				
G20	EM Human Resources					G20	Expand the practice of continuous improvement through the implementation of key improvement projects.				
							EM Strategy and Performance				
G19	Implement the Workforce Management Strategy to integrate safety and wellbeing solutions for staff resilience										
G20	EM Human Resources										
G19	Implement the Workforce Management Strategy to shape a desired organisational culture aligned to the customer experience										
G20	EM Human Resources										

Operational Plan and Budget 2022/2023

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#### Capital - renewal

CSP	Projects	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
<b>IT improvements</b>					
G20	IT infrastructure - replacements	424	378	517	668
G20	Computers, laptops and mobile devices - replacements	1,507	1,533	1,893	1,938
<b>Total renewal works - Corporate support</b>		1,930	1,911	2,410	2,606

#### Performance measures

Performance measures	Result 2021/22	Target 2021/22	Target 2022/23	Frequency
Correspondence replied to within 10 working days	92%	90%	90%	Quarterly Annually
Operational projects on schedule	84%	80%	80%	Quarterly Annually
Capital projects on schedule	86%	80%	80%	Quarterly Annually
Quarterly, Annual and Statutory Reports submitted to Council on time	100%	100%	100%	Quarterly Annually
Voluntary staff turnover rate	11%	< 13%	< 13%	Annually
<b>Financial performance</b>				
Operating performance	-7.32	> 0	> 0	Annually
Unrestricted current ratio	1.69x	> 1.5x	> 1.5x	Annually
Own source operating revenue	87%	> 60%	> 60%	Annually
Debt service cover ratio	2.8x	> 2x	> 2x	Annually
Rates and annual charges outstanding	3.9%	< 5%	< 5%	Annually
Cash expenses cover ratio (months)	5.2	> 3	> 3	Annually
Building and infrastructure renewal ratio	117%	> 100%	> 100%	Annually
<b>Workload measures</b>				<b>Frequency</b>
No. service review actions implemented	-	-	-	Quarterly Annually

**Income and expenditure - Corporate support services**

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	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from continuing operations</b>					
User charges and fees	451	468	483	499	516
Investment fees and revenues	898	1,928	2,236	3,039	3,732
Other revenues	382	558	577	596	616
Grants and contributions - operating purposes	6,006	6,059	6,192	6,335	6,487
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>7,738</b>	<b>9,014</b>	<b>9,489</b>	<b>10,469</b>	<b>11,350</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(21,642)	(24,702)	(25,524)	(26,370)	(27,241)
Borrowing costs	(864)	(643)	(424)	(264)	(207)
Materials and services	(13,526)	(16,084)	(16,438)	(16,816)	(17,219)
Depreciation and amortisation	(933)	(628)	(661)	(835)	(973)
Other expenses	(2)	(9)	(9)	(9)	(10)
Internal charges	527	538	550	562	576
Overhead allocation	24,888	25,361	25,919	26,515	27,151
<b>Total expenses from continuing operations</b>	<b>(11,552)</b>	<b>(16,167)</b>	<b>(16,587)</b>	<b>(17,218)</b>	<b>(17,924)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(3,814)</b>	<b>(7,153)</b>	<b>(7,099)</b>	<b>(6,748)</b>	<b>(6,574)</b>

	Original* 2021/22 \$'000	Budget 2022/23 \$'000	Projected 2023/24 \$'000	Projected 2024/25 \$'000	Projected 2025/26 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	6,123	6,952	6,969	7,202	8,888
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>2,309</b>	<b>(201)</b>	<b>(130)</b>	<b>454</b>	<b>2,314</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	10,623	13,695	12,787	10,805	12,469
Tfr (to)/from developer contributions reserves	(6,251)	(7,114)	(7,555)	(8,059)	(8,620)
Full time equivalent positions (FTE)	190.1	192.1			

\* Original 2021/22 budget has been updated to meet the classification of accounts in accordance with the changes to the Local Government Code of Accounting Practice and Financial Reporting

## Service reviews

Our service review program provides an opportunity to identify and recommend service improvements and changes, new service opportunities or to discontinue a service based on a systematic analysis of the service's inputs, outputs, and community expectations.

### Why review our services?

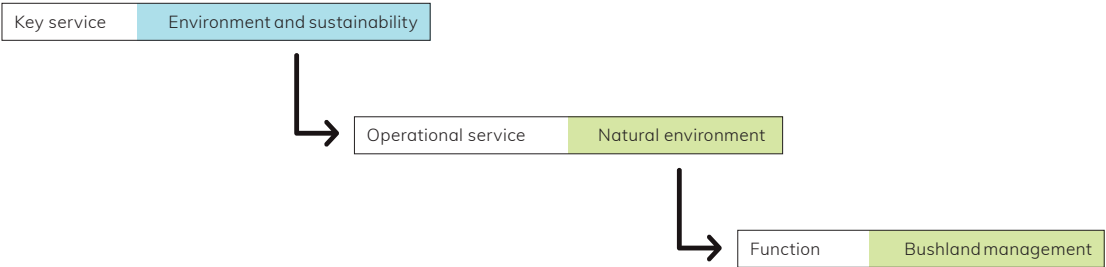
Councils are required to undertake service reviews as part of ensuring that we meet changing community needs and expectations. Section 8A of the Local Government Act, 1993 (Guiding principles for councils), outlines that councils are to provide leadership, plan strategically and provide services at the best possible value that cater to the diverse local community needs and interests. Further to this, the Guidelines for Local Government in NSW, published by the Office of Local Government in September 2021 require councils to:

- “identify areas of service that the council will review during its term including how the council will engage with the community and other stakeholders...” (Essential Element 4.3)
- “specify within the annual Operational Plan each review to be undertaken...” (Essential Element 4.17)
- “include in the annual report information about how the council has progressed on the delivery of the service reviews...” (Essential Element 5.3).

**Our current service structure**

We provide a broad range of services that support the community and protect our extraordinary natural environment. Council's service structure is based on the 16 key services detailed in the Delivery Program. These 16 key services areas are underpinned by 57 operational services and over 200 related functions. Council's ongoing review of its services will be undertaken on both an operational service and functional level.

**Service relationships (example)**



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Delivery Program 2022 - 2026



#### **Our ongoing service review initiatives**

In June 2020, Council adopted a Service Review Framework and began a significant program to review all of our 57 operational services. Resulting from this program of reviews were strategic recommendations for Councillor's consideration and management actions for staff implementation in line with prevailing budget considerations. The longer-term strategic options require further Councillor analysis and consultation prior to finalisation.

In implementing our Service Review Framework, we foreshadowed and have exceeded the new requirements of the Integrated Planning and Reporting (IP&R) Framework. The IP&R Framework simply requires us to identify a number of services to be reviewed each year. Instead, we have reviewed all of our operational services at the same time to form a holistic view of our operations and have identified opportunities that have already resulted in improvements to our service delivery to the community.

In addition to our service delivery improvements, we have also developed a bespoke pilot benchmarking program that aims to compare operational measures with other like-minded councils and drill down into identified service and functional areas. It is anticipated that the following areas of Council will be further reviewed:

- bushland management
- domestic waste collection, recycling, and disposal service
- customer service
- environmental health (food inspections and pollution investigations).

#### **Community engagement on the service reviews**

When planning for community engagement for service and functional reviews, Council will determine the most appropriate level of participation depending on the nature and complexity of the issue. Council will utilise its Community Engagement Framework to support the development of flexible, tailored approaches based on the potential impact of the service review, the appropriate level of community participation and the needs of the community. Engagement may include face to face consultation, engagement with community groups, online methods, pop up stalls and written correspondence and submissions.



# Budget 2022/23

Budget 2022/23





## Budget 2022/23

### Overview

The 2022/23 budget projects a total expenditure of \$443 million, including a capital works program of \$85 million. The budget includes \$41 million in asset renewal expenditure to improve the overall condition of our assets and a further \$44 million in delivering high priority new assets to the community. It shows that our financial position is sound, with a projected Operating Surplus before Capital Grants and Contributions of \$9 million, a further \$5 million in loans repaid and a balanced budget position.

Following significant events in recent years including storms, bushfire threats and the COVID-19 pandemic, restoration of working capital funds is a priority over the four years of the Delivery Program along with continuing to repay loans taken out by the former Councils. Strengthening of working capital will ensure Council maintains sufficient funding for unexpected events and future opportunities.

Council is anticipated to achieve the Office of Local Government financial and asset performance benchmarks in 2022/23 and the following three years of the Delivery Program.

### Maintaining anticipated rates income

This budget relies on maintaining the level of rates income anticipated in the 2021-2025 Delivery Program for the 2022/23 financial year. The 'Statement of Revenue Policy' outlines the process to apply to IPART for approval to maintain Council's forecast rate increase of 2.4% and the planned expenditure program for these funds. Maintaining rates at this level is essential in providing sufficient funding each year for the renewal of community infrastructure assets.

### Definition of funding sources

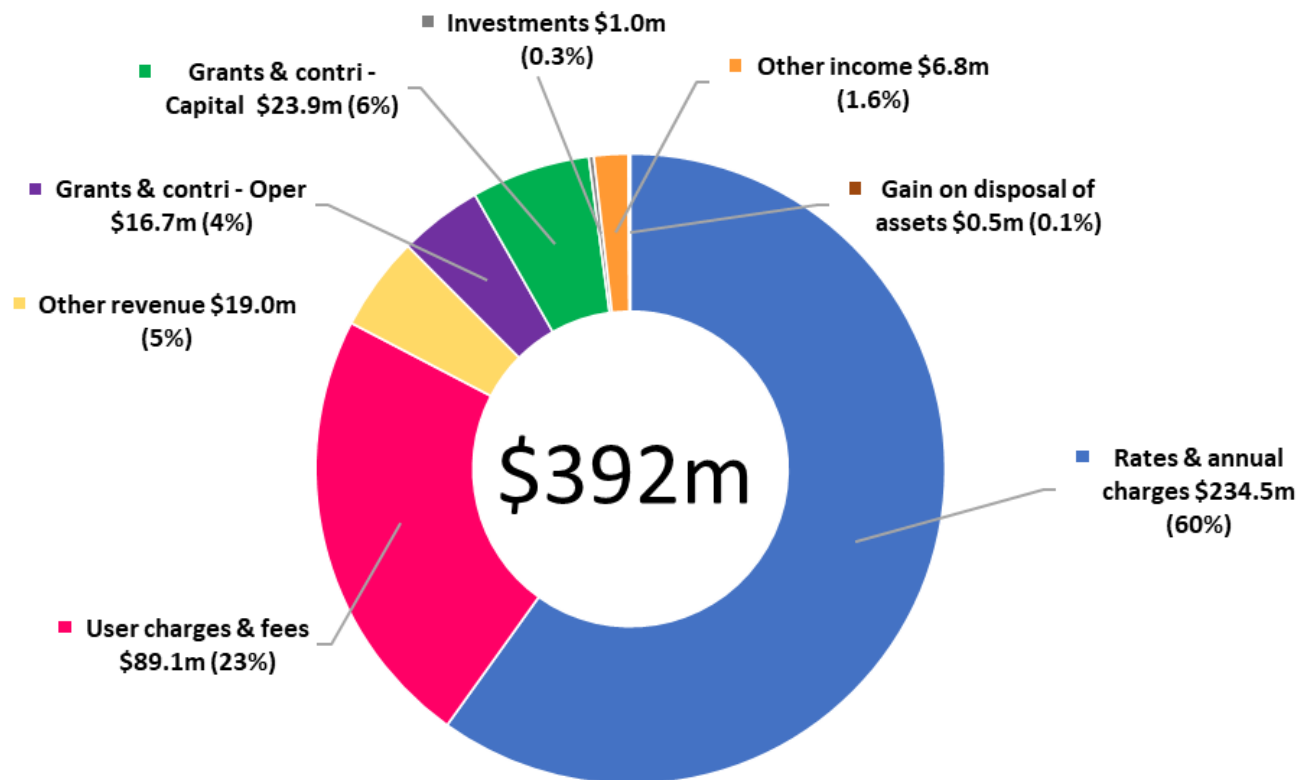
- Rates and annual charges: property-based tax levied on the owners of properties to fund the provision of local services. Annual charges refer to the cost of providing the domestic waste collection service which is also levied on property owners along with a contribution to stormwater management services.
- User charges and fees: includes charges levied for the use of our facilities and services, for example aquatic centres, childcare fees and venue hire.
- Other revenue: includes rebates, merchandise, events, food and beverage sales, sponsorship, licences and sundry income.
- Grants and contributions: operating purposes – monies received from state, federal and community sources for the purpose of funding ongoing programs within the organisation such as the Financial Assistance Grant.
- Grants and contributions: capital purposes: monies received from state, federal and community sources to fund capital works including development contributions.
- Interest and investment income: interest earned on monies invested and overdue rates and annual charges.
- Other income: lease income
- Gains on disposal of assets: surplus from the disposal of assets such as land and buildings, vehicles, plant and equipment.

Income statement budget 2022/23

	\$'000
<b>Income from continuing operations</b>	
Rates and annual charges	234,527
User charges and fees	89,113
Other revenue	18,975
Grants and contributions - Operating purposes	16,734
Grants and contributions - Capital purposes	23,891
Interest and investment income	1,034
Other income	6,821
Gain / (loss) on disposal of assets	457
<b>Total income from continuing operations</b>	<b>391,553</b>
<b>Expenses from continuing operations</b>	
Employee benefits and oncosts	147,610
Materials and services	144,180
Borrowing costs	2,207
Depreciation and amortisation	46,766
Other expenses	17,460
<b>Total expenses from continuing operations</b>	<b>358,223</b>
<b>Net operating result for the year - Surplus / (Deficit)</b>	<b>33,329</b>
Net operating result attributable to non-controlling interests	101
<b>Net operating result for the year before grants and contributions provided for capital purposes - Surplus / (Deficit)</b>	<b>9,438</b>



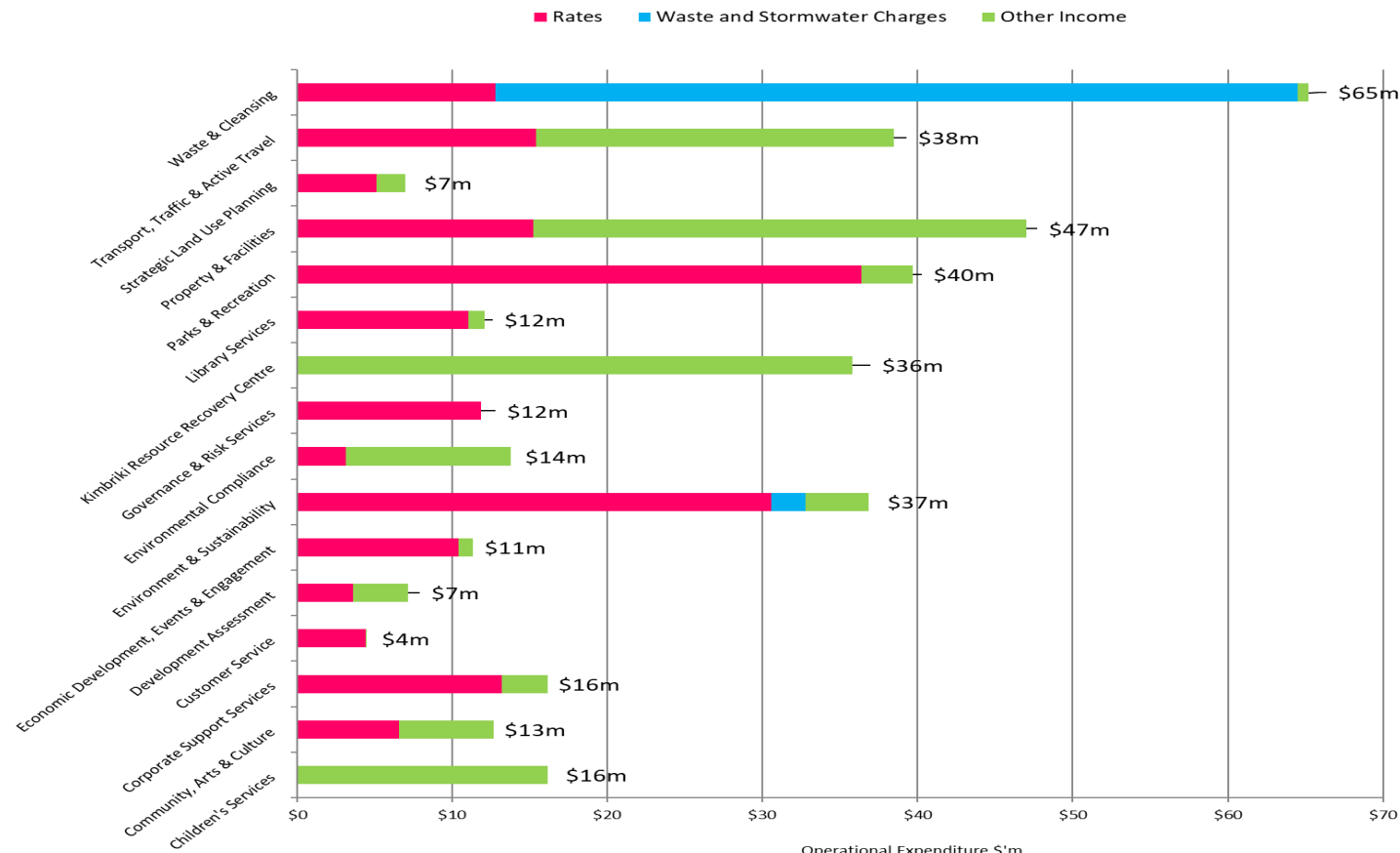
### Funding summary



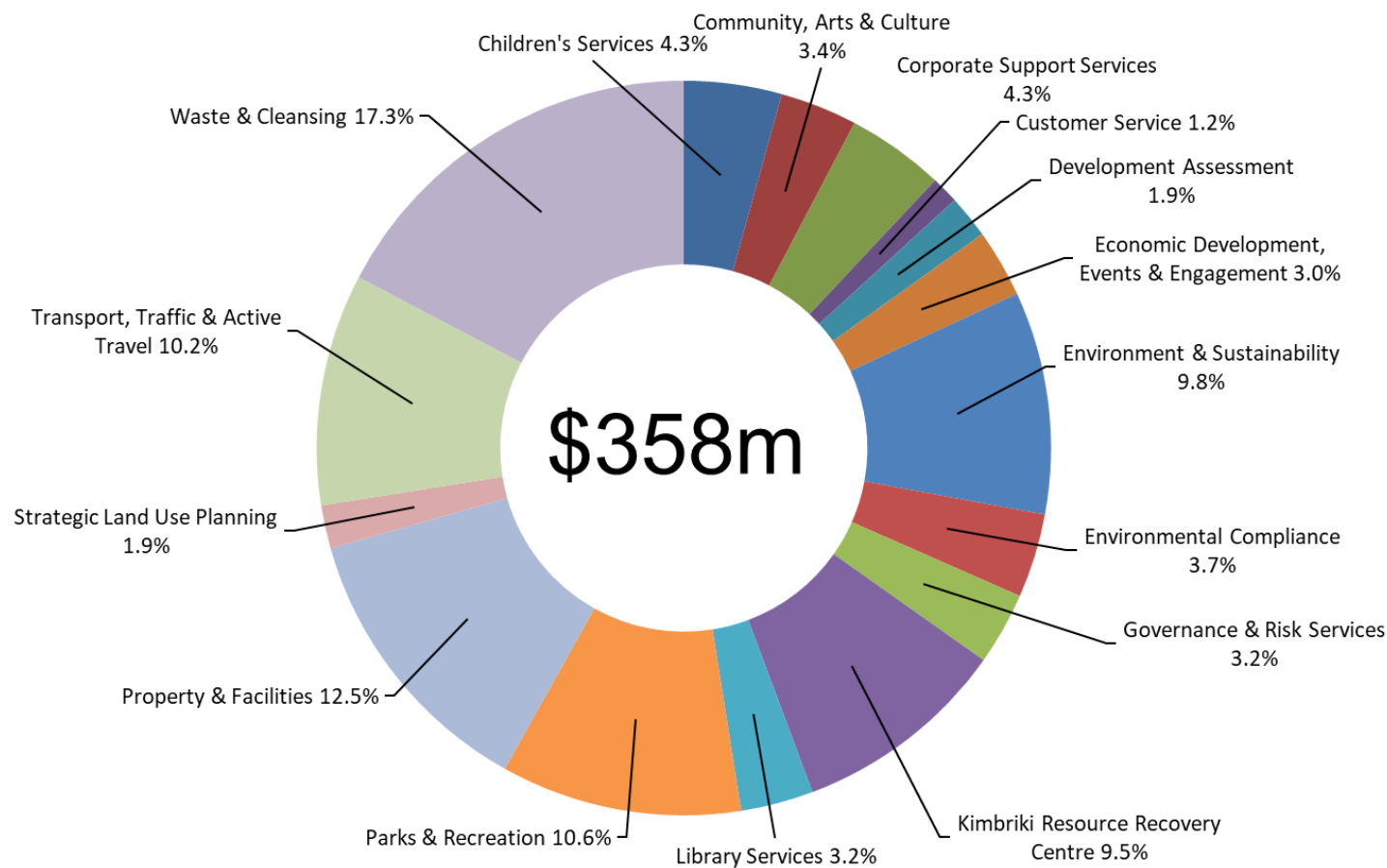
*Numbers presented may not sum precisely due to rounding.*



### Funding summary by service 2022/23



Operational expenditure by service 2022/23



## Statement of revenue policy

### Rating structure

Council's rating structure is based on ad valorem rates with minimums applying where applicable.

Council's budget relies on maintaining the level of rates income anticipated in the 2021-25 Delivery Program for the 2022/23 financial year.

Council's forecast rate peg was 2.4%. The Independent Pricing and Regulatory Tribunal (IPART) recently announced a significantly lower 2022/23 rate peg of 0.7%.

In acknowledgement that such a low rate peg may result in difficulty meeting councils' obligations, the Office of Local Government announced an 'Additional Special Variation (ASV)'. The ASV is a one off process for the 2022/23 financial year and provides Council with a mechanism to maintain its expected level of rating income and expenditure program. IPART are responsible for approving ASV applications.

Council's rating structure and rating income for 2022/23 has been prepared based on an approval to proceed with an ASV, which results in a permanent increase in general income from rates of 2.4% in the 2022/23 financial year.

An increase allowed by IPART relates to general income in total and not to an individual ratepayer's rates. Rates for individual ratepayers may vary by more or less than this percentage.

The ad valorem rate, the minimum rate and anticipated revenue for residential, business and business sub-categories, is set out in the following pages of this document.

### Additional special variation: Maintaining anticipated 2022/23 rating income

In March 2022 the Office of Local Government released 'Guidelines for Additional Special Variation (ASV) Process for 2022-23'. The ASV is a one-off process made available to councils in acknowledgement the IPART's 0.7% rate peg is likely result in difficulty meeting obligations in the 2022/23 financial year.

The ASV process provides Council with the opportunity to apply to IPART to maintain its anticipated rates increase of 2.4% in the 2022/23 financial year. The variation is forecast to raise an additional \$3 million above the IPART rate peg of 0.7% - maintaining the expected level of rates income to support our Delivery Program. This is a permanent variation, meaning the extra income will be retained in the Council's rate base moving forward.

### Additional special variation forecast income 2022/23

Ordinary rates - residential	\$2,488,797
Ordinary rates - business	\$500,418
Ordinary rates - farmland	\$262
<b>Ordinary rates - total</b>	<b>\$2,989,477</b>
Special rates - Manly	\$22,460
Special rates - Balgowlah	\$1,476
<b>Special rates - total</b>	<b>\$23,936</b>
<b>Total additional rates</b>	<b>\$3,013,413</b>

This budget and all tables relating to rates income are calculated on the basis of an approval to proceed with an ASV, which results in an increase in general income from rates of 2.4%.

The funds support maintaining planned infrastructure works and the rebuilding of working capital for the future. The projects contingent on this funding are listed in the following table.

### Additional special variation program 2022/23

	\$'000
Road Resheeting Program	1,000
Planned Stormwater Renewal Works	435
Library Books - Replacement	200
Rockpool Renewal Program	200
Scotland Island Roads and Drainage Improvements	150
Foreshores Renewal Program	145
Sportsfield Renewal Program	100
Playground Renewal Program	100
Beach Buildings Works Program	100
Sport Buildings Works Program	70
Community Buildings Works Program	57
Public Amenities Works Program	56
Building Code of Australia Compliance Works (BCA)	50
Children's Centres Works Program	15
Community Centres Minor Works Program	15
Manly Aquatic Centre Renewal Works	15
Library Buildings Works Program	10
Warringah Aquatic Centre Renewal Works	10
<b>Total Capital Expenditure</b>	<b>2,728</b>

### Rating structure 2022/23

Type	Category/subcategory	Number	Ad valorem rate* ¢	Minimum \$	Rate income \$'000
Ordinary	Residential	96,038	0.160975	1,011.00	149,898
Ordinary	Business	6,515	0.443499	1,316.36	24,686
Ordinary	Business – Manly CBD	641	0.576008	1,316.36	4,048
Ordinary	Business - Warriewood Square	1	0.487849	-	127
Ordinary	Business – Warringah Mall	1	0.814801	-	896
Ordinary	Ordinary Business – strata storage unit facility	531	0.443499	629.16	334
Ordinary	Farmland	7	0.057376	973.36	16
<b>TOTAL ORDINARY</b>		<b>103,734</b>			<b>180,005</b>
Special	Manly business centre improvement	641	0.198406	-	1,337
Special	Balgowlah business centre improvement	83	0.123325	-	89
<b>TOTAL SPECIAL</b>		<b>724</b>			<b>1,426</b>
<b>TOTAL RATES</b>		<b>104,458</b>			<b>181,431</b>

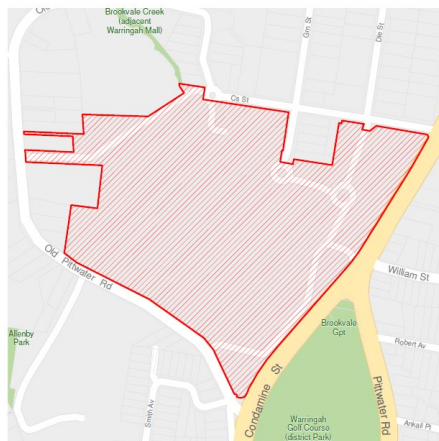
\* Ad valorem rate – cents charged for every \$1 of land value

This information has been prepared based on an approval to proceed with an 'Additional Special Variation for 2022/23', which results in an increase in general income from rates of 2.4%

Properties covered by the Warriewood Square business sub-category are shown in this map:



Properties covered by the Warringah Mall Regional Shopping Centre business sub-category are shown in this map:



Properties covered by the Strata Storage Unit Facility business sub-category are as follows:

- 8 Narabang Way, Belrose
- 14-18 Ethel Avenue, Brookvale
- 97 Old Pittwater Road, Brookvale
- 13 Orchard Road, Brookvale
- 3 Middleton Road, Cromer
- 69 Middleton Road, Cromer
- 4-8 Waine Street, Freshwater



### Special rate: Manly business centre improvement

This special rate is for providing ongoing and proposed capital and maintenance works, including the Manly Business Centre, The Corso and ocean beachfront. The special rate is forecast to raise \$1,336,600 during the financial year.



Properties covered by the Manly CBD Business Rate and Manly Business Centre Improvement Special Rate are shown in the above map.

### Manly business centre improvement works 2022/23

	\$'000
<b>Maintenance and cleansing</b>	
Mowing and vegetation and streetscape maintenance - Corso and reserves	112
Cleansing including high pressure paver washing, cleaning of street furniture, litter bins and beach raking and cleaning	391
<b>Tourism, Events and Business Support</b>	
Manly Mainstreet Place Co-ordinator and activations and workshops	174
Manly Christmas decorations	77
Manly Visitor Information Centre, Hello Manly website and Tourism and Economic Development	341
Major Manly Events - including Taste of Manly and Manly Jazz	92
<b>Total</b>	<b>1,187</b>
<b>Projected opening balance of reserve</b>	<b>24</b>
2022/23 Special rate income	1,336
2022/23 Expenditure (above)	(1,187)
<b>Projected closing balance of reserve</b>	<b>173</b>

### Special rate: Balgowlah business centre improvement

This special rate is for providing ongoing and proposed capital and maintenance works, including the off-street carpark in Condamine Street. The special rate is forecast to raise \$88,931 during the financial year. These funds will be held in a restricted cash reserve and accumulated to undertake future town centre works.

Properties covered by the Balgowlah Business Centre Improvement Special Rate are shown in this map:



### Balgowlah business centre improvement works 2022/23

	\$'000
<b>Projected opening balance of reserve</b>	<b>2</b>
2022/23 Special rate income	89
<b>Projected closing balance of reserve</b>	<b>91</b>

### Special rate variation: Pittwater improvement program

In June 2011 the Independent Pricing and Regulatory Tribunal (IPART) approved the former Pittwater Council's application for a special rate variation (SRV). This resulted in an increase in rates over three years (2011-2014).

The funds support additional infrastructure works and environmental programs. A ten-year Community Contract was established to ensure accountability and transparency over the financial years 2011/12 to 2020/21.

The SRV was levied and spent based on the Community Contract's following principles:

- upgrade and retrofit infrastructure through carefully targeted, high priority 'on ground works';

- schedule of projects to be incorporated into Pittwater Council's annual Delivery Program;
- funding derived from the SRV will be distributed across the program of works over the 10-year period;
- Pittwater SRV will also support 'seed' funding within the works program;
- funding proportions may vary from year to year to achieve economic efficiency through the pooling of funds; and
- reporting to be undertaken to ensure transparency.

The final projects under this community contract were included in the 2021/22 Budget.

### Domestic Waste Management Charge

Domestic waste management services are provided to all residential properties.

### Domestic Waste Management Charge

Description	Number	Charge	Income \$'000
Domestic waste management service (includes 80L red, 140L blue, 140L yellow and 2x240L green lid services and 2 booked clean ups per year)	97,973	\$505.00	49,476
Availability charge	1,303	\$105.00	137
Additional 80L red lid rubbish service	10,984	\$287.00	3,152
First additional 140L blue lid recycling service	3,306	\$32.00	106
Subsequent additional 140L blue lid recycling service	147	\$108.00	16
First additional 140L yellow lid recycling service	3,305	\$32.00	106
Subsequent additional 140L yellow lid recycling service	148	\$108.00	16
Third or fourth green vegetation lid service	3,306	\$32.00	106
Clean up excessive or incorrectly presented waste		\$200.50 per hour + cost recovery on landfill disposal charges	
Clean up contaminated or excessive booked bulky goods collection in excess of the permitted 3 cubic metres		\$77.10 per excess cubic metre	
Empty contaminated bin		\$31.70 per bin	
<b>Total domestic waste charge income \$'000</b>			<b>53,115</b>
<b>Cost of domestic waste service \$'000</b>			<b>(52,584)</b>
<b>Allocation to reserve \$'000</b>			<b>531</b>

### Stormwater Management Services Charge

A Stormwater Management Services Charge funds a program of additional investigations and activities to improve stormwater quality, manage stormwater flows and flooding, and harvest and reuse stormwater.

It is generally levied on urban land that is categorised for rating purposes as residential or business, excluding vacant land. The applicable charges are:

#### Stormwater Management Services Charge

Land category / dwelling	Charge \$
Residential - single dwelling	\$25.00
Residential - strata lots	\$12.50
Business	\$25.00 per 350 square metres (or part thereof) for land categorised as business (excluding strata lots)
Business - strata lots	\$5.00 or the relevant portion of the maximum annual charge that would apply to the strata scheme, if it were a parcel of land categorised as business
<b>Total stormwater management services charge income \$'000</b>	<b>2,207</b>

The proposed expenditure in 2022/23 for this program is:

#### Stormwater Management Services Charge Program 2022/23

	<b>\$'000</b>
<b>Capital expenditure:</b>	1,976
<b>Network improvements</b>	
Investigations, assessments, planning and design	
Kerb and gutter drainage improvements	
<b>Water quality</b>	
Freshwater Beach SQID feasibility	
Newport SQID design	
<b>Stormwater upgrade</b>	
Clyde Road, Dee Why drainage improvements	
Ankali Place, North Manly stormwater outlet upgrade	
Balgowlah Road, Manly drainage upgrade investigations	
Eustace Street, Manly drainage upgrades	
Nandi Avenue, Frenchs Forest drainage works design	
<b>Flood mitigation</b>	
Walker and Lindley Avenue, Narrabeen drainage upgrade works	
Park Street, Mona Vale flood mitigation works	
<b>Operational expenditure:</b>	230
Ongoing maintenance of new assets constructed	
<b>Total</b>	<b>2,206</b>

**Rate reduction for eligible pensioners**

The Local Government Act 1993 provides for eligible pensioners to receive a rate reduction of 50% of their total rates, up to a maximum of \$250.

Council's Pensioner Rates and Charges Concession Policy grants an additional voluntary rebate for eligible pensioners under the accepted retirement age, and certain classes of pensioners who have reached the accepted retirement age. A rebate of \$62 for waste management and \$150 on rates is available to eligible pensioners.

**Works by Council on private land**

Under Section 67 of the Local Government Act 1993, works on private land may be carried out either on request or agreement with the landowner, or under relevant legislation. The amount or rate to be charged will be the appropriate commercial rate i.e. the actual cost of the works and standard on-costs to provide full cost recovery plus a return to Council.

**Section 611 charges**

Under Section 611 of the Local Government Act 1993 an annual charge is proposed to be levied on the person for the time being in possession, occupation or enjoyment of a rail, pipe, wire, pole, cable, tunnel or structure laid, erected, suspended, constructed or placed on, under or over a public place.



### **Financial Hardship Policy**

Council's Rates and Annual Charges Hardship Policy supports the effective and efficient collection of the rates and annual charges due to Council, while being responsive and supportive to those ratepayers who are suffering genuine financial hardship.

#### **Interest charges on overdue rates**

Interest charges on unpaid rates and charges will accrue daily at the rate set for the 2022/23 year by the NSW Government, as per Section 566 of the Local Government Act 1993. It has been determined that the maximum rate of interest payable on overdue rates and charges will be 6.0% per annum.

### **Schedule of fees and charges**

Fees and charges encompass the following:

- Regulatory functions of the Council under the Local Government Act 1993, Chapter 7.
- Services provided on an annual basis under Section 501 e.g. waste management services prescribed by regulation.
- Charges for actual use of a service (s502).
- Fees for any service provided (s608).
- Annual charges for use of public places (s611).

The fees and charges reflect our pricing policy and are available on Council's website in a separate booklet.

In determining the pricing structure, the types of services, products or commodities have been assessed in relation to current charges, GST and inflationary costs. Pricing structures provide revenue from particular services, but consider public accountability issues and community service obligations.

### **External borrowings**

No new borrowings are proposed in 2022/23.

### Income Statement

	Result 2019/20 \$ '000	Result 2020/21 \$ '000	Budget 2021/22 \$ '000	Forecast 2021/22 \$ '000	Budget 2022/23 \$ '000	Projected 2023/24 \$ '000	Projected 2024/25 \$ '000	Projected 2025/26 \$ '000
<b>Income from continuing operations</b>								
Rates and annual charges	208,594	218,169	225,174	225,929	234,527	241,235	248,192	255,597
User charges and fees	74,512	79,105	90,481	76,598	89,113	91,358	93,695	96,126
Other revenues	17,544	14,994	15,149	16,866	18,975	19,188	19,426	19,690
Grants and contributions provided for operating purposes	20,230	19,460	17,557	23,440	16,734	16,352	17,495	16,887
Grants and contributions provided for capital purposes	35,194	26,544	45,435	50,001	23,891	12,586	9,115	10,801
Interest and investment revenue	4,300	1,430	997	964	1,034	1,297	2,102	2,796
Other Income	5,575	6,087	8,953	5,954	6,821	6,971	7,131	7,303
Net gain from the disposal of assets	6	-	-	-	457	160	192	273
<b>Total income from continuing operations</b>	<b>365,955</b>	<b>365,789</b>	<b>403,746</b>	<b>399,752</b>	<b>391,553</b>	<b>389,147</b>	<b>397,347</b>	<b>409,473</b>
<b>Expenses from continuing operations</b>								
Employee benefits and on-costs	135,555	139,118	138,607	139,925	147,610	152,894	158,364	164,026
Materials and services	146,283	150,209	141,820	145,817	144,180	147,017	152,832	153,450
Borrowing costs	2,947	2,605	2,438	2,433	2,207	1,991	1,838	1,787
Depreciation, amortisation and impairment for non-financial assets	43,546	47,406	44,919	45,842	46,766	48,380	49,226	50,610
Other expenses	18,975	24,781	19,269	21,796	17,460	17,809	18,181	18,579
Net loss from the disposal of assets	-	1,579	251	251	-	-	-	-
<b>Total expenses from continuing operations</b>	<b>347,306</b>	<b>365,698</b>	<b>347,304</b>	<b>356,064</b>	<b>358,223</b>	<b>368,091</b>	<b>380,441</b>	<b>388,453</b>
<b>Operating result - Surplus / (Deficit)</b>	<b>18,649</b>	<b>91</b>	<b>56,442</b>	<b>43,688</b>	<b>33,329</b>	<b>21,056</b>	<b>16,907</b>	<b>21,019</b>
<b>Operating result before grants and contributions provided for capital purposes</b>	<b>(16,545)</b>	<b>(26,453)</b>	<b>11,007</b>	<b>(6,312)</b>	<b>9,438</b>	<b>8,470</b>	<b>7,792</b>	<b>10,219</b>

## Income

	Result 2019/20 \$'000	Result 2020/21 \$'000	Forecast 2021/22 \$'000	Budget 2022/23 \$'000
<b>Income</b>				
<b>Rates and Annual Charges</b>				
Ordinary Rates - Residential	139,493	143,275	146,573	150,126
Ordinary Rates - Farmland	15	15	15	16
Ordinary Rates - Business	26,893	27,785	28,404	29,245
Pensioner Rebates	(2,052)	(2,033)	(1,941)	(1,885)
Pensioner Rate Subsidies Received	1,048	1,034	1,000	965
Pensioner Annual Charges Subsidies Received	321	333	354	343
Special Rates - Business	1,311	1,307	1,408	1,425
Domestic Waste Management Services	41,385	46,326	48,910	53,106
Pensioner rebates - DWM	(894)	(942)	(1,165)	(1,193)
Stormwater Management Services	878	879	2,194	2,207
Section 611 Charges	197	190	176	171
<b>Rates and Annual Charges</b>	<b>208,594</b>	<b>218,168</b>	<b>225,929</b>	<b>234,527</b>
<b>User Charges and Fees</b>				
Aquatic Centres	6,596	7,397	4,680	8,395
Caravan Park	4,796	4,151	3,371	5,891
Cemeteries	1,015	1,082	877	1,393
Child Care	9,517	11,952	12,372	14,021
Commercial Waste Management Services	-	-	-	-
Community Centres	1,544	1,563	1,354	2,483
Currawong State Park	244	284	170	290
Glen Street Theatre	1,298	728	904	1,686
Golf Course & Driving Range	1,947	2,359	2,454	2,409
Kimbriki Waste & Recycling Centre	23,634	24,042	24,892	22,039

	Result 2019/20 \$'000	Result 2020/21 \$'000	Forecast 2021/22 \$'000	Budget 2022/23 \$'000
<b>Income</b>				
Libraries	141	121	65	136
Parking Areas	11,186	11,427	10,206	13,724
Planning and Building Regulation	6,459	7,738	8,399	8,855
Regulatory / Statutory Fees	539	248	629	1,029
Restoration Charges	1,198	1,231	1,528	1,095
Section 10.7 Certificates (EPA Act)	707	870	810	798
Section 603 Certificates (LG Act)	417	517	449	433
Sportsfields and Reserves	1,448	1,310	1,206	1,766
Other Fees	1,825	2,085	2,231	2,669
<b>User Charges and Fees</b>	<b>74,512</b>	<b>79,105</b>	<b>76,598</b>	<b>89,113</b>
<b>Other Revenues</b>				
Advertising Income	893	612	960	851
Ex Gratia Rates	26	26	26	25
Legal Fees Recovery - Other	326	338	175	169
Licences, Consents & Deeds	-	3,284	3,132	3,021
Parking Fines	6,248	4,458	5,402	7,500
Other Fines	699	537	593	714
Recycling Income (Domestic)	639	629	709	650
Sale of Inventories	918	870	754	1,096
Other Revenues - Kimbriki	2,018	2,853	3,540	3,124
Other Revenues	2,652	1,387	1,575	1,826
<b>Other Revenues</b>	<b>14,419</b>	<b>14,994</b>	<b>16,866</b>	<b>18,975</b>

	Result 2019/20 \$'000	Result 2020/21 \$'000	Forecast 2021/22 \$'000	Budget 2022/23 \$'000
<b>Income</b>				
<b>Grants and Contributions – Operating</b>				
Operational Grants - General Purpose (untied)	8,086	7,949	8,011	8,228
Operational Grants - Specific Purpose (tied)	9,535	8,933	14,266	7,022
Operational Contributions - Other Contributions	2,609	2,578	1,162	1,484
<b>Grants and Contributions – Operating</b>	<b>20,230</b>	<b>19,460</b>	<b>23,440</b>	<b>16,734</b>
<b>Grants and Contributions – Capital</b>				
Capital Grants - Specific Purpose (tied)	11,353	14,456	40,130	14,980
Capital Contributions - Developer Contri	7,615	7,625	7,245	6,952
Non-Cash Capital Contributions - Developer Contri	1,182	451	-	-
Capital Contributions - Other Contributions	2,576	3,644	2,626	1,959
Non-Cash Capital Contributions - Other Contri	12,467	369	-	-
<b>Grants and Contributions – Capital</b>	<b>35,194</b>	<b>26,544</b>	<b>50,001</b>	<b>23,891</b>
<b>Interest and Investment Revenue</b>				
Interest on Overdue Rates & Annual Charges	443	227	408	429
Interest on Cash and Investments	3,832	1,136	544	605
Investments at fair value through profit and loss	26	67	12	-
<b>Interest and Investment Revenue</b>	<b>4,301</b>	<b>1,430</b>	<b>964</b>	<b>1,034</b>
<b>Other Income</b>				
Rental Income - Investment Properties	310	204	225	273
Rental Income - Leased Council Properties	8,390	5,883	5,729	6,548
<b>Other Income</b>	<b>8,700</b>	<b>6,087</b>	<b>5,954</b>	<b>6,821</b>

	Result 2019/20 \$'000	Result 2020/21 \$'000	Forecast 2021/22 \$'000	Budget 2022/23 \$'000
<b>Income</b>				
<b>Gain / (loss) on Disposal of Assets</b>				
Proceeds from Disposal - Plant & Equipment	2,337	2,276	1,633	1,427
WDV - Plant & Equipment	(1,339)	(892)	(1,025)	(969)
WDV Infrastructure	(861)	(567)	-	-
WDV - Property	(1,413)	(2,659)	(859)	-
Proceeds from Disposal - Property	1,282	263	-	-
<b>Gain / (loss) on Disposal of Assets</b>	<b>6</b>	<b>(1,579)</b>	<b>(251)</b>	<b>457</b>



## Operational expenditure

	Result 2019/20 \$'000	Result 2020/21 \$'000	Forecast 2021/22 \$'000	Budget 2022/23 \$'000
<b>Operational expenditure</b>				
<b>Employee Benefits and On-Costs</b>				
Salaries and Wages	(109,235)	(112,604)	(112,733)	(119,541)
Kimbriki Salaries and Oncosts	(4,868)	(4,734)	(4,830)	(4,994)
Employee Termination Costs	(642)	(743)	-	-
Employee Leave Entitlements (ELE)	(11,973)	(12,081)	(12,521)	(13,110)
Superannuation	(12,281)	(12,610)	(13,618)	(14,254)
Workers' Compensation Insurance	(2,265)	(2,472)	(2,528)	(2,771)
Fringe Benefit Tax (FBT)	(816)	(677)	(782)	(846)
Capitalised Employee Costs	6,526	6,803	7,087	7,907
<b>Employee Benefits and On-Costs</b>	<b>(135,555)</b>	<b>(139,117)</b>	<b>(139,925)</b>	<b>(147,610)</b>
<b>Borrowing Costs</b>				
Interest on Loans	(1,374)	(1,052)	(861)	(643)
Interest on Leases	(351)	(317)	(281)	(251)
Amortisation of Discounts and Premiums	(1,222)	(1,236)	(1,290)	(1,313)
<b>Borrowing Costs</b>	<b>(2,947)</b>	<b>(2,605)</b>	<b>(2,433)</b>	<b>(2,207)</b>
<b>Materials and Services</b>				
Agency Personnel	(4,385)	(2,832)	(2,815)	(2,042)
Audit Fees	(220)	(222)	(230)	(231)
Bank Charges	(495)	(498)	(557)	(679)
Bush Regeneration	(4,283)	(4,108)	(4,495)	(4,378)
Cleaning	(6,264)	(7,180)	(6,329)	(6,478)
Consultancy	(345)	(389)	(462)	(468)
Councillors' (include. Mayor) Expenses	(114)	(50)	(284)	(224)

	Result 2019/20 \$'000	Result 2020/21 \$'000	Forecast 2021/22 \$'000	Budget 2022/23 \$'000
<b>Operational expenditure</b>				
Councillors' Fees	(456)	(456)	(465)	(537)
Election Expenses	-	-	(1,404)	-
Electricity, Heating & Water	(4,466)	(4,503)	(4,383)	(4,880)
Environment & Floodplain Management	(1,760)	(2,373)	(4,692)	(2,883)
External Roadwork	(8,017)	(4,076)	(5,393)	(4,846)
Golf Course & Driving Range	(1,139)	(1,158)	(1,385)	(1,218)
Insurance	(2,574)	(3,020)	(3,312)	(3,734)
IT & Communications	(7,629)	(11,863)	(10,776)	(11,217)
Kimbriki Waste & Recycling Centre	(14,281)	(14,486)	(16,750)	(14,213)
Land Use Planning	(687)	(1,190)	(1,594)	(711)
Legal Fees - Other	(2,969)	(8,389)	(1,540)	(1,511)
Legal Fees - Planning & Development	(1,128)	(2,336)	(1,500)	(1,379)
Lifeguard Services	(1,188)	(1,405)	(1,443)	(1,460)
Maintenance & Servicing	(5,590)	(6,103)	(5,158)	(5,216)
Management Fees	(1,697)	(1,692)	(1,492)	(2,328)
Materials and Services - Other	(5,797)	(5,425)	(4,442)	(4,520)
Mayoral Fee	(89)	(89)	(90)	(93)
NSW Revenue Fine Processing Fees	(836)	(552)	(660)	(1,147)
Parking	(622)	(672)	(649)	(781)
Performance & Events	(2,014)	(1,325)	(1,854)	(2,160)
Plant & Vehicle	(2,378)	(2,167)	(2,536)	(2,688)
Printing, Postage & Stationery	(1,428)	(1,245)	(1,318)	(1,436)
Raw Materials & Consumables	(4,408)	(4,114)	(4,301)	(4,242)
Recreation & Sportsfields	(7,453)	(7,801)	(6,623)	(7,472)
Stormwater	(658)	(824)	(716)	(794)
Street Lighting	(2,635)	(2,615)	(2,435)	(2,501)
Tree Works	(5,662)	(3,501)	(4,323)	(3,163)
Waste Collection	(16,440)	(16,325)	(17,275)	(17,813)

	Result 2019/20 \$'000	Result 2020/21 \$'000	Forecast 2021/22 \$'000	Budget 2022/23 \$'000
<b>Operational expenditure</b>				
Waste Disposal & Processing	(16,049)	(15,892)	(14,182)	(17,664)
Training Costs	(999)	(776)	(1,113)	(1,187)
Valuation Fees	(434)	(458)	(454)	(467)
Other Contracts	(9,053)	(8,358)	(6,390)	(5,417)
Capitalised Costs	358	259	-	-
<b>Materials and Services</b>	<b>(146,285)</b>	<b>(150,209)</b>	<b>(145,817)</b>	<b>(144,180)</b>
<b>Depreciation, Amortisation and Impairment</b>				
Depreciation - Buildings	(8,411)	(8,552)	(8,388)	(8,663)
Depreciation - Roads	(9,440)	(10,403)	(10,546)	(10,905)
Depreciation - Stormwater	(6,574)	(6,744)	(6,763)	(6,809)
Depreciation - Recreational and Other Infra	(5,703)	(6,045)	(6,149)	(6,522)
Depreciation - Other	(11,439)	(13,524)	(11,886)	(11,817)
Amortisation - Asset Remediation	(633)	(780)	(753)	(780)
Amortisation - Right of Use Assets	(1,347)	(1,357)	(1,357)	(1,271)
<b>Depreciation, Amortisation and Impairment</b>	<b>(43,546)</b>	<b>(47,407)</b>	<b>(45,842)</b>	<b>(46,766)</b>
<b>Other Expenses</b>				
Planning Levy	(669)	(681)	(676)	(704)
Waste Levy	(7,828)	(7,985)	(7,977)	(7,917)
Emergency Services Levy	(6,194)	(7,369)	(6,416)	(6,539)
Crown Land Levy	(112)	(106)	(113)	(150)
Donations, Contributions and Assistance to Orgs	(3,601)	(8,141)	(6,240)	(1,601)
Fair Value Adjustment Investment Properties	(130)	-	-	-
Land Tax	(293)	(384)	(351)	(468)
Impairment of Receivables	(148)	(115)	(24)	(81)
<b>Other Expenses</b>	<b>(18,974)</b>	<b>(24,781)</b>	<b>(21,796)</b>	<b>(17,460)</b>

## Statement of Financial Position

	Result 2019/20 \$ '000	Result 2020/21 \$ '000	Forecast 2021/22 \$ '000	Budget 2022/23 \$ '000	Projected 2023/24 \$ '000	Projected 2024/25 \$ '000	Projected 2025/26 \$ '000
<b>ASSETS</b>							
<b>Current assets</b>							
Cash and cash equivalents	6,199	10,661	17,627	13,258	16,338	16,885	21,182
Investments	147,311	135,751	88,667	74,491	76,222	83,908	91,947
Receivables	15,421	15,993	15,993	16,228	16,695	17,188	17,706
Inventories	403	378	378	385	394	403	412
Prepayments	1,572	2,028	2,028	2,067	2,112	2,161	2,212
<b>Total current assets</b>	<b>170,906</b>	<b>164,811</b>	<b>124,694</b>	<b>106,429</b>	<b>111,761</b>	<b>120,545</b>	<b>133,461</b>
<b>Non-Current Assets</b>							
Investments	779	826	826	842	860	880	901
Receivables	1,136	1,087	1,087	1,097	1,130	1,165	1,201
Infrastructure, property, plant and equipment	5,072,703	5,062,151	5,119,795	5,196,307	5,252,811	5,306,880	5,363,937
Investment property	5,835	5,835	5,835	5,835	5,835	5,835	5,835
Right of use assets	11,289	10,475	9,025	7,732	6,470	5,209	3,947
Other	4	-	-	-	-	-	-
<b>Total non-current assets</b>	<b>5,091,746</b>	<b>5,080,374</b>	<b>5,136,568</b>	<b>5,211,812</b>	<b>5,267,107</b>	<b>5,319,968</b>	<b>5,375,821</b>
<b>Total Assets</b>	<b>5,262,652</b>	<b>5,245,185</b>	<b>5,261,262</b>	<b>5,318,241</b>	<b>5,378,867</b>	<b>5,440,513</b>	<b>5,509,282</b>
<b>LIABILITIES</b>							
<b>Current liabilities</b>							
Payables	40,055	44,606	40,906	41,211	41,733	42,287	42,879
Contract Liabilities	15,782	26,546	11,858	4,000	2,046	2,106	2,017
Lease Liabilities	1,230	1,269	1,228	1,231	1,269	1,307	1,347

	Result 2019/20 \$ '000	Result 2020/21 \$ '000	Forecast 2021/22 \$ '000	Budget 2022/23 \$ '000	Projected 2023/24 \$ '000	Projected 2024/25 \$ '000	Projected 2025/26 \$ '000
Borrowings	5,137	5,033	4,873	3,346	2,058	1,879	834
Employee benefit provisions	35,315	37,044	37,044	38,006	39,182	40,395	41,645
Provisions	560	762	762	782	806	832	858
<b>Total current liabilities</b>	<b>98,079</b>	<b>115,260</b>	<b>96,671</b>	<b>88,576</b>	<b>87,094</b>	<b>88,806</b>	<b>89,580</b>
<b>Non-current liabilities</b>							
Payables	250	200	150	100	50	-	-
Contract Liabilities	6,580	9,815	6,767	4,522	4,309	4,246	4,184
Lease Liabilities	10,211	9,474	8,172	6,941	5,673	4,365	3,018
Borrowings	22,319	17,293	12,427	9,081	7,023	5,144	4,309
Employee benefit provisions	2,225	2,432	2,432	2,496	2,574	2,654	2,737
Provisions	37,439	44,150	45,424	46,817	48,269	49,766	51,310
<b>Total non-current liabilities</b>	<b>79,024</b>	<b>83,364</b>	<b>75,372</b>	<b>69,957</b>	<b>67,898</b>	<b>66,176</b>	<b>65,558</b>
<b>Total Liabilities</b>	<b>177,103</b>	<b>198,624</b>	<b>172,043</b>	<b>158,534</b>	<b>154,992</b>	<b>154,982</b>	<b>155,139</b>
<b>Net assets</b>	<b>5,085,549</b>	<b>5,046,561</b>	<b>5,089,219</b>	<b>5,159,707</b>	<b>5,223,876</b>	<b>5,285,531</b>	<b>5,354,143</b>
<b>EQUITY</b>							
Accumulated Surplus	4,867,395	4,867,332	4,879,248	4,911,436	4,933,431	4,950,947	4,973,501
IPP&E Revaluation Surplus	218,154	179,229	209,971	248,271	290,445	334,584	380,642
<b>TOTAL EQUITY</b>	<b>5,085,549</b>	<b>5,046,561</b>	<b>5,089,219</b>	<b>5,159,707</b>	<b>5,223,876</b>	<b>5,285,531</b>	<b>5,354,143</b>

## Statement of Cashflows

	Result 2019/20 \$ '000	Result 2020/21 \$ '000	Forecast 2021/22 \$ '000	Budget 2022/23 \$ '000	Projected 2023/24 \$ '000	Projected 2024/25 \$ '000	Projected 2025/26 \$ '000
<b>Cash flows from operating activities</b>							
<b>Receipts:</b>							
Rates and annual charges	207,777	218,524	225,945	234,334	240,994	247,944	255,333
User charges and fees	78,491	82,123	79,097	92,716	95,011	97,429	99,949
Interest received	5,710	2,123	1,724	1,047	1,259	2,053	2,744
Grants and contributions	38,074	58,012	60,859	30,706	26,949	26,789	27,723
Bonds, deposits and retentions received	5,740	7,356	7,356	6,416	6,416	6,416	6,416
Other	41,213	37,697	39,170	39,094	37,302	37,620	38,245
<b>Payments:</b>							
Payments to employees	(132,220)	(134,939)	(144,590)	(146,571)	(151,625)	(157,055)	(162,676)
Payments for materials and services	(137,714)	(164,584)	(159,077)	(156,606)	(158,870)	(165,179)	(164,859)
Borrowing costs	(3,025)	(1,429)	(1,202)	(894)	(637)	(442)	(348)
Bonds, deposits and retentions refunded	(6,386)	(6,416)	(5,476)	(6,416)	(6,416)	(6,416)	(6,416)
Other	(56,258)	(23,879)	(21,137)	(17,280)	(17,472)	(17,826)	(18,205)
<b>Net Cash flows from operating activities</b>	<b>41,402</b>	<b>74,588</b>	<b>82,669</b>	<b>76,545</b>	<b>72,912</b>	<b>71,332</b>	<b>77,905</b>
<b>Cash flows from investing activities</b>							
<b>Receipts:</b>							
Sale of investments	347,119	367,193	336,412	314,161	298,250	294,294	294,940
Proceeds from sale of PPE	3,619	2,539	1,633	1,427	1,597	1,918	2,728
<b>Payments:</b>							
Purchase of investment securities	(306,465)	(355,613)	(290,766)	(300,000)	(300,000)	(302,000)	(303,000)
Payments for PPE	(80,171)	(77,720)	(116,656)	(90,361)	(65,061)	(61,630)	(65,050)
<b>Net Cash flows from investing activities</b>	<b>(35,898)</b>	<b>(63,601)</b>	<b>(69,377)</b>	<b>(74,773)</b>	<b>(65,215)</b>	<b>(67,418)</b>	<b>(70,381)</b>
<b>Cash flows from financing activities</b>							



	Result 2019/20 \$ '000	Result 2020/21 \$ '000	Forecast 2021/22 \$ '000	Budget 2022/23 \$ '000	Projected 2023/24 \$ '000	Projected 2024/25 \$ '000	Projected 2025/26 \$ '000
<b>Receipts:</b>							
Proceeds from borrowings	-	-	-	-	-	-	-
<b>Payments:</b>							
Repayment of borrowings	(5,162)	(5,130)	(5,026)	(4,873)	(3,346)	(2,058)	(1,879)
Lease liabilities (principal repayments)	(1,195)	(1,241)	(1,261)	(1,228)	(1,231)	(1,269)	(1,307)
Dividends paid to minority interest	-	(154)	(38)	(40)	(40)	(40)	(40)
<b>Net Cash flows from financing activities</b>	<b>(6,357)</b>	<b>(6,525)</b>	<b>(6,326)</b>	<b>(6,141)</b>	<b>(4,617)</b>	<b>(3,367)</b>	<b>(3,227)</b>
<b>Net change in cash and cash equivalents</b>	<b>(853)</b>	<b>4,462</b>	<b>6,966</b>	<b>(4,369)</b>	<b>3,080</b>	<b>547</b>	<b>4,298</b>
<b>Cash and cash equivalents at beginning of year</b>	7,052	6,199	10,661	17,627	13,258	16,338	16,885
<b>Cash and cash equivalents at end of year</b>	<b>6,199</b>	<b>10,661</b>	<b>17,627</b>	<b>13,258</b>	<b>16,338</b>	<b>16,885</b>	<b>21,182</b>

### Cash and Investments Statement

	Result 2019/20 \$ '000	Result 2020/21 \$ '000	Forecast 2021/22 \$ '000	Budget 2022/23 \$ '000	Projected 2023/24 \$ '000	Projected 2024/25 \$ '000	Projected 2025/26 \$ '000
<b>Total Cash and Investments</b>	<b>154,289</b>	<b>147,238</b>	<b>107,121</b>	<b>88,590</b>	<b>93,420</b>	<b>101,673</b>	<b>114,031</b>
<b>Represented by:</b>							
<b>Externally Restricted</b>							
Developer Contributions	32,021	29,542	23,443	15,891	14,254	16,885	21,548
Unexpended Grants - not tied to liability	170	262	12	-	-	-	-
Domestic Waste Management	5,393	428	2,318	4,253	6,274	8,444	10,648
Other externally restricted reserves	1,167	196	225	463	714	977	1,252
<b>Total Externally Restricted</b>	<b>38,751</b>	<b>30,428</b>	<b>25,998</b>	<b>20,608</b>	<b>21,242</b>	<b>26,305</b>	<b>33,448</b>
<b>Internally Restricted</b>							
Deposits, Retentions & Bonds	13,169	13,750	13,749	13,749	13,749	13,749	13,749
Employee Leave Entitlement	7,248	7,633	7,633	7,833	8,078	8,330	8,591
Kimbriki Landfill Remediation	10,697	12,153	13,624	15,299	17,125	19,158	21,317
Unexpended Grants - tied to liability	21,228	34,095	17,169	7,018	4,793	4,731	4,668
Other	19,430	16,175	11,321	11,025	12,093	12,512	11,071
<b>Total Internally Restricted</b>	<b>71,772</b>	<b>83,806</b>	<b>63,495</b>	<b>54,925</b>	<b>55,839</b>	<b>58,480</b>	<b>59,396</b>
<b>Total Restricted Cash</b>	<b>114,234</b>	<b>114,234</b>	<b>89,493</b>	<b>75,532</b>	<b>77,081</b>	<b>84,786</b>	<b>92,844</b>
<b>Total Unrestricted Cash</b>	<b>40,055</b>	<b>33,004</b>	<b>17,627</b>	<b>13,058</b>	<b>16,340</b>	<b>16,888</b>	<b>21,187</b>

### Capital budget statement

	Result 2019/20 \$ '000	Result 2020/21 \$ '000	Forecast 2021/22 \$ '000	Budget 2022/23 \$ '000	Projected 2023/24 \$ '000	Projected 2024/25 \$ '000	Projected 2025/26 \$ '000
<b>Capital Funding</b>							
Working Capital	14,207	7,508	15,679	9,945	3,831	3,493	1,871
Depreciation	34,508	23,569	25,787	36,512	38,230	41,760	43,210
<b>Capital grants and contributions</b>							
Grants and contributions	26,226	19,194	42,782	16,939	5,616	1,913	1,913
<b>Externally restricted reserves</b>							
- Developer contributions	11,107	10,094	13,081	14,315	8,559	4,654	4,600
- Domestic Waste	1,073	-	-	-	-	-	-
- Other	589	1,207	2,274	1,976	1,971	1,965	1,960
<b>Internally restricted reserves</b>							
- Merger savings fund	2,897	1,375	2,609	861	-	-	-
- Other	4,292	8,718	5,388	2,840	2,672	3,372	5,345
<b>Income from sale of assets</b>							
- Plant and equipment	2,337	2,276	1,633	1,427	1,597	1,918	2,728
<b>Total funding</b>	<b>97,236</b>	<b>73,941</b>	<b>109,233</b>	<b>84,816</b>	<b>62,476</b>	<b>59,074</b>	<b>61,628</b>
<b>Capital Expenditure</b>							
Buildings	22,299	16,107	24,295	14,595	11,624	9,417	9,647
Community Land	-	2,954	-	-	-	-	-
Furniture & Fittings	185	115	809	162	36	36	36
Land Improvements	-	-	7,931	9,692	1,892	3,836	2,210
Land Under Roads	13,311	159	-	-	-	-	-
Library Books	1,224	1,361	872	883	878	993	1,017
Office Equipment	3,166	1,042	3,305	1,930	1,911	2,410	2,606
Open Space / Recreational	18,363	10,116	13,367	14,803	10,466	6,998	7,309
Other Assets	22	43	1,302	711	-	-	-
Other Structures	3,739	2,074	8,421	2,057	1,387	1,600	1,630

	Result 2019/20 \$ '000	Result 2020/21 \$ '000	Forecast 2021/22 \$ '000	Budget 2022/23 \$ '000	Projected 2023/24 \$ '000	Projected 2024/25 \$ '000	Projected 2025/26 \$ '000
Plant & Equipment	6,035	5,039	4,616	4,262	4,265	5,289	8,250
Road, Bridges & Footpaths	20,083	24,852	37,000	25,371	20,347	17,568	17,767
Stormwater Drainage	5,185	6,111	6,763	8,812	8,734	9,599	9,794
Swimming Pools	-	1,007	554	1,538	935	1,330	1,362
Tip Asset	3,623	2,960	-	-	-	-	-
<b>Total expenditure</b>	<b>97,236</b>	<b>73,941</b>	<b>109,233</b>	<b>84,816</b>	<b>62,476</b>	<b>59,074</b>	<b>61,628</b>

### Statement of Performance Measures

	OLG Benchmark	Result 2019/20	Result 2020/21	Forecast 2021/22	Budget 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26
<b>Budget Performance</b>								
<b>Operating Performance Ratio</b>	>0%	(4.93%)	(7.32%)	(1.73%)	2.44%	2.25%	2.01%	2.56%
<i>measures the extent to which a council has succeeded in containing operating expenditure within operating revenue</i>		X	X	X	✓	✓	✓	✓
<b>Own Source Operating Revenue Ratio</b>	> 60%	84.85%	87.42%	81.62%	89.62%	92.56%	93.30%	93.24%
<i>measures fiscal flexibility. It is the degree of reliance on external funding sources</i>		✓	✓	✓	✓	✓	✓	✓
<b>Operational Liquidity</b>								
<b>Unrestricted Current Ratio</b>	> 1.5x	2.09x	1.69x	1.61x	1.63x	1.79x	1.83x	1.95x
<i>represents a council's ability to meet short-term obligations as they fall due.</i>		✓	✓	✓	✓	✓	✓	✓
<b>Rates, Annual Charges, Interest &amp; Extra Charges Outstanding Percentage</b>	< 5%	4.12%	3.92%	3.84%	3.74%	3.75%	3.75%	3.76%
<i>expressed as a percentage of total rates and charges available for collection in the financial year</i>		✓	✓	✓	✓	✓	✓	✓
<b>Cash Expense Cover Ratio</b>	> 3mths	5.39mths	5.2mths	3.82mths	3.20mths	3.31mths	3.50mths	3.86mths
<i>liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow</i>		✓	✓	✓	✓	✓	✓	✓
<b>Liability and Debt Management</b>								
<b>Debt Service Cover Ratio</b>	>2x	3.72x	2.81x	5.70x	8.30x	11.00x	15.10x	17.10x
<i>measures the availability of operating cash to service loan repayments.</i>		✓	✓	✓	✓	✓	✓	✓

	OLG Benchmark	Result 2019/20	Result 2020/21	Forecast 2021/22	Budget 2022/23	Projected 2023/24	Projected 2024/25	Projected 2025/26
<b>Asset Management</b>								
<b>Building and Infrastructure Renewals Ratio</b>	> 100%	121.34%	117.21%	103.64%	109.36%	114.78%	115.16%	115.75%
<i>assesses the rate at which these assets are being renewed against the rate at which they are depreciating</i>		✓	✓	✓	✓	✓	✓	✓
<b>Infrastructure Backlog Ratio</b>	< 2%	1.37%	1.50%	1.49%	1.44%	1.41%	1.37%	1.33%
<i>ratio shows what proportion the infrastructure backlog is against the total net carrying amount of a council's infrastructure</i>		✓	✓	✓	✓	✓	✓	✓
<b>Asset Maintenance Ratio</b>	> 100%	107.92%	106.52%	106.52%	107.04%	108.64%	110.42%	112.16%
<i>ratio compares actual versus required annual asset maintenance. A ratio of above 100% indicates that the council is investing enough funds that year to halt the infrastructure backlog from growing.</i>		✓	✓	✓	✓	✓	✓	✓
<b>Cost to bring assets to agreed service level</b>	< 2%	1.15%	1.25%	1.23%	1.19%	1.16%	1.13%	1.10%
<i>ratio shows what proportion the infrastructure backlog is against the total gross replacement cost of a council's infrastructure</i>		✓	✓	✓	✓	✓	✓	✓



