

# AGENDA

Notice is hereby given that an Ordinary Meeting of Council will be held at the Civic Centre, Dee Why on

**Tuesday 23 November 2021**

Beginning at 6:00pm for the purpose of considering and determining matters included in this agenda.



**Ray Brownlee PSM**  
**Chief Executive Officer**

## OUR VISION

*Delivering the highest quality service valued and trusted by our community*

## OUR VALUES

*Trust Teamwork Respect Integrity Service Leadership*

**Agenda for an Ordinary Meeting of Council  
to be held on Tuesday 23 November 2021  
at the Civic Centre, Dee Why  
Commencing at 6:00pm**

<b>1.0</b>	<b>ACKNOWLEDGEMENT OF COUNTRY</b>	
<b>2.0</b>	<b>APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE AND REMOTE ATTENDANCE</b>	
<b>3.0</b>	<b>CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS</b>	
3.1	Minutes of Ordinary Council Meeting held 26 October 2021	
<b>4.0</b>	<b>DISCLOSURES OF INTEREST</b>	
<b>5.0</b>	<b>PUBLIC FORUM AND PUBLIC ADDRESS</b>	
<b>6.0</b>	<b>ITEMS RESOLVED BY EXCEPTION</b>	
<b>7.0</b>	<b>MAYORAL MINUTES .....</b>	<b>6</b>
7.1	Mayoral Minute No 21/2021 - Recognition of Achievements for Youth Week Event.....	6
7.2	Mayoral Minute No 22/2021 - Recognition of Council Events at the Australian Event Awards .....	7
7.3	Mayoral Minute No 23/2021 - Recognition of Achievement - Tennis NSW Award to Collaroy Tennis Club .....	8
<b>8.0</b>	<b>CHIEF EXECUTIVE OFFICER'S DIVISION REPORTS .....</b>	<b>9</b>
8.1	Northern Beaches Council Discretionary Fund Quarterly Report .....	9

8.2	Temporary changes to Alcohol Free Zones and Alcohol Prohibited Areas for Upcoming Events and activities.....	13
<b>9.0</b>	<b>CORPORATE AND LEGAL DIVISION REPORTS .....</b>	<b>20</b>
9.1	Monthly Investment Report - October 2021 .....	20
<b>10.0</b>	<b>COMMUNITY AND BELONGING DIVISION REPORTS.....</b>	<b>30</b>
10.1	Confirmed Minutes of the Community Safety Committee Meeting on 5 August 2021 .....	30
10.2	Confirmed Minutes of Public Art Working Group Meeting on 2 September 2021 ....	43
<b>11.0</b>	<b>ENVIRONMENT AND SUSTAINABILITY DIVISION REPORTS</b>	
	Nil	
<b>12.0</b>	<b>PLANNING AND PLACE DIVISION REPORTS .....</b>	<b>50</b>
12.1	Fire & Rescue NSW Inspection Report - 130 Frenchs Forest Road (West), Frenchs Forest .....	50
<b>13.0</b>	<b>TRANSPORT AND ASSETS DIVISION REPORTS</b>	
	Nil	
<b>14.0</b>	<b>WORKFORCE AND TECHNOLOGY DIVISION REPORTS .....</b>	<b>60</b>
14.1	End of Term Report 2017-2021 .....	60
<b>15.0</b>	<b>NOTICES OF MOTION .....</b>	<b>160</b>
15.1	Notice of Motion No 46/2021 - Save the Koalas .....	160
15.2	Notice of Motion No 47/2021 - Proposed and Existing 4G and 5G Infrastructure on the Northern Beaches. ....	162
<b>16.0</b>	<b>QUESTIONS WITH NOTICE</b>	
	Nil	
<b>17.0</b>	<b>RESPONSES TO QUESTIONS WITH NOTICE.....</b>	<b>163</b>
17.1	Response to Question Taken on Notice No 16/2021 - Item 9.4 - Quarterly Review .....	163
<b>18.0</b>	<b>MATTERS PROPOSED TO TAKE PLACE IN CLOSED SESSION</b>	
	Nil	
<b>19.0</b>	<b>REPORT OF RESOLUTIONS PASSED IN CLOSED SESSION</b>	

## **1.0 ACKNOWLEDGEMENT OF COUNTRY**

---

As a sign of respect, Northern Beaches Council acknowledges the traditional custodians of these lands on which we gather and pays respect to Elders past and present.

---

## **2.0 APOLOGIES AND APPLICATIONS FOR LEAVE OF ABSENCE AND REMOTE ATTENDANCE**

---

In accordance with Part 6 of the Code of Meeting Practice, apologies must be received and accepted from absent Councillors and a leave of absence from the Council Meeting may be granted.

In accordance with Council resolution 286/21 requests by councillors to attend meetings remotely via audio-visual link will be considered by Council.

---

## **3.0 CONFIRMATION OF MINUTES**

### **3.1 MINUTES OF ORDINARY COUNCIL MEETING HELD 26 OCTOBER 2021**

---

#### **RECOMMENDATION**

That the minutes of the Ordinary Council Meeting held 26 October 2021, copies of which were previously circulated, be confirmed as a true and correct record of the proceedings of that meeting.

---

## **4.0 DISCLOSURES OF INTEREST**

---

In accordance with Part 17 of the Code of Meeting Practice, all Councillors must disclose and manage any conflicts of interest they may have in matters being considered at the meeting.

---

## **5.0 PUBLIC FORUM AND PUBLIC ADDRESS**

---

In accordance with Part 5 of the Code of Meeting Practice, residents, ratepayers, applicants or other persons may request to address Council in relation to any one matter related to the general business of Council but not the subject of a report on the agenda (Public Forum) and no more than two matters listed for consideration on the agenda (Public Address).

---



## 6.0 ITEMS RESOLVED BY EXCEPTION

---

In accordance with Part 14 of the Code of Meeting Practice, items that are dealt with by exception are items where the recommendations contained in the staff reports in the agenda are adopted without discussion.

---

## 7.0 MAYORAL MINUTES

ITEM 7.1	MAYORAL MINUTE NO 21/2021 - RECOGNITION OF ACHIEVEMENTS FOR YOUTH WEEK EVENT
TRIM FILE REF	2021/775684
ATTACHMENTS	NIL

### BACKGROUND

This month our Youth Development Team was awarded the Most Innovative Youth Week Program for 2021 at this year's Local Government NSW Awards.

Congratulations to our Youth Development staff, along with our Arts and Culture team who worked with our Youth Advisory Group to provide safe, accessible, enjoyable and affordable activities across the Northern Beaches. Our Youth Advisory Group created their own event, the Millennial Market with the support of the Arts and Culture team which enabled young people to learn new skills in planning and managing events. The Market was a great success with stallholders selling artwork, recycled fashion and other goods to over 300 people who attended. Other events included the Roller Derby, 3x3 basketball competition, the discoBility Dance Party, Beastman Mural and Design workshops and of course our very popular Northern Composure Unplugged event.

All of the programs and events were tailored to ensure they met the needs and interests of the diverse youth demographics within our community and were also able to showcase incredibly talented young people.

The events were a great success and allowed us to celebrate our young people and their contribution to our local community. I am very proud of the incredible work by our youth services staff who are passionate and committed to engaging and supporting our youth and they do it all year round, not just for youth week.

I ask Councillors to join me in congratulating our Youth Development staff, along with our Arts and Culture team and the Youth Advisory Group for the award and for their ongoing work supporting young people on the Northern Beaches.

---

### MOTION

That Council acknowledge the achievements of our staff and the Youth Advisory Group and congratulations on being awarded the Most Innovative Youth Week Program for 2021 at the Local Government NSW Awards.

---



**Michael Regan**  
MAYOR

<b>ITEM 7.2</b>	<b>MAYORAL MINUTE NO 22/2021 - RECOGNITION OF COUNCIL EVENTS AT THE AUSTRALIAN EVENT AWARDS</b>
<b>TRIM FILE REF</b>	<b>2021/789985</b>
<b>ATTACHMENTS</b>	<b>NIL</b>

## BACKGROUND

This month we were recognised National Finalists and State Winners for two of our events at this year's Australian Event Awards. *The Taste of the Beaches 2021* received the award for Best Live or Hybrid Public Event and the *Sun Run 2021* for the Coates Best Community Event (Virtual, Live or Hybrid).

I want to congratulate our Events team and those involved in presenting both these events. The cancellation, rescheduling and reincarnation of events has been incredibly difficult during the COVID-19 restrictions. They have done an amazing job and I know are continuing to work incredibly hard to deliver as many events as they can for our community with the easing of the restrictions.

The Australian Event Awards is a national program for the Australian events industry, fostering continued excellence, innovation and unity. They are open to all Australian events, event managers and support service providers regardless of the event type, size, number of attendees or the location. The judging criteria for all the categories includes not just the quality of the event, but also the management processes, the degree of difficulty to present the event and there has to be evidence to support claims that the event was a success. To give example of the calibre of the competition, the winner for the best live or Hybrid public event was the Adelaide Fringe Festival. The Judge's comments in relation to *The Taste of the Beaches 2021* were:

*'I am impressed with the ability of the team to turn a 2-day event into a month-long engagement across an expanded event footprint – all within limited budgets. I can envision this event growing and developing. The community and business engagement undertaken is clearly key to ensuring opportunities for local businesses are delivered and the team have delivered fantastic event despite of the Covid-19 challenges presented'.*

I'm sure Councillors will join me in congratulating our Events team and other staff involved for these awards and thank them for their ongoing efforts to present innovative and popular events for our community all year round.

---

## MOTION

That Council acknowledge the achievements of our Events team and other staff involved on being awarded National Finalists and State Winners of the Australian Event Awards for the *Taste of the Beaches 2021* event and the *Sun Run 2021*.

---



**Michael Regan**  
MAYOR

**ITEM 7.3****MAYORAL MINUTE NO 23/2021 - RECOGNITION OF  
ACHIEVEMENT - TENNIS NSW AWARD TO COLLAROY  
TENNIS CLUB****TRIM FILE REF****2021/791937****ATTACHMENTS****NIL****BACKGROUND**

It's always great to hear our community volunteers being recognised for the hard work they do and so on this occasion I want to congratulate the Collaroy Tennis Club on recently being awarded the Most Outstanding Club in the metropolitan category by Tennis NSW.

This is a great achievement by the Club volunteers who manage the council-owned facilities. They have established innovative and inclusive programs that are available to everyone in the community including programs for disadvantaged groups such as the homeless and people with mental health issues. They are also the only club on the Northern Beaches with wheelchair access to a wheelchair suitable court so we might see some budding Dylan Alcotts coming through.

I'm sure many of us have picked up a racket and we know that tennis is a sport that is played at a very social level right through to the elite competitive levels. The volunteers have ensured they cater for everyone and it certainly has paid off. They have reported that over 56,000 players walk onto the courts at Collaroy every year which I understand is twice the normal state average.

To add to their achievements, they will be fully sustainable in their electricity requirements by the end of the year.

I commend the Club on not only their award, but their continuous commitment to provide all-inclusive recreational programs for our community and for their quality management of the community facilities. I also want to congratulate the Club on their 99<sup>th</sup> Anniversary this year and thank their management committee and all the volunteers who should take great pride in their achievements.

---

**MOTION**

That Council:

1. Acknowledge the achievement by Collaroy Tennis Club as Tennis NSW's Most Outstanding Club in the metropolitan category this year.
2. Write to the President, Collaroy Tennis Club congratulating them on the Award and their ongoing commitment to provide well managed facilities and all-inclusive recreational programs for our community.

---



**Michael Regan**  
MAYOR

## 8.0 CHIEF EXECUTIVE OFFICER'S DIVISION REPORTS

ITEM 8.1	NORTHERN BEACHES COUNCIL DISCRETIONARY FUND QUARTERLY REPORT
REPORTING MANAGER	CHIEF EXECUTIVE OFFICER
TRIM FILE REF	2021/730817
ATTACHMENTS	NIL

### SUMMARY

#### PURPOSE

To provide a report on the recipients and projects that have received an allocation from the Northern Beaches Council Discretionary Fund during the past quarter.

#### EXECUTIVE SUMMARY

The Northern Beaches Council Discretionary Fund provides the opportunity for Councillors to put forward requests from individuals and community organisations for financial assistance towards initiatives and services which yield a community benefit.

Payments made for the period 16 June 2021 to 23 November 2021 totalling \$7,581.20 are listed below. All payments to the present date are reported for the information of the current Elected Council prior to the Local Government Elections. The payments include:

Recipient	Description	Allocation
Surf Life Saving Sydney Northern Beaches	Team sponsorship – 27th Annual Fundraising Golf Day (this event has been rescheduled twice due to COVID-19 restrictions and will now be held on 28 January 2022)	900.00
NSW State Emergency Services – Manly Unit	Funding assistance for Manly Unit SES Flood Technician Recertification (provided adult swim passes for Manly Boy Charlton Pool)	200.00
Killarney Heights High School	Donation for prizes for the Northern Beaches Council Student Awards Presentation Evening	250.00
Lions Club of Manly Inc	Sponsorship for five show passes for children from Fisher Road School to attend the annual 'Circus Quirkus'	600.00
Local Resident	Sponsorship to participate in a research program through the Paul Pholeros Foundation	500.00
Local Resident	Funding assistance for additional waste service for medical reasons	281.20
Saltwater Veterans	Funding assistance for Saltwater Veterans programs run on the Northern Beaches to assist veterans with social re-engagement	1,000.00

Zonta Club of Northern Beaches Inc	Funding assistance for the International Womens' Day Breakfast to be held 2 March 2022	750.00
Pioneer Clubhouse Balgowlah	Donation towards One Door Mental Health Annual Wellness Walk Fundraising program	500.00
Soroptimist International Northern Beaches	Donation towards Christmas hampers for families in need working with local primary schools	1,000.00
Rotary Club of North Sydney Sunrise	Sponsorship for five children and their carers from Fisher Road School Dee Why to attend the World Festival of Magic. Funds raised also benefit Phoenix House and Royal Far West	600.00
Whale Beach Surf Life Saving Club	Funding assistance towards the cost of producing a publication the history of the Whale Beach Surf Life Saving Club	1,000.00

---

**RECOMMENDATION OF CHIEF EXECUTIVE OFFICER**

That Council note payments totalling \$7581.20 have been allocated from the Northern Beaches Council Discretionary Fund for the period 16 June 2021 to 23 November 2021.

---

---

## REPORT

---

### BACKGROUND

The Northern Beaches Council Discretionary Fund supports individuals and community organisations through small financial donations. It also provides assistance to local residents to attend events or conferences that further develop educational or sporting endeavours at a representative level.

At the 19 December 2017 Council meeting, Council adopted the Northern Beaches Council Discretionary Fund Policy, with a requirement that recipient and project details be reported to Council on a quarterly basis. This report only includes allocations that have been finalised.

As required under the policy, the maximum amount which may be allocated to an individual or community organisation is \$1,000 and only one payment can be made to an individual or community organisation within the same financial year.

All requests to the Northern Beaches Council Discretionary Fund are submitted to the Mayor, Deputy Mayor or a Councillor, and the Chief Executive Officer to certify that the allocation is made in accordance with the policy and that the funds are available.

### CONSULTATION

Requests upon the discretionary fund are submitted to the Mayor, Deputy Mayor or Councillor and the Chief Executive Officer for approval in accordance with the policy.

### TIMING

A quarterly report to Council is required by the Northern Beaches Council Discretionary Fund Policy.

This report covers both the 3<sup>rd</sup> and 4<sup>th</sup> quarter report up until the present date to ensure all payments under the Discretionary Fund were reported to the current Elected Council prior to the Local Government Elections.

### LINK TO STRATEGY

This report relates to the Community Strategic Plan Outcome of:

- Places for People - Goal 9: Our community is healthy, active and enjoys a broad range of creative, sporting and recreational opportunities.
- Community and Belonging - Goal 11: Our community feels safe and supported.

### FINANCIAL CONSIDERATIONS

The funds allocated are provided within the existing annual budget of \$30,000 for the Northern Beaches Discretionary Fund. Total expenditure of \$22,418.80 is remaining. No funding will be provided outside of the allocated budget in each financial year.

### SOCIAL CONSIDERATIONS

The Northern Beaches Council Discretionary Fund supports individuals and community organisations and provides assistance to local residents to attend events or conferences that further develop their educational or sporting endeavours at a representative level.

**ENVIRONMENTAL CONSIDERATIONS**

The Northern Beaches Council Discretionary Fund – Quarterly Report has no specific environmental impact.

**GOVERNANCE AND RISK CONSIDERATIONS**

Payments allocated under the Northern Beaches Council Discretionary Fund have satisfied the requirements under both the Northern Beaches Council Discretionary Fund Policy and the approval process as last adopted by Council on 19 December 2017.



<b>ITEM 8.2</b>	<b>TEMPORARY CHANGES TO ALCOHOL FREE ZONES AND ALCOHOL PROHIBITED AREAS FOR UPCOMING EVENTS AND ACTIVITIES</b>
<b>REPORTING MANAGER</b>	<b>CHIEF EXECUTIVE OFFICER</b>
<b>TRIM FILE REF</b>	<b>2021/772000</b>
<b>ATTACHMENTS</b>	<b>1 <a href="#">Northern Beaches Police - Australia Day 2022 - Letter re Alcohol Prohibited Areas</a></b>

---

## SUMMARY

---

### PURPOSE

To seek Council approval for the temporary suspension of designated Alcohol Free Zones and an Alcohol Prohibited Area for the specified events and laneway activations discussed in this report.

To additionally seek Council approval to establish temporary Alcohol Prohibited Areas the sand areas of all beaches and reserves within the Northern Beaches Local Government Area on Australia Day, 26 January 2022 at the request of Northern Beaches Local Area Command.

### EXECUTIVE SUMMARY

As part of the Back to Business program, Forest Brunch Bar, located at Forestville Shopping Centre has requested the temporary suspension of part of the Alcohol Free Zone (AFZ) in Forestville Shopping Centre on certain Saturday evenings from 27 November 2021 until March 2022 in order to allow the consumption of alcohol at outdoor dining tables during its Greek Night dinners which will assist the business in bouncing back from the impact of the COVID-19 lockdown. Council's approval is sought for this temporary suspension.

Market Lane Live pop-up wine garden in Market Lane, Manly has been operating since 3 January 2021. The operation of the Market Lane AFZ for the wine garden area is currently suspended and this suspension is due to expire on 31 December 2021. There is currently a development application on foot for the permanent operation of the Market Lane Live wine garden. If the development application is approved, Council approval will be sought for the cancellation of the AFZ within the area occupied by Market Lane Live. Until then, Council's approval is sought to extend the suspension of the operation of the AFZ until 31 March 2022.

Council's Christmas Choral Concert will be held at Manly Oval on Thursday 2 December, 2021 from 5pm until 8.30pm. A partial suspension of the 24hr Alcohol Prohibited Area (APA) at Manly Oval for the duration of event is requested. This event has run successfully in this location over a number of years, with no major incidents occurring.

Under the *Local Government Act 1993*:

- Council may, at the request of any person or body or of its own motion, suspend the operation of an AFZ by publishing notice of the suspension in a manner that Council is satisfied is likely to bring the notice to the attention of members of the public in the area as a whole or in a part of the area that includes the zone concerned.
- During the period indicated in such a notice as the period of suspension, the zone does not operate as an AFZ in the area which is subject of the suspension.

The Northern Beaches Local Area Command has also asked Council to declare the sand areas of all beaches and reserves 'Alcohol Prohibited Areas' for Australia Day, 26 January 2022. The request was made to assist Police in reducing the potential for antisocial behaviour brought on by the consumption of alcohol in these areas.

---

**RECOMMENDATION OF CHIEF EXECUTIVE OFFICER**

That:

1. Council suspend the operation of the Alcohol Free Zone at Forestville Shopping Centre pedestrian area directly in front of the Forest Brunch Bar at 24, 26 and 28 The Centre, Forestville, on 27 November, 2021, 11 December, 2021, 18 December, 2021 and Saturday nights in February 2022 and March 2022, from 6pm until 10pm.
  2. Council suspend the operation of the Alcohol Free Zone at Market Lane, Manly for the Market Lane Live Pop up Wine Garden designated area from 31 December 2021 until 31 March 2022.
  3. Council suspend the operation of the Alcohol Prohibited Area at Manly Oval from 5pm until 8.30pm on Thursday 2 December 2021 for the Christmas Choral Concert.
  4. Council declare temporary Alcohol Prohibited Areas on the sand areas of all beaches and reserves, within the Northern Beaches Local Government Area on Australia Day, 26 January 2022 from 6:00am for a period of 24 hours until 6:00am on 27 January 2022.
  5. Notice of the above be published, including as required pursuant to section 645 of the *Local Government Act 1993*.
  6. Staff continue to liaise with Northern Beaches Local Area Command about, and do all things necessary to give effect to, the above.
-

---

## REPORT

---

### BACKGROUND

#### 1. Greek Nights – Temporary Suspension of Alcohol Free Zone

Forest Brunch Bar has successfully run evening events in the past at Spring Night events organised by Council's Place Team, as well as their own events called Greek Nights. These events at Forest Brunch Bar have proven to be extremely popular with the local community.

As part of the Back to Business program, Forest Brunch Bar asked for a temporary suspension of the Alcohol Free Zone (AFZ) operating in the Forestville Shopping Centre to enable the consumption of alcohol at outdoor dining tables in front of its restaurant during special Greek Nights dinners, which will assist them in recouping some of the losses incurred by the business during the COVID-19 lockdown. The evening events are for up to 80 people, which is within their approved outdoor dining capacity, with BYO alcohol. Northern Beaches Local Area Command have been consulted on this event and have no objections should Council deem any identified risks have been mitigated.

The pedestrian area of Forestville Shopping Centre has been established as an AFZ which operates 24 hours a day. It is requested that the operation of the AFZ be suspended on 27 November 2021, 11 December 2021, 18 December 2021, and Saturday nights in February 2022 and March 2022, from 6pm until 10pm, to allow the consumption of BYO alcohol in the area directly in front of 24, 26 and 28 The Centre, Forestville (map attached). If the suspension is approved, notice to members of the public will be published in accordance with the *Local Government Act 1993*.

#### 2. Market Lane Live – Market Lane, Manly – Temporary Suspension of Alcohol Free Zone

Market Lane has been established as an AFZ which ordinarily operates 24 hours a day. However the operation of the Market Lane AFZ has been suspended in relation to the Market Lane Live pop-up wine garden, which has been operating since 3 January 2021 and a permit to operate this wine garden has been granted by Council.

A contract was awarded by Council in July 2021 to MNT Investments Pty Ltd T/A Donny's (Matt Clifton) to continue Market Lane Live subject to a requirement to lodge a development application with Council to undertake the activity.

The current permit for the wine garden and the suspension of operation of the AFZ expires on 31 December 2021. A development application has been lodged for the permanent operation of the Market Lane Live wine garden and the application is currently being assessed. Pending the determination of the development application, a further temporary suspension of the operation of the AFZ is sought until 31 March 2022. Northern Beaches Local Area Command and Liquor Licensing have been consulted on this activation and have no objection.

If the suspension is approved, notice to members of the public will be published in accordance with the *Local Government Act 1993*.

#### 3. Christmas Choral Concert – Temporary Suspension of Alcohol Prohibited Area

Council's Christmas Choral Concert will be held at Manly Oval on Thursday 2 December, 2021 from 5pm until 8.30pm. A partial suspension of the 24hr Alcohol Prohibited Area (APA) at Manly Oval for the duration of event is requested to allow attendees to bring their own alcohol to the event. There will be no sale of alcohol on site.

Alcohol consumption will not be promoted in any event marketing, however the suspension would permit the lawful consumption of alcohol by the event audience which has traditionally always occurred with no major incidents. Northern Beaches Local Area Command has been consulted regarding the event and will factor this into their patrols for the evening. Council will have adequate security guards in place to monitor alcohol consumption and any anti-social behavior.

If endorsed by Council a notice of the suspension will be published.

#### **4. Australia Day – Temporary Alcohol Prohibited Area**

Council received correspondence on 12 November 2021 from the Northern Beaches Police Local Area Command (Attachment 1) requesting the sand area of all beaches and reserves be declared as 'alcohol prohibited areas' for Australia Day, 26 January 2022. The request was made to assist Police in reducing the potential for antisocial behaviour brought on by the consumption of alcohol in these areas.

This is the fifth time this request has been made by the Northern Beaches Local Area Command to establish the temporary APAs on both the sand areas of all beaches and reserves. The first time was for Australia Day in 2017, which came as a result of previous incidents on Australia Day at Shelly Beach, Manly Wharf, East and West Esplanades, Jump Rock at Little Manly, Fairlight Beach, Freshwater Beach Reserve, Dee Why Beach Reserve, Long Reef Beach Reserve, Collaroy Beach Reserve, Mona Vale Beach Reserve and Newport Beach Reserve.

Approval for APAs must be granted by the Local Area Commander of Police, from whom this request was received.