## Capital works program 2022-2026

### Consolidated new works

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General \$'000	Rates at 2.4% \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Environment and sustainability</b>									
	<b>Stormwater program</b>									
G2	Planned stormwater new works	1,976	-	-	1,976	-	-	1,971	1,965	1,960
	<b>Total new works - environment and sustainability</b>	1,976	-	-	1,976	-	-	1,971	1,965	1,960
	<b>Kimbriki Resource Recovery Centre</b>									
	<b>Kimbriki improvements</b>									
G4	Kimbriki clean water diversion system	7,382	7,382	-	-	-	-	5	-	-
G4	Kimbriki landfill cell development area 4A	1,560	1,560	-	-	-	-	-	-	-
G4	Kimbriki gas capture system	75	75	-	-	-	-	75	75	75
G4	Kimbriki cell develop area 4B	-	-	-	-	-	-	-	1,948	1,535
G4	Kimbriki cell develop mid-west landfill	75	75	-	-	-	-	1,212	1,212	-
	<b>Total new works - Kimbriki Resource Recovery Centre</b>	9,092	9,092	-	-	-	-	1,292	3,235	1,610
	<b>Parks and recreation</b>									

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General \$'000	Rates at 2.4% \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Foreshore and building improvements</b>									
G12	Little Manly Beach masterplan implementation	503	-	-	-	503	-	-	-	-
G12	Mona Vale Beach upgrade	308	-	-	-	308	-	-	-	-
G12	Warriewood Beach foreshore upgrades	350	-	-	-	-	350	-	-	-
	<b>Playground improvements</b>									
G12	Jacka Park playground upgrade	100	-	-	-	100	-	-	-	-
G12	Griffith Park playground upgrade	100	-	-	-	100	-	-	-	-
G12	Trafalgar Park playground upgrade	-	-	-	-	-	-	160	-	-
G12	Ashley Parade Reserve - new playground	50	-	-	-	50	-	-	-	-
G12	Dee Why Beach (Michaela Howie) playground upgrade	230	-	-	-	230	-	-	-	-
	<b>Recreational trails</b>									
G12 G16	Recreational trails - new and upgrades	-	-	-	-	-	-	-	-	500
G12 G16	McKillop Park walk	-	-	-	-	-	-	-	-	100
G12 G16	Manly Dam boardwalk	1,806	-	-	-	-	1,806	-	-	-
G12 G16	Manly Dam mountain bike trail upgrade	50	-	-	-	50	-	1,000	-	-
	<b>Reserves and parks improvements</b>									
G12	Reserves - new and upgrades	-	-	-	-	-	-	-	-	500

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General	Rates at	Reserves	Dev Contri	Grants	2023/24	2024/25	2025/26
			\$'000	2.4% \$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
G12	Freshwater Beach masterplan implementation	1,200	-	-	-	1,200	-	500	854	-
G12	Clontarf masterplan implementation	-	-	-	-	-	-	200	-	-
G12	Frenchs Forest Precinct park upgrades	2,162	-	-	-	-	2,162	3,704	-	-
G12	Lynne Czinner Park	1,600	-	-	-	1,600	-	-	-	-
G12	Lionel Watts fitness space	80	-	-	-	80	-	-	-	-
G12	Forestville War Memorial Playing Fields fitness station	60	-	-	-	60	-	-	-	-
G12	Beverly Job Reserve youth space	-	-	-	-	-	-	-	200	-
	<b>Sportsgrounds improvements</b>									
G12	Sportsgrounds - new and upgrades	-	-	-	-	-	-	-	500	500
G12	Sports club capital assistance program	100	100	-	-	-	-	100	100	100
G12	North Manly recreation site and Warringah Golf clubhouse	-	-	-	-	-	-	500	-	-
	<b>Town centre and village upgrades</b>									
G11 G15	Commercial centre upgrade program	-	-	-	-	-	-	-	-	1,000
	<b>Total new works - parks and recreation</b>	<b>8,699</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>4,281</b>	<b>4,318</b>	<b>6,164</b>	<b>1,654</b>	<b>2,700</b>
	<b>Community, arts and culture</b>									
	<b>Community centre improvements</b>									
G7 G12	Warriewood Valley Community Centre	4,700	-	-	-	4,700	-	4,822	-	-

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General	Rates at	Reserves	Dev Contri	Grants	2023/24	2024/25	2025/26
			\$'000	2.4% \$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	<b>Cultural improvements</b>									
G7 G12	Coast walk - art trail	711	-	-	711	-	-	-	-	-
	<b>Total new works - community, arts and culture</b>	<b>5,411</b>	-	-	711	4,700	-	4,822	-	-
	<b>Library services</b>									
	<b>Community space and learning</b>									
G7 G12	Library local priority grant purchases	162	-	-	-	-	162	36	36	36
	<b>Total new works - library services</b>	<b>162</b>	-	-	-	-	162	36	36	36
	<b>Transport, traffic and active travel</b>									
	<b>Active travel – cycleways and footpaths</b>									
G16	New footpaths	2,636	-	-	-	2,636	-	1,000	1,000	500
G16	Connecting Communities - footpaths programs	838	-	-	-	-	838	-	-	-
G16	Connecting Communities - cycleways program	5,247	-	-	-	-	5,247	-	-	-
G16	Fern Creek bridge and shared paths	679	-	-	-	679	-	-	-	-
G17	Queenscliff Headland access ramp	253	-	-	-	-	253	-	-	-
G16 G17	Dee Why Beach secure bike storage	65	-	-	-	65	-	-	-	-

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General	Rates at	Reserves	Dev Contri	Grants	2023/24	2024/25	2025/26
			\$'000	2.4% \$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	<b>Road and related infrastructure upgrades</b>									
G17	New traffic facilities	700	-	-	-	700	-	500	500	1,000
G17	Scotland Island roads and drainage improvements	150	-	150	-	-	-	153	157	161
G17	Warriewood Valley – traffic and transport infrastructure	500	-	-	-	500	-	3,200	500	500
G17	Kerb and gutter new works	483	-	-	-	483	-	300	300	-
G17	Narrabeen Lagoon pedestrian and cycle bridge	1,000	-	-	-	-	1,000	-	-	-
	<b>Wharf upgrades</b>									
G17	Church Point commuter wharf expansion	272	-	-	-	272	-	-	-	-
	<b>Total new works - active travel – cycleways and footpaths</b>	12,823	-	150	-	5,335	7,338	5,153	2,457	2,161
	<b>Economic development, events and engagement</b>									
	<b>Town and village centre activations</b>									
G12	Avalon Place Plan implementation	-	-	-	-	-	-	1,679	800	-
	<b>Total new works - economic development, events and engagement</b>	-	-	-	-	-	-	1,679	800	-
	<b>Property and facilities</b>									

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General	Rates at	Reserves	Dev Contri	Grants	2023/24	2024/25	2025/26
			\$'000	2.4% \$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	<b>Cemetery works</b>									
G20	Manly Cemetery columbarium	300	203	-	-	-	97	-	-	-
	<b>Civic building and compliance works</b>									
G12	Currawong Cottages new cottages, games room and amenities	1,149	-	-	-	-	1,149	-	-	-
	<b>Emergency buildings program</b>									
G8	Duffys Forest Rural Fire Station	1,000	-	-	-	-	1,000	-	-	-
G8	Marine Rescue Broken Bay building	150	-	-	-	-	150	-	-	-
	<b>Public amenities improvements</b>									
G12	West Esplanade accessible amenity	-	-	-	-	-	-	20	-	-
G12	Porters Reserve clubhouse changespace	400	400	-	-	-	-	-	-	-
	<b>Total new works - Property and facilities</b>	2,999	603	-	-	-	2,396	20	-	-
	<b>Total new works</b>	41,162	9,795	150	2,687	14,315	14,214	21,137	10,148	8,467



### Consolidated renewal works

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General \$'000	Rates at 2.4% \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Environment and sustainability</b>									
	<b>Stormwater program</b>									
G2	Planned stormwater renewal works	5,778	5,343	435	-	-	-	5,719	6,526	6,701
G2	Reactive stormwater renewal works	961	961	-	-	-	-	948	1,006	1,029
G2	Gross pollutant trap renewal works	97	97	-	-	-	-	96	102	104
	<b>Water and energy saving initiatives</b>									
G4 G5	Energy Savings Initiatives Program	303	303	-	-	-	-	298	313	320
G4 G5	Water saving and re-use initiatives	72	72	-	-	-	-	71	75	77
	<b>Total renewal works - Environment and sustainability</b>	7,211	6,776	435	-	-	-	7,132	8,022	8,231
	<b>Waste and cleansing</b>									
	<b>Plant and equipment</b>									
G11 G20	Public place bin enclosures	100	100	-	-	-	-	100	100	100
	<b>Total renewal works - waste and cleansing</b>	100	100	-	-	-	-	100	100	100

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General \$'000	Rates at 2.4% \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Kimbriki Resource Recovery Centre</b>									
	<b>Kimbriki improvements</b>									
G4	Kimbriki vehicles	75	75	-	-	-	-	75	75	250
G4	Kimbriki renewal program	600	600	-	-	-	-	600	600	600
G4	Kimbriki other	70	70	-	-	-	-	72	74	77
	<b>Total renewal works - Kimbriki Resource Recovery Centre</b>	745	745	-	-	-	-	747	749	927
	<b>Parks and recreation</b>									
	<b>Foreshore and building improvements</b>									
G5	Foreshores renewal program	2,480	2,335	145	-	-	-	2,048	1,522	2,165
G12	Rockpool renewal program	520	320	200	-	-	-	646	843	863
G12	Dinghy storage	40	40	-	-	-	-	40	40	40
G12	Tidal pools refurbishment	470	470	-	-	-	-	289	487	499
G12	Clontarf Reserve tidal pool	548	-	-	-	-	548	-	-	-
G12	Surf Life Saving Club minor renewal works	485	485	-	-	-	-	781	900	1,000
G12	Surf Life Saving Club major renewal fund	-	-	-	-	-	-	-	1,700	1,000
	<b>Playground improvements</b>									
G12	Playground renewal program	800	700	100	-	-	-	737	755	773
	<b>Recreational trails</b>									
G12	Recreational trails renewal program	550	400	-	-	-	150	409	420	430
	<b>Reserves and parks improvements</b>									
G12	Reserves renewal program	495	495	-	-	-	-	506	518	634

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General \$'000	Rates at 2.4% \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Sportsgrounds improvements</b>									
G12	Sportsfield renewal program	1,100	1,000	100	-	-	-	602	2,130	1,607
	<b>Town centre and village upgrades</b>									
G11	Commercial centre renewal	300	300	-	-	-	-	307	600	614
	<b>Total renewal works - parks and recreation</b>	7,788	6,545	545	-	-	698	6,365	9,915	9,625
	<b>Children's services</b>									
	<b>Children's services</b>									
G12 G9	Children's centres works program	150	135	15	-	-	-	165	166	166
	<b>Total renewal works - children's services</b>	150	135	15	-	-	-	165	166	166
	<b>Community, arts and culture</b>									
	<b>Community centre improvements</b>									
G12	Community buildings works program	700	643	57	-	-	-	658	1,208	1,561
G12	Community centres minor works program	150	135	15	-	-	-	165	166	166
	<b>Cultural improvements</b>									
G12	Glen Street Theatre renewal works	65	65	-	-	-	-	150	150	150
G12	Creative Arts Space - Mona Vale design works	150	-	-	150	-	-	-	-	-
	<b>Total renewal works - community, arts and culture</b>	1,065	843	72	150	-	-	973	1,524	1,877

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General \$'000	Rates at 2.4% \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Library services</b>									
	<b>Community space and learning</b>									
G9	Library books - replacement	883	683	200	-	-	-	878	993	1,017
	<b>Library upgrades</b>									
G12	Library buildings works program	100	90	10	-	-	-	160	160	161
	<b>Total renewal works - library services</b>	983	773	210	-	-	-	1,038	1,153	1,178
	<b>Transport, traffic and active travel</b>									
	<b>Active travel – cycleways and footpaths</b>									
G16	Footpath renewal works	1,480	1,480	-	-	-	-	1,458	1,548	1,585
	<b>Car parks and parking stations</b>									
G16	Car park renewal works	751	751	-	-	-	-	740	786	805
G16	Multi storey car park renewal works	80	80	-	-	-	-	100	100	100
	<b>Plant and fleet</b>									
G16	Major plant renewal	1,615	-	-	1,615	-	-	1,199	1,814	3,700
G16	Light fleet renewal	2,502	-	-	2,502	-	-	2,919	3,326	4,223
	<b>Road and related infrastructure upgrades</b>									
G16	Bus stop renewal works	90	90	-	-	-	-	89	94	96
G16	Kerb and gutter renewal works	1,503	1,503	-	-	-	-	1,480	1,571	1,609
G16	Retaining wall renewal works	745	745	-	-	-	-	1,105	1,130	1,157
G16	Road resheeting program	7,607	4,730	1,000	-	-	1,877	8,235	8,482	8,640
G16	Bridge renewal works	924	924	-	-	-	-	-	-	-

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General \$'000	Rates at 2.4% \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Wharf upgrades</b>									
G16	Wharves works program	1,205	1,205	-	-	-	-	1,047	1,260	1,290
	<b>Total renewal works - transport, traffic and active travel</b>	18,502	11,507	1,000	4,117	-	1,877	18,372	20,111	23,205
	<b>Property and facilities</b>									
	<b>Aquatic centre improvements</b>									
G12	Warringah Aquatic Centre renewal works	145	135	10	-	-	-	90	160	171
G12	Manly Aquatic Centre renewal works	170	155	15	-	-	-	135	166	216
	<b>Cemetery works</b>									
G20	Mona Vale Cemetery works program	150	-	-	150	-	-	150	150	150
	<b>Civic building and compliance works</b>									
G5 G6	Operational buildings works program	440	440	-	-	-	-	550	500	500
G5 G12	Sport buildings works program	1,450	1,380	70	-	-	-	1,194	1,238	1,325
G5 G12	Beach buildings works program	300	200	100	-	-	-	302	305	407
G5 G9	Disability access compliance works (DDA)	200	200	-	-	-	-	150	150	215
G5 G9 G12	Building Code of Australia compliance works (BCA)	150	100	50	-	-	-	201	202	254
G5 G12	Sydney Lakeside Holiday Park renewal works	250	250	-	-	-	-	400	300	300
G5 G12	Pittwater Golf Driving Range renewal works	90	90	-	-	-	-	150	150	150
G5 G6	Cromer Depot improvement plan works	150	150	-	-	-	-	153	150	-

CSP	Project	Budget 2022/23 \$'000	2022/23 Funding Source					Forecast		
			General \$'000	Rates at 2.4% \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
	<b>Emergency buildings program</b>									
G5 G8	Emergency buildings works program	130	130	-	-	-	-	150	150	150
	<b>Public amenities improvements</b>									
G8 G12	Public amenities works program	1,556	1,350	56	-	-	150	907	1,159	1,410
	<b>Total renewal works - property and facilities</b>	5,181	4,580	301	150	-	150	4,532	4,780	5,248
	<b>Corporate support IT improvements</b>									
G20	IT infrastructure - replacements	424	424	-	-	-	-	378	517	668
G20	Computers, laptops and mobile devices - replacements	1,507	1,507	-	-	-	-	1,533	1,893	1,938
	<b>Total renewal works - corporate support</b>	1,931	1,930	-	-	-	-	1,911	2,410	2,606
	<b>Total renewal works</b>	43,654	33,934	2,578	4,417	-	2,725	41,339	48,927	53,161





# Northern Beaches

Fees and Charges  
2022/23 Draft

## Northern Beaches Council Fees & Charges 2022/23

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Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Chief Financial Officer</b>				
<b>Bank Fees</b>				
<b>Comments:</b>				
Dishonoured payments	per instance	Bank Fee Charged	Bank Fee Charged	No
<b>Bond Refund Administration Fee</b>				
<b>Comments:</b>				
A fee of \$50 will apply to the interest to be paid on all bonds refunded by Council except for retention bonds. Where interest earned on a bond is not enough to meet the fee, it will be accepted in full satisfaction of the fee. Any amount of interest above \$50 will be refunded with the bond. To contribute towards the cost of the management of bonds.	per Bond refund	\$50.00	\$50.00	No
<b>Payment Card Fees</b>				
<b>Comments:</b>				
Payment card transaction and processing surcharge, with the exception of Children's Services.	transactional value	0.50% payment cards	0.50% payment cards	No
<b>Rates - Section 603 Certificate</b>				
<b>Comments:</b>				
i) Application Fee – Standard processing 1 to 3 working days	per certificate	\$85.00	\$90.00	No
ii) Additional Urgency fee – Within 24 hours (working days only)	per certificate	\$50.00	\$55.00	No
<b>Tender Documentation Download</b>				
<b>Comments:</b>				
Fee charged for downloading documents from the electronic tender portal for tenders with expected value of less than \$500,000	each	\$106.00	Deleted Fee	No
Fee charged for downloading documents from the electronic tender portal for tenders with expected value of \$500,000 or more	each	\$159.00	Deleted Fee	No
Fee charged for downloading tender documents from the electronic tender portal for works, service and consultancy contracts with expected value of more than \$250,000	each		\$120.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Strategy and Performance</b>				
<b>Fee Reduction or Waiver</b>				
<i>Comments: Each case for waiving or reducing a fee must be clearly established and documented to be considered for approval</i>				
Fee reduction for exceptional circumstances, where the fee is considered unreasonable or inappropriate	each	up to 100% of the fee	up to 100% of the fee	No
Fee reduction for financial hardship	each	up to 100% of the fee	up to 100% of the fee	No
One-off venue hire for event that delivers broad community benefit	each	up to 100% of the fee	up to 100% of the fee	No
Provision of services to one-off event that delivers broad community benefit	each	up to 100% of the fee	up to 100% of the fee	No
<b>Digital and IT</b>				
<b>Application for Access to Information – Government Information (Public Access) Act</b>				
<i>Comments:</i>				
Application fee for Formal Requests	per application	\$30.00	\$30.00	No
Application fee for Informal Requests	per application		Zero	No
Internal review	per application	\$40.00	\$40.00	No
Processing fee	per hour	\$30.00	\$30.00	No
Processing fee – discounted rate for financial hardship	per hour	\$15.00	\$15.00	No
Processing fee – discounted rate for special benefit to the community	per hour	\$15.00	\$15.00	No
Processing fee for personal information applications	first twenty hours	Zero	Zero	No
Providing information on CD	per application	\$15.80	\$16.20	No
Providing information on USB	per application	\$21.10	\$21.70	No
<b>Geographic Information System (GIS)</b>				
<i>Comments:</i>				
Airborne laser scanning derived data, a) up to 1,000m2	each	\$106.00	\$109.00	No
Airborne laser scanning derived data, b) over 1,000m2 or part thereof	each	\$1,055.00	\$1,085.00	No
Digital data - per 1,000m2 by layer of data included in rate	each	\$10.60	\$10.90	No
Electronic copy of aerial photography - per property	each	\$136.00	\$140.00	No
GIS maps and plans - A0	per copy	\$359.00	\$370.00	No
GIS maps and plans - A1	per copy	\$180.00	\$186.00	No
GIS maps and plans - A2	per copy	\$138.00	\$142.00	No
GIS maps and plans - A3	per copy	\$96.00	\$99.00	No
GIS maps and plans - A4	per copy	\$55.00	\$57.00	No
GIS staff administration fee (including but not limited to preparation of maps/plan setup and data distribution)	per hour	\$109.00	\$113.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Photocopying Charges</b>				
<i>Comments:</i>				
A3 Binding	per copy	\$4.60	Deleted Fee	No
A3 black and white copy (single or double sided)	per copy	\$1.50	Deleted Fee	No
A3 colour copy (single or double sided)	per copy	\$3.70	Deleted Fee	No
A3 Laminating Pouch	per copy	\$4.60	Deleted Fee	No
A4 Binding	per copy	\$2.70	Deleted Fee	No
A4 black and white copy (single or double sided)	per copy	\$0.80	Deleted Fee	No
A4 colour copy (single or double sided)	per copy	\$1.60	Deleted Fee	No
A4 Laminating Pouch	per copy	\$2.70	Deleted Fee	No
Copying of plans - additional pages/copies	per copy	\$14.80	Deleted Fee	No
Copying of plans - first copy	per copy	\$34.80	Deleted Fee	No
Folding	per 1,000	\$15.80	Deleted Fee	No
Guillotining	per 1/4 hour	\$15.80	Deleted Fee	No
Laminating	per metre	\$8.80	Deleted Fee	No
Shredding	per 1/4 hour	\$15.80	Deleted Fee	No
<b>Subpoena</b>				
<i>Comments:</i>				
Conduct fee	per application	\$106.00	\$109.00	No
Search fee	per hour	\$106.00	\$109.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Engagement &amp; Communications</b>				
<b>Advertising Space - Light Pole Banners</b>				
<i>Comments:</i>				
Avalon - commercial rate	per pole	\$190.00	Deleted Fee	No
Avalon - not-for-profit/ charity rate	per pole	\$96.00	Deleted Fee	No
Brookvale Oval - commercial rate	per pole	\$190.00	Deleted Fee	No
Brookvale Oval - not-for-profit/charity rate	per pole	\$96.00	Deleted Fee	No
Dee Why Beach - commercial rate	per pole	\$275.00	Deleted Fee	No
Dee Why Beach - not-for-profit/charity rate	per pole	\$138.00	Deleted Fee	No
Freshwater - commercial rate	per flag	\$189.75	Deleted Fee	No
Freshwater - not-for-profit/ charity rate	per flag	\$95.40	Deleted Fee	No
Long Reef Headland - commercial rate	per pole	\$190.00	Deleted Fee	No
Long Reef Headland - not-for-profit/charity rate	per pole	\$96.00	Deleted Fee	No
Manly Beach/Corso (large flags) - commercial rate	per pole	\$370.00	Deleted Fee	No
Manly Beach/Corso (large flags) - not-for-profit/ charity rate	per flag	\$159.00	Deleted Fee	No
Manly Beach/Corso (small flags) - not-for-profit/ charity rate	per flag	\$21.10	Deleted Fee	No
Manly Beach/Corso (small flags) commercial rate	per pole	\$106.00	Deleted Fee	No
Mona Vale - commercial rate	per pole	\$190.00	Deleted Fee	No
Mona Vale - not-for-profit/ charity rate	per pole	\$96.00	Deleted Fee	No
Narrabeen - commercial rate	per pole	\$190.00	Deleted Fee	No
Narrabeen - not-for-profit/charity rate	per pole	\$96.00	Deleted Fee	No
<b>Advertising Space - Light Pole Flags</b>				
<i>Comments:</i>				
Avalon (22 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$4,400.00	No
Avalon (22 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$2,200.00	No
Brookvale Oval (16 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$3,200.00	No
Brookvale Oval (16 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$1,600.00	No
Collaroy (12 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$2,400.00	No
Collaroy (12 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$1,200.00	No
Dee Why (7 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$1,400.00	No
Dee Why (7 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$700.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Freshwater (13 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$1,400.00	No
Freshwater (13 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$700.00	No
Long Reef Headland (16 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$3,200.00	No
Long Reef Headland (16 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$1,600.00	No
Manly Beach (67 Small Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$8,710.00	No
Manly Beach (67 Small Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$4,355.00	No
Manly Beach (9 Large Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$1,980.00	No
Manly Beach (9 Large Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$990.00	No
Manly Vale (17 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$3,230.00	No
Manly Vale (17 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$1,615.00	No
Mona Vale (19 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$3,610.00	No
Mona Vale (19 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$1,805.00	No
Narrabeen (12 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$2,280.00	No
Narrabeen (12 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$1,140.00	No
Newport (8 Flags) - commercial rate - maximum 6 weeks subject to availability	per site		\$2,000.00	No
Newport (8 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site		\$1,000.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Busking Permits</b>				
<i>Comments:</i>				
Annual permit - over 16 years (other than Manly CBD)	per permit	\$28.70	\$29.50	No
Daily permit Manly CBD (Adult)	per permit	\$31.80	\$32.70	No
Daily permit Manly CBD (Junior - 18 years and under)	per permit	\$16.40	\$16.90	No
Junior permit - under 16 years (other than Manly CBD)	per permit	Free	Free	No
Monthly permit Manly CBD (7 days per week for 1 month)	per permit	\$54.00	\$56.00	No
Quarterly Permit Manly CBD (7 days per week for 3 months)	per permit	\$124.00	\$128.00	No
<b>Community Engagement &amp; Communication: Entertainment</b>				
<i>Comments: Small scale events including a small selection of rides such as Christmas by the Beach Medium /Large scale events including rides eg Australia Day, Manly Jazz, Brookie Show</i>				
a) Fee for entertainment at a small scale event e.g. rides	per day	\$300 - \$1,000	\$300 - \$1,000	Yes
b) Fee for entertainment at a medium/large scale event e.g. rides	per day	\$1,000 - \$10,000	\$1,000 - \$10,000	Yes
<b>Community Engagement &amp; Communication: Food &amp; Beverage</b>				
<i>Comments: Drink sales at events such as Australia Day stall Food sales at events such as the Australia Day breakfasts</i>				
Drink sales at events	per item	\$2 - \$5	\$2 - \$5	Yes
Food sales at events e.g. Australia Day breakfast	per item	\$4 - \$10	\$4 - \$10	Yes
<b>Community Engagement &amp; Communication: Merchandise</b>				
<i>Comments: One range covers merchandise items across events eg t-shirts, caps, hoodies</i>				
Event merchandise e.g. t-shirts, caps, hoodies, festival glasses	per item	\$5 - \$100	\$5 - \$100	Yes
<i>Comments: One range covers merchandise items across events eg t-shirts, caps, jumpers, and itabs</i>				
Event merchandise e.g. t-shirts, caps, hoodies, festival glasses	per item	\$5 - \$100	\$5 - \$100	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Engagement &amp; Communication: Stalls</b>				
<i>Comments: Small scale events are market stalls / food stalls at events such as international women's day, open air cinema, picnic in the park Medium scale events are market stalls / food stalls at events such as world food markets, Christmas by the beach, Christmas Choral concert Large scale events are market stalls / food stalls at events such as Taste of Manly, Manly Jazz</i>				
a) Fee for holding a stall at a small scale event	per day	\$100 - \$150	\$100 - \$150	Yes
b) Fee for holding a stall at a medium scale event	per day	\$150 - \$500	\$150 - \$500	Yes
c) Fee for holding a stall at a large-scale event	per day	\$500 - \$6,000	\$500 - \$6,000	Yes
<b>Community Engagement &amp; Communication: Sun Run</b>				
<i>Comments: Entry fees for participants into the event including under 5's, children and adults. The event has multiple stages of entry; early bird, standard and late pricing.</i>				
Postage of pack - if selected by entrant	per entry	\$7 - \$10	\$7 - \$10	Yes
SMS notifications	per entry	\$2.00	\$2.00	Yes
Sun Run entry fees (plus fees as charged by the platform/gateway provider)	per entry	\$0 - \$100	\$0 - \$100	Yes
<b>Community Engagement &amp; Communication: Ticketed Events</b>				
<i>Comments: Ticketed events that the Council offer from time to time attend such as Manly Jazz workshops, Open Air Cinema, concerts, Taste of Manly exclusive events</i>				
Ticketed events e.g. Manly Jazz workshop, open air cinema, concerts (plus fees as charged by the platform/gateway provider)	per ticket	\$5 - \$300	\$5 - \$300	Yes
<b>Manly Markets</b>				
<i>Comments:</i>				
Manly Arts & Crafts Market	per charge		Plus Stall Fee (25% of participating stall rental fees)	Yes
Manly Arts & Crafts Market	per month		Fixed Fee (per month as per contract)	Yes
Manly Fresh Produce Market	per charge		Plus Stall Fee (20% of participating stall rental fees)	Yes
Manly Fresh Produce Market	per month		Fixed Fee (per month as per contract)	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Customer Services</b>				
<b>Building Long Service Levy</b>				
<i>Comments:</i>				
0.35% of the cost of construction work costing \$25,000.00 or more	per application	Fee levied by Long Service Corporation - Council accepts as agent	Fee levied by Long Service Corporation - Council accepts as agent	No
To Council for administration of the Long Service Corporation fee	per application	\$19.80	\$19.80	Yes
<b>Photocopy Fee</b>				
<i>Comments:</i>				
Black and white A3	per page	\$0.40	\$0.40	Yes
Black and white A4	per page	\$0.20	\$0.20	Yes
Colour A3	per page	\$3.20	\$3.30	Yes
Colour A4	per page	\$1.50	\$1.50	Yes
<b>General Counsel</b>				
<b>Costs in Legal Proceedings</b>				
<i>Comments:</i>				
External expert fees	per occasion	At Cost	At Cost	No
External legal fees	per occasion	At Cost	At Cost	No
General Counsel	per hour	\$195.00	\$201.00	No
Legal Counsel	per hour	\$134.00	\$138.00	No
Paralegal	per hour	\$83.00	\$86.00	No
Staff expert	per hour	\$93.00	\$96.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Library Services</b>				
<b>Book Sales</b>				
<i>Comments:</i>				
Contact library for price	per item	Various	Various	Yes
<b>Digital Photographs</b>				
<i>Comments:</i>				
Commercial use in publications or television - high resolution	per photo	\$55.00 High resolution commercial use	\$57.00	Yes
<b>General Fees</b>				
<i>Comments:</i>				
Book club	per annum per club	\$65.00	\$65.00	Yes
Family history group membership	each	\$13.50	\$14.00	No
Invigilation	per hour	\$25.00	\$25.00	Yes
Library merchandise	per item	Various	Various	Yes
Lost and damaged items	per item	\$6 plus replacement	\$6 plus replacement	Yes
Overdue item	per item per day	\$0.30 up to \$10 maximum	\$0.30 up to \$10 maximum	No
Program entry	per person	Various	Various	Yes
Reservation	per item	\$2.50	\$2.50	No
<b>Meeting Room Hire</b>				
<i>Comments:</i>				
Booking cancellation various	per booking	\$30.00	\$30.00	Yes
Dee Why Library - Study Room - commercial	per hour	\$15.00	\$15.40	Yes
Dee Why Library - Study Room - not-for-profit	per hour	\$8.00	\$8.20	Yes
Glen Street Library - Project Space - commercial	per hour	\$30.00	\$30.80	Yes
Glen Street Library - Project Space - not-for-profit	per hour	\$15.00	\$15.40	Yes
Glen Street Library - Study Room 1 - commercial	per hour	\$15.00	\$15.40	Yes
Glen Street Library - Study Room 1 - not-for-profit	per hour	\$8.00	\$8.20	Yes
Glen Street Library - Study Room 2 - commercial	per hour	\$15.00	\$15.40	Yes
Glen Street Library - Study Room 2 - not-for-profit	per hour	\$8.00	\$8.20	Yes
Manly Library - Board Room - commercial	per hour	\$22.00	\$22.60	Yes
Manly Library - Board Room - not-for-profit	per hour	\$11.00	\$11.30	Yes
Manly Library - Community Room - commercial	per hour	\$30.00	\$30.80	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Manly Library - Community Room - not-for-profit	per hour	\$15.00	\$15.40	Yes
Manly Library - Creative Library - commercial	per hour	\$30.00	\$30.80	Yes
Manly Library - Creative Library - not-for-profit	per hour	\$15.00	\$15.40	Yes
Manly Library - Ferry Room - commercial	per hour	\$22.00	\$22.60	Yes
Manly Library - Ferry Room - not-for-profit	per hour	\$11.00	\$11.30	Yes
Manly Library - Shelly Room - commercial	per hour	\$30.00	\$30.80	Yes
Manly Library - Shelly Room - not-for-profit	per hour	\$15.00	\$15.40	Yes
Mona Vale Library - Beaton Room - commercial	per hour	\$15.00	\$15.40	Yes
Mona Vale Library - Beaton Room - not-for-profit	per hour	\$8.00	\$8.20	Yes
Mona Vale Library - Pelican Room - commercial	per hour	\$30.00	\$30.80	Yes
Mona Vale Library - Pelican Room - not-for-profit	per hour	\$15.00	\$15.40	Yes
Warringah Mall Library - Meeting Room - commercial	per hour	\$30.00	\$30.80	Yes
Warringah Mall Library - Meeting Room - not-for-profit	per hour	\$15.00	\$15.40	Yes
<b>Photocopy / Scanning</b>				
<b>Comments:</b>				
A3 black and white	per page	\$0.40	\$0.40	Yes
A3 colour	per page	\$3.00	\$3.00	Yes
A4 black and white	per page	\$0.20	\$0.20	Yes
A4 colour	per page	\$2.00	\$2.00	Yes
Microfiche black and white	per copy	\$0.30	\$0.30	Yes
Scanning up to 50 MB	per scan	Free	Free	Yes
<b>Requests</b>				
<b>Comments:</b>				
Inter library loan item requested from another library service for transfer	per item	\$3.00	\$3.00	Yes
University/Corporate/TAFE or other library network loan	per item	Various	Various	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Development Assessment</b>				
<b>1. Pre-Lodgement Services</b>				
<i>Comments:</i>				
g) Pre-Lodgement Meeting and Design & Sustainability Advisory Panel (DSAP) Meeting - this service includes 2 meetings, with Council staff and with independent design and sustainability experts for developments required to be referred to DSAP	per application	\$3,000.00	\$3,084.00	Yes
<i>Comments: Please refer to the Design &amp; Sustainability Advisory Panel (DSAP) Charter for the types of development required to be referred to this Panel - e.g. SEPP65, Boarding Houses, Seniors Living, Shop Top Housing</i>				
a) i) Written planning advice only on simple matters or a single planning issue	per application	\$270.00	\$280.00	Yes
a) ii) Written planning advice and meeting on simple matters or a single planning issue	per application	\$360.00	\$375.00	Yes
b) Pre-Lodgement Meeting - development with an estimated construction cost up to \$500,000 (excluding development required to be referred to DSAP)	per application	\$840.00	\$865.00	Yes
c) Pre-Lodgement Meeting - development with an estimated construction cost between \$500,001 - \$2,000,000 (excluding development required to be referred to DSAP)	per application	\$1,110.00	\$1,145.00	Yes
d) Pre-Lodgement Meeting - development with an estimated construction cost between \$2,000,001 - \$5,000,000 or subdivision up to 5 lots (excluding development required to be referred to DSAP)	per application	\$1,390.00	\$1,430.00	Yes
e) Pre-Lodgement Meeting - development with an estimated construction cost between \$5,000,001 - \$20,000,000 or subdivision between 6 - 20 lots (excluding development required to be referred to DSAP)	per application	\$1,660.00	\$1,710.00	Yes
f) Pre-Lodgement Meeting - development with an estimated construction cost more than \$20,000,001 or subdivision more than 20 lots (excluding development required to be referred to DSAP)	per application	\$2,210.00	\$2,275.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>2. Development Applications</b>				
<i>Comments: These fees do not apply for tree pruning or removal applications. For additional fees, see section 5 - Additional Fees for Development Applications, Modifications and Reviews</i>				
a) Change of use - involving no physical work or demolition	per application	\$285.00	\$333.00	No
b) Dwelling house with estimated construction cost less than \$100,000	per application	\$455.00	\$532.00	No
c) Estimated cost of works up to \$5,000	per application	\$110.00	\$129.00	No
d) Estimated cost of works \$5,001 to \$50,000	per application	\$170 plus \$3 for every \$1,000 (or part thereof)	\$198 plus \$3 for every \$1,000 (or part thereof)	No
e) Estimated cost of works \$50,001 to \$250,000	per application	\$352 plus \$3.64 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$50,000	\$412 plus \$3.64 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$50,000	No
f) Estimated cost of works \$250,001 to \$500,000	per application	\$1,160 plus \$2.34 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	\$1,356 plus \$2.34 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	No
g) Estimated cost of works \$500,001 to \$1,000,000	per application	\$1,745 plus \$1.64 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	\$2,041 plus \$1.64 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
h) Estimated cost of works \$1,000,001 to \$10,000,000	per application	\$2,615 plus \$1.44 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	\$3,058 plus \$1.44 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	No
i) Estimated cost of works more than \$10,000,001	per application	\$15,875 plus \$1.19 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	\$18,565 plus \$1.19 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	No
j) Strata subdivision	per application	\$330 plus \$65 for each additional lot created by the subdivision	\$386 plus \$65 for each additional lot created by the subdivision	No
k) Subdivision of land involving the opening of a public road	per application	\$665 plus \$65 for each additional lot created by the subdivision	\$777 plus \$65 for each additional lot created by the subdivision	No
l) Subdivision of land not involving the opening of a public road	per application	\$330 plus \$53 for each additional lot created by the subdivision	\$386 plus \$53 for each additional lot created by the subdivision	No
m) Involving advertising signs	per application	\$285 plus \$93 for each additional sign in excess of one, or based on the estimated cost of works fees above, which ever is the greater	\$333 plus \$93 for each additional sign in excess of one, or based on the estimated cost of works fees above, which ever is the greater	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>3. Modification of Consent</b>				
<i>Comments: Modification fees based on estimated costs and works of the original development application. For additional fees, see section 5 - Additional Fees for Development Applications, Modifications and Reviews.</i>				
a) s4.55(1) - Involving minor error, incorrect description or miscalculation (no fee charged if agreed Council error)	per application	Zero	Zero	No
b) s4.55(1A) & s4.56(1) - Minor environmental impact	per application	50% of original fee or \$645 whichever is the lesser	50% of original fee or \$754 whichever is the lesser	No
c) s4.55(2) & s4.56(1) - Original application fee less than \$100	per application	50% of original fee	50% of original fee	No
d) s4.55(2) & s4.56(1) - Change of use, involving no building work or demolition	per application	50% of original fee	50% of original fee	No
e) s4.55(2) & s4.56(1) - Dwelling house estimated construction cost less than \$100,000	per application	\$190.00	\$222.00	No
f) s4.55(2) & s4.56(1) - Estimated cost of works up to \$5,000	per application	\$55.00	\$64.00	No
g) s4.55(2) & s4.56(1) - Estimated cost of works \$5,001 to \$250,000	per application	\$85 plus \$1.50 for every \$1,000 (or part thereof)	\$99 plus \$1.50 for every \$1,000 (or part thereof)	No
h) s4.55(2) & s4.56(1) - Estimated cost of works \$250,001 to \$500,000	per application	\$500 plus \$0.85 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	\$585 plus \$0.85 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	No
i) s4.55(2) & s4.56(1) - Estimated cost of works \$500,001 to \$1,000,000	per application	\$712 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	\$833 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	No
j) s4.55(2) & s4.56(1) - Estimated cost of works \$1,000,001 to \$10,000,000	per application	\$987 plus \$0.40 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	\$1,154 plus \$0.40 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	No
k) s4.55(2) & s4.56(1) - Estimated cost of works more than \$10,000,001	per application	\$4,737 plus \$0.27 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	\$5,540 plus \$0.27 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	No



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>4. Review of Determination</b>				
<i>Comments: Additional fees to be paid see section 5 Additional Fees for Development Applications, Modifications and Reviews</i>				
a) Involving no physical work or demolition	per application	\$142.50	50% of original fee	No
b) Dwelling house estimated construction cost less than \$100,000	per application	\$190.00	\$222.00	No
c) Estimated cost of works up to \$5,000	per application	\$55.00	\$64.00	No
d) Estimated cost of works \$5,001 - \$250,000	per application	\$85 plus \$1.50 for every \$1,000 (or part thereof) of the estimated cost	\$100 plus \$1.50 for every \$1,000 (or part thereof) of the estimated cost	No
e) Estimated cost of works \$250,001 - \$500,000	per application	\$500 plus \$0.85 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	\$585 plus \$0.85 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	No
f) Estimated cost of works \$500,001 - \$1,000,000	per application	\$712 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	\$833 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	No
g) Estimated cost of works \$1,000,001 - \$10,000,000	per application	\$987 plus \$0.40 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	\$1,154 plus \$0.40 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	No
h) Estimated cost of works more than \$10,000,001	per application	\$4,737 plus \$0.27 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	\$5,540 plus \$0.27 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	No
i) Review of a Modification of Consent Application - s8.9	per application	50% of original fee	50% of original fee	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>5. Additional Fees for Development Applications, Modifications and Reviews</b>				
<i>Comments:</i>				
a) Notification fee for DAs, modifications and reviews - estimated cost of original works \$0 to \$10,000,000	per application	\$310.00	\$330.00	No
b) Notification fee for DAs, modifications and reviews DAs - estimated cost of original works greater than \$10,000,001	per application	\$310 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated costs exceeds \$10,000,000 to a maximum payable fee of \$10,000.	\$1,000.00	No
c) Advertising fee - development applications which are advertised development (e.g. where an Environmental Planning Instrument or Development Control Plan requires notice to be given) or Prohibited Development (e.g. existing use rights)	per application	\$200.00	\$205.00	No
d) Advertising fee - Modification of Consent s4.55(2) & S4.56(1) where the Regulation or DCP require public notice	per application	\$200.00	\$205.00	No
e) Integrated development and/or development requiring concurrence - additional processing fee	per application	\$140.00	\$164.00	No
f) Integrated development - referral authority approval fee - cheque payable to each approval body	per referral	\$320.00	\$374.00	Deleted Fee No
g) Review of decision to reject a development application - estimated original cost of works less than \$100,000	per application	\$55.00	Deleted Fee	No
h) Review of decision to reject a development application - estimated original cost of works \$100,001 to \$1,000,000	per application	\$150.00	Deleted Fee	No
i) Review of decision to reject a development application - estimated original cost of works more than \$1,000,001	per application	\$250.00	Deleted Fee	No
j) Designated developments - additional processing fee	per application	\$920.00	\$1,076.00	No
k) Designated developments - advertising fee	per application	\$2,200.00	\$2,200.00	No
l) Modification of Consent requiring design verification - additional processing fee - residential apartment building (for any development where SEPP65 applies)	per application	\$760.00	\$760.00	No
<b>6. Other Fees</b>				
<i>Comments: These are additional fees which may be required to be paid at time of application lodgement</i>				
Deferred commencement review	per application	\$290.00	\$300.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Strategic &amp; Place Planning</b>				
<b>Complex/Major Planning Proposal/ Planning Proposal Application seeking amendment/s to an LEP involving multiple sites or sites over 5,000 sqm in area, or sites with complex planning issues.</b>				
<i>Comments:</i>				
Additional fee when extra time or studies or work are required post gateway approval	per proposal	cost recovery	cost recovery	No
<i>Comments: Note: If the Planning Proposal does not progress past the Gateway Determination (Section 56 EP&amp;A Act) a refund of up to 30% may apply upon request by the applicant (where no application is made for a Rezoning Review)</i>				
Additional fee when a public hearing is required	per hearing	cost recovery	cost recovery	No
Lodgement fee including advertising	per proposal	\$69,974.00	\$71,934.00	No
Pre-lodgement meeting and report	per meeting/ report	\$5,375.00	\$5,526.00	No
<b>DCP Amendment</b>				
<i>Comments:</i>				
Lodgement fee including advertising	per amendment	\$32,290.00	\$33,195.00	No
Pre-lodgement meeting and report	per meeting/ report	\$2,150.00	\$2,211.00	No
<b>Offer to Enter into a Planning Agreement</b>				
<i>Comments: New fee</i>				
Application Fee only (Note: Legal Fees to be recovered in Planning Agreement obligations)	per application		\$4,447.50 Application Fee only (Note: Legal Fees to be recovered in Planning Agreement obligations)	No
Prelodgement Meeting	per application		\$820.00 Planning Agreement Prelodgement Fee	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Comments: New fee - Statutory</b>				
Planning Portal Lodgement Fee	per application		\$5.00 Planning Portal Lodgement Fee	No
<b>Planning Certificate (Section 10.7)</b>				
<b>Comments:</b>				
Additional urgency fee for Planning Certificates - produced within 3 hours	per certificate	\$212.00	\$55.00	No
Re-printing fee if certificate was issued less than 10 days prior	per certificate	\$86.00	\$89.00	No
Section 10.7 Part 2 & Part 5 Certificate	per certificate	\$133.00	\$156.00	No
Section 10.7 Part 2 Certificate	per certificate	\$53.00	\$62.00	No
<b>Planning Documents</b>				
<b>Comments:</b>				
Certified copy of map or plan	per copy	\$57.00	\$62.00	No
Copy of LEP maps only including Hazard maps	per set	\$106.00	Deleted Fee	No
DCP on CD or USB	per copy	\$42.20	Deleted Fee	No
Hard copy of a DCP including maps	per copy	\$212.00	Deleted Fee	No
Hard copy of contributions plans under EP&A Act	per copy	\$54.00	Deleted Fee	No
Hard copy of LEP including maps	per copy	\$212.00	Deleted Fee	No
LEP on CD or USB	per copy	\$42.20	Deleted Fee	No
<b>Standard/Basic Planning Proposal/ Planning Proposal Application seeking amendment/s to an LEP involving sites less than 5,000 sqm in area</b>				
<b>Comments: This fee applies to mapping changes, adding/removing a heritage item, changing the wording of a clause, adding/removing a use in a zoning table that does not require complex assessment or mapping changes. If the Planning Proposal does not progress past the Gateway Determination, a refund of up to 30% of the fee may apply upon request by the applicant (where no application is made for a Rezoning Review).</b>				
Lodgement fee including advertising	per proposal	\$32,290.00	\$33,195.00	No
Pre-lodgement meeting and report	per meeting/ report	\$2,150.00	\$2,211.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community, Arts &amp; Culture</b>				
<b>01. Glen Street - Box Office ticket sales for productions</b>				
<i>Comments:</i>				
35 and under - single ticket	per package	\$35.00	Deleted Fee	Yes
Additional subscriber ticket - One per package - adult and concession only	per package	Concession price of the ticket (tier 1-4)	Deleted Fee	Yes
Contracted sponsor discount ticket	per ticket	10% off adult price. Only sub season shows	Deleted Fee	Yes
Eight play package - adult and concession only	per package	15% off package	Deleted Fee	Yes
Film - single ticket	per ticket	\$15.00	Deleted Fee	Yes
Five play package - adult and concession only	per package	12.5% off package	Deleted Fee	Yes
Four play package - adult and concession only	per package	10% off package	Deleted Fee	Yes
General admission price 1	per ticket	\$2.00	Deleted Fee	Yes
General admission price 2	per ticket	\$5.00	Deleted Fee	Yes
General admission price 3	per ticket	\$10.00	Deleted Fee	Yes
Glen Street Theatre presents - ticket prices	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.		Yes
Group 10+ pay later	per ticket	5% off adult ticket price	Deleted Fee	Yes
Group 10+ pay now	per ticket	10% off adult ticket price	Deleted Fee	Yes
Groups 10+ - booking deposit	per booking	\$100 upfront payment		No
I'll Have The Lot	per package	30% off package	Deleted Fee	Yes
KidsPlay - family ticket price	per package	\$100.00	Deleted Fee	Yes
KidsPlay - school special	per ticket	\$20.00	Deleted Fee	Yes
KidsPlay - single ticket price	per ticket	\$27.00	Deleted Fee	Yes
KidsPlay Group 10+	per ticket	\$20.00	Deleted Fee	Yes
Loyal Subscriber (6+ years) bonus ticket	per package	Free	Deleted Fee	Yes
Manhattan Short Film Festival	per ticket	\$25.00	Deleted Fee	Yes
Music at the Glen - admission to 4+ concerts	per ticket	\$27.00	Deleted Fee	Yes
Music at the Glen - groups 10+	per ticket	\$26.00	Deleted Fee	Yes
Music at the Glen - single ticket price	per ticket	\$29.00	Deleted Fee	Yes
Nine play package - adult and concession only	per package	20% off package	Deleted Fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Northern Beaches Council staff tickets and Strategic Reference Group members	per ticket		\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Yes
School excursion tickets	per ticket	10% off under 35 price	Deleted Fee	Yes
Seven play package - adult and concession only	per package	15% off package	Deleted Fee	Yes
Six play package - adult and concession only	per package	12.5% off package	Deleted Fee	Yes
Special event - tier 1	per ticket	\$19.00	Deleted Fee	Yes
Special event - tier 10	per ticket	\$110.00	Deleted Fee	Yes
Special event - tier 2	per ticket	\$29.00	Deleted Fee	Yes
Special event - tier 3	per ticket	\$39.00	Deleted Fee	Yes
Special event - tier 4	per ticket	\$49.00	Deleted Fee	Yes
Special event - tier 5	per ticket	\$59.00	Deleted Fee	Yes
Special event - tier 6	per ticket	\$69.00	Deleted Fee	Yes
Special event - tier 7	per ticket	\$79.00	Deleted Fee	Yes
Special event - tier 8	per ticket	\$89.00	Deleted Fee	Yes
Special event - tier 9	per ticket	\$99.00	Deleted Fee	Yes
Special Event -members/concession/ groups 10+	per ticket		\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Yes
Student Rush	per ticket	\$21.00	Deleted Fee	Yes
Subscriber benefits program - special offer price	per ticket	30% off adult prices	Deleted Fee	Yes
Subscriber make-up ticket fee	per ticket	\$25.00	Deleted Fee	Yes
Three play package - adult and concession only	per package	10% off package	Deleted Fee	Yes
Tier 1 - adult	per ticket	\$75.00	Deleted Fee	Yes
Tier 1 - concession	per ticket	\$68.00	Deleted Fee	Yes
Tier 2 - adult	per ticket	\$72.00	Deleted Fee	Yes
Tier 2 - concession	per ticket	\$65.00	Deleted Fee	Yes
Tier 3 - adult	per ticket	\$60.00	Deleted Fee	Yes
Tier 3 - concession	per ticket	\$54.00	Deleted Fee	Yes
Tier 4 - adult	per ticket	\$45.00	Deleted Fee	Yes
Tier 4 - concession	per ticket	\$40.00	Deleted Fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>01. Glen Street - Box Office ticket sales for productions - (i) 1 July - 31 December</b>				
<i>Comments:</i>				
Child two and under on lap	per ticket	Free	Deleted Fee	Yes
Glen Street Theatre presents - ticket Prices	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Deleted Fee	Yes
Groups 10+ - booking deposit	per booking	50% part payment	Deleted Fee	No
Northern Beaches Council staff tickets and Strategic Reference Group members	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Deleted Fee	Yes
Special Event -members/concession/ groups 10+	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Deleted Fee	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>01. Glen Street - Box Office ticket sales for productions - (ii) 1 January - 30 June</b>				
<i>Comments:</i>				
Child two and under on lap	per ticket	Free	Deleted Fee	Yes
Glen Street Theatre presents - ticket Prices	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Deleted Fee	Yes
Groups 10+ - booking deposit	per booking	50% part payment	Deleted Fee	No
Northern Beaches Council staff tickets and Strategic Reference Group members	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Deleted Fee	Yes
Special Event - member /concession/ groups 10+	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Deleted Fee	Yes
<b>02. Glen Street - Ticketing Fees</b>				
<i>Comments:</i>				
Mass Communication format - Text	per item		Cost + 10%	Yes
<b>02. Glen Street - Ticketing Fees - (i) 1 July - 31 December</b>				
<i>Comments:</i>				
Administration/processing fee	per package	\$6.50	\$6.70	Yes
Booking fees - tickets \$0.00 (complimentary)	per ticket	\$2.00	\$2.10	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Booking fees - tickets \$0.01 - \$10.00	per ticket	\$2.50	\$2.60	Yes
Booking fees - tickets \$10.01 - \$30.00	per ticket	\$4.00	\$4.10	Yes
Booking fees - tickets \$30.01 - \$40.00	per ticket	\$5.00	\$5.10	Yes
Booking fees - tickets \$40.01 - \$50.00	per ticket	\$6.00	\$6.20	Yes
Booking fees - tickets \$50.01 -	per ticket	\$7.00	\$7.20	Yes
Hirer promotion codes	per code	\$68.00	\$70.00	Yes
Hirer show reschedule/cancellation fee	per ticket	\$6.00	\$6.20	Yes
Hirer ticket build amendment fee	per change / amendment	\$49.00	\$50.30	Yes
Postage fee	per ticket	\$1.90	\$2.00	Yes
Postage fee - 125g +	per booking	\$3.00	\$3.10	Yes
Ticket exchange fee	per ticket	\$5.50	\$5.60	Yes
Transaction fee - all channels except counter	per booking	\$7.00	Deleted Fee	Yes
Transaction fee - counter	per booking	Zero	\$7.50	Yes
Transaction fee - internet	per booking		\$5.50	Yes
Transaction fee - phone	per booking		\$6.50	Yes
<b>02. Glen Street - Ticketing Fees - (ii) 1 January - 30 June</b>				
<b>Comments:</b>				
Administration/processing fee	per package	\$6.70	Deleted Fee	Yes
Booking fees - tickets \$0.00 (complimentary)	per ticket	\$2.10	\$2.20	Yes
Booking fees - tickets \$0.01 - \$10.00	per ticket	\$2.60	\$2.70	Yes
Booking fees - tickets \$10.01 - \$30.00	per ticket	\$4.10	\$4.20	Yes
Booking fees - tickets \$30.01 - \$40.00	per ticket	\$5.10	\$5.20	Yes
Booking fees - tickets \$40.01 - \$50.00	per ticket	\$6.20	\$6.40	Yes
Booking fees - tickets \$50.01 -	per ticket	\$7.20	\$7.40	Yes
Hirer promotion codes	per code	\$70.00	\$72.00	Yes
Hirer show reschedule/cancellation fee	per ticket	\$6.20	\$6.40	Yes
Hirer ticket build amendment fee	per change / amendment	\$50.30	\$51.70	Yes
Postage fee	per ticket	\$2.00	\$2.10	Yes
Postage fee - 125g +	per booking	\$3.10	\$3.20	Yes
Ticket exchange fee	per ticket	\$5.60	Deleted Fee	Yes
Transaction fee - counter	per booking	\$7.50	\$6.50	Yes
Transaction fee - internet	per booking	\$5.50	\$5.50	Yes
Transaction fee - phone	per booking	\$6.50	\$6.50	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>03. Glen Street - Consumables</b>				
<i>Comments:</i>				
Consumables	per item	Cost + 20%	Cost + 20%	Yes
Consumables performance fee	per session	\$66.00	\$68.00	Yes
<b>04. Glen Street - Equipment Hire</b>				
<i>Comments:</i>				
Dance Season performance consumables fee (applied per performance after the first performance)	per hire		Deleted Fee	Yes
16 Channel Analogy sound desk	per day	\$41.00	Deleted Fee	Yes
16 Channel Analogy sound desk	per week	\$162.00	Deleted Fee	Yes
24 Channel Analogy sound desk	per day	\$98.00	Deleted Fee	Yes
24 Channel Analogy sound desk	per week	\$382.00	Deleted Fee	Yes
Adjustable height rostrum	per day	\$60.00	\$62.00	Yes
Adjustable height rostrum	per week	\$249.00	\$256.00	Yes
Analog Sound Desk	per day		\$41.00	Yes
Analog Sound Desk	per week		\$162.00	Yes
Auditorium Presentation Screens	per day		\$106.00	Yes
Auditorium Presentation Screens	per week		\$424.00	Yes
Black Sharkstooth Scrim	per day	\$62.00	\$64.00	Yes
Black Sharkstooth Scrim	per week	\$249.00	\$256.00	Yes
Camera - Extra	per day		\$97.00	Yes
Camera - Extra	per week		\$388.00	Yes
Camera Accessories - Gimbal and camera	per day		\$160.00	Yes
Camera Accessories - Gimbal and camera	per week		\$640.00	Yes
Camera Base package	per day		\$243.00	Yes
Camera Base package	per week		\$972.00	Yes
Camera Complete package	per day		\$783.00	Yes
Camera Complete package	per week		\$3,132.00	Yes
CD Player	per day	\$43.90	\$45.10	Yes
CD Player	per week	\$174.00	\$179.00	Yes
Comms Unit (inc Headset)	per day		\$38.50	Yes
Comms Unit (inc Headset)	per week		\$154.00	Yes
Condenser microphone	per day	\$43.90	Deleted Fee	Yes
Condenser microphone	per week	\$174.00	Deleted Fee	Yes
Dance Season equipment package	per hire	\$237.00	Deleted Fee	Yes
Dance season levy, amortised cost of initial set up (applied to first performance only)	per hire	\$307.00	Deleted Fee	Yes
Dance season moving light package	per hire	\$356.00	Deleted Fee	Yes
Dance Season rehearsal consumables fee ( per rehearsal day where no performance is held)	per hire		Deleted Fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Dance Tarkett per performance	per day	\$67.00	\$69.00	Yes
Dance Tarkett per performance	per week	\$262.00	\$270.00	Yes
Digital (sound) desk	per day	\$103.00	\$106.00	Yes
Digital (sound) desk	per week	\$408.00	\$420.00	Yes
DI's	per day	\$13.10	\$13.50	Yes
DI's	per week	\$49.40	\$50.80	Yes
Equipment hire - external	per item	Cost + 10%	Cost + 10%	Yes
Equipment replacement	per item	Cost + 20%	Cost + 20%	Yes
ETC Gio lighting desk	per day	\$107.00	\$110.00	Yes
ETC Gio lighting desk	per week	\$746.00	\$428.00	Yes
Foldback monitor	per day	\$60.00	\$62.00	Yes
Foldback monitor	per week	\$238.00	\$245.00	Yes
Followspots (each)	per day	\$75.00	\$78.00	Yes
Followspots (each)	per week	\$299.00	\$308.00	Yes
Hashtag printer - Glen St branding	per 4 hours		Deleted Fee	Yes
Hashtag printer - Glen St branding	per day		Deleted Fee	Yes
Hashtag printer - hirer hashtag	per 4 hours		Deleted Fee	Yes
Hashtag printer - hirer hashtag	per day		Deleted Fee	Yes
Hazer - ATMe MDG C02	per day		\$80.00	Yes
Hazer - ATMe MDG C02	per week		\$317.00	Yes
Hazer Standard	per day		\$55.00	Yes
Hazer Standard	per week		\$220.00	Yes
In-house Intelligent Light Package	per day		\$356.00	Yes
In-house Intelligent Light Package	per week		\$1,424.00	Yes
MacBook Pro 13"	per day		\$100.00	Yes
MacBook Pro 13"	per week		\$400.00	Yes
MacBook Pro 16"	per day		\$150.00	Yes
MacBook Pro 16"	per week		\$600.00	Yes
Merchandise	per item		Deleted Fee	Yes
Merchandise commission	per booking	12.5% of total sales	12.5% of total sales	Yes
Microphone - Condenser (Wired)	per day		\$43.90	Yes
Microphone - Condenser (Wired)	per week		\$174.00	Yes
Microphone - Handheld/Lapel (Wireless)	per day		\$87.00	Yes
Microphone - Handheld/Lapel (Wireless)	per week		\$348.00	Yes
Microphone - Headset/Instrument (Wireless)	per day		\$96.00	Yes
Microphone - Headset/Instrument (Wireless)	per week		\$384.00	Yes
Microphone - Standard (Wired)	per day		\$19.80	Yes
Microphone - Standard (Wired)	per week		\$75.00	Yes
Mirror ball	per day	\$23.10	\$23.80	Yes
Mirror ball	per week	\$90.00	\$92.00	Yes
Piano	per day	\$123.00		Deleted Fee
Piano	per week	\$487.00		Deleted Fee
Piano - does not include tuning	per day		\$123.00	Yes
Piano - does not include tuning	per week		\$487.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Piano Tuning	per request		Cost + 10%	Yes
Plasma screens	per day	\$106.00	Deleted Fee	Yes
Plasma Screens	per week	\$421.00	Deleted Fee	Yes
Projector	per day	\$221.00	Deleted Fee	Yes
Projector	per week	\$882.00	Deleted Fee	Yes
Projector - 15,000 Lumen	per day		\$221.00	Yes
Projector - 15,000 Lumen	per week		\$884.00	Yes
Projector - Presentation	per day		\$75.00	Yes
Projector - Presentation	per week		\$300.00	Yes
Radio microphones	per day	\$87.00	Deleted Fee	Yes
Radio microphones	per week	\$348.00	Deleted Fee	Yes
Smoke machine	per day	\$80.00	Deleted Fee	Yes
Smoke machine	per week	\$317.00	Deleted Fee	Yes
Standard microphone	per day	\$19.80	Deleted Fee	Yes
Standard microphone	per week	\$75.00	Deleted Fee	Yes
Strand light palette	per day	\$277.00	Deleted Fee	Yes
Strand light palette	per week	\$746.00	Deleted Fee	Yes
Talkback substations	per day	\$38.50	Deleted Fee	Yes
Talkback substations	per week	\$149.00	Deleted Fee	Yes
Trestle table - clothed	per table	\$7.20	\$7.40	Yes
Trestle table - unclothed	per table		\$5.00	Yes
USB - Thumb drive	per item		Cost + 10%	Yes
UV lights	per day	\$15.40	Deleted Fee	Yes
UV lights	per week	\$60.00	Deleted Fee	Yes
White cyclorama	per day	\$62.00	\$64.00	Yes
White cyclorama	per week	\$249.00	\$256.00	Yes
<b>05. Glen Street - Venue Hire</b>				
<b>Comments:</b>				
Additional cleaning - commercial and community	per hour	\$54.00	\$56.00	Yes
Deposit - hires less than a week - commercial	per hire	\$1,055.00	\$1,085.00	No
Deposit - hires less than a week - community	per hire	\$1,055.00	\$1,085.00	No
Deposit - hires more than a week Commercial	per hire	50% weekly venue hire	50% weekly venue hire	No
Deposit - hires more than a week Community	per hire	50% weekly venue hire	50% weekly venue hire	No
Multiple performance fee	per hire		Deleted Fee	Yes
Multiple performances (2nd or subsequent performances per day) Commercial	per hire	\$1,339.00	\$1,377.00	Yes
Multiple performances (2nd or subsequent performances per day) Community	per hire	\$804.00	\$827.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Room hire - any venue other than the Theatre	per hour	\$47.40 calculated to nearest 15 min	\$48.70 calculated to nearest 15 min	Yes
Room hire - any venue other than the Theatre (max eight hours per day)	per week	\$1,265.00 Max eight hours per day for seven consecutive days	\$1,301.00 Max eight hours per day for seven consecutive days	Yes
Room hire - any venue other than the Theatre (max eight hours)	per day	\$317.00 calculated to nearest 15 min	\$326.00	Yes
Staff costs - Box Office (min three hour call) Saturday	per hour	\$63.00	Deleted Fee	Yes
Staff Costs - Box Office (min three hour call) Saturday / Sunday	per hour		\$65.00	Yes
Staff costs - Box Office (min three hour call) Sunday/Public Holiday	per hour	\$75.00	Deleted Fee	Yes
Staff Costs - Box Office (min three hour call) Monday - Friday	per hour	\$49.50	\$51.00	Yes
Staff Costs - Box Office (min three hour call) Public Holiday	per hour		\$78.00	Yes
Staff Costs - Duty Technician (min three hour call) Monday - Friday	per hour	\$64.00	\$66.00	Yes
Staff Costs - Duty Technician (min three hour call) Public Holiday	per hour		\$99.00	Yes
Staff Costs - Duty Technician (min three hour call) Saturday	per hour	\$80.00	Deleted Fee	Yes
Staff Costs - Duty Technician (min three hour call) Saturday / Sunday	per hour		\$83.00	Yes
Staff Costs - Duty Technician (min three hour call) Sunday/Public Holiday	per hour	\$96.00	Deleted Fee	Yes
Staff Costs - FOH Supervisor (min three hour call) Monday - Friday	per hour	\$64.00	\$66.00	Yes
Staff Costs - FOH Supervisor (min three hour call) Public Holiday	per hour		\$99.00	Yes
Staff costs - FOH Supervisor (min three hour call) Saturday	per hour	\$80.00	Deleted Fee	Yes
Staff Costs - FOH Supervisor (min three hour call) Saturday / Sunday	per hour		\$83.00	Yes
Staff costs - FOH Supervisor (min three hour call) Sunday/Public Holiday	per hour	\$96.00	Deleted Fee	Yes
Staff Costs - Front of House (min three hour call) Public Holiday	per hour		\$78.00	Yes
Staff costs - Front of House (min three hour call) Saturday	per hour	\$63.00	Deleted Fee	Yes
Staff Costs - Front of House (min three hour call) Saturday / Sunday	per hour		\$65.00	Yes
Staff costs - Front of House (min three hour call) Sunday/Public Holiday	per hour	\$75.00	Deleted Fee	Yes
Staff Costs - Front of House (min three hour call) Monday - Friday	per hour	\$49.50	\$51.00	Yes
Staff Costs - Operator (min three hour call) Monday - Friday	per hour		\$66.00	Yes
Staff Costs - Operator (min three hour call) Public Holiday	per hour		\$99.00	Yes
Staff Costs - Operator (min three hour call) Saturday / Sunday	per hour		\$83.00	Yes
Staff costs - Security (min five hour call)	per hour	\$51.60	Deleted Fee	Yes
Staff costs - technicians (min 3 hr call) Saturday	per hour	\$69.00	Deleted Fee	Yes
Staff Costs - Technicians (min three hour call) Monday - Friday	per hour	\$56.00	\$58.00	Yes
Staff Costs - Technicians (min three hour call) Public Holiday	per hour		\$87.00	Yes
Staff costs - technicians (min three hour call) Public Sunday/Public Holiday	per hour	\$84.00	Deleted Fee	Yes
Staff Costs - Technicians (min three hour call) Saturday / Sunday	per hour		\$71.00	Yes
Stall holder - use of foyer space for display or sales	per hire		Deleted Fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Storage fee	per instance	To be determined by Glen Street based on size and time	To be determined by Glen Street based on size and time	Yes
Theatre access time (with stage light) - Commercial	per hour		\$121.00	Yes
Theatre access time (with stage lighting) - community	per hour	\$70.00	\$72.00	Yes
Theatre access time (with working lighting) - commercial	per hour	\$101.00	\$104.00	Yes
Theatre access time (with working lighting) - community	per hour	\$61.00	\$63.00	Yes
Theatre hire - commercial	per performance	\$2,678.00	Deleted Fee	Yes
Theatre hire - Commercial	per week	\$12,920.00	\$13,282.00	Yes
Theatre Hire - Commercial (Friday - Saturday)	per performance		\$2,946.00	Yes
Theatre Hire - Commercial (Sunday - Thursday)	per performance		\$2,678.00	Yes
Theatre hire - community	per performance	\$1,607.00	Deleted Fee	Yes
Theatre hire - Community	per week	\$7,753.00	\$7,971.00	Yes
Theatre Hire - Community (Friday - Saturday)	per performance		\$1,768.00	Yes
Theatre Hire - Community (Sunday - Thursday)	per performance		\$1,607.00	Yes
Venue access time (with stage light) - Commercial	per hour	\$117.00	Deleted Fee	Yes
<b>Comments: Payable as per Live Performance Award - Transmission or Recording Allowance</b>				
Staff - Transmission or Recording Allowance	per performance		Payable as per Live Performance Award	No
<b>06. Glen Street - Marketing Services</b>				
<b>Comments:</b>				
Article in Glen Street produced collateral	per item	\$618.00	Deleted Fee	Yes
Article in monthly EDM	per article	\$343.00	Deleted Fee	Yes
Article in Newsletter EDM	per article		\$353.00	Yes
Deduction for special offers	per offer	10%	10%	Yes
Inclusion in music program	per production	\$2,150.00	Deleted Fee	Yes
Inclusion in theatre program	per production	\$10,750.00	Deleted Fee	Yes
Item in Glen Street Theatre printed collateral	per item		\$636.00	Yes
Marketing costs recovered	per item	Cost + 20%	Cost + 20%	Yes
Seat sale program	per seat	\$538.00	Deleted Fee	Yes
Targeted EDM	per publication	\$607.00	\$624.00	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>07. Glen Street - Bar Sales</b>				
<i>Comments:</i>				
Bar beverage sales	each	Market based pricing	Market based pricing	Yes
<b>Adolescent &amp; Family Counselling Service</b>				
<i>Comments:</i>				
Dad's parenting program	per 2 sessions	\$25.00	\$25.00	Yes
Parenting program	per 4 sessions	\$50.00	\$50.00	Yes
<b>Community Arts &amp; Culture</b>				
<i>Comments:</i>				
Artist Talk - 1	per workshop	Zero	Zero	Yes
Artist Talk - 2	per workshop	\$10.00	\$10.00	Yes
Artist Talk - 3	per workshop	\$15.00	\$15.00	Yes
Market fee	per day	\$75.00	\$75.00 No change	Yes
Marquee hire - fee passed on to single stall holder	per day	Cost Recovery	Cost Recovery	Yes
Marquee hire split fee - fee passed on to multiple stall holders	per day	Cost Recovery	Cost Recovery	Yes
<b>Community Arts &amp; Culture - Avalon Creative Space</b>				
<i>Comments:</i>				
Creative Program - a	per workshop	\$25.00	\$25.00	Yes
Creative Program - b	per workshop	\$30.00	\$30.00	Yes
Studio 1	per week	\$60.00	\$60.00	Yes
Studio 1 - shared	per week	\$30.00	\$30.00	Yes
Workshop 1 - space hire day	per day	\$70.00	\$70.00	Yes
Workshop 1 - space hire half day (3hrs)	per half day	\$40.00	\$40.00	Yes
Workshop 1 - space hire hour	per hour	\$20.00	\$20.00	Yes
Workshop 2 - space hire day	per day	\$50.00	\$50.00	Yes
Workshop 2 - space hire half day (3hrs)	per half day	\$30.00	\$30.00	Yes
Workshop 2 - space hire hour	per hour	\$15.00	\$15.00	Yes
<b>Community Arts &amp; Culture - Creative Space</b>				
<i>Comments:</i>				
Pop Up exhibition – Group	per week		\$200.00	Yes
Pop Up exhibition – Solo	per week		\$150.00	Yes
Pop-up hire large	per day	\$70.00	\$70.00	Yes
Pop-up hire medium	per day	\$50.00	\$50.00	Yes
Pop-up hire small	per day	\$30.00	\$30.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Studio	per week	\$60.00	\$60.00	Yes
Studio - shared	per week	\$30.00	\$30.00	Yes
<b>Community Arts &amp; Culture - Creative Spaces, Curl Curl and others</b>				
<i>Comments:</i>				
Exhibition commercial	per week	\$1,055.00	\$1,055.00	Yes
Exhibition group	per week	\$365.00	\$365.00	Yes
Exhibition half gallery	per week	\$180.00	\$180.00	Yes
Exhibition solo	per week	\$250.00	\$250.00	Yes
Gallery Space hire – non-exhibition half day	per half day	\$40.00	\$40.00	Yes
Gallery Space hire – non-exhibition hourly	per hour	\$20.00	\$20.00	Yes
Makers Shop - day	per day	\$30.00	\$30.00	Yes
Makers Shop - week (4-7days)	per week	\$100.00	\$100.00	Yes
Studio	per day	Zero	Zero	No
Studio 1 - large	per week	\$70.00	\$70.00	Yes
Studio 1 - shared	per week	\$40.00	\$40.00	Yes
Studio 2	per week	\$55.00	\$55.00	Yes
Studio 3	per week	\$55.00	\$55.00	Yes
Studio 4	per week	\$55.00	\$55.00	Yes
Studio 5 - outdoor	per week	\$60.00	\$60.00	Yes
Studio 5 - shared	per week	\$30.00	\$30.00	Yes
<b>Community Centres - Administration Charges</b>				
<i>Comments: Charges apply to all Community Centres</i>				
Administration fee - applies when a booking that has already been confirmed in writing is amended	per instance	\$30.00	\$35.00	Yes
Art exhibition screen fee	per screen	\$35.00	\$36.00	Yes
Art exhibition/ workshop per room	per day	Five x hire fee per room/hall	Five x hire fee per room/hall	Yes
Cancellation fee within two weeks of booking	per instance	Rental amount	Rental amount	Yes
Casual hirer – cancellation fee - inside 7 days of booking	per instance	100% Deduction of total booking amount	Deleted Fee	Yes
Casual hirer – cancellation fee - within 8 - 14 days of booking	per instance	50% Deduction of total booking amount	Deleted Fee	Yes
Casual hirer - refundable bond - (a) low risk function or activity	per hire	\$300.00	\$300.00	No
Casual hirer - refundable bond - (b) medium risk function or activity	per hire	\$500.00	\$500.00	No
Casual hirer - refundable bond - (c) high risk function or activity	per hire	\$1,000.00	\$1,000.00	No
Casual hirer - refundable bond - (d) special event / high risk function	per hire	\$1,500.00	\$1,500.00	No
Casual hirer - refundable bond - (e) meeting 1.5 - 3 hours	per hire		Zero bond charged for meetings	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Charge to open centre/ callout fee	each	\$310.00	\$320.00	Yes
Discount for charity/fundraiser/not-for-profit event (with application & approval process)	per application	25% Deduction of total booking amount	Deleted Fee	Yes
Discount for not-for-profit organisations and groups	per hire	35% Deduction off Hire Fee	35% Deduction off Hire Fee	Yes
Discount for seniors/disability/support groups - application and approval process	per hire	70% deduction off Hire Fee	70% Deduction off Hire Fee	Yes
Election rate	per day	\$1,350.00	\$1,350.00	Yes
Extra bin required	per bin	\$30.00	\$30.00	Yes
Extra cleaning required	per hour	\$60.00	\$60.00	Yes
Extra key/swipe card - requested or replacement	per key	\$80.00	\$80.00	Yes
Kiln firing Large	per firing	\$55.00	\$56.50	Yes
Kiln firing Medium	per firing	\$45.00	\$46.30	Yes
Kiln firing Small	per firing	\$35.00	\$36.00	Yes
Meeting hire for community committees endorsed by Council (subject to availability) and internal Council meetings	per hire	Zero	Zero	Yes
Penalty for hirer found using a centre outside of their booked time or without a booking. (Plus a minimum 1 hour booking charge)	per instance	\$100.00	\$100.00	Yes
Regular hirer - late payment fee	per instance	\$35.00	\$35.00	Yes
Regular hirer - non return of key (after 5 days of hire period completion)	per instance	\$80.00	\$80.00	Yes
Storage fee extra large	per year	\$300.00	\$300.00	Yes
Storage fee large	per year	\$150.00	\$150.00	Yes
Storage fee medium	per year	\$100.00	\$100.00	Yes
Storage fee small	per year	\$50.00	\$50.00	Yes
<b>Community Centres - Allambie Public Hall</b>				
<b>Comments:</b>				
Concession	per hour	\$8.40	\$8.60	Yes
Function	per hour	\$48.70	\$51.00	Yes
Hire fee	per hour	\$27.80	\$28.60	Yes
Not-for-profit	per hour	\$18.10	\$18.60	Yes
<b>Community Centres - Avalon Recreation Centre</b>				
<b>Comments:</b>				
Activity Room 1 - concession	per hour	\$7.20	\$7.40	Yes
Activity Room 1 - function	per hour	\$42.20	\$44.00	Yes
Activity Room 1 - hire fee	per hour	\$24.10	\$24.80	Yes
Activity Room 1 - not-for-profit	per hour	\$15.70	\$16.10	Yes
Activity Room 2 - concession	per hour	\$11.00	\$11.30	Yes
Activity Room 2 - function	per hour	\$65.00	\$67.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Activity Room 2 - hire fee	per hour	\$36.70	\$37.70	Yes
Activity Room 2 - not-for-profit	per hour	\$23.90	\$24.60	Yes
Activity Room 3 - concession	per hour	\$7.20	\$7.40	Yes
Activity Room 3 - function	per hour	\$42.20	\$44.00	Yes
Activity Room 3 - hire fee	per hour	\$24.10	\$24.80	Yes
Activity Room 3 - not-for-profit	per hour	\$15.70	\$16.10	Yes
Activity Room 4 - concession	per hour	\$11.00	\$11.30	Yes
Activity Room 4 - function	per hour	\$65.00	\$67.00	Yes
Activity Room 4 - hire fee	per hour	\$36.70	\$37.70	Yes
Activity Room 4 - not-for-profit	per hour	\$23.90	\$24.60	Yes
Avalon Annexe - concession	per hour	\$11.00	\$11.30	Yes
Avalon Annexe - function	per hour	\$65.00	\$67.00	Yes
Avalon Annexe - hire fee	per hour	\$36.70	\$37.70	Yes
Avalon Annexe - not-for-profit	per hour	\$23.90	\$24.60	Yes
Early Childhood Centre - concession	per hour	\$7.20	\$7.40	Yes
Early Childhood Centre - hire fee	per hour	\$24.10	\$24.80	Yes
Early Childhood Centre - not-for-profit	per hour	\$15.70	\$16.10	Yes
Main Hall - basketball shooting - 1/2 court	per hour	\$14.00	Deleted Fee	Yes
Main Hall - basketball shooting - full court	per hour	\$27.80	\$30.00	Yes
Main Hall - concession	per hour	\$17.20	\$17.70	Yes
Main Hall - function	per hour	\$101.00	\$104.00	Yes
Main Hall - hire fee	per hour	\$58.00	\$59.60	Yes
Main Hall - not-for-profit	per hour	\$37.40	\$38.50	Yes
Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
<b>Community Centres - Beacon Hill War Memorial Hall</b>				
<b>Comments:</b>				
Lower Hall - concession	per hour	\$7.20	\$7.40	Yes
Lower Hall - function	per hour	\$42.20	\$44.00	Yes
Lower Hall - hire fee	per hour	\$24.10	\$24.80	Yes
Lower Hall - not-for-profit	per hour	\$15.70	\$16.10	Yes
Main Hall - concession	per hour	\$12.00	\$12.30	Yes
Main Hall - function	per hour	\$70.00	\$72.00	Yes
Main Hall - hire fee	per hour	\$39.80	\$40.90	Yes
Main Hall - not-for-profit	per hour	\$25.90	\$26.60	Yes
Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Belrose Community Centre</b>				
<i>Comments:</i>				
Belrose Children's Centre rate	per hour		\$9.00	No
Concession	per hour	\$8.40	\$8.60	Yes
Council childcare centre	per day	\$97.00	Deleted Fee	No
Function	per hour	\$48.70	\$51.00	Yes
Hire fee	per hour	\$27.80	\$28.60	Yes
Not-for-profit	per hour	\$18.10	\$18.60	Yes
<b>Community Centres - Bilarong Community Hall</b>				
<i>Comments:</i>				
Bilarong Community Hall - concession	per hour	\$11.00	\$11.30	Yes
Bilarong Community Hall - function	per hour	\$65.00	\$67.00	Yes
Bilarong Community Hall - hire fee	per hour	\$36.70	\$37.70	Yes
Bilarong Community Hall - not-for-profit	per hour	\$23.80	\$24.50	Yes
Bilarong Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Bilarong Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Bilarong Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
<b>Community Centres - Brookvale Community Centre</b>				
<i>Comments:</i>				
North and South Hall - concession	per hour	\$7.20	\$7.40	Yes
North and South Hall - function	per hour	\$42.20	\$44.00	Yes
North and South Hall - not-for-profit	per hour	\$15.70	\$16.10	Yes
North and South Halls - hire fee	per hour	\$24.10	\$24.80	Yes
North Hall - Community Northern Beaches	per week	\$140.00	\$144.00	Yes
West Hall - Community Northern Beaches	per week	\$80.00	\$83.00	Yes
West Hall - concession	per hour	\$5.00	\$5.10	Yes
West Hall - hire fee	per hour	\$16.80	\$17.30	Yes
West Hall - not-for-profit	per hour	\$10.90	\$11.20	Yes
<b>Community Centres - Collaroy Plateau Progress Hall</b>				
<i>Comments:</i>				
Collaroy Plateau Community Kindergarten rate	per hour		\$15.50	Yes
Kindergarten	per day	\$124.00	Deleted Fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Collaroy Plateau Youth &amp; Community Centre</b>				
<i>Comments:</i>				
Concession	per hour	\$8.80	\$9.10	Yes
Function	per hour	\$52.00	\$54.00	Yes
Hire fee	per hour	\$29.30	\$30.10	Yes
Not-for-profit	per hour	\$19.10	\$19.60	Yes
Railway Modellers	per week	\$121.00	\$124.40	Yes
<b>Community Centres - Collaroy Swim Club</b>				
<i>Comments:</i>				
Concession	per hour	\$8.80	\$9.10	Yes
Function	per hour	\$52.00	\$54.00	Yes
Hire fee	per hour	\$29.30	\$30.10	Yes
Not-for-profit	per hour	\$19.10	\$19.60	Yes
<b>Community Centres - Cromer Community Centre</b>				
<i>Comments:</i>				
Art & Craft Room - concession	per hour	\$7.20	\$7.40	Yes
Art & Craft Room - function	per hour	\$42.20	\$44.00	Yes
Art & Craft Room - hire fee	per hour	\$24.10	\$24.80	Yes
Art & Craft Room - not-for-profit	per hour	\$15.70	\$16.10	Yes
Board Room - Community rate	per week	\$131.00	\$134.70	Yes
Board Room - concession	per hour		\$7.40	Yes
Board Room - hire fee	per hour		\$24.80	Yes
Board Room - not-for-profit	per hour		\$16.10	Yes
External showers / toilet	per season	\$419.00	\$431.00	Yes
Gallery - concession	per hour	\$7.20	\$7.40	Yes
Gallery - hire fee	per hour	\$24.10	\$24.80	Yes
Gallery - not-for-profit	per hour	\$15.70	\$16.10	Yes
Lounge - concession	per hour	\$11.00	\$11.30	Yes
Lounge - function	per hour	\$65.00	\$67.00	Yes
Lounge - hire fee	per hour	\$36.70	\$37.70	Yes
Lounge - not-for-profit	per hour	\$23.90	\$24.60	Yes
Main Hall - concession	per hour	\$11.00	\$11.30	Yes
Main Hall - function	per hour	\$65.00	\$67.00	Yes
Main Hall - hire fee	per hour	\$36.70	\$37.70	Yes
Main Hall - not-for-profit	per hour	\$23.90	\$24.60	Yes
Main Hall and Gallery - Northern Beaches Council Vacation Care rate	per hour	\$18.80	\$19.30	No
Office /Meeting Rooms - concession	per hour	\$12.60	\$13.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Office /Meeting Rooms - hire fee	per hour	\$41.90	\$43.10	Yes
Office /Meeting Rooms - not-for-profit	per hour	\$27.20	\$28.00	Yes
Office /Meeting Rooms - per week	per week	\$300.00	\$300.00	Yes
<b>Community Centres - Curl Curl Sports Centre</b>				
<i>Comments:</i>				
Concession	per hour	\$8.80	\$9.10	Yes
Concession daily rate	per day	\$53.00	Deleted Fee	Yes
Function	per hour	\$52.00	\$54.00	Yes
Hire fee	per hour	\$29.30	\$30.10	Yes
Manly Warringah Netball Association rate	per hour		\$5.00	Yes
Not-for-profit	per hour	\$19.10	\$19.60	Yes
Not-for-profit daily rate	per day	\$105.00	Deleted Fee	Yes
Profit daily rate	per day	\$158.00	Deleted Fee	Yes
<b>Community Centres - Curl Curl Youth &amp; Community Centre</b>				
<i>Comments:</i>				
Main Hall - concession	per hour	\$14.80	\$15.20	Yes
Main Hall - function	per hour	\$87.00	\$90.00	Yes
Main Hall - hire fee	per hour	\$49.20	\$50.60	Yes
Main Hall - Northern Beaches Council Family Day Care rate	per hour	\$18.30	\$18.80	No
Main Hall - not-for-profit	per hour	\$32.00	\$32.90	Yes
Main Hall & Meeting Room - Northern Beaches Council Vacation Care rate	per hour	\$18.80	\$19.30	No
Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
<b>Community Centres - Elanora Heights Community Centre</b>				
<i>Comments:</i>				
Main Hall - concession	per hour	\$11.00	\$11.30	Yes
Main Hall - Elanora Heights Community Preschool rate	per hour	\$13.40	\$13.80	Yes
Main Hall - Elanora Players production rate	per week	\$430.00	Deleted Fee	Yes
Main Hall - Elanora Players rehearsal rate	per hour	\$10.00	Deleted Fee	Yes
Main Hall - function	per hour	\$65.00	\$67.00	Yes
Main Hall - hire fee	per hour	\$36.70	\$37.70	Yes
Main Hall - not-for-profit	per hour	\$23.90	\$24.60	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Forest Community Arts Centre</b>				
<i>Comments:</i>				
Classrooms/Studio - concession	per hour	\$6.30	\$6.50	Yes
Classrooms/Studio - function	per hour	\$36.60	\$38.00	Yes
Classrooms/Studio - hire fee	per hour	\$20.90	\$21.50	Yes
Classrooms/Studio - not-for-profit	per hour	\$13.60	\$14.00	Yes
Heather Flawith Meeting Room - concession	per hour	\$7.20	\$7.40	Yes
Heather Flawith Meeting Room - function	per hour		\$44.00	Yes
Heather Flawith Meeting Room - hire fee	per hour	\$24.10	\$24.80	Yes
Heather Flawith Meeting Room - not-for-profit	per hour	\$15.60	\$16.00	Yes
Lorikeet Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Lorikeet Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Lorikeet Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
Pottery Room - concession	per hour	\$6.30	\$6.50	Yes
Pottery Room - hire fee	per hour	\$20.90	\$21.50	Yes
Pottery Room - not-for-profit	per hour	\$13.60	\$14.00	Yes
<b>Community Centres - Forest Youth Centre - Yoyos</b>				
<i>Comments:</i>				
Concession	per hour	\$8.40	\$8.60	Yes
Function	per hour	\$48.70	\$51.00	Yes
Hire fee	per hour	\$27.80	\$28.60	Yes
Not-for-profit	per hour	\$18.10	\$18.60	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Forestville Community Centre</b>				
<i>Comments:</i>				
Concession	per hour	\$8.80	\$9.10	Yes
Function	per hour	\$52.00	\$54.00	Yes
Hire fee	per hour	\$29.30	\$30.10	Yes
Northern Beaches Council Vacation Care rate	per hour	\$18.80	\$19.30	No
Not-for-profit	per hour	\$19.10	\$19.60	Yes
Workshop	per week	\$64.00	\$66.00	Yes
<b>Community Centres - Forestville Memorial Hall</b>				
<i>Comments:</i>				
Computer Pals rate	per week	\$90.00	\$92.50	Yes
Concession	per hour	\$12.60	\$13.00	Yes
Function	per hour	\$74.00	\$77.00	Yes
Hire fee	per hour	\$41.90	\$43.10	Yes
Meeting Room 2/Kitchen - concession	per hour	\$5.00	\$5.10	Yes
Meeting Room 2/Kitchen - hire fee	per hour	\$16.80	\$17.30	Yes
Meeting Room 2/Kitchen - not-for-profit	per hour	\$10.90	\$11.20	Yes
Not-for-profit	per hour	\$27.20	\$28.00	Yes
Warringah Aquatic Centre rate	per hour	\$27.90	\$28.70	No
<b>Community Centres - Forestville Seniors Citizen Centre</b>				
<i>Comments:</i>				
Forest Room - concession	per hour	\$7.20	\$7.40	Yes
Forest Room - function	per hour	\$42.20	\$44.00	Yes
Forest Room - hire fee	per hour	\$24.10	\$24.80	Yes
Forest Room - not-for-profit	per hour	\$15.70	\$16.10	Yes
Main Hall - concession	per hour	\$11.00	\$11.30	Yes
Main Hall - function	per hour	\$65.00	\$67.00	Yes
Main Hall - hire fee	per hour	\$36.70	\$37.70	Yes
Main Hall - not-for-profit	per hour	\$23.90	\$24.60	Yes
Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
Office - Early Education rate (two offices)	per office per week	\$90.00	\$93.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Griffith Park Sports Facility</b>				
<i>Comments:</i>				
Community Room - concession	per hour	\$7.20	\$7.40	Yes
Community Room - hire fee	per hour	\$24.10	\$24.80	Yes
Community Room - not-for-profit	per hour	\$15.70	\$16.10	Yes
<b>Community Centres - Harbord Literary Institute</b>				
<i>Comments:</i>				
Main Hall - concession	per hour	\$8.80	\$9.10	Yes
Main Hall - function	per hour	\$52.00	\$54.00	Yes
Main Hall - hire fee	per hour	\$29.30	\$30.10	Yes
Main Hall - not-for-profit	per hour	\$19.10	\$19.60	Yes
Main Hall/Meeting Room - Harbord Community Kindergarten rate	per hour		\$15.00	Yes
Main Hall/Meeting Room - kindergarten	per day	\$113.00	Deleted Fee	Yes
Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
<b>Community Centres - Lionel Watts Sports and Community Centre</b>				
<i>Comments:</i>				
AFL, Football, Cricket Clubs	per year	\$1,676.00	Deleted Fee	Yes
Concession	per hour	\$8.40	\$8.60	Yes
Function	per hour	\$48.70	\$51.00	Yes
Hire fee	per hour	\$27.80	\$28.60	Yes
Not-for-profit	per hour	\$18.10	\$18.60	Yes
<b>Community Centres - Manly Library Meeting Room</b>				
<i>Comments:</i>				
Concession	per hour	\$8.80	Deleted Fee	Yes
Hire fee	per hour	\$29.30	Deleted Fee	Yes
Not-for-profit	per hour	\$19.10	Deleted Fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Manly Seniors Centre</b>				
<i>Comments:</i>				
Activity Room - concession	per hour	\$11.00	\$11.30	Yes
Activity Room - function	per hour	\$65.00	\$67.00	Yes
Activity Room - hire fee	per hour	\$36.70	\$37.70	Yes
Activity Room - not-for-profit	per hour	\$23.90	\$24.60	Yes
Computer Pals Rate	per week	\$25.60	\$28.00	Yes
Hall - concession	per hour	\$12.60	\$13.00	Yes
Hall - function	per hour	\$74.00	\$77.00	Yes
Hall - hire fee	per hour	\$41.90	\$43.10	Yes
Hall - not-for-profit	per hour	\$27.20	\$28.00	Yes
<b>Community Centres - Manly Town Hall Meeting Rooms</b>				
<i>Comments:</i>				
Council Chambers - concession	per hour	\$10.80	\$11.10	Yes
Council Chambers - function	per hour	\$63.00	\$65.00	Yes
Council Chambers - hire fee	per hour	\$35.90	\$36.90	Yes
Council Chambers - not-for-profit	per hour	\$23.30	\$24.00	Yes
Councillors Room - concession	per hour	\$8.20	\$8.40	Yes
Councillors Room - function	per hour	\$47.60	\$49.00	Yes
Councillors Room - hire fee	per hour	\$27.20	\$28.00	Yes
Councillors Room - not-for-profit	per hour	\$17.70	\$18.20	Yes
Cove Meeting Room - concession	per hour	\$4.90	\$5.00	Yes
Cove Meeting Room - hire fee	per hour	\$16.40	\$16.90	Yes
Cove Meeting Room - not-for-profit	per hour	\$10.70	\$11.00	Yes
Security charge (minimum two staff per booking)	per hour per staff member	\$67.00	\$69.00	Yes
Security charge for public holidays (minimum two staff per booking)	per hour per staff member	\$103.00	\$106.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Manly Vale Community Centres</b>				
<i>Comments:</i>				
Concession	per hour	\$8.80	\$9.10	Yes
Function	per hour	\$52.00	\$54.00	Yes
Hire fee	per hour	\$29.30	\$30.10	Yes
Kindergarten	per day	\$93.00	Deleted Fee	Yes
Manly Vale Community Kindergarten rate	per hour		\$11.50	Yes
Northern Beaches Council Vacation Care rate	per hour	\$18.80	\$19.30	No
Not-for-profit	per hour	\$19.10	\$19.60	Yes
Warringah Print Workshop	per week	\$169.00	\$174.00	Yes
<b>Community Centres - Manly Youth &amp; Community Centre</b>				
<i>Comments:</i>				
Activity Room - concession	per hour	\$7.20	\$7.40	Yes
Activity Room - hire fee	per hour	\$24.10	\$24.80	Yes
Activity Room - not-for-profit	per hour	\$15.70	\$16.10	Yes
Hall - concession	per hour	\$12.60	\$13.00	Yes
Hall - function	per hour	\$74.00	\$77.00	Yes
Hall - hire fee	per hour	\$41.90	\$43.10	Yes
Hall - not-for-profit	per hour	\$27.20	\$28.00	Yes
Large Meeting Room - concession	per hour	\$8.80	\$9.10	Yes
Large Meeting Room - hire fee	per hour	\$29.30	\$30.10	Yes
Large Meeting Room - not-for-profit	per hour	\$19.10	\$19.60	Yes
Small Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Small Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Small Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
<b>Community Centres - Mona Vale Memorial Hall</b>				
<i>Comments:</i>				
Main Hall - concession	per hour	\$12.60	\$13.00	Yes
Main Hall - function	per hour	\$74.00	\$77.00	Yes
Main Hall - hire fee	per hour	\$41.90	\$43.10	Yes
Main Hall - not-for-profit	per hour	\$27.20	\$28.00	Yes
Meeting Room - concession	per hour	\$7.20	\$7.40	Yes
Meeting Room - hire fee	per hour	\$24.10	\$24.80	Yes
Meeting Room - not-for-profit	per hour	\$15.70	\$16.10	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Mona Vale Performance Space</b>				
<i>Comments:</i>				
Concession	per hour		\$13.00	Yes
Function / performance / event	per hour		\$77.00	Yes
Hire fee	per hour		\$43.10	Yes
Not-for-profit	per hour		\$28.00	Yes
<b>Community Centres - Narraweena Community Centre</b>				
<i>Comments:</i>				
East or West Hall - concession	per hour	\$7.20	\$7.40	Yes
East or West Hall - function	per hour	\$42.20	\$44.00	Yes
East or West Hall - hire fee	per hour	\$24.10	\$24.80	Yes
East or West Hall - not-for-profit	per hour	\$15.70	\$16.10	Yes
Main Hall - concession	per hour	\$8.80	\$9.10	Yes
Main Hall - function	per hour	\$52.00	\$54.00	Yes
Main Hall - hire fee	per hour	\$29.30	\$30.10	Yes
Main Hall - Northern Beaches Council Family Day Care rate	per hour	\$18.30	\$18.80	No
Main Hall - not-for-profit	per hour	\$19.10	\$19.60	Yes
<b>Community Centres - Nelson Heather Centre</b>				
<i>Comments:</i>				
Angophora/Banksia Room - concession	per hour	\$11.00	\$11.30	Yes
Angophora/Banksia Room - function	per hour	\$65.00	\$67.00	Yes
Angophora/Banksia Room - hire fee	per hour	\$36.70	\$37.70	Yes
Angophora/Banksia Room - not-for-profit	per hour	\$23.90	\$24.60	Yes
Northern Beaches Food Services	per annum	\$29,234.00	\$30,053.00	Yes
Peninsula Bridge Club	per annum	\$12,673.00	\$13,028.00	Yes
Waratah Room - concession	per hour	\$7.20	\$7.40	Yes
Waratah Room - hire fee	per hour	\$24.10	\$24.80	Yes
Waratah Room - not-for-profit	per hour	\$15.70	\$16.10	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Newport Community Centre</b>				
<i>Comments:</i>				
Activity 1 & 2 - function	per hour	\$65.00	\$67.00	Yes
Activity 1 & 2 - hire fee	per hour	\$36.70	\$37.70	Yes
Activity Room 1 & 2 - not-for-profit	per hour	\$23.90	\$24.60	Yes
Activity Room 1 & 2- concession	per hour	\$11.00	\$11.30	Yes
Main Hall - concession	per hour	\$12.60	\$13.00	Yes
Main Hall - function	per hour	\$74.00	\$77.00	Yes
Main Hall - hire fee	per hour	\$41.90	\$43.10	Yes
Main Hall - not-for-profit	per hour	\$27.20	\$28.00	Yes
Tennis Court Hire - Tennis Courts 1 & 2 - coaching rate	per hour	\$20.00	\$20.50	Yes
Tennis Court Hire - Tennis Courts 1 & 2 - court hire	per hour	\$15.00	\$15.50	Yes
<b>Community Centres - North Balgowlah Community Centre</b>				
<i>Comments:</i>				
Craft Room - concession	per hour	\$5.00	\$5.10	Yes
Craft Room - hire fee	per hour	\$16.80	\$17.30	Yes
Craft Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
Lower Hall - function	per hour	\$46.70	\$49.00	Yes
Top or Lower Hall - concession	per hour	\$10.30	\$10.60	Yes
Top or Lower Hall - hire fee	per hour	\$26.70	\$27.50	Yes
Top or Lower Hall - not-for-profit	per hour	\$16.90	\$17.40	Yes
<b>Community Centres - North Curl Curl Community Centre</b>				
<i>Comments:</i>				
Hall - concession	per hour	\$12.60	\$13.00	Yes
Hall - function	per hour	\$74.00	\$77.00	Yes
Hall - hire fee	per hour	\$41.90	\$43.10	Yes
Hall - not-for-profit	per hour	\$27.20	\$28.00	Yes
Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - North Narrabeen Community &amp; Tennis Centre</b>				
<i>Comments:</i>				
Main Hall - concession	per hour	\$11.00	\$11.30	Yes
Main Hall - Elanora Players production rate	per hour		\$7.00	Yes
Main Hall - Elanora Players production rate	per week	\$430.00	Deleted Fee	Yes
Main Hall - Elanora Players rehearsal rate	per hour	\$10.00	\$10.30	Yes
Main Hall - function	per hour	\$65.00	\$67.00	Yes
Main Hall - hire fee	per hour	\$36.70	\$37.70	Yes
Main Hall - not-for-profit	per hour	\$23.90	\$24.60	Yes
Middle Hall - concession	per hour	\$7.20	\$7.40	Yes
Middle Hall - hire fee	per hour	\$24.10	\$24.80	Yes
Middle Hall - Narrabeen Community Kindergarten rate	per hour	\$8.80	\$9.10	Yes
Middle Hall - not-for-profit	per hour	\$15.70	\$16.10	Yes
Small Hall - concession	per hour	\$7.20	\$7.40	Yes
Small Hall - hire fee	per hour	\$24.10	\$24.80	Yes
Small Hall - Narrabeen Community Kindergarten rate	per hour	\$7.80	\$8.00	Yes
Small Hall - not-for-profit	per hour	\$15.70	\$16.10	Yes
Tennis Court Hire - Tennis Courts 1 & 2 - coaching rate	per hour	\$20.00	\$20.50	Yes
Tennis Court Hire - Tennis Courts 1 & 2 - court hire	per hour	\$15.00	\$15.50	Yes
<b>Community Centres - North Steyne Surf Pavilion - Hall</b>				
<i>Comments:</i>				
Concession	per hour	\$12.60	Deleted Fee	Yes
Function	per hour	\$74.00	Deleted Fee	Yes
Hire fee	per hour	\$41.90	Deleted Fee	Yes
Not-for-profit	per hour	\$27.20	Deleted Fee	Yes
<b>Community Centres - Oxford Falls Peace Park</b>				
<i>Comments:</i>				
Concession	per hour	\$8.40	\$8.60	Yes
Function	per hour	\$48.70	\$51.00	Yes
Hire fee	per hour	\$27.80	\$28.60	Yes
Not-for-profit	per hour	\$18.10	\$18.60	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Queenscliff Surf Pavilion - Hall</b>				
<i>Comments:</i>				
Concession	per hour	\$12.60	Deleted Fee	Yes
Function	per hour	\$74.00	Deleted Fee	Yes
Hire fee	per hour	\$41.90	Deleted Fee	Yes
Not-for-profit	per hour	\$27.20	Deleted Fee	Yes
<b>Community Centres - Seaforth Community Centre</b>				
<i>Comments:</i>				
Concession	per hour	\$16.40	\$16.90	Yes
Function	per hour	\$96.00	\$99.00	Yes
Hire fee	per hour	\$55.00	\$56.50	Yes
Not-for-profit	per hour	\$35.40	\$36.40	Yes
Primary Oshcare	per hour	\$17.90	Deleted Fee	Yes
Primary Oshcare - Vacation Care	per year	\$17,020.00	Deleted Fee	Yes
Seaforth Primary OSHCare rate	per hour		\$27.00	Yes
<b>Community Centres - Seaforth Oval Sporting &amp; Community Pavilion</b>				
<i>Comments:</i>				
Concession	per hour	\$12.60	\$13.00	Yes
Function	per hour	\$74.00	\$77.00	Yes
Hire fee	per hour	\$41.90	\$43.10	Yes
Not-for-profit	per hour	\$27.20	\$28.00	Yes
<b>Community Centres - Seaforth Village Community Centre</b>				
<i>Comments:</i>				
Concession	per hour	\$12.60	\$13.00	Yes
Function	per hour	\$74.00	\$77.00	Yes
Hire fee	per hour	\$41.90	\$43.10	Yes
Not-for-profit	per hour	\$27.20	\$28.00	Yes
Training Room - Sevenmile Ltd	per month	\$1,000.00	\$1,028.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Centres - Ted Blackwood Narrabeen Youth and Community Centre</b>				
<i>Comments:</i>				
Main Hall - concession	per hour	\$12.60	\$13.00	Yes
Main Hall - function	per hour	\$74.00	\$77.00	Yes
Main Hall - hire fee	per hour	\$41.90	\$43.10	Yes
Main Hall - not-for-profit	per hour	\$27.20	\$28.00	Yes
<b>Community Centres - Terrey Hills Community Centre</b>				
<i>Comments:</i>				
Helen Coleman Room - Computer Pals rate	per week	\$90.00	\$93.00	Yes
Main Hall - concession	per hour	\$8.40	\$8.60	Yes
Main Hall - function	per hour	\$48.70	\$51.00	Yes
Main Hall - hire fee	per hour	\$27.80	\$28.60	Yes
Main Hall - not-for-profit	per hour	\$18.10	\$18.60	Yes
Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
Radio Northern Beaches	per month	\$1,100.00	\$1,131.00	Yes
<b>Community Centres - Tramshed Community Arts Centre</b>				
<i>Comments:</i>				
Berry Hall - concession	per hour	\$11.00	\$11.30	Yes
Berry Hall - hire fee	per hour	\$36.70	\$37.70	Yes
Berry Hall - not-for-profit	per hour	\$23.90	\$24.60	Yes
Berry Hall- function	per hour	\$65.00	\$67.00	Yes
Computer Pals rate	per week	\$121.00	\$124.40	Yes
Lakeside Meeting Room - concession	per hour	\$5.00	\$5.10	Yes
Lakeside Meeting Room - hire fee	per hour	\$16.80	\$17.30	Yes
Lakeside Meeting Room - not-for-profit	per hour	\$10.90	\$11.20	Yes
Lakeview Hall - function	per hour	\$74.00	\$77.00	Yes
Lakeview Hall - concession	per hour	\$12.60	\$13.00	Yes
Lakeview Hall - hire fee	per hour	\$41.90	\$43.10	Yes
Lakeview Hall - not-for-profit	per hour	\$27.20	\$28.00	Yes
Pottery Room - concession	per hour	\$6.30	\$6.50	Yes
Pottery Room - hire fee	per hour	\$21.00	\$21.60	Yes
Pottery Room - not-for-profit	per hour	\$13.60	\$14.00	Yes
Tramshed Hall - concession	per hour	\$8.40	\$8.60	Yes
Tramshed Hall - function	per hour	\$48.70	\$51.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Tramshed Hall - hire fee	per hour	\$27.80	\$28.60	Yes
Tramshed Hall - not-for-profit	per hour	\$18.10	\$18.60	Yes
Tramshed Meeting Room - concession	per hour	\$7.20	\$5.10	Yes
Tramshed Meeting Room - hire fee	per hour	\$24.10	\$17.30	Yes
Tramshed Meeting Room - not-for-profit	per hour	\$15.70	\$11.20	Yes
<b>Community Development Fees</b>				
<i>Comments: Fee for paid promotions on social media from internal and external customers</i>				
Social media promotion fee	per promotion	Cost Recovery	Cost Recovery	Yes
<i>Comments: Fee for participation in Odawara Exchange</i>				
Odawara Sister City fees	per item	Cost recovery	Cost recovery	Yes
<b>Community Development Fees: Beverage and Snack Sales</b>				
<i>Comments:</i>				
Drink sales at events	per item	\$2.10	\$2.20	Yes
Snack sales (chips etc.) at events	per item	\$1.00	\$1.00	Yes
<b>Community Development Fees: Community Events/Activities - minor</b>				
<i>Comments: Council is subsidising these events (around 50%) hiring an external contractor including signage, barricades and traffic warden.</i>				
Application Fee for a street road closure as part of 'It takes a village' program	per approval		\$300.00	Yes
<b>Community Development Fees: Community Events/Activities - minor</b>				
<i>Comments:</i>				
a) i) Minor scale event - community benefit event	per entry	Zero	Zero	Yes
a) ii) Minor scale event - small scale event	per entry	\$5.00	\$5.00	Yes
a) iii) Minor scale event	per entry	\$10.00	\$10.00	Yes
a) iv) Minor scale event - other	per entry	\$15.00	\$15.00	Yes
b) i) Medium scale event	per entry	\$20.00	\$20.00	Yes
b) ii) Medium scale event - other	per entry	\$25.00	\$25.00	Yes
c) i) Large scale or complex event	per entry	\$30.80	\$31.70	Yes
c) ii) Large scale or complex event - other	per entry	\$35.00	\$35.00	Yes
d) i) Major scale event / small workshop	per entry	\$40.00	\$40.00	Yes
d) ii) Major scale event / small workshop - other	per entry	\$50.00	\$50.00	Yes
e) Team entry to event e.g. 24/7 film festival, band competitions	per entry	\$50.00	\$50.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Community Development Fees: Equipment Hire</b>				
<i>Comments:</i>				
a) Rental of Council equipment (safety barrier, PA, lighting etc.) - not for profit	per item per day	\$15.00	\$15.00	Yes
b) Rental of Council equipment (safety barrier, PA, lighting etc.) - for profit	per item per day	\$30.00	\$30.00	Yes
<b>Community Development Fees: General</b>				
<i>Comments:</i>				
a) Large workshop	per workshop	\$10.00	\$10.00	Yes
b) Conference (small)	per conference	\$20.00	\$20.00	Yes
c) Conference (large)	per conference	\$30.00	\$30.00	Yes
<b>Community Development Fees: Merchandise Sales</b>				
<i>Comments:</i>				
a) Small items e.g. DVD	per item	\$5.00	\$5.00	Yes
b) Medium items e.g. t-shirts	per item	\$10.00	\$10.00	Yes
<b>Creative Open – Registration fee</b>				
<i>Comments:</i>				
Creative Open – Registration fee	each		\$25.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Manly Art Gallery and Museum</b>				
<i>Comments:</i>				
Commission on sale – artist not represented by a gallery	per item	30%	30%	Yes
Commission on sale – artist represented by a gallery exhibition	per item	15%	15%	Yes
Commissions - sale of items from collaborative exhibition	per item	30%	30%	Yes
Commissions - sale of paintings, etc.	per item	30%	30%	Yes
Commissions - where an artist is represented by a gallery - sale of items from collaborative exhibition	per item	15%	15%	Yes
Commissions - where an artist is represented by a gallery - sale of paintings, etc.	per item	15%	15%	Yes
Gallery admission fee	per person	Free entry	Free entry	Yes
Hire fee for travel exhibitions - large or complex scale touring exhibitions of 2D and 3D works	per exhibition	\$10,539.00	\$10,835.00	Yes
Hire fee for travel exhibitions - large or complex scale touring exhibitions of primarily 2D works	per exhibition	\$10,539.00	\$10,835.00	Yes
Hire fee for travel exhibitions - large or complex special touring exhibitions	per exhibition	\$15,808.00	\$16,251.00	Yes
Hire fee for travel exhibitions - medium scale touring exhibitions of 2D and 3D works	per exhibition	\$8,432.00	\$8,669.00	Yes
Hire fee for travel exhibitions - medium scale touring exhibitions of primarily 2D works	per exhibition	\$7,377.00	\$7,584.00	Yes
Hire fee for travel exhibitions - medium special touring exhibitions	per exhibition	\$12,646.00	\$13,001.00	Yes
Hire fee for travel exhibitions - small scale touring exhibitions of 2D and 3D works	per exhibition	\$5,797.00	\$5,960.00	Yes
Hire fee for travel exhibitions - small scale touring exhibitions of primarily 2D works	per exhibition	\$4,216.00	\$4,335.00	Yes
Hire fee for travel exhibitions - small special touring exhibitions	per exhibition	\$8,432.00	\$8,669.00	Yes
Kids Art Adventures	per person	\$27.40 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	\$28.20 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	Yes
Public programs - artist talk or seminar	per person	\$15.80 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	\$16.20 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Public programs - children's workshop or interactive program	per person	\$32.70 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	\$33.60 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	Yes
Public programs - longer artist talk or seminar	per person	\$43.20 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	\$44.40 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	Yes
Public programs - longer workshop or interactive program	per person	\$54.40 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	\$55.90 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	Yes
Public programs - workshop or interactive program	per person	\$43.20 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	\$44.40 10% discount available for Gallery Society members, Glen Street members and Council staff at MAG&M Design Shop and for MAG&M initiated public programs	Yes
Venue hire - commercial	per hour	\$194.00	\$200.00	Yes
Venue hire - non-Northern Beaches based community groups	per hour	\$172.00	\$177.00	Yes
Venue hire - Northern Beaches based community groups	per hour	\$106.00	\$109.00	Yes
Venue hire - private	per hour	\$129.00	\$133.00	Yes
Venue hire - staff costs (2 staff)	per hour	\$212.00	\$218.00	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Meals on Wheels - Food Portions</b>				
<i>Comments:</i>				
Dessert	each	\$2.70	\$3.00	No
Frozen Meal Range	per meal		\$5.00	No
Juice	each	\$0.50	\$0.50	No
Main meal	per meal	\$7.20	\$7.50	No
Omelette	each	\$2.20	\$2.20	No
Petite meal	per meal	\$5.10	\$5.50	No
Salad	each	\$8.20	\$9.00	No
Sandwich	each	\$4.60	\$4.60	No
Soup	each	\$2.70	\$3.00	No
<b>Meals on Wheels - Other Charges</b>				
<i>Comments:</i>				
Community lunches	per lunch	\$11.00	\$12.00	No
Social outing	per instance	\$11.00	\$12.00	No
<b>Northern Beaches Art Exhibition</b>				
<i>Comments:</i>				
Entrant registration fee - adult entrant	per entry	\$37.00	\$39.00	Yes
Entrant registration fee - student/concession	per entry	\$16.00	\$17.00	Yes
<b>Children's Services</b>				
<b>Belrose Children's Centre</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Per child 0 - 2 year room	per day	\$137.00	\$144.00	No
Per child 2 - 3 year room	per day	\$127.00	\$134.00	No
Per child 3 - 5 year room	per day	\$110.00	\$116.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Brookvale Children's Centre</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Per child 0 - 2 year room	per day	\$137.00	\$144.00	No
Per child 2 - 3 year room	per day	\$127.00	\$134.00	No
Per child 3 - 5 year room	per day	\$110.00	\$116.00	No
<b>Cromer Vacation Care</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Vacation care daily fee (per child per day)	per day	\$80.00	\$85.00	No
<b>Dee Why Children's Centre</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Per child 0 - 2 year room	per day	\$137.00	\$144.00	No
Per child 2 - 3 year room	per day	\$127.00	\$134.00	No
Per child 3 - 5 year room	per day	\$110.00	\$116.00	No
<b>Family Day Care</b>				
<i>Comments:</i>				
Family Play Session Fee 10 Sessions-Fee for families to attend 10 play sessions	per 10 sessions	\$54.00	Deleted Fee	No
Family Play Session Fee 4 Sessions-Fee for families to attend 4 play sessions	per 4 sessions	\$21.10	Deleted Fee	No
Late submission of Educator administration records	per event	\$5.20	\$5.40	No
Parent Administration Levy to support the cost of care	per hour	\$1.95	\$2.00	No
Play session - basic rate for educators to attend play session	per session	\$9.95	Deleted Fee	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Play session - inclusive rate for educators to attend play session - partial vehicle lift to support attendance	per session	\$13.50	Deleted Fee	No
Provide training to family day care educators	per session	up to \$55.00	up to \$55.00	Yes
<b>Forestville Vacation Care</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Vacation care daily fee (per child per day)	per day	\$80.00	\$85.00	No
<b>Harbord Vacation Care</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	Deleted Fee	Yes
Late collection fee	per 5 minutes	\$11.10	Deleted Fee	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	Deleted Fee	No
Vacation care daily fee (per child per day)	per day	\$80.00	Deleted Fee	No
<b>Harbour View Children's Centre</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Per child 0 - 2 year room	per day	\$146.00	\$153.00	No
Per child 2 - 3 year room	per day	\$136.00	\$143.00	No
Per child 3 - 5 year room	per day	\$123.00	\$129.00	No
<b>Manly Vale Vacation Care</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Vacation care daily fee (per child per day)	per day	\$80.00	\$85.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Narrabeen Children's Centre</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Per child 0 - 2 year room	per day	\$137.00	\$144.00	No
Per child 2 - 3 year room	per day	\$127.00	\$134.00	No
Per child 3 - 5 year room	per day	\$110.00	\$116.00	No
<b>North Harbour Children's Centre</b>				
<i>Comments:</i>				
Child aged 3 years old on or before 31 July	per day	\$58.00	\$59.00	Deleted Fee No
Child aged 4 years old on or before 31 July	per day	\$55.00	\$56.00	Deleted Fee No
Child from low income and Aboriginal families (criteria apply)	per day	\$10.30		Deleted Fee No
Failed payment transaction attempt	each	\$2.90		Deleted Fee Yes
Late collection fee	per 5 minutes	\$11.10		Deleted Fee No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$15.00	Deleted Fee No
<b>North Harbour Vacation Care</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Vacation care daily fee (per child per day)	per day	\$80.00	\$85.00	No
<b>Occasional Care Centre</b>				
<i>Comments:</i>				
Cancellation after 8.30 AM on day of care	per charge	full fee for booked care	full fee for booked care	No
Cancellation before 8.30 AM on day of care	per charge	\$16.50	\$17.00	No
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Per child 8.30am to 3.30pm	per day	\$103.00	\$108.00	No
Per child between 8.30am to 3.30pm	per hour	\$20.00	\$21.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Preschool - school term only</b>				
<i>Comments:</i>				
Child aged 3 years old on or before 31 July	per day	\$58.00	\$59.00	No
Child aged 4 years old on or before 31 July	per day	\$55.00	\$56.00	No
Child from low income and Aboriginal families (criteria apply)	per day	\$10.30	\$10.60	No
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$11.40	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$15.00	No
<b>Roundhouse Children's Centre</b>				
<i>Comments:</i>				
Failed payment transaction attempt	each	\$2.90	\$3.00	Yes
Late collection fee	per 5 minutes	\$11.10	\$15.00	No
Late payment fee applied to accounts 28 days in arrears	each	\$11.10	\$11.40	No
Per child 0 - 2 year room	per day	\$146.00	\$153.00	No
Per child 2 - 3 year room	per day	\$136.00	\$143.00	No
Per child 3 - 5 year room	per day	\$123.00	\$129.00	No
<b>Vacation Care Administration</b>				
<i>Comments:</i>				
Advertisement in vacation care brochure	per charge	\$1,100.00	\$1,131.00	Yes
<b>Environmental Compliance</b>				
<b>Animal Management (Companion Animals Registration)</b>				
<i>Comments:</i>				
Annual permit - cats not desexed by four months of age	per animal	\$81.00	\$81.00	No
Annual permit - owners of dogs of a restricted breed or declared to be dangerous	per animal	\$197.00	\$197.00	No
Assistance animal	per application	Zero	Zero	No
Cat - desexed	per animal	\$56.00	\$56.00	No
Cat - desexed (sold by pound/shelter)	per animal	Zero	Zero	No
Cat - eligible pensioner	per animal	\$27.00	\$27.00	No
Cat - not desexed (not recommended)	per animal	\$56.00	\$56.00	No
Cat - not desexed (recognised breeder)	per animal	\$56.00	\$56.00	No
Cat born prior to 1 July 1999 where ownership has not changed	per application	Zero	Zero	No
Dog - desexed (by relevant age eligible pensioner)	per animal	\$27.00	\$27.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Dog - desexed (by relevant age)	per animal	\$66.00	\$66.00	No
Dog - desexed (sold by pound/shelter)	per animal	Zero	Zero	No
Dog - not desexed (not recommended)	per animal	\$66.00	\$66.00	No
Dog - not desexed (recognised breeder)	per animal	\$66.00	\$66.00	No
Dog - not desexed or desexed after relevant age	per animal	\$224.00	\$224.00	No
Dog in the services of the State, for example, a police dog	per application	Zero	Zero	No
Greyhound currently registered under the Greyhound Racing Act 2009	per application	Zero	Zero	No
Late Fee (registration)	per application	\$18.00	\$18.00	No
Working dog	per application	Zero	Zero	No
<b>Animal Management (Companion Animals)</b>				
<i>Comments:</i>				
Animal surrender fee	per animal	\$378.00	\$389.00	No
Daily maintenance charge	per day	\$82.00	\$85.00	No
Dangerous Dog and Restricted Dog Enclosure Certificate of Compliance fee s58H(2)(b) (includes one inspection)	per certificate	\$150.00	\$155.00	No
Dog waste bags - 200 bags per roll	per roll	\$5.40	\$5.60	Yes
Release fee for animals identified on the Companion Animals Register (includes the first day of maintenance)	per animal	\$119.00	\$123.00	No
Release fee for animals not identified on the Companion Animals Register (includes the first day of maintenance)	per animal	\$130.00	\$134.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Awnings</b>				
<b>Comments:</b>				
Application for extension of time - notice	each	\$80.00	\$121.00	Yes
Cost compliance notice, non-compliance with order for awnings	per officer per hour	\$80.00	\$83.00	Yes
Defective awning inspection; proactive or complaint	per inspection	\$227.00	\$234.00	Yes
<b>Building Approval Inspections</b>				
<b>Comments:</b>				
Construction site proactive inspection	per inspection	\$190.00	\$196.00	Yes
Critical Stage Inspections Class 1 and 10 Buildings (per inspection)	per inspection	\$244.00	\$251.00	Yes
Critical Stage Inspections Class 2 and 9 Buildings	per inspection	\$290 + \$75 per additional unit	\$290 + \$75 per additional unit	Yes
Travel Fee to Great Mackerel Beach, Coasters Retreat, Towlers Bay, Morning Bay, Elvina Bay due to certification inspections (one off charge)	per application	\$250.00	\$257.00	Yes
<b>Building Approvals</b>				
<b>Comments:</b>				
Peer review of an alternate solution associated with Construction Certificate and Complying Development Certificate	per application	\$500.00	\$514.00	Yes
Refund of Application Fees - Construction Certificate, Complying Development Certificate, Section 68 and Building Information Certificate	per application	100% where no assessment carried out	100% where no assessment carried out	Yes
Refund of Application Fees - Construction Certificate, Complying Development Certificate, Section 68 and Building Information Certificate	per application	50% where partial assessment carried out (including any one of the following; inspection, notification, assessment and/or correspondence).	50% where partial assessment carried out (including any one of the following; inspection, notification, assessment and/or correspondence).	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Building Compliance</b>				
<b>Comments:</b>				
Application for extension of time - notice	per application	\$117.00	\$121.00	Yes
Cost Compliance Notice - non-compliance with Order for illegal and non-compliant building work	per officer per hour	\$80.00	\$83.00	Yes
<b>Building Information Certificate</b>				
<b>Comments:</b>				
Building Information Certificate - additional inspection	per inspection	\$90.00	\$90.00	No
Building Information Certificate Application - Class 1 and 10 Buildings	per application	\$250.00	\$250.00	No
Building Information Certificate Application - Class 2 and 9 Buildings - floor area > 2,000m <sup>2</sup>	per application	\$1,650 + \$0.075 per m <sup>2</sup> over 2,000m <sup>2</sup>	\$1,165 + \$0.75 per m <sup>2</sup> over 2,000m <sup>2</sup>	No
Building Information Certificate Application - Class 2 and 9 Buildings - floor area between 200m <sup>2</sup> and 2,000m <sup>2</sup>	per application	\$250 + \$0.50 per m <sup>2</sup> over 200m <sup>2</sup>	\$250 + \$0.50 per m <sup>2</sup> over 200m <sup>2</sup>	No
Building Information Certificate Application - Class 2 and 9 Buildings - floor area not exceed 200m <sup>2</sup>	per application	\$250.00	\$250.00	No
Building Information Certificate Application - Unauthorised Works Building Information Certificate Applications incur additional costs equivalent to the Development Application, Construction Certificate, Complying Development Certificate, Section 94 contributions, and as applicable notification of neighbours per the approved fees and charges schedule, in addition to the base application fee	each	\$250 plus additional cost	\$250 plus additional cost	No
Building Information Certificate Application - Where relates to external wall or area without floor area	per application	\$250.00	\$250.00	No
Building Information Certificate notification	per notification	\$328.00	\$338.00	Yes
Copy of Building Information Certificate	each	\$13.00	\$13.00	No
<b>Compliance Certificate</b>				
<b>Comments:</b>				
Compliance Certificate Fee - where Council nominated as Principal Certifier	each	\$317.00	\$326.00	Yes
<b>Complying Development Applications</b>				
<b>Comments:</b>				
Complying Development Applications - Class 1 and 10 - work value less than or equal to \$50,000 (application fee based on value of works)	per application	\$565.00	\$581.00	Yes
Complying Development Applications - Class 1 and 10 - work value between \$50,001 to \$150,000	per application	\$821.00	\$844.00	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Complying Development Applications - Class 1 and 10 - work value between \$150,001 to \$250,000	per application	\$1,283.00	\$1,319.00	Yes
Complying Development Applications - Class 1 and 10 - work value between \$250,001 to \$500,000	per application	\$1,642.00	\$1,688.00	Yes
Complying Development Applications- Class 1 and 10 - work value between \$500,001 to \$1 million	per application	\$1,949.00	\$2,004.00	Yes
Complying Development Applications - Class 1 and 10 - work value more than \$1 million to \$2 million	per application	\$2,872.00	\$2,953.00	Yes
Complying Development Applications - Class 1 and 10 - work value more than \$2 million	per application	\$3,100.00	\$3,187.00	Yes
Complying Development Applications - Class 2 to 9 - work value less than or equal to \$50,000 (application fee based on value of works)	per application	\$700.00	\$720.00	Yes
Complying Development Applications - Class 2 to 9 -work value between \$50,001 to \$150,000	per application	\$950.00	\$977.00	Yes
Complying Development Applications - Class 2 to 9 - work value between \$150,001 to \$250,000	per application	\$1,350.00	\$1,388.00	Yes
Complying Development Applications - Class 2 to 9 - work value between \$250,001 to \$500,000	per application	\$1,750.00	\$1,799.00	Yes
Complying Development Applications - Class 2 to 9 - work value between \$500,001 to \$1 million	per application	\$2,050.00	\$2,108.00	Yes
Complying Development Applications - Class 2 to 9 - work value between \$1 million to \$2 million	per application	\$2,800.00	\$2,879.00	Yes
Complying Development Applications - Class 2 to 9 - work value more than \$2 million	per application	\$3,100.00	\$3,187.00	Yes
Notification fee for Complying Development Certificate application	per application	\$257.00	\$265.00	Yes
Modification of a Complying Development Certificate	per application	\$411.00	\$423.00	Yes
<b>Construction Certificates</b>				
<b>Comments:</b>				
Construction Certificates - Class 2 - 9 Buildings - work value between \$1 million to \$2 million	per application	\$2,700.00 plus 0.2% of value of works exceeding \$1,000,000	\$3,700.00	Yes
Construction Certificates - Class 2 - 9 Buildings - work value between \$150,001 to \$250,000 (application fee based on value of works)	per application	\$1,847.00	\$1,899.00	Yes
Construction Certificates - Class 2 - 9 Buildings - work value between \$500,001 to \$1 million	per application	\$3,283.00	\$3,375.00	Yes
Construction Certificates - Class 2 - 9 Buildings - work value less than or equal to \$150,000 (application fee based on value of works)	per application	\$1,231.00	\$1,266.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Construction Certificates - Class 2 - 9 Buildings - work value more than \$2 million	per application	\$4,000.00	\$4,112.00	Yes
Construction Certificates - Class 2 - 9 Buildings work value between \$250,001 to \$500,000	per application	\$2,565.00	\$2,637.00	Yes
Construction Certificates Class 1 & 10 Buildings - work value between \$1 million to \$2 million	per application	\$2,770.00	\$2,848.00	Yes
Construction Certificates Class 1 & 10 Buildings - work value between \$150,001 to \$250,000	per application	\$1,026.00	\$1,055.00	Yes
Construction Certificates Class 1 & 10 Buildings - work value between \$250,001 to \$500,000	per application	\$2,052.00	\$2,110.00	Yes
Construction Certificates Class 1 & 10 Buildings - work value between \$500,001 to \$1 million	per application	\$2,257.00	\$2,321.00	Yes
Construction Certificates Class 1 & 10 Buildings - work value less than or equal to \$150,000 (application fee based on value of works)	per application	\$821.00	\$844.00	Yes
Construction Certificates Class 1 & 10 Buildings - work value more than \$2 million	per application	\$3,200.00	\$3,290.00	Yes
Modification of Construction Certificate - modification of Class 1 & 10 building	per application	\$500 or 20% of original CC fee whichever is higher	\$500 or 20% of original CC fee whichever is higher	Yes
Modification of Construction Certificate - modification of Class 2-9 building	per application	\$1,200 or 20% of original CC fee whichever is higher	\$1,200 or 20% of original CC fee whichever is higher	Yes
<b>Fire Safety</b>				
<b>Comments:</b>				
Annual Fire Safety Statement - request for a stay of penalty infringement notice (AFSS current)	per application	\$462.00 Annual Fire Safety Statement - request for a stay of penalty infringement notice (AFSS current)	\$450.00 Annual Fire Safety Statement - request for a stay of penalty infringement notice (AFSS current)	Yes
Annual Fire Safety Statement - request for a stay of penalty infringement notice (AFSS overdue)	per application	\$800.00	\$800.00	Yes
Annual Fire Safety Statement Inspection	each	\$264.00	\$272.00	Yes
Application for extension of time - Fire Safety Orders	each	\$264.00	\$272.00	Yes
Boarding House / Shared Accommodation fire safety inspection	per inspection	\$264.00	\$272.00	Yes
Fire Safety Compliance Cost Notices	per hour	\$117.00	\$121.00	No
Modification of Fire Order	each	\$359.00	\$370.00	Yes
Registration of Annual Fire Safety Statement	per statement	\$96.00	\$100.00	Yes
Re-inspection of Boarding House / Shared Accommodation fire safety inspection	per inspection	\$264.00	\$272.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Health Approvals - Food</b>				
<i>Comments:</i>				
Event food stall inspection fee (minimum 2 hours booking) applies to non-approved stalls or stalls operating on private land. Including travel time	per hour	\$180.00	\$186.00	No
Mobile food - annual mobile food vendor application - low risk food	per application	\$286.00	\$295.00	No
Mobile food annual mobile food vendor application - medium and high risk	per application	\$454.00	\$467.00	No
Mobile food premises annual administration fee - private land	per application	\$454.00	\$467.00	No
Mobile food vendor application - amendment to approved application	per application	\$64.00	\$66.00	No
Temporary food stall application - amendment to approved application	per application	\$64.00	\$66.00	No
Temporary food stall application - low risk food. Three year approval includes assessment fee and all routine inspections during the period of approval	per application	\$257.00	\$265.00	No
Temporary food stall application - Medium & High Risk. Two year approval includes assessment fee and all routine inspections during the period of approval	per application	\$257.00	\$265.00	No
Temporary food stall approval - one off event	per application	\$154.00	\$159.00	No
Temporary food stall/mobile application - charity/community with evidence	per application	Zero	Zero	No
Temporary food stall/mobile re-inspection fee	per inspection	\$286.00	\$295.00	No
<b>Health Approvals - Heaters</b>				
<i>Comments:</i>				
Solid fuel heaters - application to install	per application	\$281.00	\$289.00	No
Solid fuel heaters - inspection & reinspection	per inspection	\$128.00	\$132.00	No
Solid fuel heaters renewal, review or amendment - solid fuel heater	per application	\$170.00	\$175.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Health Approvals - Other</b>				
<b>Comments:</b>				
Application fee for Extension of Time for Environmental Notices	per application	\$72.00	\$110.00 Application fee for Extension of Time for Environmental Health Notices	No
Application Urgency Fee - 2 working days or less prior to required approval date	per application	\$257.00	\$265.00	No
Application urgency fee - between 3-10 working days prior to required approval date	per application	\$117.00	\$121.00	No
Cancellation Fee at 25% of original fee - including but not limited to applications and inspections	per application	25% of original fee	25% of original fee	No
Improvement Notice Fee	per application	\$330.00	\$330.00	No
Staff time - including but not limited to advice, inspections, presentations and professional services	per hour	\$89.00	\$92.00	No
<b>Health Approvals - Wastewater</b>				
<b>Comments:</b>				
Application for approval to operate sewer/wastewater treatment system (pensioner fee) - with evidence	per application	\$96.00	\$99.00	No
Application for approval to operate sewer/wastewater treatment system (pump to sewer/truck systems fee)	per application	\$196.00	\$202.00	No
Application to install a Commercial/greater than 10 person onsite sewage/wastewater management system	per application	\$454.00	\$467.00	No
Application to install a Domestic sewer/wastewater treatment system	per application	\$380.00	\$391.00	No
Application to install a greywater treatment system	per application	\$144.00	\$149.00	No
Application to operate - sewer/wastewater treatment system - does not apply to pump to sewer systems, pensioner fees and non-accredited systems.	per application	\$281.00	\$289.00	No
Application to operate a greywater treatment system	per application	\$144.00	\$149.00	No
Application to operate commercial sewer/wastewater system not accredited by NSW health and/or serves greater than 10 persons	per application	\$329.00	\$339.00	No
Sewer/wastewater system - re-inspection fee	per inspection	\$281.00	\$289.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Health Compliance</b>				
<i>Comments:</i>				
Compliance Cost Notice	per hour	\$89.00 Compliance cost notices, per officer per hour, plus all direct costs as incurred.	\$92.00 Compliance cost notices, per officer per hour, plus all direct costs as incurred.	No
Fee for clean-up, prevention and noise control notices	each	\$577.00 Prescribed fee for clean-up, prevention and noise control notices	\$605.00 Prescribed fee for clean-up, prevention and noise control notices	No
Sampling (this includes but not limited to soil, water and asbestos)	per sample	\$196.00 Fee payable for sample, includes analysts cost and officer time	\$202.00 Fee payable for sample, includes analysts cost and officer time	No
Vapour recovery inspection for storage tanks on petrol service stations and control equipment for petrol dispensers	per inspection	\$391.00	\$402.00	No
Vapour recovery re-inspection fee	per inspection	\$286.00	\$295.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Health Inspections - Food</b>				
<b>Comments:</b>				
Application for Food Act Clearance Certificate	per application	\$359.00	\$370.00 Prohibition Order Clearance Certificate inspection fee	No
Food Act - Fee for improvement notice	each	\$330.00 Food Act - Fee for improvement notice	\$330.00 Food Act - Fee for improvement notice	No
Food Handlers' Seminar - onsite group booking - minimum 10 persons (after hours)	per booking	\$412.00	\$424.00	Yes
Food Handlers' Seminar - onsite group booking - minimum 10 persons (working hours)	per booking	\$275.00	\$283.00	Yes
Food Handlers' Seminar - staff employed outside LGA	per person	\$117.00	Deleted Fee	Yes
Food Handlers' Seminar - staff employed within LGA	per person	Zero	Deleted Fee	Yes
Food premises annual administration fee - 5 star Scores on Doors premises (between 6 and 50 full time Food Handlers)	each	\$459.00	\$472.00	No
Food premises annual administration fee - 5 star Scores on Doors premises (more than 50 full time Food Handlers)	each	\$791.00	\$814.00	No
Food premises annual administration fee - 5 star Scores on Doors premises (up to & including 5 full time Food Handlers)	each	\$296.00	\$305.00	No
Food premises annual administration fee - charity/community organisations	each	Zero	Zero	No
Food premises annual administration fee (between 6 and 50 full time Food Handlers)	each	\$596.00	\$613.00	No
Food premises annual administration fee (more than 50 full time Food Handlers)	each	\$971.00	\$999.00	No
Food premises annual administration fee (up to & including 5 full time Food Handlers)	each	\$391.00	\$402.00	No
Food premises pre-fitout consultancy inspection / public health advisory inspection fee	per application	\$286.00	\$295.00	No
Food premises re-inspection fee / secondary routine inspection fee- all risk categories	per inspection	\$328.00	\$338.00	No
Food premises sampling	per sample	\$196.00	\$202.00	No
Home based food business application fee	per application	\$401.00	\$413.00	No
Scores on Doors review application (within 3 months of application)	per application	\$328.00	\$338.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Health Inspections - Public Health</b>				
<i>Comments:</i>				
Boarding house inspection/re-inspection fee	per inspection	\$391.00	\$402.00 Boarding house inspection/re-inspection fee	No
Inspection beauty premises, including hairdressers/barbers with no skin penetration	per inspection	\$165.00	\$170.00	No
Inspection cooling towers/warm water systems	per inspection	\$391.00	\$402.00	No
Inspection public swimming pools	per inspection	\$391.00	\$402.00	No
Notification of installation of regulated systems	per notification	\$115.00	\$115.00	No
Notification of new public swimming pool or spa pool	per notification	\$100.00	\$100.00	No
Notification of new skin penetration premises	per notification	\$100.00	\$100.00	No
Public Heath Act - Fee for improvement notice and prohibition order (in any other case)	each	\$330.00 Public Heath Act - Fee for improvement notice and prohibition order (in any other case)	\$330.00 Public Heath Act - Fee for improvement notice and prohibition order (in any other case)	No
Public Heath Act - Fee for improvement notice and prohibition order (regulated system)	each	\$560.00 Public Heath Act - Fee for improvement notice and prohibition order (regulated system)	\$560.00 Public Heath Act - Fee for improvement notice and prohibition order (regulated system)	No
Regulated system - RMP and Certificate of Audit administration fee	each	\$106.00	\$109.00	No
Regulated systems sampling	per sample	\$196.00	\$202.00	No
Re-inspection fee (beauty salon/skin penetration/cooling tower/public swimming pool)	per inspection	\$286.00	\$295.00	No
Re-inspection of Prohibition order Public Health Act	per inspection	\$286.00	\$295.00	No
Sex services - inspection/re-inspection	per inspection	\$471.00	\$485.00	No
Skin penetration inspection	per inspection	\$391.00	\$402.00	No
Skin penetration pre-fitout consultancy inspection / public health advisory inspection fee	per application	\$286.00	\$295.00	No
<b>Impounded Animals (other than companion animals)</b>				
<i>Comments:</i>				
Conveyance fee	per animal	\$66.00	\$68.00	No
Holding, sustenance and veterinary care fee	per animal	\$80.00	\$83.00	No
Notice/administration fee	per animal	\$179.00	\$185.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Impounded Articles - Large Articles that can not be readily transported in a Ranger vehicle (excluding those for which another fee is already specified)</b>				
<i>Comments:</i>				
Conveyance, storage and notice/administration fee	per article	\$128.00 1st 28 day period, additional \$180 for 28 days	\$132.00 1st 28 day period, additional \$180 for 28 days	No
<b>Impounded Articles - Shopping Trolleys and Bikes</b>				
<i>Comments:</i>				
Conveyance, storage and notice/administration fee	per article	\$128.00 28 day holding period only	\$132.00 28 day holding period only	No
<b>Impounded Articles - Small Articles that can be readily transported in a Ranger vehicle (excluding those articles for which another fee is already specified)</b>				
<i>Comments:</i>				
Conveyance, storage and notice/administration fee	per article	\$89.00 28 day holding period only	\$92.00 28 day holding period only	No
<b>Impounded Articles - Vehicles (incl cars, boats over 5m, boat trailers, box trailers, caravans etc.)</b>				
<i>Comments:</i>				
Conveyance fee -includes collection, storage and notice/administration fee	per article	\$177.00 or actual cost to council - whichever is the higher	\$182.00 or actual cost to council - whichever is the higher	No
Storage fee - held at a Council owned facility	per day	\$44.20 per day or actual cost to council - whichever is the higher	\$45.40 per day or actual cost to council - whichever is the higher	No