#### **CONSULTATION**

Staff have consulted with Northern Beaches Local Area Command Police on the proposed temporary suspensions of the AFZs and APA, as well as the proposed temporary establishments of the APAs. Additionally the Parks and Recreation team have been consulted on the proposed suspension at Manly Oval.

**TIMING**

If approved, the suspension of the operation of the AFZs and the APA would take effect for the period and times specified above.

**LINK TO STRATEGY**

This report relates to the Community Strategic Plan Outcome of:

- Places for People - Goal 8: Our neighbourhoods inspire social interaction, inclusion and support health and wellbeing.
- Community and Belonging - Goal 10: Our community is stimulated through a diverse range of cultural and creative activities and events.
- Vibrant Local Economy - Goal 13: Our businesses are well-connected and thrive in an environment that supports innovation and economic growth.
- Vibrant Local Community - Goal 15: Our centres attract a diverse range of businesses, providing opportunities for work, education, leisure and social life.
- Participation and Partnership - Goal 22: Our Council builds and maintains strong partnerships and advocates effectively on behalf of the community.

This report also relates to the Northern Beaches Events Strategy 2018 – 2023.

**FINANCIAL CONSIDERATIONS**

The recommendations of this report pose no financial impact on Council.

**SOCIAL CONSIDERATIONS**

The consumption of alcohol will only be permitted within the event footprints and during the designated times. Security personnel will be onsite at the Christmas Choral Concert to monitor anti-social behaviour.

All of these events provide an opportunity for our community to come together and celebrate and support our local businesses after what has been a difficult time throughout the COVID-19 lockdowns.

The request for the temporary APA on Australia Day assists Police in reducing antisocial behaviour brought on by the excessive consumption of alcohol in these areas.

**ENVIRONMENTAL CONSIDERATIONS**

All of these events will be run in accordance with Council's Waste Minimisation for Functions and Events Policy along with No Single Use Plastics Policy. Council has undertaken an environmental assessment by taking into account to the fullest extent possible all matters affecting or likely to affect the environment by reason of the proposal and it is considered that the suspension of the AFZs and APA is unlikely to have any discernible environmental impacts. Accordingly, it has been determined that the proposal will not significantly affect the environment.

**GOVERNANCE AND RISK CONSIDERATIONS**

Council has consulted with the Northern Beaches Local Area Command as stated above.

The Greek Nights, Market Lane Live pop up wine garden and the Christmas Choral Concert have run successfully in the past, with no incidents.

A Risk Assessment will be completed for the Christmas Choral Concert, Manly. Security and Responsible Service of Alcohol staff will be present during the event hours.

The established AFZs and APA will be in effect at all times outside of the times specified in this report. The temporary APA for Australia Day will be in place for a 24 hour period.

Council is in the process of updating signage of each of the AFZs and APA at the locations set out above.

For Official Use Only



12 November 2021

Our Ref: D/2021/1376675

Mr Ray Brownlee  
CEO  
Northern Beaches Council  
725 Pittwater Road  
DEE WHY NSW 2099

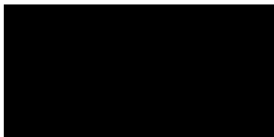
Dear Ray,

**Request for Alcohol Prohibited Area – Australia Day 2022  
As per Section 632A Local Government Act 1993**

I am writing to seek your assistance to have the sand areas of all beaches, parks and reserves within the Northern Beaches Council declared as 'Alcohol Prohibited Areas' from 6.00 a.m. Wednesday 26 January 2022 to 6.00 a.m. Thursday 27 January 2022.

This initiative has allowed a positive response to reduce anti-social behaviour which is often brought about with the consumption of alcohol in these areas.

Yours faithfully,



Chief Inspector David Richards  
NORTHERN BEACHES POLICE AREA COMMAND

**TRIPLE ZERO (000)**

Emergency only

**POLICE ASSISTANCE LINE (131 444)**

For non-emergencies

**CRIME STOPPERS (1800 333 000)**

Report crime anonymously

For Official Use Only  
T 02 9211 3333 or 02 9211 3776 for the hearing and speech impaired  
DEE WHY NSW 2099

## 9.0 CORPORATE AND LEGAL DIVISION REPORTS

ITEM 9.1	MONTHLY INVESTMENT REPORT - OCTOBER 2021
REPORTING MANAGER	CHIEF FINANCIAL OFFICER
TRIM FILE REF	2021/761578
ATTACHMENTS	NIL

---

### SUMMARY

---

#### PURPOSE

To provide a report setting out details of all money that Council has invested under Section 625 of the *Local Government Act 1993*.

#### EXECUTIVE SUMMARY

In accordance with Clause 212 of the *Local Government (General) Regulation 2021*, a report setting out the details of money invested must be presented to Council on a monthly basis.

The report must also include certification as to whether or not the investments have been made in accordance with the Act, the Regulations and Council's Investment Policy.

The Investment Report shows that Council has total cash and investments of \$166,006,688 comprising:

- Trading Accounts      \$1,893,972
- Investments              \$164,112,716

Performance over the period from 1 July 2021 to date exceeded the benchmark: 0.40%pa vs. 0.02%pa.

#### Certification – Responsible Accounting Officer

I hereby certify that the investments listed in the attached reports have been made in accordance with Section 625 of the *Local Government Act 1993*, Clause 212 of the *Local Government (General) Regulation 2021* and existing Investment Policies.

---

#### RECOMMENDATION OF DIRECTOR CORPORATE AND LEGAL

That Council note the Investment Report as at 31 October 2021, including the certification by the Responsible Accounting Officer.

---



---

## REPORT

---

### BACKGROUND

In accordance with Clause 212 of the *Local Government (General) Regulation 2021*, a report setting out the details of money invested must be presented to Council on a monthly basis.

The report must also include certification as to whether or not the investments have been made in accordance with the Act, the Regulations and Council's Investment Policy.

### LINK TO STRATEGY

This report relates to the Community Strategic Plan Outcome of:

- Good Governance Goal 19 - Our Council is transparent and trusted to make decisions that reflect the values of the community.

### FINANCIAL CONSIDERATIONS

Actual investment income for the period from 1 July 2021 to date was \$209,983 compared to budgeted income of \$186,000, a positive variance of \$23,983.

### SOCIAL CONSIDERATIONS

Council's investments are managed in accordance with Council's Investment Policy. Council's Investment Policy requires consideration of social responsibility when making investment decisions.

### ENVIRONMENTAL CONSIDERATIONS

Council's investments are managed in accordance with Council's Investment Policy. Council's Investment Policy requires consideration of environmental responsibility when making investment decisions.

### GOVERNANCE AND RISK CONSIDERATIONS

The Investment Policy was reviewed by the Audit, Risk and Improvement Committee at its meeting in December 2020 and no change to the Policy was required following that review.

Council's Investment Policy and Strategy were reviewed in September 2020 by Council's Investment Advisors, Laminar Capital Pty Ltd, who confirmed that the current policy "remains consistent with the Ministerial Investment Order and guidelines issued by the Chief Executive (Local Government), Department of Premier and Cabinet" and that they "do not recommend any changes to the list of approved investments or credit limit frameworks".

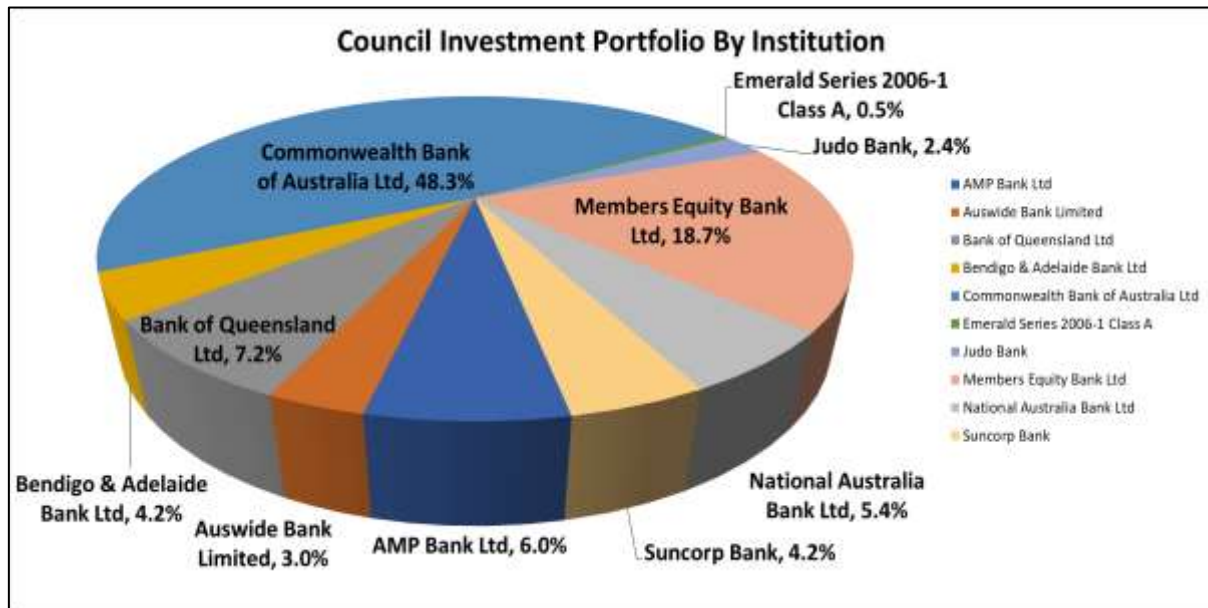
## Investment Balances

INVESTMENT BALANCES				
As at 31-Oct-2021				
INSTITUTION	RATING	AMOUNT \$	MATURITY DATE	INTEREST RATE
<b>Trading Accounts</b>				
Commonwealth Bank of Australia Ltd	A1+	699,700		0.15%
National Australia Bank Ltd	A1+	7,931		0.00%
		<b>707,631</b>		
<b>At Call Accounts</b>				
Commonwealth Bank of Australia Ltd	A1+	3,862,932	At Call	0.20%
		<b>3,862,932</b>		
<b>Mortgage Backed Securities</b>				
Emerald Series 2006-1 Class A	A*	801,554	21-Aug-51	0.4600%
		<b>801,554</b>		
<b>Term Deposits</b>				
Bank of Queensland Ltd	A2	2,000,000	02-Nov-21	0.35%
Bank of Queensland Ltd	A2	1,000,000	04-Nov-21	0.40%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	09-Nov-21	0.31%
Auswide Bank Limited	A2	2,500,000	09-Nov-21	0.55%
Members Equity Bank Ltd	A2	2,000,000	11-Nov-21	0.45%
Members Equity Bank Ltd	A2	3,000,000	16-Nov-21	0.45%
Commonwealth Bank of Australia Ltd	A1+	3,000,000	18-Nov-21	0.33%
Members Equity Bank Ltd	A2	2,000,000	23-Nov-21	0.45%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	02-Dec-21	0.31%
Commonwealth Bank of Australia Ltd	A1+	3,000,000	07-Dec-21	0.34%
Suncorp Bank	A1	3,000,000	09-Dec-21	0.30%
National Australia Bank Ltd	A1+	2,000,000	14-Dec-21	0.28%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	16-Dec-21	0.33%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	16-Dec-21	0.33%
National Australia Bank Ltd	A1+	2,000,000	16-Dec-21	0.28%
National Australia Bank Ltd	A1+	2,000,000	21-Dec-21	0.27%
Commonwealth Bank of Australia Ltd	A1+	3,000,000	21-Dec-21	0.35%
Auswide Bank Limited	A2	2,500,000	23-Dec-21	0.35%
AMP Bank Ltd	A2	1,500,000	04-Jan-22	0.75%
National Australia Bank Ltd	A1+	2,000,000	04-Jan-22	0.28%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	06-Jan-22	0.34%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	11-Jan-22	0.34%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	13-Jan-22	0.33%
Members Equity Bank Ltd	A2	2,000,000	17-Jan-22	0.40%
AMP Bank Ltd	A2	2,000,000	18-Jan-22	0.75%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	20-Jan-22	0.34%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	25-Jan-22	0.34%
Bendigo & Adelaide Bank Ltd	A2	2,000,000	27-Jan-22	0.30%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	31-Jan-22	0.34%
Bank of Queensland Ltd	A2	3,000,000	01-Feb-22	0.40%
National Australia Bank Ltd	A1+	1,000,000	04-Feb-22	0.40%
Commonwealth Bank of Australia Ltd	A1+	1,000,000	08-Feb-22	0.34%
Bendigo & Adelaide Bank Ltd	A2	1,000,000	08-Feb-22	0.35%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	10-Feb-22	0.34%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	15-Feb-22	0.34%
AMP Bank Ltd	A2	2,500,000	16-Feb-22	0.55%
Members Equity Bank Ltd	A2	2,000,000	17-Feb-22	0.50%
Members Equity Bank Ltd	A2	2,000,000	22-Feb-22	0.50%
Members Equity Bank Ltd	A2	2,000,000	24-Feb-22	0.50%
Members Equity Bank Ltd	A2	2,000,000	28-Feb-22	0.50%

INVESTMENT BALANCES				
As at 31-Oct-2021				
INSTITUTION	RATING	AMOUNT \$	MATURITY DATE	INTEREST RATE
Term Deposits (continued)				
Bendigo & Adelaide Bank Ltd	A2	2,000,000	01-Mar-22	0.35%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	03-Mar-22	0.34%
Bank of Queensland Ltd	A2	2,000,000	08-Mar-22	0.38%
Members Equity Bank Ltd	A2	1,000,000	10-Mar-22	0.40%
Commonwealth Bank of Australia Ltd	A1+	1,000,000	10-Mar-22	0.34%
Members Equity Bank Ltd	A2	2,000,000	15-Mar-22	0.50%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	17-Mar-22	0.36%
Bank of Queensland Ltd	A2	2,000,000	22-Mar-22	0.38%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	24-Mar-22	0.35%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	29-Mar-22	0.35%
Members Equity Bank Ltd	A2	2,000,000	29-Mar-22	0.50%
Members Equity Bank Ltd	A2	1,000,000	31-Mar-22	0.40%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	05-Apr-22	0.35%
Bank of Queensland Ltd	A2	2,000,000	07-Apr-22	0.38%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	12-Apr-22	0.37%
Members Equity Bank Ltd	A2	2,000,000	14-Apr-22	0.40%
Judo Bank	A3	2,000,000	19-Apr-22	0.57%
Members Equity Bank Ltd	A2	2,000,000	21-Apr-22	0.40%
Judo Bank	A3	2,000,000	26-Apr-22	0.70%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	26-Apr-22	0.37%
Suncorp Bank	A1	2,000,000	28-Apr-22	0.32%
Members Equity Bank Ltd	A2	2,000,000	03-May-22	0.40%
Members Equity Bank Ltd	A2	2,000,000	10-May-22	0.40%
AMP Bank Ltd	A2	2,000,000	07-Jun-22	0.75%
Suncorp Bank	A1	2,000,000	16-Jun-22	0.40%
AMP Bank Ltd	A2	900,000	21-Jun-22	0.75%
AMP Bank Ltd	A2	1,100,000	21-Jun-22	0.75%
Bendigo & Adelaide Bank Ltd	A2	2,000,000	28-Jul-22	0.45%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	04-Aug-22	0.40%
		136,000,000		
Kimbriki Environmental Enterprises Pty Ltd				
Trading Accounts				
Commonwealth Bank of Australia Ltd	A1+	1,186,341		0.00%
		1,186,341		
At Call Accounts				
Commonwealth Bank of Australia Ltd	A1+	236,107	At Call	0.01%
Commonwealth Bank of Australia Ltd	A1+	1,814,524	At Call	0.01%
		2,050,631		
Term Deposits				
Commonwealth Bank of Australia Ltd	A1+	2,000,000	11-Nov-21	0.35%
Commonwealth Bank of Australia Ltd	A1+	12,397,600	22-Nov-21	0.31%
Commonwealth Bank of Australia Ltd	A1+	1,000,000	29-Nov-21	0.33%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	16-Dec-21	0.33%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	29-Dec-21	0.24%
Commonwealth Bank of Australia Ltd	A1+	2,000,000	11-Jan-22	0.20%
		21,397,600		
Total Cash and Investments		166,006,688		

\*Rating is based on a private rating advised by the issuer to Council's Investment Advisors.

## Portfolio Analysis

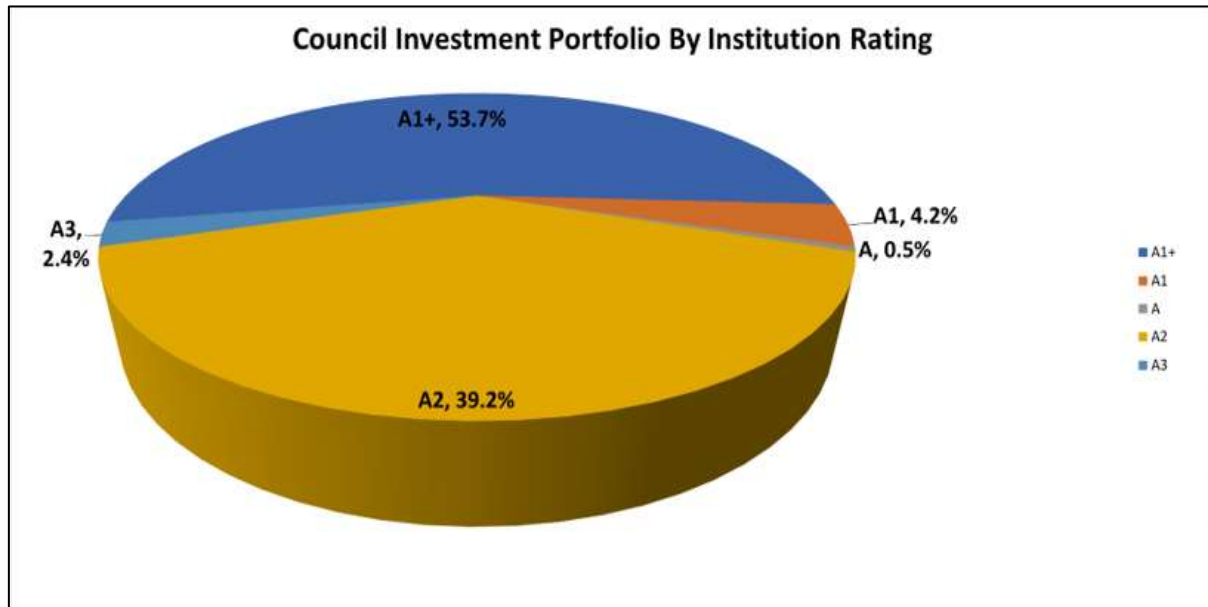


### Institutional Credit Framework – Compliance with Investment Policy Requirements

Clause 4.2.2 of Council's Investment Policy requires that exposure to an individual institution be restricted by their credit rating so that single entity exposure is limited, as detailed in the table below:

Long Term Rating	Short Term Rating	Maximum %	Portfolio Complies with Policy?
AAA (incl. government guaranteed deposits)	A-1+	50%	Yes
AA+			
AA			
AA-			
A+	A-1	40%	Yes
A			
A-			
BBB+	A-2	30%	Yes
BBB			
BBB-	A-3	10%	Yes
Unrated	Unrated	10%	Yes (\$Nil)

As Members Equity Bank is a fully owned subsidiary of Bank of Queensland, the holdings are combined to determine the maximum percentage which can be held under clause 4.2.2 (Institutional Credit Framework Guidelines) of Council's Investment Policy.



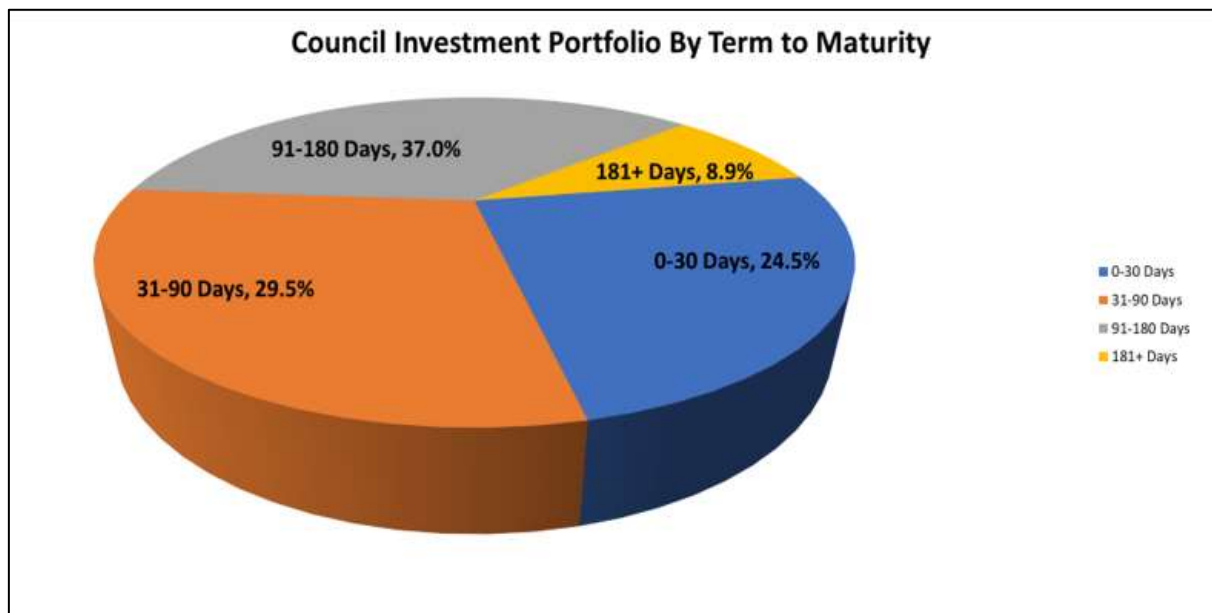
### Overall Portfolio Credit Framework – Compliance with Investment Policy Requirements

Clause 4.2.1 of Council's Investment Policy requires that the total percentage exposure within the market to any particular credit rating category be limited, as detailed in the table below:

S&P Long Term Rating*	S&P Short Term Rating*	Maximum %	Portfolio Complies with Policy?
AAA (incl. government guaranteed deposits)	A-1+	100%	Yes
AA+			
AA			
AA-			
A+	A-1	100%	Yes
A			
A-	A-2	80%	Yes
BBB+			
BBB			
BBB-	A-3	30%	Yes
Unrated**	Unrated**	20%	Yes (\$Nil)

\* Or Moody's / Fitch equivalents

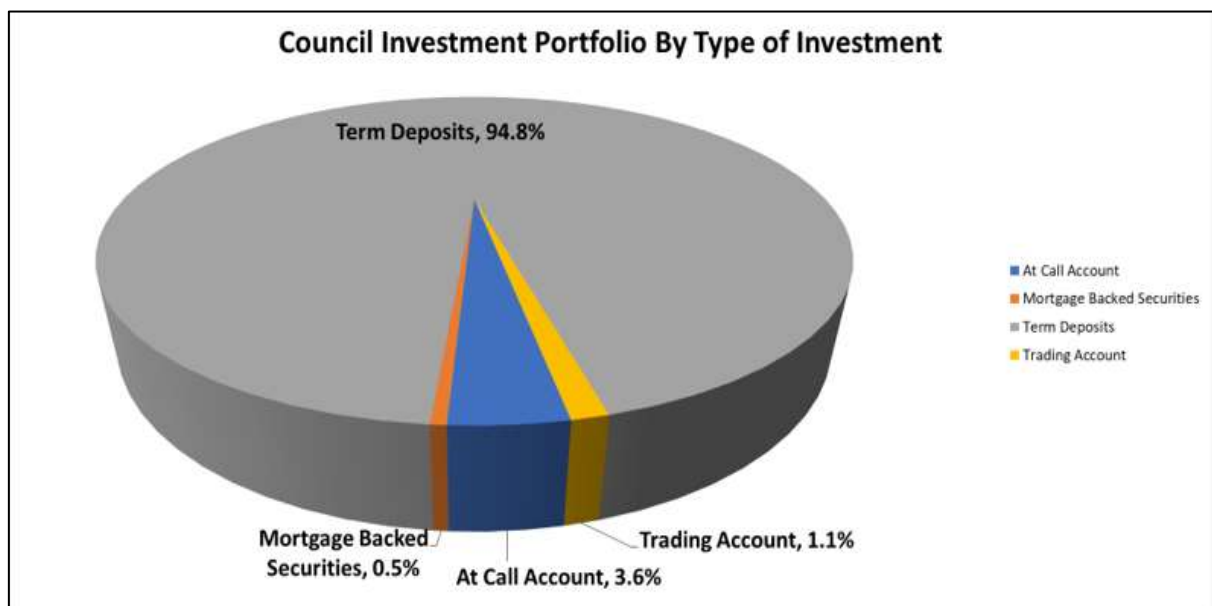
\*\* Unrated Category is restricted to eligible managed funds such as the NSW Treasury Corporation Hour Glass Facilities



### Term to Maturity Framework – Compliance with Investment Policy Requirements

Clause 4.2.3 of Council's Investment Policy requires Council's investment portfolio is to be invested within the following maturity constraints:

Overall Portfolio Term to Maturity Limits			Portfolio Complies with Policy?
Portfolio % <1 year	Min 40%	Max 100%	Yes
Portfolio % >1 year ≤3 year	Min 0%	Max 60%	Yes
Portfolio % >3 year ≤5 year	Min 0%	Max 30%	Yes

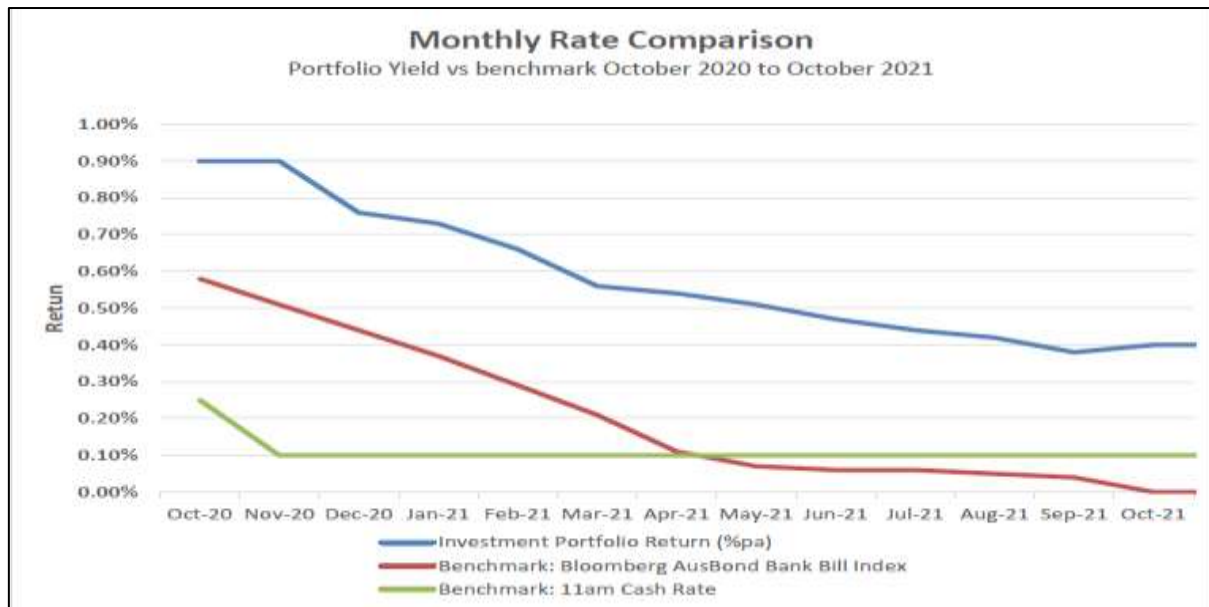


### Investment Performance Vs. Benchmark

	Investment Portfolio Return (%pa) *	Benchmark: Bloomberg AusBond Bank Bill Index	Benchmark: 11am Cash Rate **
1 Month	0.40%	0.00%	0.10%
3 Months	0.39%	0.01%	0.10%
6 Months	0.42%	0.04%	0.10%
FYTD	0.40%	0.02%	0.10%
12 Months	0.52%	0.14%	0.10%

\* Excludes trading account balances

\*\* This benchmark relates to Cash Fund holdings



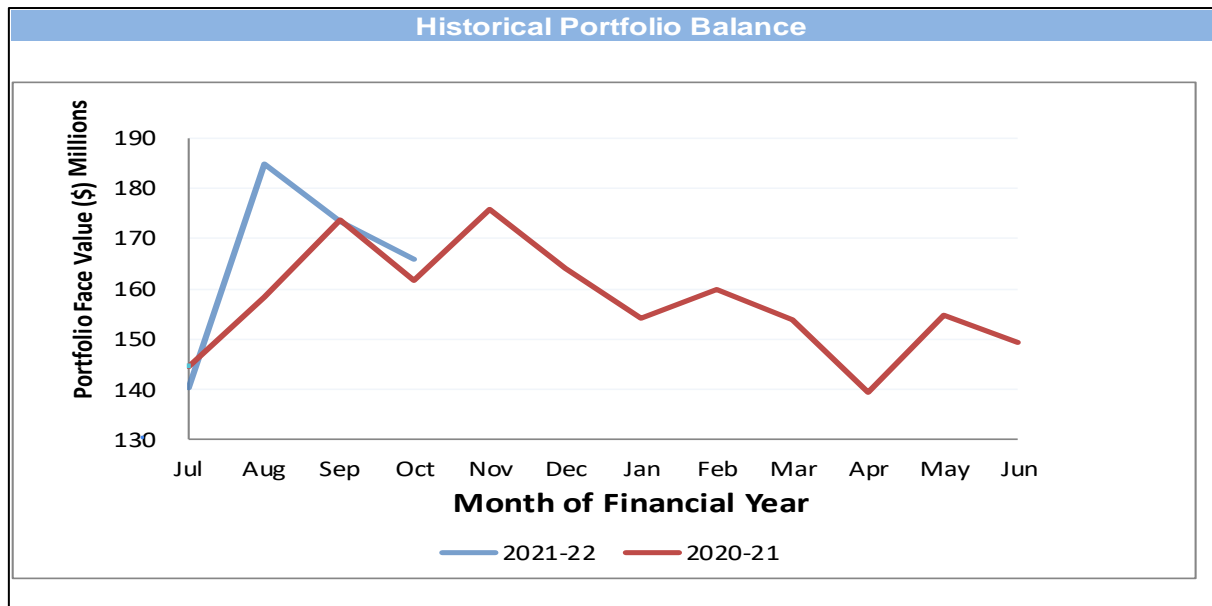
### Monthly Investment Income\* Vs. Budget

	Oct 2021 \$	Year to Date \$
Investment Income	53,966	203,761
Adjustment for Fair Value	(1)	6,222
Total Investment Income	53,965	209,983
Budgeted Income	45,900	186,000

\* Includes all cash and investment holdings



Historical Portfolio Balance		
	2021-22	2020-21
Jul	140,264,007	144,611,603
Aug	184,686,438	158,270,262
Sep	173,325,287	173,826,570
Oct	166,006,688	161,704,389
Nov		175,913,936
Dec		163,952,299
Jan		154,102,219
Feb		159,915,952
Mar		153,861,974
Apr		139,392,596
May		154,616,319
Jun		149,441,669
<b>Average Portfolio Balance</b>	<b>166,070,605</b>	<b>157,467,482</b>



### Statement of Compliance

Portfolio Performance vs. Bank Bill Index over 12-month period.	✓	Council's investment performance did exceed benchmark.
Monthly Income vs. Budget	✓	Council's income from investments did exceed monthly budget.

### Investment Policy Compliance

Legislative Requirements	✓	Fully compliant
Portfolio Credit Rating Limit	✓	Fully compliant
Institutional Exposure Limits	✓	Fully compliant
Term to Maturity Limits	✓	Fully compliant



## ECONOMIC NOTES

(Source: Primarily extracted from information supplied by Laminar Capital Pty Ltd)

Conflicting influences on financial markets through October increased volatility but with most risk asset markets recovering their losses from the previous month. Australian financial markets went against the improving trend elsewhere with a late month sharp lift in government bond yields caused by a higher-than-expected rise in Q3 underlying inflation. The broad-based lift in underlying inflation added fuel to views in local interest rate markets that the RBA will need to change its guidance that official interest rates will hold down at 0.10% until 2024.

The surge in inflation around the world is still viewed by many central banks as a temporary problem caused by supply chain problems in manufactured goods in particular meeting unusually high demand for manufactured goods during COVID-19 restrictions. Supply chain issues are taking longer to resolve than initially expected by central bank but resolve eventually they will and some reprieve from high goods price inflation is likely to occur in 2022. But inflation pressure is changing. High house prices and rents are starting to feed inflation. Service prices are showing the first signs of increasing and wage pressures are increasing, noticeably in the US, Europe and even in Australia.

Where central banks are starting to either withdraw monetary accommodation or indicate that they will soon start to withdraw accommodation it is against a backdrop of fading but still strong economic growth. It is an environment where many companies are experiencing strong sales volume plus ability to price higher. Higher borrowing interest rates will raise costs, but profits still have momentum. Mostly strong Q3 earnings reports from US companies in October helped push even the richly valued US share markets to new record highs.

Among major share markets the US S&P showed the biggest gain in October, up 6.9%. Gains elsewhere ranged from 1.5% for Japan's Nikkei to 5.0% for Europe's Eurostoxx 50. Australia's ASX 200 was the odd man out with a month-end selloff on higher interest rate concern causing the ASX200 to fall 0.1% over the month.

Higher Australian interest rate concern also caused late-month weakness in Australian credit. While local credit was softer, international credit influences improved in October with fading concern surrounding the US government debt ceiling and legislative negotiations of the Biden Administration's social and hard infrastructure spending proposals. China's giant property developer, Evergrande avoided default for another month raising hope of some more permanent resolution.

Rising government bond yields remained in focus in October as pressure continued to mount on central banks to respond to inflation looking higher and stubbornly less temporary than expected. The inflation shocks were evident locally in October. A much higher than expected Q3 CPI report in New Zealand (+2.2% q-o-q, +4.9% y-o-y) added to the inevitability of the RBNZ hiking its cash rate 25bps to 0.50% with the promise of more rate hikes to come. The New Zealand inflation report, and rate move emboldened the Australian bond market to challenge the RBA's 0.10% three-year bond yield target on the basis that inflation pressure in Australia is building and is unlikely to subside as comfortably as the RBA is forecasting in 2022.

Australia's Q3 CPI report (CPI +0.8% q-o-q, 3.0% y-o-y; underlying inflation +0.7% q-o-q, +2.1% y-o-y) highlighted that the RBA will need to make substantial upward revisions to its inflation forecasts in the quarterly Monetary Policy Statement. In the previous Monetary Policy Statement released in August, the RBA forecast Q4 2021 CPI at 2.5% y-o-y and underlying inflation (trimmed mean) at 1.75%. More telling for the RBA's commitment to keep the cash rate unchanged at 0.10% to 2024 was its Q4 2023 inflation forecasts of 2.25% y-o-y for both the headline CPI and underlying inflation. Both will need to be revised upwards to around 3% to have any credibility making it impossible for the RBA to argue credibly that the cash rate will stay down at 0.10% through to 2024.

## 10.0 COMMUNITY AND BELONGING DIVISION REPORTS

ITEM 10.1	CONFIRMED MINUTES OF THE COMMUNITY SAFETY COMMITTEE MEETING ON 5 AUGUST 2021
REPORTING MANAGER	EXECUTIVE MANAGER COMMUNITY, ARTS AND CULTURE
TRIM FILE REF	2021/754642
ATTACHMENTS	1 <a href="#">↓</a> Minutes - Community Safety Committee - 5 August 2021

---

### BRIEF REPORT

---

#### PURPOSE

To report the minutes of the Community Safety Committee meeting held on 5 August 2021.

#### REPORT

The Community Safety Committee is an advisory committee of Council to collaborate, consider and advise on ways to maintain, improve, resolve and progress issues that affect community safety and crime prevention across the Northern Beaches.

Discussion at the 5 August meeting included:

- Police Report
- Compliance Report
- Draft Community Safety Plan 2021-2026
- Alcohol Free Zones
- Sydney North Health COVID-19 vaccination data
- Information sharing on domestic and family violence, including presentations from:
  - Women and Children First on domestic violence, associated housing issues, and the impact of COVID-19
  - Relationships Australia on the Safer Pathway program and the launch of the Men's Choice and Change Program.

#### LINK TO COUNCIL STRATEGY

This report relates to the Community Strategic Plan Outcome of:

- Community and Belonging - Goal 11: Our community feels safe and supported.

#### FINANCIAL CONSIDERATIONS

The minutes of the Community Safety Committee will not result in any financial impact on Council.

#### ENVIRONMENTAL CONSIDERATIONS

The minutes of the Community Safety Committee does not present matters that will create adverse environmental impacts.

**SOCIAL CONSIDERATIONS**

The Committee provides valuable advice relating to social and community-based outcomes. It includes involvement and engagement with a broad range of stakeholders.

**GOVERNANCE AND RISK CONSIDERATIONS**

The Committee is conducted according to Council's governance framework and adopted terms of reference.

---

**RECOMMENDATION OF DIRECTOR COMMUNITY AND BELONGING**

That Council note the minutes of the Community Safety Committee meeting held on 5 August 2021.

---



# MINUTES

## COMMUNITY SAFETY COMMITTEE

held online via TEAMS on

**THURSDAY 5 AUGUST 2021**

**Minutes of the Community Safety Committee****held on Thursday 5 August 2021****online via TEAMS****Commencing at 8 - 10am****ATTENDANCE:****Committee Members**

Cr Michael Regan	Mayor – Chairperson
Cr Candy Bingham	Deputy Mayor
Cr Sue Heins	
Cr Kylie Ferguson	
Cr Stuart Sprott	
Jason Falinski MP	Federal Member for Mackellar
Zali Steggall OAM MP	Federal Member for Warringah
James Griffin MP	State Member for Manly represented by Kim Preston-Hiney
Supt Patrick Sharkey	Northern Beaches Police Area Command
Angela Whitby	CatholicCare
John Kelly	Community Northern Beaches
Michelle Povah	Community Representative
Ray Mathieson	Community Representative
Roberta Conroy	Community Representative
Michelle Erofeeff	Department of Communities and Justice (DCJ)
Trish Bramble	Women and Children First (previously Manly Warringah Women's Resource Centre)
Melissa Palermo	NSLHD Health Promotion
Tony Hilliger	Surf Lifesaving Sydney Northern Beaches
Belinda Volkov	Sydney Drug Education & Counselling Centre (SDECC)

**Council Officer Contacts**

David Kerr	Director Community and Belonging
Kylie Walshe	Executive Manager Community, Arts and Culture
Azmeena Kelly	Executive Manager Environmental Compliance
Rob van den Blink	Manager, Youth and Community Development
Kath Young	Community Safety Coordinator
Helen Askew	Program Support Officer, Youth and Community Development

**Visitors**

Cr Vincent De Luca OAM	
Lynelle Hales	CEO Sydney North Health Network
Sharon Dale	Manager Northern Beaches Family Relationship Centre, Relationships Australia

## **1.0 ACKNOWLEDGEMENT OF COUNTRY**

The Mayor acknowledged the traditional custodians of the land on which the meeting gathered, and paid respect to Elders past and present.

<b>ITEM NO.</b>	<b>ACTION</b>	<b>RESPONSIBLE OFFICER</b>	<b>DUE DATE</b>
1.1	Share Pioneer Clubhouse's well received Acknowledgment of Country with Committee Members	Mayor's Office	ASAP

## **2.0 APOLOGIES**

Apologies were received from:

Doug Brooker Northern Beaches Liquor Accord

The following members were not in attendance:

Brad Hazzard MP	State Member for Wakehurst
Jonathan O'Dea MP	State Member for Davidson
Rob Stokes MP	State Member for Pittwater
Luisa de Bont	Community Representative
Stephen Pirovic	Community Representative
Christina Franze	Manly Chamber of Commerce
Drew Johnson	Manly Chamber of Commerce
Kamal Krishan	State Transit Authority Northern Region

## **3.0 DISCLOSURES OF INTEREST**

There were no disclosures of pecuniary or non-pecuniary conflicts of interest.

## **4.0 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS**

### **4.1 MINUTES OF COMMUNITY SAFETY COMMITTEE MEETING HELD 17 JUNE 2021**

#### **RECOMMENDATION**

That the Minutes of the Community Safety Committee meeting held 17 June 2021, copies of which were previously circulated to all Members, were accepted and confirmed as a true and correct record of the proceedings of that meeting.

## **5.0 ACTIONS UPDATE**

### **5.1 ACTIONS UPDATE**

<b>ITEM NO.</b>	<b>ACTION</b>	<b>RESPONSIBLE OFFICER</b>	<b>ACTION UPDATE</b>
6.1.1	Sydney North Health District data will be shared with the Committee at the next meeting.	Lynelle Hales	Completed at today's meeting
6.2.1	A program of safety audits to be scheduled for priority areas.	Kath Young	In progress – audits delayed due to COVID
7.1	Traffic engineering and pedestrian safety at Dee Why and Manly be referred to Council's Transport & Civil Infrastructure Division.	Kath Young	Completed.  Noted: Kath Young and Ray Mathieson to have further offline conversation.

The topics discussed at the Northern Beaches Police and Council Operational Meeting were noted.

## **6.0 AGENDA ITEMS**

### **6.1 POLICE REPORT - SUPERINTENDENT PATRICK SHARKEY**

#### **HIGHLIGHTS**

Superintendent Patrick Sharkey provided an update on local Police matters.

EOFY 2020/21 statistics indicate that:

- Northern Beaches Police exceeded community safety indicators for all crime categories except for sexual assault which mostly relate to historical cases and between persons known to each other.
- North West Region legal action rates exceeded community safety indicators for several offences relating to theft of property from persons, motor vehicles and dwellings.
- Reporting of domestic and family violence is lower than in previous years but Police are pursuing offenders and have high rates of compliance with charging offenders with breach of AVO and DV related assault.

Community Messaging:

- Significant proportion of motor vehicle theft and break and enter offences into homes involve cars and homes being left unlocked. The best way to prevent opportunistic theft is to lock windows and doors and don't leave valuables in cars.

COVID:

- Community should be directed to [NSW Health](https://www.nsw.gov.au/health) website for updates on Public Health Orders and other COVID related information.
- Police are extremely busy responding to COVID related issues and conducting proactive strategies to ensure compliance with the Public Health Orders and address public perception of crowds on beaches.



- Vast majority of people are complying with the Public Health Orders. This is supported by aerial drone footage.
- Police are working with Council, Health and other stakeholders to implement local solutions and discussed implementing some of the key strategies from the 2020 Summer Safe Plan.
- Short term restricted parking around key beaches, public areas and hotspots has been introduced.

**Forward planning:**

- Engaging with Council's Local Emergency Management Officer (LEMO) and other emergency stakeholders in regard to bush fire season.
- Reviewing last year's COVID-19 Summer Action Plan in preparation for changes to the Public Health Orders.

**DISCUSSION**

Most uniformed Police choose to wear body worn video equipment and anecdotally, this has contributed to an increase in convictions and assists as court evidence.

Police are not interacting with many people entering the area without legitimate reason and in conflict with the Public Health Orders however, when detected, breaches are enforced on a case by case basis.

Police are aware of agency reports of increases in domestic violence which is not reflected in matters reported to Police. Proactive strategies are in place to manage domestic violence in lockdown, such as Apprehended Violence Order (AVO) compliance checks and risk assessments.

The PACER team and NSW Ambulance are a great support to Police when cases relate to mental health. Police are acutely aware of the heightened risk in the current environment.

Sydney Drug Education and Counselling Centre (SDECC) and Women and Children First have met with the Police Crime Manager and created a small committee to develop training for Northern Beaches frontline services and workers. The training will focus on how to approach clients and navigate complexity.

Non-Government Organisation (NGO) funding was raised. Smaller NGOs who are on the front line of mental health and family domestic violence would welcome contact from local State and Federal representatives to understand what they are experiencing and the urgent need for sustainable funding.

The residents of Collaroy and Narrabeen conveyed their thanks to Police in regard to their response to break and enter and car theft which occurred in their area.

Residents who have concerns in regard to non-compliance of Public Health Orders are encouraged to always check [NSW Health](https://www.health.nsw.gov.au/Health/Pages/default.aspx) for the most up to date information. If proceeding with a report, ring the local Police Station or if urgent or life threatening 000. Crime Stoppers is Sydney wide – 1800 333 000.

In regard to medical exemption for mask wearing, it is understood that under the Public Health Orders, services can take reasonable steps to request compliance, have the right to refuse entry and require the person to leave. Police can be called in instances of dispute and people are required to provide evidence of exemption to Police.



## **6.2 COMPLIANCE REPORT - EXECUTIVE MANAGER ENVIRONMENTAL COMPLIANCE**

The Executive Manager Compliance provided an update on Compliance matters. The presentation, which includes statistics, will be circulated to the Committee.

Matters raised included:

- Data in relation to dog attacks and management of declared dangerous dogs.
- Alcohol Free Zone patrols continuing however quiet at the moment due to lockdowns. Rangers are continuing daytime patrols with priorities to assist police with adherence to Public Health Orders and social distancing.
- Real Estate signage compliance has been good following Council actions.
- Dumped waste and litter management – proactive patrols undertaken and letters issued to residential unit blocks providing information about requirements.
- Shopping trolley management – recent focus on the Brookvale and Balgowlah industrial areas.

## **DISCUSSION**

Cat statistics have not been included in this meeting's data as none have recently been captured. A recent State Government funded initiative which Council are participating in with the RSPCA will assist local councils with nuisance cats. An update on this initiative will be reported to the next Committee meeting.

Council's COVID Safety Management Plan is still active and will be initiated again this season, from the October long weekend.

The Rangers were thanked for their care and compassion for a victim of a recent dog attack.

<b>ITEM NO.</b>	<b>ACTION</b>	<b>RESPONSIBLE OFFICER</b>	<b>DUE DATE</b>
6.2.	Provide a briefing on the joint Council and RSPCA nuisance cats initiative	Azmeena Kelly	7 October 2021

## **6.3 DRAFT COMMUNITY SAFETY PLAN - UPDATE**

The Committee were provided with an overview of the submissions received during the public consultation period of the Draft Community Safety Plan which closed on 20 July 2021. The presentation, which included the consultation results summary, will be circulated to the Committee.

A formal report on the consultation outcomes will be considered by Council at its September 2021 meeting.

## **6.4 ALCOHOL FREE ZONES - UPDATE**

The Committee were provided with an overview of the 193 submissions received during the public consultation period (18 June to 18 July 2021) of proposed Alcohol Free Zones (AFZs) in six areas

(Stage 1). The presentation, which included the consultation results summary, will be circulated to the Committee.

AFZs differ from Alcohol Prohibited Areas (APAs) which are applicable in parks and reserves and come under Section 532A of the Local Government Act.

Stage 1 AFZs of Belrose, Collaroy, Forestville, Brookvale, Cromer and Narrabeen were adopted by Council on 27 July 2021. The re-established AFZs will be effective from 1 September 2021 to 31 August 2025.

Stage 2 AFZs which expire December 2021 include Avalon, Church Point, Dee Why, Freshwater, Mona Vale, Palm Beach and Newport (2 zones). A report proposing to engage with the community on re-establishment of these AFZs will be submitted to the Council's August meeting.

Stage 3 AFZs in Manly are due to expire in July and September 2022. It is intended to consider re-establishment of these AFZs in early 2022.

## DISCUSSION

During the exhibition period the confusion with APAs in parks and reserves and outdoor dining was recognised. In response, Council developed a number strategies to inform the public, including website information, FAQs and individual respondent emails. Within the next public exhibition period, options to more strongly build this knowledge are being considered.

### 6.5 SYDNEY NORTH HEALTH DATA - CEO, SYDNEY NORTH HEALTH NETWORK

Lynelle Hales, provided an overview on the health data from the Sydney North district. The [Sydney North Health Network](#) (SNHN) is a government funded, local, not-for-profit primary health organisation supporting the role of general practice and primary health care.

The presentation, which included regional needs assessment, socio economic and mental health data will be circulated to the Committee.

Key areas of focus include older people, mental health, young people and those who are vulnerable. Local gaps identified include awareness and health literacy, ability to access the right services and ease of navigation of the health system.

Impact of the COVID pandemic on the Northern Beaches include:

- Increased presentation of youth to hospital and community based services, with increased complexity
- Higher rate of hospitalisations for mental health disorders
- An overall 12% increase in mental health emergency presentations (2019 – 2021) and 30% for self-harm/suicidal ideation presentations
- Additional funding being received for Mental Health: Youth, Older persons and CALD
- Vaccination rollout
- PPE equipment supplies for general practice, allied health and service providers.

## DISCUSSION

[Community Northern Beaches](#) (CNB) has one of the largest migrant and refugee services on the Northern Beaches. There may be an opportunity to link with SNHN to educate, improve communications and reach these communities.

Northern Beaches COVID vaccination statistics were highlighted and 47% of Northern Beaches residents have had a least one vaccine dose. The current supply challenge will improve over the

next month. SNHN can share generic vaccine information with the Committee to improve community understanding and address vaccine caution. The barriers for under 60s access to vaccine was highlighted and confirmation provided that GP consultations are bulk billed.

[NSW Department of Health](#), [The Doherty Institute](#) and [The Lancet](#) have relevant information relating to COVID vaccines.

SDECC indicated that the positive relationship with the Primary Health Network (PHN) was appreciated. Sustainable funding to support the increase in mental health, particularly for smaller community organisations, was raised.