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Impounded Articles - Watercraft ( 5m and under)</b>				
<i>Comments:</i>				
Additional storage fee - watercraft held at a Council owned facility	per day	\$44.20 applied for each day over 28 days.	\$45.40 applied for each day over 28 days.	No
Conveyance fee - includes collection, storage and notice/administration fee	per article	\$177.00 or actual cost to council - whichever is the higher	\$182.00 or actual cost to council - whichever is the higher	No
Storage fee - watercraft held at a contractor's facility	per day	\$56.00 per day or actual cost to council - whichever is the higher	\$58.00 per day or actual cost to council - whichever is the higher	No
Storage fee (after the first 5 days) - watercraft held at a Council owned facility	per day	for days 6 to 31 (inclusive) and then \$20 per day thereafter	Deleted Fee	No
<b>Occupation Certificates</b>				
<i>Comments:</i>				
Occupation Certificate - Class 1 and 10 building	per application	\$238.00	\$245.00	Yes
Occupation Certificate - Class of building 2 - 9	per application	\$310 + \$75 per additional unit	\$310 + \$75 per additional unit	Yes
<b>Out of Hours Building Works Applications</b>				
<i>Comments:</i>				
Amendments to out of hours building works application - can only amend an existing permit prior to commencement	per application	\$74.00	\$77.00	No
Out of hours application for building works. One application required for each period of 24 hours in which out of hours working is to be conducted	per application	\$538.00	\$554.00	No
Urgency fee for out of hours work application - at least 2 hours notice is required to process an urgency application	per application	\$538.00	\$554.00	No
<b>Outstanding Notices and Orders Certificates - Section 735A and 121ZP</b>				
<i>Comments:</i>				
Outstanding notices and orders certificates application for Section 735A and 121ZP (Outstanding Notices) Certificate (5 day turn around)	per application	\$159.00	\$164.00	No
Urgency fee - application for Section 735A and 121ZP Certificate (2 day turn around)	per application	\$138.00	\$55.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Parking Management Fee Private Property</b>				
<i>Comments:</i>				
Existing contracts	per space per annum	\$55.00 per space per annum, or as specified in contract	\$57.00 per space per annum, or as specified in contract	Yes
New contracts	per space per annum	\$114.00 per space per annum, or as specified in contract	\$118.00 per space per annum, or as specified in contract	Yes
<b>Part 6 (formerly Part 4A) Certificate</b>				
<i>Comments:</i>				
Copy of Part 6 (formerly Part 4A) Certificate	each	\$10.00	\$10.00	No
<b>Principal Certifying Authority Appointment</b>				
<i>Comments:</i>				
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value between \$1 million to \$2 million	per application	\$2,162.00	\$2,223.00	Yes
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value between \$250,001 to \$500,000	per application	\$1,476.00	\$1,518.00	Yes
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value between \$500,001 to \$1 million	per application	\$1,687.00	\$1,735.00	Yes
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value less than or equal to \$250,000 (application fee based on value of works)	per application	\$1,319.00	\$1,356.00	Yes
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value more than \$2 million	per application	\$2,500.00	\$2,570.00	Yes
Appointment of Council as the PCA. Excludes forced appointment by the BPB, or appointment as replacement PCA.	per application	\$117.00	\$121.00	Yes
Complaint inspection fee where Council has been appointed as Principal Certifier - inspection charge where complaint is justified (per complaint inspection)	per application	\$250.00	\$257.00	Yes
Transfer of PCA role to Council - file review fee.	per application	\$411.00	\$423.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Private Certifier Certificate Registration</b>				
<i>Comments:</i>				
Registration of Part 6 (formerly Part 4A) Certificate issued by Private Certifier of CC, CDC, OC, compliance certificates and Strata Title (subdivision) certificates	per application	\$36.00	\$36.00	No
<b>Section 68 Applications</b>				
<i>Comments:</i>				
Section 68 Application Fee - install a manufactured home; moveable dwelling or Associated structure on land	per application	\$1,200.00	\$1,234.00	Yes
Section 68 Completion Certificate Fee - install a manufactured home; moveable dwelling or Associated structure on land	per application	\$238.00	\$245.00	Yes
Section 68 Inspection Fee - install a manufactured home; moveable dwelling or Associated structure on land (per inspection)	per application	\$244.00	\$251.00	Yes
<b>Strata Applications</b>				
<i>Comments:</i>				
Signing of legal documents including Strata Plan and other legal documents	per application	\$394.00	\$406.00	Yes
Strata application review	per application	\$791.00	\$814.00	Yes
Strata Plan - Assessment of a request to terminate a Strata Plan	per application	\$500.00	\$500.00	No
<b>Strata Title Certificate Application</b>				
<i>Comments:</i>				
Strata Title Certificate Application - additional inspections or re-inspections, if required	per inspection	\$275.00	\$283.00	Yes
Strata title certificate application for buildings erected prior to introduction of Ordinance 70 or under BCA, per application plus price per unit and one inspection	per application	\$1,020 plus \$220 per unit	\$1,020 plus \$220 per unit	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Swimming Pools</b>				
<i>Comments:</i>				
Additional urgency fee - 4 working day turnaround for Swimming Pool Compliance Certificate, initial inspection	per application	\$633.00	\$651.00	Yes
Application (including inspection) for Section 22 Exemption - Swimming Pools Act	per application	\$250.00	\$250.00	No
Application for extension of time to comply with Direction issued under Swimming Pools Act	per application	\$117.00	\$121.00	No
Initial inspection fee of swimming pool as a result of a 22E Notice issued by private Accredited Certifier	per inspection	\$150.00	\$150.00	No
Initial Inspection of swimming pool for Compliance Certificate application	per inspection	\$150.00	\$150.00	Yes
Proactive initial inspection of swimming pool as part of Council's adopted statutory inspection program	per inspection	\$150.00	\$150.00	No
Proactive reinspection fee of swimming pool as part of Council's adopted statutory inspection program	per inspection	\$100.00	\$100.00	No
Re-inspection fee of swimming pool as a result of a 22E Notice issued by private Accredited Certifier	per inspection	\$100.00	\$100.00	No
Reinspection of private swimming pool (per reinspections) - Exemption application	per inspection	\$100.00	\$100.00	No
Reinspection of swimming pool for Compliance Certificate application	per inspection	\$100.00	\$100.00	Yes
Swimming Pool CPR Sign	each	\$19.20	\$19.70	Yes
Swimming Pool Registration	per application	\$10.00	\$10.00	Yes
<b>Transport &amp; Civil Infrastructure</b>				
<b>Bicycle parking in pay stations eg Whistler Street and PCYC</b>				
<i>Comments: No reduction in Fee for late application</i>				
Annual renewal fee	per card	\$65.00	\$67.00	Yes
New application fee (non-refundable)	per application	\$65.00	\$67.00	Yes
Replacement card	per key	\$32.50	\$34.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Building Waste Container (Skips)</b>				
<i>Comments:</i>				
Application fee including first 7 days rental	per application	\$205.00	\$211.00	No
Late application fee - when containers/skips delivered prior to obtaining a Permit	per bin	\$939.00	\$966.00	No
Placement fee after the first 7 days (per week or part thereof)	per week	\$190.00	\$196.00	No
<b>Civil Works</b>				
<i>Comments:</i>				
Civil works - provision of Council works undertaken on behalf of third party	per request	cost plus 10%	Cost plus 10%	Yes
<b>Community information blade</b>				
<i>Comments:</i>				
Recovery from applicants for the cost of the manufacture and installation of community information blade	per application	\$550.00	\$566.00	Yes
<b>Crane airspace approval</b>				
<i>Comments:</i>				
Crane airspace approval	per application	\$300.00	\$310.00	No
<b>Driveway Delineation</b>				
<i>Comments:</i>				
A single commercial or industrial driveway	per set of lines	\$460.00	\$475.00	No
A single residential driveway	per set of lines	\$330.00	\$340.00	No
<b>Electric Vehicle Charging</b>				
<i>Comments:</i>				
Annual fee for a dedicated public electric vehicle charging space	per annum		\$1,737.00	No
Application fee for a dedicated public electric vehicle charging space	per application		\$565.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Event parking - overstay timed restriction</b>				
<i>Comments: Fee for businesses or individuals applying for permits for parking. Does not apply to non-for-profit organizations</i>				
Hourly charge - after first three hours into overstay of timed restriction	per hour per vehicle	\$10.00 Per hour per vehicle	\$10.30	Yes
Hourly charge - first three hours into overstay of timed restriction	each	\$5.00	\$5.10	Yes
Processing administrative fee	each	\$50.00	\$50.00	Yes
<b>Event parking - permit application paid parking</b>				
<i>Comments: Fee for businesses or individuals applying for permits for parking. Does not apply to non-for-profit organizations</i>				
Processing administrative fee	each	\$50.00	\$51.40	Yes
<b>Parking - Car Share</b>				
<i>Comments:</i>				
Car share annual fee - maintenance per each authorised space	each	\$1,687.00	\$1,735.00	Yes
Initial car share fee - licence administration	per application	\$549.00	\$565.00	No
Initial car share fee - parking space	each	\$1,687.00	\$1,735.00	Yes
<b>Parking - Dee Why PCYC Parking Station</b>				
<i>Comments: Please note on a Sunday and Public Holidays, the car park opens at 6:30am</i>				
Additional after hours charge for release of vehicles locked in the parking station - charged by the security company	per occasion	At Cost	At Cost	Yes
Monday - Sunday (5:30am -12am midnight) 3 - 4 hours	per time limit	\$3.00	\$3.00	Yes
Monday - Sunday (5:30am-12am midnight) 0 - 3 hours	per time limit	Zero	Free	Yes
Monday - Sunday (5:30am-12am midnight) 4 -5 hours	per time limit	\$4.00	\$4.00	Yes
Monday - Sunday (5:30am-12am midnight) 5+ hours	per time limit	\$5.00	\$5.00	Yes
Overnight rate	per time limit	\$5.00	\$5.00	Yes
<b>Parking - Dee Why PCYC Parking Station - Prepaid Accounts</b>				
<i>Comments: Please note, annual fees may be paid annually or monthly. Monthly fees will be charged by direct debit only. (Monthly fee is 1/12 of fee regardless of days in month)</i>				
a) Each day up to 1 week	per day	\$8.20	\$8.40	Yes
b) Each day 1 week – 2 weeks	per day	\$7.70	\$7.90	Yes
c) More than 2 weeks pre-paid parking	per month	\$103.00	\$108.00	Yes
d) PCYC overnight parking permit (access between 5:00pm and 8:00am). For parking outside these hours, the casual fee and charges apply.	per month	\$52.00	\$54.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Parking - Manly Parking Stations - Daily Rates</b>				
<i>Comments: Includes Whistler Street, Peninsula, Pacific Waves, Manly National Parking Stations: Fees and charges may reduce by up to 50% dependant on occupancy</i>				
Late Night Worker - flat fee everyday. Entry after 5pm, exit before 6:30am	each		\$5.50 Flat rate \$5.50 for late night workers who enter after 5pm. Normal fees and charges apply from 6:30am the following day.	Yes
Manly National only - early bird - in by 9am out after 3pm Mon-Fri	per time limit	\$23.00	\$24.00	Yes
Monday - Sunday (6:30am-7pm) 0 - 2 hour	per time limit	Free	Free	Yes
Monday - Sunday (6:30am-7pm) 2 - 2.5 hours	per time limit	\$11.00	\$11.50	Yes
Monday - Sunday (6:30am-7pm) 2.5 - 3 hours	per time limit	\$14.00	\$14.50	Yes
Monday - Sunday (6:30am-7pm) 3 - 3.5 hours	per time limit	\$17.50	\$19.00	Yes
Monday - Sunday (6:30am-7pm) 3.5 - 4 hours	per time limit	\$21.50	\$22.50	Yes
Monday - Sunday (6:30am-7pm) 4 - 5 hours	per time limit	\$34.50	\$35.50	Yes
Monday - Sunday (6:30am-7pm) 5+ hours	per time limit	\$46.50	\$48.00	Yes
Operational commercial vehicle - daily flat fee weekends only	each	\$26.50	\$27.50	Yes
Top up card and replacement card	each	\$52.00	\$50.00	Yes
<b>Parking - Manly Parking Stations - Evening Rate</b>				
<i>Comments: Includes Whistler Street, Peninsula, Pacific Waves, Manly National Parking Stations: Fees and charges may reduce by up to 50% dependant on occupancy</i>				
Every day - evening 7pm-12 midnight (flat rate fee)	per time limit	\$5.50	\$5.50	Yes
<b>Parking - Manly Parking Stations - Night Rate</b>				
<i>Comments: Includes Whistler Street, Peninsula, Pacific Waves, Manly National Parking Stations: Fees and charges may reduce by up to 50% dependant on occupancy</i>				
Additional after hours charge for release of vehicles locked in the parking station - charged by the security company	per occasion	At Cost	At Cost	Yes
Overnight rate - all parking stations (including exiting after midnight Friday - Saturday Whistler Street only)	per time limit	\$5.50	\$5.50	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Parking - Manly Parking Stations - Prepaid Accounts</b>				
<i>Comments: For Manly National Carpark only. This includes replacement fee for loss or damage</i>				
Overnight Access fob	per instance	\$50.00	\$50.00	Yes
<i>Comments: Includes Whistler Street, Peninsula, Pacific Waves, Manly National parking stations. 10% reduction for low emission vehicles (electric and hybrid only). Annual fees may be paid by invoice or direct debit. Monthly fees will be paid by direct debit only</i>				
2 days per week (monthly)	per month	\$95.00	\$98.00	Yes
2 days per week (yearly)	per year	\$1,133.00	\$1,165.00	Yes
3 days per week (monthly)	per month	\$142.00	\$146.00	Yes
3 days per week (yearly)	per year	\$1,699.00	\$1,747.00	Yes
4 days per week (monthly)	per month	\$189.00	\$195.00	Yes
4 days per week (yearly)	per year	\$2,265.00	\$2,329.00	Yes
5 days (Mon-Fri) (monthly)	per month	\$236.00	\$243.00	Yes
5 days (Mon-Fri) (yearly)	per year	\$2,831.00	\$2,911.00	Yes
7 days (Mon-Sun) (monthly)	per month	\$378.00	\$389.00	Yes
7 days (Mon-Sun) (yearly)	per year	\$4,530.00	\$4,657.00	Yes
<b>Parking - Manly Parking Stations - Prepaid Accounts - motorcycles</b>				
<i>Comments: Includes Whistler Street, Peninsula, Pacific Waves, Manly National parking stations. Only applicable if parking in motorcycle designated area. Monthly fee paid by direct debit only</i>				
2 days per week (Monthly)	each	\$46.00 Half price pre-paid parking fee	\$47.30 Half price pre-paid parking fee	Yes
3 days per week (Monthly)	each	\$69.00 Half price pre-paid parking fee	\$71.00 Half price pre-paid parking fee	Yes
4 days per week (Monthly)	each	\$92.00 Half price pre-paid parking fee	\$95.00 Half price pre-paid parking fee	Yes
5 days per week (Monthly)	each	\$115.00 Half price pre-paid parking fee	\$119.00 Half price pre-paid parking fee	Yes
7 days per week (Monthly)	each	\$184.00 Half price pre-paid parking fee	\$190.00 Half price pre-paid parking fee	Yes
<i>Comments: Includes Whistler Street, Peninsula, Pacific Waves, Manly National parking stations. Only applicable if parking in motorcycle designated area. Annual fee paid by invoice or direct debit.</i>				
2 days per week (yearly)	each	\$552.00 Half price pre-paid parking fee	\$568.00 Half price pre-paid parking fee	Yes
3 days per week (yearly)	each	\$828.00 Half price pre-paid parking fee	\$852.00 Half price pre-paid parking fee	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
4 days per week (yearly)	each	\$1,104.00 Half price pre-paid parking fee	\$1,135.00 Half price pre-paid parking fee	Yes
5 days per week (yearly)	each	\$1,380.00 Half price pre-paid parking fee	\$1,419.00 Half price pre-paid parking fee	Yes
7 days per week (yearly)	each	\$2,208.00 Half price pre-paid parking fee	\$2,270.00 Half price pre-paid parking fee	Yes
<b>Parking - Pay and Display - Church Point, Pittwater Park, Woerak/Illuka Reserve</b>				
<i>Comments: Car park where the Northern Beaches Permit is not valid</i>				
Off peak season - 24 hour rate (1 May to 30 Sept inclusive)	per day	\$35.00	\$35.00	Yes
Off peak season - hourly rate (1 May to 30 Sept inclusive)	per hour	\$8.00	\$8.00	Yes
Peak season - 24 hour rate	per day	\$40.00	\$40.00	Yes
Peak season - hourly rate	per hour	\$10.00	\$10.00	Yes
<b>Parking - Pay and Display - Clontarf, Shelly Beach, Sandy Bay &amp; Spit Bridge</b>				
<i>Comments:</i>				
Off peak season - daily rate (1 May to 30 Sept inclusive)	per day	\$35.00	\$35.00	Yes
Off peak season - Hourly rate (1 May to 30 Sept inclusive)	per hour	\$8.00	\$8.00	Yes
Peak season - daily rate (1 Oct to 30 April inclusive)	per day	\$40.00	\$40.00	Yes
Peak season - hourly rate (1 Oct to 30 April inclusive)	per hour	\$10.00	\$10.00	Yes
<b>Parking - Pay and Display - Freshwater to Narrabeen including Manly Dam</b>				
<i>Comments:</i>				
Off peak season - daily rate (1 May to 30 Sept inclusive)	per day	\$35.00	\$35.00	Yes
Off peak season - Hourly rate (1 May to 30 Sept inclusive)	per hour	\$8.00	\$8.00	Yes
Peak season - daily rate (1 Oct to 30 April inclusive)	per day	\$40.00	\$40.00	Yes
Peak season - hourly rate (1 Oct to 30 April inclusive)	per hour	\$10.00	\$10.00	Yes
<b>Parking - Pay and Display - North Narrabeen to Palm Beach</b>				
<i>Comments:</i>				
Off peak season - daily rate (1 May to 30 Sept inclusive)	per day	\$35.00	\$35.00	Yes
Off peak season - Hourly rate (1 May to 30 Sept inclusive)	per hour	\$8.00	\$8.00	Yes
Peak season - daily rate (1 Oct to 30 April inclusive)	per day	\$40.00	\$40.00	Yes
Peak season - hourly rate (1 Oct to 30 April inclusive)	per hour	\$10.00	\$10.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Parking - Pay and Display - Ocean Beach (Manly) to Queenscliff</b>				
<i>Comments: Part of Ocean Beach Front Parking is a Public Reserve</i>				
Off peak season - buses 8+ seats (1 May to 30 Sept inclusive)	per hour	\$35.00	\$35.00	Yes
Off peak season - general parking (1 May to 30 Sept inclusive)	per hour	\$8.00	\$8.00	Yes
Peak season - buses 8+ seats (1 Oct to 30 April inclusive)	per hour	\$40.00	\$40.00	Yes
Peak season - general parking (1 Oct to 30 April inclusive)	per hour	\$10.00	\$10.00	Yes
<b>Parking - Pay and Display - Rowland Reserve</b>				
<i>Comments: Car park where the Northern Beaches Permit is not valid</i>				
Off peak season - 24 hour rate (1 May to 30 Sept inclusive)	per day	\$22.60	\$23.20	Yes
Off peak season - hourly rate (1 May to 30 Sept inclusive)	per hour	\$5.10	\$5.20	Yes
Peak season - 24 hour rate	per day	\$25.60	\$26.30	Yes
Peak season - hourly rate	per hour	\$6.20	\$6.40	Yes
<b>Parking Permit Scheme Manly</b>				
<i>Comments:</i>				
1st permit - residential/ multi-use	per permit	Free	\$47.00	No
2nd permit - residential/ multi-use	per permit	\$42.00	\$120.00	No
3rd permit - residential/ multi-use	per permit	\$110.00	\$180.00	No
4th permit - residential/ multi-use (Extenuating circumstances only)	per permit		\$280.00	No
Business permit	per permit	Free	\$230.00	No
Car share permit	per permit	Free	\$230.00	No
Replacement of multi-use permit	per permit		\$230.00	No
Resident multiuse holder	per permit holder	\$5.00	Deleted Fee	No
Special issue not-for-profit organisation permit	per permit	Free	\$26.00	No
Support worker permit	per permit	Free	\$52.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Parking Permits - Beach</b>				
<i>Comments:</i>				
Additional ratepayer permits - 1 September - 31 August (Max. of two)	per permit	\$216.00	\$223.00	No
Ratepayer permits 1 September - 31 August. The first two permits are free	per permit	Two free	Two free	No
Ratepayer/residents permits (half-yearly) from 1 March to 31 August (max. of two)	per permit	\$108.00	\$112.00	No
Replacement of lost, damaged or discarded permits 1 September - 31 August	per permit	\$108.00	\$112.00	No
Replacement permits for new vehicle/windscreen or damaged permits 1 September - 31 August	per permit	\$108.00	\$112.00	No
Resident permits 1 September - 31 August (Max. of two)	per permit	\$216.00	\$223.00	No
<b>Parking Permits - Church Point Reserve &amp; Precinct</b>				
<i>Comments:</i>				
Bollard key replacement bond	per key	\$204.00	\$200.00	No
Church Point carpark reserved parking space (Coupon) by direct debit or invoice	per space per annum	\$5,316.00	\$5,465.00	Yes
Church Point carpark reserved parking space (Coupon) by direct debit or invoice	per space per month	\$444.00	\$456.00	Yes
LGA Residents only full year 1 September - 31 August - there is no guaranteed space	per permit	\$538.00	\$554.00	No
LGA Residents only half yearly permits - there is no guaranteed space - from 1 March to 31 August	per permit	\$269.00	\$277.00	No
Non-residents (outside of LGA) only full year 1 September - 31 August - there is no guaranteed space	per permit	\$1,098.00	\$1,129.00	No
Non-residents (outside of LGA) only half yearly permits - from 1 March to 31 August	per permit	\$549.00	\$565.00	No
Replacement / temporary permit	per permit	\$27.00	\$28.00	No
Replacement coupon fee/Temporary coupon fee	per permit	\$26.20	\$25.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Parking Permits - Postage and Handling</b>				
<i>Comments:</i>				
Postage and handling	per occasion	\$11.00	\$12.00	Yes
<b>Parking Permits - Rowland Reserves, Woorak Reserves and Iluka Park</b>				
<i>Comments:</i>				
Full year - 1 September - 31 August	per permit	\$187.00	\$193.00	No
Half yearly permits - from 1 March to 31 August	per permit	\$94.00	\$97.00	No
<b>Parking Permits - Western Foreshore</b>				
<i>Comments: Only available to property owners or tenants from Great Mackerel Beach and Coasters Retreat</i>				
Parking Permit - Full Year	per permit	Free Trial	\$47.00	No
Replacement Permit - new vehicle, windscreen, lost and temporary permits	per permit	Free Trial	\$28.00	No
<b>Permit To Stand Plant on Council Road Reserve</b>				
<i>Comments:</i>				
Additional urgency fee for applications lodged within 2 business days of date permit is required	per application	\$385.00	\$396.00	No
Application fee when application lodged more than 2 business days prior to permit being required	per application	\$193.00	\$199.00	No
Rental rate (per lane x per day or part thereof)	per day per lane	\$275.00	\$283.00	No
<b>Restoration Charges</b>				
<i>Comments:</i>				
Late fee where permit not obtained before road opened or inadequate permit obtained	each	\$862.00	\$887.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Restoration Charges - Footpaths and Driveways</b>				
<i>Comments:</i>				
a) The Corso and Manly CBD only. This fee is charged in addition to the standard "Segmental Paving - Lay Only" rate where specialised paving is required.	per square metre	\$238.00	\$245.00	No
b) Cement concrete footpath - 1-3 m2 (1.5 m2 min.)	per square metre	\$554.00	\$480.00	No
c) Cement concrete footpath - 3-10 m2	per square metre	\$386.00	\$380.00	No
d) Cement concrete footpath - 10-50 m2	per square metre	\$268.00	\$276.00	No
e) Cement concrete footpath - > 50 m2	per square metre	\$186.00	\$192.00	No
f) Commercial/CBD Pavers/Shopping Centres/restaurant precincts Charge in addition to the standard Segmental Paving - Lay Only rate	per square metre	\$212.00	\$218.00	No
g) Concrete commercial/industrial driveways - 0-5 sqm per m2 (1 m2 min.)	per square metre	\$851.00	\$720.00	No
h) Concrete commercial/industrial driveways - greater than 5 m2 per m2	per square metre	\$641.00	\$595.00	No
i) Concrete residential driveways, multi-occupancy units - 0-5 sqm per m2 (1 m2 min.)	per square metre	\$780.00	\$670.00	No
j) Concrete residential driveways, multi-occupancy units - greater than 5 m2 per m2	per square metre	\$552.00	\$535.00	No
k) Formed or grassed area per m2	per square metre	\$178.00	\$183.00	No
l) Segmental Paving - Supply & Lay paving including 30mm sand bedding and 75mm concrete base - 1 - 3 m2	per square metre	\$1,109.00	\$1,141.00	No
m) Segmental Paving - Lay only (Original Pavers returned to Council on pallet) - paving including 30mm sand bedding and 75mm concrete base. - 1 -3 m2	per square metre	\$792.00	\$815.00	No
n) Segmental Paving - Lay only (Original Pavers returned to Council on pallet) - paving including 30mm sand bedding and 75mm concrete base. - 3 - 10 m2	per square metre	\$588.00	\$605.00	No
o) Segmental Paving - Lay only (Original Pavers returned to Council on pallet) - paving including 30mm sand bedding and 75mm concrete base. - 10 - 50 m2	per square metre	\$448.00	\$461.00	No
p) Segmental Paving - Lay only (Original Pavers returned to Council on pallet) - paving including 30mm sand bedding and 75mm concrete base. - >50 m2 negotiation	per square metre	\$415.00	\$427.00	No
q) Segmental Paving - Supply & Lay paving including 30mm sand bedding and 75mm concrete base - 10-50 m2	per square metre	\$545.00	\$561.00	No
r) Segmental Paving - Supply & Lay paving including 30mm sand bedding and 75mm concrete base - 3 - 10 m2	per square metre	\$678.00	\$697.00	No
s) Segmental Paving - Supply & Lay paving including 30mm sand bedding and 75mm concrete base - >50 m2 negotiation	per square metre	\$512.00	\$527.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Restoration Charges - Kerb and Gutter</b>				
<i>Comments:</i>				
a) Drainage pit lintels (including 1.8m-3.6m)	each	Cost plus 10%	Cost plus 10%	No
b) Kerb and Gutter - 1-3 m (Minimum 1 linear metre)	per linear metre	\$612.00	\$630.00	No
c) Kerb and gutter - 3-10 m2	per linear metre	\$547.00	\$563.00	No
d) Kerb and Gutter - 10-50 m2	per linear metre	\$519.00	\$534.00	No
e) Kerb and gutter 50 m2 negotiation (cost plus)	per linear metre	\$472.00	\$486.00	No
<b>Restoration Charges - Roads</b>				
<i>Comments:</i>				
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - > 150 (or neg at cost plus 20%) per m2	per square metre	\$146.00	\$151.00	No
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - 1 - 5 per m2	per square metre	\$464.00	\$410.00	No
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - 25 - 50 per m2	per square metre	\$238.00	\$245.00	No
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - 5 - 25 per m2	per square metre	\$307.00	\$316.00	No
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - 50 - 150 per m2	per square metre	\$184.00	\$190.00	No
Line marking	per square metre	Cost plus 10%	Cost plus 10%	No
Traffic control - additional charges as determined by Council	per site	Cost plus 10%	Cost plus 10%	No
Unsealed shoulders per sqm	per square metre	Cost plus 10%	Cost plus 10%	No
<b>Restoration Charges - Saw Cutting</b>				
<i>Comments:</i>				
Saw cutting	per metre	\$40.10	\$41.20	No
<b>Restoration Charges - Utility Authorities only</b>				
<i>Comments:</i>				
Quotation scoping and work quality signoff fee	per location	\$197.00	\$215.00	No
Restorations - fixed price quotations for repairs to Council assets	per location	Fixed price - cost plus 10%	Fixed price - cost plus 10%	No
Work quality signoff inspection fee	per location	\$138.00	\$144.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Road Act Approval - Minor Encroachments</b>				
<i>Comments: for minor private works not associated with a Development Application.</i>				
Application for minor encroachments (private works and minor structures) on Road Reserve	per application	\$222.00	\$229.00	No
<b>Road Openings - Permit Fees</b>				
<i>Comments:</i>				
Road Opening Permit Fee (Utility Authorities excepted) in addition to required restoration fees	per location	\$296.00	\$305.00	No
<b>Road Works Inspection</b>				
<i>Comments:</i>				
Additional site inspections - 1 inspection	per inspection	\$197.00	\$215.00	No
<b>Scotland Island Access Permit</b>				
<i>Comments:</i>				
Access Permit - Permitted Service Vehicle	per day	Free Trial	Free Trial	No
Access Permit - Resident Vehicle - 30 November to 29 November	per permit	Free Trial	Free Trial	No
<b>Storage and materials on footpaths and road reserve</b>				
<i>Comments:</i>				
Stand container, work shed or building materials on footpath or public road reserve related to development activities	per application	\$210.00	\$216.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Comments: Roads Act 1993 Section 126</b>				
Late fee (additional fee) for container/work shed permit (container/work shed delivered prior to obtaining permit)	per application	\$941.00	\$968.00	Yes
Rental rate for storage of materials on a footpath or public road reserve	per square metre per week	\$37.10	\$37.10	Yes
<b>Street Renaming</b>				
<b>Comments:</b>				
(i) New road naming (signposting additional as per fees and charges)	per location	\$1,512.00	\$1,555.00	No
(ii) Road renaming (renaming of existing street including consultation and statutory processes)	per location	\$1,863.00	\$1,916.00	No
<b>Traffic Control/Traffic Management</b>				
<b>Comments:</b>				
Application to apply traffic control plan	per application	\$281.00	\$289.00	No
Assessment of full road closure and associated traffic management plan	per application	\$486.00	\$500.00	No
<b>Traffic Facilities - Safety Mirror</b>				
<b>Comments:</b>				
Annual rental/inspection fee	per annum	\$345.00	\$355.00	No
Application fee	per application	\$808.00	\$831.00	No
Installation fee	per application	Cost plus 20%	Cost plus 20%	No



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Works Contribution - Contribution by adjoining owners towards 1/2 cost of works under Sec 217 Roads Act</b>				
<i>Comments:</i>				
Kerb and Gutter - primary frontage	per metre	\$165.00	\$170.00	No
Kerb and Gutter - secondary frontage	per metre	\$84.00	\$87.00	No
<b>Workzone Primary Zone</b>				
<i>Comments:</i>				
Rental charge - Workzone Primary Zone rental fee	per metre per week	\$45.90	\$47.20	No
Workzone Primary Zone application fee	per application	\$1,411.00	\$1,451.00	No
<b>Workzone Standard</b>				
<i>Comments:</i>				
Rental charge - Workzone Standard Zone rental fee	per metre per week	\$30.60	\$31.50	No
Workzone Standard Zone application fee	per application	\$941.00	\$968.00	No
<b>Parks &amp; Recreation</b>				
<b>Access Over, Working on Reserves</b>				
<i>Comments:</i>				
Access over reserve only - low impact vehicles for a maximum duration of 7 days	per application	\$52.00	\$54.00	Yes
Hire fee per month (4 weeks) for access, use and occupation of a reserve by a not for profit individual or group, includes storage on site (does not includes pre & post inspection) - waived for sports groups in LGA	per month	\$257.00	\$265.00	Yes
Hire fee per month (4 weeks) for access, use and occupation of a reserve for commercial purposes - includes storage on site (does not includes pre & post inspection).	per month	\$750.00	\$771.00	Yes
Inspection fee (if applicable)	per application	\$140.00	\$144.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Administration and Ancillary Fees</b>				
<i>Comments: All hourly rates except staff labour charges are charged at a minimum of one hour with half an hour increments possible thereafter. Hourly rates for staff or service labour is charged by the full hour at a set hourly rate for the total number of hours for each job</i>				
Additional administration (as required to process cancellations, late applications, alterations and additional requests for bookings and permits)	per hour	\$44.10 Administration (as required to process cancellations, late applications, alterations and additional requests for approved bookings and permits)	\$45.30	Yes
Call out (weekend, public holidays, after hours)	per instance	\$398.00	\$410.00	Yes
Recovery of costs of utilities, additional services and cleaning related to usage of open space	per booking	Fee(s) based on cost of service plus 10%	Fee(s) based on cost of service plus 10%	Yes
<b>Application for Permit to Remove or Prune Trees on Private Property</b>				
<i>Comments:</i>				
Application to request the removing or pruning of trees (includes the assessment of first tree)	per item	\$163.00 Fee applied to the first tree only in the application	\$168.00 Fee applied to the first tree only in the application	No
Assessment of additional tree/s	per item	\$48.00	\$49.30	No
Request for onsite meeting with Council Officer	per application	\$93.00 Fee applied to additional trees in the application	\$96.00 Fee applied to additional trees in the application	No
<b>Banners</b>				
<i>Comments:</i>				
Banner hire fee at Council managed sites- not for profit purpose (maximum two week booking)	per site	\$44.00	\$46.00	No
Banner hire fee at selected Council managed sites - commercial purpose (maximum two week booking)	per site	\$87.00	\$95.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Bare Creek Bike Park</b>				
<i>Comments:</i>				
Hire fee for each section of the facility for an event	per application	\$9,170.00 Range \$1,000 to \$9,170 as assessed	Range \$1,000 to \$9,500 maximum as assessed	Yes
<b>Beach Services</b>				
<i>Comments:</i>				
Hourly Rate for hire of staff for events - weekday	per hour per staff member	\$65.00	\$67.00	Yes
Hourly Rate for hire of staff for events - weekend	per hour per staff member	\$83.00	\$86.00	Yes
Jet ski daily rate for hire	per day	\$238.00	\$245.00	Yes
<b>Bond</b>				
<i>Comments:</i>				
Bond for use of venue as part of a booking as determined by Council	per booking	Bond to be determined upon assessment of application based on potential impact on Council assets.	Bond to be determined upon assessment of application based on potential impact on Council assets.	No
<i>Comments: Regular users of venues will be required to purchase a standard key or master key as set in Council's fees and charges.</i>				
Key bond - temporary use of a key for selected Council venues. Amount determined on application.	each	Bond for temporary use of a key for selected Council venues. Determined on application. Bond based on cost of replacing key(s) and or lock(s).	Bond for temporary use of a key for selected Council venues. Determined on application. Bond based on cost of replacing key(s) and or lock(s).	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Commercial Activations</b>				
<i>Comments: These fees are for activities such as onsite activations, new product launches, product sampling and giveaways</i>				
Commercial Activation - Major impact (as determined by Council)	per hour		\$400.00	Yes
Commercial Activation - Medium impact (as determined by Council)	per hour		\$200.00	Yes
Commercial Activation - Minor impact (as determined by Council)	per hour		\$100.00	Yes
<b>Commercial Activities Permits</b>				
<i>Comments: The monthly fee is applied for one off programs (less than 12 months) or to align a permit holder with an annual permit process. For example - The monthly fee can only be used for fitness</i>				
Commercial activities - per month - high	per month	\$360.00	\$371.00	Yes
Commercial activities - per month - low	per month	\$95.00	\$98.00	Yes
Commercial activities - per month - medium	per month	\$185.00	\$191.00	Yes
Commercial activities - per month - significant	per month	\$710.00	\$730.00	Yes
Commercial activities - per month - ultra low	per month	\$45.00	\$47.00	Yes
<i>Comments: These fees are for the use of Council open space to operate a business or other commercial purpose. The scope and scale of the activity will determine the fee within this range. Activities may include surf instruction, dog walking, fitness trainers, hire services, 'learn to' businesses and drone training.</i>				
Commercial activities - 12 months (1 July - 30 June) - high	per year	\$4,300.00 Range \$2201 to \$4300 as assessed	Range \$2,293 to \$4,452 as assessed	Yes
Commercial activities - 12 months (1 July - 30 June) - low	per year	\$1,100.00 Range \$541 to \$1,100 as assessed	Range \$564 to \$1,176 as assessed	Yes
Commercial activities - 12 months (1 July - 30 June) - medium	per year	\$2,200.00 Range \$1101 to \$2200 as assessed	Range \$1,177 to \$2,292 as assessed	Yes
Commercial activities - 12 months (1 July - 30 June) - significant	per year	\$8,500.00 Range \$4301 to \$8500 as assessed	Range \$4,452 to \$8,760 as assessed	Yes
Commercial activities - 12 months (1 July - 30 June) - ultra low	per year	\$540.00	\$564.00	Yes
Commercial activities - Initial assessment fee for new complex requests (as determined by Council)	per application		\$120.00 This fee is applied to new complex requests and payment is required prior to assessment	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Commercial Markets</b>				
<i>Comments:</i>				
Commercial markets - 101+ stalls	per day	\$2,430.00	\$2,499.00	Yes
Commercial markets - 50 stalls & under	per day	\$965.00	\$993.00	Yes
Commercial markets - 51 to 100 stalls	per day	\$1,605.00	\$1,650.00	Yes
<b>Filming</b>				
<i>Comments:</i>				
Application processing	per application	\$133.00	\$150.00	No
Filming fee - high (50+ crew)	per booking	\$500.00	\$500.00	No
Filming fee - low (11 -25 crew)	per booking	\$150.00	\$150.00	No
Filming fee - medium (26 -50 crew)	per booking	\$300.00	\$300.00	No
Filming fee - ultra low (less than 10 crew)	per booking	Zero	Zero	No
Large scale filming permit - extended period (as assessed)	per booking	\$1,050.00	\$1,080.00	Yes
Medium scale filming permit - extended period (as assessed)	per booking	\$750.00	\$771.00	Yes
News/current affairs/educational/community service	per booking	Zero	Zero	No
<b>Major Events, Special Events - Premier Events</b>				
<i>Comments:</i>				
Events - significant major	per booking	Fee(s) to be determined upon assessment of application	Fee(s) to be determined upon assessment of application	Yes
Major scale	per day	\$27,627 Maximum charge	Range \$20,046 to \$27,627 as assessed	Yes
Medium scale	per day	\$20,045 Maximum charge	Range \$9,428 to \$20,045 as assessed	Yes
Minor scale	per day	\$9,427 Maximum charge	Range \$1,000 to \$9,427 as assessed	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Manly Dam and Stony Range Botanic Garden</b>				
<i>Comments:</i>				
Corkery building hire - Commercial user	per hour	\$31.00	\$32.00	Yes
Corkery building hire - Not for profit user	per hour	\$16.00	\$17.00	Yes
Corkery building hire, not-for-profit, outside LGA	per hour	\$21.00	Deleted Fee	Yes
Manly Dam - Events - Commercial user - per area	per hour	\$82.00	\$85.00	Yes
Manly Dam - Events - Not for profit user - per area	per hour	\$37.00	\$39.00	Yes
Manly Dam - Events, non commercial, outside LGA	per hour	\$58.00	Deleted Fee	Yes
Manly Dam - Hire of covered picnic table	per day	\$72.00	\$72.00	Yes
Manly Dam - Hire of uncovered picnic table	per day	\$50.00	\$50.00	Yes
<b>Memorial</b>				
<i>Comments:</i>				
Installation of Olympic Plaque (Manly)	each	\$1,724.00	\$1,773.00	No
Installation of plaque on existing seat	each	\$638.00	\$702.00	No
Installation of plaque, seat	each	\$2,607.00	\$2,868.00	No
Installation of plaque, seat & concrete slab	each	\$4,300.00	\$4,730.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Netball and Basketball Courts</b>				
<i>Comments:</i>				
Netball Court - not-for-profit - outside LGA	per hour	\$7.00 This fee is for use of courts for basketball, netball or other relevant sporting activity only, as assessed by Council.	Deleted Fee	Yes
<i>Comments: This fee is for use of courts for basketball, netball or other relevant sporting activity only, as assessed by Council.</i>				
Netball/ Basketball Court - Commercial user - Per court	per hour	\$10.00 This fee is for use of courts for basketball, netball or other relevant sporting activity only, as assessed by Council.	\$11.00	Yes
Netball/ Basketball Court - Not for profit user - Per court	per hour	\$5.00 This fee is for use of courts for basketball, netball or other relevant sporting activity only, as assessed by Council.	\$6.00	Yes
<b>Open spaces - use of - including parks, reserves, beaches, rock pools, sportsgrounds</b>				
<i>Comments:</i>				
Annual not for profit use outside LGA (per venue, per day, up to 12 months)	per location	\$331.00	Deleted Fee	Yes
Annual not for profit user - 12 months - per venue	per day	\$166.00	\$175.00	Yes
Annual school use - 12 months - per venue	per day	\$124.00	\$130.00	Yes
Annual school use outside LGA - (per venue, per day, up to 12 months)	per booking	\$247.00	Deleted Fee	Yes
ANZAC Day, Remembrance Day and related events	per booking	Zero	Zero	No
Charity or community service provision event – ultra low impact (as determined by Council)	per hour	\$7.20	\$7.50	Yes
Christmas related events open to the community hosted by groups based in the LGA (excludes major, significant events as determined by Council)	per booking	Zero	Zero	No
Circus, carnival	per week	\$5,324.00	\$5,474.00	Yes
Commercial user - event (excludes major and significant events and activations such as promotions and product sampling)	per hour	\$73.00	\$76.00	Yes
Emergency, medical and defence force related activities	per booking	Zero	Zero	Yes
Local business event in a commercial/town centre	per hour	\$40.00	\$42.00	Yes
Non profit outside LGA	per hour	\$43.00	Deleted Fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Not for profit user	per hour	\$24.00	\$25.00	Yes
Pool and beach wheel chair hire	per booking	Zero	Zero	Yes
Rockpool use by community swimming clubs based in LGA (excludes major, significant events as determined by Council)	per booking	Zero	Zero	No
Service Provision Fee - includes facility and ground preparation before and or after event as determined by Council	per hour	Fee(s) based on cost of service plus 10%	Fee(s) based on cost of service plus 10%	No
Surf Life saving related events hosted by groups based in the LGA (excludes major, significant events as determined by Council)	per booking	Zero	Zero	No
Surfing events hosted by groups based in the LGA (excludes major, significant events as determined by Council)	per booking	Zero	Zero	Yes
Use of selected open spaces for small scale memorial ceremonies including the scattering of ashes - as assessed by Council	per application	Zero	Zero	Yes
<b>Regional Sporting Grounds</b>				
<b>Comments:</b>				
Manly Oval - sportsfield - not for-profit - inside LGA	per hour	\$47.00	Deleted Fee	Yes
Regional sporting grounds (Pittwater Rugby Park & Brookvale Park and Manly Oval) - hire of premium sportsfield - not-for-profit - outside LGA	per hour	\$124.00	Deleted Fee	Yes
<b>Comments: Applicable regional venues include Pittwater Rugby Park, Brookvale Park and Manly Oval</b>				
Brookvale Park - Entire Council facility booking (including bump in/out) - significant sporting competitions (where tickets are sold for the event). Other costs, such as cleaning, rubbish collection, on-call plumber & on-call electrician will be at the hirer's expense. Note, the hirer will receive all income derived from their usage, including ticket sales (general admission, corporate tickets and memberships), television rights, signage revenue and food and beverage revenue. Fee to be applied as determined by Council.	per booking	Booking Fee \$45,000 + GST. A \$2,000 charge per Booking Period will apply for cost of utilities (including power, floodlighting, water, gas as required).	Booking Fee \$45,000 + GST. A \$2,000 charge per Booking Period will apply for cost of utilities (including power, floodlighting, water, gas as required) where applicable.	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Brookvale park - Partial Council facility booking (including bump in/out) - significant sporting competitions (where tickets are sold for the event). Other costs, such as cleaning, rubbish collection, on-call plumber & on-call electrician will be at the hirer's expense. Note, the hirer will receive all income derived from their usage, including ticket sales (general admission, corporate tickets and memberships), television rights, signage revenue and food and beverage revenue. Fee to be applied as determined by Council.	per booking	A Booking Fee is to be determined by Council, based on the user's apportioned usage of the Entire Facility. A \$2,000 charge per Booking Period will apply for cost of utilities (power, floodlighting, water, gas etc.).	A Booking Fee is to be determined by Council, based on the user's apportioned usage of the Entire Facility. A \$2,000 charge per Booking Period will apply for cost of utilities (power, floodlighting, water, gas etc.) where applicable.	Yes
Event bump in/bump out	per hour	50% of applicable rate	50% of applicable rate	Yes
Hire of community spaces such as function rooms, grandstands, change rooms and amenities - commercial user	per hour	\$48.00	\$50.00	Yes
Hire of community spaces such as function rooms, grandstands, change rooms and amenities - not for profit user	per hour		\$30.00	Yes
Lighting fees (for use outside of any Council agreements)	per hour	See fees for sportsground lighting	See fees for sportsground lighting	Yes
Manly Oval - seasonal major users as per agreement (includes MDCC & MRFC)	per month	\$2,737.00	\$2,814.00	Yes
Pittwater Rugby Park - BBQ area only (no entry to function room) - Includes use of the BBQ, with gas provided.	per hour	\$91.00	\$94.00	Yes
Pittwater Rugby Park - equipment storage space - per location	per quarter	\$59.00	\$61.00	Yes
Regional sporting grounds - Manly Oval - hire of premium sportsfield - commercial user	per hour		\$150.00	Yes
Regional sporting grounds - Manly Oval - hire of premium sportsfield - not for profit user	per hour		\$50.00	Yes
Regional sporting grounds - Pittwater Rugby Park & Brookvale Park - hire of premium sportsfield - commercial user	per hour	\$292.00	\$301.00	Yes
Regional sporting grounds - Pittwater Rugby Park & Brookvale Park - hire of premium sportsfield - not for profit user	per hour		\$75.00	Yes
Regional sporting grounds (including Pittwater Rugby Park, Brookvale Park and Manly Oval) - entire complex - Fee determined upon assessment of application including participant numbers, access and facilities required.	per booking	Fee(s) to be determined upon assessment of application	Fee(s) to be determined upon assessment of application	Yes
<b>Seasonal Sportsground User Fees for Junior Players</b>				
<b>Comments:</b>				
Fee for seasonal use of a sportsground by a sports group - long season (more than 12 weeks)	per player	\$13.60	\$14.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Fee for seasonal use of a sportsground by a sports group - short season (up to a maximum of 12 weeks)	per player	\$8.20	\$8.40	Yes
<b>Seasonal Sportsground User Fees for Senior Players</b>				
<i>Comments:</i>				
Fee for seasonal use of a sportsground by a sports group - long season (more than 12 weeks)	per player	\$18.40	\$18.90	Yes
Fee for seasonal use of a sportsground by a sports group - short season (up to a maximum of 12 weeks)	per player	\$11.10	\$11.40	Yes
<b>Sportsground Lighting Fees</b>				
<i>Comments: All lights use the Playstate lights control system. The system applies increments of the hourly rate for the period used</i>				
Allambie Heights Oval - Field 1 - F1	per hour	\$9.10	\$9.40	Yes
Aquatic Reserve No.1 Baseball - Batting Pen - F2	per hour	\$3.20	\$3.30	Yes
Aquatic Reserve No.1 Baseball - Infield - F1	per hour	\$10.90	\$11.20	Yes
Aquatic Reserve No.1 Baseball - Outfield - F3	per hour	\$5.30	\$5.50	Yes
Ararat Reserve - Field 1 Pole 1 - F1	per hour	\$2.80	\$2.90	Yes
Ararat Reserve - Field 1 Pole 2 - F2	per hour	\$2.80	\$2.90	Yes
Ararat Reserve - Field 1 Pole 3 - F3	per hour	\$2.80	\$2.90	Yes
Ararat Reserve - Field 1 Pole 4 - F4	per hour	\$2.80	\$2.90	Yes
Avalon Beach Netball - Grass netball court - C3	per hour	\$1.75	\$1.80	Yes
Avalon Beach Netball - Half Court Basketball - C4	per hour		\$0.90	Yes
Avalon Beach Netball - Netball Court South - C1	per hour	\$1.75	\$1.80	Yes
Avalon Beach Netball - Shared Court North - C2	per hour	\$1.75	\$1.80	Yes
Balgowlah Oval - Balgowlah - F1 High	per hour	\$10.60	\$10.90	Yes
Balgowlah Oval - Balgowlah - F1 Low	per hour	\$7.10	\$7.30	Yes
Bantry Reserve - Field 1 High - F2	per hour	\$4.60	\$6.30	Yes
Bantry Reserve - Field 1 Low - F1	per hour	\$3.10	\$4.20	Yes
Beacon Hill Reserve - Field 1 High - F5	per hour	\$0.60	\$4.20	Yes
Beacon Hill Reserve - Field 1 Low - F4	per hour	\$4.30	\$3.20	Yes
Beacon Hill Reserve - Field 2 High - F2	per hour	\$7.30	\$13.60	Yes
Beacon Hill Reserve - Field 2 Low - F1	per hour	\$7.30	\$7.50	Yes
Beacon Hill Sportsground lighting - Zone 3	per hour	\$0.80	Deleted Fee	Yes
Belrose Oval (Bambara Oval) - Field 1 - F1	per hour	\$4.50	\$4.60	Yes
Beverley Job Park - Field 1 - F1	per hour	\$4.50	\$5.00	Yes
Beverley Job Park - Field 1 - F1Hi	per hour		\$10.30	Yes
Beverley Job Park - Field 1 - F1Hi	per hour	\$10.90	\$10.30	Yes
Boondah multi courts - Basketball Half Court - C3	per hour		\$1.80	Yes
Boondah multi courts - Courts 1 & 2 South - C2	per hour	\$1.75	\$1.80	Yes
Boondah multi courts - Courts 3 & 4 North - C1	per hour	\$1.75	\$1.80	Yes
Boondah Reserve - Field 1 - F1	per hour	\$11.30	\$11.60	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Boondah Reserve - Fields 6&7 - F67	per hour	\$3.50	\$2.20	Yes
Boondah Reserve 2,3 & 4 lighting - Zone 1	per hour	\$3.50	\$2.20	Yes
Boondah Reserve 5A Netball lighting - Zone 1	per hour	\$13.90	\$8.60	Yes
Brookvale Park lighting - Zone 1	per hour	\$30.80	Deleted Fee	Yes
Brookvale Park lighting - Zone 2	per hour	\$84.00	Deleted Fee	Yes
Brookvale Park lighting - Zone 3	per hour	\$192.00	Deleted Fee	Yes
Careel Bay - Field 1 - F1	per hour	\$8.50	\$8.70	Yes
Careel Bay - Field 2 - F2	per hour	\$8.50	\$8.70	Yes
Careel Bay - Field 3 mini - F3	per hour	\$10.00	\$10.30	Yes
Collaroy Plateau Park - Cricket Nets - CN	per hour		\$4.20	Yes
Collaroy Plateau Park - Field 1 - F1	per hour		\$4.70	Yes
Collaroy Plateau Park - Field 1 - F1Hi	per hour	\$5.90	\$9.40	Yes
Cromer Park - Cromer 2 synthetic - F2	per hour	\$3.70	\$7.20	Yes
Cromer Park - Cromer 2 synthetic - F2Hi	per hour	\$7.30	\$10.30	Yes
Cromer Park - Cromer 345 - F3	per hour	\$10.00	\$14.20	Yes
Cromer Park - Cromer 345 - F3Hi	per hour	\$14.50	\$22.80	Yes
David Thomas Reserve - Field 1 - F1	per hour	\$3.80	\$3.90	Yes
David Thomas Reserve - Field 2 - F2	per hour	\$10.00	\$10.30	Yes
David Thomas Reserve - Field 3 - F3	per hour	\$10.00	\$10.30	Yes
David Thomas Reserve - Mini Field - F4	per hour	\$4.60	\$4.70	Yes
Dee Why Park - Field 1 - F1	per hour	\$7.10	\$7.30	Yes
Dee Why Park - Field 1 - F1Hi	per hour	\$10.60	\$10.90	Yes
Dee Why Park - Field 2 - F2	per hour		\$3.60	Yes
Forestville Park - Field 1 High - F2	per hour	\$10.60	\$10.90	Yes
Forestville Park - Field 1 Low - F1	per hour	\$7.10	\$7.30	Yes
Forestville Park - Field 1 Training area - F3	per hour	\$3.50	\$3.60	Yes
Forestville War Memorial Playing Field lighting - Zone 1	per hour	\$1.70	\$1.80	Yes
Forestville War Memorial Playing Field lighting - Zone 2	per hour	\$1.70	\$1.80	Yes
Forestville War Memorial Playing Field lighting - Zone 6	per hour	\$0.60	Deleted Fee	Yes
Forestville War Memorial Playing Fields - Field 3 - F5	per hour	\$3.70	\$3.80	Yes
Forestville War Memorial Playing Fields - Margaret Cliff Court 1 (Basketball) - F3	per hour		\$0.70	Yes
Forestville War Memorial Playing Fields - Margaret Cliff Court 1 (Basketball) - F3Hi	per hour		\$1.10	Yes
Forestville War Memorial Playing Fields - Margaret Cliff Courts 123 - F2	per hour		\$2.10	Yes
Forestville War Memorial Playing Fields - Margaret Cliff Courts 1234 - F5	per hour		\$2.70	Yes
Forestville War Memorial Playing Fields - Margaret Cliff Courts 2-3 - F4	per hour		\$1.70	Yes
Forestville War Memorial Playing Fields - Margaret Cliff Courts 456 - F1	per hour		\$2.10	Yes
Forestville War Memorial Playing Fields - Rugby Field - F6	per hour	\$10.90	\$11.20	Yes
Forestville War Memorial Playing Fields - Synthetic 1&2 High - F4	per hour	\$12.20	\$25.90	Yes
Forestville War Memorial Playing Fields - Synthetic 1&2 Low - F3	per hour	\$13.00	\$13.40	Yes
Griffith Park - Field 1 - F1	per hour	\$7.30	\$7.50	Yes
Harbord Park - Field 1 - F1	per hour	\$6.00	\$6.20	Yes
Harbord Park - Field 1 - F1Hi	per hour	\$6.00	\$9.20	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Harbord Park - Field 2 - F2	per hour	\$3.00	\$6.20	Yes
Harbord Park - Field 2 - F2Hi	per hour	\$3.00	\$9.20	Yes
Hews Reserve - Field 1 - F1	per hour	\$6.00	\$6.20	Yes
Hitchcock Park - Field 1 - F1	per hour	\$9.00	\$9.30	Yes
Hitchcock Park - Training field - F2	per hour	\$4.30	\$5.50	Yes
J.J. Melbourne Hills Memorial Reserve - BMX pump track - F2	per hour	\$1.50	\$1.50	Yes
J.J. Melbourne Hills Memorial Reserve - BMX pump track - F2Hi	per hour	\$2.50	\$2.60	Yes
J.J. Melbourne Hills Memorial Reserve - BMX race track - F1	per hour	\$4.00	\$4.10	Yes
J.J. Melbourne Hills Memorial Reserve - BMX race track - F1Hi	per hour	\$6.00	\$6.20	Yes
J.J. Melbourne Hills Memorial Reserve - Equestrian - F3	per hour	\$4.60	\$4.70	Yes
James Morgan Reserve - Field 1 - F1	per hour	\$10.90	\$11.20	Yes
JJ Melbourne Hills Memorial Reserve lighting - Zone 1	per hour	\$2.80	Deleted Fee	Yes
JJ Melbourne Hills Memorial Reserve lighting - Zone 2	per hour	\$2.80	Deleted Fee	Yes
JJ Melbourne Hills Memorial Reserve lighting - Zone 3	per hour	\$2.80	Deleted Fee	Yes
JJ Melbourne Hills Memorial Reserve lighting - Zone 4	per hour	\$2.80	Deleted Fee	Yes
John Fisher Park - Fields 3, 4, 5 lighting - Zone 4	per hour	\$5.40	Deleted Fee	Yes
John Fisher Park - Fields 3, 4, 5 lighting - Zone 5	per hour	\$6.40	Deleted Fee	Yes
John Fisher Park - Reub Hudson / Denzil Joyce Fields lighting - Zone 5	per hour	\$2.80	Deleted Fee	Yes
John Fisher Park - Reub Hudson / Denzil Joyce Fields lighting - Zone 6	per hour	\$2.80	Deleted Fee	Yes
John Fisher Park Abbott Road - Field 3 - F3	per hour	\$5.40	\$5.60	Yes
John Fisher Park Abbott Road - Field 4 - F4	per hour	\$5.40	\$11.10	Yes
John Fisher Park Abbott Road - Field 5 - F5	per hour	\$5.40	\$12.10	Yes
John Fisher Park Abbott Road Softball - Diamond 1 Pole 3 - F3	per hour	\$3.60	\$2.80	Yes
John Fisher Park Abbott Road Softball - Diamond 1 Pole 4 - F4	per hour	\$3.60	\$2.80	Yes
John Fisher Park Abbott Road Softball - Diamond 2 Pole 1 - F1	per hour	\$3.60	\$2.80	Yes
John Fisher Park Abbott Road Softball - Diamond 2 Pole 2 - F2	per hour	\$3.60	\$2.80	Yes
John Fisher Park Adam Street Ground - Field 1 - F1	per hour	\$3.80	\$1.40	Yes
John Fisher Park Denzil Joyce Oval - Field - F3	per hour	\$2.80	\$3.80	Yes
John Fisher Park Denzil Joyce Oval - Field - F3Hi	per hour	\$2.40	\$6.90	Yes
John Fisher Park Netball - Courts 11-16 - F3	per hour	\$7.00	\$7.20	Yes
John Fisher Park Netball - Courts 17-20 - F4	per hour	\$7.00	\$7.20	Yes
John Fisher Park Netball - Courts 21-25 - F5	per hour	\$5.90	\$6.10	Yes
John Fisher Park Netball - Courts 2-7 - F1	per hour	\$7.40	\$7.60	Yes
John Fisher Park Netball - Courts 27-28 - F6	per hour	\$3.00	\$3.10	Yes
John Fisher Park Netball - Courts 8-10 - F2	per hour	\$4.50	\$4.60	Yes
John Fisher Park Old Reub Hudson Oval - Old Reub - F1	per hour	\$3.05	\$3.10	Yes
John Fisher Park Old Reub Hudson Oval - Old Reub - F1Hi	per hour	\$5.05	\$5.20	Yes
John Fisher Park Reub Hudson Oval - Reub - F2	per hour	\$3.65	\$3.80	Yes
John Fisher Park Reub Hudson Oval - Reub - F2Hi	per hour	\$6.75	\$6.90	Yes
John Fisher Park Weldon Oval - High - F2	per hour	\$18.10	\$33.90	Yes
John Fisher Park Weldon Oval - Low - F1	per hour	\$18.10	\$16.70	Yes
Keirle Park - Keirle North - F1	per hour	\$9.10	\$9.40	Yes
Keirle Park - Keirle South - F2	per hour	\$7.30	\$7.50	Yes
Killarney Heights Oval - Killarney - F1	per hour	\$1.60	\$6.80	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Killarney Heights Oval - Killarney - F1Hi	per hour	\$2.80	\$10.10	Yes
Kitchener Park - Field 1 - F1	per hour	\$7.80	\$8.00	Yes
Kitchener Park - Field 2 - F2	per hour	\$2.90	\$6.30	Yes
Kitchener Park - Mini fields - F3	per hour	\$3.50	\$3.60	Yes
L M Grahams Reserve - High 100 lux - F2	per hour	\$22.10	\$22.70	Yes
L M Grahams Reserve - High 200 lux - F3	per hour	\$30.10	\$30.90	Yes
L M Grahams Reserve - Low 50 Lux - F1	per hour	\$11.50	\$11.80	Yes
Lake Park Oval - Field 1 - F1	per hour	\$8.50	\$8.70	Yes
Lionel Watts Reserve - Field 1 - F1	per hour	\$6.75	\$6.90	Yes
Lionel Watts Reserve - Field 1 - F1Hi	per hour	\$10.10	\$10.40	Yes
Lionel Watts Reserve - Field 2 - F2	per hour	\$6.75	\$6.90	Yes
Lionel Watts Reserve - Field 2 - F2Hi	per hour	\$8.45	\$8.70	Yes
Lionel Watts Reserve - Hard Courts East - N2	per hour	\$2.70	\$2.80	Yes
Lionel Watts Reserve - Hard Courts West - N1	per hour	\$2.70	\$2.80	Yes
Lionel Watts Reserve - Synthetic - AFL	per hour	\$11.80	\$12.10	Yes
Lionel Watts Reserve - Synthetic - AFLHi	per hour	\$20.20	\$20.80	Yes
Macfarlane Reserve - Field - F1	per hour	\$2.50	\$2.60	Yes
Manly Oval - Hi - F4	per hour	\$12.00	\$38.80	Yes
Manly Oval - Low - F1	per hour	\$6.10	\$8.30	Yes
Manly Oval - Lux Level 2 - F2	per hour	\$6.10	\$11.10	Yes
Manly Oval - Lux Level 3 - F3	per hour	\$18.00	\$18.50	Yes
Manly West Park - Manly - F1	per hour	\$8.30	\$5.10	Yes
Miller Reserve - Field 1 - F1	per hour	\$5.40	\$5.60	Yes
Miller Reserve - Field 1 - F1Hi	per hour	\$3.60	\$9.20	Yes
Miller Reserve - Field 2 - F2	per hour	\$5.40	\$5.60	Yes
Miller Reserve - Field 2 - F2Hi	per hour	\$3.60	\$9.20	Yes
Miller Reserve - Field 3 - F3	per hour	\$5.40	\$5.60	Yes
Miller Reserve - Field 3 - F3Hi	per hour	\$3.60	\$9.20	Yes
Miller Reserve - Mini Field - F4	per hour	\$7.30	\$7.50	Yes
Narrabeen Sports High School - Field 2 - F1	per hour	\$6.60	\$5.50	Yes
Narrabeen Sports High School - Field 2 - F1Hi	per hour	\$6.70	\$8.70	Yes
Narrabeen Sports High School - Synthetic Field 1 - F1	per hour	\$8.50	\$8.70	Yes
Newport Oval - Field 1 - F1	per hour		\$3.70	Yes
Newport Oval - Field 1 - F1Hi	per hour	\$8.60	\$7.30	Yes
Nolan Reserve - Field 1 - F3	per hour	\$5.40	\$5.60	Yes
Nolan Reserve - Field 1 - F3Hi	per hour	\$4.00	\$9.70	Yes
Nolan Reserve - Field 2 - F4	per hour	\$6.40	\$6.60	Yes
Nolan Reserve - Junior Field - F5	per hour	\$3.60	\$3.70	Yes
Nolan Reserve - Nolans 7 - F1	per hour	\$10.00	\$10.30	Yes
Nolan Reserve - Riverside 2 = Nolans 6 - F7	per hour	\$7.30	\$7.50	Yes
Nolan Reserve - Riverside 3 = Nolans 3 4 5 - F8	per hour	\$17.20	\$17.70	Yes
Nolan Reserve lighting - Zone 2	per hour	\$0.90	Deleted Fee	Yes
North Narrabeen Reserve - AFL - AFL	per hour	\$16.80	\$17.30	Yes
North Narrabeen Reserve - Field 3 - F1	per hour	\$12.10	\$4.60	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
North Narrabeen Reserve - Field 3 - F1Hi	per hour	\$12.10	\$9.20	Yes
North Narrabeen Reserve - Field 4 - F2	per hour	\$12.10	\$4.60	Yes
North Narrabeen Reserve - Field 4 - F2Hi	per hour	\$12.10	\$9.20	Yes
North Narrabeen Reserve - Fields 3,4&touch - F3	per hour	\$12.10	\$7.70	Yes
North Narrabeen Reserve - Fields 3,4&touch - F3Hi	per hour		\$15.40	Yes
Pittwater Rugby Park - Field 1 - Hi	per hour	\$62.00	\$64.20	Yes
Pittwater Rugby Park - Field 1 Pole NE - F1	per hour		\$16.00	Yes
Pittwater Rugby Park - Field 1 Pole NW - F2	per hour		\$16.00	Yes
Pittwater Rugby Park - Field 1 Pole SE - F3	per hour		\$16.00	Yes
Pittwater Rugby Park - Field 1 Pole SW - F4	per hour		\$16.00	Yes
Pittwater Rugby Park - Training Field 2 east - T1	per hour		\$5.50	Yes
Pittwater Rugby Park - Training Field 2 west - T2	per hour		\$5.50	Yes
Porter Reserve - High - F2	per hour	\$6.05	\$6.20	Yes
Porter Reserve - Low - F1	per hour	\$3.05	\$3.10	Yes
Porter Reserve - Training field - F3	per hour	\$1.05	\$1.10	Yes
Seaforth Oval - East - F2	per hour	\$7.30	\$7.50	Yes
Seaforth Oval - North - F3	per hour	\$9.30	\$9.30	Yes
Seaforth Oval - South - F1	per hour	\$9.00	\$9.30	Yes
Seaforth Oval - West - F4	per hour	\$1.90	\$3.40	Yes
St. Matthews Farm Reserve - Field 1 League - F1	per hour	\$7.30	\$2.30	Yes
St. Matthews Farm Reserve - Field 1 League - F1Hi	per hour	\$5.20	\$5.40	Yes
St. Matthews Farm Reserve - Field 4 - F4	per hour	\$2.60	\$3.30	Yes
St. Matthews Farm Reserve - Field 4 - F4Hi	per hour	\$2.10	\$6.10	Yes
St. Matthews Farm Reserve - Fields 2&3 - F23	per hour	\$5.20	\$6.60	Yes
St. Matthews Farm Reserve - Fields 2&3 - F23Hi	per hour	\$5.20	\$11.00	Yes
Terrey Hills Oval - Field 1 East - F1	per hour	\$5.00	\$5.10	Yes
Terrey Hills Oval - Field 1 East - F1Hi	per hour	\$2.50	\$7.70	Yes
Terrey Hills Oval - Field 2 West - F2	per hour	\$5.00	\$5.10	Yes
Terrey Hills Oval - Field 2 West - F2Hi	per hour	\$2.50	\$7.70	Yes
Warriewood Valley Sportsground - Field 1 - F1	per hour	\$7.10	\$7.30	Yes
Warriewood Valley Sportsground - Field 2 - F2	per hour		\$7.30	Yes
Warriewood Valley Sportsground - Mini field - F3	per hour	\$2.90	\$3.00	Yes
Wyatt Reserve - Wyatt - F1	per hour	\$6.10	\$6.30	Yes
Wyatt Reserve - Wyatt - F1Hi	per hour	\$3.10	\$9.40	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Synthetic Sportsfields</b>				
<b>Comments:</b>				
Hire of the synthetic sportsfields - commercial user (excludes major, significant events as determined by Council)	per hour	\$165.00	\$170.00	Yes
Hire of the synthetic sportsfields - not-for-profit outside LGA	per hour	\$83.00	Deleted Fee	Yes
Hire of the synthetic sportsfields - not-for-profit user	per hour	\$47.00	\$49.00	Yes
<b>Turf Cricket Wicket</b>				
<b>Comments:</b>				
Turf Wicket hire - commercial user	per booking	\$1,292.00	\$1,329.00	Yes
Turf Wicket hire - not-for-profit user	per booking	\$647.00	\$666.00	Yes
Turf Wicket preparation	per booking	Fee based on the cost to prepare the turf wicket plus 10%	Fee based on the cost to prepare the turf wicket plus 10%	Yes
<b>Weddings</b>				
<b>Comments:</b>				
Wedding ceremony - after first 3 hours	per hour	\$124.00	\$128.00	Yes
Wedding ceremony - up to 3 hours	per booking	\$483.00	\$483.00	Yes
<b>Wharf usage and Watercraft Storage</b>				
<b>Comments:</b>				
Access to wharf - commercial operator - bond (maximum)	per application	\$5,129.00 Bond to be determined upon assessment of application & potential impact.	\$5,273.00 Bond to be determined upon assessment of application & potential impact.	No
Access to wharf - commercial operator/user - annual permit per wharf	per year	\$1,300.00	\$1,337.00	Yes
Access to wharf - commercial operator/user - per wharf - monthly fee (minimum charge)	per month	\$130.00 Monthly fee per wharf	\$134.00 Commercial access to wharf/ boat ramp - per facility - per month (4 week period)	Yes
Pump out facility use per annum	per year	\$612.00	\$630.00	Yes
Rowland Reserve closure of ramp - per day - maximum 7 hours	per day	\$336.00	\$346.00	Yes
Rowland Reserve Waterways Facility - commercial hire of space (per month) - small compound (6m x 3m)	per month	\$214.00	\$220.00	Yes
Rowland Reserve Waterways Facility - commercial hire of space (per week) - small compound (6m x 3m)	per week	\$72.00	\$75.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Watercraft storage and wharf tie-up waitlist fee	per vessel	\$50.00	\$52.00 Waiting list fee for all watercraft storage and wharf tie-up locations per vessel, per location	Yes
<b>Comments: Water transport Operator fees</b>				
Commercial private charter operators - daily rate per wharf	per day	\$65.00	\$67.00	Yes
Ferry - capacity 61 to 80 persons - per vessel - annual permit July to June	per year	\$2,593.00	\$2,666.00	Yes
Ferry - capacity 81 to 150 persons - per vessel - annual permit July to June	per year	\$5,191.00	\$5,337.00	Yes
Ferry - capacity over 150 persons - per vessel - annual permit July to June	per year	\$6,446.00	\$6,627.00	Yes
Ferry - capacity up to 60 persons - per vessel - annual permit July to June	per year	\$1,297.00	\$1,334.00	Yes
Water taxis - full year - annual permit July to June	per year	\$660.00	\$679.00	Yes
<b>Comments: Watercraft storage at harbour locations - Little Manly, Clontarf Reserve, Sandy Bay and Forty Baskets</b>				
Non-resident fee - full year permit valid from October to September	per year	\$528.00	\$543.00	Yes
Non-resident fee - half year permit valid from April to September	per half year	\$264.00	\$272.00	Yes
Rate payer/resident fee - full year permit valid from October to September	per year	\$317.00	\$326.00	Yes
Rate payer/resident fee - half year permit valid from April to September	per half year	\$159.00	\$164.00	Yes
<b>Comments: Watercraft storage at non-harbour locations</b>				
Large boat facilities (Outrigger Canoes & Dragon Boats) - full year permit valid from October to September	per year	\$212.00	\$218.00	Yes
Non ratepayer/ non resident fee - per vessel - full year permit valid from April to September	per year	\$298.00	\$307.00	Yes
Non ratepayer/ non resident fee - per vessel - half year permit valid from October to September	per half year	\$149.00	\$154.00	Yes
Ratepayer/ resident fee - per vessel - full year permit valid from October to September	per year	\$199.00	\$205.00	Yes
Ratepayer/ resident fee - per vessel - half year permit valid from April to September	per half year	\$100.00	\$103.00	Yes
Second craft in same bay - full year permit valid from October to September	per year	\$80.00 Second craft permitted upon assessment only. Annual permit October to September	\$83.00 Second craft permitted upon assessment only. Annual permit October to September	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Comments: Wharf boat tie-up facilities</b>				
Full year - annual permit March to February	per year	\$266.00	\$274.00	Yes
Full year – annual permit March to February – Identified shallow sites Bell and Carols Wharves only	per year		\$137.00	Yes
Half year - permit valid from September	per half year	\$133.00	\$137.00	Yes
Half year – permit valid from September - Identified shallow sites Bell and Carols Wharves only	per half year		\$68.50	Yes
Second permit for Scotland Island and Western Foreshores residents (note must have a mainland permit to be eligible for this fee) - annual permit March to February	per year	\$100.00	\$100.00	Yes
<b>Environment &amp; Climate Change</b>				
<b>Coastal Environment Centre - Conference Room Hire (600W HDTV cinema hire inc high speed internet iPod/iPhone compatible)</b>				
<b>Comments: Multiple custom table/seating design incl. theatre style open bi-fold doors to maximum 80 persons. Note - 15% discount for permanent hires (2 or more bookings)</b>				
For profit	per hour	\$45.10	\$46.40	Yes
For profit function rate	per hour	\$89.00	\$92.00	Yes
Not for profit	per day	\$169.00	\$174.00	Yes
Not for profit	per half day	\$90.00	\$93.00	Yes
Not for profit	per hour	\$22.60	\$23.20	Yes
<b>Coastal Environment Centre - High School Excursion</b>				
<b>Comments:</b>				
High School Excursion full day - additional students	per student	\$27.20	\$28.00	Yes
High School Excursion full day - for first 20 students	minimum charge	\$543.00	\$559.00	Yes
High School Excursion half day - additional students	per student	\$22.30	\$22.90	Yes
High School Excursion half day - for first 20 students	minimum charge	\$445.00	\$458.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Coastal Environment Centre - High School Incursion</b>				
<i>Comments:</i>				
CEC Educator	per hour	\$91.00	\$94.00	Yes
<b>Coastal Environment Centre - On Line Lecture Fee</b>				
<i>Comments:</i>				
To cost recover on the delivery of on line lectures to school students, out of area	each	\$80.00	\$83.00	Yes
<b>Coastal Environment Centre - Pre-School</b>				
<i>Comments:</i>				
Coast and Bush Programs - additional children	per child	\$11.00	\$11.30	Yes
Coast and Bush Programs - for first 20 children	minimum charge	\$308.00	\$317.00	Yes
Sugar Gliders	per family	\$16.80	\$17.30	Yes
<b>Coastal Environment Centre - Primary School Excursion</b>				
<i>Comments:</i>				
Primary School Excursion full day - additional students	per student	\$21.60	\$22.20	Yes
Primary School Excursion full day - for first 22 students	minimum charge	\$475.00	\$489.00	Yes
Primary School Excursion half day - additional students	per student	\$17.30	\$17.80	Yes
Primary School Excursion half day - for first 22 students	minimum charge	\$380.00	\$391.00	Yes
<b>Coastal Environment Centre - School Holiday Program Activities</b>				
<i>Comments:</i>				
Kids on the Coast - Vacation Care group rate (minimum 20)	group rate, per student	\$26.70	\$27.50	Yes
Kids on the Coast (ages 6 - 18)	per student	\$68.00	\$70.00	Yes
<b>Coastal Environment Centre - University/TAFE Excursion</b>				
<i>Comments:</i>				
Full Day - additional students	per student	\$30.80	\$31.70	Yes
Full Day - for first 20 students	minimum charge	\$616.00	\$634.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Coastal Environment Centre - University/TAFE Incursion</b>				
<i>Comments:</i>				
Community Educators (by agreement)	per hour	\$96.00	\$99.00	Yes
<b>Coastal Environment Centre - Venue Services</b>				
<i>Comments:</i>				
After hours security and access control	per hire	\$152.00	\$157.00	Yes
Cleaning	per hire	\$63.00	\$65.00	Yes
Key deposit (payable at time of booking)	per hire	\$91.00	\$94.00	No
Kitchen	per hire	\$28.00	\$28.80	Yes
Refundable bond - Functions and special events	per hire	\$546.00	\$562.00	No
<b>Corporate Volunteering and Education</b>				
<i>Comments:</i>				
Half Day Program - Bushcare, Tree Planting, Environmental Clean-Ups & Field Trips - minimum 10 participants	per person		\$88.00	Yes
<b>Cosmetic Driveway Deed of Agreement</b>				
<i>Comments:</i>				
Lodgement fee	per application	\$359.00	Deleted Fee	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Development Engineering - Compliance Certificate - Subdivision Final</b>				
<i>Comments: Environmental Planning and Assessment Act 1979 (Part 6)</i>				
a. Partial compliance per certificate e.g. compliance certificate for a stage of works silt and sediment control works	per certificate	\$545.00	\$561.00	No
b. Final certificate per allotment e.g. 10 allotments is 10 x fee	per lot	\$545.00	\$561.00	No
<b>Development Engineering - Authorisation of legal documents</b>				
<i>Comments:</i>				
a. Signing and extinguishment fee for easements, positive covenants and restrictions as per user including, but not limited to, on-site stormwater detention system inspection for all other development (i.e. residential, flat buildings)	per application	\$740.00	\$761.00	No
<i>Comments: Conveyancing Act 1919 Section 88</i>				
b. Signing and extinguishment fee for easements, positive covenants and restrictions as per user including, but not limited to, on-site stormwater detention system inspection for single residential dwellings	per application	\$560.00	\$576.00	No
c. Resigning fee	per application	\$276.00	\$284.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Development Engineering – Authorisation of legal documents</b>				
<i>Comments: Conveyancing Act 1919 Section 88</i>				
Registered post of documents	per application	\$5.10	\$5.20	Yes
<b>Development Engineering - Bonds and guarantees</b>				
<i>Comments: Bond/guarantee to cover the cost and/or maintenance of road and drainage, footpath works etc. excluding Road Damage Bond</i>				
Bond/guarantee to cover the cost and/or maintenance of road and drainage, footpath works etc. excluding Road Damage Bond	per approval	Determined on application	Determined on application	No
<b>Development Engineering - Compliance Certificates - On-site detention</b>				
<i>Comments: Environmental Planning and Assessment Act 1979 (Part 6)</i>				
a. Single dwelling (includes up to 2 separate OSD tanks or basins)	per certificate	\$561.00	\$577.00	No
b. Multi-unit dwelling and industrial (includes up to 2 separate OSD tanks or basins)	per certificate	\$1,035.00	\$1,064.00	No
c. Compliance certificate for each additional OSD tank or basin	per certificate	\$328.00	\$338.00	No
<b>Development Engineering - Construction Certificates (Engineering Works)</b>				
<i>Comments: Environmental Planning and Assessment Act 1979 Division 6.2</i>				
a. Application fee for engineering works	per application	\$1,881.00	Deleted Fee	Yes
b. Inspection or reinspection of construction works. Roadworks, footpath, drainage works and inter-allotment drainage	per inspection	\$284.00	Deleted Fee	Yes
c. Issuing construction certificates and checking design plans. Roadworks, footpath, drainage works, inter-allotment drainage, rights of way, access ways and driveways	per metre	\$38.10	Deleted Fee	Yes
d. Onsite detention and drainage design component certification - single dwelling	per application	\$534.00	Deleted Fee	Yes
e. Onsite detention and drainage design component certification - multi unit development industrial	per application	\$1,035.00	Deleted Fee	Yes
f. New roads road shoulder kerb and gutter	per metre	\$44.30	Deleted Fee	Yes
g. Drainage works - drainage line	per metre	\$44.30	Deleted Fee	Yes
h. Re-submission of engineering plans	per application	\$751.00	Deleted Fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Development Engineering - Drainage system / easement investigation</b>				
<i>Comments:</i>				
Investigation of drainage system in relation to development (i.e. extinguishment, future use etc.). Applicants are encouraged to obtain independent Engineering Consultant advice on drainage issues.	per hour	\$284.00	\$292.00	No
<b>Development Engineering - Enquiry or Request</b>				
<i>Comments:</i>				
For matters outside a current development application	per hour	\$284.00	\$292.00	Yes
<b>Development Engineering - Infrastructure works on Council roadway</b>				
<i>Comments: Application for infrastructure works (works other than minor encroachments) on a Council roadway made under the Roads Act 1993 Section 138 and 139</i>				
a. Application fee for infrastructure works	per application	\$1,461.00	Deleted Fee	No
b. Inspection or reinspection of construction works. Roadworks, footpath, drainage works (LGA land)	per inspection	\$284.00	\$584.00	No
c. Application for rising main	per application	\$1,461.00	Deleted Fee	No
d. New Roads/ road shoulder/ kerb and gutter	per metre	\$38.50	Deleted Fee	No
e. Drainage works - drainage line	per metre	\$38.50	Deleted Fee	No
f. Re-submission of engineering plans	per application	\$751.00	\$773.00	No
g. Cost of infrastructure works between \$0 and \$50,000	per application		\$1,390.00	No
h. Cost of infrastructure works between \$50,001 and \$250,000	per application		\$1,830.00	No
i. Cost of infrastructure works between \$250,001 and \$1,000,000	per application		\$2,995.00	No
j. Cost of infrastructure works greater than \$1,000,000	per application		\$3,580.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Development Engineering - Positive Covenant Certificate</b>				
<i>Comments: Conveyancing Act 1919 Section 88G</i>				
a. Certificate for positive covenants for on-site stormwater detention systems	each	\$35.00	\$35.00	No
b. Urgency fee (48 hours)	each	\$152.00	\$157.00	No
<b>Development Engineering - Stormwater drainage systems</b>				
<i>Comments: Local Government Act 1993 Section 68</i>				
a. Cost of building works between \$0 to \$200,000	per application	\$711.00	Deleted Fee	No
b. Cost of building works between \$200,001-\$1,000,000	per application	\$1,065.00	Deleted Fee	No
c. Cost of building works between \$1,000,001 to \$2,000,000	per application	\$1,681.00	Deleted Fee	No
d. Cost of building works greater than \$2,000,001	per application	\$3,360.00	Deleted Fee	No
e. Reinspection	per application	\$293.00	\$584.00	No
f. Resubmission of plans fee	per application	\$732.00	\$753.00	No
g. Cost of stormwater drainage works between \$0 to \$50,000	per application		\$735.00	No
h. Cost of stormwater drainage works between \$50,001 to \$250,000	per application		\$1,100.00	No
i. Cost of stormwater drainage works between \$250,001 to \$1,000,000	per application		\$1,730.00	No
j. Cost of stormwater drainage works greater than \$1,000,000	per application		\$3,460.00	No
<b>Development Engineering - Subdivision Certificates (Linen Plan Release)</b>				
<i>Comments: Environmental Planning and Assessment Act 1979 Division 6.4</i>				
a. Creation of 2 lots	per certificate	\$2,103.00	\$2,162.00	No
b. Creation of 3 lots	per certificate	\$2,770.00	\$2,848.00	No
c. Creation of 4 lots	per certificate	\$3,364.00	\$3,459.00	No
d. Creation of 5 lots	per certificate	\$3,884.00	\$3,993.00	No
e. Creation of 6 lots	per certificate	\$4,420.00	\$4,544.00	No
f. Creation of 7 lots	per certificate	\$4,867.00	\$5,004.00	No
g. Creation of 8 lots	per certificate	\$5,301.00	\$5,450.00	No
h. Creation of 9 lots	per certificate	\$5,768.00	\$5,930.00	No
i. Creation of 10 lots	per certificate	\$6,280.00	\$6,456.00	No
j. Creation of lot(s) in excess of 10 lots (Cost per lot in addition to the cost of 10 lots)	per lot	\$341.00	\$351.00	No
k. Boundary alterations plan	per application	\$1,101.00	\$1,132.00	No
l. Consolidation plans	per application	\$1,282.00	\$1,318.00	No
m. Plans of subdivision road dedication and easement	per application	\$1,306.00	\$1,343.00	No
n. Resigning fee	per certificate	\$419.00	\$431.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Development Engineering - Subdivision Works Certificates</b>				
<i>Comments: Environment and Planning Assessment Act 1979 (Division 6.2)</i>				
a. For 2 lots	per certificate	\$1,620.00	\$1,666.00	No
b. For 3 lots	per certificate	\$2,287.00	\$2,352.00	No
c. For 4 lots	per certificate	\$2,872.00	\$2,953.00	No
d. For 5 lots	per certificate	\$3,462.00	\$3,559.00	No
e. For 6 lots	per certificate	\$3,853.00	\$3,961.00	No
f. For 7 lots	per certificate	\$4,049.00	\$4,163.00	No
g. For 8 lots	per certificate	\$4,375.00	\$4,498.00	No
h. For 9 lots	per certificate	\$5,094.00	\$5,237.00	No
i. For 10 lots	per certificate	\$5,485.00	\$5,639.00	No
j. Per lot in excess of 10 lots	per certificate	\$308.00	\$317.00	No
k. Inspection or reinspection of construction works per inspection	per inspection	\$352.00	\$362.00	No
<b>Development Engineering - Temporary ground anchors</b>				
<i>Comments: Application for temporary ground anchors made under the Roads Act 1993 Section 138 and 139</i>				
a. Temporary ground anchors application	per application	\$1,461.00	\$1,502.00	No
b. Temporary ground anchors permit	per anchor	\$841.00	\$865.00	No
<b>Development Engineering - Water management structures and reports</b>				
<i>Comments:</i>				
Special structures report assessment including water management reports and inspections	per hour	\$284.00	\$292.00	No
<b>Documents</b>				
<i>Comments:</i>				
Copy of Strategies, Plans or Environmental Reports on CD e.g. Plans of Management	per copy	\$34.10	\$35.10	No
Copy of Strategies, Plans or Environmental Reports on Hard copy e.g. Plans of Management	per copy	\$69.00	\$71.00	No



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Driveway Application/Assessment Fee</b>				
<i>Comments:</i>				
a. Application and assessment fee for new and/or amended driveways	per application		\$465.00	No
b. Application and assessment fee for driveways in the same location and same dimensions	per application		\$210.00	No
c. Assessment fee for driveways constructed not in accordance with Council specifications (e.g. NOT plain concrete).	per application		\$584.00	No
<b>Driveway Form Work and Final Inspection Fee</b>				
<i>Comments:</i>				
a. Formwork and final inspections for driveways (2 inspections)	per application	\$782.00	\$540.00	No
b. Residential – formwork and final inspections for driveways in association with development consent (2 inspections)	per application	\$391.00	Deleted Fee	No
c. Residential – formwork and final inspections for driveways not associated with development consent (2 inspections)	per application	\$331.00	Deleted Fee	No
d. Residential – formwork and final inspections for driveways which require structural assessment (2 inspections)	per application	\$527.00	Deleted Fee	No
<b>Driveway Profile Application Fee</b>				
<i>Comments:</i>				
a. Application fee for driveway profiles – in association with development consents	per application	\$452.00	Deleted Fee	No
b. Application fee for driveway profiles – not associated with development consent	per application	\$195.00	Deleted Fee	No
<b>Environmental education and sustainability</b>				
<i>Comments:</i>				
Workshop attendance fee	per family	\$10.60	\$10.90	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Feral Animal Management</b>				
<i>Comments:</i>				
Feral animal cage trap bond	per trap	\$154.00	\$159.00	No
<b>Flood Risk Information Request</b>				
<i>Comments:</i>				
Common (see Flood Information Request form)	per request	\$113.00	\$117.00	No
Licence for individuals or organisations to use available models for specific (large scale) projects	per year per model	\$3,630.00	\$3,732.00	No
Multipurpose - (see Flood Information Request form)	per request	\$257.00	\$265.00	No
<b>Hoardings</b>				
<i>Comments:</i>				
a. Application fee	per application	\$379.00	\$390.00	No
b. Permits - building/footpath - Type A/metre/month - Type A fencing and scaffolding	per metre per month	\$38.70	\$39.80	No
c. Permits - building/footpath - Type A/metre/month - Type A fencing and scaffolding greater than 1.2m	per metre per month	\$32.20	\$33.10	No
d. Permits - building/footpath - Type B/metre/month - Type B overheads	per metre per month	\$68.00	\$70.00	No
e. Permits - building/footpath - Type C/metre/month - Type C overheads with offices sheds and/or storage	per metre per month	\$78.00	\$81.00	No
f. Late fee (additional fee) when work commenced prior to obtaining permit	per application	\$941.00	\$968.00	No
<b>House Renumbering</b>				
<i>Comments:</i>				
a. Application fee	per application	\$165.00	\$170.00	No
b. Processing fee	per application	\$380.00	\$391.00	No
<b>Noxious Weeds Management</b>				
<i>Comments:</i>				
Noxious weeds - re-inspection fee	per inspection	\$155.00	\$160.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Road Damage Fee and Bond</b>				
<i>Comments:</i>				
a. Demolition bond	per application	\$5,000.00	Deleted Fee	No
b. Bond where the cost of works is between \$1 - \$5,000	per application	Zero	Deleted Fee	No
c. Bond where the cost of works is between \$5,001 - \$50,000	per application	\$1,000.00	Deleted Fee	No
d. Bond where the cost of works is between \$50,001 - \$500,000	per application	\$1,500.00	Deleted Fee	No
e. Bond where the cost of works is between \$500,001 - \$1,000,000	per application	\$2,000.00	Deleted Fee	No
f. Bond where the cost of works is greater than \$1,000,000	per application	\$10,000.00	Deleted Fee	No
g. Late fee (additional fee) for Authorised Contractor Permit (when work commenced prior to obtaining a permit)	per application	\$921.00	Deleted Fee	No
h. Inspection fee	per inspection	\$345.00	Deleted Fee	No
<b>Road Damage Fee and Bond (Development Application or Complying Development Certificate)</b>				
<i>Comments:</i>				
a. Bond where the cost of works is between \$0 - \$25,000	per application	Zero		No
b. Bond where the cost of works is between \$25,001 - \$1,000,000	per application		\$2,000.00	No
c. Bond where the cost of works is between \$25,001 - \$1,000,000 and includes full demolition	per application		\$5,000.00	No
d. Bond where the cost of works is greater than \$1,000,000	per application		\$10,000.00	No
e. Inspection fee	per inspection		\$355.00	No
<b>Stormwater Drainage Pre-lodgement Meeting</b>				
<i>Comments:</i>				
Investigation into the applicable development requirements specifically relating to stormwater drainage	each	\$426.00	\$438.00	Yes
<b>Property</b>				
<b>01. Mona Vale Cemetery - Interment Rights</b>				
<i>Comments:</i>				
a) Priority allocation fee (for reserving a position in soon to be released area)	each	50% of equivalent value	50% of equivalent value	Yes
b) Purchase of Interment Right for Burial Site - full monumental sites - Mona Vale - i) standard	each	\$12,470.00	\$12,470.00	Yes
b) Purchase of Interment Right for Burial Site - full monumental sites - Mona Vale - ii) superior	each	\$13,520.00	\$13,520.00	Yes
b) Purchase of Interment Right for Burial Site - full monumental sites - Mona Vale - iii) premium	each	\$14,560.00	\$14,560.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
c) Purchase of Interment Right for Monumental Lawn Grave Site - i) standard	each	\$10,840.00	\$10,840.00	Yes
c) Purchase of Interment Right for Monumental Lawn Grave Site - ii) superior	each	\$12,100.00	\$12,100.00	Yes
c) Purchase of Interment Right for Monumental Lawn Grave Site - iii) premium	each	\$13,360.00	\$13,360.00	Yes
d) Pittwater Memorial Wall - purchase Interment Right - a) single niche in granite wall - i) standard (lower rows 5 & 6)	each	\$1,739.00	\$1,788.00	Yes
d) Pittwater Memorial Wall - purchase Interment Right - b) single niche in granite wall - ii) superior (mid rows 3 & 4)	each	\$1,939.00	\$1,994.00	Yes
d) Pittwater Memorial Wall - purchase Interment Right - c) single niche in granite wall - iii) premium (upper rows 1 & 2)	each	\$2,134.00	\$2,194.00	Yes
e) Gum Tree Grove Garden Memorial - purchase of Interment Right - i) standard	each	\$2,930.00	\$3,013.00	Yes
e) Gum Tree Grove Garden Memorial - purchase of Interment Right - ii) superior	each	\$4,083.00	\$4,198.00	Yes
e) Gum Tree Grove Garden Memorial - purchase of Interment Right - iii) premium	each	\$5,150.00	\$5,295.00	Yes
f) Gum Tree Grove Granite Garden Estate - purchase of Single Interment Right - i) standard	each	\$3,529.00	\$3,628.00	Yes
f) Gum Tree Grove Granite Garden Estate - purchase of Single Interment Right - ii) superior	each	\$4,606.00	\$4,735.00	Yes
f) Gum Tree Grove Granite Garden Estate - purchase of Single Interment Right - iii) premium	each	\$5,683.00	\$5,843.00	Yes
g) Memorial Garden Bed - (Mona Vale) - purchase of Interment Right - a) for single position - i) Garden A and B	each	\$1,180.00	\$1,214.00	Yes
g) Memorial Garden Bed - (Mona Vale) - purchase of Interment Right - b) for single position - iii) Garden D	each	\$1,929.00	\$1,984.00	Yes
g) Memorial Garden Bed - (Mona Vale) - purchase of Interment Right - c) for single position - ii) Garden C	each	\$1,549.00	\$1,593.00	Yes
h) SO Reynolds Memorial Wall - purchase of Interment Right - a) single niche in memorial wall	each	\$995.00	\$995.00	Yes
i) Transfer of burial or niche interment right - Pensioner Discount - i) including issue of new certificate	each	\$135.00	\$135.00	No
i) Transfer of burial or niche interment right - i) including issue of new certificate for up to 2 sites	each	\$283.00	\$291.00	No
i) Transfer of burial or niche interment right - ii) including issue of new certificate for 3 or more sites	each	\$395.00	\$395.00	No
j) Purchase of Interment Right - Bedrock memorials - i) Small memorial	each	\$2,400.00	\$2,400.00	Yes
j) Purchase of Interment Right - Bedrock memorials - ii) Large memorial	each	\$4,660.00	\$4,660.00	Yes
k) Late or early arrival or departure fee - a) Weekdays - every 30 minute interval (late departure fees after 3.30pm or for funeral bookings over 60 mins duration)	each	\$580.00	\$580.00	Yes
k) Late or early arrival or departure fee - b) Saturdays - every 30 minute interval (late departure fees after 12.30pm or for funeral bookings over 60 mins duration)	each	\$700.00	\$700.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
l) Purchase of family rock estate - i) Standard - (accommodates up to 2 Ash Remains) - including bronze family name plate - (placed in cemetery or memorial gardens at Manager's discretion)	each	\$6,432.00	\$6,613.00	Yes
l) Purchase of family rock estate - ii) Superior - (accommodates up to 4 Ash Remains) - including bronze family name plate - (placed in cemetery or memorial gardens at Council's discretion)	each	\$10,030.00	\$10,030.00	Yes
l) Purchase of family rock estate - iii) Premium - (larger rock or premium location) - including bronze family name plate - (placed in cemetery or memorial gardens at Council's discretion)	each	\$13,790.00	\$13,790.00	Yes
m) Cancellation fee - cancel reservation of interment rights (within 12mths of purchase) / General administration fee	each	\$140.00	\$140.00	Yes
n) Purchase of Interment Right - Decorative Cylinder Memorial	each	\$3,375.00	\$3,470.00	Yes
<b>02. Mona Vale Cemetery - Burial Fees</b>				
<i>Comments: includes transfer of rights within one year of service - All interment bookings are for 60 minutes duration</i>				
Interment (Burial) - i) First Interment - Excavate grave for burial - Weekdays 9am to 2.30pm - Mona Vale	each	\$2,560.00	\$2,143.00	Yes
Interment (Burial) - ii) Second (or Third) Interment - Excavate grave for burial - Weekdays 9am to 2.30pm - Mona Vale	each	\$2,340.00	\$1,923.00	Yes
Interment (Burial) - iii) Weekday bookings after 3pm surcharge (subject to staff availability)	each	\$510.00	\$510.00	Yes
Interment (Burial) - iv) Saturday - booking surcharge (from 9am to 11am only) - in addition to applicable weekday interment fee	each	\$1,250.00	\$1,250.00	Yes
Interment (Burial) - ix) bottom or top of grave - half filled with sand/premium soil (as part of cultural burial requirement)	each		\$530.00	Yes
Interment (Burial) - v) Infant or child to age 10 (small coffin)	each	No charge	No charge	No
Interment (Burial) - vi) Child aged 10-18 (50% first interment fee)	each	50% of current first interment fee	50% of current first interment fee	Yes
Interment (Burial) - vii) shallow burial surcharge - in addition to standard second interment fee	each	\$944.00	\$971.00	Yes
Interment (Burial) - viii) triple depth excavation surcharge - in addition to standard first interment fee	each	\$524.00	\$539.00	Yes
Interment (Burial) - x) Use of lowering device on grave for coffins/casket (new graves/reserved graves with no monumental work and unimpeded access around site)	each		\$417.00 additional to applicable interment fee	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>03. Mona Vale Cemetery - Ashes Placement/Removal</b>				
<i>Comments: includes transfer of rights within one year of service - Placement of multiple ashes at the same time will attract a 40% discount on the second applicable plaque and placement fee - Placements not finalised within 1 year of invoice may incur additional fees when the interment occurs - All Ashes placement bookings are for 30 minutes duration</i>				
a) Family attendance at ashes placement - graves, garden beds, wall memorials, family rock memorials (Weekdays 9am to 3pm)	each	\$200.00	\$200.00	Yes
b) Place ash remains in gravesite - i) Mona Vale (no attendance)	each	\$636.00	\$654.00	Yes
b) Place ash remains in gravesite - ii) with family attendance - weekdays 9am to 3pm	each	\$846.00	\$854.00	Yes
c) Place ash remains in Garden Beds A - D - and supply memorial plaque (178mm x 102mm with 8 lines of text) mounted on sandstone plinth (with family in attendance - weekdays 9am to 3pm)	each	\$1,370.00	\$1,403.00	Yes
d) Place ash remains in garden beds or other in-ground memorial - after 3pm weekdays or 9am to 11am on weekends (subject to staff availability)	per hour or part thereof	\$247.00 per hour or part thereof	\$254.00	Yes
e) Removal of ashes container from burial site	each	\$380.00	\$391.00	Yes
f) Removal of ash remains from Wall Columbarium	each	\$483.00	\$497.00	Yes
g) Removal of ashes container from Garden Beds or other in-ground memorial	each	\$380.00	\$391.00	Yes
h) Place ash remains in Garden Beds A - D and supply bronze plaque (178mm x 102mm with 8 lines of text) mounted on sandstone plinth and place ash remains - no attendance	each	\$1,170.00	\$1,203.00	Yes
i) SO Reynolds Memorial Wall - ashes placement and supply of bronze plaque 137mm x 102mm (with 8 lines of text)	each	\$1,047.00	\$1,077.00	Yes
j) Dedication seat - supply of bronze plaque (178mm x 102mm with 8 lines of text) attached to timber seat and place ash remains in ground underneath	each	\$1,170.00	\$1,170.00	No
k) Place ash remains in Bedrock memorial and supply small bedrock memorial 'design border' plaque a - (230mm x 230mm with 10 lines of text) - no attendance	each	\$1,382.00	\$1,382.00	Yes
l) Pittwater Memorial Wall Niche - supply and attach bronze plaque 185mm x 185mm (with 10 lines of text) and place ash remains	each	\$1,375.00	\$1,414.00	Yes
m) Place ash remains in Bedrock memorial and supply large bedrock memorial 'design border' plaque (355mm x 230mm with 10 lines of text) - no attendance	each	\$1,611.00	\$1,657.00	Yes
n) Place ash remains in family rock memorial - and supply of bronze plaque 178mm x 102mm with 8 lines of text - no attendance	each	\$1,201.00	\$1,235.00	Yes
o) Place ash remains in Gum Tree Grove Granite Plinth - supply memorial plaque - (185mm x 185mm with 10 lines of text) and place ash remains - no attendance	each	\$1,375.00	\$1,414.00	Yes
p) Place ash remains in Gum Tree Grove Granite Garden Estate - supply memorial plaque - granite plinth - (185mm x 185mm with 10 lines of text) and place ash remains	each	\$1,375.00	\$1,414.00	Yes
q) Place ash remains in Decorative Cylinder Memorial and supply memorial plaque (158mm round with 8 lines of text) - no attendance	each	\$1,170.00	\$1,203.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
r) Scatter ashes in cemetery gardens or in Council LGA (designated locations) - details of deceased and location of ashes noted in Cemetery Register	each	\$280.00	\$280.00	Yes
s) Place ash remains and supply memorial plaque - Tree memorial - supply memorial plaque, attach to plinth and place remains	each	\$1,570.00	\$1,614.00	Yes
t) Sculptural item - ashes placement (no attendance) and supply of bronze plaque 178mm x 102mm attached to sculpture	each	\$1,201.00	\$1,235.00	Yes
<b>04. Mona Vale Cemetery - Exhumation (subject to site inspection and Health Department approval)</b>				
<b>Comments:</b>				
a) Preparation of documents and application to Health Department	each	Cost + 50%	Cost + 50%	Yes
b) Removal of monumental work	each	Cost + 50%	Cost + 50%	Yes
c) Excavation of site	each	Cost + 50%	Cost + 50%	Yes
<b>05. Mona Vale Cemetery - Burial Site Care</b>				
<b>Comments:</b>				
a) Annual care (1 x visit per month)	each	\$712.00	\$732.00	Yes
b) Clean inscription plate, remove weeds and spray, cover with mulch	each	\$170.00	\$175.00	Yes
c) Renovate monument	each	Cost + 50%	Cost + 50%	Yes
<b>06. Mona Vale Cemetery - Monumental Work</b>				
<b>Comments:</b>				
a) Permission to add inscription	per burial site	\$144.00	\$149.00	No
b) Permission to upgrade existing monument or install landscaping treatment	per burial site	\$288.00	\$297.00	No
c) Permission to construct new monument - includes first inscription - per site (Manly or Mona Vale)	per burial site	\$493.00	\$507.00	No
d) Application to use burial site for monument - where no burial will ever occur - not permitted with new site sales	per burial site	\$5,026.00	\$5,167.00	No
e) Application for permission to erect tomb, vault, sculpture or monuments over 1.5m	per burial site	\$770.00	\$792.00	No
f) Pre-poured foundations	per burial site	Cost + 50%	Cost + 50%	Yes
g) Remove and replace concrete infill or slab - fee for reopening of grave with tombstone and/or slab - Northern Memorials monuments	per burial site	\$770.00	\$792.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>07. Mona Vale Cemetery - Memorials/Dedications (at Trustee discretion)</b>				
<i>Comments:</i>				
a) Dedication seat - i) standard	each	\$4,175.00	\$4,292.00	No
a) Dedication seat - ii) superior	each	\$5,108.00	\$5,252.00	No
a) Dedication seat - iii) premium	each	\$6,185.00	\$6,359.00	No
b) Dedication seat - supply of bronze plaque 178mm x 102mm attached to timber seat (does not include ashes interment)	each	\$636.00	\$654.00	Yes
c) Pittwater Memorial Wall Panel - purchase position on memorial wall 110mm x 110mm - i) standard (lower rows 5 & 6)	each	\$334.00	\$344.00	Yes
c) Pittwater Memorial Wall Panel - purchase position on memorial wall 110mm x 110mm - ii) superior (mid rows 3 & 4)	each	\$395.00	\$395.00	Yes
c) Pittwater Memorial Wall Panel - purchase position on memorial wall 110mm x 110mm - iii) premium (upper rows 1 & 2)	each	\$495.00	\$495.00	Yes
c) Pittwater Memorial Wall Panel - supply memorial plaque and attach to wall - 110mm x 110mm	each	\$380.00	\$380.00	Yes
d) Memorial plaques - conical vase - i) attached to plaque	each	\$175.00	\$180.00	Yes
d) Memorial plaques - conical Vase - ii) attached to memorial wall	each	\$288.00	\$297.00	Yes
e) Memorial plaques - detachable name plate for Bedrock Memorial Plaques	each	Cost + 50%	Cost + 50%	Yes
f) Memorial plaques - i) photo - True to Life - black and white - 30mm x 40mm	each	\$421.00	\$433.00	Yes
f) Memorial plaques - ii) photo - True to Life - colour - 30mm x 40mm	each	\$565.00	\$581.00	Yes
f) Memorial plaques - iii) photos - other materials or sizes	each	Cost + 50%	Cost + 50%	Yes
g) Memorial plaques - emblems - Type D	each	\$144.00	\$149.00	Yes
h) Memorial plaques - perpetual flowers	each	\$165.00	\$170.00	Yes
i) True to life COLOUR photo - 50mm x 70mm - for Bedrock memorial cameo	each	\$595.00	\$612.00	Yes
j) Memorial plaques - upgrade plaque for Memorial Gardens A - D - 178mm x 102mm (Mona Vale)	each	\$698.00	\$718.00	Yes
k) Memorial plaques - upgrade plaque from engraved to embossed for SO Reynolds Memorial Wall (Mona Vale)	each	\$626.00	\$644.00	Yes
l) Memorial plaques - bronze plaque 178 x 102mm attached to kerbing on monument (not permitted on War Graves)	each	\$1,221.00	\$1,256.00	Yes
m) Tree Memorial - Mona Vale Cemetery - i) family (up to 4 positions)	each	\$9,222.00	\$9,481.00	Yes
m) Tree Memorial - Mona Vale Cemetery - ii) shared	each	\$2,042.00 Per position on border	\$2,100.00 Per position on border	Yes
n) Purchase Granite sloper and bronze plaque for burial site - (concrete footing not included)	each	\$2,247.00	\$2,310.00	Yes
o) Sculptural item - installed in cemetery grounds at discretion of trustee	each	Cost + 50%	Cost + 50%	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>08. Mona Vale Cemetery - Council buyback</b>				
<i>Comments:</i>				
a) Council buyback of unoccupied grave site	each	50% of current standard equivalent	50% of current standard equivalent	No
b) Council buyback of unoccupied wall niche, memorial panel, garden bed or other position in cemetery	each	50% of current standard equivalent price	50% of current standard equivalent price	No
<b>09. Miscellaneous Fees</b>				
<i>Comments:</i>				
Administrative fee to implement tax rulings to refund the GST component of a fee for goods and services	per amendment		\$50.00	No
Small events booking - Mona Vale Cemetery site office courtyard area for commemorations/memorial services	per hour or part thereof		\$24.55 Not for profit use of Mona Vale Cemetery - site office courtyard area - for memorial or commemoration	Yes
<b>10. Interment Services levy</b>				
<i>Comments:</i>				
a) First interment - Burials	each		\$86.40	No
b) Second interment - Burials	each		\$62.70	No
c) Ashes interment	each		\$26.40	No
<b>11. Manly Cemetery - Interment Rights</b>				
<i>Comments:</i>				
a) Purchase of Interment Right for Burial Site - full monumental sites - Manly - i) standard - row 5 or lowest row	each	\$18,125.00	\$18,633.00	Yes
a) Purchase of Interment Right for Burial Site - full monumental sites - Manly - ii) superior - middle rows 3 & 4	each	\$19,120.00	\$19,656.00	Yes
a) Purchase of Interment Right for Burial Site - full monumental sites - Manly - iii) premium - top rows 1 & 2	each	\$20,197.00	\$20,763.00	Yes
b) Manly Columbarium Wall - purchase of interment Right - a) single niche in wall - i) standard - row 5 or lowest row	each	\$2,657.00	\$2,732.00	Yes
b) Manly Columbarium Wall - purchase of Interment Right - a) single niche in wall - ii) superior - middle rows 3 & 4	each	\$3,549.00	\$3,649.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
b) Manly Columbarium Wall - purchase of Interment Right - a) single niche in wall - iii) premium - top rows 1 & 2	each	\$4,432.00	\$4,557.00	Yes
b) Manly Columbarium Wall - purchase of Interment Right - b) double niche in wall - i) standard - row 5 or lowest row	each	\$4,257.00	\$4,377.00	Yes
b) Manly Columbarium Wall - purchase of Interment Right - b) double niche in wall - ii) superior - middle rows 3 & 4	each	\$5,652.00	\$5,811.00	Yes
b) Manly Columbarium Wall - purchase of Interment Right - b) double niche in wall - iii) premium - top rows 1 & 2	each	\$7,057.00	\$7,255.00	Yes
b) Manly Columbarium Wall - purchase of Interment Right - c) single niche in column - i) standard - row 5 or lowest row	each	\$2,924.00	\$2,985.00	Yes
b) Manly Columbarium Wall - purchase of Interment Right - c) single niche in column - ii) superior - middle rows 3 & 4	each	\$3,898.00	\$3,985.00	Yes
b) Manly Columbarium Wall - purchase of Interment Right - c) single niche in column - iii) premium - top rows 1 & 2	each	\$4,883.00	\$4,985.00	Yes
c) Manly Granite Columbarium Wall - purchase of Interment Right - a) single niche in wall - i) standard - row 5 or lowest row	each	\$5,218.00	\$4,879.00	Yes
c) Manly Granite Columbarium Wall - purchase of Interment Right - a) single niche in wall - ii) superior - middle rows 3 & 4	each	\$5,740.00	\$5,740.00	Yes
c) Manly Granite Columbarium Wall - purchase of Interment Right - a) single niche in wall - iii) premium - top rows 1 & 2	each	\$6,314.00	\$6,595.00	Yes
d) Transfer of burial or niche interment right - Pensioner Discount - i) including issue of new certificate	each	\$135.00	\$139.00	No
d) Transfer of burial or niche interment right - i) including issue of new certificate for up to 2 sites	each	\$283.00	\$291.00	No
d) Transfer of burial or niche interment right - ii) including issue of new certificate for 3 or more sites	each	\$395.00	\$410.00	No
e) Granite Garden Border - purchase of Interment Right - i) standard	each	\$3,673.00	\$3,776.00	Yes
e) Granite Garden Border - purchase of Interment Right - ii) superior	each	\$4,401.00	\$4,525.00	Yes
e) Granite Garden Border - purchase of Interment Right - iii) premium	each	\$4,934.00	\$5,073.00	Yes
f) Cancellation fee - cancel reservation of interment rights (within 12 mths of purchase)/General administration fee	each	\$140.00	\$144.00	Yes
<b>12. Manly Cemetery - Burial Fees</b>				
<i>Comments: includes transfer of rights within one year of service</i>				
Interment (Burial) - i) Excavate grave for burial - weekday 9am to 3pm (hand dug - without machine)	each	\$4,610.00	\$4,610.00	Yes
Interment (Burial) - ii) Excavate grave for burial - weekdays 9am to 3pm (using excavator or other machine)	each	\$2,560.00	\$2,560.00	Yes
Interment (Burial) - iii) Weekday bookings after 3pm surcharge (subject to staff availability)	each	\$510.00	\$525.00	Yes
Interment (Burial) - iv) Saturday - booking surcharge (from 9am to 11am only) - in addition to applicable weekday interment fee	each	\$1,250.00	\$1,285.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Interment (Burial) - v) Infant or child to age 10 (small coffin)	each	no charge	no charge	No
Interment (Burial) - vi) Child aged 10-18 (50% applicable interment fee)	each	50% of current standard interment fee	50% of current standard interment fee	Yes
Interment (Burial) - vii) Shallow Burial surcharge - in addition to standard second interment fee	each	\$944.00	\$944.00	Yes
<b>13. Manly Cemetery - Ashes Placement/Removal</b>				
<i>Comments: includes transfer of rights within one year of service - All interment bookings are for 60 minutes duration</i>				
a) Family attendance at ashes placement - graves, garden beds, wall memorials, family rock memorials (Weekdays 9am to 3pm)	each	\$200.00	\$200.00	Yes
b) Place ash remains in gravesite - Manly (no attendance)	each	\$636.00	\$654.00	Yes
c) Place ash remains - after 3pm weekdays or 9am to 11am on weekends (subject to staff availability)	per hour or part thereof	\$247.00 per hour or part thereof	\$254.00	Yes
d) Removal of ashes container from burial site	each	\$380.00	\$391.00	Yes
e) Removal of ash remains from Columbarium Wall	each	\$483.00	\$497.00	Yes
f) Place ash remains and supply memorial plaque - Manly Columbarium Wall - a) plaque for single niche in wall or column - 8 lines - 184mm x 152mm	each	\$1,380.00	\$1,419.00	Yes
g) Place ash remains and supply memorial plaque - Manly Columbarium Wall - b) plaque for double niche in wall - 8 lines - 338mm x 152mm	each	\$1,713.00	\$1,761.00	Yes
h) Place ash remains and supply memorial plaque - Manly Granite Columbarium Wall -- a) plaque for single niche in wall or column - 8 lines - 230mm x 152mm	each	\$1,380.00	\$1,419.00	Yes
i) Place ash remains and supply memorial plaque - Dedication Seat - Supply of bronze plaque 178mm x 102mm attached to timber seat and place ash remains in ground underneath - 8 lines	each	\$1,570.00	\$1,614.00	Yes
j) Place ash remains and supply memorial plaque - Granite Garden Border - supply bronze memorial plaque 178mm x 102mm 8 lines	each	\$1,493.00	\$1,535.00	Yes
<b>14. Manly Cemetery - Exhumation (subject to site inspection and Health Department approval)</b>				
<i>Comments: includes transfer of rights within one year of service - Placement of multiple ashes at the same time will attract a 40% discount on the second applicable plaque and placement fee - Placements not finalised within 1 year of invoice may incur additional fees when the interment occurs - All Ashes placement bookings are for 30 minutes duration</i>				
a) Preparation of documents and application to Health Department	each	Cost + 50%	Cost + 50%	Yes
b) Removal of monumental work	each	Cost + 50%	Cost + 50%	Yes
c) Excavation of site	each	Cost + 50%	\$4,610.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>15. Manly Cemetery - Burial Site Care</b>				
<i>Comments:</i>				
a) Annual care (1 x visit per month)	each	\$712.00	\$732.00	Yes
b) Clean inscription plate, remove weeds and spray or cover with mulch or turf	each	\$170.00	\$175.00	Yes
c) Renovate monument	each	Cost + 50%	Cost + 50%	Yes
d) Soiling and planting for a grave	each	\$216.00	\$223.00	Yes
e) Turfing a grave	each	\$216.00	\$223.00	Yes
<b>16. Manly Cemetery - Monumental Work</b>				
<i>Comments:</i>				
a) Application for permission to add inscription - per site	per burial site	\$144.00	\$149.00	No
b) Application for permission to upgrade existing monument or install landscaping treatment	per burial site	\$288.00	\$297.00	No
c) Application for permission to construct new monument - includes first inscription - per site	per burial site	\$493.00	\$507.00	No
d) Application for permission to erect tomb, vault, sculpture or monuments over 1.5m	each	\$770.00	\$792.00	No
e) Pre-poured foundations	each	Cost + 50%	Cost + 50%	Yes
f) Remove and replace concrete infill or slab - fee for reopening of grave with tombstone and/or slab - Northern Memorials monuments	each	\$770.00	\$792.00	Yes
<b>17. Manly Cemetery - Memorials/Dedications (at Trustee discretion)</b>				
<i>Comments:</i>				
a) Memorial plaques - bronze plaque 178 x 102mm attached to kerbing on monument (not permitted on War Graves)	each	\$1,221.00	\$1,256.00	Yes
b) Memorial plaques - additional line of text	each	\$62.00	\$64.00	Yes
c) Memorial plaques - a) photo - True to Life - black and white - 30mm x 40mm	each	\$421.00	\$433.00	Yes
c) Memorial plaques - b) photo - True to Life - colour - 30mm x 40mm	each	\$565.00	\$581.00	Yes
c) Memorial plaques - c) photos - other materials or sizes	each	Cost + 50%	Cost + 50%	Yes
d) Memorial plaques - a) Emblems - Type C or D	each	\$144.00	\$149.00	Yes
d) Memorial plaques - b) Perpetual flowers	each	\$165.00	\$170.00	Yes
e) Dedication seat - i) standard	each	\$4,175.00	\$4,292.00	Yes
e) Dedication seat - ii) superior	each	\$5,108.00	\$5,252.00	Yes
e) Dedication seat - iii) premium	each	\$6,185.00	\$6,359.00	Yes
f) Purchase Granite sloper and bronze plaque for burial site - (concrete footing not included)	each	\$2,247.00	\$2,310.00	Yes
g) Tree Memorial - purchase position on plinth - i) standard	each	\$2,524.00	\$2,595.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
g) Tree Memorial - purchase position on plinth - ii) superior	each	\$3,498.00	\$3,596.00	Yes
g) Tree Memorial - purchase position on plinth - iii) premium	each	\$4,185.00	\$4,303.00	Yes
<b>18. Manly Cemetery - Council buyback</b>				
<b>Comments:</b>				
a) Council buyback of unoccupied grave site	each	50% of current standard fee	50% of current standard fee	No
b) Council buyback of unoccupied wall niche, memorial panel, garden bed or other position in cemetery	each	50% of current standard equivalent	50% of current standard equivalent	No
<b>19. Interment Services levy</b>				
<b>Comments:</b>				
a) First Interment - Burials	each		\$86.40	No
b) Second interment - Burials	each		\$62.70	No
c) Ashes Interment	each		\$26.40	No
<b>Avalon Golf Course</b>				
<b>Comments:</b>				
Function room hire (Friday - Sunday)	per hour	\$150.00	\$150.00	Yes
Function room hire (Monday - Thursday)	per hour	\$120.00	\$120.00	Yes
Golf playing equipment hire	each	\$15.00	\$15.00	Yes
Green fees - adults - 18 holes	each	\$25.00	\$25.00	Yes
Green fees - adults - 9 holes	each	\$21.00	\$21.00	Yes
Green fees - children (18 years and under) - 18 Holes	each	\$10.00	\$10.00	Yes
Green fees - children (18 years and under) - 9 Holes	each	\$10.00	\$10.00	Yes
Green fees - seniors - 18 Holes	each	\$20.00	\$20.00	Yes
Green fees - seniors - 9 Holes	each	\$17.00	\$17.00	Yes
Green fees - twilight (after 3.30pm no day light savings)	each	\$12.00	\$12.00	Yes
Green fees - twilight (after 4.30pm day light savings)	each	\$12.00	\$12.00	Yes
Marketing and/or promotional offer at Council's discretion	each	up to 100% discount	up to 100% discount	Yes
<b>Public notification of application required by statute</b>				
<b>Comments:</b>				
Public notification of applications required by statute, including but not limited to newspaper and internet advertisements, signage and letters.	per application	Cost recovery plus 10%	Cost recovery plus 10%	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Currawong Beach Cottages</b>				
<i>Comments: High Season - December to January and Easter. Low Season - June to August. Mid Season - February to May &amp; September to November (excluding Easter)</i>				
High season - 2 bedroom Cottage - midweek per night	per night	\$380.00	\$429.00	Yes
High season - 2 bedroom Cottage - weekend Fri & Sat (2 nights)	per weekend	\$1,210.00	\$1,201.00	Yes
High season - 2 bedroom Cottage - weekly (7 nights)	per week	\$2,740.00	\$2,574.00	Yes
High season - Bluetongue Cottage - midweek per night	per night	\$385.00	\$396.00	Yes
High season - Bluetongue Cottage - weekend Fri & Sat (2 nights)	per weekend	\$840.00	\$871.00	Yes
High season - Bluetongue Cottage - weekly (7 nights)	per week	\$2,225.00	\$2,376.00	Yes
High season - Goanna Cottage - midweek per night	per night	\$345.00	\$363.00	Yes
High season - Goanna Cottage - weekend Fri & Sat (2 nights)	per weekend	\$750.00	\$799.00	Yes
High season - Goanna Cottage - weekly (7 nights)	per week	\$1,990.00	\$2,178.00	Yes
High season - Kookaburra Cottage - midweek per night	per night	\$330.00	\$330.00	Yes
High season - Kookaburra Cottage - weekend Fri & Sat (2 nights)	per weekend	\$720.00	\$726.00	Yes
High season - Kookaburra Cottage - weekly (7 nights)	per week	\$1,910.00	\$1,980.00	Yes
High season - Midholme - midweek per night	per night	\$830.00	\$891.00	Yes
High season - Midholme - weekend Fri & Sat (2 nights)	per weekend	\$2,825.00	\$3,564.00	Yes
High season - Midholme - weekly (7 nights)	per week	\$6,425.00	\$6,237.00	Yes
High season - Original Cottages - midweek per night	per night	\$275.00	\$264.00	Yes
High season - Original Cottages - weekend Fri & Sat (2 nights)	per weekend	\$600.00	\$581.00	Yes
High season - Original Cottages - weekly (7 nights)	per week	\$1,590.00	\$1,584.00	Yes
High season - Platypus Cottage - midweek per night	per night	\$345.00	\$281.00	Yes
High season - Platypus Cottage - weekend Fri & Sat (2 nights)	per weekend	\$750.00	\$617.00	Yes
High season - Platypus Cottage - weekly (7 nights)	per week	\$1,990.00	\$1,683.00	Yes
High season - The Lodge - midweek per night	per night	\$720.00	\$594.00	Yes
High season - The Lodge - weekend Fri & Sat (2 nights)	per weekend	\$2,415.00	\$1,901.00	Yes
High season - The Lodge - weekly (7 nights)	per week	\$5,490.00	\$4,158.00	Yes
Linen hire - queen and double	per hire	\$40.00	\$40.00	Yes
Linen hire - single	per hire	\$30.00	\$30.00	Yes
Low season - 2 bedroom Cottage - midweek per night	per night	\$195.00	\$195.00	Yes
Low season - 2 bedroom Cottage - weekend Fri & Sat (2 nights)	per weekend	\$600.00	\$624.00	Yes
Low season - 2 bedroom Cottage - weekly (7 nights)	per week	\$1,210.00	\$1,170.00	Yes
Low season - Bluetongue Cottage - midweek per night	per night	\$175.00	\$180.00	Yes
Low season - Bluetongue Cottage - weekend Fri & Sat (2 nights)	per weekend	\$475.00	\$540.00	Yes
Low season - Bluetongue Cottage - weekly (7 nights)	per week	\$910.00	\$936.00	Yes
Low season - Goanna Cottage - midweek per night	per night	\$155.00	\$165.00	Yes
Low season - Goanna Cottage - weekend Fri & Sat (2 nights)	per weekend	\$425.00	\$495.00	Yes
Low season - Goanna Cottage - weekly (7 nights)	per week	\$810.00	\$858.00	Yes
Low season - Kookaburra Cottage - midweek per night	per night	\$150.00	\$150.00	Yes
Low season - Kookaburra Cottage - weekend Fri & Sat (2 nights)	per weekend	\$410.00	\$450.00	Yes
Low season - Kookaburra Cottage - weekly (7 nights)	per week	\$780.00	\$780.00	Yes
Low season - Midholme - midweek per night	per night	\$385.00	\$405.00	Yes
Low season - Midholme - weekend Fri & Sat (2 nights)	per weekend	\$1,540.00	\$1,620.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Low season - Midholme - weekly (7 nights)	per week	\$2,650.00	\$2,835.00	Yes
Low season - Original Cottages - midweek per night	per night	\$120.00	\$120.00	Yes
Low season - Original Cottages - weekend Fri & Sat (2 nights)	per weekend	\$340.00	\$360.00	Yes
Low season - Original Cottages - weekly (7 nights)	per week	\$650.00	\$624.00	Yes
Low season - Platypus Cottage - midweek per night	per night	\$155.00	\$128.00	Yes
Low season - Platypus Cottage - weekend Fri & Sat (2 nights)	per weekend	\$425.00	\$383.00	Yes
Low season - Platypus Cottage - weekly (7 nights)	per week	\$810.00	\$663.00	Yes
Low season - The Lodge - midweek per night	per night	\$330.00	\$270.00	Yes
Low season - The Lodge - weekend Fri & Sat (2 nights)	per weekend	\$1,320.00	\$1,026.00	Yes
Low season - The Lodge - weekly (7 nights)	per week	\$2,305.00	\$1,890.00	Yes
Mid season - 2 bedroom Cottage - midweek per night	per night	\$300.00	\$293.00	Yes
Mid season - 2 bedroom Cottage - weekend Fri & Sat (2 nights)	per weekend	\$870.00	\$878.00	Yes
Mid season - 2 bedroom Cottage - weekly (7 nights)	per week	\$2,190.00	\$1,755.00	Yes
Mid season - Bluetongue Cottage - midweek per night	per night	\$250.00	\$270.00	Yes
Mid season - Bluetongue Cottage - weekend Fri & Sat (2 nights)	per weekend	\$680.00	\$756.00	Yes
Mid season - Bluetongue Cottage - weekly (7 nights)	per week	\$1,380.00	\$1,485.00	Yes
Mid season - Goanna Cottage - midweek per night	per night	\$225.00	\$248.00	Yes
Mid season - Goanna Cottage - weekend Fri & Sat (2 nights)	per weekend	\$610.00	\$693.00	Yes
Mid season - Goanna Cottage - weekly (7 nights)	per week	\$1,230.00	\$1,361.00	Yes
Mid season - Kookaburra Cottage - midweek per night	per night	\$215.00	\$225.00	Yes
Mid season - Kookaburra Cottage - weekend Fri & Sat (2 nights)	per weekend	\$580.00	\$630.00	Yes
Mid season - Kookaburra Cottage - weekly (7 nights)	per week	\$1,180.00	\$1,238.00	Yes
Mid season - Midholme - midweek per night	per night	\$530.00	\$608.00	Yes
Mid season - Midholme - weekend Fri & Sat (2 nights)	per weekend	\$2,245.00	\$2,430.00	Yes
Mid season - Midholme - weekly (7 nights)	per week	\$4,105.00	\$4,253.00	Yes
Mid season - Original Cottages - midweek per night	per night	\$180.00	\$180.00	Yes
Mid season - Original Cottages - weekend Fri & Sat (2 nights)	per weekend	\$485.00	\$504.00	Yes
Mid season - Original Cottages - weekly (7 nights)	per week	\$985.00	\$990.00	Yes
Mid season - Platypus Cottage - midweek per night	per night	\$225.00	\$191.00	Yes
Mid season - Platypus Cottage - weekend Fri & Sat (2 nights)	per weekend	\$610.00	\$536.00	Yes
Mid season - Platypus Cottage - weekly (7 nights)	per week	\$1,230.00	\$1,052.00	Yes
Mid season - The Lodge - midweek per night	per night	\$455.00	\$405.00	Yes
Mid season - The Lodge - weekend Fri & Sat (2 nights)	per weekend	\$1,920.00	\$1,539.00	Yes
Mid season - The Lodge - weekly (7 nights)	per week	\$3,510.00	\$2,835.00	Yes
Towel hire	per hire	\$5.00	\$5.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Currawong Beach Cottages - Administration Fee</b>				
<i>Comments:</i>				
Charge for cancellation or any other situation where extra work is created to facilitate the request	per occasion	\$45.00	\$45.00	Yes
<b>Currawong Beach Cottages - Discounts Available</b>				
<i>Comments:</i>				
Allowance for extenuating circumstances affecting the amenity and enjoyment of the site (at Park Manager discretion)	per occasion	up to 50% discount	up to 50% discount	Yes
<i>Comments: To allow Council the opportunity to offer discounts and promotional/marketing prizes to encourage increased occupancy</i>				
Allowance for marketing and/or promotional offer	per occasion	up to 100% discount	up to 100% discount	Yes
<b>Currawong Beach Cottages - Tennis Court and Firewood</b>				
<i>Comments:</i>				
Supply of Firewood	per Bag	\$20.00	\$20.00	Yes
Tennis Court Hire at Currawong Beach	per hour	\$15.00	\$15.00	Yes
<b>Display of Articles on Footpaths</b>				
<i>Comments:</i>				
Application fee & 2 year approval merchandise stands - not including signs & embellishments i.e. pot plants	per application	\$580.00	\$580.00	No
Application fee & 2 year approval portable signs & embellishments	per application	\$250.00	\$250.00	No