ITEM NO.	ACTION	RESPONSIBLE OFFICER	DUE DATE
6.5.1	Sydney North Health Network and Community Northern Beaches to discuss opportunities to work together	Lynelle Hales/ John Kelly	7 October 2021
6.5.2	Sydney North Health Network to share generic vaccine information with the Committee	Lynelle Hales	ASAP

## 6.6 COMMITTEE MEMBER INFORMATION SHARING

[Women and Children First](#) (formerly Manly Warringah Women's Resource Centre) General Manager, Trish Bramble provided the Committee with information relating to domestic violence on the Northern Beaches.

[National Homelessness Week](#) 1-7 August 2021 aims to raise awareness of the impact of homelessness and increase understanding of the issues that lead people into homelessness.

Women and Children First also supports people still living in the family home at risk of domestic violence and those homeless or at risk of homelessness. The last six weeks have been incredibly busy. The service just signed a new four year contract with no increase in funding but with 180% increased demand and still turning people away.

The Premier's Priority to cut rough sleeping by 50% by 2025 has had a huge impact on women and children escaping domestic violence as most of the available social and affordable housing has been taken up by rough sleepers. Crisis temporary accommodation in motels does not address the need, particularly in the current lockdown circumstances. Increased domestic violence response and support is required, more than just a drop in service. Nationally, 7,690 women returned to the home with the perpetrator due to the lack of social and affordable housing last year.

Noted the impact of COVID. Victims are locked down with perpetrators and are reluctant to get AVOs in that situation, children are home from school. Women at increased risk of domestic violence during and in the first 3 months after pregnancy.

The availability of Royal Far West's Drummond House from June to December 2020 filled a great gap however this is no longer available due to redevelopment. Women and children are unfortunately moved out of the Northern Beaches, away from their support network where accommodation is more affordable. Zonta has offered support to some women on temporary visas

in this situation. [Rent Choice Start Safely](#) doesn't work well on the Northern Beaches due to rental subsidies being below the areas high rental rates.

## DISCUSSION

The Committee noted the service's new name and the changes required to Council's website.

CNB acknowledged the housing difficulties for women however, the 'Together Home' for homeless people has been hugely successful to address the number of rough sleepers. To address the significant need, a similar housing subsidy scheme for women and children would be welcomed. Local State and Federal representatives were called upon to make representations to support this proposal and allow women and children to live safely within their community.

Alternative housing options were discussed. Mosman House and Beecroft House are for women over 50 (no children). To activate a support package proposal for urgent temporary accommodation for women and children, the ALH Group was identified as a COVID safe possibility.

[Northern Beaches Family Relationship Centre](#) Manager, Sharon Dale, provided an overview of the core business of the Relationships Australia service located in Dee Why. The presentation, including available programs and Northern Beaches specific statistics, will be circulated to the Committee.

The Centre's core business is families: counselling for families, individuals, couples, family dispute resolution with separating families and educational and parenting groups. Additionally, the service has had a significant increase in the area of domestic violence.

Government funded programs for male victims of domestic violence are being delivered by Relationships Australia:

The [Safer Pathway](#) program – on attending a domestic violence incident, police refer male victims to Safer Pathway where they will receive an offer of support and assistance from a specialist domestic violence support worker. The specialist worker does a safety assessment, offers help with safety planning, connects the person with helpful supports and services, and refers any person identified as being at 'serious threat' of harm to a Safety Action Meeting.

A six week [Men's Choice and Change](#) program is also offered and provides male victims over 16 years of age with individualised case management and support over six sessions and endeavours to provide safety planning, mental health support and personalised referrals for services such as accommodation, family law and counselling. The program is a new 12 month pilot for residents in the Ryde, Sydney City and Northern Beaches local government areas.

Within two weeks of the program launch, over 400 internet clicks accessed Relationship Australia's website.

Noted that crisis accommodation is not available for men with children.

[Taking Responsibility - Men's behaviour change program](#) is a group program (largely court ordered) for men who have committed domestic or family violence in the past but who are willing to move forward and make positive change in their behaviour. Relationships Australia has added a casework component to this program where the perpetrator's partner is also supported.

## DISCUSSION

The lack of knowledge of services available for men as victim of domestic violence was highlighted.

SDECC recognised the opportunity to work collaboratively with Relationships Australia to encourage collective wisdom, reduce silos and increase sector knowledge.





**MINUTES OF COMMUNITY SAFETY COMMITTEE**

**5 AUGUST 2021**

<b>ITEM NO.</b>	<b>ACTION</b>	<b>RESPONSIBLE OFFICER</b>	<b>DUE DATE</b>
6.6.1	Update Council's website with <a href="#">Women and Children First</a> (formerly Manly Warringah Women's Resource Centre)	Rob van den Blink	ASAP
6.6.2	Advocate with the ALH Group opportunities for urgent temporary accommodation for women and children	Jason Falinski / Mayor	ASAP
6.6.3	Share with Zali Steggall and Belinda Volkov the <a href="#">Men's Choice and Change</a> links	Kath Young	ASAP

## **7.0 GENERAL BUSINESS**

Northern Sydney Local Health District's, Melissa Palermo shared with the Committee that Health Promotion and Council are working together on a public art project on the north western corner of Brookvale Community Health Centre.

Protective community factors and funding for young people was raised as an issue. It is a key priority for Council to consider youth issues and work in this area is planned for the near future.

## **SUMMARY OF ACTIONS**

<b>ITEM NO.</b>	<b>ACTION</b>	<b>RESPONSIBLE OFFICER</b>	<b>DUE DATE</b>
1.1	Share Pioneer Clubhouse's well received Acknowledgment of Country with Committee Members	Mayor's Office	ASAP
6.2.	Provide a briefing on the joint Council and RSPCA nuisance cats initiative	Azmeena Kelly	7 October 2021
6.5.1	Sydney North Health Network and Community Northern Beaches to discuss opportunities to work together and provide an update on actions taken.	Lynelle Hales/ John Kelly	7 October 2021
6.5.2	Sydney North Health Network to share generic vaccine information with the Committee	Lynelle Hales	ASAP
6.6.1	Update Council's website with <a href="#">Women and Children First</a> (formerly Manly Warringah Women's Resource Centre)	Rob van den Blink	ASAP
6.6.2	Advocate with the ALH Group opportunities for urgent temporary accommodation for women and children	Jason Falinski / Mayor	ASAP

- 6.6.3 Share with Zali Steggall and Belinda Volkov the Kath Young ASAP  
[Men's Choice and Change](#) links

*The meeting concluded at 10.17am*

This is the final page of the minutes comprising 11 pages  
numbered 1 to 11 of the Community Safety Committee meeting  
held on Thursday 5 August 2021 and confirmed on Thursday 7 October 2021

<b>ITEM 10.2</b>	<b>CONFIRMED MINUTES OF PUBLIC ART WORKING GROUP MEETING ON 2 SEPTEMBER 2021</b>
<b>REPORTING MANAGER</b>	<b>EXECUTIVE MANAGER COMMUNITY, ARTS AND CULTURE</b>
<b>TRIM FILE REF</b>	<b>2021/758745</b>
<b>ATTACHMENTS</b>	<b>1 <a href="#">↓</a> Minutes - Public Art Working Group - 2 September 2021</b>

---

## BRIEF REPORT

---

### PURPOSE

To report the minutes of the Public Art Working Group meeting held on 2 September 2021.

### REPORT

The Public Art Working Group meets quarterly to assist Council achieve the public art aims and objectives outlined in the Northern Beaches Arts and Creativity Strategy, *Connected Through Creativity 2029*, the Public Art Policy and Guidelines, the delivery of the Coast Walk Public Art Strategic Plan, and other public art projects initiated by Council.

The Working Group includes representatives from the local community and elected Councillors and provides informed advice on matters relating to the proposed commissioning and acquisition of permanent public art for the Northern Beaches.

Northern Beaches Council's public art objectives are to:

- Enliven the Northern Beaches with works of public art that will contribute and enhance the character and design of memorable public places.
- Celebrate and reflect the cultural, social and environmental significance of the Northern Beaches, exploring both the historic and contemporary cultural layers of the Northern Beaches through public art outcomes.
- Deliver a distinctive program of permanent and temporary art initiatives to create a cultural connection for the Northern Beaches community.

The discussion at the Working Group meeting of 2 September 2021 included:

- Coast Walk Public Art - Project Updates: including the Aboriginal Art & Storytelling Project, Robert Dunn Reserve (South Mona Vale Headland), McKillop Park in Freshwater, and the Mona Vale and Long Reef Surf Life Saving Clubs.
- Other Public Art Project Updates: including at St David Avenue Park, the Manly Art Gallery and Museum Rooftop Commission and Herminie's Landing.

The Meeting Minutes of 2 September 2021 were endorsed by the Public Art Working Group at its meeting of 4 November 2021.

### LINK TO COUNCIL STRATEGY

This report relates to the Community Strategic Plan Outcome of:

- Places for People - Goal 8: Our neighbourhoods inspire social interaction, inclusion and support health and wellbeing.
- Places for People - Goal 9: Our community is healthy, active and enjoys a broad range of creative, sporting and recreational opportunities.

- Community and Belonging - Goal 10: Our community is stimulated through a diverse range of cultural and creative activities and events.

**FINANCIAL CONSIDERATIONS**

Funding to support the Council's public art program is included in the existing budget. Adoption of the Minutes of the Public Art Working Group will not result in any financial impact. The public art commissions for the Coast Walk are funded from the \$2 million allocated to public art by Council on 27 June 2017 from the Merger Savings Fund.

**ENVIRONMENTAL CONSIDERATIONS**

The noting of the minutes of the Public Art Working Group does not present matters that will create adverse environmental impact.

**SOCIAL CONSIDERATIONS**

The Working Group provides valuable advice relating to social and community-based outcomes. It includes involvement and engagement with a broad range of stakeholders.

**GOVERNANCE AND RISK CONSIDERATIONS**

The Working Group is conducted according to Council's governance framework and adopted terms of reference.

---

**RECOMMENDATION OF DIRECTOR COMMUNITY AND BELONGING**

That Council note the Public Art Working Group meeting minutes of 2 September 2021.

---





# MINUTES

## PUBLIC ART WORKING GROUP

held online via Teams on

**THURSDAY 2 SEPTEMBER 2021**

**Minutes of the Public Art Working Group**  
**held on Thursday 2 September 2021**  
**online via Teams**  
**Commencing at 6:00pm**

**ATTENDANCE:**

**Committee Members**

Cr Penny Philpott	Chairperson & Councillor
Cr Sue Heins	Councillor
Cr Kylie Ferguson	Councillor
Ashley McDonald	Community member
Billie Routledge	Community member
John Pearson	Community member
Auntie Clair Jackson	Community member
Marissa Bateman	Community member
Penny Polkinghorne	Community member
Simon Barrett	Community member

**Council Officer Contacts**

Kylie Walshe	Executive Manager Community, Arts & Culture
Josephine Bennett	Manager Arts & Culture
Christiane Statham	Public Art Coordinator

## **1.0 ACKNOWLEDGEMENT OF COUNTRY**

The Chair acknowledged the traditional custodians of the land on which the meeting gathered, and paid respect to Elders past and present.

## **2.0 APOLOGIES**

Apologies were received from:

- Marissa Bateman, Community member
- Aunty Claire Jackson, Community member
- Ashley McDonald, Community member
- Eliza Pross, Community member

## **3.0 DISCLOSURES OF INTEREST**

There were no disclosures of pecuniary or non-pecuniary conflicts of interest.

## **4.0 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS**

### **4.1 MINUTES OF PUBLIC ART WORKING GROUP MEETING HELD 24 JUNE 2021**

#### **RECOMMENDATION**

That the Minutes of the Public Art Working Group meeting held 24 June 2021, copies of which were previously circulated to all Members, are hereby confirmed as a true and correct record of the proceedings of that meeting.

## **5.0 ACTIONS UPDATE**

Nil

## **6.0 AGENDA ITEMS**

### **6.1 COAST WALK PUBLIC ART - PROJECT UPDATES**

#### **DISCUSSION**

Staff updated the Public Art Working Group on progress with Coast Walk Public Art projects, including the Aboriginal Art & Storytelling Project, Robert Dunn Reserve (South Mona Vale Headland), McKillop Park Freshwater, and Mona Vale and Long Reef Surf Life Saving Clubs.

Amanda Jane Reynolds of Stella Stories, who had planned to attend the meeting and present to the Working Group her plans for community engagement for the Robert Dunn Reserve project, was unwell and unable to attend this meeting. The Public Art Working Group requested that staff reschedule the presentation from Amanda Jane Reynolds as soon as possible.

Staff noted that project timelines may be impacted by the ongoing Covid lockdown in Sydney.

The Public Art Working Group recommend that staff research the possibility of documenting public art project fabrications and installations via short films and videos, which could be published via Council's social media platforms. Staff will investigate this possibility.

---

#### **RECOMMENDATION OF PUBLIC ART COORDINATOR**

That the information be received and noted.

## 6.2 OTHER PUBLIC ART PROJECTS - UPDATE

### DISCUSSION

Staff provided an update on other public art projects, including;

#### St David Avenue Park

Staff presented an update on this project, which will be fabricated and installed by mid-November, if Covid lockdowns do not impact the transport of artwork from Melbourne to Sydney. The Public Art Working Group are supportive of this project and suggest that staff collaborate with the Events team on a launch event.

#### Manly Art Gallery & Museum Rooftop Commission

Staff presented an updated design concept for this project, by artist Elliott Routledge. The Public Art Working Group enthusiastically support the new design and note that the work can be relocated in future if required. The updated design will be included in the Development Application for this project.

#### Herminie's Landing

Staff presented an update on this project, which is fabricated and stored at Singleton Moore Signs in Kirrawee. The family of Herminie Swainston have requested that installation take place when Covid lockdown is lifted. The Public Art Working Group is supportive of this project.

---

### RECOMMENDATION OF PUBLIC ART COORDINATOR

That the information be received and noted.

## 7.0 GENERAL BUSINESS

There was no other business.

### SUMMARY OF ACTIONS

ITEM NO.	ACTION	RESPONSIBLE OFFICER	DUE DATE
6.1	Staff to investigate potential budgets for a series of short films of Coast Walk Public Art projects.	Christiane Statham	1 November 2021
6.2	Staff follow up with relevant department on a launch event for St David Avenue Park	Christiane	1 November 2021

*The meeting concluded at 7.15pm*

This is the final page of the minutes comprising 5 pages  
numbered 1 to 5 of the Public Art Working Group meeting  
held on Thursday 2 September 2021 and confirmed on 4 November 2021

## 12.0 PLANNING AND PLACE DIVISION REPORTS

ITEM 12.1	FIRE & RESCUE NSW INSPECTION REPORT - 130 FRENCHS FOREST ROAD (WEST), FRENCHS FOREST
REPORTING MANAGER	EXECUTIVE MANAGER ENVIRONMENTAL COMPLIANCE
TRIM FILE REF	2021/726722
ATTACHMENTS	<ol style="list-style-type: none"><li>1 <a href="#">Fire &amp; Rescue NSW Inspection Report - 130 Frenchs Forest Road (West) Frenchs Forest</a></li><li>2 <a href="#">Notice of Intention to give an Order (Fire Safety Audit) - 130 Frenchs Forest Road (West) Frenchs Forest</a></li></ol>

---

### SUMMARY

---

#### PURPOSE

Council has received an inspection report from Fire & Rescue NSW (FRNSW) (Attachment 1), in relation to a property at 130 Frenchs Forest Road (West), Frenchs Forest.

FRNSW has powers under Section 9.32 of the Environmental Planning and Assessment Act 1979 (EP&A Act) to carry out inspections of buildings and is required to forward its findings and recommendations to Council.

At a result of an investigation undertaken by Council's Fire Safety team this report recommends that a Fire Safety Order No.1 be issued to ensure that adequate fire safety systems are provided to the property.

#### EXECUTIVE SUMMARY

FRNSW has powers under Section 9.32 of the Environmental Planning and Assessment Act 1979 (EP&A Act) to carry out inspections of buildings and is required to forward its findings and recommendations to Council.

Council must table such reports and recommendations at the next meeting of Council to determine whether it will exercise its powers to give a Fire Safety Order. Notice of Council's determination must be provided to FRNSW.

---

#### RECOMMENDATION OF DIRECTOR PLANNING AND PLACE

That Council:

1. In accordance with the Environmental Planning and Assessment Act 1979, exercise its powers to issue a Fire Safety Order No.1 to address the identified fire safety deficiencies at 130 Frenchs Forest Road (West) Frenchs Forest.
  2. Notify the determination of this matter to Fire & Rescue NSW (FRNSW).
-

---

## REPORT

---

### BACKGROUND

Council received an inspection report from Fire & Rescue NSW dated 1 September 2021 in relation to 130 Frenchs Forest Road (West), Frenchs Forest, as shown in Attachment 1 of this Report.

Part 8 of Schedule 5, section 17 (2), (3) and (4) of the Environmental Planning and Assessment Act 1979 (EP&A Act) requires Council to table such reports and any recommendations made at the next meeting of Council.

Council is also to determine whether to issue a Fire Safety Order pursuant to section 9.34 and Part 2, Schedule 5 of the EP&A Act.

FRNSW conducted an inspection of the building on 28 April 2021 and the following items of concern were identified during the inspection:

#### 1. Essential Fire Safety Measures

- 1A. *Fire Hydrants – The building appears to have a total floor area greater than 500m<sup>2</sup> and has not been provided with a fire hydrant system, contrary to the requirements of Clause E1.3 of the NCC.*

#### 2. Access & Egress

- 2A. *Path of Travel – The required exit from the western elevation of the premises is not provided with an unobstructed, clear path of travel to the road, contrary to the requirements of D1.10(b) of the NCC. In that regard, multiple gates/fences have been constructed between the premises and the property boundary, along the path of travel to the road. The gates do not appear to have latching compatible with the requirements of D2.21 of the NCC.*
- 2B. *Exit Signs – No exit signage was visible from within the communal room to the rear of the premises, contrary to the requirements of Clause E4.5 of the NCC.*
- 2C. *Threshold - The threshold of the exit doorway to the western elevation of the premises incorporates a step more than 190 mm above the finished surface of the ground to which the doorway opens, contrary to the requirements of Clause (NSW) D2.15 (e)(ii) of the NCC.*
- 2D. *Evacuation Plan – The evacuation plan posted at the premises does not accurately reflect the 'as built' structure, specifically at the communal room.*

*FRNSW is therefore of the opinion that there are inadequate provisions for fire safety within the building.*

The property is being used as boarding house that was approved under development consent (DA2017/1022) issued by the NSW Land and Environment Court.

Council staff were unable to gain access to the common property areas and carried out an external inspection on 15 September 2021 to investigate the issues raised by FRNSW, and concur with the opinion of FRNSW that the fire safety and egress provisions are inadequate for the building. Accordingly, a Fire Safety Order No. 1 is recommended to be issued, requiring the owners to address the matters listed in the FRNSW Report. A Notice of Intention to give an Order (Fire Safety Audit) has been issued and provided in Attachment 2.

**LINK TO STRATEGY**

This report relates to the Community Strategic Plan Outcome of:

- Good Governance - Goal 19: Our Council is transparent and trusted to make decisions that reflect the values of the community.

**FINANCIAL CONSIDERATIONS**

The recommendations of this report pose no financial impact on Council.

**SOCIAL CONSIDERATIONS**

Ensuring adequate fire safety measures are provided within buildings helps to minimise serious injury and loss of life within the Council area and as such has significant social benefit.

**ENVIRONMENTAL CONSIDERATIONS**

Installation of any additional fire safety measures as a result of recommendations contained within this report will have minimal Environmental Impacts.

**GOVERNANCE AND RISK CONSIDERATIONS**

Council is required under the Environmental Planning and Assessment Act 1979 to table FRNSW inspection reports and make a determination whether or not to issue a Fire Safety Order. Failure to do so would be a breach of legislation and could create a public safety risk by failing to address any fire safety deficiencies identified



Unclassified



File Ref. No: BFS20/13 (10071)  
TRIM Ref. No: D21/98088  
Contact: Conor Hackett

1 September 2021

General Manager  
Northern Beaches Council  
PO Box 82  
MANLY NSW 1655

Email: [council@northernbeaches.nsw.gov.au](mailto:council@northernbeaches.nsw.gov.au)

Attention: Manager Compliance/Fire Safety

Dear Sir / Madam

**Re: INSPECTION REPORT  
'TWENTY 86'  
130 FRENCHS FOREST ROAD WEST, FRENCHS FOREST ("the premises")**

Fire & Rescue NSW (FRNSW) received correspondence in relation to the adequacy of the provision for fire safety in connection with 'the premises'.

The correspondence stated that:

- *Building is 3 level, Boarding house / shrt term accomm.*
- *2 levels accomm with undergrnd car park.*
- *Not connected to brigade.*
- *51 station being called to alarm ringing on a daily basis.*
- *No occupants evacuating, and also are in belief that alarm is calling brigade.*
- *We are often being called to attend after alarm has been operating for 30 mins.*
- *Occupants are short term / Many Cald and NESB,including students.*
- *Building is operating as Boarding House / short term accomm.*
- *Detectors are located within a meter of kitchenette cooking areas with out adequate ventilation.*
- *Owners / managers have removed there details from strata info board.*
- *There is No fire safety statement displayed.*

Fire and Rescue NSW

ABN 12 593 473 110

[www.fire.nsw.gov.au](http://www.fire.nsw.gov.au)

Community Safety Directorate  
Fire Safety Compliance Unit

1 Amarina Ave  
Greenacre NSW 2190

T (02) 9742 7434  
F (02) 9742 7483

[Firesafety@fire.nsw.gov.au](mailto:Firesafety@fire.nsw.gov.au)

Page 1 of 3

Unclassified

**Unclassified**

Pursuant to the provisions of Section 9.32 (1) of the *Environmental Planning and Assessment Act 1979* (EP&A Act), an inspection of 'the premises' on 28 April 2021 was conducted by Authorised Fire Officers from the Fire Safety Compliance Unit of FRNSW.

The inspection was limited to the following:

- A visual inspection of the essential Fire Safety Measures as identified in this report only.
- A conceptual overview of the building, where an inspection had been conducted without copies of the development consent or copies of the approved floor plans.

On behalf of the Commissioner of FRNSW, the following comments are provided for your information in accordance with Section 9.32 (4) and Schedule 5, Part 8, Section 17(1) of the EP&A Act. Please be advised that Schedule 5, Part 8, Section 17(2) requires any report or recommendation from the Commissioner of FRNSW to be tabled at a Council meeting.

**COMMENTS**

This report is limited to observations and sections of the building accessed at the time of the inspection, including potential deviations from the National Construction Code 2019 Building Code of Australia – Volume One (NCC). Please be advised that whilst the report is not an exhaustive list of non-compliances, the items as listed may contradict development consent approval. In this regard, it is at council's discretion as the appropriate regulatory authority to consider the most appropriate action and determine whether an investigation is required.

The following items were identified as concerns during the inspection:

1. Essential Fire Safety Measures
  - 1A. Fire Hydrants – The building appears to have a total floor area greater than 500m<sup>2</sup> and has not been provided with a fire hydrant system, contrary to the requirements of Clause E1.3 of the NCC.
2. Access & Egress
  - 2A. Path of Travel – The required exit from the western elevation of the premises is not provided with an unobstructed, clear path of travel to the road, contrary to the requirements of D1.10(b) of the NCC. In that regard, multiple gates/fences have been constructed between the premises and the property boundary, along the path of travel to the road. The gates do not appear to have latching compatible with the requirements of D2.21 of the NCC.
  - 2B. Exit Signs – No exit signage was visible from within the communal room to the rear of the premises, contrary to the requirements of Clause E4.5 of the NCC.

**Unclassified**

- 2C. Threshold - The threshold of the exit doorway to the western elevation of the premises incorporates a step more than 190 mm above the finished surface of the ground to which the doorway opens, contrary to the requirements of Clause (NSW) D2.15 (e)(ii) of the NCC.
- 2D. Evacuation Plan – The evacuation plan posted at the premises does not accurately reflect the 'as built' structure, specifically at the communal room.

FRNSW is therefore of the opinion that there are inadequate provisions for fire safety within the building.

**RECOMMENDATIONS**

FRNSW recommends that Council:

Inspect and address any other deficiencies identified on 'the premises', and require item no. 1 and 2 of this report be addressed appropriately.

This matter is referred to Council as the appropriate regulatory authority. FRNSW therefore awaits Council's advice regarding its determination in accordance with Schedule 5, Part 8, Section 17 (4) of the EP&A Act.

Should you have any enquiries regarding any of the above matters, please do not hesitate to contact Conor Hackett of FRNSW's Fire Safety Compliance Unit on (02) 9742 7434. Please ensure that you refer to file reference BFS20/13 (10071) for any future correspondence in relation to this matter.

Yours faithfully



Edren Ravino  
Senior Building Surveyor  
Fire Safety Compliance Unit



15 October 2021



Orchard 1 Pty Limited  
C/- Skyline Real Estate  
3/14 Frenchs Forest Road East  
FRENCHS FOREST NSW 2086

Dear Sir/Madam

**Notice of Intention to Issue an Order (Audit)**

**Legislation:** Notice issued under the Environmental Planning and Assessment Act 1979

**Premises:** Lot 2 DP 25713, 130 Frenchs Forest Road West FRENCHS FOREST NSW 2086

**Ref No:** EPA2021/0243

It has been brought to the attention of Council that the abovementioned premises is deficient in terms of fire safety provisions.