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Inspection</b>				
<i>Comments: Excluding Council owned or managed residential properties and commercial investment properties</i>				
Inspection fee	per inspection	\$275.00	\$283.00	Yes
<b>Lease or other dealing of Public Land/Road Reserve/Crown Reserves/Community Buildings</b>				
<i>Comments:</i>				
Internal legal preparation fee for lease/licence/easement/road reserve encroachment or other dealing in respect of land (other than as prohibited by the Retail Leases Act) - not for profit organisations	per application	\$1,460 for up to 6 hours then \$155 per hour	\$1,500 for up to 6 hours then \$160 per hour	Yes
Internal legal preparation fee for lease/licence/easement/road reserve encroachment or other dealing in respect of land (other than as prohibited by the Retail Leases Act) - other entities	per application	\$3,675 for up to 12 hours then \$155 per hour	\$3,778 for up to 12 hours then \$160 per hour	Yes
Legal preparation fee in respect of attending a customer request where council requires external legal services (other than as prohibited by the Retail Leases Act)	per application	Cost recovery plus 10%	Cost recovery plus 10%	Yes
<i>Comments: Annual fees for the use of storage facilities for community organisations (including the right to place storage container on land)</i>				
Storage space on reserves / in buildings - 10m2 or less	per year	\$257.00	\$265.00	Yes
Storage space on reserves / in buildings - more than 10m2 and less than 20m2	per year	\$411.00	\$423.00	Yes
Storage space on reserves / in buildings - more than 20m2	per year		\$575.00	Yes
<i>Comments: Excluding Council owned or managed residential properties and commercial investment properties</i>				
Annual rental for use of unused sections of public land	per square metre per year	\$96 per square metre (*minimum fee \$565 per annum)	\$99 per square metre (*minimum fee \$580 per annum)	Yes
Application fee for land dealings over Council land etc (e.g. purchase of operational land, easements, covenants, caveats etc)	per application	\$2,529.00 Value of the land to be determined by Registered Valuer	\$2,600.00 Value of the land to be determined by Registered Valuer	No
Application fee for landowners consent for DA etc	per application	\$626.00	\$644.00	No
Application fee for landowners consent for DA etc - not-for-profit organisations	per application	\$83.00	\$86.00	No
Application fee for lease assignment (not including legal fees)	per application	\$2,529.00	\$2,600.00	Yes
Application fee for road reserve closure (note - application to purchase is additional)	per application	\$9,216.00	\$9,475.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Application fee for road reserve consent (sect 138/139 Roads Act 1993) or lease of Council road reserve	per application	\$1,508.00	\$1,551.00	Yes
Compensation fee for the creation/modification/release of easement/covenant/right of way etc where Council is the Property Owner or is the Authority	each	\$12,242 or an amount determined by valuation (whichever is greater)	\$12,585 or an amount determined by valuation (whichever is greater)	Yes
Former Manly LGA - access / driveway - Pursuant to Sect 138/139 Roads Act 1993	per year	0.5% of Precinct Value (P.V.) + GST per annum (minimum rate \$565)	0.5% of Precinct Value (P.V.) + GST per annum (minimum rate \$580)	Yes
Former Manly LGA - garage/carport/landscaped garden/enclosed - Pursuant to Sect 138/139 Roads Act 1993	per year	1.0% of Precinct Value (P.V.) + GST per annum (minimum rate \$565)	1.0% of Precinct Value (P.V.) + GST per annum (minimum rate \$580)	Yes
Minimum annual licence fee to community groups (not-for-profit) for use of Council buildings (excluding SES & RFS)	per year	\$642.00	\$660.00	Yes
Minor lease/license administration fee (as determined by Council)	per application	\$406.00	\$418.00	Yes
Plan preparation fee (if required) - complex (max 5 hours then hourly rate)	per application	\$1,488.00	\$1,530.00	Yes
<b>Outdoor Dining</b>				
<b>Comments:</b>				
Administration fee - late payment	each	\$110.00	\$110.00	No
Avalon	per square metre per year	\$375.00	\$375.00	No
Bonds - security and performance (to be paid for each new approval & returned at cessation of approval)	each	Three months approval fee	Three months approval fee	No
Collaroy - other areas	per square metre per year	\$255.00	\$255.00	No
Collaroy - Pittwater Road strip	per square metre per year	\$405.00	\$405.00	No
Curl Curl and Queenscliff	per square metre per year	\$275.00	\$275.00	No
Dee Why - other areas	per square metre per year	\$440.00	\$440.00	No
Dee Why Beachfront (The Strand)	per square metre per year	\$745.00	\$745.00	No
Forestville Shopping Centre	per square metre per year	\$430.00	\$430.00	No
Freshwater	per square metre per year	\$480.00	\$480.00	No
Initial application fee (non-refundable)	per application	\$450.00	\$450.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Initial approval fee (to be paid if successful in your application)	per application	\$200.00	\$200.00	No
Manly - CBD Central - Area 1 - South Steyne (the Corso - Wentworth Street)	per square metre per year	\$1,275.00	\$1,275.00	No
Manly - CBD Central - Area 1 - The Corso (between Darley Road & North Steyne incl. cnr Sydney Road)	per square metre per year	\$1,275.00	\$1,275.00	No
Manly - CBD Central - Area 2 - The Corso (between East Esplanade & Darley Road)	per square metre per year	\$840.00	\$840.00	No
Manly - Bond - Rialto Square Toilet Key	each	\$100.00	Deleted Fee	No
Manly - CBD - Area 3 - North Steyne (The Corso to Raglan Street), Market Lane, Sydney Road Plaza and Rialto Square)	per square metre per year	\$765.00	\$765.00	No
Manly - CBD - Area 4 - Darley Road (The Corso & Wentworth Street), North Steyne (North of Raglan Street and South of Carlton Street) and South Steyne (South of Wentworth)	per square metre per year	\$705.00	\$705.00	No
Manly - CBD - Area 4 - Raglan Street	per square metre per year	\$685.00	\$685.00	No
Manly - CBD - Area 5 - Victoria Parade (including the corner with South Steyne), Wentworth Street (between South Steyne & Darley Road), Darley Road, North Steyne (North of Carlton Street), Marine Parade and Belgrave St & Whistler Street	per square metre per year	\$630.00	\$630.00	No
Manly - Non CBD - Pittwater Road	per square metre per year	\$465.00	\$465.00	No
Manly - Non CBD - Beatrice Street, Balgowlah Heights, Sydney Road, Seaforth and Sydney Road, Fairlight, (includes Fairlight, Balgowlah, Balgowlah Heights, Seaforth & Clontarf)	per square metre per year	\$393.00	\$393.00	No
Minimum annual usage fee for outdoor dining approvals	each	\$500.00	\$500.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Mona Vale	per square metre per year	\$375.00	\$375.00	No
Narrabeen	per square metre per year	\$415.00	\$415.00	No
Newport	per square metre per year	\$350.00	\$350.00	No
North Balgowlah, Brookvale, Frenchs Forest and Narrabeen	per square metre per year	\$320.00	\$320.00	No
North Narrabeen	per square metre per year	\$295.00	\$295.00	No
Palm Beach	per square metre per year	\$345.00	\$345.00	No
Renewal/new owner transfer fee	each	\$285.00	\$285.00	No
Unspecified other areas	per square metre per year	\$255.00	\$255.00	No
Warriewood	per square metre per year	\$295.00	\$295.00	No
Whale Beach	per square metre per year	\$290.00	\$290.00	No
<b>Pittwater Golf Centre</b>				
<b>Comments:</b>				
Driving Range - child/adult - disability - 100 balls	each	\$16.00	\$16.00	Yes
Driving Range - child/adult - disability - 25 balls	each	\$7.00	\$7.00	Yes
Driving Range - child/adult - disability - 50 balls	each	\$10.00	\$10.00	Yes
Driving Range - VIP area user fee per calendar month (unlimited play per calendar month)	per month	\$13.00	\$13.00	Yes
Driving Range balls - adult - 1,000 balls (with 12 months expiry)	each	\$170.00	\$170.00	Yes
Driving Range balls - adult - 100 balls	each	\$21.00	\$21.00	Yes
Driving Range balls - adult - 25 balls	each	\$10.00	\$10.00	Yes
Driving Range balls - adult - 5,000 balls (with 12 months expiry)	each	\$710.00	\$710.00	Yes
Driving Range balls - adult - 50 balls	each	\$14.00	\$14.00	Yes
Driving Range balls - adult - 500 balls (with 12 months expiry)	each	\$95.00	\$95.00	Yes
Driving Range child (U18) / seniors (with card) / student (with card) - 100 balls	each	\$19.00	\$19.00	Yes
Driving Range child (U18) / seniors (with card) / student (with card) - 25 balls	each	\$9.00	\$9.00	Yes
Driving Range child (U18) / seniors (with card) / student (with card) - 50 balls	each	\$12.00	\$12.00	Yes
Mini Golf fees - adult - 18 holes	each	\$19.00	\$19.00	Yes
Mini Golf fees - adult - 36 holes	each	\$22.00	\$22.00	Yes
Mini Golf fees - adult - unlimited play (same day only)	each	\$25.00	\$25.00	Yes
Mini Golf fees - birthday parties - self-catered party per child	each	\$18.90	\$18.90	Yes
Mini Golf fees - birthday parties - special package party per child	each	\$24.90	\$24.90	Yes
Mini Golf fees - birthday parties - super package party per child	each	\$27.90	\$27.90	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Mini Golf fees - birthday parties - supreme package party per child	each	\$30.90	\$30.90	Yes
Mini Golf fees - child (U18)/seniors (with card)/student (with card) - 18 holes	each	\$14.00	\$14.00	Yes
Mini Golf fees - child (U18)/seniors (with card)/student (with card) - 36 holes	each	\$17.00	\$17.00	Yes
Mini Golf fees - child (U18)/seniors (with card)/student (with card) - unlimited play (same day only)	each	\$20.00	\$20.00	Yes
Mini Golf fees - child/adult - disability - 18 holes	each	\$10.00	\$10.00	Yes
Mini Golf fees - child/adult - disability - 36 holes	each	\$13.00	\$13.00	Yes
Mini Golf fees - family (2A + 2C) - 18 holes	each	\$48.00	\$48.00	Yes
Mini Golf fees - family (2A + 2C) - 36 holes	each	\$58.00	\$58.00	Yes
Mini Golf fees - family (2A + 2C) - unlimited play (same day only)	each	\$68.00	\$68.00	Yes
Mini Golf fees - family upgrade (same day only)	each	\$12.00	\$12.00	Yes
Mini Golf fees - preschool (U5) - 18 holes	each	\$10.00	\$10.00	Yes
Mini Golf fees - preschool (U5) - 36 holes	each	\$13.00	\$13.00	Yes
Mini Golf fees - preschool (U5) - unlimited play (same day only)	each	\$16.00	\$16.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Comments: To allow Council the opportunity to offer discounts and promotional/marketing prizes to encourage increased usage</b>				
Marketing and/or promotional offer at Council's discretion	each	up to 100% discount	up to 100% discount	Yes
<b>Property - Additional Fees</b>				
<b>Comments: Services and Facilities Fees and Charges Associated With Access and Management of Council Buildings</b>				
Charge out rate for staff - Facilities Manager	per hour per staff member	\$267.00	\$275.00	Yes
Charge out rate for staff - Facilities Officer	per hour per staff member	\$157.00	\$162.00	Yes
Charge out rate for staff - Senior Facilities Officer	per hour per staff member	\$186.00	\$192.00	Yes
Charge out rate for staff - Steward	per hour per staff member	\$105.00	\$108.00	Yes
Loss or non-return of master key	each	\$11,593.00	\$11,918.00	Yes
Loss or non-return of standard key (single differ)	each	\$581.00	\$598.00	Yes
Master key issue	each	\$349.00	\$359.00	Yes
Re-keying or replacement of locks where keys have been lost. Does not include cost of replacement keys	each	Cost plus 20%	Cost plus 20%	Yes
Standard key (single differ) issue	each	\$88.00	\$91.00	Yes
Supply of goods and services - cost recovery for goods and services supplied to third parties	each	Cost plus 15%	Cost plus 15%	Yes
<b>Property Officers Time Charge out rate</b>				
<b>Comments:</b>				
Staff charge out rate: Property Manager/Team Leader (minimum 1 hour)	per hour	\$267.00	\$275.00	Yes
Staff charge out rate: Property Officer (minimum 1 hour)	per hour	\$157.00	\$162.00	Yes
Staff charge out rate: Senior Property Officer (minimum 1 hour)	per hour	\$186.00	\$192.00	Yes
<b>Sydney Lakeside Holiday Park - Accommodation</b>				
<b>Comments: Premium Season: Labour Day 30/09/22 – 02/10/22, Christmas 21/12/22 – 17/01/23, School holidays and Australia Day (sites) 18/01/23 – 28/01/23, Easter weekend 06/04/23 – 09/04/23. High Season: School holidays 23/09/22 – 29/09/22, School holidays 03/10/22 – 08/10/22, School holidays and Australia Day (cabins) 18/01/23 – 28/01/23, School holidays 10/04/23 – 24/04/23, Queens Birthday 09/06/23 – 11/06/23. Mid Season: 16/09/22 – 22/09/22, 09/10/22 – 20/12/22, 29/01/23 – 05/04/23. Low Season: all other times. Displayed rate is the maximum tariff payable. Tariffs may attract a discount of up to 15% depending on occupancy levels.</b>				
High season - Avalon Cabin (rates for 4 people, max occupancy 4 people)	per week	\$2,100.00	\$2,142.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
High season - Avalon Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$360.00	\$366.00	Yes
High season - Avalon Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$300.00	\$306.00	Yes
High season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people)	per week	\$1,932.00	\$1,974.00	Yes
High season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per day	\$270.00	\$282.00	Yes
High season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per day	\$336.00	\$342.00	Yes
High season - Bunkhouse (rates for 4 people, max occupancy 4 people)	per week	\$1,512.00	\$1,554.00	Yes
High season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$240.00	\$246.00	Yes
High season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$216.00	\$222.00	Yes
High season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per day	\$96.00	\$91.00	Yes
High season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per week	\$576.00	\$548.00	Yes
High season - Lakeview Villa (rates for 4 people, max occupancy 4 people)	per week	\$2,436.00	\$2,478.00	Yes
High season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$408.00	\$414.00	Yes
High season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$348.00	\$354.00	Yes
High season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people)	per week	\$2,100.00	\$2,142.00	Yes
High season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people) - Friday - Saturday	per day	\$360.00	\$366.00	Yes
High season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people) - Sunday - Thursday	per day	\$300.00	\$306.00	Yes
High season - Palm Cabin (rates for 4 people, max occupancy 5 people)	per week	\$2,100.00	\$2,142.00	Yes
High season - Palm Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per day	\$360.00	\$366.00	Yes
High season - Palm Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per day	\$300.00	\$306.00	Yes
High season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per day	\$77.00	\$73.00	Yes
High season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per week	\$460.00	\$436.00	Yes
High season - Site Extras - adults (16 years and over)	per day	\$15.00	\$15.00	Yes
High season - Site Extras - adults (16 years and over)	per week	\$90.00	\$90.00	Yes
High season - Site Extras- children (4-15 years)	per day	\$8.00	\$8.00	Yes
High season - Site Extras- children (4-15 years)	per week	\$48.00	\$48.00	Yes
High season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,428.00	\$1,470.00	Yes
High season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per day	\$228.00	\$234.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
High season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per day	\$204.00	\$210.00	Yes
High season - Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,512.00	\$1,554.00	Yes
High season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per day	\$240.00	\$246.00	Yes
High season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per day	\$216.00	\$222.00	Yes
High season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people)	per week	\$2,100.00	\$2,142.00	Yes
High season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$360.00	\$366.00	Yes
High season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$300.00	\$306.00	Yes
High season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per day	\$51.00	\$52.00	Yes
High season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per week	\$367.00	\$312.00	Yes
High season - Villa/Cabin Extras - adults (16 years and over)	per day	\$24.00	\$24.00	Yes
High season - Villa/Cabin Extras - adults (16 years and over)	per week	\$144.00	\$144.00	Yes
High season - Villa/Cabin Extras - children (4 - 15 years)	per day	\$19.00	\$19.00	Yes
High season - Villa/Cabin Extras - children (4 - 15 years)	per week	\$114.00	\$114.00	Yes
Low season - Avalon Cabin (rates for 4 people, max occupancy 4 people)	per week	\$1,512.00	\$1,626.00	Yes
Low season - Avalon Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$282.00	\$305.00	Yes
Low season - Avalon Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$216.00	\$232.00	Yes
Low season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people)	per week	\$1,512.00	\$1,465.00	Yes
Low season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per day	\$282.00	\$276.00	Yes
Low season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per day	\$216.00	\$209.00	Yes
Low season - Bunkhouse (rates for 4 people, max occupancy 4 people)	per week	\$1,134.00	\$1,087.00	Yes
Low season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$192.00	\$184.00	Yes
Low season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$162.00	\$155.00	Yes
Low season - Ensuite Site (rates for 2 people, max occupancy 2 people)	per week	\$1,077.00	\$462.00	Yes
Low season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per day	\$83.00	\$77.00	Yes
Low season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per week	\$497.00	\$462.00	Yes
Low season - Lakeview Villa (rates for 4 people, max occupancy 4 people)	per week	\$2,058.00	\$1,988.00	Yes
Low season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$360.00	\$351.00	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Low season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$294.00	\$284.00	Yes
Low season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people)	per week	\$1,680.00	\$1,626.00	Yes
Low season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people) - Friday - Saturday	per day	\$312.00	\$305.00	Yes
Low season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people) - Sunday - Thursday	per day	\$240.00	\$232.00	Yes
Low season - Palm Cabin (rates for 4 people, max occupancy 5 people)	per week	\$1,680.00	\$1,626.00	Yes
Low season - Palm Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per day	\$312.00	\$305.00	Yes
Low season - Palm Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per day	\$240.00	\$232.00	Yes
Low season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per day	\$62.00	\$58.00	Yes
Low season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per week	\$374.00	\$350.00	Yes
Low season - Site Extras - adults (16 years and over)	per day	\$15.00	\$15.00	Yes
Low season - Site Extras - adults (16 years and over)	per week	\$90.00	\$90.00	Yes
Low season - Site Extras- children (4-15 years)	per week	\$48.00	\$48.00	Yes
Low season - Site Extras -children (4-15 years)	per day	\$8.00	\$8.00	Yes
Low season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per day	\$180.00	\$176.00	Yes
Low season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per day	\$150.00	\$146.00	Yes
Low season - Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,117.00	\$1,103.00	Yes
Low season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per day	\$186.00	\$187.00	Yes
Low season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per day	\$160.00	\$158.00	Yes
Low season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people)	per week	\$1,680.00	\$1,626.00	Yes
Low season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$312.00	\$305.00	Yes
Low season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$240.00	\$232.00	Yes
Low season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per day	\$50.00	\$42.00	Yes
Low season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per week	\$302.00	\$252.00	Yes
Low season - Villa/Cabin Extras - adults (16 years and over)	per day	\$24.00	\$24.00	Yes
Low season - Villa/Cabin Extras - adults (16 years and over)	per week	\$144.00	\$144.00	Yes
Low season - Villa/Cabin Extras - children (4 - 15 years)	per day	\$19.00	\$19.00	Yes
Low season - Villa/Cabin Extras - children (4 - 15 years)	per week	\$114.00	\$114.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Premium season - Avalon Cabin (rates for 4 people, max occupancy 4 people)	per week	\$3,276.00	\$3,360.00	Yes
Premium season - Avalon Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$468.00	\$480.00	Yes
Premium season - Avalon Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$468.00	\$480.00	Yes
Premium season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people)	per week	\$2,982.00	\$3,066.00	Yes
Premium season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per day	\$426.00	\$438.00	Yes
Premium season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per day	\$426.00	\$438.00	Yes
Premium season - Bunkhouse (rates for 4 people, max occupancy 4 people)	per week	\$1,806.00	\$1,848.00	Yes
Premium season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$258.00	\$264.00	Yes
Premium season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$258.00	\$264.00	Yes
Premium season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per day	\$125.00	\$119.00	Yes
Premium season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per week	\$816.00	\$832.00	Yes
Premium season - Lakeview Villa (rates for 4 people, max occupancy 4 people)	per week	\$3,906.00	\$3,990.00	Yes
Premium season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$558.00	\$570.00	Yes
Premium season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$558.00	\$570.00	Yes
Premium season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people)	per week	\$3,276.00	\$3,360.00	Yes
Premium season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people) - Friday - Saturday	per day	\$468.00	\$480.00	Yes
Premium season - Narrabeen Cabin (rates for 4 people, max occupancy 6 people) - Sunday - Thursday	per day	\$468.00	\$480.00	Yes
Premium season - Palm Cabin (rates for 4 people, max occupancy 5 people)	per week	\$3,276.00	\$3,360.00	Yes
Premium season - Palm Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per day	\$468.00	\$480.00	Yes
Premium season - Palm Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per day	\$468.00	\$480.00	Yes
Premium season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per day	\$110.00	\$102.00	Yes
Premium season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per week	\$764.00	\$716.00	Yes
Premium season - Site Extras - adults (16 years and over)	per day	\$15.00	\$15.00	Yes
Premium season - Site Extras - adults (16 years and over)	per week	\$105.00	\$105.00	Yes
Premium season - Site Extras- children (4-15 years)	per day	\$8.00	\$8.00	Yes
Premium season - Site Extras- children (4-15 years)	per week	\$56.00	\$56.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Premium season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,722.00	\$1,806.00	Yes
Premium season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per day	\$246.00	\$252.00	Yes
Premium season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per day	\$246.00	\$252.00	Yes
Premium season - Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,806.00	\$1,890.00	Yes
Premium season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per day	\$258.00	\$264.00	Yes
Premium season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per day	\$258.00	\$264.00	Yes
Premium season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people)	per week	\$3,276.00	\$3,360.00	Yes
Premium season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per day	\$468.00	\$480.00	Yes
Premium season - Turimetta Cabin / Avalon Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per day	\$468.00	\$480.00	Yes
Premium season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per day	\$88.00	\$75.00	Yes
Premium season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per week	\$613.00	\$525.00	Yes
Premium season - Villa/Cabin Extras - adults (16 years and over)	per day	\$24.00	\$24.00	Yes
Premium season - Villa/Cabin Extras - adults (16 years and over)	per week	\$168.00	\$168.00	Yes
Premium season - Villa/Cabin Extras - children (4 - 15 years)	per day	\$19.00	\$19.00	Yes
Premium season - Villa/Cabin Extras - children (4 - 15 years)	per week	\$133.00	\$133.00	Yes
<b>Sydney Lakeside Holiday Park - Discounts Available</b>				
<b>Comments:</b>				
Discount of 10% on group bookings of 10 or more cabins/sites and discount of 15%, for group bookings of 15 or more cabins/sites may be available at Park Management discretion (dependent upon season and occupancy)	per booking	up to 15% discount	up to 15% discount	Yes
<b>Comments: To allow Council the opportunity to offer discounts and promotional/marketing prizes to encourage increased occupancy</b>				
Extenuating circumstances affecting the amenity and enjoyment of the site (at Park Manager discretion)	per instance	up to 50% discount	up to 50% discount	Yes
Marketing and/or promotional offer	per instance	up to 100% discount	up to 100% discount	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Sydney Lakeside Holiday Park - Permanent Residents</b>				
<i>Comments:</i>				
Application for modifications to existing dwelling or installation of new moveable home	each	\$320.00	\$320.00	Yes
<b>Telecommunications facility on Council controlled land</b>				
<i>Comments:</i>				
Co-user charge (i.e. another carrier within the existing lease area)	per year	\$24,022.00	\$24,695.00	Yes
High impact site - additional rental for small shelter adjoining a large tower	per year	\$34,320.00	\$35,281.00	Yes
High impact site - co-user charge (i.e. another carrier within the existing lease area)	per year	\$34,320.00	\$35,281.00	Yes
High impact site - large shelter, monopole or tower	per year	\$68,635.00	\$70,557.00	Yes
Installation of equipment on a Council building - rental to install equipment on a Council building, this rental excludes any equipment shelter	per year	\$48,044.00	\$49,390.00	Yes
Microwave or Wi-Fi antenna, small street cabinet, small cell installation or similar installation on Council's land, light pole or building etc. single user only, no co-user fee	per year	\$9,581.00	\$9,850.00	Yes
Pole rental - rental for access for antennae on existing Council owned pole/small structure light pole etc., no co-user fee	per year	\$12,355.00	\$12,701.00	Yes
Typical site - co-user charge (i.e. another carrier within the existing lease area)	per year	\$24,022.00	\$24,695.00	Yes
Typical site - small equipment cabinets or site for monopole	per year	\$48,044.00	\$49,390.00	Yes
<b>Warringah Recreation Centre</b>				
<i>Comments:</i>				
Futsal: ball hire	per hour	\$5.00	\$5.00	Yes
Futsal: casual court hire (5:00PM to 9:00PM)	per hour	\$72.00	\$75.00	Yes
Futsal: casual court hire (7:00AM to 5:00PM)	per hour	\$57.00	\$59.00	Yes
Futsal: casual court hire (weekends)	per hour	\$72.00	\$75.00	Yes
Futsal: court - pre-school group per child (minimum 10 players)	per child	\$2.50	\$2.50	Yes
Futsal: court - school group per court	per hour	\$36.90	\$37.90	Yes
Futsal: court - school holiday program group per court	per hour	\$30.80	\$31.70	Yes
Futsal: permanent court hire (5:00PM to 9:00PM)	per hour	\$62.00	\$64.00	Yes
Futsal: permanent court hire (7:00AM to 5:00PM)	per hour	\$52.00	\$54.00	Yes
Squash: casual court hire (5:00PM to 9:00PM)	per half hour	\$22.00	\$22.00	Yes
Squash: casual court hire (5:00PM to 9:00PM)	per hour	\$22.00	\$22.00	Yes
Squash: casual court hire (7:00AM to 5:00PM)	per half hour	\$17.00	\$17.00	Yes
Squash: casual court hire (7:00AM to 5:00PM)	per hour	\$17.00	\$17.00	Yes
Squash: casual court hire (weekends)	per half hour	\$22.00	\$22.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Squash: casual court hire (weekends)	per hour	\$22.00	\$22.00	Yes
Squash: coaching rate (includes court hire)	per hour	\$72.00	\$75.00	Yes
Squash: permanent court hire (5:00PM to 9:00PM)	per hour	\$32.00	\$32.00	Yes
Squash: permanent court hire (7:00AM to 5:00PM)	per hour	\$30.00	\$30.00	Yes
Squash: racquet hire	per hour	\$5.00	\$5.00	Yes
Squash: school group - per child	per hour	\$8.00	\$8.00	Yes
Tennis: casual court hire (5:00PM to 9:00PM)	per half hour	\$26.70	\$27.50	Yes
Tennis: casual court hire (7:00AM to 5:00PM)	per hour	\$23.60	\$24.30	Yes
Tennis: casual court hire (weekends)	per hour	\$26.70	\$27.50	Yes
Tennis: permanent court hire (05:00PM to 09:00PM)	per hour	\$23.60	\$24.30	Yes
Tennis: permanent court hire (7:00AM to 5:00PM)	per hour	\$21.50	\$22.10	Yes
Tennis: private coaching (includes court hire. Minimum 10 players)	per hour	\$76.00	\$79.00	Yes
Tennis: racquet hire	per hire	\$5.00	\$5.00	Yes
Tennis: school group - per court (court hire only)	per hour	\$21.00	\$21.00	Yes
Tennis: school group coaching - per person (includes court hire)	per hour	\$6.00	\$6.00	Yes
<b>Waste Management &amp; Cleansing</b>				
<b>Avalon Car Boot Sale</b>				
<i>Comments:</i>				
Stallholder fee (for two events)	per stall	\$52.00	\$54.00 Avalon Car Boot Sale Stallholder Fee ( for 3 events)	Yes
<b>Bags to Riches Travelling Flea Market</b>				
<i>Comments:</i>				
Stallholder fee	per stall	\$15.40	\$15.80 Bags to Riches Stallholder Fee ( for 4 events)	Yes
<b>Domestic Waste Management Service Charge</b>				
<i>Comments:</i>				
Standard Domestic Waste Service Charge	per annum	\$466.00	\$505.00	No
Waste availability charge	per annum	\$103.00	\$105.00	No

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Domestic Waste Management Service Charge - Additional Services</b>				
<i>Comments:</i>				
a) Additional 80L volume red lid rubbish service (cap of 3 additional red lid bins per household or strata complex)	per annum	\$280.00	\$287.00	No
b) First additional 140L blue lid recycling service	per annum	\$31.00	\$32.00	No
c) First additional 140L yellow lid recycling service	per annum	\$31.00	\$32.00	No
d) Subsequent additional 140L blue lid recycling service	per annum	\$105.00	\$108.00	No
e) Subsequent additional 140L yellow lid recycling service	per annum	\$105.00	\$108.00	No
f) Third or Fourth green lid vegetation (cap of 4 per household)	per annum	\$31.00	\$32.00	No
<b>Domestic Waste Management Service Charge - Clean Up and Contamination - Cost Recovery</b>				
<i>Comments:</i>				
Clean up contaminated or excessive booked bulky goods collection in excess of the permitted 3 cubic metres	per cubic metre	\$75.00 per excess cubic metre	\$77.10 per excess cubic metre	No
Clean up excessive or incorrectly presented waste	per instance	\$195.00 per hour + cost recovery on landfill disposal charges	\$200.50 per hour + cost recovery on landfill disposal charges	No
Empty contaminated bin	per bin	\$30.80	\$31.70	No
<b>Litterbin Services</b>				
<i>Comments:</i>				
Deliver and remove bins (excludes emptying the bin) - 10000 litre bin	per bin	\$231.00	\$238.00	Yes
Deliver and remove bins (excludes emptying the bin) - 1100 litre bin	per bin	\$10.60	\$10.90	Yes
Deliver and remove bins (excludes emptying the bin) - 1500 litre bin	per bin	\$67.00	\$69.00	Yes
Deliver and remove bins (excludes emptying the bin) - 240 litre bin	per bin	\$10.60	\$10.90	Yes
Deliver and remove bins (excludes emptying the bin) - 3000 litre bin	per bin	\$77.00	\$80.00	Yes
Deliver and remove bins (excludes emptying the bin) - 4000 litre bin	per bin	\$98.00	\$101.00	Yes
Deliver and remove bins (excludes emptying the bin) - 660 litre bin	per bin	\$10.60	\$10.90	Yes
Empty bins at functions and events - 10000 litre bin	per bin	\$966.00	\$994.00	Yes
Empty bins at functions and events - 1100 litre bin	per bin	\$124.00	\$128.00	Yes
Empty bins at functions and events - 1500 litre bin	per bin	\$147.00	\$152.00	Yes
Empty bins at functions and events - 240 litre bin	per bin	\$5.20	\$5.40	Yes
Empty bins at functions and events - 3000 litre bin	per bin	\$293.00	\$302.00	Yes
Empty bins at functions and events - 4000 litre bin	per bin	\$381.00	\$392.00	Yes
Empty bins at functions and events - 660 litre bin	per bin	\$74.00	\$77.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Recreation Business</b>				
<b>Manly Andrew Boy Charlton Aquatic Centre - Admissions</b>				
<i>Comments:</i>				
10 pass adult entry card swim only	each	\$75.60	\$77.40	Yes
10 pass entry card swim only concession	each	\$57.60	\$59.40	Yes
10 visit adult pass Fitness Centre	each	\$202.50	\$210.60	Yes
10 visit adult pass group fitness	each	\$202.50	\$210.60	Yes
10 visit adult swim, spa, steam/sauna	each	\$120.00	\$124.20	Yes
10 visit pass Fitness Centre concession	each	\$166.50	\$171.00	Yes
10 visit pass group fitness concession	each	\$166.50	\$171.00	Yes
10 visit swim, spa, steam/sauna concession	each	\$92.70	\$97.20	Yes
20 pass adult entry card swim only	each	\$151.20	\$154.80	Yes
20 pass entry card swim only concession	each	\$115.20	\$118.80	Yes
20 visit adult pass group fitness	each	\$410.40	\$421.20	Yes
20 visit pass group fitness concession	each	\$333.00	\$342.00	Yes
Accessible 10 visit pass	each	\$57.60	Deleted Fee	Yes
Additional family member entry	each	\$3.10	\$3.20	Yes
Adult all access casual visit	per session	\$25.60	\$26.30	Yes
Adult swim	per session	\$8.40	\$8.60	Yes
Casual Fitness Centre visit	per session	\$22.80	\$23.40	Yes
Casual Fitness Centre visit concession	per session	\$18.50	\$19.00	Yes
Child/concession Swim	per session	\$6.40	\$6.60	Yes
Children under 4 years, TPI, school teachers in charge of school groups	per session	Zero	Zero	Yes
Community youth groups	per student per session	\$6.40	\$6.60	Yes
Concession all access casual visit	per session	\$23.60	\$23.60	Yes
Concession casual group fitness (student/senior/pensioner)	per session	\$18.50	\$19.00	Yes
Concession spa/sauna/steam upgrade	per session	\$4.10	\$4.20	Yes
Crèche (1.5 hours)	per 1.5 hrs	\$6.20	\$6.40	Yes
Crèche (1.5 hours) member 1st child	per 1.5 hrs	\$3.10	\$3.20	Yes
Crèche (1.5 hours) member 3 children	per 1.5 hrs	\$8.20	\$8.40	Yes
Crèche (1.5 hours) second and subsequent Child	per 1.5 hrs	\$5.20	\$5.40	Yes
Crèche 10 visit pass	each	\$55.80	\$58.00	Yes
Family concession (A family is a maximum of 5 members of one immediate family)	per session	\$20.00	\$20.60	Yes
Family swim (A family is a maximum of 5 members of one immediate family)	per session	\$25.20	\$25.90	Yes
Group fitness class / aqua class	per session	\$22.80	\$23.40	Yes
Group fitness class / aqua class concession	per session	\$18.50	\$19.00	Yes
Locker hire - 12 months	per year	\$85.00	\$88.00	Yes
Locker hire - 6 months	per half year	\$42.50	\$43.70	Yes
Locker hire - single use	per session	\$2.00	\$2.10	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Rehab 10 visit pass (health providers only)	each	\$89.00	\$92.00	Yes
Single student entry	each	\$6.40	\$6.60	Yes
Spectator	per session	\$4.00	\$4.00	Yes
Spectator to swimmer upgrade	each	\$4.30	\$4.60	Yes
Swim, spa, steam, sauna combo (entry fee additional)	per session	\$5.10	\$5.20	Yes
Swim, spa, steam, sauna combo concession (entry fee additional)	per session	\$4.10	\$4.20	Yes
Water polo adult entry	per session	\$8.40	\$8.60	Yes
Water polo concession entry	per session	\$6.30	\$6.50	Yes
Water polo spectator entry	per session	\$4.00	\$4.00	Yes
<b>Manly Andrew Boy Charlton Aquatic Centre - Carnival Packages</b>				
<i>Comments:</i>				
School carnivals 25m indoor pool - hourly rate whole pool (handheld)	per hour	\$396.00	\$408.00	Yes
School carnivals 25m indoor pool - hourly rate whole pool (touchpad)	per hour	\$449.00	\$462.00	Yes
School carnivals 25m outdoor pool - hourly rate whole pool (handheld)	per hour	\$296.00	\$305.00	Yes
School carnivals 25m outdoor pool - hourly rate whole pool (touchpad)	per hour	\$349.00	\$359.00	Yes
School carnivals 50m pool - hourly rate whole pool (handheld)	per hour	\$586.00	\$603.00	Yes
School carnivals 50m pool - hourly rate whole pool (touchpad)	per hour	\$686.00	\$706.00	Yes
<b>Manly Andrew Boy Charlton Aquatic Centre - Memberships</b>				
<i>Comments:</i>				
1 x 30 minute personal training session	each	\$50.00	\$51.40	Yes
1 x 60 minute personal training session	each	\$90.00	\$93.00	Yes
10 x 30 minute personal training session	each	\$420.00	\$432.00	Yes
10 x 60 minute personal training session	each	\$720.00	\$741.00	Yes
12 month family membership for 2 members with access to all aquatic centre facilities conditions apply	each	\$2,431.00	\$2,501.20	Yes
12 month family membership for 3 members access to all aquatic centre facilities conditions apply	each	\$2,590.00	\$2,662.40	Yes
12 month family membership for 4 members with access to all aquatic centre facilities conditions apply	each	\$2,740.40	\$2,818.40	Yes
12 month family membership for 5 members with access to all aquatic centre facilities conditions apply	each	\$2,932.80	\$3,016.00	Yes
12 month Fitness Centre membership adult	each	\$1,393.60	\$1,430.00	Yes
12 month Fitness Centre membership concession	each	\$1,227.20	\$1,261.00	Yes
5 x 30 minute personal training session	each	\$220.00	\$227.00	Yes
5 x 60 minute personal training session	each	\$396.00	\$408.00	Yes
Full swim season family (a family is a maximum of 5 members of one immediate family)	per season	\$1,077.00	\$1,174.00	Yes
Full swim season ticket adult	per season	\$722.00	\$743.00	Yes



Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
Full swim season ticket concession	per season	\$452.00	\$465.00	Yes
Half swim season family (a family is a maximum of 5 members of one immediate family)	per half season	\$612.00	\$630.00	Yes
Half swim season ticket adult	per half season	\$418.00	\$430.00	Yes
Half swim season ticket concession	per half season	\$248.00	\$255.00	Yes
Health assessment fee	each	\$64.00	\$66.00	Yes
Membership cancellation fee (if cancelled within minimum term)	each	\$159.00	\$164.00	Yes
Membership replacement card fee	each	\$10.60	\$10.90	Yes
<b>Manly Andrew Boy Charlton Aquatic Centre - Other Charges</b>				
<i>Comments:</i>				
Admin office hire fee	per booking	Price on Application	Price on Application	Yes
Birthday party - pool inflatable hire 2 hours	per booking	\$411.00	\$423.00	Yes
Birthday party (no party food supplied)	per child	\$20.00	\$20.60	Yes
Birthday party (party food supplied)	per child	\$27.20	\$28.00	Yes
Cleaning fee	per hour	\$185.00	\$190.00	Yes
Filming fees - application fee	each	\$317.00	\$326.00	Yes
Lifeguard hire	per hour	\$59.00	\$61.00	Yes
Plus per lane per hour 25m pool	per hour per lane	\$169.00	\$174.00	Yes
Plus per lane per hour 50m pool	per hour per lane	\$243.00	\$255.00	Yes
Pool inflatable - casual entry upgrade	each	\$2.00	\$2.10	Yes
Room hire crèche	per hour	\$42.20	\$43.40	Yes
Room hire group fitness room	per hour	\$96.00	\$99.00	Yes
Staff member filming	per hour	\$59.00	\$61.00	Yes
Staff member filming after hours	per hour	\$104.00	\$107.00	Yes
Student program schools - 30 minute lesson	per student	\$10.50	\$10.80	No
Student program schools - 45 minute lesson	per student	\$12.60	\$13.00	No
Swim assessment fee	each	\$6.40	Deleted Fee	Yes
Vacation care	per child	\$6.00	\$6.20	Yes
<b>Manly Andrew Boy Charlton Aquatic Centre - Pool Hire</b>				
<i>Comments:</i>				
25 metre indoor pool - commercial, private, social group	per hour per lane	\$57.00	\$59.00	Yes
25 metre indoor pool - schools, registered sporting and swimming clubs - per hour per lane 50% discount	per hour per lane	\$27.90	\$28.70	Yes
25 metre outdoor pool - after hours pool hire - hourly rate whole pool	per hour	\$217.00	\$224.00	Yes
25 metre outdoor pool - after hours pool hire - hourly rate whole pool (entry fee additional) schools, registered sporting and swimming clubs - 50% discount	per hour	\$110.00	\$114.00	Yes
25 metre outdoor pool - schools, registered sporting and swimming clubs - hourly rate whole pool	per hour per lane	\$110.00	\$114.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
25 metre outdoor pool - schools, registered sporting and swimming clubs - per hour per lane 50% discount	per hour per lane	\$22.20	\$22.80	Yes
25 metre outdoor pool corporate, commercial, private, social group	per hour per lane	\$43.20	\$44.40	Yes
25 metre pool registered foundation swimming clubs	per hour per lane	\$16.30	\$16.80	Yes
50 metre outdoor pool - after hours pool hire - hourly rate whole pool (entry fee additional)	per hour	\$253.00	\$261.00	Yes
50 metre outdoor pool - after hours pool hire - hourly rate whole pool (entry fee additional) schools, registered sporting and swimming clubs - 50% discount	per hour	\$127.00	\$131.00	Yes
50 metre outdoor pool - schools, registered sporting and swimming clubs - per hour per lane 50% discount	per hour per lane	\$44.30	\$45.50	Yes
50 metre outdoor pool corporate, commercial, private, social group	per hour per lane	\$90.00	\$93.00	Yes
50 metre pool registered foundation swimming clubs	per hour per lane	\$32.70	\$33.60	Yes
Indoor program pool - commercial, private, social group	per hour per lane	\$31.60	\$32.50	Yes
<b>Manly Andrew Boy Charlton Aquatic Centre - Programs</b>				
<b>Comments:</b>				
Elite squads membership	each	\$90.00	\$93.00	Yes
Elite squads swim & fitness membership	each	\$107.00	\$110.00	Yes
Fit you Squad	each		\$20.00	Yes
Fit you Squad 10 Visit pass	each		\$180.00	Yes
Learn To Swim adult direct debit (paid fortnightly)	each	\$44.10	\$45.30	No
Learn To Swim child, concession direct debit (paid fortnightly)	each	\$39.00	\$41.20	No
Masters squad - per lesson	each	\$16.40	Deleted Fee	Yes
Private Learn To Swim lesson 1 x participant - 30 minutes	each	\$46.20	\$47.50	Yes
Private Learn To Swim lesson 2 x participants - 30 minutes	each	\$74.00	\$77.00	Yes
Private Learn To Swim lesson 3 x participants - 30 minutes	each	\$97.00	\$100.00	Yes
School holiday intensive swim program - per child, per day	each	\$20.00	\$20.60	Yes
Squads 1 x session (paid fortnightly)	per week	\$39.00	\$40.10	Yes
Squads 2 x session (paid fortnightly)	per week	\$59.00	\$61.00	Yes
Squads 3 x session (paid fortnightly)	per week	\$67.00	\$69.00	Yes
Squads 4 x session (paid fortnightly)	per week	\$81.00	\$84.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Warringah Aquatic Centre - Admission Charges</b>				
<i>Comments:</i>				
Adult concession pool entry	per session	\$6.40	\$6.60	Yes
Adult pool entry	per session	\$8.40	\$8.60	Yes
Child pool entry (4-16yrs)	per session	\$6.40	\$6.60	Yes
Child pool entry (under 4 yrs)	per session	Free	Free	No
Family (a family is a maximum of 5 members of one immediate family)	per session	\$25.20	\$25.90	Yes
Family concession (a family is a maximum of 5 members of one immediate family)	per session	\$20.00	\$20.60	Yes
Family weekend pass valid 3 months including public holidays (A family is a maximum of 5 members of one immediate family)	each	\$144.00	\$149.00	Yes
Socially disadvantaged group entry (incl Stewart House, Royal Far West etc.)	per visit	Free	Free	No
Spectator	per entry	\$4.00	\$4.00	Yes
Water polo competition entry (applicable to Monday & Friday night comp only)	per entry	\$6.30	\$6.50	Yes
<b>Warringah Aquatic Centre - Carnival Packages</b>				
<i>Comments:</i>				
Carnival Participant	per hour	\$3.00	\$3.10	Yes
Elite package 25 metres (touchpad)	per entry	\$676.00	\$695.00	Yes
Elite Package 50 metres (touchpad)	per hour	\$808.00	\$831.00	Yes
Event spectator (e.g. water polo comp & carnivals)	per entry	\$4.00	\$4.00	Yes
Meeting room (carnivals on weekends) not-for-profit rate	per hour	\$30.60	\$31.50	Yes
Regular package 25 metres (handheld)	per hour	\$546.00	\$562.00	Yes
Regular package 50 metres (handheld)	per hour	\$676.00	\$695.00	Yes
Regular package 50 metres double ended (handheld)	per hour	\$742.00	\$763.00	Yes
Scoreboard Operator	per hour	\$59.00	\$61.00	Yes
<b>Warringah Aquatic Centre - Centre Memberships</b>				
<i>Comments: Centre membership includes unlimited entries during standard operation hours for swimming and all classes</i>				
12 months	each	\$962.00	\$989.00	Yes
12 months concession	each	\$744.00	\$765.00	Yes
6 months	each	\$674.00	\$693.00	Yes
6 months concession	each	\$499.00	\$513.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Warringah Aquatic Centre - Commercial Hire Filming</b>				
<i>Comments:</i>				
25m lane in addition to filming fee	per hour	\$169.00	\$174.00	No
50m lane in addition to filming fee	per hour	\$248.00	\$255.00	No
Diving Pool in addition to filming fee	per hour	\$298.00	\$307.00	No
Filming fee	each	\$317.00	\$326.00	No
<b>Warringah Aquatic Centre - Movie Screening</b>				
<i>Comments:</i>				
Movie night	per ticket	\$8.40	\$8.60	Yes
<b>Warringah Aquatic Centre - Other Charges</b>				
<i>Comments:</i>				
Cleaning fee	per hour or part thereof	\$184.00	\$190.00	Yes
Equipment hire fee for back bubbles, kickboards and noodles	per item per session	\$2.70	\$2.80	Yes
Lockers	per locker per session	\$1.00	\$1.00	Yes
Special events after hours	per hour	\$108.00	\$112.00	Yes
Staffing normal hours per person	per hour	\$59.00	\$61.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Warringah Aquatic Centre - Pool Hire</b>				
<i>Comments:</i>				
Business/commercial 25m lane	per hour or part thereof	\$52.00	\$54.00	Yes
Business/commercial 50m lane	per hour or part thereof	\$104.00	\$107.00	Yes
Business/commercial diving pool	per hour or part thereof	\$64.00	\$66.00	Yes
Organisation/association 25m lane	per hour or part thereof	\$25.90	\$26.60	Yes
Organisation/association 50m lane	per hour or part thereof	\$52.00	\$54.00	Yes
Organisation/association diving pool	per hour or part thereof	\$34.80	\$35.80	Yes
Schools water polo comp (8x25m) per lane + dive pool	per hour	\$21.60	\$22.20	Yes
Studio/meeting room not-for-profit normal hours	per hour or part thereof	\$30.60	\$31.50	Yes
Studio/meeting room profit normal hours	per hour or part thereof	\$62.00	\$64.00	Yes
Water polo comp other than schools (8x25m)	per hour per lane	\$25.90	\$26.60	Yes
<b>Warringah Aquatic Centre - Recreation Program</b>				
<i>Comments:</i>				
10 visit pass	each	\$205.20	\$210.60	Yes
10 visit pass concession	each	\$166.50	\$171.00	Yes
Active Seniors Gentle Exercise	per person	\$10.30	\$10.60	Yes
Active Seniors Gentle Exercise - 10 visit pass	each	\$92.70	\$95.40	Yes
Birthday party with inflatable	per person	\$26.30	\$27.00	Yes
Casual visit	per person	\$22.80	\$23.40	Yes
Casual visit concession	per person	\$18.50	\$19.00	Yes
<b>Warringah Aquatic Centre - Stored Entry Passes</b>				
<i>Comments:</i>				
Additional child	each	\$367.00	\$367.00	Yes
Adult 20 visit	each	\$151.20	\$154.80	Yes
Adult 50 visit	each	\$357.00	\$365.50	Yes
Adult concession 20 visit	each	\$115.20	\$118.80	Yes
Annual family pass (a family is a maximum of 5 members of one immediate family)	each	\$1,708.00	\$1,708.00	Yes
Child 20 visit	each	\$115.20	\$118.80	Yes
Child 50 visit	each	\$272.00	\$280.50	Yes
Monthly child pass	each	\$64.00	\$66.00	Yes
Spectator 10 visit	each	\$36.00	\$36.00	Yes

Fee	Units	2021 - 2022 Fee \$	2022 - 2023 Fee \$	GST Applicable
<b>Warringah Aquatic Centre - Swim Program</b>				
<i>Comments:</i>				
Adult Learn to Swim - 30 minute session	per session	\$20.50	\$21.10	Yes
Adult stroke development - 30 minute session	per session	\$20.50	\$21.10	Yes
Card replacement fee	per card	\$10.60	\$10.90	Yes
Diving - 1 session per week	per person	\$20.30	\$20.90	Yes
Holiday activity program - 1 hour	per person	\$10.90	\$11.20	Yes
Holiday dive programs	per person	\$20.30	\$20.90	Yes
Holiday swim clinics - 1 hour	per person	\$29.10	\$29.90	Yes
Holiday swim clinics - package of 5 classes	each	\$131.00	\$135.00	Yes
Holiday swim programs	per person	\$20.00	\$20.60	No
Learn to Swim - 1 session per week	per person	\$20.00	\$20.60	No
Learn to Swim refund fee	each	\$25.70	\$26.40	Yes
Private lessons - max 2 person	each	\$73.50	\$76.00	Yes
Schools	per student	\$10.50	\$10.80	Yes
Swim assessment	each	\$6.40	\$6.60	Yes
Swim Fit - 1 hour	per session	\$22.20	\$22.20	Yes
Swim Fit 10 visit pass	each	\$199.80	\$199.80	Yes
Swim Fit Concession - 1 hour	per session		\$18.00	Yes
Swim Fit concession 10 visit pass	each	\$162.00	\$162.00	Yes
Swim Fit Express - 30 minutes	per session	\$11.10	\$11.10	Yes
Swim Fit Express 20 visit pass	each	\$199.80	\$199.80	Yes
Swim Fit Express Concession - 30 minutes	per session	\$8.90	\$8.90	Yes
Swim Fit Express Concession 20 visit pass - 30 minutes	each		\$160.20	Yes

## Council Policy

## Pricing Policy

### Policy Statement

The Pricing Policy provides a transparent, consistent, and equitable approach to the setting of fees and charges, under s608 of the Local Government Act 1993 (the Act), for services delivered by Northern Beaches Council.

Council applies a principles-based approach to the pricing of services to balance recovering the cost of providing a service from users proportionate to its broader community benefit along with recognising competitive neutrality and legislative obligations.

### Principles

The following five principles guide how Council sets fees and charges for its services:

1. **Financially sustainable:** price-setting is informed by the cost of providing the service (*per s610D of the Act*), the capacity of the user to pay and, where relevant, any expected return on the investment of community assets.
2. **Recognise the importance of the service to the community:** seek to promote fair, just and equitable access to services, promote the participation of service target groups and encourage positive health and wellbeing outcomes (*per s610D of the Act*).
3. **Recognise competitive neutrality obligations:** where services are supplied on a commercial basis as part of a defined Council business consider market prices to ensure the service does not utilise its public sector position to gain an unfair advantage over private sector competitors.
4. **Compliant with legislation:** where applicable, pricing is in line with legislation and consideration made of any price suggested for that service by a relevant industry body or in a schedule of charges published by the Office of Local Government (*per s610D of the Act*).
5. **Consistent, transparent, efficient to administer and regularly reviewed:** set in a consistent way across Council services, documented and presented in a way the community can understand, simple to administer and reviewed annually.

### Pricing basis

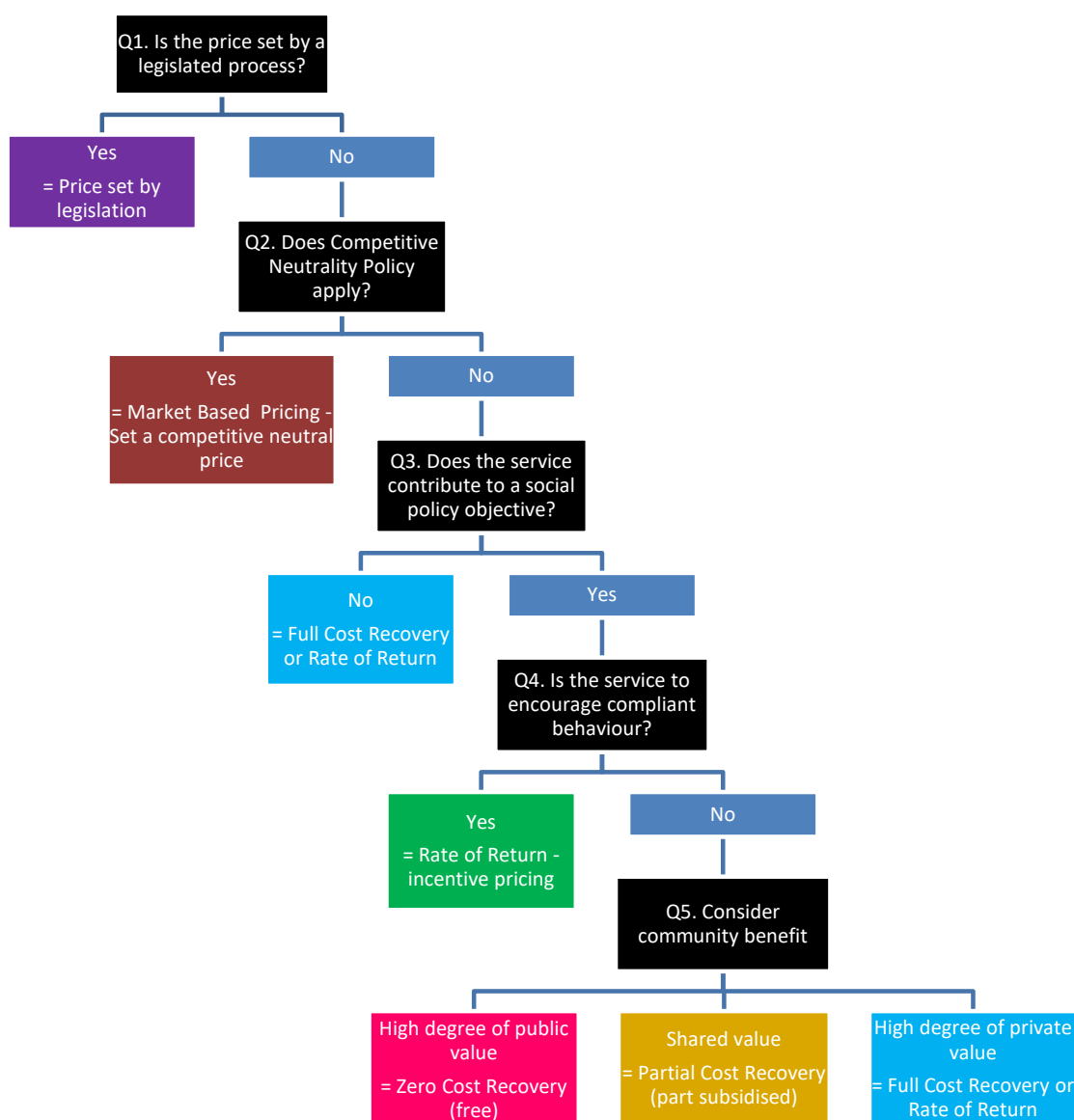
Informed by the principles listed above, Council determines an appropriate pricing methodology that is consistent with the level of individual and community benefit of the service. Fees and charges are classified according to the following pricing basis outlined below:

**Table 1 Pricing Basis**

Pricing Basis	Description
Full Cost Recovery	Council recovers all direct and indirect cost of the service (including depreciation of assets employed).
Partial Cost Recovery	Council recovers less than the full cost (as defined above) - the reasons for this may include broader community service benefits.
Legislative Requirements	Price of the service is determined by legislation and dependent on price may or may not recover the full cost.

Pricing Basis	Description
Market Based Pricing	The price of the service is determined by examining alternative prices of surrounding service providers (this also may or may not recover the full cost). e.g., Children's Services and Glen Street Theatre.
Zero Cost Recovery	Some services may be provided free of charge and the whole cost determined as a community service or a class of public good.
Rate of Return	This would include Full Cost Recovery as defined above in addition to a profit margin to factor in a return to Council for assets employed or to provide an incentive to encourage compliant behaviour.

### Pricing setting process





### Scope and application

This policy applies to all employees, agents, officers, and Councillors of Northern Beaches Council in determining fees and charges under s608 of the Act.

### References and related documents

- Local Government Act 1993 - s405 and ss608 – 610 (inclusive)
- Pricing and Costing for Council Businesses, A Guide to Competitive Neutrality, Office of Local Government, July 1997

### Definitions

Nil

### Responsible Officer

Executive Manager Financial Planning and Systems

### Review Date

March 2026

### Revision History

Revision	Date	Status	TRIM Ref
1	13/12/2016	First draft Pricing Policy	2016/386055
1	28/03/2017	Adopted by Council – no changes to draft policy	2016/386055
1.1	02/08/2019	Approved by CEO – minor wording changes	2019/435456
2	10/01/2022	Revision draft – formatting changes to update policy template, dates, legislation references and minor wording changes	2022/017537

## Attachment 1. Pricing principles and methodology guidance

Pricing principle		Example	Code	Pricing methodology	
Private Good	Service benefits a particular user, making a contribution to their individual income, welfare or profits without any broader benefits to the community.	Application fee for drainage easement	F	Full Cost Recovery	Council recovers all direct and indirect cost of the service (excluding depreciation of assets employed).
Monopoly	Council has a monopoly over provision of the service and there is no community service or equity obligation.	Abandoned vehicles – removal and storage. Standard fee to be paid prior to release of the vehicle			
Development	Fee set will enable Council to develop and maintain a service.	Domestic Waste Service Management Charge			
Regulatory – non fixed	Fee charged to cover costs incurred in legislative requirements where no community service obligation exists.	Information request under the Government Information (Public Access) Act 2009			
Shared benefits	The community as a whole as well as individual users (Community Service Obligation).	Hairdressers, Beauty Salons and Skin Penetration Inspections	P	Partial Cost Recovery	Council recovers less than the Full Cost as defined above (the reasons for this may include community service obligation or prioritises or legislative limits on charging).
Stimulus	A stimulus to the demand for the service is required. In the short term, only part of the cost of the service is to be recovered.	Introduction of a new service item			
Evasion	Charging prices to recover full cost may result in widespread evasion.	Tree preservation orders			
Equity	Service is targeted to low-income users.	Youth programs			
Economic/ social/ community welfare	Service promotes or encourages local economic or social activity.	Community centre hire			
Regulatory - fixed	Fixed by legislation.	Certificates for Classification of Council Land	L	Legal Requirements (Regulatory)	Price is determined by legislation (may or may not recover costs).
Market	Service provided is in competition with that provided by another agency (private or public) and there is pressure to set a price which will encourage adequate usage of the service.	Copying of documents, Glen Street Theatre tickets	M	Market Based Pricing (Reference Pricing)	Price determined by examining alternative prices of surrounding service providers (may or may not recover the full cost of the service).
In-house	Service provided predominantly for Council use but sale to external markets may defray costs.	Human Resources training			
Public Good	Service provides a broad community benefit inconceivable or impractical to charge for service on a user basis.	Public access to the internet	Z	Zero Cost Recovery (free)	Services may be provided free of charge and the whole cost determined as a community service obligation or may fall within a class of a public good.
Practical Constraint	Service is a minor part of the overall operation of the Council or the potential for revenue collection is so minor as to be outweighed by the costs of collection.	Participation in workshops, markets or events			
Cost-plus activity	The service is a profit-making activity and the price paid by users should recover an amount greater than the full cost of providing that service.	Civil works on behalf of developers, the public & other third parties	R	Rate of Return (RoR)	This would include Full Cost Recovery as defined above in addition to a profit margin to factor in a return to Council for assets employed.
Penalty	Fee charged is greater than cost of the service so as to act as a disincentive.	Dishonoured cheque fee			
Utility	Fee charged for possession, occupation or enjoyment of Council Land, Public Land and Air Space by Gas, Electricity, Telecommunications and Water Utilities.	Annual compensation fee for telecommunications facility on Council controlled land			

## Attachment 2. Competitive Neutrality Principles explained

In 1995 the NSW Government agreed, along with the Commonwealth and other State and Territory Governments, to implement competitive neutrality principles as part of its commitment to National Competition Policy (NCP).

The purpose of competitive neutrality policy is the elimination of resource allocation distortions arising from public sector ownership, where significant publicly owned business activities compete with the private sector. The intention is that publicly owned businesses should not enjoy any net competitive advantage as a result of public sector ownership. Such action removes potential market distortions and promotes an efficient allocation of resources between public and private businesses.

Typically, the application of competitive neutrality principles may require adjustments to the price of a good or service that make allowance for the following:

- taxes that may not be paid by a government business but would be paid by a private sector competitor;
- the cost of capital; and
- any other material costs not borne by a government business purely as a result of its public ownership status.

Accordingly, when Council competes in the market place it should do so on a basis that does not utilise its public sector position to gain an unfair advantage over a private sector competitor. The principle of competitive neutrality applies to council business activities only. It does not apply to non-business, non-profit activities.

Council has a discretion as to whether it will treat an activity as a business. One of the first matters for consideration will be the objectives that Council has for the activity. Other factors are listed below. They are not exhaustive. Nor is a council obliged to consider an activity as a business because it satisfies one or more of the criteria. However, Council must be able to justify any decision if requested by the community (or if a complaint is made in relation to unfair competition). The issues include:

- **Is the activity intended to make a profit?** An activity which is intended by council to make a profit clearly has a strong business element to it.
- **Does council bid for external contracts?** Any activity in which council bids for external contracts should be regarded as a business activity. For example, Council's staff may tender for external contracts as well as providing internal services. Despite the in-house element of the activity, the decision to tender externally means that the Council should regard the whole of the activity as a business, unless the internal unit and external bidders are completely separate.

Similarly, if a Council unit intends to or has participated in a competitive tendering process called by Council, the activity of the unit should be regarded as a business activity.

- **Is the activity provided on a fee for service basis?** A wide range of activities could be included in this. Once again, Council will need to balance this element with others in any decision.
- **What economic impact does the activity have?** For example, a small scale activity, possibly included within a larger function, may not have a significant effect on the local or regional economy. It may also be inefficient to separate it from the larger function.
- **What is the nature of the activity and how important is it to customers?** A particular type of activity may be difficult to treat as a business, for example some community service functions. The reverse may also be true in relation to some activities.

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## Community and Stakeholder Engagement Report

### Community Strategic Plan – Discussion Paper (Stage 2 of 3)

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## 1. Summary

This report outlines the outcomes of community and stakeholder engagement as part of a proposal to revise the Community Strategic Plan (CSP) for the Northern Beaches Council.

The CSP identifies the main priorities and aspirations for the future of the local government area covering a period of at least 10 years from when the plan is endorsed. It defines the community's long-term vision and sets a direction for what we must do to make this vision a reality.

The purpose of this engagement was to provide our community and key stakeholders with an opportunity to contribute to the revision of the plan. We wanted to understand whether the vision and outcome areas from the Northern Beaches first CSP (Shape 2028) were still relevant, to capture any changes in community sentiment and to gain further feedback and ideas from the community. We also wanted to test the longevity of the plan looking out towards 2040.

The intended objective of the engagement was to enable Council to finalise the outcome areas and draft changes to the vision, goals and strategies that sit underneath each outcome area into a consolidated, revised plan.

The feedback received from the community confirmed overall support for the current vision, outcome areas, goals and strategies. Functional drivers, including places for people and transport infrastructure continue to receive a high level of attention from the community, particularly in relation to housing affordability, land use, development, traffic congestion, parking and the promotion of active and public transport.

The community also shared the importance of protecting the environment and enhancing our sense of community and belonging, which are major drivers for people to live on the Northern Beaches. Areas of particular importance included improving diversity and inclusion, increasing live music and cultural events, increasing the urban tree canopy and protecting wildlife.



An awareness of the tension between the functional and emotional drivers was evident in many responses. There was particular recognition that the aspirations for the environment are in conflict with the development and infrastructure required to solve housing and transport challenges.

The community also expressed the need for the CSP to guide Council's strategic planning and decision making and wanted to see Council's action plan to help achieve the goals. This will be captured through the Delivery Program and Operation Plan, which will go on exhibition in April 2022.






### 1.1. Key outcomes


 Total unique responses	55*
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\*Every respondent made at least one comment

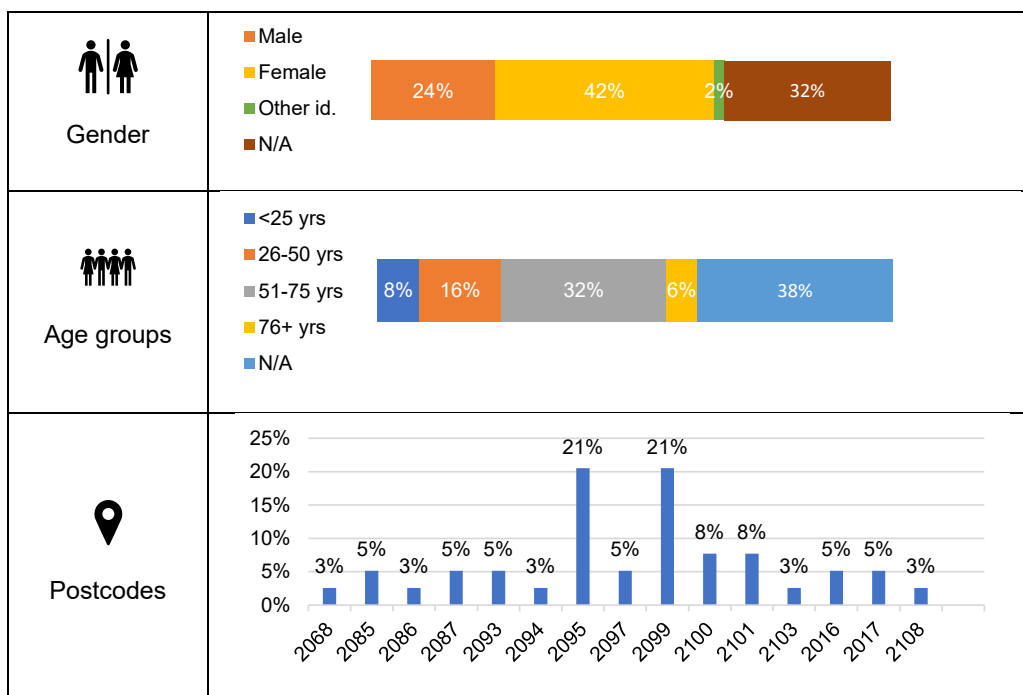
 How responses were received	Comment form Written responses (email/letter)	Completions: 50 Number received: 5
 Feedback themes	Vision and outcome areas Rate structure Housing affordability Development Diversity and Inclusion	Protection of the environment Traffic congestion Active transport Parking Waste education

## 1.2. How we engaged

 Have Your Say: visitation stats	Visitors: 1,641	Visits: 2,183	Average time onsite: 1 min 4 secs
 Social media	Post: 3 1 Facebook 1 Instagram 1 LinkedIn (link clicks / video views)		Reach: 17,000 Clicks: 232 Clicks: 641 Click/view: 28/510
 Videos	Overview: 1		Views: 224
 Print media and collateral	Peninsula Living: 1 Peninsula Living (south ed.): 1 Media releases: 1 Mirage News: 1 The National Tribune: 1		Distribution: 30,000 Distribution: 57,000
 Electronic direct mail (EDM)	Community Engagement (fortnightly) newsletter: 1 edition Council (weekly) e-News: 3 editions Previous SRG members Local Members Youth Advisory Group		Distribution: 22,778 subscribers Distribution: 166,000 subscribers Distribution: 150*

	<p>Better Together Working Group</p> <p>Residents' associations*</p> <p>Business groups*</p> <p>*Includes number of associations. Actual member volumes not included.</p>	
 <p>Face-to-face sessions</p>	<p>Information session: 1 (Councillor workshop)</p> <p>Manly Ward Executive Forum</p>	<p>Attendance: 13</p> <p>Attendance: 14</p>

### 1.3. Who responded<sup>1</sup>



## 2. Background

As part of our commitment to keeping the CSP up to date, we commenced a three-stage process of engagement to develop a revised CSP.

Stage 1 (research) was conducted through surveys and focus groups aimed at reviewing the outcomes identified in our existing CSP – Shape 2028. This stage also included a qualitative analysis of all community engagement completed from June 2018 – June 2021.

<sup>1</sup> Demographic data was gathered by request only. The data represented only includes those respondents who provided this detail.

Stage 2 (this discussion paper) built upon the findings from our research stage and made publicly available for our broader community to engage with and provide feedback.

We are in the process of incorporating the feedback received from exhibition of the discussion paper into the next draft of the CSP. The revised draft will be publicly available at the end of April 2022. Public exhibition of the draft will complete stage 3 of the engagement.

### 3. Engagement objectives

Community and stakeholder engagement aimed to:

- understand our community's current needs and future aspirations
- identify any changes in community sentiment and priorities since the development of the first CSP (Shape 2028)
- test the longevity of the outcomes, goals and strategies over a 10-to-20-year period
- continue to build strong collaborative relationships with our community, stakeholders and partners including local organisations, businesses and government to achieve the community's vision.

In line with Council's Community Engagement Policy and Strategy, this plan was designed to ensure that all members of our community are provided an opportunity to participate in shaping the future direction of the Northern Beaches.

### 4. Engagement approach

Community and stakeholder engagement for the CSP Discussion Paper was conducted between 2 February 2022 and 2 March 2022 and consisted of a series of activities that provided opportunities for community and stakeholders to contribute.

The engagement was planned, implemented and reported in accordance with Council's [Community Engagement Matrix](#) (2017).

A project page was established on our have your say platform with information provided in an accessible and easy to read format.

The project was primarily promoted to the community through our regular email newsletter (EDM) channels, social media and a YouTube video.

Feedback was captured through an online comment form embedded onto the have your say project page. The form sought to capture qualitative feedback on the vision and eight outcome areas.