Once Council is aware that an existing building is deficient in certain aspects of fire safety, it has a duty of care to ensure that the building provides an acceptable level of fire safety to the occupants of the building.

Accordingly, please find attached a Notice of Intention to Issue a Fire Safety Order on the abovementioned premises requiring a Fire Safety Audit to be carried out.

All owners and other interested persons must be advised of the Notice of Intention.

If you require any further information in relation to this matter, please contact Council's Building Surveyor, Shane Blix on 8495 6529 during normal business hours between 8:30am to 5:00pm or via [council@northernbeaches.nsw.gov.au](mailto:council@northernbeaches.nsw.gov.au)

Yours faithfully



Shane Blix  
Building Surveyor

- cc Fire Safety Branch - Fire & Rescue NSW  
Email [FireSafety@fire.nsw.gov.au](mailto:FireSafety@fire.nsw.gov.au)
- cc Skyline Real Estate  
Email [Tanya@skylinerealestate.com.au](mailto:Tanya@skylinerealestate.com.au)
- cc Orchard 1 Pty Ltd  
Email [dino.dicosta@meadpoint-asia.com](mailto:dino.dicosta@meadpoint-asia.com)  
[larry.sperling@meadpoint-asia.com](mailto:larry.sperling@meadpoint-asia.com)  
[wenloong.lw@meadpoint-asia.com](mailto:wenloong.lw@meadpoint-asia.com)



## NORTHERN BEACHES COUNCIL NOTICE OF INTENTION TO GIVE A DEVELOPMENT CONTROL ORDER

*Under The Environmental Planning and Assessment Act, 1979 (NSW)  
Section 9.3, Schedule 5 PART 2 (FIRE SAFETY ORDER NO: 1)*

<b>DATE:</b>	15 October 2021
<b>TO WHOM:</b>	Orchard 1 Pty Limited C/- Skyline Real Estate 3/14 Frenchs Forest Road East <b>FRENCHS FOREST NSW 2086</b>
<b>PREMISES:</b>	Lot 2 DP 25713, 130 Frenchs Forest Road West <b>FRENCHS FOREST NSW 2086</b>

You are hereby given **Notice of intention** to issue an **Order No 1** pursuant to schedule 5, part 2 of the *Environmental Planning and Assessment Act, 1979 (NSW)* (the 'Act') that the Northern Beaches Council, as the appropriate authority under the Act, has been made aware that provisions for fire safety awareness are not adequate to prevent fire, suppress fire or prevent the spread of fire or ensure or promote the safety of persons in the event of fire on the above premises.

Prior to the Order being given you may make representations to Council's Fire Safety Specialist on or before **15 November 2021**.

- (1) why the Order should not be given;
- (2) the terms of the Order;
- (3) the period of compliance with the Order.

In making representations you may be represented by a barrister, solicitor or agent. Alternatively, you may ignore this Notice and an Order will be given either in the same terms as intended or with modified terms.

### DESCRIPTION OF THE ORDER THE COUNCIL INTENDS TO GIVE:

**ORDER NO. 1**

#### TO DO WHAT:

1. Engage the services of a Registered Building Surveyor (unrestricted or all classes of buildings) or Registered Fire Safety Certifier accredited under NSW Fair Trading to carry out a Building Code of Australia (BCA) Fire Safety Audit of the premises, that is based on inspection(s) of the building in terms of the deemed-to-satisfy fire safety



provisions. A list of Accredited Certifiers can be found at <https://search.bpb.nsw.gov.au/PublicRegister/RegistrationSearch.aspx>

2. Having regard to the Fire Safety Performance Requirements of the Building Code of Australia, the **Registered Building Surveyor or Registered Fire Safety Certifier** is to incorporate the results of the Fire Safety Audit of the premises into a Report, Strategy and Recommendations in order to provide an adequate provision of fire safety to prevent fire, suppress fire, prevent the spread of fire and ensure or promote the safety of persons in the event of fire.
3. The Fire Safety Audit of the property must specifically cover all relevant clauses within section C, D and E of the current Building Code of Australia, reflecting compliance, non-compliance or not applicable in the circumstances and a suitable checklist is to accompany the Report.
4. A Schedule of existing and proposed Essential Fire Safety measures including their Standard of Performance must be included in the Strategy.
5. The Report and Recommendations must be submitted to Council for its consideration and approval prior to implementation of any proposed works.
6. A proposed timetable of works is to accompany the Recommendations.
7. Any BCA performance based solutions prepared by other stakeholders to address fire safety matters in the premises must be fully reviewed by the suitably qualified Registered Building Surveyor or Registered Fire Safety Certifier accepted, incorporated and annexed into the final **BCA Fire Safety Audit Report**.

#### **REASONS FOR THE ORDER:** (Schedule 5, Part 4, clause 5 of the Act)

Council has received correspondence from NSW Fire Rescue dated 1 September 2021 with regards to the adequacy of provision for fire safety in connection with the premises.

#### **PERIOD OF COMPLIANCE WITH THE ORDER**

**Within Ninety (90) days. (Submission of Fire Safety Audit to Council)**

#### **FAILURE TO COMPLY WITH THE ORDER**

##### OFFENCE

It is an offence against the *Environmental Planning and Assessment Act 1979* (NSW) not to comply with any Order: see Part 9, of Division 9.3, Clause 9.37 of the *Environmental Planning and Assessment Act 1979* (NSW). In the event that an Order is issued and you do not comply, Council may issue penalty infringement(s) or commence Court Proceedings to compel compliance and / or undertake a criminal prosecution.

##### PENALTY

The maximum penalty for non-compliance with this order is (a) in case of a corporation \$5 million, and for a continuing offence a further \$50,000 for each day the offence continues; or (b) in the case of an individual \$1 million, and for a continuing offence a further \$10,000 for each day the offence continues: see Part 9, Division 9.6, Clause 9.52 of the *Environmental Planning and Assessment Act 1979* (NSW).

##### EXECUTION OF ORDER BY COUNCIL

If you fail to comply with the terms of an Order Council may do all such things as are necessary or convenient to give effect to the terms of the Order, including the carrying out of



any work required by the Order, and may, among other things, recover from you the costs incurred by Council in so doing: see Part 11, Clause 34 of Schedule 5 of the *Environmental Planning and Assessment Act 1979*.

#### COMPLIANCE COSTS

Schedule 5 Part 12 of the EP&A Act 1979 and clause 281C of the Environmental Planning and Assessment Regulation 2000 allows **compliance cost notices** to be issued by Council to you in respect to all or any reasonable costs or expenses incurred by Council in connection with:

- (a) monitoring action under the order, and
- (b) ensuring that the order is complied with, and
- (c) any costs or expenses relating to an investigation that leads to the giving of the order, and
- (d) any costs or expenses relating to the preparation or serving of the Notice of intention to give an order, and
- (e) any other matters associated with the Order.

#### RIGHT OF APPEAL AGAINST ORDER

If you wish to appeal against an Order you must appeal to the **Land and Environment Court**, Level 4, 225 Macquarie Street, Sydney NSW 2000, within **28 days** after the service of the Order on you: see Part 8, Division 8.5, Clause 8.18 of the *Environmental Planning and Assessment Act 1979*.



Shane Blix  
Building Surveyor



## 14.0 WORKFORCE AND TECHNOLOGY DIVISION REPORTS

ITEM 14.1	END OF TERM REPORT 2017-2021
REPORTING MANAGER	EXECUTIVE MANAGER STRATEGY AND PERFORMANCE
TRIM FILE REF	2021/727490
ATTACHMENTS	1 <a href="#">↓</a> Northern Beaches Council end of Term Report 2017-2021

---

### BRIEF REPORT

---

#### PURPOSE

To report on Council's progress in implementing SHAPE 2028, Northern Beaches' Community Strategic Plan (CSP), for the period 2017-2021

#### REPORT

In 2016-2017 Northern Beaches Council developed in consultation with the community 'SHAPE 2028', Northern Beaches' first Community Strategic Plan with a 10-year outlook. This was adopted by Council on 16 April 2018.

The End of Term Report 2017-2021 provides an update on Council's progress towards achieving SHAPE 2028 and our community's vision for '*a safe inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment*'. This report is a requirement under s428(2) of the *Local Government Act 1993*, and forms part of Council's Integrated Planning and Reporting (IP&R) Framework. The End of Term Report is defined by the NSW Premier & Cabinet Division of Local Government as a 'report on council's achievement in implementing the Community Strategic Plan over the previous four years.

The End of Term Report is at **Attachment 1**. The Report's structure reflects the eight Outcomes of SHAPE 2028 and includes progress against measures.

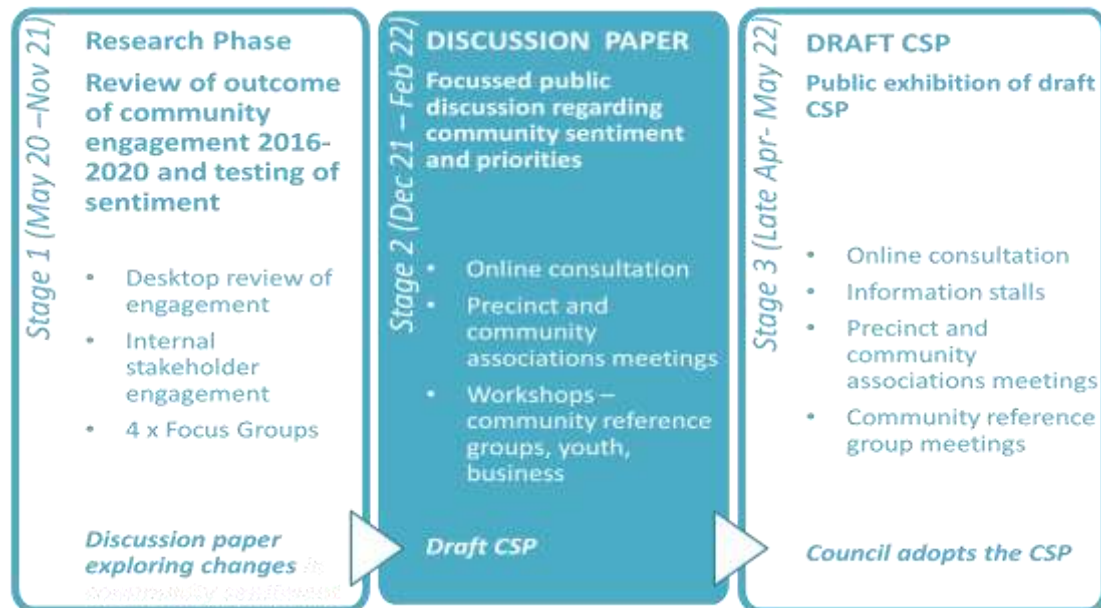
#### Review of the Community Strategic Plan

The End of Term Report will also inform the review of SHAPE 2028. The newly elected Council will need to review and endorse the existing community strategic plan or develop and endorse a new community strategic plan covering a period of at least the next 10 years by 30 June 2022.

This review is already underway. Figure 1 below provides an overview of the review, how it is being staged, timing and key stakeholders. Stage 1 of the review is being finalised. The discussion paper exploring changes in community sentiment will be publicly exhibited after the Council elections in December 2021 and will be supported by a range of engagement activities.



Figure 1 Overview of review of SHAPE 2028



## LINK TO COUNCIL STRATEGY

This report relates to the Community Strategic Plan Outcome of:

- Good Governance - Goal 19: Our Council is transparent and trusted to make decisions that reflect the values of the community.

## FINANCIAL CONSIDERATIONS

The recommendations of this report pose no financial impact on Council.

## ENVIRONMENTAL CONSIDERATIONS

The recommendation of this report poses no environmental impacts

## SOCIAL CONSIDERATIONS

The recommendation of this report poses no social impacts

## GOVERNANCE AND RISK CONSIDERATIONS

The End of Term Report has been prepared in accordance with s428 of the Act and will be appended to the Annual Report 2020/21 and submitted to the Minister for Local Government by 30 November 2021. The report is presented to the final meeting of the outgoing Council for noting in accordance with the Division of Local Governments, *Integrated Planning and Reporting Manual*, March 2013 (Essential Element 1.10).

## RECOMMENDATION OF DIRECTOR WORKFORCE AND TECHNOLOGY

That:


1. Council note the End of Term Report 2017-2021.
2. The End of Term Report be appended to the Annual Report 2020/21 and submitted to the Minister for Local Government by 30 November 2021.

# Northern Beaches

## End of Term Report 2017-2021

A progress report on Shape 2028

northern  
beaches  
council



### Acknowledgement of Country

We acknowledge the traditional owners of this land and elders past, present and future. We recognise Aboriginal people as the original custodians of the Northern Beaches.

## Why we produce the End of Term Report

3

The End of Term (EOT) Report provides an update on our progress towards achieving Shape 2028, our community's vision for a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment. This report is a requirement under the NSW Local Government Act 1993, and forms part of Council's Integrated Planning and Reporting (IP&R) Framework. The End of Term Report is defined by the NSW Premier & Cabinet Division of Local Government as a 'report on council's achievements in implementing the Community Strategic Plan over the previous four years'.



## Message from the Chief Executive Officer



Northern Beaches Council has evolved during this term of Council, from a newly established organisation to a leader in Local Government.

This End of Term Report highlights our progress towards our community's vision to be a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment, as outlined in the 10-year Community Strategic Plan (CSP), Shape 2028.

This term has not been without its challenges. Our community has demonstrated immense resilience through local storms and flooding, the threat of bushfires and the COVID-19 pandemic.

We adopted a best-practice Emergency Management Framework to ensure Council responds swiftly, compassionately and pragmatically to help our community manage and recover from devastation.

We worked hard to support our local community during the COVID-19 pandemic, ensuring that our services could continue wherever possible. We also focused on support for our local business community who were hit hard by lockdown periods through our business support packages and programs.

Council achieved more than double the State Government's \$76.3 million estimated savings over 10 years from amalgamation, which have been reinvested into the community through Council's operational and capital projects, placing Council in a strong financial position.

The CSP was prepared in collaboration with the community through extensive community engagement to understand the aspirations for the area. It is underpinned by a suite of strategies and plans, to guide Council and key stakeholders in bringing the community's vision to life.

During this term, Council won awards and commendations across all outcome areas of the CSP, reinforcing our place as a leader in industry.

In 2019 and 2020 we won the NSW state titles of the Local Government Management Challenge. We went on to compete in the Australasian titles in both years and were awarded runners up in 2020.

We achieved silver partnership recognition as part of the NSW Government Sustainability Advantage Recognition Scheme demonstrating our achievements and ongoing commitment to environmental sustainability. Key achievements included securing a contract to shift to 100 percent renewable electricity across all 382 major sites and partnering with Ausgrid to accelerate the replacement of our residential streetlights with LEDs, reducing carbon emissions and saving Council \$1.7 million in energy consumption costs and maintenance over 10 years.

We worked closely with the community to develop a new brand for the Northern Beaches, developing a united identity, strengthening our community connection and improving our ability to market our local area.

The achievements of this Council during the term are significant and a reflection of the work of our Councillors and staff. I would like to thank all those who have contributed to the positive outcomes in our community and am proud to lead our thriving organisation.



**Ray Brownlee PSM**  
Chief Executive Officer

**Council's 2021 COVID-19 lockdown efforts\***



**73,310 library items** were borrowed through **33,239 deliveries** through **Library2U home deliveries**



**Children's Services** continued to **deliver childcare for essential workers**



over **3,000 native plants** were distributed through the **Backyard Habitat Program**



over **600 Click and Create craft kits** went to homes



over **400 locals** joined our **environment, waste and school webinars**



**100s of newsletters and updates** were sent out, as well as numerous **social media posts** published and **signage** put up to keep everyone informed of the evolving situation



our **Meals on Wheels** service continued when it was needed most, with welfare checks moved to the phone to make sure each of our clients was doing okay



over **400 bottles of hand sanitiser** and **1,000 masks** were distributed to **services and groups that needed it**



our **cleansing and waste collection staff increased** their rounds to make sure our **public facilities were hygienic**.

\* Covering the lockdown period June - October 2021

## Scene Setting with the Community Strategic Plan (CSP)

Northern Beaches – a safe, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.

### ● Environment

#### Protection of the environment

##### Goal 1

Our bushland, coast and waterways are protected to ensure safe and sustainable use for present and future generations.

##### Goal 2

Our environment and community are resilient to natural hazards and climate change

##### Goal 3

Our community is well-supported in protecting the environment

#### Environmental sustainability

##### Goal 4

Our Council is recognised as a community leader in environmental sustainability

##### Goal 5

Our built environment is developed in line with best practice sustainability principles

##### Goal 6

Our community will continue to work towards sustainable use of resources

### ● Social

#### Places for people

##### Goal 7

Our urban planning reflects the unique character of our villages and natural environment and is responsive to the evolving needs of our community

##### Goal 8

Our neighbourhoods inspire social interaction, inclusion and support health and wellbeing

##### Goal 9

Our community is healthy, active and enjoys a broad range of creative, sporting and recreational opportunities

#### Community and belonging

##### Goal 10

Our community is stimulated through a diverse range of cultural and creative activities and events

##### Goal 11

Our community feels safe and supported

##### Goal 12

Our community is friendly and supportive

● Economic

**Vibrant local economy**

**Goal 13**

Our businesses are well-connected and thrive in an environment that supports innovation and economic growth

**Goal 14**

Our economy provides opportunities that match the skills and needs of the population

**Goal 15**

Our centres attract a diverse range of businesses providing opportunities for work, education, leisure and social life

**Transport, infrastructure and connectivity**

**Goal 16**

Our integrated transport network meet the needs of our community

**Goal 17**

Our community can safely and efficiently travel within and beyond Northern Beaches

**Goal 18**

Our community can easily connect and communicate through reliable communication technologies

● Civic

**Good governance**

**Goal 19**

Our council is transparent and trusted to make decisions that reflect the values of the community

**Goal 20**

Our Council efficiently and effectively responds to, and delivers on the evolving needs of the community

**Partnership and participation**

**Goal 21**

Our community is actively engaged in decision making processes

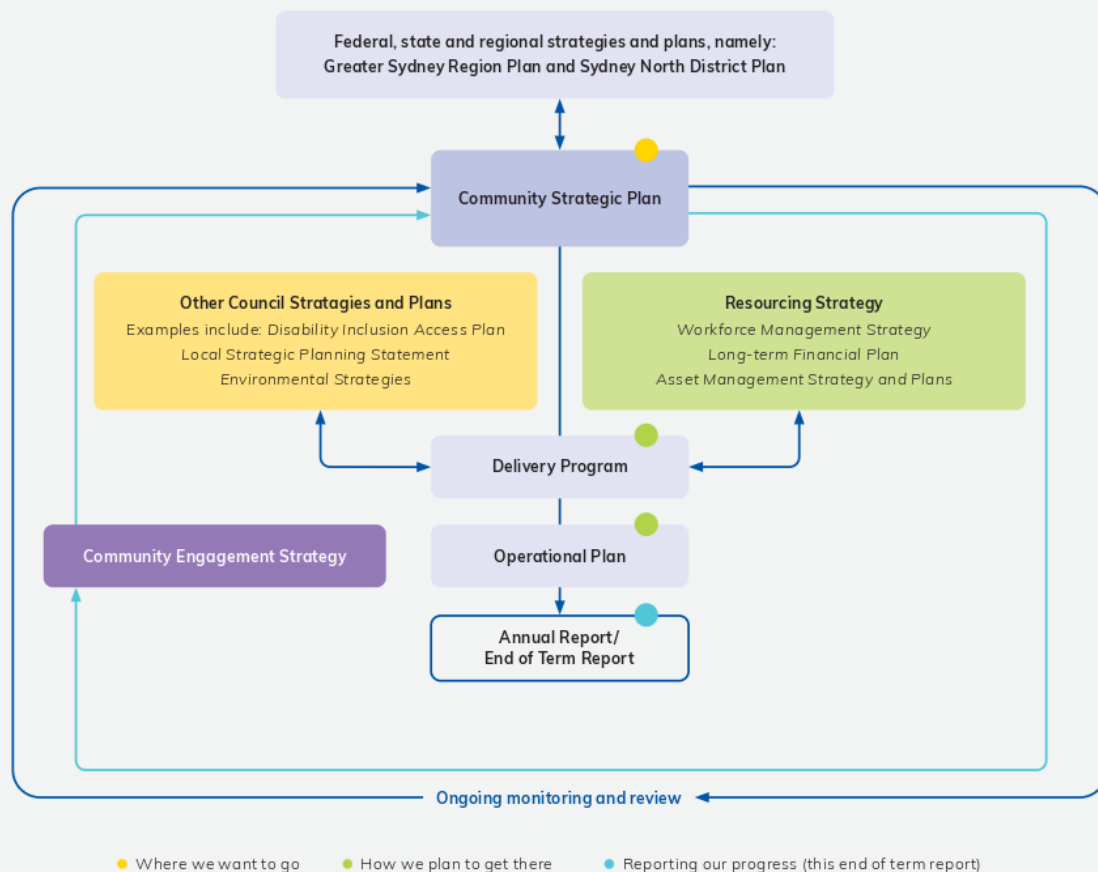
**Goal 22**

Our Council builds and maintains strong partnerships and advocates effectively on behalf of the community



## How Council delivers on the CSP and Community Vision

The IP&R framework recognises that Council plans and policies do not exist in isolation and are all connected to deliver community outcomes. The IP&R framework is demonstrated in the diagram below.



## How Council measures progress

A range of community indicators were developed to measure our progress towards delivering the shared vision of the CSP.

These indicators were selected to monitor the effectiveness of community outcomes across the Northern Beaches Local Government Area (LGA). Each indicator is measured using data collected by Council, Government and/or community-based agencies. Some indicators rely on Australian Bureau of Statistics (ABS) data collected every five years. Community indicators will be reviewed in the next version of the CSP to be delivered in 2022.

The following sections of this report provide an overview of Council's eight community outcomes. It includes data that reports on community indicators and Council's progress towards achieving our community's goals over the past three years.

### Icon Key

Community measure on target	✓
Community measure off target	✗

10

# Protection of the environment

## Community aspirations

11

***'We aspire to protect the natural and built environment from the risks and impacts of global and local pressures.'***

The Northern Beaches is proud to be surrounded by an extraordinarily beautiful environment. Our beaches, coast and waterways are such a unique and valuable asset for our community. Our aspirations in 2018 were to protect the environment for its own inherent value and to benefit current and future generations.

To achieve these outcomes over the next ten years, our community goals were identified in the Community Strategic Plan as:

- Our bushland, coast and waterways are protected to ensure safe and sustainable use for present and future generations
- Our environment and community are resilient to natural hazards and climate change
- Our community is well-supported in protecting the environment.

## Making progress 2017 - 2021

**Protect. Create. Live: the Northern Beaches Environment and Climate Change Strategy 2040** was adopted by Council in December 2019 following extensive community and stakeholder engagement and significant research. The strategy outlines our plan for a healthy and diverse natural environment that is respected, supported and celebrated. The award-winning strategy includes bold aspirations and commitments, aimed at driving urgent and ongoing action to address environmental challenges and serves to guide Council's environment-related decisions and actions.

### Emergency management

Council embraced a new approach to revolutionise its emergency and disaster response, adopting a best-practice Emergency Management Framework based on the internationally recognised Australian Inter-Service Incident Management System (AIIMS2). The framework ensures Council responds swiftly, compassionately and pragmatically to help our community manage and recover from devastation.

Combined with Council's new Business Continuity Planning Program, the organisation was well prepared and highly effective in supporting the community through significant emergencies including bushfire threats, flooding and evacuations, coastal erosion, extended power outages and the threats and impacts of COVID-19.

### Council environmental advocacy

Northern Beaches Council took a stand on a variety of environmental issues. In August 2019, Council declared a climate emergency seeking state and federal government support to mitigate the impacts of climate change. Council also expressed its opposition to plans for offshore drilling on the Northern Beaches, declaring drilling platforms for gas and oil exploration would harm marine life and disrupt dolphin and whale migration. In April 2021, Council called on the NSW Government to remove shark nets on beaches in the local area and replace them with a combination of modern and effective alternative shark mitigation strategies that maintain or improve swimmer safety and reduce unwanted bycatch of non-target species.

### Investment in regenerating habitats

Almost 4,000 hectares of bush were regenerated to improve native habitats and reduce the impact of invasive species. More than 20,000 native plants and trees were planted in bushland, increasing the extent and quality of habitats for many threatened species. Council's successful regeneration outcomes has resulted in Council obtaining grant funding from the NSW government for further regeneration projects.