Open-field comments boxes provided community members a space to explain or elaborate on their thoughts about the vision and the outcome areas as well as any other feedback they wished to contribute.

Email and written comments were also invited.

#### 4.1. Reaching diverse audiences

The CSP is relevant to all members of the local community. A thorough stakeholder mapping exercise was completed to identify key stakeholders, their anticipated level of interest and the importance of reaching them in this stage of the engagement.



Key groups identified and corresponding engagement included targeted emails to youth, business groups and local businesses, residents' associations, environmental groups, previous Strategic Reference Group members and Government stakeholders.

An update on the CSP and discussion paper engagement was provided at a meeting of the Better Together Leadership and Advisory Group. The group includes representation from disability, domestic violence, multicultural, youth, mental health, homelessness and drug action networks. The Youth Advisory Group (YAG) were also advised of the engagement during one of their regular YAG meetings.

## 5. Findings

The feedback received from the community confirmed overall support for the current vision, outcome areas, goals and strategies.

The community was asked how they felt about the current CSP vision. 15 people provided direct feedback relating to the vision. 67% of people noted support for the current vision. Three people suggested an additional descriptor words to be added to the vision. These descriptors were for the community to be safe, inclusive connected and 'diverse', 'healthy' or 'vibrant' respectively. The vision was reviewed in line with these suggestions and the specific feedback for each outcome area to determine if change is warranted. The vision has been updated to include diversity as follows, 'Northern Beaches – a safe, diverse, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment'.

The community was asked how they felt about the current CSP eight outcome areas as we look towards the future of the Northern Beaches. 11 people provided direct feedback relating to the outcomes. 91% of responses expressed support for the current outcomes. The singular response that did not support the outcomes believed that the outcome areas should include verifiable timelines and targets. It should be noted that each outcome area in the CSP comprises a series of performance measures, including the desired trend and notes targets where relevant. The performance measures were not specifically outlined in the discussion paper, however they will be included in the Draft CSP.

The community was asked to provide feedback on the outcome areas of particular interest to them. A broad range of challenges and aspirations were covered in the comments received during the engagement.

The Good Governance outcome area generated the most community feedback (70 comments, noting 28 aspirations/concerns). Beyond the direct feedback on the vision and outcome areas, Council rates was noted as a primary concern for residents. 13 responses related either to the unfairness of the current rates structure or that rates are too expensive. General feedback included that rates should be the same for everyone while others raised concern for the increases to residents in the previous Manly Council area. Some respondents indicated their concern that current residents would move out of the area as a result of unaffordable rates. The rate structure is based on state government legislation and is outside the direct scope of the CSP. Details on Council's financial management will be further outlined in the Long-Term Financial Plan, which will be placed on public exhibition in April 2022.

The Places for People outcome area also generated a high level of feedback (40 comments, noting 25 aspirations/concerns). The bulk of submissions were related to housing affordability, population growth, places for recreation and concerns for development. The community was concerned about the pressures of population growth on infrastructure and

the impact on housing affordability. There were a diverse range of views. Some residents expressed support for diversification of housing options and supported infill development in existing urban areas, while others were opposed to development, requesting stronger development controls, supervision and compliance. Feedback on places for recreation included the creation of entertainment areas, the need to increase/improve off-leash dog areas and opposition to dogs on beaches. Given the high level of engagement, the title of this outcome area was reviewed to ensure the community's aspirations housing and development are accurately reflected. The outcome area has been updated from 'Places for People' to 'Housing, Places and Spaces' to reflect the community's aspirations and concerns around housing affordability and development.

A significant level of feedback was received for the Transport, Infrastructure and Connectivity outcome area (33 comments, noting 21 aspirations/concerns). Most comments related to traffic congestion, parking and the promotion of active and public transport. The community recognised the pressure on local roads, with a number of comments providing suggestions for increasing uptake of public transport including increased advertising, improved efficiency and greater connectivity. Concerns were raised about parking, particularly in residential areas and town centres, with an awareness that pressure on parking would increase with population growth and development. A desire for improved cycling and walking infrastructure was also expressed by the community. Active transport was seen as a solution to reducing the number of vehicles on the road and associated carbon emissions.

The community continues to support the Protection of the Environment outcome area (18 comments, noting 10 aspirations/concerns) and the Environmental Sustainability outcome areas (19 comments, noting 13 aspirations/concerns). Areas of particular importance include increasing the urban tree canopy and protecting wildlife. A range of suggestions were provided to improve the tree canopy including planting more trees in streets, parks and around playing fields. The protection of wildlife was deemed to require greater controls for companion animals and increasing the number of wildlife bridges to enable animals to cross major roads safely.

The Community and Belonging outcome area received 16 comments, noting 10 aspirations/concerns. Four of these comments were related to diversity and inclusion, including the need for diversity to be recognised as related but different to inclusion. These responses recognised the value of a diverse society highlighted the desire for greater cross-cultural awareness. Cultural and creative events, particularly live music, were also raised as an avenue to create a greater sense of community and belonging.

An awareness of the tension between the functional and emotional drivers was evident in many responses. There was particular recognition that the aspirations for the environment are in conflict with the development and infrastructure required to solve housing and transport challenges. Some responses highlighted the need to prioritise the environmental outcomes over the need for improved infrastructure, while others commented that places for people should be of highest priority.

The community also expressed the need for the CSP to guide Council's strategic planning and decision making and wanted to see Council's action plan to help achieve the goals. This will be captured through the Delivery Program and Operation Plan, which will go on exhibition at the end of April 2022.

All aspects of the CSP were reviewed in line with the submissions provided as part of this stage of engagement, to ensure that the community's aspirations continue to be accurately reflected.

**Table 1:** Themes and issues raised in submissions made during public exhibition of the CSP Discussion Paper

Themes	No. Aspirations/ Concerns
Protection of the Environment	10
Environmental Sustainability	13
Places for People	25
Community and Belonging	10
Vibrant Local Economy	9
Transport, Infrastructure and Connectivity	21
Good Governance	28
Partnerships and Participation	4

During the consultation/exhibition, Council received one question within the feedback received.

**Table 2:** Questions raised and Council's answers

Question raised in feedback	Council's answer
What is the status of the Avalon Beach Place Plan?	A Draft of the Place Plan has been prepared and reported to Council. Public exhibition was completed in 2021. The submissions were reviewed and updates to the plan have been made accordingly. There is a Community Reference Group Meeting planned for April, which Council is currently preparing for.
Can you please clarify the amount of bush regeneration that has been completed?	There is 1,700ha of bushland within Northern Beaches Council LGA. Of this 1,200ha is being actively managed through bush regeneration each year.
Why do some families pay heaps more for same Council services?	As at 1 July 2021, rates were harmonised across the Northern Beaches following completion of the rates harmonisation project. Land values are determined in line with the Valuation of Land Act 1916 and the Valuer General's policies. Council is required to rate each individual property on the land valuation provided by the Valuer General in accordance with s61 of the Valuation of Land Act 1916. Following harmonisation, rates were applied more fairly across all properties in the Northern Beaches, ensuring residential properties with the same land value pay the same rates.
Rates in Manly have increased, while other suburbs have	As at 1 July 2021, rates were harmonised across the Northern Beaches following completion of the rates

decreased. Why are we paying more than everyone else?	harmonisation project. Land values are determined in line with the Valuation of Land Act 1916 and the Valuer General's policies. Council is required to rate each individual property on the land valuation provided by the Valuer General in accordance with s61 of the Valuation of Land Act 1916. Following harmonisation, rates were applied more fairly across all properties in the Northern Beaches, ensuring residential properties with the same land value pay the same rates.
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## Appendix 1 Aspirations/concerns and responses

A wide range of aspirations and concerns were raised by the community during the engagement period. The current CSP was reviewed updated based on the feedback received. The responses below outline where the aspirations or concerns are addressed in the document as well as any changes made to the outcomes, goals or strategies to help capture the community's aspirations more effectively. Note that specific actions to be taken by Council for each goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022.

Note: **Green font** in the table below reflects changed wording.

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
<b>Protection of the Environment</b>		
Protect local wildlife	4	The protection of local wildlife is included in Goal 1 and its associated strategies. The goal has been revised and updated to 'Our bushland, coast and waterways are protected <b>for their intrinsic value</b> '. Strategy (a) has also been updated to ' <b>Enhance, restore and protect</b> local biodiversity and bushland'.
Climate change – Action plan required	1	Climate change action is currently included in Goal 2 and its associated strategies. The goal has been revised and updated to 'Our environment <b>and community</b> is resilient to natural hazards and climate change' to focus on environmental resilience. Community resilience has been moved to the 'Community and Belonging' outcome area.
Climate change – Oppose any actions	1	Position noted.
Aspirations for environment conflicting with development	3	The key challenge facing our community is the natural tension between the desire to protect the environment and community, while improving transport, housing and the economy. Whilst the aspirations in the Environment and Climate Change Strategy seek the retention of bushland, state significant projects impacting upon natural areas may be beyond Council's control. Council has resolved not to support the recently advertised major developments due to impacts upon bushland and biodiversity.
Better protect waterways	1	The need to protect our waterways is included in Goal 1 and its associated strategies. The goal has been revised and updated to 'Our bushland, coast and waterways are protected <b>for their intrinsic value</b> '. Strategies (b) and (c) have also been updated to ' <b>Improve and protect</b> ecological conditions in catchments, creeks and lagoons' and ' <b>Enhance and protect the quality of our coast, harbours and estuaries</b> ' respectively.

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
Improve community education on environmental conservation	2	Community education on environmental protection is included in Goal 3 and its associated strategies. The goal has been revised and updated to 'Our community is well-supported in protecting <b>and enhancing</b> the environment, <b>to ensure safe and sustainable use</b> '.
Include a new strategy under Goal 1 "Increase financial capacity to enable necessary protection and management of bushland and waterways."	1	Council's role in achieving the environmental outcomes (including financial capacity), is recognised in Goal 6 and its associated strategies. Specifically, Strategy (b) – 'Enhance financial and strategic capacity to deliver on environmental outcomes'. Note that Goal 6 was previously positioned as Goal 4 in Shape 2028.
Performance measure – air quality near major roads	1	Good air quality is recognised as important to community health and wellbeing, as well as the health of the environment. This outcome includes a performance measure on regional air quality.
Remove glass in sand at North Curl Curl Beach	1	Protection of our coast is included in Goal 1 and its associated strategies. The goal has been revised and updated to 'Our bushland, coast and waterways are protected <b>for their intrinsic value</b> '. Strategy (c) has also been updated to ' <b>Enhance and protect the quality of our coast, harbours and estuaries</b> '. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022.
Protection of Environment outcome - Support	3	Support noted. Protection of the Environment continues to be an outcome in the revised CSP.
<b>Environmental Sustainability</b>		
Increase urban tree canopy	4	Improving our urban tree canopy is included in Goal 5 and its associated strategies. Specifically, Strategy (b) – 'Create green and resilient urban environments by improving tree cover, native vegetation, landscaping, and water and waste management systems.'
Improve business waste management	1	Waste management, including business waste management, is included in Goal 4 and its associated strategies. This goal has been revised and updated to 'Our community <b>is supported in the transition towards net zero emissions and a local circular economy</b> '. Strategy (b) has also been updated to ' <b>Provide programs, resources and urban planning tools to enable our community to reuse and recycle more used materials.</b> ' Note that Goal 4 was previously positioned as Goal 6 in Shape 2028.
Increase public bins	2	Waste management, including the provision of public bins, is included in Goal 4 and its associated strategies. This goal has been revised and updated to 'Our community <b>is supported in the transition towards net zero</b>

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
		<b>emissions and a local circular economy</b> . Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 4 was previously positioned as Goal 6 in Shape 2028.
Increase development controls	1	Development controls are included in Goal 5 and its associated strategies. Specifically, Strategy (a) – 'Ensure integrated land use planning balances the environmental, social and economic needs of present and future generations'.
Increase community support for waste reduction	1	Supporting the community to reduce waste is included in Goal 4 and its associated strategies. This goal has been revised and updated to 'Our community <b>is supported in the transition towards net zero emissions and a local circular economy</b> '. Strategy (b) has also been updated to 'Provide programs, resources and urban planning tools to enable our community to reuse and recycle more used materials.' Note that Goal 4 was previously positioned as Goal 6 in Shape 2028.
Increase waste education	3	Waste education is included in Goal 4 and its associated strategies. This goal has been revised and updated to 'Our community <b>is supported in the transition towards net zero emissions and a local circular economy</b> '. Strategy (b) has also been updated to 'Provide programs, resources and urban planning tools to enable our community to reuse and recycle more used materials.' Note that Goal 4 was previously positioned as Goal 6 in Shape 2028.
Resilience of natural and built environment	1	Resilience of our natural and built environment is included in Goal 5 and its associated strategies. Specifically, Strategy (a) – 'Ensure integrated land use planning balances the environmental, social and economic needs of present and future generations'.
Investment in sustainable waste treatment	1	Waste treatment is included in Goal 6 and its associated strategies. Specifically, Strategy (c) 'Explore and invest in technologies and processes such as renewable energy and procurement of quality recycled materials that deliver long-term environmental benefits'. Note that Goal 6 was previously positioned as Goal 4 in Shape 2028.
Create a recycling centre similar to 'The Junktion' in Bathurst.	1	Recycling, is included in Goal 4 and its associated strategies. This goal has been revised and updated to 'Our community <b>is supported in the transition towards net zero emissions and a local circular economy</b> '. Strategy (b) has also been updated to 'Provide programs, resources and urban planning tools to enable our community to reuse and recycle more used materials.'



Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
		Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 4 was previously positioned as Goal 6 in Shape 2028.
Separate organic and food waste collection	1	Waste management, including organic and food waste, is included in Goal 4 and its associated strategies. This goal has been revised and updated to 'Our community <b>is supported in the transition towards net zero emissions and a local circular economy</b> '. Strategy (b) has also been updated to 'Provide programs, resources and urban planning tools to enable our community to reuse and recycle more used materials.' Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 4 was previously positioned as Goal 6 in Shape 2028.
Retain non-urban land use for local food supply	1	Sustainable living is included in Goal 4 and its associated strategies. Specifically, Strategy (a) – 'Promote and support opportunities for more sustainable living'. Note that Goal 4 was previously positioned as Goal 6 in Shape 2028.
Support initiatives for achieving a circular economy	1	Support noted. Goal 4 has been revised and updated to 'Our community <b>is supported in the transition towards net zero emissions and a local circular economy</b> '. Note that Goal 4 was previously positioned as Goal 6 in Shape 2028.
New LEP controls must preserve natural environment	1	The preservation of the new LEP is included in Goal 5 and its associated strategies. Specifically, Strategy (a) – 'Ensure integrated land use planning balances the environmental, social and economic needs of present and future generations'.
<b>Places for People</b>		
Accessibility to spaces for everyone	1	Accessibility of spaces is included in Goal 12 and its associated strategies. This goal has been revised and updated to 'Our community <b>has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed</b> '. Strategy (c) has also been updated to 'Create and maintain spaces that enable social interaction, stimulate wellbeing, and support people at each stage of their lives' and shifted to position (b). Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.
Companion animal compliance	1	Management of companion animals is included in Goal 12 and its associated strategies. Specifically, Strategy (a)



Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
		'Provide well-maintained and safe spaces that equitably support active and passive recreation'. Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.
Ability for NSW Government's SEPP to override the LEP and CSP	1	State Environmental Planning Policies (SEPPs) apply across the state and deal with matters of State or Regional environmental planning significance. The CSP and Local Environment Plan (LEP) must be developed in line with State Government plans. Hierarchically, the SEPP sits above the LEP and can legally override a LEP.
Housing development planning concerns: <ul style="list-style-type: none"> <li>- More detail desired</li> <li>- Rezoning in Avalon</li> <li>- Parking in Mona Vale</li> </ul>	3	In recognition of the community's concerns for housing, the outcome area has been updated from 'Places for People' to ' <b>Housing, Places and Spaces</b> '. Housing development is included in Goal 10 and its associated strategies. This goal has been revised and updated to ' <b>Our community has access to diverse and affordable housing options to meet their current and evolving needs</b> '. Its strategies include 'Effectively plan for future growth by balancing regional priorities with local values'. Note that Goal 10 was previously positioned as Goal 7 in Shape 2028.
Equity and access to affordable housing	1	In recognition of the community's concerns for housing, the outcome area has been updated from 'Places for People' to ' <b>Housing, Places and Spaces</b> '. Affordable housing is included in Goal 10 and its associated strategies. This goal has been revised and updated to ' <b>Our community has access to diverse and affordable housing options to meet their current and evolving needs</b> '. Strategy (c) has also been updated to ' <b>Pursue innovative ways of increasing affordable housing opportunities</b> '. Note that Goal 10 was previously positioned as Goal 7 in Shape 2028.
Housing affordability concerns	3	In recognition of the community's concerns for housing, the outcome area has been updated from 'Places for People' to ' <b>Housing, Places and Spaces</b> '. Housing affordability is included in Goal 10 and its associated strategies. This goal has been revised and updated to ' <b>Our community has access to diverse and affordable housing options to meet their current and evolving needs</b> '. Note that Goal 10 was previously positioned as Goal 7 in Shape 2028.
Level of development paired with poor infrastructure	1	Development and infrastructure are included in the Housing, Places and Spaces outcome and its associated goals and strategies. The aspiration of this outcome area has been updated to ' <b>Our community aspires to have well designed, sustainable and resilient places and spaces, to enhance the local character in order to meet their housing, employment and recreational needs</b> '. Note

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
		'Housing, Places and Spaces' was previously 'Places for People'.
Population growth concerns	2	Population growth is included in Goal 10 and its associated strategies. This goal has been revised and updated to 'Our community has access to diverse and affordable housing options to meet their current and evolving needs'. Its strategies include 'Effectively plan for future growth by balancing regional priorities with local values'. Note that Goal 10 was previously positioned as Goal 7 in Shape 2028.
Improve development supervision and compliance	2	Development compliance is included in Goal 10 and its associated strategies. This goal has been revised and updated to 'Our community has access to diverse and affordable housing options to meet their current and evolving needs'. Its strategies include 'Effectively plan for future growth by balancing regional priorities with local values'. Note that Goal 10 was previously positioned as Goal 7 in Shape 2028.
Improve health infrastructure	2	Health infrastructure is included in Goal 11 and its associated strategies. This goal has been revised and updated to 'Our local centres are vibrant and healthy, catering for diverse economic and social needs'. Its strategies include 'Develop urban design controls that support the health and wellbeing of our community, particularly seniors and people with a disability'. Note that Goal 11 was previously positioned as Goal 8 in Shape 2028.
Improve land use controls	1	Land use controls is included in the Housing, Places and Spaces outcome and its associated goals and strategies. The aspiration of this outcome area has been updated to 'Our community aspires to have well designed, sustainable and resilient places and spaces, to enhance the local character in order to meet their housing, employment and recreational needs'. Note 'Housing, Places and Spaces' was previously 'Places for People'.
Improve old surf life saving clubs	1	Surf life saving clubs are included in Goal 12 and its associated strategies. This goal has been revised and updated to 'Our community has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed'. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
Increase and improve dog parks	2	Dog Parks are included in Goal 12 and its associated strategies. This goal has been revised and updated to 'Our community has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed'. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.
Increase diversity of housing options	2	In recognition of the community's concerns for housing, the outcome area has been updated from 'Places for People' to 'Housing, Places and Spaces'. Housing diversity is included in Goal 10 and its associated strategies. This goal has been revised and updated to 'Our community has access to diverse and affordable housing options to meet their current and evolving needs'. Its strategies include 'Provide a mix of high-quality diverse and inclusive housing options supported by sustainable infrastructure'. Note that Goal 10 was previously positioned as Goal 7 in Shape 2028.
Increase entertainment places: - Music venues - Dancing events - Live music for young adults	3	Places for entertainment is included in the Housing, Places and Spaces outcome, specifically Goal 11 and its associated strategies. The aspiration of this outcome area has been updated to 'Our community aspires to have well designed, sustainable and resilient places and spaces, to enhance the local character in order to meet their housing, employment and recreational needs'. Goal 11 has been revised and updated to 'Our local centres are vibrant and healthy, catering for diverse economic and social needs'. Note that Goal 11 was previously positioned as Goal 8 in Shape 2028.
Field hockey infrastructure	1	Sports facilities are included in Goal 12 and its associated strategies. This goal has been revised and updated to 'Our community has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed'. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.
Increase indoor cultural facilities: - Maori Hall - Northern Beaches History Museum	4	Cultural facilities are included in Goal 12 and its associated strategies. This goal has been revised and updated to 'Our community has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed'. Specific actions to be taken by Council for

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
- Creative and performance space		this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.
Enhance visual appeal of neighbourhoods	1	The vibrancy of our neighbourhoods is included in Goal 11 and its associated strategies. This goal has been revised and updated to 'Our local centres are vibrant and healthy, catering for diverse economic and social needs'. Its strategies include 'Create welcoming villages and neighbourhood centres that are vibrant, accessible and support our quality of life'. Note that Goal 11 was previously positioned as Goal 8 in Shape 2028.
Dogs on beaches - oppose	2	Off-leash dog areas are included in Goal 12 and its associated strategies. This goal has been revised and updated to 'Our community has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed'. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.
Safety of spaces for everyone	1	Safety of spaces is included in Goal 12 and its associated strategies. Specifically, Strategy (a) 'Provide well-maintained and safe spaces that equitably support active and passive recreation'. Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.
Shift electricity infrastructure underground	1	Neighbourhood aesthetics is included in Goal 10 and its associated strategies. This goal has been revised and updated to 'Our community has access to diverse and affordable housing options to meet their current and evolving needs'. Its strategies include 'Provide a mix of high-quality diverse and inclusive housing options supported by sustainable infrastructure'.
Support and protect alcohol free public spaces	1	Alcohol free spaces are included in Goal 12 and its associated strategies. Specifically, Strategy (a) 'Provide well-maintained and safe spaces that equitably support active and passive recreation'. Note that Goal 12 was previously positioned as Goal 9 in Shape 2028.
Support co-location of health and education facilities at Frenchs Forest	1	Support noted.
Support infill development in existing urban areas, rather than developing non-urban land	1	Support noted.

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
Upgrade infrastructure prior to development	1	The provision of infrastructure prior to development is included in the Housing, Places and Spaces outcome and its associated goals and strategies. The aspiration of this outcome area has been updated to 'Our community aspires to have well designed, sustainable and resilient places and spaces, to enhance the local character in order to meet their housing, employment and recreational needs'. Note 'Housing, Places and Spaces' was previously 'Places for People'.
<b>Community and Belonging</b>		
Enhance commitment to First Nations people	1	First Nations people are recognised in Goal 9 and its associated strategies. This goal has been revised and updated to 'Our community is inclusive and connected'. Its strategies include 'Recognise and honour Aboriginal culture and heritage'. Note that Goal 9 was previously positioned as Goal 12 in Shape 2028.
Improve diversity and inclusion and recognise diversity as different from inclusion.	4	In recognition of the community's aspirations around diversity, the CSP Vision has been updated to 'Northern Beaches – a safe, diverse, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.' In addition, Goal 7 has been revised and updated to 'Our diverse community is supported to participate in their chosen cultural life' and Goal 9 has been revised and updated to 'Our community is inclusive and connected'. The strategies under each of these goals have also been updated to reflect their new focus. Note that Goals 7 and 9 were previously positioned as Goals 10 and 12 in Shape 2028.
Increase community infrastructure for social inclusion	1	Infrastructure for social inclusion is recognised in Goal 9 and its associated strategies. This goal has been revised and updated to 'Our community is inclusive and connected'. Its strategies include 'Build an inclusive community and break down institutional and social barriers to enable all people, irrespective of age, gender and identity, to participate in community life'. Note that Goal 9 was previously positioned as Goal 12 in Shape 2028.
Increase cultural activities: - Cultural, creative and social events in Brookvale - Live music, particularly for young adults	4	Cultural activities are included in Goal 7 and its associated strategies. This goal has been revised and updated to 'Our diverse community is supported to participate in their chosen cultural life'. The strategies that sit underneath this goal have also been updated to align with this new focus: (a) Support innovative ideas and build the capacity of local cultural and creative communities

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
		<p>(b) Expand cultural events and creative opportunities, to enable social interaction/cohesion and stimulate wellbeing</p> <p>(c) Encourage a broad range of activities that enable social interaction, stimulate wellbeing, and support people at each stage of their lives</p> <p>Note that Goal 7 was previously positioned as Goal 10 in Shape 2028.</p>
Increase Men's Shed support	1	<p>Community groups are included in Goal 9 and its associated strategies. This goal has been revised and updated to 'Our community is inclusive and connected'. Its strategies include 'Build an inclusive community and break down institutional and social barriers to enable all people, irrespective of age, gender and identity, to participate in community life' and a new strategy 'Build capacity of the social sector, community groups and facilitate volunteer opportunities'. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 9 was previously positioned as Goal 12 in Shape 2028.</p>
Increase support for the arts community	1	<p>Support for the arts community is included in Goal 7 and its associated strategies. This goal has been revised and updated to 'Our diverse community is supported to participate in their chosen cultural life'. Strategy (a) has also been updated to 'Support innovative ideas and build the capacity of local cultural and creative communities'. Note that Goal 7 was previously positioned as Goal 10 in Shape 2028.</p>
Recognise nutrition as part of health and wellbeing	1	<p>Health and wellbeing is included in Goal 8 and its associated strategies. The strategies have been reviewed and updated, including strategy (b) 'Improve health and wellbeing through fair access to information, health and support services'. Health and wellbeing encompasses a variety of elements, including nutrition. Individual elements are not called specifically called out in the CSP, due to the high strategic level of the document. Note that Goal 8 was previously positioned as Goal 11 in Shape 2028.</p>
Seniors program has been reduced	1	<p>Activities for seniors are included in Goal 7 and its associated strategies. This goal has been revised and updated to 'Our diverse community is supported to participate in their chosen cultural life'. Strategy (c) has also been updated to 'Encourage a broad range of activities that enable social interaction, stimulate wellbeing, and support people at each stage of their lives'. The 2022 Seniors Festival had over 50 activities on</p>



Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
		offer across the area. More details are available on Council's website. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022. Note that Goal 7 was previously positioned as Goal 10 in Shape 2028.
Support for libraries	1	Support noted. A new strategy has been added to Goal 9 'Enhance community access to education and lifelong learning opportunities'. Note that Goal 9 was previously positioned as Goal 12 in Shape 2028.
Support for recognising Aboriginal culture and heritage	1	Support noted. Aboriginal culture and heritage continues to be captured in Goal 9. Note that Goal 9 was previously positioned as Goal 12 in Shape 2028.
<b>Vibrant Local Economy</b>		
Aspiration for a university and education facilities in strategic centres	1	Local education is included in Goal 14 and its associated strategies. Specifically, Strategy (a) 'Facilitate local education and vocational training opportunities'.
Visitor economy – concern for high tourist numbers	1	The local visitor economy is included in Goal 15 and its associated strategies. The goal has been reviewed and updated to 'Our centres are sustainable, encompassing a diverse range of businesses that attract visitation and provide work, education, leisure and social opportunities.'
Create night time entertainment precincts in industrial areas	1	The night time economy is included in Goal 15 and its associated strategies. The goal has been updated to 'Our centres are sustainable, encompassing a diverse range of businesses that attract visitation and provide work, education, leisure and social opportunities.' The strategies have also been updated, including 'Facilitate active, safe and welcoming centres for residents and visitors during the day and into the evening'.
Increase collaboration with small hospitality businesses	1	Business collaboration is included in Goal 13 and its associated strategies. The goal has been reviewed and updated to 'Our businesses are resilient, well-connected and thrive in an environment that supports innovation, entrepreneurialism and economic growth'. Strategy (d) has also been updated to 'Support business and professional networks to respond to changing business conditions'. This strategy relates to all businesses, including small hospitality businesses.
Local self-sufficiency: - Prioritise local industry and innovation - Promote local food supply	3	Local self-sufficiency is included in Goal 15 and its associated strategies. The goal has been reviewed and updated to 'Our centres are sustainable, encompassing a diverse range of businesses that attract visitation and provide work, education, leisure and social opportunities.'

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
<ul style="list-style-type: none"> <li>- Increase self-sufficiency of local small businesses</li> </ul>		A new strategy has been added to the goal 'Encourage residents to shop local and support their local centres'.
Increase use of businesses as social spaces	1	The use of businesses as social spaces is included in Goal 15 and its associated strategies. The goal has been reviewed and updated to 'Our centres are sustainable, encompassing a diverse range of businesses that attract visitation and provide work, education, leisure and social opportunities.' The strategies have also been updated, including 'Facilitate active, safe and welcoming centres for residents and visitors during the day and into the evening'.
Employment Lands: <ul style="list-style-type: none"> <li>- Maintain/increase commercial floor space in Dee Why</li> <li>- Oppose residential development in light industrial areas</li> </ul>	1	Employment lands are included in Goal 13 and its associated strategies. Specifically, Strategy (a) 'Ensure that employment lands are retained and cater for a diverse range of businesses and industry'
Support for facilitating local education and vocational training opportunities	1	Support noted.
Support for sustainable visitor economy	1	Support noted.
<b>Transport, Infrastructure and Connectivity</b>		
Beaches Link Tunnel – oppose	2	Road infrastructure is included in Goal 16 and its associated strategies. Specifically, Strategy (a) 'Advocate for improved transport options and road networks'. The Beaches Link Tunnel is a NSW Government project. Council has made a submission to provide feedback on the project, including public transport infrastructure, impacts on the environment and a request for enhanced consultation for future stages of the project.
Concern for electric footpath vehicles eg. e-bikes, e-scooters, powered skateboards	1	Pedestrian safety is included in Goal 17 and its associated strategies. Strategy (b) has been reviewed and updated to 'Facilitate and promote active travel, including safe cycling and walking networks as convenient transport options'.
Improve parking: <ul style="list-style-type: none"> <li>- Mona Vale town centre</li> <li>- Summer parking</li> <li>- Increase commuter carparks</li> <li>- New development</li> </ul>	4	Parking is included in Goal 17 and its associated strategies. Strategy (c) has been reviewed and updated to 'Improve parking options in centres, villages and places, including smart parking initiatives.' The name of the outcome area has also been updated from



Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
		'Transport, Infrastructure and Connectivity' to 'Transport, Technology and Connectivity'.
Concerns for traffic congestion: - Mona Vale Rd overcrowded - Summer traffic - Weekend traffic	4	Traffic congestion is included in Goal 16 and its associated strategies. Strategy (a) has been reviewed and updated to 'Advocate for improved transport options and <b>road</b> networks'.
Improve transport efficiency	1	Transport efficiency is included in Goal 17 'Our community can safely and efficiently travel within and beyond Northern Beaches' and its associated strategies.
Improve cycling infrastructure: - Safe routes - Redesigning streets	2	Cycling infrastructure is included in Goal 17 and its associated strategies. Strategy (b) has been reviewed and updated to 'Facilitate and promote <b>active travel</b> , including safe cycling and walking networks as convenient transport options'.
Increase promotion of cycling	1	Promotion of active travel, including cycling, is included in Goal 17 and its associated strategies. Strategy (b) has been reviewed and updated to 'Facilitate and promote <b>active travel</b> , including safe cycling and walking networks as convenient transport options'.
Promote use of public transport: - Advertising - Incentives	3	Public transport use is included in Goal 17 and its associated strategies. Specifically, Strategy (a) 'Improve public transport options, accessibility and connectivity to better meet our community's travel needs.
Shared paths for cyclists and pedestrians - oppose	1	Cycling and pedestrian infrastructure is included in Goal 17 and its associated strategies. Strategy (b) has been reviewed and updated to 'Facilitate and promote <b>active travel</b> , including safe cycling and walking networks as convenient transport options'.
Reduce carbon emissions and reliance on fossil fuels	1	Goal 16 has been reviewed and updated to include carbon emissions from transport. The updated goal is worded as 'Our integrated transport networks meet the needs of our community and reduces carbon emissions'.
Support for active transport	1	Support noted.
Support for public transport	1	Support noted.
Reduce dependency on cars	1	The reduction of car-based travel is included in Goal 16 and its associated strategies. Specifically, Strategy (c) 'Facilitate and promote safe transport options that reduce car-based commuter travel'.

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
Request for bus lane on Warringah Road	1	Advocacy for transport projects are included in Goal 16 and its associated strategies. Strategy (a) has been reviewed and updated to 'Advocate for improved transport options and <b>road</b> networks.'
Request for Pedestrian/Cycle Infrastructure Dee Why - Long Reef	1	Cycling and pedestrian infrastructure is included in Goal 17 and its associated strategies. Strategy (b) has been reviewed and updated to 'Facilitate and promote <b>active travel, including</b> safe cycling and walking networks as convenient transport options'. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022.
Support for one way traffic flow in Dee Why	1	Support noted.
Support for sustainable transport options	1	Support noted.
Beaches Link Tunnel – support	1	Significant transport projects are included in Goal 16 and its associated strategies. Strategy (a) has been reviewed and updated to 'Advocate for improved transport options and <b>road</b> networks.'
Bus services: - Increase shuttle bus services - Increase school buses to all schools	2	Bus services are included in Goal 17 and its associated strategies. Specifically, Strategy (a) 'Improve public transport options and connectivity to better meet our community's travel needs'.
Request for pathways away from main roads	1	Pedestrian infrastructure is included in Goal 17 and its associated strategies. Strategy (b) has been reviewed and updated to 'Facilitate and promote <b>active travel, including</b> safe cycling and walking networks as convenient transport options'. Specific actions to be taken by Council for this goal will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022.
Support for bus services: - B-Line - Keoride	2	Support noted.
<b>Good Governance</b>		
Asset management – opposed to selling public land	1	Asset management is included in Goal 19 and its associated strategies. Specifically, Strategy (c) which has been updated to 'Ensure the long-term financial sustainability of Council, <b>including</b> strategic management of assets'.

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
Increase budget for environmental protection	2	Levels of service are included in Goal 20 and its associated strategies. Specifically, Strategy (b) 'Continuously improve services in response to identified community needs and satisfaction with Council'. Council's budget will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022.
CSP – Concern that CSP does not guide decision making	3	Transparent decision making is included in Goal 19 and its associated strategies. Specifically, Strategy (b) which has been updated to 'Ensure a strong corporate governance framework is followed to support ethical, efficient and fair decisions and transactions'. The CSP provides the overall strategic direction for the Northern Beaches based on the community's aspirations. Our key challenge is that the community's aspirations for functional infrastructure are in conflict with community's aspirations for our environment and sense of community. Community engagement is conducted for individual projects for the purpose of determining these priorities at a local level, on a project-by-project basis.
CSP – Concern that the Northern Beaches is treated as homogenous	1	The CSP recognises that members of our community live diverse lives with varying interests and backgrounds, yet we share many similar aspirations. From our community engagement, it is clear even though communities and cultures are diverse across the area, we all want to protect the environment and foster a healthy and supportive community. Community engagement is conducted for individual projects for the purpose of determining priorities at a local level, on a project-by-project basis.
CSP – Performance measures: - No targets or timelines - Need core indicators to understand collective impact on wellbeing	2	The CSP includes a series of performance measures for each outcome area. The performance measures were not specifically outlined in the discussion paper, however they will be included in the Draft CSP. The performance measures include desired trends, targets and timelines where relevant. Wellbeing indicators have also been added to the set of measures.
CSP – Prioritisation of outcomes/goals/strategies: - Prioritisation is unclear - Prioritise environment over infrastructure - Places for People is highest priority - Contradictory nature of the goals	5	The CSP provides the overall strategic direction for the Northern Beaches based on the community's aspirations. Our key challenge is that the community's aspirations for functional infrastructure are in conflict with community's aspirations for our environment and sense of community. Community engagement is conducted for individual projects for the purpose of determining priorities at a local level, on a project-by-project basis.

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
CSP – Support whole document	2	Support noted.
CSP – Too high level: - No action plan - No accountability - Not in Council's control	4	The CSP provides the overall strategic direction for the Northern Beaches based on the community's aspirations. The responsibility for making the long-term community vision a reality rests with everyone. The CSP has been updated to note the scope of Council's influence for each goal, noting whether the goal is in Council's direct control, is an area Council can influence or is an area of concern for Council while being outside Council's control. Specific actions to be taken by Council for this goal, including noting who is responsible, will be captured in the Delivery Program and Operational Plan which will go on exhibition in April 2022.
CSP – Support goals	1	Support noted.
CSP – Apply ESD principles to goals and strategies	1	The CSP outcome areas, goals and strategies are developed in line with the quadruple bottom line reporting standard where environmental, economic, social and civic perspectives are taken into account in decision-making, planning and reporting. Alignment with this standard is state government requirement.
CSP – Revision must take into account changes since 2018	1	The revised CSP has been developed based upon extensive engagement with our local community over a four year period. This has included an analysis of all community engagement that has taken place since the development of Shape 2028, to identify any significant changes in sentiment.
Infrastructure required to achieve outcomes is lacking	1	The CSP provides the overall strategic direction for the Northern Beaches based on the community's aspirations. The revised CSP has an outlook towards 2040. It is not a reflection of where we are now, rather it captures where we would like to be in the future.
Recognise the interrelationship between the outcome areas	2	The CSP recognises that the eight outcome areas are inter-related. The outcome areas have been identified that address the complex challenges and opportunities that lie ahead.
Good governance – support aspiration	1	Support noted.
CSP – Support outcome areas	11	Support noted. There have been minor changes only to the outcome areas, based on community engagement.
Rates – Options for low income homeowners	1	Council adopted a revised Rates and Annual Charges Hardship Policy in compliance with legislative requirements and with the Office of Local Government's

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
Rates – Reduce ongoing increases	1	Debt Management and Hardship Guidelines. The policy enables Council to provide appropriate hardship assistance to ratepayers suffering genuine financial hardship due to a variety of different circumstances. Council also adopted a Pensioner Rates and Concession Policy to provide a concession to eligible pensioners. The current budget provided for an increase in general rate revenue by the Independent Pricing and Regulatory Tribunal (IPART) determined 'rate peg' of 2.0% in 2021/22. The IPART's annual 'rate peg' is essentially local government's version of CPI which takes into account inflation, construction costs, a wage index and the other expenses councils face that are out of our control.
Rates – Structure is unfair: <ul style="list-style-type: none"> <li>- Same rates for same services</li> <li>- Oppose rates based on unimproved land value</li> </ul>	7	As at 1 July 2021, rates were harmonised across the Northern Beaches following completion of the rates harmonisation project. Land values are determined in line with the Valuation of Land Act 1916 and the Valuer General's policies. Council is required to rate each individual property on the land valuation provided by the Valuer General in accordance with s61 of the Valuation of Land Act 1916. Following harmonisation, rates were applied more fairly across all properties in the Northern Beaches, ensuring residential properties with the same land value pay the same rates.
Rates – Too expensive	4	Council adopted a revised Rates and Annual Charges Hardship Policy in compliance with legislative requirements and with the Office of Local Government's Debt Management and Hardship Guidelines. The policy enables Council to provide appropriate hardship assistance to ratepayers suffering genuine financial hardship due to a variety of different circumstances. Council also adopted a Pensioner Rates and Concession Policy to provide a concession to eligible pensioners.
Increase transparency of representative decision making	2	Transparent decision making is included in Goal 19 and its associated strategies. Specifically, Strategy (b) which has been updated to 'Ensure a strong corporate governance framework is followed to support ethical, efficient and fair decisions and transactions'.
CSP vision – add reference to 'diversity'	1	In recognition of the community's aspirations around diversity, the CSP vision has been updated to 'Northern Beaches – a safe, diverse, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.'
CSP vision – add reference to 'healthy'	1	Health and wellbeing is captured as part of our community feeling 'safe and supported' in the Community and Belonging outcome area. Safety is captured as part of the current CSP vision 'Northern Beaches – a safe,

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
		inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.'
CSP vision – add reference to 'vibrant'	1	The vibrancy of our community is captured as part of the Vibrant Local Economy outcome area, which includes ensuring our centres are sustainable, diverse and provide for work, education, leisure and social opportunities.
CSP vision – Do not support due to development and traffic congestion	1	The current CSP vision is 'Northern Beaches – a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment'. The vision reflects where we want to be in the future. The Housing, Places and Spaces and Transport, Technology and Connectivity outcome areas includes goals and strategies to effectively manage development and reduce traffic congestion. Note that these outcome areas were previous named 'Places for People' and 'Transport, Infrastructure and Connectivity' respectively.
CSP vision – Environmental considerations should come first	1	The importance of the environment is reflected in the vision statement.
CSP vision – Is aspirational	1	The CSP provides the overall strategic direction for the Northern Beaches based on the community's aspirations. The revised CSP, including the vision, has an outlook towards 2040. It is not a reflection of where we are now, rather it captures where we would like to be in the future.
CSP vision – Support	10	Support noted.
CSP vision – Is unclear	1	The CSP vision was developed in 2018 following extensive community engagement as 'Northern Beaches – a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.'
<b>Partnership and Participation</b>		
Advocacy - Support advocacy for protection of the environment	1	Support noted.
Community Engagement for CSP Discussion Paper - Identification of broken website link	1	The community member was contacted by Council. The broken link was able to be identified and was promptly fixed.
Community Engagement for CSP Discussion Paper - Too	1	Our community has diverse interests and communication preferences. The Your Say page was designed to enable residents to quickly access content related to the areas of

Themes/Apirations/Concerns	No.	Council Response (aligned to the review of the CSP)
much information provided on Your Say		most interest to them or the full discussion paper if preferred. The page was updated following this submission to bring the link to the full document higher and to clarify the options for viewing the presented information.
Representative decision making <ul style="list-style-type: none"> <li>- Increase community consultation</li> <li>- Concern about influence of lobby groups</li> <li>- Ensure all stakeholders are engaged in local decision making</li> </ul>	3	<p>Community consultation for representative decision making is included in Goal 21 and its associated strategies. The strategies have been updated to align with the draft Community Engagement Strategy and Policy:</p> <ul style="list-style-type: none"> <li>(a) Enable our diverse community to engage with us on issues that are important or of interest to them</li> <li>(b) Provide open, accessible and diverse engagement opportunities for our whole community</li> <li>(c) Ensure adaptive engagement approaches while looking for opportunities to innovate</li> <li>(d) Ensure our community is informed across all stages of engagement</li> </ul> <p>Community engagement is conducted for individual projects for the purpose of determining priorities at a local level, on a project-by-project basis.</p>

## Appendix 2 Draft changes to CSP Vision, Outcomes, Aspirations, Goals and Strategies

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
<b>Vision:</b>		
Northern Beaches – a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.	Northern Beaches – a safe, <b>diverse</b> , inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.	Feedback received from Councillors and Community Engagement that we should be aspiring for diversity and recognising the diversity that exists demographically, culturally and economically. There is a strength in diversity. It was also noted that inclusion does not mean diverse.
<b>Outcome: Protection of the Environment</b>		
We aspire to protect the natural and built environment from the risks and impacts of global and local pressures	<b>Our community</b> aspires to <b>enhance and</b> protect the natural and built environment from the risks and impacts of global and local pressures	Updated to clearly articulate who 'we' is and to recognise the community's aspirations that the environment should be enhanced, not just protected.
Goal 1: Our bushland, coast and waterways are protected to ensure safe and sustainable use for present and future generations	Our bushland, coast and waterways are protected <b>for their intrinsic value</b>	Updated to recognise the inherent value of protecting our environment, rather than protection for safe and sustainable use (which is covered more effectively in Goal 3)
<b>Strategies:</b>		
a) Protect and restore local biodiversity and bushland	<b>Enhance, restore and protect</b> local biodiversity and bushland	Updated based on internal feedback to better reflect the aspiration and goal and align more closely to Protect. Create. Live.
b) Protect and improve ecological conditions in catchments, creeks and lagoons	<b>Improve and protect</b> ecological conditions in catchments, creeks and lagoons	Updated based on internal feedback to better reflect the aspiration and goal and align more closely to Protect. Create. Live.
c) Protect and manage the condition and safe access to the coast, lagoons, Middle Harbour, and Pittwater	<b>Enhance and protect the quality of our coast, harbours and estuaries</b>	Updated based on internal feedback to streamline wording and focus primarily on the coast and estuaries



Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
d) Provide sustainable access to the natural environment, while recognising and protecting its cultural and heritage value	This strategy moved to Goal 3. <b>New Strategy – Manage and reduce the impact of weeds and feral animals on our local environment</b>	Updated based on internal feedback for better alignment to goals and address an identified gap (weeds and feral animals)
Goal 2: Our environment and community are resilient to natural hazards and climate change	Our environment <del>and community</del> are resilient to natural hazards and climate change	Updated to focus on environmental resilience and shift community resilience to 'Community and Belonging' outcome area.
Strategies:	Swap order of strategies a) and b)	Updated based on internal feedback to recognise increasing resilience is the first step.
a) Minimise the risk to life and property from storm events, floods, erosion, landslides, bushfires and impacts of climate change	No change.	N/A
b) Increase the resilience of the environment to the effects of natural hazards and climate change	No change.	N/A
c) Maintain productive partnerships with government agencies and the community to effectively manage and respond to natural hazards	No change.	N/A
Goal 3: Our community is well-supported in protecting the environment	Our community is well-supported in protecting <b>and enhancing</b> the environment, <b>to ensure safe and sustainable use</b>	Better alignment with the aspiration and incorporating feedback from Councillor workshop on safe and sustainable use
a) Encourage the community to protect the environment and minimise pollution	<b>Replace with this strategy shifted from Goal 6 – Provide incentives and programs to encourage our community to enhance, preserve and protect our natural ecosystems</b>	Better alignment with this goal.
b) Invite community participation in restoring the natural environment through volunteering programs and education	No change.	N/A
	<b>Strategy shifted from Goal 1</b>	This strategy is better aligned to Goal 3 than Goal 1

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
	c) Provide sustainable access to the natural environment, while recognising and protecting its cultural and heritage value	
<b>Outcome: Environmental Sustainability</b>	<b>No Change</b>	<b>N/A</b>
We aspire to be leaders in managing our resources sustainably and for the long term to ensure that development is balanced with our lifestyle and environment	Our community aspires to be leaders in managing our resources sustainably and for the long term to ensure that development is balanced with our lifestyle and environment	Updated to clearly articulate who 'we' is.
Goal 4: Our Council is recognised as a community leader in environmental sustainability	Our Council is recognised as a community leader in environmental sustainability <i>Note: The positions of Goal 4 and Goal 6 will be swapped to front focus our community and appropriately recognise their role</i>	Updated based on feedback from focus groups and to recognise the focused role of other community organisations in protecting our environment.
Strategies:		
a) Develop a culture of commitment to environmental sustainability and lead by example	No change.	N/A
b) Enhance financial and strategic capacity to deliver on environmental outcomes	No change.	N/A
c) Explore and invest in technologies and processes such as renewable energy and waste management that deliver long-term environmental benefits	Explore and invest in technologies and processes such as renewable energy and procurement of quality recycled materials that deliver long-term environmental benefits.	Updated to capture an improved sustainable aspiration.
Goal 5: Our built environment is developed in line with best practice sustainability principles	No change.	N/A
Strategies:		
a) Ensure integrated land use planning balances the environmental, social and	No change.	N/A

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
economic needs of present and future generations		
b) Create green and resilient urban environments by improving tree cover, native vegetation, landscaping, and water management systems	Create green and resilient urban environments by improving tree cover, native vegetation, landscaping, and water <b>and waste</b> management systems	Updated to capture waste management within the built environment
c) Promote the benefits and savings of ecologically sustainable development	No change.	N/A
d) Continually improve environmental standards and compliance in new and existing developments	No change.	N/A
Goal 6: Our community will continue to work towards sustainable use of resources	Our community <b>is supported in the sustainable use of resources and working towards net zero</b>	Update to reflect support rather than direction
Strategies:		
a) Promote and support opportunities for more sustainable living	No change	N/A
b) Provide incentives and programs to encourage our community to enhance, preserve and protect our natural ecosystems	This strategy moved to Goal 2.	Better alignment with Goal 2
c) Reduce waste and improve reuse and recycling	<b>Provide programs, resources and urban planning tools to enable our community to reuse and recycle more used materials</b>	Recognition that environmental sustainability includes more than waste reduction and recycling
<b>Outcome: Places for People</b>	<b>Housing, Places and Spaces</b>	Significant feedback from focus groups and Councillors that housing is a significant challenge that needs to be explicitly called out
We aspire to create welcoming, accessible and affordable private and public places that foster good health and social interaction	<b>Our community aspires to have well designed, sustainable and resilient places and spaces, to enhance the local character in order to meet their housing, employment and recreational needs</b>	Updated to clearly articulate who 'we' is and to focus on the built environment and the infrastructure to support the community to live well on the Northern Beaches. Also updated to call out housing explicitly based on Councillor and focus group feedback.

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
Goal 7: Our urban planning reflects the unique character of our villages and natural environment and is responsive to the evolving needs of our community	Our community has access to diverse and affordable housing options to meet their current and evolving needs	Updated based on feedback from focus groups and community engagement.
Strategies:		
a) Effectively plan for future growth by balancing regional priorities with local values	No change.	N/A
b) Provide a mix of high-quality diverse and inclusive housing options supported by sustainable infrastructure	No change.	N/A
c) Advocate for improved housing affordability	Pursue innovative ways of increasing affordable housing opportunities	Recognise role beyond advocacy and the need to implement solutions for housing affordability.
Goal 8: Our neighbourhoods inspire social interaction, inclusion and support health and wellbeing	Our local centres are vibrant and healthy, catering for diverse economic and social needs	Updated based on internal feedback.
Strategies:		
a) Create welcoming villages and neighbourhood centres that are vibrant, accessible and support our quality of life	No change.	N/A
b) Develop urban design controls that support the health and wellbeing of our community, particularly seniors and people with a disability	No change.	N/A
c) Collaborate with the community in the design of vibrant open spaces and neighbourhoods	No change.	N/A
Goal 9: Our community is healthy, active and enjoys a broad range of creative, sporting and recreational opportunities	Our community has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed	Updated to focus on the infrastructure rather than community outcomes (which are captured in the Community and Belonging outcome area)
Strategies:		

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
a) Provide well-maintained and safe spaces that equitably support active and passive recreation	No change.	N/A
b) Foster partnerships with government agencies, community and sporting groups to facilitate and promote healthy and active living	Remove.	Partnerships are reflected in Partnership and Participation and are not called out in other outcome areas.
c) Encourage a broad range of activities that enable social interaction, stimulate wellbeing, and support people at each stage of their lives	Create and maintain spaces that enable social interaction, stimulate wellbeing, and support people at each stage of their lives <i>Note, activities component to be shifted to Community and Belonging.</i>	Updated to focus on infrastructure rather than activities. Activities are more relevant for Community and Belonging
<b>Outcome: Community and Belonging</b>	Elevate position to Outcome 3	The environment and community aspects are the emotional drivers for living on the Northern Beaches. Shifting the position of this outcome area places all emotional drivers together within the document.
We aspire to care for everyone in the community, making sure that people feel safe, supported, included and have diverse opportunities for a rich cultural and social life	<i>Our community aspires to care for each other, ensuring that people feel safe, supported, included, and have diverse opportunities for a rich cultural and social life.</i>	Updated to clearly articulate who 'we' is and recognise the connection that is built when we care for each other.
Goal 10: Our community is stimulated through a diverse range of cultural and creative activities and events	<i>Our diverse community is supported to participate in their chosen cultural life</i>	Updated based on feedback from focus groups and community engagement to recognise the true diversity in our community, beyond arts and culture.
Strategies:		
a) Support the arts and creative communities	<i>Support innovative ideas and build the capacity of local cultural and creative communities</i>	Updated based on internal feedback to recognise the importance of building capacity within the industry and supporting innovation.
b) Expand cultural events and creative opportunities, including safe nightlife opportunities	Expand cultural events and creative opportunities, <i>to enable social</i>	Updated based on internal feedback to align more closely with Council's Social Sustainability Strategy Better Together.

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
	interaction/cohesion and stimulate wellbeing	
c) Provide more events and opportunities for young people to socialise	Delete	Updated based on internal feedback noting youth should be included across all goals and strategies rather than called out for events
	Strategy shifted from Goal 9 Encourage a broad range of activities that enable social interaction, stimulate wellbeing, and support people at each stage of their lives	Moved to reflect better alignment with Goal 10.
Goal 11: Our community feels safe and supported	No change.	N/A
Strategies:		
a) Promote social inclusion through neighbourhood programs and quality services	Delete	Removed based on internal feedback that this is covered in Goal 12.
b) Build stronger communities where neighbours know and support each other	Build resilient communities where neighbours know and support each other	Updated to acknowledge the importance of building social resilience in our community.
c) Promote health and wellbeing through fair access to information, health and support services	Improve health and wellbeing through fair access to information, health and support services	Updated based on internal feedback.
	New Strategy - Work collaboratively to ensure everyone is safe from harm and danger in public and at home	Updated based on internal feedback to align more closely with Council's Social Sustainability Strategy Better Together.
Goal 12: Our community is friendly and supportive	Our community is inclusive and connected	Updated based on feedback from Councillors and community engagement on the importance of inclusion and to align more closely with Council's Social Sustainability Strategy Better Together.
Strategies:		
a) Support community groups and facilitate volunteer opportunities	Build capacity of the social sector, community groups and facilitate volunteer opportunities	Updated based on internal feedback to align more closely with Council's Social Sustainability Strategy Better Together.

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
b) Build an inclusive community and break down institutional and social barriers to enable all people, irrespective of age, gender and identity, to participate in community life	No change	N/A
c) Recognise and honour Aboriginal culture and heritage	No change	N/A
d) Value and celebrate our diverse heritage and cultural differences	Celebrate diversity in all forms as essential to an inclusive and engaged community	Updated based on feedback on the importance of diversity received from Councillors and our community engagement. Also updated to align more closely with Council's Social Sustainability Strategy Better Together.
	New Strategy - Enhance community access to education and lifelong learning opportunities	Updated based on internal feedback to recognise the role of education in building inclusion and connection.
<b>Outcome: Vibrant Local Economy</b>	No change	N/A
We aspire to create a thriving and vibrant local economy where traditional and new industries are supported and local career, training and education opportunities are expanded - especially for young people	Our community aspires to create a thriving and vibrant local economy where traditional and new industries are supported and local career, training and education opportunities are expanded - especially for young people	Updated to clearly articulate who 'we' is and to recognise everyone is included in the community's economic aspirations.
Goal 13: Our businesses are well-connected and thrive in an environment that supports innovation and economic growth	Our businesses are resilient, well-connected and thrive in an environment that supports innovation, entrepreneurialism and economic growth	Updated to acknowledge the importance of building economic resilience in our businesses and recognise the growing opportunity for entrepreneurialism, as to be reflected in the Economic Development Strategy.
Strategies:		
a) Ensure that employment lands are retained and cater for a diverse range of businesses and industry	No change.	N/A
b) Improve access for businesses to information, incentive programs and enterprise support	No change.	N/A

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
c) Facilitate innovative environments and hubs where start-up businesses, entrepreneurs and innovators are supported and connected	No change.	N/A
d) Support business and professional networks that are responsive to the evolving needs of the business community	Support business and professional networks <b>to respond to changing business conditions</b>	Updated based on internal feedback to recognise the need to support all business and professional networks as economic conditions change.
Goal 14: Our economy provides opportunities that match the skills and needs of the population	No change.	N/A
Strategies:		
a) Facilitate local education and vocational training opportunities	No change.	N/A
b) Facilitate and promote flexible work options to reduce commuting (e.g. telecommuting)	<b>Support</b> flexible work options to reduce commuting <b>and promote wellbeing</b>	Updated based on internal feedback to reflect our strategies more accurately and acknowledge multiple benefits that are realised with flexible working arrangements.
c) Attract knowledge-based industries to meet the skills and aspirations of residents and support a thriving business environment	No change.	N/A
d) Expand and promote employment and training opportunities for all residents, especially young people and people experiencing social disadvantage	<b>Enable all residents to participate and contribute to the local economy and local employment</b>	Updated based on feedback from Councillors and focus groups to recognise local self-sufficiency.
Goal 15: Our centres attract a diverse range of businesses, providing opportunities for work, education, leisure and social life	Our centres are <b>sustainable, encompassing</b> a diverse range of businesses that <b>attract visitation</b> and provide work, education, leisure and social opportunities.	Updated based on feedback from Councillors to recognise the need for a sustainable economy and the role of the visitor economy.
Strategies:	<b>Note, order to be shifted to d), b), new goal, c)</b>	Updated based on internal feedback to reflect the priority order of the strategies



Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
a) Promote Northern Beaches as an attractive place to establish a business	Delete	This is covered in Goals 13 and 14
b) Provide diversified job growth and create industry clusters in our villages, strategic and district centres	Recognise and support the unique role of our local and strategic centres, in keeping with local character	Updated based on internal feedback to reflect the role of our local and strategic centres beyond job growth.
c) Facilitate active and safe urban environments through increased economic activity, in keeping with local character	Facilitate active, safe and welcoming centres for residents and visitors during the day and into the evening	Updated based on feedback from Councillors to reflect our centres are 'welcoming' and to recognise the role of the visitor and night time economies.
d) Enhance and extend opportunities for sustainable tourist economy throughout the area	Enhance and extend opportunities for sustainable visitor economy throughout the area	Updated based on feedback from Councillors and based on the Destination Management Plan.
	New Strategy - Encourage residents to shop local and support their local centres	Updated based on feedback from Councillors and focus groups to recognise local self-sufficiency and the value of shopping locally to support local business.
<b>Outcome: Transport, Infrastructure and Connectivity</b>	<b>Transport, Technology and Connectivity</b>	N/A
We aspire to connect people locally, regionally and globally through seamless transport and innovative technologies	Our community aspires to be connected locally, regionally and globally through seamless transport and innovative technologies	Updated to clearly articulate who 'we' is.
Goal 16: Our integrated transport networks meet the needs of our community	Our integrated transport networks meet the needs of our community and reduces carbon emissions.	Updated based on feedback from Councillors and community engagement from CSP Discussion Paper.
Strategies:		
a) Advocate for improved transport options and networks	Advocate for improved transport options and road networks	Updated based on internal feedback to ensure our road network is captured.
b) Ensure transport planning is integrated with land use planning and takes account of emerging technologies	No change.	N/A

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
c) Facilitate and promote safe transport options that reduce car-based commuter travel	No change.	N/A
d) Maintain and enhance roads and road-related infrastructure	No change.	N/A
Goal 17: Our community can safely and efficiently travel within and beyond Northern Beaches	No change.	N/A
Strategies:		
a) Improve public transport options and connectivity to better meet our community's travel needs	No change.	N/A
b) Facilitate and promote safe cycling and walking networks as convenient transport options	Facilitate and promote <b>active travel, including</b> safe cycling and walking networks as convenient transport options	Update wording to align with Northern Beaches Transport Strategy – Move in line with feedback from Councillor Workshop
c) Improve parking options in centres, villages and places	c) Improve parking options in centres, villages and places, <b>including smart parking initiatives</b>	Update wording to align with Northern Beaches Transport Strategy – Move in line with feedback from Councillor Workshop
Goal 18: Our community can easily connect and communicate through reliable communication technologies	No change.	N/A
Strategies:		
a) Provide public spaces that are connected through communications and technologies	No change.	N/A
b) Facilitate environments that are supported by digital and physical communications infrastructure	No change.	N/A
<b>Outcome: Good Governance</b>	No change	N/A
We aspire to create a new Council that is trusted and respected by the Northern Beaches community	<b>Our community aspires to have</b> a Council that is trusted, respected <b>and responsive to the needs</b> of the Northern Beaches community	Updated to clearly articulate who 'we' is and to acknowledge that Council is no longer 'new'.

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
Goal 19: Our Council is transparent and trusted to make decisions that reflect the values of the community	No change.	N/A
Strategies:		
a) Demonstrate a high standard of transparency and accountability through community involvement and strong, timely reporting practices	No change.	N/A
b) Establish a strong corporate governance framework to ensure decisions and transactions are ethical, efficient, and fair	Ensure a strong corporate governance framework is followed to support ethical, efficient and fair decisions and transaction	Updated to reflect that Council is no longer a new Council
c) Ensure the long-term financial sustainability of Council through strategic management of assets	Ensure the long-term financial sustainability of Council, including strategic management of assets	Updated to reflect that there is more to long term financial sustainability than asset management
Goal 20: Our Council efficiently and effectively responds to, and delivers on, the evolving needs of the community	Our Council is proactive, and efficiently and effectively responds to, and delivers on, the evolving needs of the community	Updated to reflect feedback from Councillors that the Council needs to also be proactive. This is broadly covered in the reference to 'evolving needs' but has been added to strengthen.
Strategies:		
a) Facilitate simple and consistent customer interactions through innovative systems and processes	No change.	N/A
b) Continuously improve services in response to identified community needs and satisfaction with Council	No change.	N/A
	<b>New Strategy</b> - Develop the workforce, organisational culture and capability to ensure Council delivers quality, people-centred services and value to the community	Created to reflect the role of our workforce in efficiently and effectively responding to the needs of our community.
	<b>New Strategy</b> – Ensure Council's information technology infrastructure and systems are secure, robust and effective.	Created to reflect the role of our IT platforms in efficiently and effectively responding to the needs of our community.

Current Wording of Vision, Outcome, Aspiration, Goal or Strategy	Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy	Rationale for Change
<b>Outcome: Partnerships and Participation</b>	No change	N/A
We aspire to achieve better outcomes for the community through genuine engagement and collaboration	Our <b>community</b> aspires to achieve better outcomes through genuine engagement and collaboration	Updated to clearly articulate who 'we' is.
Goal 21: Our community is actively engaged in decision making processes	Our community is <b>actively</b> engaged in decision making processes	Updated based on internal feedback to align with the Draft Community Engagement Strategy and Policy
Strategies:		
a) Establish a fair and representative engagement structure that enables a diverse community to engage in local neighbourhood matters	<b>Enable our diverse community to engage with us on issues that are important or of interest to them</b>	Updated to reflect we are no longer a new Council and to recognise residents may be interested in matters outside their local neighbourhood
b) Enable community members to participate in decision-making by providing a broad range of engagement opportunities	<b>Provide open, accessible and diverse engagement opportunities for our whole community</b>	Updated based on internal feedback to align with the Draft Community Engagement Strategy and Policy, highlighting accessibility and diversity.
c) Undertake innovative and adaptive community engagement	<b>Ensure adaptive engagement approaches while looking for opportunities to innovate</b>	Updated based on internal feedback to align with the Draft Community Engagement Strategy and Policy. Note that we should always be adaptive, however not all engagement is able to be innovative.
d) Improve community understanding of how decisions are made for the local area	<b>Ensure our community is informed across all stages of engagement</b>	Updated based on internal feedback to align with the Draft Community Engagement Strategy and Policy
Goal 22: Our Council builds and maintains strong partnerships and advocates effectively on behalf of the community	No change	N/A
Strategies:		

<b>Current Wording of Vision, Outcome, Aspiration, Goal or Strategy</b>	<b>Proposed Change to Vision, Outcome, Aspiration, Goal or Strategy</b>	<b>Rationale for Change</b>
a) Develop partnerships to deliver facilities and targeted services and programs to meet community needs	No change	N/A
b) Facilitate collaboration between community groups, businesses, government and non-government organisations on projects and programs	No change	N/A
c) Advocate regionally and at NSW and Federal Government levels on behalf of the community	No change	N/A

### Appendix 3 Verbatim community and stakeholder responses\*

Number	Comment/submission
1	This is one of the most convoluted posts I have ever seen. Just provide a link to one discussion paper and let people peruse. Just provide a link to key questions you are fielding and let people answer. There is so much unnecessary content to have to get through I gave up. This is not the way to address and field a diverse community.
2	<p>Vibrant Local economy-Places for people- Community and Belonging- These three outcomes are interlinked. There is huge potential to support the organically grown Market Lane as a place as a social space for the local community to come together, have a sense of belonging and embed the local businesses as part of the social fabric of Manly.</p> <p>If 2 years without tourists has taught us is that local hospitality businesses need to cater to the locals. Without their support most small businesses wouldnt be still open.</p> <p>The Council should work with small independent hospitality businesses as their issues and concerns are vastly different from large hospitality groups.</p> <p>Vibrant Local economy-Places for people- Community and Belonging</p> <p>These need to be thought of as one and interlinked. People need places outside of their own homes to safely socialise with others in the community. Places and businesses that provide such a space to the locals should be provided support so that they cans survive.</p> <p>These are interlinked. Work with small, independent businesses directly to address their concerns. Support and protect alcohol free public spaces for the community to socialise without alcohol. Increase the number of public bins to maintain cleanliness.</p>
3	It is more the action plan that appears to be missing. Goal 12 for example discusses how different cultures of people that live in the Northern Beaches should be made to be included, yet the only holidays we celebrate are Christmas. We have a growing

\*Personal details and inappropriate language have been redacted where possible. Spelling and grammatical errors have been amended only where misinterpretation or offence may be caused.

	<p>indian community, but not one Indian event for us to attend to watch bollywood dancing and the celebrations of one of the many Indian holidays.</p> <p>There is also a small Jewish community and a larger one in St Ives. Yet there is no lighting of the Chanukiah at Chanukah time anywhere near Mona Vale. You need to travel to Cremorne or St Ives.</p> <p>It would be great if people from other cultures/religion could be involved and understand at least one holiday from other culture/religion. Plus ensure there are no negative teachings from local priests/religious leaders. For example every year the Mona Vale church (opposite Woolworths carpark) would blame the Jews for Jesus death, but the pope has already condemned this and confirmed that the Jews are not to blame. This kind of speech installs unfair hatred towards Jewish people, and must be outlawed.</p> <p>Regarding housing affordability, there has been previous talk in the local media of the council selling land in ingleside. Has there been any development of this? Setting aside a % of land or units from all new land/unit developments for first home buyers will ensure that it's not just investors buying. There needs to be some rules from council to protect first home buyers, especially those who have already been living local for the last 3 years and want to remain local.</p> <p>Including timelines of when plans will be put into action, and confirming the person responsible for each goal to create accountability.</p>
4	<p>I am particularly concerned that a previous town plan for Mona Vale included housing with no provision for parking. Parking is a major problem for Mona Vale, especially around school start and finish times. At the time I was told by Council staff at an information booth that new developments would not need parking because the B-Line buses would cater for residents transport needs and that the reduced housing costs would be helpful for young families. This seems ridiculous to me ... imagine a parent with a baby and a toddler trying to shop on a wet day, or taking 2 or more older children to weekend sport or evening training sessions at different locations without a car. It just isn't practicable. With no parking provided at their home, residents would be parking cars on the streets and parking areas, causing even more congestion there.</p>
5	<p>Maintain the trial one way traffic flow at The Strand Dee Why. It is much safer for older people like me and adds enormously to the local area. Keep the one way traffic flow at</p>

	The Strand Dee Why. It's much safer for older people (which is the higher population in the Northern Beaches Council area) and adds enormously to the area.
6	<p>Yes - there are major gaps - as usual:</p> <p>1 Underlying all environmental planning with a view to coping with Climate Change has no rational bases. It may dovetail with government, establishment and higher income earners' stated postures but climate change is scientifically just nonsense if one studies the rational and proof-carrying pros and cons. No science in any discipline can justify the enormous damage to our world by those purporting that climate change issues are damaging our world. Any science that ignores many causational inputs to claimed outcomes is not just irrational: it is also sheer arrogance, costly to our world - especially the poorer, and spawns policy that actually detracts from so many more economic, environmental and rational practices.</p> <p>2 Continuation of support for WHTBL - when it's financially unviable and made even less viable by Pandemic outcomes that have changed so many work and living ways.</p> <p>3 No attempt to invest in serious improvements to our area's methods of waste treatment that in themselves also produce energy as well as less pollution.</p> <p>4 Continuing avoidance of property development supervision that better protects residents and communities - including aesthetics of buildings and surrounds whether commercial or residential.</p> <p>5 Continuing emphases on changes that advantage cyclists, skaters and the like at the expense of pedestrian safety and convenience.</p> <p>What vision? Vision means expansive future good for most. As my remarks in the above box the Council's plans show little true vision</p> <p>I suggest my first box remarks cover all that I might otherwise state here</p> <p>Red my first box remarks</p>
7	<p>The headings are good but the infrastructure required is lacking</p> <p>I am concerned that urban development (eg Ingleside) looks at Types of housing and other accommodation (including aged care) without including the prior upgrading of</p>



	<p>infrastructure (eg schools, improving &amp; widening roads &amp; public transport etc) Ingleside is just an example of the approach council took when looking at developing Ingleside without the addition of a school (all local schools already overcapacity), without upgrading and widening Powderworks Rd ( the main route to Pittwater Rd) new parks &amp; recreation areas &amp; public transport etc - infrastructure IS the foundation to successful urban development. Look at Warriewood Valley we must never allow that lack of infrastructure in the poor urban planning to occur again - NO Warriewood school, Garden St cannot cope with traffic flow etc etc</p> <p>I am concerned that urban development (eg Ingleside) looks at Types of housing and other accommodation (including aged care) without including the prior upgrading of infrastructure (eg schools, improving &amp; widening roads &amp; public transport etc) Ingleside is just an example of the approach council took when looking at developing Ingleside without the addition of a school (all local schools already overcapacity), without upgrading and widening Powderworks Rd ( the main route to Pittwater Rd) new parks &amp; recreation areas &amp; public transport etc - infrastructure IS the foundation to successful urban development. Look at Warriewood Valley we must never allow that lack of infrastructure in the poor urban planning to occur again - NO Warriewood school, Garden St cannot cope with traffic flow etc etc</p>
8	<p>These outcome areas are still relevant. There is an outcome to support the Arts community and I feel that council could be doing more to meet this outcome particular with the local arts community currently struggling.</p> <p>There has been massive change since the CSP was initially conceived in 2017-18. The CSP needs to continue to remain relevant and any updates necessary made to take into account the changes that have occurred.</p> <p>Council Can do more to support the local arts community which has been heavily impacted over the last few years due to the COVID pandemic. Council must consider how best to continue to support the arts community when looking at the structure of committees for the next council term.</p>
9	<p>Social inclusion</p> <p>Key areas remain very relevant</p> <p>Community infrastructure for young people and older people</p>

	<p>Transport remains a large issue both commuting and interconnectedness across the lga</p> <p>Local industry and innovation</p> <p>Health infrastructure is a growing concern</p> <p>Love it. It's long. Maybe more aspiration in terms of what we will be in 2040 rather than what we are now</p> <p>Housing affordability</p> <p>Equity and access to affordable housing</p> <p>Social inclusion</p> <p>Local innovation and economy</p> <p>Health services and infrastructure</p>
10	<p>Promote diversity as different from inclusion and incorporate all the voices that are unable to articulate their difference, or don't feel safe currently to do so. Many people may not clearly articulate this difference but are most likely talking about both when they talk about what inclusion means to them.</p> <p>Part of this is addressing the often elitist and racist attitudes of many locals who do not even recognise there thoughts, behaviours and values as a problem. Yes, many are not individually racist (although some are blatantly) but collectively the Northern Beaches are not known for their inclusive and diverse thoughts and actions.</p> <p>A major gap is also council's ongoing commitment to First Nations people and providing leadership to the community in this area. No where have i seen Council specifically commit itself to a RAP or treaty, which is a travesty in the current climate. Council seems to be quite vague about it's commitments in this area rather than showing leadership and progress. While it might not get a lot of airtime by your average community member and I would guess given the small demographic overall, relatively small contributions to engagement feedback overall, that does not mean that Council can ignore this as a wider priority and obligation of our generation. The history and experience of First Nations people demands the attention of the people and</p>

	<p>organisations in the position to do so, regardless of whether the community articulates this specifically. It is our loss as a community to miss out on the rich and powerful culture of our traditional landowners. Does council even have one aboriginal identified position across the whole organisation?</p> <p>I think that a reference to diversity is missing. While diversity is part of inclusion it is not actually the same thing - evidenced by the increasing amount of jobs and strategies in other sectors that pair these together, referencing their relationship, but still acknowledging the differences. " Diversity and Inclusion".</p> <p>Diversity is also more than colour and culture and it is an essential part of our ability to be resilient and socially sustainable.</p> <p>While it makes sense that the plan reflects a very wide range of aspirations and goals, it would seem that pretty much everything is found somewhere. While this isn't surprising, it does make it very hard to see how council is prioritising strategic direction. There is also poorly articulated outcome measures and indicators past traditional objective measures that do not tell the whole story of a community, or of progress.</p> <p>Without the ability to prioritise directions, or focus in on certain areas it could become a case of a "drop in the ocean" rather than a concerted effort of council to move it's focus to addressing a single priority across business units. For example if mental health and wellbeing is one of the key priorities of the community, it would make sense for the whole of organisation to turn their work towards achieving outcomes in this area. Without this approach it leaves it wide open for literally any initiative to be fit within it's frame and lead to little to no overall impact.</p> <p>There also seems to be a gap in the plan pointing towards performance measures within the community for the goals/outcomes. The strategies are output focused and do not demonstrate social impact. A select group of core indicators that could be used consistently across council to understand collective impact on community wellbeing and liveability would enable the council to better advocate for strategic direction at the very highest level and fill an important role as a leader and a collaborator in this space. All of the key goals seem to directly support the key components of wellbeing and liveability that the community identified in 2018 and seem to have formed the basis of the CSP vision.</p>
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11	<p>The ideas being presented are generally seen in our community as nice Motherhood Statements, but they don't really address the more urgent and pressing issues in the area which Council is aware of. The community would rather see better follow up and real action on current issues rather than engage in general discussions about what might or might not occur in the future.</p>
12	<p>Good morning,</p> <p>Thank you for this information. Firstly I am pleased to see Environmental Issues are paramount in the Council's view. I support all you have mentioned.</p> <p>My concern is the lack of information re housing development. It is minimal and yet it is a major Council responsibility. I surprised at this. You have given "some" useful stats but a lot is missing.</p> <p>I believe we have a huge problem from Dee Why to Palm Beach.</p> <p>If residential population is increasing by 1000 a year, by 2032 we will have another 10000 people crammed into our LGA.</p> <p>Along with that nothing is mentioned of the number of young adults staying in their family home....and owning a car. I would be interested to know how this has impacted on our local streets.</p> <p>From Mona Vale to Palm Beach we live on a narrow stretch of land. If councillors moved through our streets in a weekend or from 3pm - 5am the next day you would have trouble moving /parking through the streets. It is extremely dangerous. Some even have buses travelling down the centre of the streets.</p> <p>Traffic is slow in weekends and peak hour. There is very little parking for extra people coming into our LGA from other Sydney suburbs on weekends.</p> <p>Transport has been greatly improved by the B1 and Keorides.</p> <p>Transport: I'm surprised more people don't use them. Somehow an incentive scheme might alter thinking. I can get to anywhere I want to by our transport and did for 25 years. Could residents be given free transport for 6-12months to try public transport.</p>

	<p>Or perhaps free weekend travel 4 times a year. I am staggered at how many people have yet to be on a B1 or have a Keoride.</p> <p>Every suburb should have a Commuter Carpark. I believe Newport could have one, similar to Balgowlah Brind the shops on the Eastern side, with the plants facing the residential side. Avalon needs one also.</p> <p>TRAFFIC- Car parking on one side of the street would make a huge difference, but I can imagine residents would be up in arms. That brings it back to the number of people living on one block of land/house:flat. If you continue to put in Multi story Flats/units the problem of parking will increase further. Off street parking should be mandatory for all flats/units residents. Boats, trailers and vans should be housed on properties or at places like Terry Hills.</p> <p>I have mentioned my thoughts on increased population.(above)</p> <p>If you would like some detailed photos of traffic problems I would be happy to do this for Council</p>
13	<p>I have two huge concerns.</p> <p>1. As new owners divide, add on granny flats , do a new built loads of trees are being removed from our future environment. I would like a rule to be added that they need to / or they have a pay the council to plant establish trees on their verge/ grass area outside the property. I would also like the best trees possible . Everyone wants to park in the shade but nobody wants to plant a tree. I like to walk in the shade and the council has just treated us to the most amazing paths in our area but so much sun because nobody wants a tree outside their property. I am well aware that I can request trees outside my property. This idea or just needing to highlight the need to think of future shade.</p> <p>2. Litter: wow I walk around cleaning up litter often and usually take three for the sea. My huge concern is the future generation is not being taught not to litter, sort of broken window syndrome. I was cleaning the playground at Beverly Job park because I had walked passed for two days and it was getting worse. A kids play area should be neat as a pin because parents should care . Loads of reminders not to litter would be a great start. Thank you for reading my concerns.</p>

	<p>On a different note I've had a problem with all the glass in the beach sand by curl curl dog park walking onto the sand by lagoon. I know it used to be a dump but I think in order to move forward and fix up a huge mistake made by previous committees, we need to sieve the sand using machinery. I watched a tractor separating rocks from sand at a new build , there must be a finer sieve available . I think the excuse of it used to be a dump just does not cover so much glass in the loose sand near lagoon.</p>
14	<p>I think the eight outcome areas are relevant.</p> <p>I think the vision is spot on.</p> <p>I would like you to consider not allowing any rezoning for residential property in Avalon. The traffic getting through the bends is bad enough as it is and we really don't need any population expansion North of the bends.</p> <p>I would also like to commend the introduction of Keorides which has made moving around the beaches so much easier.</p> <p>Not that its a council project , but the Northern beaches road tunnel project needs to go ahead as that will solve a lot of the vehicle congestion on the beaches, especially through Brrokvale and Dee Why. Thank you</p>
15	<p>Sport for all. Field Hockey is 4th biggest global sport. 0 (zero) pitches on Northern Beaches! These pitches can be used for every other sport too. Regularly are (I have to drive to Kyeemagh to play) its used for NFL, netball and soccer. They do not have the used tyre pollution issues or urban heating issues of other artificial pitches either. Short of running for election (which i might do) I dont know how to get a pitch in northern beaches.</p>
16	<p>Yea there is a major gap in your thinking. One of the outcome areas is protection of the environment, however you are clearing huge amounts of bushland in the Frenchs Forest area to make space for a residential and industrial area. This is not protecting the environment, absolutely false advertising.</p> <p>What would I change? Your plan to clear and destroy huge amounts of beautiful Frenchs Forest bushland that a multitude of fauna and flora reside in to make way for heaps of houses. Disgusting.</p>

	<p>What would I like you to consider? Consider the many people who visit and appreciate this Frenchs Forest bushland daily for walks and bike riding along the trails. Consider the animals who will be forced out of their homes. The devastation this huge Frenchs Forest construction will cause to the residents living nearby, not only the noise, but also the increased busyness. Taking away from the beautiful and peaceful vibe of this suburb.</p>
17	<p>My major concern is how does the governance framework ensure the strategy aligns with the actual practices and decisions endorsed by the council? My observation and practical experience have noted the local government has frameworks such zoning plans as the Development Control Plan to guide suitable development which are frequently disregarded and ignored. This shows the councils decisions and practices are not aligned with its stated strategic goals 7, 19 and 21 are contrary to community interest.</p> <p>Goal 7</p> <p>Our urban planning reflects the unique character of our villages and natural environment and is responsive to the evolving needs of our community</p> <p>Goal 19</p> <p>Our Council is transparent and trusted to make decisions that reflect the values of the community</p> <p>Goal 21</p> <p>Our community is actively engaged in decision making processes</p> <p>I have observed 2 key decisions where the community interest are disregarded</p> <p>Unacceptable where a 32 unit dwelling is approved on a former site of a 3 bedroom home in R2 zones</p> <p>Unacceptable where developers are gaining approval to build 3 story houses and overcrowd with additional 2 secondary dwellings as the council is ineffective and waves through decisions</p>

18	<p>All good (Outcome areas)</p> <p>Yes (vision)</p> <p>The peak hour traffic congestion around Dee Why and Brookvale has become terrible. I'm concerned this will only continue to get worse and become a major bottle-neck and head-ache for people passing through</p> <p>Hoping for improvements around Dee Why and Brookvale</p>
19	<p>As a Northern Beaches resident and business owner - I am an Advanced Accredited Practicing Dietitian and the only Fellow of Dietitians Australia on the Northern Beaches working in Frenchs Forest - I feel our Community Strategic Plan is missing the healthy food component of health and wellbeing. I can see there are plans to encourage and help residents become more active however there is little in the way of plans for healthy food environments to encourage and help residents to make healthier food choices. I also work at the NSW Ministry of Health and one idea is for council to adopt the Healthy Food and Drinks for Staff and Visitors at Health Facilities Framework. This policy provides guidance to local health districts that 75% of the food and drinks for sale in health facilities are healthy and that no sugary sweetened beverages are sold. There is a similar policy for school canteens. It would be great for council to adopt that all local government sites, particularly those aimed at children and adolescents such as sporting fields, only sell healthy foods and drinks. In addition to ensure that these sites and even public transport hubs do not have unhealthy and drink advertising and promotion. The Council could even consider developing its own nutrition policy to expand on these areas - a nutrition policy that considers the food environment for all life ages and stages and includes aspects of food usage (buying, storing, cooking and waste).</p> <p>I would add that Northern Beaches are a safe, healthy, inclusive and connected community that lives in balance with.... (vision)</p> <p>I am happy to assist or provide additional information I can be reached on [REDACTED]</p> <p>My earlier comments on healthy food environments and helping our residents live healthier lives may cross over the three areas ticked above</p>



20	Goal 10 - cultural and creative events. I would like to see the Brookvale Masterplan incorporate great cultural, creative and social events for the area. This would include things like independently run artisan shops, cool and funky local retailers, activities for people to do outside of the Manly area, and more breweries! This should not come at an expense of housing though. The area deserves low density housing where we can support population growth, however not with the quality of buildings and high rises seen in Dee Why.
21	Provision needs to be made for much safer cycling routes. These should be interconnected all over NB and with minimal need to travel on public roads.
22	<p>Thank you for the opportunity to comment on the CSP discussion paper.</p> <p>The eight outcome areas seem broadly reflective of what the community wants.</p> <p>It is clear that valuing our unique natural environment and protecting our biodiversity is important for Northern Beaches residents. Perhaps there should be weighting on some goals, as some seem more important than others.</p> <p>The CSP paper notes the increased pressure on natural spaces by people, dogs and boats.</p> <p>Where I think the CSP outcome areas are being misquoted and skewed is by strong lobby groups, such as dogs on beaches groups. In the places for people section, there is an emphasis on "create welcoming, accessible and affordable private and public spaces that foster good health and social interaction".</p> <p>This is a good goal in theory, but what is happening now, is that our open spaces are becoming overrun by dogs. Dog ownership is high and lobby groups strong.</p> <p>I believe if Council truly made decisions aligned to the CSP, the dogs on beaches proposal would not even be considered at all. Already, dogs are out of control in many of our open spaces, making them unusable for young families, elderly and people wanting to enjoy a quiet picnic.</p> <p>I know this is one issue of many, but I strongly believe it is eroding the social fabric of the Northern Beaches. I know older community members (which as we see in the CSP</p>

	<p>are set to increase) who are scared to walk in the parks and beaches due to fear of being jumped on by dogs.</p> <p>There are some 28 open space areas for dogs - surely this is enough, without allowing them on our pristine beaches. The palm-beach/mona-vale beach proposal is the thin edge of the wedge. Council needs to make decisions based on the strategic plans, not the interests of strong lobby groups.</p> <p>Great to have a strategic plan, but it needs to guide the decision making of the council.</p> <p>Yes, this vision is still relevant. This vision should underpin Council decisions. If the coastal and bushland environment are so extraordinary, we should be doing everything we can to protect it and not allow dogs to be on the beaches and bushland.</p> <p>Consider how some of the goals interact and can be contradictory.</p> <p>E.g. Goals around the environment are first for a reason - that is what people of the northern beaches come here to live for -the beautiful beaches and natural bushland. However Goal 9 in the social section could be used by strong lobby groups to suggest opening up more natural areas to dogs to encourage social interaction, when in fact it does the opposite. It divides the community so those without dogs or who do not feel comfortable around dogs, e.g. elderly or parents with young children, or people just wanting to enjoy peaceful surrounds feel they can't even use the natural areas.</p> <p>Furthermore, the natural habitats which attract many people to live here are constantly under pressure from strong lobby groups who may not see the broader picture around why some areas such as beaches and bushland should be off limits to dogs.</p>
23	<p>One project I have written about many times is the need to link Dee Why to Longreef by a nature lovers trail around the flora and fauna reserve of Dee why Lagoon !</p> <p>This would provide a safe passage way for walkers and bike riders , linking Dee why beach to Collaroy!</p> <p>People risk their lives riding bikes around longreef bends. The options are to take on the cars and buses on the road with many parked cars or ride a bumpy pathway on the western side of Pittwater rd that have many driveways and side streets to contend with as there is not a pathway around the lagoon along the main road.</p>

If a trail was designed like the one around Narrabeen lakes with the environment taken in consideration, everyone could enjoy this original, wonderful, secret, natural ecosystem that is unappreciated because we can't see it, help tidy & clean up or study it. School children and others could do field trips to study the area!

The disabled could enjoy access this nature's wonderland that was protected for all of us to enjoy many years ago but is really being ignored now.

I collected many signatures and attended many Griffith park meetings in the early 90's and was able to convince the council the need for the pathway that is now used by many people that link Long Reef to Collaroy now and would love to see this extension around the lagoon as it would be a win-win project for everyone!

Thank you [REDACTED] please feel free to call me anytime!

I have grown up here and know how many of the "beaches" feel about public transport and how it's not our first choice!

I now work for Keolis Dower on the buses and see how hard they are trying to provide a great public transport network.

To entice people to give it a go would be to advertise the public transport as one enjoyed when people travel to Europe. When travelling there, people take the subways etc on board.

Make it clear how the transport can link them to all of Sydney!

One trip is how easy wonderful a trip home from the airport can be via a ferry trip across the harbour can be.

Providing the need for more school buses to all schools is also a must, to many children are driven to school and public buses should be for other commuters!

Let's try to get more cars off the roads!

	The need to appreciate this wonderful area we live in , to see it ,study it , help it and to move around it safely and to allow all people access a more stressless ways to move around it
24	<p>I think is an amazing idea.</p> <p>Would be good to prepare a magazine where we could obtain information about recycling, where to take</p> <p>( products...etc.. )and what we can recycle. Specially for students and foreigners that might have different types of structure in their countries.</p> <p>More trees/plants around the community.</p> <p>Remove some visual garbage- for examples there are so many rusty poles ( that is a hazard) and so many signage that could be re design placing all signage in one pole or place , with that changes the streets would be more spacious, more trees/plants around, safer for children, disable people and elderly to walk on it.</p> <p>Roundabouts could have plants/trees in their center helping with the environment.</p> <p>More advertise for the community to use bicycles instead of bus/car, re designing streets where would be more space for cars/bicycles</p> <p>Underground electricity cables.</p> <p>make a rule for business to have recycle bins instead of only the red bins. Maybe make the bins/council more affordable for business.</p> <p>the community needs more entertainment places</p>
25	<p>I am happy to see the 8 outcome areas of interest to our community and so, our local government.</p> <p>Major gaps? I would be keen to see more allowance of dual occupancy/duplex housing in the Belrose and Davidson area to allow for intergenerational housing. I think the council needs to understand that families want to be close to one another in many cases and with the unaffordability for many people wanting to remain in our region (near family) we must consider more of this type of housing.</p>

	<p>Yes! Must be at the forefront of our thinking. This is why we love our region of Sydney! (vision)</p> <p>I really want to see more done to allow animals to move from one side of Garigal Park to the other. We need to build proper wildlife bridges across and under our roadways. This should always be part of development of any new infrastructure in our region and be a part of the costing and construction of all such projects. We also need to go back and refit roadways of concern, like Mona Vale Rd with such road tunnels and bridges. If they can do it so successfully in other countries why are we lagging on this important issue. Great ideas and constructions of this type are done all over the world. Sadly lacking here.</p> <p>I really want to see more done to allow animals to move from one side of Garigal Park to the other. We need to build proper wildlife bridges across and under our roadways. This should always be part of development of any new infrastructure in our region and be a part of the costing and construction of all such projects. We also need to go back and refit roadways of concern, like Mona Vale Rd with such road tunnels and bridges. If they can do it so successfully in other countries why are we lagging on this important issue. Great ideas and constructions of this type are done all over the world. Sadly lacking here.</p>
26	<p>The major gap in thinking is around entertainment areas and live music for young adults. This has been touched on within the paper, but needs to be more specifically and comprehensively addressed.</p> <p>When our kids turn 18 and want to listen to live music, most will travel to Newtown or the city. Young adults need the option to listen to live music any weekend, not just for special events/festivals. Ideally they would have many multiple options from Manly, Brookvale, Dee Why, Cromer, Narrabeen and Mona Vale etc.</p>

	<p>It would be wonderful to see some of our day-time industrial areas, like Brookvale and Cromer, be turned into night-time entertainment precincts, featuring bars and live music, where our young adults can enjoy themselves safely close to home.</p> <p>I would like to see "vibrant" added to the vision. We need a vibrant community that embraces the arts, live music, small bars and a tech-business community. (vision)</p> <p>Please give our teenagers AND our young adults places to go to have fun, listen to music and to be safe on the northern beaches.</p> <p>Places for People - Please give teenagers and young adults places to have fun, listen to live music and to work in shared, tech-orientated work spaces</p> <p>Vibrant Local Economy - please introduce an entertainment precinct to the northern beaches, perhaps in Brookvale or Cromer</p>
27	Yes (vision)
28	<p>The plan states that the trend is that our Council area will have a higher growth in senior adult population. But since the council's amalgamated (which I agreed with, btw) the program that used to be run for seniors has all but disappeared. And if it's still running it's not very well publicised. Warringah used to do a fabulous program for seniors week/month, Manly's was non existent &amp; Pittwater's was somewhere in between. Since amalgamation I think you've adopted Manly's approach. Given the larger council area &amp; the "theoretical" increase in staff &amp; therefore opportunities I would have thought your activities/events would have grown exponentially. I feel ripped off.</p> <p>Also, given we are in this senior cohort - we don't use the large number of sporting grounds but would ask that you provide more (&amp; better) dog parks. The one at Forestville is a joke.</p>
29	<p>The discussion paper is a long and pleasant read but overall it has no concrete actions or plans that demonstrate either the success of the plan so far, that is three years or more since the Plans implementation or what failures have resulted in changes to the approach or topics of the Plan.</p> <p>What happened to the Avalon Plan? It seems to have died a quite death. If it was an example of the overall Community Strategic Plan, then hopefully the persons who</p>

	<p>developed, publicised and advocated the draft Avalon Plan are hopefully nowhere to be seen in the review and assessment of the currently Community Strategic Plan.</p> <p>I would like to see examples of failures and successes of projects within the Community Strategic Plan and what we (Council and staff) have learnt from then in terms of future plan activities.</p> <p>See my previous comments</p>
30	<p>The rate structure of our council has become increasingly uneven and unfair. Basing the rates on spiralling, and inconsistent land "valuations"; means that long-term community members are baring the burden of revenue raising. We all receive the same council services, but the rates are extremely variable. A little old lady in a small cottage in Manly is now paying \$100 a week , while a waterfront penthouse owner pays \$30.</p> <p>The council is doing a great job of caring for our wonderful area, but this problem is destroying our community. People are upset and worried about the council rates. Council can , and must develop a fair method of rate calculation , and offer meaningful discounts for low income residents.</p>
31	<p>How can we achieve the goal of "No net loss of bushland" and "Maximise retention of bushland" when the NSW Dept of planning is intending to release large areas of Aboriginal owned bushland for development in Frenchs Forest and Belrose?</p> <p>How can this be prevented?</p>
32	<p>The rates need to be changed immediately! The money The money the council collects should be the same for EVERYONE. Why do some families pay heaps more for the same council services?</p>
33	<p>The council seems to be doing a good job, but my rates have increased a lot. I can not afford the new rates on my modest income. My friend in the next suburb pays much less than me.</p>
34	<p>Council funds seem to be wasted on repeatedly replanting lawns around Manly. Please consider alternative long-term solutions.</p>

	Our rates in Manly have also increased, while other Beaches have decreased. Why are we paying more than everyone else?
35	<p>Please improve domestic animal control. Dogs and cats are roaming free , damaging our wildlife.</p> <p>Also my rates cost more than my food every week. Why are they so expensive?</p>
36	The council needs to restructure the way rates are calculated. The budget can be achieved through equal rates for all ratepayers. Basing rates on land values is discrimination.
37	I am concerned that the council may be liable for discrimination if they continue to charge rates based on land valuations. A single person on a unimproved piece of land is paying way more than a person in a luxury apartment, for the same services.
38	<p>Dear Sir/Madam,</p> <p>Thank you for the opportunity to make a submission on this revision of the Community Strategic Plan which will influence the preparation of the new Local Environment Plan (LEP) for the whole Northern Beaches Local Government Area.</p> <p>Friends of Narrabeen Lagoon Catchment is a community group of over 1300 members and supporters whose mission is to lobby for the protection of the remaining bushland in the catchment of Narrabeen Lagoon. Our comments will mostly be in green.</p> <p>We are very concerned that the NSW Government, by introducing a SEPP can override a local Community Strategic Plan and a local LEP that has been developed over many years in consultation between the Council and the Community. In particular, we refer to the Aboriginal lands SEPP that has been announced this month (Feb 2022) that is designed to facilitate urban development in several local areas of high biodiversity value such as Lizard Rock and the areas to the west of Ralston Ave in Belrose.</p> <p>Recommendation: that Northern Beaches Council prepare to counter the Aboriginal Lands SEPP with a detailed submission listing all the reasons why over many years and using many scientific studies these areas have high constraints to development and need to be protected as natural bushland. Mention ought to be included about the status of the deferred areas in the current LEP in which much of the Aboriginal Lands</p>



SEPP is involved – that no decisions about the future use of this land ought to be made until the matter of the deferred lands has been resolved.

We applaud this Community Strategic Plan which is designed to set priorities for the preparation of the Northern Beaches Local Environment Plan (LEP) and for all projects of Council.

The Overview in the Strategic Planning Statement which was adopted by Council after extensive community consultation, aligns with higher level (State Government) Plans including:

- Greater Sydney Commission's Greater Sydney Region Plan and
- The North District Plan

**Protection of the environment**

Our aspirations in Shape 2028 - In 2018 our community's aspirations were to protect the natural and built environment from the risks and impacts of global and local pressures. To achieve these outcomes over the next 10 years, our community goals and strategies were identified in the CSP as:

<p><b>Goal 1</b> Our bushland, coast and waterways are protected to ensure safe and sustainable use for present and future generations</p> <p><b>Strategies</b></p> <ul style="list-style-type: none"><li>a Protect and restore local biodiversity and bushland</li><li>b Protect and improve ecological conditions in catchments, creeks and lagoons</li><li>c Protect and manage the condition and safe access to the coast, lagoons, Middle Harbour, and Pittwater</li><li>d Provide sustainable access to the natural environment, while recognising and protecting its cultural and heritage value</li></ul>	<p><b>Goal 2</b> Our environment and community are resilient to natural hazards and climate change</p> <p><b>Strategies</b></p> <ul style="list-style-type: none"><li>a Minimise the risk to life and property from storm events, floods, erosion, landslides, bushfires and impacts of climate change</li><li>b Increase the resilience of the environment to the effects of natural hazards and climate change</li><li>c Maintain productive partnerships with government agencies and the community to effectively manage and respond to natural hazards</li></ul>	<p><b>Goal 3</b> Our community is well-supported in protecting the environment</p> <p><b>Strategies</b></p> <ul style="list-style-type: none"><li>a Encourage the community to protect the environment and minimise pollution</li><li>b Invite community participation in restoring the natural environment through volunteering programs and education</li></ul>
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We appreciate these environmental goals receiving a high priority in the Strategic Plan.

It is essential that the new LEP incorporates appropriate controls to preserve the natural environment and that the Council budget is organised to facilitate this. We are

	<p>very concerned that Northern Beaches Council has changed the priorities in their budget such that programs for protection and care of the natural environment are not well enough funded - particularly funding for control of feral animals and weeds.</p> <p>The protection of the natural environment includes protection of natural landforms, native flora and fauna, waterways and biodiversity systems. Agreed</p> <p>The natural environment provides urban environments with clean air and it is vital to the physical and mental health of all residents. Agreed</p> <p>We agree with the priorities presented in the Strategic Plan and look forward to seeing the Local Environment Plan prepared based on these.</p> <p>██████████</p> <p>██████████████████</p>
39	<p>I am a long time member of the Manly community, and have enjoyed the many council community events. More music events would be great.</p> <p>I worry that I may have to leave my community due to unaffordable council rates.</p>
40	<p>The major gap is making council rates fair and even in the NBC area. This issue is causing despair and division.</p> <p>The community will be damaged as low income residents will have to leave their suburb. Maybe poorer home owners could do volunteer work and pay the same rate as apartments.</p>
41	<p>I would love to support the local restaurants and cafes. Unfortunately our new council rates mean that I have no spending money available in my household budget.</p>
42	<p>I believe the housing mix needs an extra segment for the older residents. In addition to the retirement villages and over 50's housing we need torrens title single story, small houses - for those of us who still wish to live in our own home, but do not want strata titles or common property as part of our living arrangements. I have many friends who continue to live in their large family homes because there is not an option with these parameters. I know this would be useful for freeing up larger blocks for families and keeping locals in the areas they know and love</p>

43	<p>The outcome areas look good.</p> <p>Possible gaps are in ethnic diversity and cross-cultural awareness - the area is quite mono-cultural</p> <p>eg. education about other cultural festivals; sharing the surf- locals can be quite hostile to newcomers</p> <p>I feel greater controls are needed for pet owners. A vocal minority has been demanding greater off-leash areas, but I am dismayed at the brazen non-compliance of dog owners in regard to on-leash areas and collecting their pet's excrement. Every day I walk, I see dog poo left behind and dogs running amok. I also see dogs chasing the native birds at the Narrabeen lake precinct.</p> <p>Council has building regulations and building codes etc, however compliance with these is not enforced. I have seen firsthand that renovators just ignore the regulations and do not build according to submitted plans. They ultimately get away with building whatever they want. This encourages brazen developments that don't respect council rules or neighbours.</p>
44	<p>With lower numbers of young people 18- 34 being able to afford to buy in the area there needs to be incentives to attract young people to the area.They are the workforce and the future .Too much development ,poor quality schools and just too many tourists and visitors who contribute nothing to the environment and have overcrowded our beaches .Mone vale hospital needs to be built with ageing and increased population ,Northern beaches hospital is a FAIL .Many people leaving the area to QLD and regional areas as overcrowded ,Poor services</p> <p>No totally irrelevant as you make it easy for developers to buy old expensive developments for the wealthy Eastern suburbs .Monevale Road overcrowded and brings in too many people .</p> <p>Need more dog friendly beaches and parkland .Too many people travelling to our area to use our dog parks ...make them pay</p> <p>Fund Surf lifesaving clubs .Monevale and Long Reef clubs developed (money talks ) What about North Narrabeen ?a hugely busy beach also hosts WSL but old I renovated Clubhouse .Very busy beach</p>

45	<p>Firstly, Thankyou for allowing our community to have their say about the betterment of our amazing Coastal and Bushland Area.</p> <p>My name [REDACTED], a proud Māori New Zealander, whom has lived here around Dee Why, for the last 25 years now..</p> <p>Congratulations Mayor Michael Regan for being re-elected as you have always worked hard for your community, always available to listen to our concerns, and kept us up to date.</p> <p>I have spoken to you about the subject I'm about to comment on.</p> <p>As proud New Zealanders here on the northern beaches and neighbouring councils, we have been so blessed. However, the One thing that has eluded us for so long, is to have Our Own New Zealand/Māori Cultural Hall here on the Beaches, where we can keep our culture alive, with cultural singing and performance, as well as keeping our Historical Arts and Crafts, eg Flax Basket Weaving, Wood/Bone Carving, Māori designed Jewellery, Māori Cloak making, Poi Making as well as our Te Reo Māori, Māori Language classes and more to also share with rest of our Community. We have No Cultural Hall, which we can call Our Own. Can you please help us? As there are nearly over 200 Community Venues, we just Need One, that can be leased out (10yrs plus...) for not only Now but for future generations to come...We look forward to hearing from our Mayor and Councillors as to how we will achieve this Very Needed Cultural Hall. Thankyou.</p>
46	<p>all of them are good - i like the ideas on the environment and sustainability. I think some people spend too much time indoors so outdoor spaces and activities sound good</p> <p>the vision is perfect</p> <p>Maybe some more bins on the beach front. More education on recycling and sustainability</p> <p>no feedback rom me on this one</p>
47	<p>Lots of slogans but no verifiable targets or timelines.</p>

	<p>A plan to keep rates down rather than accelerating.</p> <p>A plan to deal with climate change.</p> <p>How to prevent undesirable development.</p> <p>Greater emphasis on cultural activities to make the NB a more vibrant and stimulating place.</p> <p>Greater transparency and community consultation.</p>
48	<p>I am a high school student (and YAG member) with a passion for the environment and since this topic was one of the four key outcomes, I would like to share ideas for the future. As a member of the environment committee at my school, we have found it rather difficult to implement waste recycling strategies. In going forward with waste reduction, which is one of your goals, it would be great if the council could provide soft plastic recycling, bottle recycling and compost recycling to local schools. It would be even greater if this recycling scheme could be extended to the entire community. Soft plastics and food (which turns into compost) is most of the waste which goes to landfill. If we could have recycling for these, our environmental impact would be much lower.</p>
49	<p>I would definitely say that the eight areas are still relevant and I don't see any gaps at all. In particular, I feel the Places for People outcome area is the most important and on point.</p> <p>Focusing on strategies a and b are preferable to strategy c, since parking lots are rather unpleasant and are worse for the environment with everyone driving. For the safe walking networks it is essential to put in better street lights than there already are.</p>
50	<p>The eight outcome areas are broadly reflective of what the community wants and expects. It is clear that valuing our unique natural environment and protecting our biodiversity is important for Northern Beaches residents. We consider the outcomes should be weighted to reflect the importance of certain outcomes over others eg protecting the environment and sustainability to be more important than the local economy - ie the local economy is in part a beneficiary of preserved and pristine natural environment. Diminish the environment and the local economy suffers. This weighting should also apply to certain community activities and "Places for People" such as dogs on and off leashes, which degrades the environment and creates</p>

	<p>community tension and safety issues. Protecting the environment should be the first priority.</p> <p>It is worthy to note density constraints around a growing population, more boats and significantly more dogs. This requires an honest assessment and planning, including what is permissible and what is not permissible. The debate should not be driven by activist groups with a narrow focus but should be managed by Council top down, who better understand all the opportunities and constraints.</p> <p>The vision is skewed to accommodate the community in balance with the environment. Environmental considerations should come first with the community acting as custodians of the environment to support a sustainable long term future.</p> <p>The CSP paper notes the increased pressure on natural spaces by people, dogs and boats. We believe the CSP outcome areas are being skewed by strong lobby groups, such as dogs on beaches groups. In the Places for People section, there is an emphasis on "create welcoming, accessible and affordable private and public spaces that foster good health and social interaction." This a good goal in theory but what is happening presently, is that our open spaces are becoming overrun with dogs. Dog ownership is high and the lobby groups strong and vocal. This is creating an unbalanced community discussion, with Council now moving to appease such groups by permitting greater access to valuable beach space for dogs. This goes directly against best practice in the key outcomes of protecting the environment and ensuring a sustainable long term environment, benefitting future generations. If Council was genuine in its environmental outcomes, the dogs on beaches proposal would never be considered. This was demonstrated in the failed attempt by Council and dog lobby groups to permit dogs on Station Beach at Palm Beach with the Land and Environment Court noting environmental concerns relating to the seagrass meadow in Pittwater and the marine ecosystem that it supports.</p> <p>Already, dogs are out of control in many of our open spaces, making them unusable and unsafe for young families, the elderly and people wanting to enjoy a quiet picnic. While this is one of many issues, we strongly believe this is eroding the social fabric of the Northern Beaches and is directly at odds with the vision and long term goals in the CSP. What is required is strong leadership from Council and senior staff to clearly articulate a dogs policy that is supportable over the long term and does not endanger the environment in any way. There are already over 28 open spaces for dogs, which</p>
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	<p>surely is enough. Sacrificing valuable beach space for dogs makes no sense over the long term. Council needs to be transparent and explain its decision making and how such policies are consistent with its goals and strategic plan. Exceptions should not be made to appease vocal, narrow focused lobby groups.</p> <ol style="list-style-type: none"> <li>1. Beaches should be off limits for dogs.</li> <li>2. Community must be better educated through signage and social media on conservation objectives that relate to specific areas eg seagrass off Station Beach and in Pittwater or seal colony on Lion Island or migratory bird life.</li> <li>3. Traffic management during peak summer season and parking. Limitations may be required in the future.</li> <li>4. Places for People must have a safety element for everyone and not just appeasing one group such as dog owners.</li> <li>5. Accessibility to spaces for everyone, young and old, and not limiting or favouring access to one loud group such as dog owners.</li> <li>6. Transparency over decision making and how such decisions are in keeping with the strategic plan and not just appeasing activist groups.</li> <li>7. Active collaboration with ALL community groups and organisations that are key stakeholders in the area under consideration. And not allowing such collaboration to be swayed by a tilted social media campaign.</li> </ol>
51	<p>Dear Sir</p> <p><u>Comment on the draft Community Strategic Plan</u></p> <p>This is a very high-level document. It is not an actionable plan but more like a broad statement of vision. It could be for almost any level of Government in Australia. It is a motherhood statement divided into 22 desirable community goals within four broad categories of Environment; Social; Economic; and Civic. These comforting attractive goals may be acceptable in an unconstrained world. However, the Council has limited resources. Priorities have to be set and choices made.</p> <p>It is more in nature of a futuristic vision of an idealised world meeting everyone's desires and needs. Perhaps achievable in a "Meta" Council. These goals should be</p>

	<p>shortened into a preamble vision statement. They don't constitute a plan. They could be summarised on a single page.</p> <p>It does not relate to what the Council has legislative power to actually do. None of it gives ratepayers an idea what the Council does or provide an ability to measure its performance.</p> <p>This is equally is not helpful for our elected representatives. This plan sets them up to have no real influence on outcomes. This is even more acute now with the greater area under the merged Council with significant differences and needs across the wards from Manly to Palm Beach.</p> <p>If that detail of Council activity is set out elsewhere this document should be should be renamed, shortened or discarded. The level of engagement by the community is indicative of the documents relevance!</p> <p>A plan should set out what resources are applied. What assets are used in an activity; where capital expenditure is sourced from: council funds or grants; where is annual operating expenditure sourced from: council funds or grants; clearly defines where Council has the responsibility for delivering outcomes OR where other authorities/levels of government have priority.</p> <p>The elected representatives together with the community have responsibility to determine which areas receive more funding and assets, now and in future years and decide between competing demands and requests. To do this you need some idea of expenditures in each area five years out and thus the planned level of rate increases to achieve these objectives.</p> <p>The objectives ratepayers should see in a Council Strategic Plan include:</p> <ol style="list-style-type: none"> <li>1. <u>Value for money</u>: Ratepayers are entitled to be able to clearly identify within the plan what funds are raised by Council and how they are spent. Each core activity of Council needs to be reported on a full cost basis against previous years actual. Current reporting seems designed to confuse.</li> <li>2. <u>Employee Numbers</u>: Council should report the full-time equivalent staff employed by the Council and to what principal activity within the plan their costs are booked.</li> </ol>
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	<p>3. <u>Targets &amp; Goals</u>: Specific targets and goals need to be set for activities within the responsibility of Council and which can actually implement. Measure and report on performance against those goals and targets.</p> <p>4. <u>Council Assets</u>: Identification of council assets and the related costs of maintaining those assets in good order in each of these areas.</p> <p>5. <u>New Projects</u>: Identification of new capital projects/works in each area and reporting of outcomes against budgets.</p> <p>6. <u>Services</u>: Cost and resources employed in each. Whether charges for services fully recover costs or whether subsidised from other revenues.</p> <p>7. <u>Accounting Methodology</u>: The ratepayer community would most likely be better served if Council reverted to cash accounting. The principles employed to capitalise and expense items currently are designed to confuse not provide clarity as to the costs of running Council and where its money is spent.</p> <p>8. <u>Productivity Targets</u>: Within each reporting area Council should set out what productivity improvements they are targeting and achieving.</p> <p>9. <u>Reporting by Ward</u>: As our elected representatives are elected to represent specific wards all reporting of the above detail needs to be separated by wards. To do otherwise makes the task of elected representatives excessively difficult due to the volume of issues across such a large Council.</p> <p>By having identifiable and clear-cut goals there is a good chance they can be achieved. Council's plan should set out goals within its power, with measurable outcomes. This document is not a plan. The Community needs better.</p> <p>Yours Faithfully</p> <p>██████████</p>
52	<p>I am dismayed that your website: <a href="#">Community Strategic Plan - Discussion Paper   Your Say Northern Beaches (Logged in) (nsw.gov.au)</a> returns the following message when I click on : Completing the comment form . Obviously no one in Council wants any comment from the rate payers of the NorthernBeaches Council.</p> <p>My comment relates to cyclists who:</p> <p>a) ride in a pack of cyclists all on the footpaths;</p>

	<p>b) have electric powered cycles travelling on the footpaths at 'high speeds' in excess of 30kms per hour;</p> <p>c) some of the electric cycles are heavy framed, carrying heavy loads, with what appears to be 'oversized batteries' travelling well over 30kms per hour;</p> <p>d) There is no way pedestrians can 'get out of the way' of these vehicles in time;</p> <p>e) The drivers of these electric vehicles simply call out 'get out of the way you stupid bugger' as they fly by without even using the pedals of the electric cycles;</p> <p>f) What are the rules for 'cycle packs' using the footpaths when they are involved in accidents with pedestrians;</p> <p>g) What are the footpath rules when accidents occur involving electric cyclists with heavy loads and oversized batteries, travelling at high speed when they become involved in an accident with a pedestrian;</p> <p>h) The cyclists seem to think they have total right of way on all the footpaths and pedestrian should not be allowed to walk on the same footpaths;</p> <p>i) Etc etc.</p> <p>Would you please address these concerns urgently, document them, set up a complaints centre for pedestrians to report cyclists who are in breach of the usage of footpath rules, and in particular the use of all forms of electric footpath vehicles (cycles, scooters, skateboards, 4 wheeled small vehicles, etc).</p> <p>Would you also correct the website so that correct information is always shown and not being told 'Page Forbidden'.</p> <p>Thank You</p> <p>[REDACTED]</p>
53	<p>Pittwater Natural Heritage Association supports the vision and goals of the Community Strategic Plan.</p> <p>As a local environment organisation who has been advocating and undertaking on ground works for</p>

	<p>over 25 years, PNHA is passionate about Protection of the Environment. We agree with the strategies listed under Protection of the Environment, and whilst we acknowledge that Northern Beaches Council has undertaken work consistent with these strategies, we don't feel that enough has been done. Therefore, we submit that the following strategy be included under goal 1:</p> <p>"Increase financial capacity to enable necessary protection and management of bushland and waterways"</p> <p>We request this because our experience with bush regeneration has shown us that maintenance of bushland reserves is a continuous requirement, especially in weather like we are experiencing in summer 2022. In times like these the amount of work on Bush regeneration must be increased to meet the challenge of better growing conditions for weeds and the funding must be there to enable the extra work to be undertaken.</p> <p>Finally, we are confused by this statement made in the section under Protection of the environment titled Where we are now. (p 15):</p> <p>"Around 5,000 hectares of bush regeneration has been completed"</p> <p>5000 hectares equates to 50 square kms of land and given that on page 8 the strategy says there is 17 square kms of bushland in the Northern Beaches, 5000 hectares seems an excessively large number.</p>
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	<p>Nevertheless, overall, we think it is a good plan and look forward to seeing meaningful action to achieve the goals in the Delivery and Operational plans.</p> <p>██████████ Secretary, Pittwater Natural Heritage Association Pittwater Natural Heritage Association PO Box 187 Avalon Beach 2107 ██</p>
54	<p>From: Pittwater Environmental Heritage Community Group</p> <p>We are very concerned that the CSP treats the whole of the Northern beaches with a broad brush, and fails to provide for individual locations and their character. Our group believes the Pittwater area must be looked at quite differently from that of the Northern Beaches as a whole. It is an area that has only one road in and one road out. This is a true peninsula with limited land between Pittwater and the ocean.</p> <p>We know that Pittwater is a very desirable location for developers, particularly those wishing to sell high end dwellings. There is much pressure from developers to obtain the right to build in this area under a LEP that grants state sanctioned developer access. We believe it is this pressure that has resulted in the proposal in the LEP/DCP Discussion Paper to allow “development rings” of 800m around Mona Vale and 400m rings around Avalon and Newport. This provision, should it become part of the proposed LEP/DCP would change the character of these areas irrevocably. But more than that, the increase in dwellings would create disastrous congestion, be detrimental to the environment and tourism and liveability generally.</p> <p>We urge the council to take this question of over development into account in all localities of the Northern Beaches, and particularly in the case of Pittwater. It would amount to degradation of Sydney’s reputation as an international city to have Pittwater spoiled.</p> <p>The “elephant in the room” – excessive over development- has not been addressed in your Community Strategic Plan.</p> <p>Finally, we note that Pittwater residents themselves are solidly against development in their area. An analysis of submissions to the LEP/DCP discussion paper, obtained</p>

	<p>under FOI, found that 71% of the more than 500 submissions received from all over the Northern Beaches were anti -development in one form or another. A total of 29% of all submissions were from and about the Pittwater area, often calling for the environment and heritage of their region to be preserved.</p> <p>██████████</p> <p><i>For Pittwater Environmental Heritage</i></p>
55	<p>'CSP review 2022'</p> <p>VISION <i>"Northern Beaches - a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment"</i></p> <p>I support the above vision statement, as well as alternative version: Northern Beaches – a safe, inclusive and connected community that seeks to protect our extraordinary coastal and bushland environment for future generations.</p> <p>A key component of a vision for the Northern Beaches is to protect its extraordinary natural environment, which includes bushland, waterways, catchments and coast.</p> <p><u>Key questions to consider</u></p> <p>1) <i>Are the eight community outcomes still relevant?</i></p> <p><u>Response:</u> The community outcomes in the CSP still have relevance. However, there are some overlays between them. For example, protecting the environment is relevant to other community outcomes, as it provides benefits and opportunities for mental and physical health, recreation, education, nature based tourism and the economy.</p> <p>2) <i>Will achievement of the goals and strategies meet your aspirations?</i></p> <p><u>Response:</u> I am very concerned about the immediate and ongoing threats to the environment.</p>

	<p>Unless the goals and strategies to protect our environment are activated and given a higher priority the long term aspiration to protect our extraordinary bushland environment will not be realised.</p> <p>3) <i>Do you have suggestions for improving the set?</i></p> <p><u>Response:</u> There are conflicting outcomes between some goals and strategies. Give preference to strategies that are aligned with environmental sustainability. Also, apply ESD principles as criteria to evaluate goals and strategies.</p> <p>4) <i>Are the CSP outcomes, goals and strategies suitable for the long term into 2040?</i></p> <p><u>Response:</u> To achieve the long term vision into 2040 a high priority should be given to the protection of the environment. Goals and strategies suitable for the long term include a circular economy, sustainable transport, education and training and strategies compatible with reducing carbon emissions, such as reducing reliance on fossil fuels.</p> <p>PROTECTION OF THE ENVIRONMENT</p> <p><i>"Our community told us they appreciate our sensitive environments and their natural beauty, and a contrast to the high urban density elsewhere in Sydney. They expect the Council, community, business and government to actively preserve and protect the environment."</i></p> <p><b>Goal 1</b> <i>Our bushland, coast and waterways are protected to ensure safe and sustainable use for present and future generations</i></p> <p><b>Strategies</b> <i>a Protect and restore local biodiversity and bushland</i></p> <p><i>b Protect and improve ecological conditions in catchments, creeks and lagoons</i></p> <p><b>Our challenges</b> <i>"Encroachment on bushland, causing loss of habitats, more feral animals and weeds, with impacts on threatened species and communities"</i></p>
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	<p><i>"Extra stormwater and pollutants from developed catchments affecting streams, lagoons and flooding"</i></p> <p><i>Our opportunities</i>  <i>"The community also expressed that biodiversity and natural areas be protected by preventing encroachment of development into bushland, better compliance, monitoring and control of weeds and of feral animals. Areas of valuable habitats can be increased by purchasing more high quality bushland and connecting wildlife corridors."</i></p> <p><u>I agree with all of the above and strongly support Goal 1 especially Strategies a and b.</u></p> <p>An urgent response is required to protect bushland, biodiversity, waterways and rural land from ongoing threats including the encroachment of development, illegal land clearing, and degradation.</p> <p>A high priority should be given to the protection and conservation of natural areas for environment and recreation.</p> <p>"The protection of the natural environment includes protection of natural landforms, native flora and fauna, waterways and biodiversity systems."</p> <p>ENVIRONMENTAL SUSTAINABILITY</p> <p>I strongly support initiatives to reduce waste and achieve a circular economy.</p> <p>To reduce landfill, for kerbside pickups the use of compaction trucks should be phased out to allow the subsequent separation and salvaging of materials and items.</p> <p>Bathurst Council has a facility called 'The Junktion' where residents can deliver unwanted items or purchase used items. The facility employs tradesmen to repair items, which can then be sold.</p>
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	<p>This model has multiple benefits: re-using items, providing employment and reducing landfill.</p> <p>A model similar to the 'The Junktion' could be investigated and adopted for the Northern Beaches.</p> <p>Organic and food waste collection An aspiration is to separate food waste from mixed waste prior to land fill. The food waste can then be a component of compost suitable for use on arable land including market gardens.</p> <p>PLACES FOR PEOPLE I strongly agree with the preference for infill development in existing urban areas rather than develop non-urban land due to constraints, such as bush fire risks and conservation values. The non-urban land is also important for catchment protection and sustainable recreation.</p> <p>COMMUNITY AND BELONGING Goal 12 <i>c. Recognise and honour Aboriginal culture and heritage</i></p> <p>The bushland environment has natural and cultural heritage values and is representative of the undeveloped landscape in which Aboriginal people once lived. The natural landscape also provides an appropriate context for Aboriginal sites such as rock engravings that have been identified.</p> <p>VIBRANT LOCAL ECONOMY Goal 14 <i>a. Facilitate local education and vocational training opportunities</i></p> <p><i>"Feedback from businesses and residents highlight challenges with the offerings at Brookvale TAFE and the perception that courses don't align with the industries available in the area."</i></p> <p><i>"The idea of a university on the Northern Beaches has been raised and there has been</i></p>
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	<p><i>strong support to explore opportunities to align tertiary education opportunities with the new Northern Beaches Hospital precinct.”</i></p> <p>I support opportunities to provide local education and vocational training. This includes courses that are relevant to the Northern Beaches and its environment.</p> <p>In the Frenchs Forest precinct co-locate health and education facilities within the strategic centre close to public transport. Education facilities (whether tertiary, school or community) could be incorporated into the existing public education (school) land to cater for present and future demand.</p> <p>Give priority to locating a university and education facilities in strategic centres close to transport nodes to facilitate access for the many users of the facility.</p> <p>A concern re the relocation of a high school for nearly 2,000 students to Manly Dam Catchment is that it will be more difficult to protect and sustainably manage the integrity and conservation values of the Manly Warringah War Memorial State Park.</p> <p><i>Goal 15</i> <i>d. Enhance and extend opportunities for sustainable tourist economy throughout the area</i></p> <p>The protection of the bushland environment and non-urban land provides opportunities for nature based tourism and education.</p> <p><b>TRANSPORT, INFRASTRUCTURE &amp; CONNECTIVITY</b></p> <p><i>“Although there is a desire for more to be done, our community is aware that the need for more infrastructure is at odds with the over-arching desire to maintain and protect the natural environment.”</i></p> <p>Re Beaches Link</p>
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	<p>This infrastructure project has major implications for the Northern Beaches but no analysis of cost / benefit has been provided. The external costs include significant environmental, health and social impacts that potentially outweigh assumed benefits, such as travel time. Transport planners predict that the six lane road tunnel will increase car dependency and congestion on local roads.</p> <p>Concerns include:</p> <ul style="list-style-type: none"> <li>• Significant and irreversible impacts on the natural environment.</li> <li>• Increased demand for car parking including in proximity to the coast.</li> <li>• Health and safety issues associated with traffic noise, air pollution and large trucks.</li> </ul> <p>As an alternative, I support the Council proposal to investigate better East-West bus services along Warringah Road and Mona Vale Road. This includes more frequent bus services between Mona Vale and Macquarie University, including off-peak and weekends.</p> <p><b>GOOD GOVERNANCE</b> <i>"Together we can make good, long decisions to maintain and enhance the environment and the community that is so cherished."</i></p> <p>I strongly support this aspiration.</p> <p><b>PARTNERSHIPS AND PARTICIPATION</b> <i>"Advocate regionally and at NSW and Federal Government levels on behalf of the community."</i></p> <p>I strongly support advocacy to protect the environment.</p> <p><b>SUMMARY</b></p> <p>Our natural areas contain habitat for threatened flora, fauna and ecological communities as well as distinctive landscape features. However, much of their habitat is located on non-urban land that is not adequately protected. A high priority should be given to protecting these natural heritage areas for future generations.</p>
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	<p>This priority should precede major infrastructure projects, such as Beaches Link, which will increase development and population and put further pressure on the environment.</p> <p>Thank you for the opportunity to comment.</p> <p>██████████</p> <p><b>CSP Issues Paper (2016) – Submitted as still relevant</b></p> <p>Dear Sir / Madam</p> <p>The following comments are divided into categories of environment, social and economic corresponding to the CSP Issues paper. However, there is some overlap.</p> <p><u>COMMENTS</u></p> <p style="text-align: center;"><i>ENVIRONMENT</i></p> <p><b>WASTE</b></p> <p>General road-side cleanup – do not compact, instead sort and salvage items and materials</p> <p>To reduce waste going to landfill, provide the following:</p> <ul style="list-style-type: none"> <li>Depot for recycling materials and re-usable second hand goods;</li> <li>Workshop for restoring items; can combine with Men's Shed</li> <li>Workshop for arts and crafts; creative use of recycled materials</li> </ul> <p>Note: Charity shops collect second hand goods, but have no resources to restore items.</p> <p>A recycling centre that incorporates the above will have benefits for the community, economy and environment.</p> <p><b>WATERWAYS</b></p> <ul style="list-style-type: none"> <li>• Provide better protection for waterways and aquatic habitat.</li> <li>• This includes ephemeral and tributary creeks, particularly upstream of environmentally sensitive areas.</li> </ul>
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	<ul style="list-style-type: none"> <li>Stormwater requirements applicable to urban areas are inadequate to protect environmentally sensitive areas and will result in increased pollution, changes to natural flow regime and deterioration of aquatic habitat.</li> </ul> <p>LOCAL FOOD SECURITY &amp; SUPPLY</p> <ul style="list-style-type: none"> <li>Promote increased self-sufficiency in food supply e.g. market gardens, permaculture farms.</li> <li>Retain non-urban land for urban support services, such as local food supply, plant nurseries</li> <li>Prevent encroachment of urban development in non-urban land to protect environmental values.</li> </ul> <p>Protect non-urban land in Oxford Falls Valley, Ingleside for non-urban land uses, including locally grown produce. Protect soils in flood prone areas e.g. adjoining Middle Creek in Oxford Falls Valley. The provision of local food supply has benefits for health, environment and education.</p> <p>NATURAL HAZARD</p> <p>Avoid locating Special Fire Protection Purpose (SFPP) buildings, such as schools and seniors housing development, in bushfire prone areas. This imposes a safety risk and results in excessive removal of bushland.</p> <p>TREES</p> <ul style="list-style-type: none"> <li>Plant more shade trees in streets and parks, including around playing fields.</li> <li>In urban areas trees are being lost progressively due to large houses with small gardens that provide inadequate space for trees.</li> </ul> <p>BUSHLAND</p> <ul style="list-style-type: none"> <li>Introduce an environment levy to protect bushland under threat.</li> <li>Compared with capital expenditure, negligible funding is available to protect natural areas.</li> <li>Protecting the environment deserves a higher priority, or we will continue to lose unique areas of natural heritage.</li> <li>Protect bushland and natural features such as rock outcrops.</li> </ul> <p>LAND USE</p>
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	<ul style="list-style-type: none"> <li>• Protect non-urban land from urban encroachment.</li> <li>• Inappropriate development in environmentally sensitive locations has a disproportionately damaging impact on the environment.</li> <li>• Compared with the millions of dollars allocated to construction projects, only a small fraction of funds is allocated to the permanent conservation of natural areas.</li> </ul> <p>HOSPITAL PRECINCT</p> <p>The loss of hundreds of mature native trees in Frenchs Forest due to works associated with road widening and hospital is distressing, to say the least. The endangered Duffys Forest Vegetation Community and wildlife corridor had a very high conservation value within the Northern Beaches. The bushland and waterways in the adjoining catchment areas of Narrabeen Lagoon and Manly Dam need to be protected.</p> <p style="text-align: center;"><i>SOCIAL</i></p> <p>CULTURAL</p> <p>Provide a museum and storage for historical items and archival documents. The local libraries do not have adequate storage for this purpose. There is a considerable interest in the history of the Northern Beaches, but no funding or facility to store or display items and documents.</p> <p>Provide creative and performance space, preferably near public transport. Provide venues for music venues and dancing events.</p> <p>EDUCATION</p> <ul style="list-style-type: none"> <li>• Tertiary (TAFE) education facilities on the Northern Beaches are limited.</li> <li>• Education and employment facilities in local areas reduce travel and reinforce sense of community.</li> <li>• State Government sites allocated for education use have been sold off over the years, in spite of increased population. In some instances, Councils have supported rezoning for housing.</li> <li>• The 'silo' tendency of government agencies to operate as a business, has encouraged the disposal of assets that are required for the future provision of social infrastructure.</li> </ul> <p style="text-align: center;"><i>ECONOMIC</i></p>
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	<p><b>TRANSPORT</b> Take steps to reduce high dependence on cars.</p> <ul style="list-style-type: none"> <li>• Provide local transport connections to destinations within the Northern Beaches.</li> <li>• Provide shuttle bus services to link up with transport corridors, bus stops and community facilities.</li> <li>• Address deficiencies in public transport.</li> </ul> <p>Examples:</p> <ul style="list-style-type: none"> <li>• Improve public transport to business parks and light industrial areas.</li> <li>• Increase the frequency of the bus service between Mona Vale and Macquarie University. The current service is hourly during the day and there is a lack of public transport at night. On Sundays the bus service is infrequent.</li> </ul> <p><b>AIR POLLUTION</b> Provide alternative pedestrian and cycle routes removed from roads with heavy traffic. For example, Pittwater Road, Dee Why and Warringah Road, Frenchs Forest, where a 12 lane road will be constructed.</p> <p><b>ECONOMIC</b></p> <ul style="list-style-type: none"> <li>• DY is centrally situated for employment. Retain or increase commercial floor space in new development e.g. first and second floors as a minimum.</li> <li>• Avoid residential in light industrial areas, as they will become less affordable for many existing business uses and reduce employment options.</li> </ul> <p><b>PUBLIC ASSETS</b> Please do not sell more irreplaceable public land assets. Selling off public land to fund capital projects is not sustainable.</p> <p style="text-align: center;"><u><b>SUPPLEMENTARY COMMENTS</b></u></p> <p>VISION: A key component of a vision for the Northern Beaches is to protect its special environment, which includes bushland, waterways, catchments and coast.</p> <p style="text-align: center;"><i><b>ENVIRONMENT</b></i></p> <p><b>NATURAL AREAS</b></p>
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	<p>A high priority should be given to the protection and conservation of natural areas for environment and recreation.</p> <p><b>CATCHMENT PROTECTION</b>  Narrabeen Lagoon is used for a primary contact water sports such as kayaking. Catchment protection is an important priority for protecting environmental and recreational values, water quality and aquatic habitat. This reinforces the importance of protecting non-urban land, bushland, tributary creeks and soils within the Catchment.</p> <p><b>WASTE:</b>  Investigate additional measures to reduce waste, for example:</p> <ul style="list-style-type: none"> <li>• Phase out the use of compaction vehicles for Council clean-ups to facilitate separation of items and materials suitable for potential re-use or recycling.</li> <li>• Introduce measures for at source collection of organic waste in residential, commercial and industrial areas.</li> <li>• Provide incentives for waste reduction.</li> </ul> <p><b>Re GENERAL CLEANUPS</b>  Some years ago staff at Kimbriki informed me that Council would be looking at ways of reusing / recycling suitable items discarded in the Council cleanup. However, unwanted items are still being collected and crushed in garbage trucks, even though they contain a significant component of recyclable items / materials.</p> <p>Council should phase out the use of trucks, which compact and mix waste collected in general cleanups. Instead many items could be collected and taken to a depot for sorting into materials or items, which can be recycled or re-used. Salvaging items and materials worth saving will reduce the volume of re-usable waste going to landfill. A depot for storage, restoration and subsequent sale of re-usable items would have economic benefits.</p> <p style="text-align: center;"><b>SOCIAL</b></p> <p><b>CULTURAL FACILITIES</b>  Provide cultural facilities that can be used in the event of wet weather e.g. museums. Support libraries, which provide an important resource for learning and leisure for all age groups.</p>
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	<p><b>MEN'S SHED</b> These facilities overlap with the provision of employment and training. Many retired people have skills and experience to contribute to useful projects, with social and economic benefits.</p> <p style="text-align: center;"><i>ECONOMIC</i></p> <p><b>TRANSPORT:</b> Investigate additional measures to reduce car dependency, relieve congestion and encourage greater use of local transport. This includes local flexible bus service, improved links with major transport corridors, better integration of buses with ferries and identifying deficiencies in existing bus routes and services.</p> <p><b>SERVICE GAPS</b> Addressing the gaps in bus services would improve the public transport system in a short time frame, provide a viable alternative to the private car and consequently reduce congestion on the roads. It would also require a low capital investment. By comparison, road widening projects are costly projects that also encourage greater car use and result in congestion in other areas. Low cost alternatives to reduce dependence on private vehicles should be a first priority.</p> <p><b>EAST WEST CORRIDOR</b> A bus priority lane in Warringah Road would improve bus journeys during peak hour. Currently, with buses and cars sharing lanes in Warringah Road, buses get caught up in the traffic congestion and have the additional handicap of having to stop regularly for passengers. So there is little incentive for commuters to switch from car to bus. A more reliable and faster journey for bus travellers would encourage more people to switch their mode of transport in peak hour. By comparison, along North South Corridor, the bus priority lane via Pittwater Road / Condamine Street is effective in providing a faster journey for bus commuters.</p> <p><b>Re SHUTTLE BUS SERVICES</b> Community transport for aged and disabled is well used. Additional services could be provided and extended to general public e.g. to sporting and recreational venues, which are not conveniently serviced by existing transport routes. Park and ride facilities are useful for residents who can access public transport nodes by car, but not for others. A localised mini-bus service would address the needs of both, and reduce</p>
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	<p>the need for parking space. Operating costs could be subsidised in various ways, such as subscription, or support from shopping centres etc. to partner the service.</p> <p><b>AIR QUALITY</b> To assess the impact on health, measure air quality in areas likely to have a high level of air pollutants. For example, adjacent to busy roads, such as Pittwater Road or Warringah Road.</p> <p><b>STRATEGIC PLANNING</b> It is cost effective to incorporate appropriate controls at the strategic planning phase to avoid subsequent land use conflicts associated with inappropriate development. Poor land use decisions and development outcomes leave a costly legacy for the community and environment.</p> <p><b>PUBLIC LAND</b> Reliance on the sale of land assets is not financially sustainable for the following reasons:</p> <ul style="list-style-type: none"> <li>• Public land assets are a finite resource</li> <li>• Public land assets are required to provide for current / future community needs</li> <li>• Public land assets have the potential for ongoing income</li> </ul> <p>Public land assets are a secure investment, particularly if the asset steadily increases over time. In spite of this, there does not appear to be an identified source of funding for land acquisition.</p> <p>For Council (public) land, including road reserves and operational land, any proposed sale of land should be subject to an assessment of strategic values prior to any decision to dispose of the land. This would help to ensure the sustainable use and management of public land.</p> <p><b>LEVIES</b> In Warringah, much of the income from Council levies has been spent on mitigating damage resulting from poor development in the past. The Environment Stormwater and Special Rate levy is allocated mainly to stormwater projects that result from inadequate protection for creek corridors.</p>
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	<p>The sports-field rectification levy is to rehabilitate sporting fields due to subsidence resulting from poor waste disposal practices in wetland areas.</p> <p>At the other end of the spectrum, environmental protection is one of the best investments that can be made – yielding ongoing social, environmental and economic benefits. Yet currently there is no levy at all for this purpose. A levy to acquire land for environmental protection would be useful, especially for environmentally sensitive sites under threat.</p> <p>Yours sincerely</p> <p></p>
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Related Projects	
Notes	Community and stakeholder views contained in this report do not necessarily reflect the views of the Northern Beaches Council or indicate a commitment to a particular course of action.