### Backyard Habitat program

A new Backyard Habitat program launched, with over 5,200 native plants delivered to residents during COVID lockdowns in 2020 and 2021. The plants were propagated from locally sourced seeds at Manly Dam and Curl Curl community nurseries and delivered to over 1,750 local residents. The program has seen strong uptake from residents interested in conserving wildlife habitat in their own backyard and in volunteering for Bushcare.

Greener Communities team members





#### Preparing for bushfires

Council worked with local agencies to enhance our management of bushfire risk. This included the development of a new Bushfire Management Policy and the certification of the Bush Fire Prone Land Map, which was developed in partnership with NSW Rural Fire Service. Several practical actions were also taken to build local resilience and help keep our community safe from the threat of bushfires. Over 40 hazard reduction burns were completed in advance of the Bush Fire Danger Period. Council also distributed information to ratepayers related to bushfire prevention and provided extra green waste collection services to our offshore communities to assist in fuel management. Fire trail works were completed to meet Rural Fire Service standards throughout our area, including along the Western Foreshores, Duffys Forest and Manly Dam.

Community meetings were also held in high-risk areas including Terrey Hills and Frenchs Forest with over 100 residents attending to ensure they were prepared for the fire risk.

In November 2020, a total state-wide fire ban was declared along with predictions of catastrophic fire conditions. Council responded to ensure our community's safety, by closing all bushland tracks and trails including Manly Dam, Manly to North Harbour walk and Stony Range Gardens, and worked closely with the Rural Fire Service and local emergency services. We prepared large animal refuges at Frenchs Forest Showground and North Narrabeen Reserve for relocating horses and other large animals away from bushland. Opening hours at our libraries were also extended to provide a safe and comfortable place for the community.

Hazard reduction burns





**Protecting our coastline and our community**

Council developed an emergency preparedness map, which allows people on the Northern Beaches to search for their property and establish the property's proximity to bushfire prone land, mapped flood, and coastal erosion areas and identifies what risks their property would be exposed to in extreme weather conditions and other emergencies. Users of the map are directed to a series of relevant resources, tools and templates which help them to prepare their emergency plans.

**New coastal early warning system**

A coastal early warning system was implemented between Manly and Shelly Beaches providing daily updates on ocean conditions, with a traffic light system that alerts staff to the likelihood of waves breaking over the walkway. By predicting the level of storm activity and potential risk to pedestrians more effectively, we are in a stronger position to determine the level of risk to thousands of people who use the pathway each day.

**Climate Resilience Design Guide**

Council was one of two leading Local Governments collaborating with the Institute of Public Works Engineering Australasia to develop a Climate Resilience Design Guide. Over the past couple of years, NSW has experienced extreme drought, bushfires, coastal erosion events and most recently flooding. Case studies were prepared by testing alternative approaches to making concrete, bitumen, steel, timber and plastics more resilient to climate change.

The guidelines assist asset managers, project managers and communities throughout Australia to select construction materials that will be more durable to the impacts of climate change such as the increased intensity of coastal storms, floods, bushfires and heatwaves.

**Mitigating local flooding**

Council has had a great impact on the understanding of flooding with the adoption of four flood studies and flood risk management study and plans. Three additional flood risk management study and plans are nearing completion and are expected to be presented to Council in early 2022.

Many significant improvements have been made to our stormwater network to both increase the water quality and reduce the flooding for the community. Three of these projects have been noted as finalists for industry awards. The gross pollutant trap upgrade at Crown of Newport Reserve is one of those projects. The project had a two fold improvement by reducing the impacts of flooding due to blockage during large rainfall events and increase in water quality to the downstream catchment with the removal of debris and pollutants.

A significant achievement was Northern Beaches Council being the first Council to adopt a Zero Waste to Ocean Charter. The charter was adopted to guide the organisation in making decisions with the protection of the downstream environment. Council also wrote to all coastal councils in Australia encouraging them to follow this example.

## 16 A snapshot of where we are heading...

### Tactical environmental action plans

A series of tactical action plans are being developed to support Council's Environment and Climate Change Strategy. Council's Climate Change Action Plan was the first action plan developed to support the strategy and was launched in February 2021.

It identifies actions to mitigate and adapt to climate change to ensure we are ready for the predicted long term effects already locked into the system. Additional action plans to be developed will include bushland, biodiversity, waterways and catchments, urban tree canopy and sustainable living.

Council is developing its first Resilience Strategy to prepare and strengthen our community. This will enable us to better withstand shocks, such as the impacts of natural disasters, and from stressors, such as climate change, pandemics and economic downturn.

### Tracking our progress

Council is committed to monitoring and communicating our environmental progress and is developing a dashboard to enable our community to track our progress. The environmental dashboard will contain multiple tools designed to clearly and simply communicate our progress towards our commitments and aspirations set out in the Environment and Climate Change Strategy.



**4,910ha**

bush regeneration undertaken



**4,040m**

stormwater networks renewed or upgraded



**40**

rare white seahorses protected at Clontarf Beach and Forty Baskets tidal pools



**470**

bushcare volunteers



**26,000+**

hours of volunteer bush regeneration



**3**

Bushcare groups at Avalon, Long Reef and Warriewood

## Protection of the environment - measures

17

Measure	Progress	Target	Result
Regional air quality	Air quality for the Sydney East Region was largely maintained or improved. There was a slight dip in 2019 due to smoke from hazard reduction burns. In 2020, the air quality was fair, good or very good for 96% of the calendar year, up from 89% in 2017.	Maintain	✓
Biodiversity - no. threatened plant and animal species	This is a NSW-wide measure. Two additional species were added to the list of endangered species in NSW - the white seahorse and the Maroubra woodland snail (which is found along the coast of Sydney, including the Northern Beaches). Both animals are endangered due to a decline in natural habitat.	Maintain	✗
Health of lagoons	The overall water quality of all lagoons was either maintained or improved. Curl Curl Lagoon improved from C to B grade and Manly Lagoon improved from D to C grade. All other lagoons maintained their water quality rating.	Maintain	✓
Water quality of beaches for swimming	While water quality at all sites was suitable for swimming most of the time, it was occasionally impacted by stormwater pollution following rainfall. In latest 2019/20 report, sites at Elvina Bay in Pittwater and Narrabeen Lagoon entrance were both upgraded (to Very Good, and Good respectively) due to improved microbial water quality.	Maintain	✓

### Satisfaction with services provided by Council

The results related to satisfaction with Council services are based on community surveys conducted during the term.

Measure	Progress	Target	Result
Protection of native animals and plants	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓
Maintenance of beaches, headlands and rock pools	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓
Management and protection of creeks, lagoons and waterways	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓
Maintenance of trails and tracks	Comparison 2018-2019 Community Surveys. Satisfaction increased.	Maintain/Increase	✓
Control of feral animals	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓
Restoration of natural bushland	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓
Management of local flooding	Comparison 2018-2019 Community Surveys. Satisfaction decreased.	Maintain/Increase	✗
Environmental protection and regulation	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓

18

Collaroy Beach seawall



Northern Beaches - End of Term Report 2017-2021



## Award highlights

19

### Winner



#### Local Government Excellence Awards 2019

Excellence in the Environment Awards

Innovation in Planning, Policies and Decision Making - Protecting public and private assets at Collaroy-Narrabeen Beach



#### Sustainable Cities Awards 2020

Keep Australia Beautiful

Response to Climate Change Award - Environment and Climate Change Strategy 2040

### Highly commended



#### Local Government Excellence Awards 2019

Excellence in the Environment Awards

Climate Change Action - Building Resilience Into Infrastructure Assets Project



#### Local Government Excellence Awards 2021

Disaster Recovery/Emergency Response Management

Manly Beach (Marine Parade) Wave Overtopping Early Warning System and Response

20

# Environmental sustainability

## Community aspirations

21

*'We aspire to be leaders  
in managing our resources  
sustainably and for the  
long term to ensure  
that development is  
balanced with our lifestyle  
and environment.'*

Our Northern Beaches community cares deeply about the sustainability of the environment in which we live, work and play. We encourage a culture of environmental awareness and lead by example. Our aspirations in 2018 were to collaborate with our community and partners to plan, promote, educate and facilitate more sustainable ways of living.

To achieve these outcomes over the next ten years, our community goals were identified in the Community Strategic Plan as:

- Our Council is recognised as a community leader in environmental sustainability
- Our built environment is developed in line with best practice and sustainability principles
- Our community will continue to work towards the sustainable use of resources.



## Making progress 2017 - 2021

### Achieving emission reduction commitments

Council met its targets this year, well ahead of the committed timeframes, for 'all suitable sites being powered by renewable electricity by 2030' and achieving a '65% reduction in carbon emissions by 2040'. This was achieved when we secured a contract to shift to 100 percent renewable electricity across all sites which is set to reduce our carbon emissions by 80 percent. The switch to renewable energy has also cut an estimated \$1.9 million from Council's electricity bills over the next seven years. Council achieved further energy savings through LED lighting improvements at carparks, buildings and sports fields and energy efficiency upgrades of air conditioning equipment and pool pumps. We are now producing our own renewable electricity from more than 900kW of installed solar photovoltaics.

### Cities Power Partnership

Council joined with 70 other Australian Councils in the Cities Power Partnership (CPP) to investigate and undertake more clean energy solutions. Council committed to CPP pledges to see initiatives developed in renewable energy, energy efficiency, sustainable transport and working with our community. The first initiative launched by Council was the Charge Ahead program, which continues to provide support to residents who want to make a difference in their own home. Several free services were launched for residents, including SunSPOT a solar mapping tool run by the Australian Photovoltaic Institute. This allows homeowners to calculate potential electricity savings by accurately estimating the amount of solar electricity that can be generated from rooftop solar panels and considers issues like solar intensity, shading and roof orientation.

### Community battery trial

Council partnered with Ausgrid on a two-year community battery trial - the first of its kind on the east coast of Australia. The battery was installed in Beacon Hill in February 2021 and will save households in electricity costs and the expense of individual batteries. The initiative helps local residents to get the most out of their solar power systems while improving the local electricity grid. Our goal is to see a 50 percent uptake of solar by 2030, so we will be watching the trial closely and expect it will help more of our residents make the switch to solar.

### Improved street lighting solutions

We also partnered with Ausgrid to accelerate the replacement of our residential streetlights with LED's. This initiative resulted in a reduction in energy consumption and a reduction in the light being spilt to the night sky by approximately 90 percent, keeping the light within the roadway and transitioning away from mercury vapour lights. The switch to LED reduces carbon emissions and will also save Council \$1.7 million in energy consumption costs and maintenance over 10 years.

Solar panel on Council's Cromer office building roof



### **Saving water**

Council partnered with Sydney Water to improve water savings with local businesses and Council buildings, including depots and childcare centres. Water savings projects reduced water usage in our facilities with ongoing water savings of 60,000kL per year. We also launched Water Savings Assessments for local cafes and restaurants. 46 local businesses have participated to date, achieving more than 112,000 kL/year in ongoing water savings.

More rainwater harvesting systems were installed for irrigation and toilet flushing, including three 5,000kL rainwater tanks at North Narrabeen Reserve Amenities Block and water tank upgrades at Sydney Lakeside Holiday Park, one of our highest water using sites. We further supported innovation with the installation of SOURCE water hydropanels at Currawong Holiday Cottages. The hydropanels produce clean drinking water from air and build resilience into the water supply of the site.

### **Innovative waste solutions**

Council supported households, schools and local businesses to reduce their waste through a series of initiatives. Council delivered a new harmonised waste collection service, designed to be safer, cleaner and smarter. The waste service has seen an improvement in waste diverted from landfill from 48 to 65 percent and an improvement in CO2 emissions.

Kimbriki expanded the range of free drop-offs for household problem waste beyond e-waste to paint, fluorescent tubes, light bulbs, batteries and mobile phones, with all materials going to responsible dismantlers and recyclers.

### **Reducing single-use plastics**

Council worked to reduce the use of single-use plastics across the Northern Beaches. A 'Swap for Good' program was implemented to support businesses to move away from single-use plastics and promote the use of 'Swap and Go' coffee cups. The program includes action plans, supplier lists, resources and ongoing support, as well as providing collaboration opportunities for business owners and managers to share ideas and solutions. Over 60 local businesses have signed up to the initiative, engaging in networking, events and workshops.

Beyond local businesses, Council reviewed the use of plastic bottles at local events and implemented more sustainable solutions. This included shared bubblers and mobile water bottle stations being used at major public events as an alternative to single-use plastic water bottles.

### **Sustainability in schools**

Council worked with local schools to improve sustainability practices within our education system. Sustainable garden programs were implemented in ten local schools in partnership with Health NSW. Council collaborated with 'Worn Up' to initiate a school uniform recycling program across 12 local schools. Council supported 10 local schools to remove the use of plastic straws, plastic bottles and soy fish through the Canteen Support Program.



**Community sustainability education**

The Manly Environment Centre and the Coastal Environment Centre at North Narrabeen delivered programs to challenge how we think about our environment and ways to live more sustainably. Over 50,000 students from preschool to high school participated in structured curriculum-based school programs at one of our centres, while over 1,000 children enjoyed the Kids on the Coast school holiday program at North Narrabeen. The programs cover a range of environmental sustainability topics, including how we can protect marine life from plastic pollution. Local high schools also conducted citizen science field surveys to explore the presence of microplastics along our shorelines.

Hundreds of community members participated in local events to learn more about the local environment and sustainability. Community events included night walks at Warriewood Wetlands and Manly Dam, rock platform tours and screenings of the films Sustainable Solutions and 2040. Community workshops included native beekeeping, worm farms and composting, snakes and spiders, making beeswax wraps and sustainable fishing.

**Recycling waste for roads**

We are working with a recycling partner on a novel waste recycling solution that transforms materials collected from streets into sustainable road surfacing material, dramatically reducing waste going to landfill and slashing dumping costs. Around 1,600 tonnes of materials have been collected since the trial commenced, with over 80 per cent of the material able to be recycled. The material obtained from this process is used as part of the asphalt on Sydney's road networks.

**Adopted policies**

Council created several policies related to environmental sustainability including community gardens, bushland and biodiversity, asbestos management and single-use plastics. The harmonisation of these policies enables better environmental sustainability outcomes across the Northern Beaches.

## 26 A snapshot of where we are heading...

### Sustainability recognition

Council achieved Silver Partner recognition as part of the NSW Government Sustainability Advantage Recognition Scheme and is now working towards Gold Partner recognition. The program acknowledges and celebrates sustainability outcomes achieved by its members. Council was recognised for its leadership and commitment to sustainability, community engagement for sustainable outcomes and planning and management systems to support sustainable practice, including processes for continuous improvement.

### Paving the Way

We have joined forces with 15 Sydney councils to drive a new age of sustainable road-making by prioritising the use of recycled crushed glass where feasible as a substitute for natural sand in local roads and footpaths. The project is part of the Southern Sydney Regional Organisation of Councils (SSROC), Paving the Way initiative. The project is expected to see the equivalent of over 80 million glass bottles per year recycled back into local roads, while reducing greenhouse gas emissions equivalent to planting 14,000 trees per year.

The recycled crushed glass is turned into a coarse sand which is used as a substitute for natural sand in asphalt, non-structural concrete and pipe bedding. Paving the Way is stimulating end markets for recycled glass while supporting local jobs and the development of essential recycling infrastructure in the region.

### Community waste dashboard

Community waste dashboards were created to help improve community understanding of the waste produced across the Northern Beaches, which will be released in December 2021. The dashboard visualises information about waste generated in the Northern Beaches by waste stream, suburb and provides resources to educate residents on how to reduce their footprint. The aim of the dashboard is to educate residents on waste quantities generated within the Northern Beaches and downstream processing of the different waste commodities. It also shows the seasonal trends associated with waste generated in the area and allows users to gain a deeper understanding about what is done with their waste and ways to reduce what goes in their bin.



**35%**

reduction in total water  
use by Council



**30%**

reduction in total  
greenhouse emissions



**17%**

improvement in domestic waste  
diversion from landfill



**\$1.9m**

saved over seven years by  
shifting to renewable energy



**50,000+**

students participated in  
community sustainability  
education

## Environmental sustainability - measures

27

Measure	Progress	Target	Result
Community greenhouse gas emissions	Greenhouse gas emissions reduced from 2,038,235 tonnes CO2 reported in 2017 to 1,989,707 tonnes CO2 reported in June 2021.	Decrease	✓
Domestic waste diversion rates	Council is on track to achieve 70% domestic diversion from landfill by 2028 (the last year of Community Strategic Plan 2018-2028). Council has already achieved 65% domestic waste diversion. This is a significant improvement from 48% domestic waste diversion at baseline.  Implementation of Council's new waste collection and disposal contracts are continuing to deliver improved diversion from landfill, although changes to NSW legislation impacted the ability to redirect processed red bin waste (including organics) to beneficial reuse. Council is now investigating measures to significantly increase diversion of organics from landfill, to substantially improve our landfill diversion rates.	>70%	✓
Projected landfill life of Kimbriki	Kimbriki's projected landfill life has increased from 2032 at baseline to 2051 at the end of the term.	Maintain/Increase	✓
Action for Cities Power Partnership - pledges completed	Two Cities Power Partnership pledges were completed: <ul style="list-style-type: none"> <li>Set city-level renewable energy or emissions reduction targets and sustainable energy policies to provide a common goal and shared expectations for local residents and businesses.</li> <li>Provide Council resources to educate and support the uptake of renewable energy.</li> </ul>	Increase	✓

### Satisfaction with services provided by Council

The results related to satisfaction with Council services are based on community surveys conducted during the term.

Measure	Progress	Target	Result
Environmental education programs and facilities	Comparison 2018-2019 Community Surveys. Satisfaction maintained.		✓
Council operates in an environmentally friendly way	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓
Domestic waste collection service	Comparison 2018-2019 Community Surveys. Satisfaction decreased. The survey coincided with the roll out of new bins which did cause some disruption at the time. The number of reports of missed waste collection has reduced from 1% in June 2019 to 0.14% in June 2021	Maintain/Increase	✓
Household bulky items collections	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓
Management of trees	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓



'Swap for Good' program



## Award highlights

29

### Winner



#### Local Government Excellence Awards 2019

Environmental leadership and sustainability: population over 200,000  
- Swap for Good Business Program



#### Sustainability Matters Awards 2020

Smart Cities Awards - Future of Place  
- (winner with UTS, Lake Macquarie City Council)



#### Sustainable Cities Awards 2020

Keep Australia Beautiful - Overall Sustainable Cities Award  
- Sustainability practices, ethos and community collaboration



#### Sustainable Cities Awards 2020

Keep Australia Beautiful - Environmental Communications Award  
- Swap for Good campaign



#### Sustainable Cities Awards 2020

Keep Australia Beautiful - Recycled Organics Award  
- Closed Loop Organic Recycling program



#### Communicator Awards for Excellence 2021

Overall Design for Marketing/Promotion - What a Load of Rubbish campaign

30

# Places for People

## Community aspirations

31

***'We aspire to create welcoming, accessible and affordable private and public spaces that foster good health and social interaction.'***

The ambience and quality of our physical surroundings on the Northern Beaches affects our wellbeing as individuals and as a community. Our aspirations in 2018 were to see more vibrancy in our open spaces, while maintaining the village feel we know and love, as well as improving housing diversity and affordability for young people and key workers.

To achieve these outcomes over the next ten years, our community goals were identified in the Community Strategic Plan as:

- Our urban planning reflects the unique character of our villages and natural environment and is responsive to the evolving needs of our community
- Our neighbourhoods inspire social interaction, inclusion and support health and wellbeing
- Our community is healthy, active and enjoys a broad range of creative, sporting and recreational opportunities.

## Making progress 2017 - 2021

### Towards 2040

Powered by community-led vision, the Local Strategic Planning Statement was adopted by Council in March 2020, to guide land use planning for the Northern Beaches over the next 20 years. It incorporates 30 planning priorities and serves as a bridge between strategic land use planning at a district level (led by NSW Government) and local statutory planning. Our local community played a key role in establishing a bold, forward-thinking strategy through innovative engagement techniques designed to build capacity, strengthen relationships and increase planning knowledge in the community, winning an award in 2020 from the Greater Sydney Commission in recognition of community collaboration for the project.

### Northern Beaches Hospital Precinct

Frenchs Forest was identified by the State Government in the Greater Sydney Region Plan and North District Plan as a vital Health and Education Precinct. The new Northern Beaches Hospital was opened in October 2018. Council has been working in partnership with key stakeholders including State Government and the community to plan and create a vibrant new town centre and health precinct. This won the 2018 Local Government NSW RH Dougherty Award for excellence in communication, as well as the 2018 Greater Sydney Commission Great Community Consultation Award.

### Improving housing affordability

Housing affordability continues to be a key area of concern for our local community. Council adopted the Local Housing Strategy in April 2021, outlining how and where housing will be delivered to meet the community's needs now and in the future. An Affordable Housing Policy and Affordable Housing Contributions Scheme were also adopted to solidify our commitment to increasing the range and supply of affordable housing in the Northern Beaches to meet the growing and changing needs of its community, particularly for key workers.

### Infrastructure to support development

In order to support community infrastructure needs, Section 7.12 of the Environmental Planning and Assessment Act 1979 authorises councils to require developments to pay a levy as a percentage of the proposed cost of the development toward the provision, extension or augmentation of local infrastructure. Council adopted a new Section 7.12 Contributions Plan to provide a framework for the efficient and equitable determination, collection and management of contributions collected from infill development on the Northern Beaches. The contributions collected from developers under this plan will be placed towards local infrastructure, including new and upgraded playgrounds, sportsgrounds, reserves, foreshores, youth friendly spaces, footpaths, kerb and gutter, traffic facilities and the wharf expansion at Church Point.



Northern Beaches Hospital Precinct





Lionel Watts synthetic playing fields



**Glen Street Open Space Masterplan**

All work on the Glen Street Open Space Masterplan was completed, creating multi-functional facilities that deliver a thriving cultural, recreational, sporting and social hub in an area that needed revitalisation. Sporting facilities were upgraded, featuring six new hard surface netball courts, two full size all-weather synthetic fields, a junior football pitch, plus a senior AFL oval catering for football, AFL, softball, cricket and touch football among other sports. The sports amenities were also upgraded including additional female changerooms, improved accessibility and upgrades of the existing canteen, amenities and changerooms.

The Masterplan also saw the construction of a range of recreational facilities including a new regional all-abilities playground, offering children of all abilities an inclusive and fun play space complete with a double flying fox, nature play and climbing frames. The play space includes accessible family toilets, BBQs, picnic settings and shelters, so everyone can stay and play together for longer.

A new skate park was built for BMX riders, scooter riders and skaters, from beginners to more advanced riders. It was designed in collaboration with a skate advisory group, helping to ensure the park met the needs of the local community. The Frenchs Forest Showground was also upgraded, including an off-leash dog area with a separate area for small and shy dogs to use. The space enables our community to enjoy the outdoors and stay active with their furry family members.

**World first sensory playground network**

Council teamed up with Play for All Australia and the local creative community in an exciting new approach to making children's playgrounds more inclusive. Five neighbourhood play spaces in Belrose were transformed into a big, vibrant and inclusive sensory play network that all children can enjoy. Each location takes inspiration from one of the five senses (sight, sound, touch, smell, movement) and has a character mascot to match. They are all focused on sensory play and are innovative in design. The five locations include Lindrum, Wentworth, Maple, Windrush and Pusan Reserves.

**Draft Avalon Place Plan**

The Draft Avalon Place Plan was developed with significant upfront consultation with the local community. The draft Place Plan identifies and considers the features that make Avalon Beach a special and unique place now and into the future. The draft Place Plan focuses on public domain improvements over a ten-year period. These range from Dunbar Park playground improvements, through to the proposed redesign of the Old Barrenjoey Road and Avalon Parade intersection, and the introduction of cycleways in-line with the recently adopted Northern Beaches Bike Plan. It identifies what the community values most and provides an action plan to allow changes that are aligned with the community's current and future needs and aspirations. It is the first in a series of place plans, with Manly and Mona Vale the next to be created.

#### **Narrabeen Lagoon trail over-water boardwalk**

The improved connectivity to the popular 8.4 km trail saw the delivery of an overwater boardwalk spanning 170 metres on the northern foreshore of Narrabeen Lagoon. It realigns a very narrow section of the trail away from the busy Wakehurst Parkway, providing extra space and a safer route for cyclists, joggers and walkers, while protecting the lagoon's shoreline biodiversity. Built with marine-grade hardwood and non-corrosive materials, it blends with the natural environment. The boardwalk has increased community participation in active recreation and provides a consistent experience on the popular Narrabeen Lagoon trail.

#### **Disability and inclusion**

The Disability Inclusion Action Plan (DIAP) serves to make universal inclusion and access available to all people, creating a Northern Beaches that provides an enjoyable and equitable experience for all who live and work here. Council's first DIAP was launched in June 2017, and most actions were progressed or completed during the term. Inclusive programs were run across our children's centres, libraries, environmental centres, bush care activities and aquatic centres, to support the development of positive community attitudes and behaviours. Council provided a wide range of opportunities for volunteering and student placements, including for people with a disability, to support access to meaningful employment.

#### **Accessible amenities**

Creating accessible services, facilities and infrastructure was a key focus, with disability inclusion now embedded in our planning and project management frameworks for future plans and works. Accessible amenities were built at North Narrabeen Rockpool, Nolan Reserve (North Manly), Balgowlah Oval, Queenscliff Surf Life Saving Club, Beacon Hill Community Centre, Jacka Park (Freshwater), Bilarong Reserve (Narrabeen), Manly Dam, Collaroy Beach, North Narrabeen Reserve, Lionel Watts Reserve (Belrose), Harbourview Childcare Centre, Manly Soldiers Building, Cromer Park, Warriewood Rugby Park, Tramshed Community Centre and Berry Reserve. All are mapped on Council's interactive accessibility map on our website, to help people know where they are and to make getting out and about more inclusive.

#### **BMX and mountain bike trails**

BMX and mountain biking continues to be a growing sport across the Northern Beaches. We opened Bare Creek Bike Park in partnership with Property NSW, which has already gained a reputation as one of the best facilities of its kind in Australia. The park provides a series of flow trails, gravity trails, skills areas and a pump track, as well as catering for beginners to professional mountain bike riders. The BMX track at JJ Melbourne Hills (Terrey Hills) was also resurfaced and the lighting upgraded to improve the safety and quality of the facilities. Mountain bike trails were renewed at Manly Dam to improve safety and reduce trail erosion, while also enhancing the riding experience.



Narrabeen Lagoon trail over-water boardwalk



## 38 A snapshot of where we are heading...

### Frenchs Forest

Council is working in partnership with the Department of Planning, Industry and Environment (DPIE) to build a new town centre in Frenchs Forest. The DPIE recently exhibited the draft Frenchs Forest 2041 Place Strategy, draft planning controls (Explanation of Intended Effect) and associated technical studies. Council has prepared a submission in response to these drafts, which includes feedback from the local community. The new town centre will include 2,000 new homes, 250 affordable dwellings, around 2,000 new jobs, public open spaces, and easier walking and cycling connections. The aim is to create an attractive precinct that offers a great lifestyle and ensures the centre becomes an employment hub for the Northern Beaches. Council is seeking to achieve a Green Star Communities Rating from the Green Building Council of Australia for the precinct.

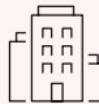
### Surf life saving clubs

Our surf life saving clubs are an integral part of our community, helping to keep our community safe on the beaches and serving as hubs for the community to come together. Council is investing \$22.2 million over the next four years in our local surf club buildings with new buildings at Mona Vale and Long Reef and upgrades to buildings at Manly, North Curl Curl and South Narrabeen. The new buildings will be fit for purpose and more sustainable to meet the needs of the club and community now and in the future.



**78**

Disability Inclusion Action  
Plan actions progressed  
or completed



**2,414**

new dwellings approved\*



**18,265**

trees planted on public land



**1m**

people are walking Spit to Manly  
and the Narrabeen Lagoon trail  
each year



**10m**

visitors to our beaches  
each year

\* new dwellings approved from 2018-2021

## Places for people - measures

39

Measure	Progress	Target	Result
New dwelling approvals v population growth	From 2018-2021 a total of 2,414 new dwellings approved (2.4% growth on 2016 no. dwellings), which has more than kept pace with the 1.9% growth in population - an average of 2.1 people per new dwelling. Includes new additional housing stock (new dwelling houses, granny flats, residential aged care facility units as well as residential unit).	Increase	✓
Affordable housing stock	The results for affordable housing stock are obtained from census data. Census surveys were completed in 2016 and 2021, however the 2021 results are not yet available.	Increase	No Data
Availability of sportsfields out of school hours	Improvement works to local sporting fields resulted in an increase in availability of sportsfields out of school hours from 4,289 hours per week to 4,405 hours per week. Key projects included work at Cromer Park, St Matthews Farm and Lionel Watts Sportsground.	Increase	✓
Obesity rates of the Northern Health District	While the rates of obesity in our local area remain more than 5% lower than the average obesity rate across NSW, obesity rates increased 1.6% since baseline.	Decrease	✗

### Satisfaction with services provided by Council

The results related to satisfaction with Council services are based on community surveys conducted during the term.

Measure	Progress	Target	Result
Managing development (landuse planning)	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Cleaning of towns and villages	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Sporting fields and amenities	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Parks and recreation, including playgrounds	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Wharves and boat ramps	Comparison 2018-2019 Community Surveys. Satisfaction increased.	Maintain / Increase	✓



Bare Creek Bike Park



## Award highlights

41

### Winner



#### **Institute of Public Works Engineering Australasia (NSW) 2018**

Special Heritage Award - Refurbishment of Heritage Sydney Tram (Narrabeen Tramshed) - restoration done by The Forest Men's Shed



#### **Local Government NSW 2018 - RH Dougherty Awards**

Excellence in Communication - Northern Beaches Hospital Precinct Structure Plan



#### **Greater Sydney Commission Awards 2020**

Community Collaboration Award - 'Towards 2040' Local Strategic Planning Statement

### Highly commended



#### **Local Government Excellence Awards 2021**

Assets & Infrastructure Projects - Narrabeen Lagoon Boardwalk



#### **Parks and Leisure Awards 2021**

Park of the Year - Lionel Watts/Frenchs Forest Showground

42

# Community and Belonging

## Community aspirations

43

*'We aspire to care for everyone in the community, making sure that people feel safe, supported, included and have diverse opportunities for a rich cultural and social life.'*

Strong and inclusive communities with a sense of belonging benefit individuals and society as a whole. Our aspirations in 2018 were to ensure everyone in our community is supported, especially people who are vulnerable to social isolation. We also aspired to bring people together through arts and creativity, to celebrate diversity and recognise our shared and unique values.

To achieve these outcomes over the next ten years, our community goals were identified in the Community Strategic Plan as:

- Our community is stimulated through a diverse range of cultural and creative activities and events
- Our community feels safe and supported
- Our community is friendly and supportive.

## Making progress 2017 - 2021

### Our Suicide Prevention Response

Our partnerships with police, health authorities, local mental health service providers and the community have enabled us to develop a coordinated response to suicide on the Northern Beaches. In an effort to improve suicide intervention skills, Council has led the roll out of suicide awareness training to strengthen the community response to suicidal thoughts and behaviour as part of the 'Community Gatekeeper' program, with funding from NSW Health. Almost 200 community members have received training to date. Most importantly, following implementation, suicide rates decreased in our local area, by almost a third between 2018 and 2019.

Additional mental health initiatives were conducted to support positive wellbeing in our community. In mid-2020 Council ran a 'Safe and Sound Webinar Series' which featured six free online wellbeing sessions. The webinars were aimed at supporting young people, men, women, seniors and LGBTIQ+ communities. Each webinar featured a range of speakers from local support services and organisations, sharing tips and information about key stressors and the services available to help you and the people around you live well. Recordings of each webinar were available on Council's website as valuable resources for the community.

### World class surfing events

The Northern Beaches played host to world class surfing events in Manly and North Narrabeen. Manly hosted the Vissla Sydney Surf Pro in 2018 and 2019, with surfers from around the world competing in this World Surfing League (WSL) event. The WSL returned to the Northern Beaches at North Narrabeen in April 2021, bringing the world's best male and female surfers to our shores for this Championship Tour event. Thousands of people descended on the Northern Beaches in a COVID-safe manner, stimulating our local economy and enlivening Narrabeen's proud history as a major surfing destination and the home of professional surfing in Australia. The site had a capacity of 5,000 which was reached at numerous times throughout the tournament.

### Aboriginal cultural connection

In addition to hosting the Aboriginal Heritage Office and Museum at Freshwater, Aboriginal culture and heritage was further recognised through establishment of the first Aboriginal community working group on the Northern Beaches. The initiative creates a new dialogue with local Aboriginal communities, engaging them to provide feedback and advice to Council on key projects. The Northern Beaches has more than 300 Aboriginal sites with the oldest dating back to 6,000 years ago.



Bethany Hamilton at Sydney Surf Pro, Manly





### Building creative spaces

Two new creative spaces were opened, including Avalon Workshop and the Mona Vale Creative Pop Up, providing new studio, workshop and presentation spaces. The spaces provide a platform for local artists, a unique program of exhibitions, and support for the development of creative and cultural programming on the Northern Beaches. The local creative community was supported through two grant programs, Arts and Creativity Grants and Creative Community Support Grants, which provided \$140,000 in funding support to local creatives in 2020.

Council also conducted Creative Toolkit, a free annual professional development program that aims to build the capacity of local creatives and arts and cultural workers and practitioners across all art forms, while providing a valuable networking opportunity. The program presents a diverse series of workshops and presentations facilitated by leading arts professionals - sharing knowledge, skills and new ideas.

### Belrose Children's Centre

Council's Belrose Children's Centre was awarded the Excellent rating by the Australian Children's Education and Care Quality Authority (ACECQA), the highest rating a service can achieve under the National Quality Framework. The Excellent rating recognises providers and educators that use innovative practices to achieve significant improvements in care and education. To receive the rating, a centre must be rated 'Exceeding National Quality Standard' in all seven quality areas. Belrose Children's Centre is one of only 17 centres in NSW to achieve the Excellent rating and the only centre on the Northern Beaches with this recognition.

### Taste of the Beaches

With COVID restrictions still in place, Council worked with local businesses to create an alternative option to allow the community and visitors to celebrate all things food and drink across the Beaches. The result was the expansion of Taste of Manly to Taste of the Beaches, a month-long celebration which made the Northern Beaches the best place to eat, drink and play in May 2021. Features included a pop-up restaurant on Manly Beach, a Food Truck Party at Mona Vale and a Wine Garden at Palm Beach. Over 35 local establishments took part in our grants program to deliver a special and unique food experience throughout the month. The event delighted those who were able to indulge in a variety of foodie creations, while enjoying live performances from some of our local musicians.

### Social sustainability

Social sustainability is essential for a community's wellbeing and longevity. Our Better Together: Social Sustainability Strategy 2040 was adopted by Council in August 2021. The strategy outlines a roadmap for change to ensure the Northern Beaches remains an inclusive and resilient community. It guides Council and the community to work in partnership to maximise the quality and effectiveness of community development services that respond to community needs. More than 1,000 people participated in community engagement activities to help develop the strategy, which aims to build on existing resources, skills and human services in our community.

**Public art trail**

Council has been developing the Northern Beaches Coastal Walk, which stretches 36km along the coastline from Manly to Palm Beach. The walk connects and celebrates some of Sydney's most iconic beaches and surf breaks, ocean rock pools, aquatic reserves, surf lifesaving clubs, headlands, lagoons, archaeological sites and places of significant local heritage. The walk will serve as a wonderful recreational opportunity for locals and visitors to the Northern Beaches and will feature installations by local artists along the walk to form a spectacular art trail.

Extensive engagement with the local community over the past four years has demonstrated that there is a strong interest in understanding more about Aboriginal history, heritage, places and stories as part of local life. We have developed a local Indigenous advisory group and worked closely with them to ensure we appropriately acknowledge and respect Indigenous people's interests as part of the project. Council has commenced several Coast Walk public art commissions including the Aboriginal Art and Storytelling project and commissions at Robert Dunn Reserve, McKillop Park and the Mona Vale and Long Reef Surf Life Saving Clubs.

**Community centres**

Our 41 community centres provide safe, accessible and affordable facilities for our community, fostering connection and providing diverse opportunities for a rich social and cultural life. A Community Centres Strategy and Community Centres Policy were adopted by Council in March 2021. They provide a framework to guide Council managed, multi-use community space over the next 20 years. A new community centre was created; Seaforth Village Community Centre which includes three versatile and comfortable spaces suited for community meetings and recreational classes. Additionally, many of our community centres were upgraded to improve their facilities and ensure they are fit for purpose, including Avalon, Tramshed (Narrabeen), Beacon Hill War Memorial Hall, Manly Youth and Community Centre (and adjoining pre-school), Bilarong Community Hall (Elanora Heights) and Manly Seniors Centre.

Meals on Wheels food delivery service



## COVID Community Care Package

During the COVID lockdowns of 2020 and 2021, many community events and gatherings were cancelled and Council recognised the increased risk of people becoming disconnected. We led a series of programs to ensure our community remained connected and supported during this challenging time.

### Adolescent and Family Counselling Service

Our Adolescent and Family Counselling Service shifted to phone and online sessions to ensure that support could continue to be provided. It was essential to maintain the service for vulnerable young people and families, with overall community stress due to COVID-19 adding to that vulnerability.

### Meals on Wheels

Essential social services continued to ensure vulnerable members of our community received the support they required. Demand for our Meals on Wheels service increased as some of our vulnerable community members sought to self-isolate to protect their health. Our community lunches had to be cancelled in line with health advice, so Council implemented a social phone check-in service to ensure social connection continued

### Children's Services

Council continued to provide long day care, pre-school, family day care and vacation care to our community to support workforce participation, in line with NSW Health Orders. Children with additional needs and from vulnerable families also continue to be supported across Council's Children's Services.

### Supporting vulnerable residents

We partnered with local charities and businesses to distribute 100 boxes of fresh fruit and vegetables every weekday to vulnerable residents.

### Hello neighbour

We developed a 'check on your neighbour' campaign to stay connected. Residents were encouraged to reach out to their neighbours in a safe way and advise of any support they could provide such as picking up groceries or urgent supplies.

### Library2U

While libraries were closed, the Home Library Service expanded and our Library2U delivery service was relaunched, with library items delivered safely to homes. Loan periods were also increased, and fees were reduced. The Library2U service proved to be incredibly popular during lockdown with 73,310 library items borrowed through 33,239 deliveries all across the Northern Beaches.

### Working with community groups

Council connected with groups such as Community Northern Beaches and all Not for Profits and NGOs in the area to understand their needs, identify any gaps in the current service delivery and what we could do to help. We also enhanced our work with local women's shelters to understand how they can manage additional needs.

## 50 A snapshot of where we are heading...

### Warriewood Community Centre

A new multi-use community centre is set to be built in Warriewood on the existing site of the Nelson Heather Centre on the corner of Jacksons and Pittwater Roads. The centre will be an attractive, modern, and resilient building with the capacity to switch to an Emergency and Recovery Centre during a period of community crisis. The design incorporates best-practice sustainability principles to meet the growing community and will feature five multi-purpose halls suited to a wide range of recreational activities, two multi-purpose meeting rooms, a community lounge room, providing a safe and accessible space, modern and accessible amenities (including showers), kitchen facilities and a large covered outdoor space which overlooks landscaped gardens.

### Implementation of key community strategies

In addition to Better Together and the Community Centre Strategy, Council also adopted an Events Strategy and Children's Services Strategy. Each strategy is designed to ensure we continue to meet the needs of the local community, now and in the years to come. We will be working hard in the next term of Council to implement the key actions outlined in each of these strategies and working to achieve the key measures of success identified for each goal, direction or focus area. Council will also be working on the development of a Library Strategy to ensure our libraries continue to be fit for purpose for our community.



**642**

youth and families utilising  
Council's counselling  
service per year



**74,524**

people attended community  
development events  
and programs



**449,755**

people attended  
arts and culture events  
or performances



**77**

children with additional needs  
supported through Council  
childcare services per year



**12%**

increase in library  
memberships



**25%**

increase in youth library  
memberships



## Community and belonging - measures

51

Measure	Progress	Target	Result
Community safety - domestic and non-domestic assaults	A reduction in domestic and non-domestic assaults was noted from baseline results reported in 2017.	Decrease	✓
Arts and culture - no. of arts and culture facilities, both public and private	Two additional arts and culture spaces were opened by Council in 2021. Comprehensive cultural mapping saw an increase from 16 to 31 private facilities including art studios/spaces and performance/rehearsal venues.	Increase	✓

### Community pride and connectedness

The results related to Community pride and connectedness are based on surveys conducted during the term

Measure	Progress	Target	Result
I feel I belong to the community I live in	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase*	✓
I have people I can call on if I need assistance	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase*	✓
Quality of life - living on the Northern Beaches	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase*	✓
People on the Northern Beaches are proud of their area	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase*	✓

### Satisfaction with services provided by Council

The results related to satisfaction with Council services are based on community surveys conducted during the term.

Measure	Progress	Target	Result
Facilities and services for youth	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Facilities and services for older people	Comparison 2018-2019 Community Surveys. Satisfaction increased.	Maintain / Increase	✓
Facilities and services for people with disabilities	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Arts and cultural facilities	Comparison 2018-2019 Community Surveys. Satisfaction increased.	Maintain / Increase	✓
Community events and festivals	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Provision of childcare services	Comparison 2018-2019 Community Surveys. Satisfaction increased.	Maintain / Increase	✓
Provision of lifeguards on beaches	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Community centres	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Library services	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓

\* The target for these measures was noted as 'Increase' in Shape 2028. The target has been corrected to 'Maintain / Increase' to align with all other Community Satisfaction measures in this report.

Library2U book delivery service



## Award highlights

53

### Winner



**Communicator Awards for Excellence 2021**  
General Government - Community Arts Strategy



**Local Government Excellence Awards 2021**  
Customer Experience - Library2U project



**Local Government Excellence Awards 2021**  
Community Development - Northern Beaches Housing and Homelessness Project



**Local Government NSW 2019**  
RH Dougherty Awards - Innovation in Special Events - Taste of Manly 2019

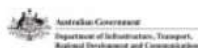


**Australian Street Art Awards 2019**  
Best Utility Art - Sunset Dreaming mural in Manly Corso



**Australian Childcare Alliance NSW 2019**  
Excellence in Early Childhood Education Awards - Educational Program Excellence  
- Narrabeen Children's Centre - winner

### Highly commended



**National Awards for Local Government 2020**  
Australian Government - Progressive Community Leadership  
- Northern Beaches Suicide Response



**Early Childhood Educator Awards 2020**  
NSW Department of Education - Excellence rating for outstanding commitment  
to inclusion within the community, achieving a rating of Exceeding National  
Quality Standard in all seven quality areas - Belrose Children's Centre



**NSW Department of Communities and Justice 2019**  
Youth Week Award - Northern Beaches Youth Programs

54

# Vibrant Local Economy



## Community aspirations

55

**'We aspire to create a thriving and vibrant local economy where traditional and new industries are supported and local career, training and education opportunities are expanded - especially for young people.'**

The Northern Beaches lifestyle is a strong drawcard for retaining commerce. Our local workforce is well educated and highly skilled while acknowledging we face complex and interrelated challenges including a lack of key local workers. Our aspirations in 2018 were to attract new businesses and accommodate our diverse local enterprises to create a thriving local economy. We also aspired to brand the Northern Beaches as a 'clean and green' place to do business and provide local education and vocational training opportunities.

To achieve these outcomes over the next ten years, our community goals were identified in the Community Strategic Plan as:

- Our businesses are well-connected and thrive in an environment that supports innovation and economic growth
- Our economy provides opportunities that match the skills and needs of the population
- Our centres attract a diverse range of businesses, providing opportunities for work, education, leisure and social life.



## Making progress 2017 - 2021

### Destination Northern Beaches

Destination Northern Beaches: Creating a Sustainable Visitor Economy, is a five year strategic plan, aligning to the NSW Visitor Economy Strategy 2030 including an action plan to provide a quick response to help local tourism operators rebound, recover and drive new business in the wake of the impact of the global pandemic. The Plan represents a new era of collaboration between our community, local industry and all levels of government. The aim is to balance the economic potential of tourism for the region with protection of the environment and the value of our lifestyle. The Plan recognises the role of visitor spending in supporting the vitality of many of our towns and villages and the value of the visitor economy in creating local jobs and revenue, to strengthen our Northern Beaches economy.

### Trainee program

Traineeships are an important avenue to help people, especially younger demographics, get a foothold in the workforce. Our Traineeship Program spans across business areas, including Childcare, Property, Finance, Youth and Community Development, Bushcare and Biodiversity, Traffic and Transport, Information Technology and Library Services. The program enables participants to gain experience, training and a qualification. Many of our trainees secure full-time employment after they have completed their study and placement within the team their traineeship was based. The program is a great testament to the opportunities that completing a traineeship with Council provides - not only for employment in our local area but for retention of skilled staff for our organisation.

### Placemaking and place activation

Placemaking inspires people to collectively reimagine and reinvent public spaces as the heart of every community. Our four public place officers work alongside the five place coordinators, across the five Wards, to provide a new level of responsiveness to safety, cleanliness and vibrancy in our town centres and villages. During this term a new role was created, Manly Mainstreet Coordinator, adding an additional focus to The Corso and surrounds, uplifting service and support to promote the economic health of our busiest town centre.

The team used research into trends impacting the region's economy, including the visitor economy and tourism trends, to develop strategies to create vibrant local economies. This included Place Activation Plans for our key centres across the Northern Beaches. Activating spaces with vibrant and attractive streetscaping helps to nurture our small businesses and local employment. Examples of activations included sand sculpture events, Market Lane Live in Manly, the Forestville Winter Festival and a pop up plaza event in Avalon. Our local areas were dressed for events such as Christmas and Mardi Gras right across the Northern Beaches to draw attention to our amazing local places.

Manly Corso



Brookvale carpark upgrade





#### **Commercial centre upgrade program**

Our commercial centres provide opportunities for local business and employment and helps to support and drive our local economy. Council worked to improve commercial centres across the Northern Beaches to make them safer and more attractive spaces to do business.

Redman Road Plaza was created in Dee Why, providing a fresh community space that activates the western side of Pittwater Road. The upgrade included paving, seating and a water feature, along with hanging gardens and public art. The area links nearby shops and carpark with elevated lighting to provide a safe, attractive space, with paving extended to Sturdee Parade. Works to beautify Dee Why continued with the completion of streetscapes on Howard and Oaks Avenues. Streetscape improvements were also made on Pittwater Road and the plaza at Dee Why Grand.

Work continued on the upgrade of Mona Vale town centre with improvements to Waratah Street now complete. The revitalisation of this area has significantly improved the aesthetic appeal of Mona Vale and is aimed to encourage increased visitation for local businesses. An upgrade to Killarney Heights shopping village was completed with landscaping works, new pedestrian lighting and a new playground, transforming the area into a welcoming and vibrant location. The upgrade of the Balgowlah town centre continued with the revitalisation works of the eastern half of the busy shopping hub now complete. The Balgowlah Plaza was revitalised with new pavers, garden beds, lighting, landscaping and a fountain providing a safe, friendly public space within the shopping precinct.

This benefits the local community, business and the economic resilience of the centre. In Narrabeen, work to upgrade the western side of Pittwater Road was completed, complementing the rejuvenated car park, community centre and playground. The pavement in front of the shops on Powder Works Road, North Narrabeen was also improved.

#### **Car park improvements**

Improvements were made to car parks making it easier for visitors to enjoy our local centres and support small businesses. Upgrades were completed at Council's four car parks in Manly, improving parking access, amenity and safety. An additional 60-space car park was designed and constructed as part of the redevelopment of the Frenchs Forest Showground precinct. Twenty seven click and collect parking sites were also installed in our commercial centres to assist with local parking challenges during the COVID-19 lockdowns.

#### **Smarter parking solutions**

Paying for parking on the Northern Beaches was made easier with Council supporting the rollout of the NSW Government's Park'nPay App. The free app allows drivers to pay for parking or top up existing parking in the comfort of their car at Pay and Display carparks at our beaches and reserves. Traditional methods of payment remain available for those who prefer it. The app keeps track of parking history and notifies drivers when their parking is about to expire, to help avoid overstays and subsequent fines. The system is ticketless, providing a faster and more environmentally friendly way to pay for parking. The app went live in October 2020 and has seen over 55,000 downloads and a 93 percent approval rating.

## COVID-19 response business support

Our local businesses were impacted as a result of Government mandated lockdowns. Council worked in collaboration with the Chambers of Commerce, local business owners and the community to develop programs to support our local businesses during this challenging time.

### Business Support Plan

A business support plan was developed in consultation with our five local Chambers of Commerce. The plan will see over \$3.5 million provided to businesses via the temporary waiving of fees during different times throughout the COVID-19 pandemic, including fees related to outdoor dining, footpath merchandising, annual fire safety and environmental health inspections.

In addition, up to \$3.8 million of support provided for Council tenants and sportsground and facilities licensees experiencing financial hardship as a result of lockdown. This targeted support included annual rentals or fees waived, discounted or deferred for up to six months and extension of leases/licenses by six months, where agreements were due to expire within 18 months.

### Back to Business program

Council has reached out to local business owners and requested specific ideas to be submitted on how Council can support their recovery. We've already received over 100 ideas from local businesses on how we can support them, whether it's through increased outdoor dining, using their footpaths for merchandise or as client waiting areas, as well as other innovative ideas.

Many of these ideas have been approved and are already helping local businesses.

### Business to Business (B2B) Support Hub

The COVID-19 pandemic required many local businesses to pivot and adapt from their traditional operations. In an effort to effectively support our business community during this challenging time, we created the Business to Business (B2B) Support Hub, which allows our community to tap into local knowledge to help businesses adapt to COVID-19 and join the road to recovery. The hub includes a listing of almost 100 qualified businesses in areas such as digital marketing, financial advice, mentoring and coaching, grant writing, legal and property advice and workplace consulting.

### Business Community Unites campaign

Our Business Community Unites campaign was developed to showcase how local businesses shifted the way they work to reach new customers while facing the challenges of COVID-19. A series of short videos featured the business owner talking about how they have adapted. Goals of the campaign included highlighting innovative changes and positive stories to encourage other business owners to not fear transition and change through practical examples and readily accessible ways of pivoting a business model.

### Hardship assistance

Council's Rates and Hardship Policy guided assistance for ratepayers experiencing genuine financial hardship. Council prepared a dedicated COVID-19 Form to make it easier to apply for rate relief during COVID-19.



**Business Support Service**

Council set up a dedicated one stop shop for local businesses. The service was set up to provide a single point of contact to give advice and support to local businesses for any question related to local businesses and the economy.

**Digital marketing program**

Our tailored Digital Marketing Program helped local businesses build digital marketing skills so that they can adapt to changing economic conditions and compete in the digital marketplace. Six modules were created covering a range of marketing principles, channels and tools, designed to help businesses stay connected to existing customers and find ways to reaching new ones. The recordings were uploaded to Council's website as a way of providing ongoing support to local business.

**Visual merchandising workshop**

Council engaged a Visual Merchandising expert to help a number of small businesses in Manly activate and transform their retail spaces to create an amazing customer experience. As part of the program, businesses learnt how to increase customer foot traffic and ultimately increase sales.

**Support for tradies**

In response to significant calls from local tradies following the announcement to pause construction activity, Council held a Support for Tradies Forum on 21 July. Attended by over 130 local tradies, this forum provided an opportunity to address concerns and questions from representatives of NSW Treasury and Service NSW. Member for Pittwater and Minister for Planning and Public Places, Rob Stokes also attended the forum and subsequently relayed the issues raised to the NSW Treasurer. The forum also included information about the grants and support available to tradies, clarification on restrictions and what might be the next steps to getting the construction sector to reopen.

**Tourism mentoring program**

Council partnered with a tourism marketing school to deliver an online training program for all tourism and hospitality businesses within the Northern Beaches Council region. The program was designed to educate, inspire and empower businesses to actively develop and market their business to drive demand. The skills learnt through this program assisted businesses to deal with the COVID-19 environment and provided benefits that will last well beyond the global pandemic. Mentoring through a closed Facebook group was also offered during the program, and for one month following the completion of the program.

## 62 A snapshot of where we are heading...

### Economic Development Plan

Council is working on developing an Economic Development Plan that will provide a framework and direction to guide, support and help promote sustainable economic development across the Northern Beaches. The plan will address the broad economic, social, cultural, political and environmental issues that impact the local economy and plan for the future of employment and business in our local area.



**14,630**

local businesses registered on  
Council's contact data base



**\$3.5m**

fees temporarily waived  
during COVID-19



**60**

trainees participated in  
Council's Trainee Program

## Vibrant local economy - measures

63

Measure	Progress	Target	Result
Number of local businesses	The number of local businesses increased 12% from 2018 - 2021.	Maintain/Increase	✓
Gross Regional Product growth	Gross Regional Product growth increased \$1b from 2017-2020. Results for 2021 will be available in January 2022, which will account for the impacts of COVID-19.	Increase	✓
Unemployment rate	Unemployment increased significantly in the last two years, most likely due to the impact of COVID-19 on the economy. The region is faring better than Greater Sydney since September 2020, with the Northern Beaches unemployment rate dropping 0.4%, and Greater Sydney rising 1.0% to 6.6% in March.	Maintain/Decrease	✓
Employment containment	The number of jobs on the Northern Beaches has increased by 6,000 jobs from 2017-2020, which has likely also improved Employment Containment. Results for 2021 will be available in January 2022, which will account for the impacts of COVID-19.	Maintain/Increase	✓
Employment lands	No rezonings occurred in these areas. Employment Lands have been maintained.	Maintain	✓
Value of non-residential building approvals	Four year total for approvals, which support economic development, is \$734m. This also demonstrates business/ industry confidence in investing in the area. The figure excludes Shop Top Housing Development, residential subdivisions, and Complying Development Certificates.	Increase	✓

### Satisfaction with services provided by Council

The results related to satisfaction with Council services are based on community surveys conducted during the term.

Measure	Progress	Target	Result
Encouraging local industry and business	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Keeping town centres and villages vibrant	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓

64

Back to Business program



Northern Beaches - End of Term Report 2017-2021

## Award highlights

### Winner



**Communicator Awards for Excellence 2021**  
Crisis Communications - COVID-19 Local Response



**Communicator Awards for Excellence 2021**  
Social video series - Business Unites campaign

### Highly commended



**Planning Institute of Australia 2020**  
Excellence Awards - From Plan to Place - Dee Why Town Centre Urban Renewal



66

# Transport, Infrastructure and Connectivity

## Community aspirations

67

**'We aspire to connect people locally, regionally and globally through seamless transport and innovative technologies.'**

The Northern Beaches is home to some of the most congested roads in Australia, which impacts residents and visitors, particularly those dependent on car travel for their daily work commute. Transport, infrastructure and connectivity are key elements to realising our community vision, noting that Council cannot solve these challenges alone, requiring support from the NSW Government who maintains responsibility for most transport and infrastructure investment. Our aspirations in 2018 were to facilitate and promote road safety, active and sustainable travel, ensure ongoing maintenance and improvements of footpaths and other local infrastructure, and advocate for better long-term integrated transport and communication solutions.

To achieve these outcomes over the next ten years, our community goals are identified in the Community Strategic Plan as:

- our integrated transport networks meet the needs of our community
- our community can safely and efficiently travel within and beyond Northern Beaches
- our community can easily connect and communicate through reliable communication technologies.

## Making progress 2017 - 2021

### Move 2038

Recognising the critical infrastructure investment needed to make the Northern Beaches a safe, inclusive and connected community, Council developed Move 2038 - Northern Beaches Transport Strategy. It sets the priorities for our transport-related plans for the next 20 years with a vision to 'enable freedom of movement to, from and within the Northern Beaches using a safe, smart efficient, integrated and sustainable transport network'. The strategy aims to address the community's aspiration of less congestion, convenient, fast and reliable public transport options and the ability to walk and cycle safely in and around the area. The strategy helps us work in partnership with key state agencies, neighbouring councils, businesses and community groups to deliver these outcomes.

### Creating a safer cycling environment

Forty percent of our community enjoy cycling, for either recreation or commuting, as part of our lifestyle on the Northern Beaches. The Northern Beaches Bike Plan outlines specific actions that help us achieve the community overarching cycling aspirations. The actions target the expansion, improvement and maintenance of the Safe Cycling Network, which is focused on shorter trips that are largely separated from motor vehicle traffic. The actions also address the need to improve and maintain the Road Cycling Network for commuting longer distances by bicycle, providing and maintaining end-of-trip facilities and promoting cycling as a suitable option for moving around our area.

### Improving walking safety and access

In addition to improving traffic and transport infrastructure, Move 2038 aspires to double the amount of 'active travel' trips, like cycling, and reduce our car trips by 30 percent. Council endorsed the Northern Beaches Walking Plan, which specifies actions to become a more walkable and connected community. Our footpaths connect our community to everything from schools, workplaces, parks, beaches, sports fields as well as our family and friend's homes. They are key in improving accessibility and walking safety.

The Walking Plan sets key directions and supporting actions to connect and deliver the network, making walking safe, creating walking neighbourhoods, and promoting and encouraging walking as part of our daily travels. The plan sets out the desired characteristics of a 'world-class' pedestrian network across the Northern Beaches, creating walkable neighbourhoods and the opportunity for increased social inclusion.

Upgraded shared pathways Dee Why





### B-Line buses

Council has been advocating for a new rapid bus service for the Northern Beaches, to influence the NSW Government and transport agencies. The B-line bus service commenced in November 2017 with a fleet of yellow double-deck buses that provide frequent and reliable services between Mona Vale and Wynyard. The service is supplemented by on-demand services connecting people to the B-Line stops.

The new services have increased patronage of public transport across the Northern Beaches. Highlights of the B-Line bus service include seven stops and six new commuter 'park n ride' parking with 900 spaces. Council's commuter car park at the PCYC, Dee Why has a dedicated lower parking level to support public transport usage. Council undertook cooperative construction work with various state agencies over road changes and building bus stops and footpath upgrades to connect the B-line stops.

### East-West transport

Following the completion of the B-Line network, which improves the north-south transport corridor, Council worked hard to advocate for a similar bus network to serve the east-west transport corridor. In October 2020, the NSW Government announced the new 160X bus route connecting Dee Why to Chatswood via Frenchs Forest with limited stops.

The new route provides frequent services at least every 10 minutes across the day, providing a key service for members of our community who work across this corridor, reducing travel time and encouraging cars off our roads. Council is continuing to advocate for the expansion of the east-west transport network to see further travel improvements for our community.

B-Line bus stop Broovale





#### **New carpark at Church Point**

A new two-level 133 space car park opened in May 2018 supporting the parking needs of residents and visitors, especially for our offshore communities. These works also included a new section of road, boardwalk and commuter pontoon improvements. The top-level accommodates 68 spaces for residents in the Church Point Car Park Reserved Parking Space Scheme.

#### **Improving town centre safety**

Council introduced innovative traffic management solutions in Dee Why and Manly improving the safety of our road environment. This involved the creation of a precinct-wide 40km/h pedestrian area between the Dee Why Town Centre and Dee Why Beach. Council partnered with Roads and Maritime Services to trial 30km/h reduced speed zoning across the Manly CBD. The reduced speed limits protect pedestrians, cyclists and children in some of the highest trafficked areas of our community.

#### **Shared Transport Policy**

Council adopted the Shared Transport Policy in July 2019, committing Council to support and regulate shared transport modes. Shared transport includes bike sharing, car sharing, on-demand transport schemes and new shared transport innovation approved for public use. The policy ensures a fair and equitable market is established and supports the interests of our residents using shared transport. The policy also looks towards the future, committing Council to engage with other agencies to enable trials of new systems and technology as it becomes available to enable our community to move around the Northern Beaches using an integrated transport system.

#### **Upgrades to Warringah Road**

Warringah Road serves as one of three arterial roads connecting the Northern Beaches to the rest of Sydney. Council worked with the NSW Government to deliver a safer and less congested traffic solution on Warringah Road at Frenchs Forest, near the hospital precinct and the significant connecting routes provided by Forest Way and Wakehurst Parkway. The development of the Warringah Road underpass allows through traffic on Warringah Road to bypass three sets of lights, improving the travel experience for drivers.

The additional road upgrades around the Northern Beaches Hospital increase capacity on the road network and improve access around the area. Council completed upgrades on neighbouring Frenchs Forest Road and Naree Street. A pedestrian overpass and shared pathways were also completed to improve safety for walking and cycling.

#### **New Library App**

The launch of Council's Library App in October 2020 has helped our community to access our Library services safer and easier than ever. The Library App enables members to view loans and reservations and renew items, search our collection and place a reservation. The app includes innovative technology that enables users to scan the barcode of any book, like one they see in a bookstore, and see if they can borrow from us. Users can also discover 'What's on' at their closest branch anywhere and anytime. The app has proven incredibly popular with over 8,000 device downloads and over 1,700 associated loans.

## 72 A snapshot of where we are heading...

### Beaches Link Tunnel

The Beaches Link Tunnel will provide the Northern Beaches with a fourth road that connects our community to Sydney. The tunnel plays a vital role in creating an integrated transport network that improves accessibility, reduces commuting times and ensures we are well connected for generations to come. Council has been partnering closely with the NSW Government on the delivery of the project, specifically advocating for the inclusion of public transport and minimisation to the overall impact on our residents. The Beaches Link Tunnel is the NSW Government's largest infrastructure investment in the Northern Beaches Local Government Area. An Environmental Impact Statement was placed on public exhibition in December 2020. Council responded with a 50 page submission, advocating for several community concerns to be addressed, including reducing the impacts to bushland and biodiversity and reducing the impact to residents and the surrounding area during construction. We will continue to work with the NSW Government to obtain the best outcomes for our community.

### Narrabeen Bridge by-pass

The Narrabeen Lagoon Trail is a popular recreation spot, providing a picturesque 8.4km walking and cycling loop for our community. The trail currently crosses the lagoon at Narrabeen Bridge along a relatively narrow path that requires cyclists to dismount to maintain safety.

Council is building a new 3-metre wide pedestrian and cycle bridge alongside the existing road bridge, giving a wider passage way to pass more safely and comfortably than the existing infrastructure allows. The bridge will be made from steel and composite linking the Narrabeen Lagoon Trail at its southern and northern approaches. It will benefit recreational users such as bike riders, pedestrians, commuters utilising the B-Line bus stop, and people wanting to access the restaurants and shops.

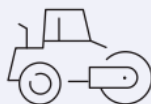
### Reducing Wakehurst Parkway Flooding

Wakehurst Parkway is one of the main road connections on the Northern Beaches, yet it is prone to flooding in certain areas and has historically experienced road closures up to seven times per year on average. While an important thoroughfare for our community, the areas surrounding the Parkway have significant cultural heritage and environmental values associated with the adjoining bushland and riparian areas. Council has completed a draft feasibility study to explore options to help protect the road from flooding, including indicative costs and potential environmental considerations. Council is committed to exploring ways to ensure the local and unique ecological character of the Middle Creek catchment and the Parkway area is appropriately rehabilitated and maintained into the future. Responses received from the most recent community engagement were reviewed, with Council to decide the next steps based on the responses.



**80+ km**

new footpaths, cycleways  
and shared paths



**70+ km**

road resheeting



**300+**

new bike parking places

## Transport, infrastructure and connectivity - measures

73

Measure	Progress	Target	Result
Household travel by car	The COVID-19 pandemic and resulting health orders has had a significant impact on peoples movements since 2020. For these reasons this measure is not reported on.	Decrease	N/A
Ferry and bus patronage	The COVID-19 pandemic and resulting health orders has had a significant impact on peoples movements since 2020. For these reasons this measure is not reported on.	Increase	N/A
Growth in active travel network: Footpaths, cycleways and multi-use paths	Network extended by over 80km, with additional grant and Council funding for footpaths, shared paths and cycleways.	Increase	✓
Road user crashes	While there was a small increase in crashes in 2019, there was an overall decrease in crashes since 2017. This is due to a combination of improved road safety awareness and improved road infrastructure, both which Council contributed to, and improved safety features in cars.	Decrease	✓
Road user casualties	There was an overall decrease in road user casualties since 2017. This is due to a combination of improved road safety awareness and improved road infrastructure, both which Council contributed to, and improved safety features in cars.	Decrease	✓
Council WiFi points in public locations	Council WiFi points increased due to the completion of a program to fund more public WiFi points across the Northern Beaches. The WiFi points are available across all wards near popular beaches, shopping centres, all libraries and key community centres. They have also been installed at Avalon Youth Hub, the Coastal Environment Centre in Narrabeen, PCYC in Dee Why and Manly Art Gallery & Museum.	Increase	✓
NBN coverage	The NBN has now been completed with 100% coverage available across the Northern Beaches.	Increase	✓

### Satisfaction with services provided by Council

The results related to satisfaction with Council services are based on community surveys conducted during the term.

Measure	Progress	Target	Result
Condition of local roads	Comparison 2018-2019 Community Surveys. Satisfaction increased.	Maintain/Increase	✓
Footpaths	Comparison 2018-2019 Community Surveys. Satisfaction increased.	Maintain/Increase	✓
Bike paths	Comparison 2018-2019 Community Surveys. Satisfaction increased.	Maintain/Increase	✓
Traffic management	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓
Community centres	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓



74

New carpark at Church Point



Northern Beaches - End of Term Report 2017-2021

## Award highlights

75

### Winner



**Institute of Public Works Engineering Australasia**  
Local Government Excellence in Road Safety - Road Safety calendar



**Institute of Public Works Engineering Australasia (NSW)**  
Special Transport Integration Hub Award - Church Point car park and seawall project



76

# Good Governance

## Community aspirations

77

***'We aspire to create a new Council that is trusted and respected by the Northern Beaches community.'***

As a new organisation, we strived to establish trust with the community and demonstrate good governance through a culture of transparency and accountability. Our aspirations in 2018 were to develop integrated systems and safeguards that are adaptable to our community's evolving and diverse needs, while encouraging innovation and creativity. We desired to create an organisation guided by clear ethical principles and corporate reporting, without being burdened by red tape.

To achieve these outcomes over the next ten years, our community goals as identified in the Community Strategic Plan are:

- Our Council is transparent and trusted to make decisions that reflect the values of the community
- Our Council efficiently and effectively responds to, and delivers on, the evolving needs of the community.

## Making progress 2017 - 2021

### Merged Council performance

The Northern Beaches Council was established in May 2016 a part of a merger of Manly, Pittwater and Warringah Councils. Council prepared a report in June 2020 to highlight the results of the amalgamation, demonstrating its success as a leader for the community and the Local Government sector. Council generally adopted the highest level of service of the three former Councils across the LGA to ensure there was no reduction in services or service level for the community.

Council achieved more than double the State Government's \$76.3 million estimated savings over 10 years from amalgamation, which have been reinvested into the community through councils operational and capital projects. Council inherited \$90 million in outstanding loans and subsequently undertook a path of debt reduction which has seen more than \$60 million paid off. The merger has established a strong financial base which has enabled Council to absorb a costly global pandemic, while still delivering over \$400 million in capital works projects over the last four years.

### Strengthening our integrity

The Office of Integrity and Complaints Resolution (OICR) was established to equip Council with a strong focus on the public interest, accountability and responsiveness. A Code of Conduct and associated training was developed and rolled out to staff along with the Public Interest Disclosure Policy to prevent and detect possible corruption or misconduct. In addition to dealing with complaints directly from the community, the OICR also assists staff to resolve complaints and identify any service improvements needed.

The Audit, Risk and Improvement Committee was established to promote good corporate governance at Northern Beaches Council.

The committee was developed to provide Council with independent oversight, objective assurance and monitoring of Council's audit processes, internal controls including fraud and corruption control, external reporting, risk management activities, compliance of and with Council's policies and procedures, governance processes and continuous improvement activities.

### New brand

Following on from amalgamation, Council sought to create a brand that represented the whole of the Northern Beaches area, creating a stronger sense of belonging and connection for the community.

Extensive community engagement ensured we developed a brand that resonated. Our new identity was developed by the community for the community, echoing the charm and extraordinary nature of the Northern Beaches. Love for the natural environment, vibrant and thriving villages and collaborative community were common themes that shined through each step of the process.

The new brand has helped to market the local area and Council and played a role in shaping the culture of our organisation, creating a sense of belonging for employees and subsequently improving productivity.

Council's new brand



#### Asset management

Northern Beaches Council is the custodian of \$2.98 billion of infrastructure assets, including roads, footpaths, stormwater drainage, swimming pools, bridges, wharves, playgrounds, sports fields, seawalls and other built infrastructure that support our community lifestyle. An Asset Management Strategy was developed to guide the planning, purchase, construction, operation, maintenance and renewal/disposal of assets to ensure our assets continue to provide the appropriate level of service to meet the community's needs and expectations in a sustainable manner.

#### Customer Service Centre improvements

Customer service is at the heart of Council's operations. Council focuses on continuously improving the customer experience and has implemented many initiatives to assist our community's dealings with Council. These include implementing online customer portals, so customers can easily track and lodge their requests at any time that suits them. Online requests have been growing, increasing from 7 to 25 percent. A series of additional online services were also implemented, including online parking permit applications, online waste calculator, giving customer control and access to waste service costs and online appointment bookings for customer service.

A single Customer Service number was implemented, with a new phone system, dramatically improving staff productivity and service levels. This saw a decrease in average handling time by 15 percent and a reduction in call waiting times during afterhours crisis events from an average of 20 minutes for our after-hours call centre, down to an average 27 seconds as the new system enabled staff to log-on from home.

#### More equitable approach to rates

Council successfully harmonised rating structures across the Northern Beaches from July 2021. Harmonisation provides a consistent, fair and equitable approach to rates collection, ensuring those with the same land value within each category or sub-category pay the same for the same level of Council service. Council did not collect any more revenue through this process, rather focusing on ensuring rates are collected more equitably across the Council area.

#### Maintain services during pandemic

Council was dynamic and adaptable during the COVID-19 pandemic to ensure compliance with State Government regulations while maintaining services for our community. Council implemented measures to support customers and deliver a good experience.

This included introducing online appointment bookings to speak to Customer Service staff and equipped staff to work remotely, ensuring our community continued to access services, while maintaining employee and customer safety. Enabling staff to work remotely also means we can support the community after hours, providing an ability for the community to engage with council directly during critical incidents.

A concierge was introduced at each branch to greet customers, triage issues, and comply with Health Orders. We received feedback that 96% of customers prefer this concierge service.



Volunteers at Mona Vale cemetery



## 82 A snapshot of where we are heading...

### New Council

A new Council will be elected on 4 December 2021. The new Councillors will be onboarded as soon as practical, through a series of briefings on Council management, processes and policies and providing background on key projects for informed decision making. The Community Strategic Plan will be updated with an outlook on the community's vision and key priorities over at least the next ten years, considering any changes in community sentiment since Shape 2028 was adopted.

A new four-year Delivery Program, Operational Plan, Resourcing Strategy and Community Engagement Strategy will be developed and adopted by Council by 30 July, in accordance with NSW Legislation.



**6**

Strategic Reference Groups  
(SRGs)



**80**

members of SRGs



**56**

Council Meetings



**15**

Local Councillors



**4**

State Members



**2**

Federal Representatives

## Good governance - measures

83

### Financial sustainability of Council

Measure	Progress	Target	Result
Operating performance >0	Operating performance reduced from 7.97 to -7.32 during the period. Operating performance was impacted by the COVID-19 pandemic, which reduced Council income and increased some costs, and additional costs for settlement of legal proceedings.	Maintain	✗
Unrestricted current ratio >1.5	Unrestricted current ratio maintained above 1.5.	Maintain	✓
Own source operating revenue >60%	Own source operating revenue maintained above 60%.	Maintain	✓
Debt service cover ratio >2x	Debt service cover ratio maintained over 2x.	Maintain	✓
Rates and annual charges outstanding <5%	Rates and annual charges outstanding maintained below 5%.	Maintain	✓
Cash expenses cover ratio >3 months	Cash expenses cover ration maintained over 3 months.	Maintain	✓
Infrastructure renewal ratio >100%	Infrastructure renewal ratio was 100% in 2018 and above 100% for the rest of the term.	Maintain	✓

### Satisfaction with services provided by Council

The results related to satisfaction with Council services are based on community surveys conducted during the term.

Measure	Progress	Target	Result
Overall performance of Council as an organisation	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Performance of staff in dealing with enquiries	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓
Information on Council services	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain / Increase	✓



84

Dee Why customer service



Northern Beaches - End of Term Report 2017-2021

## Award highlights

85

### Winner



**National Local Government Customer Service Network Awards 2017**  
Customer Service Strategy Award



**Local Government Management Challenge 2019**  
LG Professionals - NSW Division



**National Local Government Customer Service Network Awards 2019**  
Innovation in Customer Service Award - Online Customer Relationship Management (CRM) customer portal for customer enquiries and requests



**Hunter Valley Trading Company (HVT) Excellence Awards 2020**  
Large Host Employer of the Year



**Risk Management Excellence Awards 2020 - Statewide Mutual**  
Metropolitan Regional Category - Council's Disclosure Management System



**Local Government Management Challenge 2020**  
LG Professionals - NSW Division

### Highly commended



**National Local Government Customer Service Network 2019**  
Innovation in Customer Experience in Service Delivery



**Australasian Management Challenge 2020**  
LG Professionals - Runners Up



**Local Government Management Challenge 2021**  
LG Professionals - NSW Division



86

# Partnership and Participation

## Community aspirations

87

**'We aspire to achieve better outcomes for the community through genuine engagement and collaboration.'**

Northern Beaches Council strives to effectively engage with the local community for representative local decision-making. Understanding the needs and aspirations of our community enables us to better advocate on behalf of the community on complex issues beyond the direct control of Council which affect our lifestyle including transport, housing and planning. Our aspirations in 2018 were to ensure representation and participation across all demographics, bringing together diverse community groups to make the community's vision a reality.

To achieve these outcomes over the next ten years, our community goals as identified in the Community Strategic Plan are:

- Our community is actively engaged in decision making processes
- Our Council builds and maintains strong partnerships and advocates effectively on behalf of the community.

## Making progress 2017 - 2021

### Joint Emergency Management

Council's increased size and scale has enabled the development of stronger partnerships with key emergency services including NSW Police, NSW Rural Fire Service, Fire and Rescue NSW, NSW State Emergency Service, NSW Health and NSW Local Land Services, as well as the more formal Local Emergency Management Committee (LEMC). The new approaches have allowed us to prepare and respond to significant crisis and emergency events and build a more resilient community across our entire area.

### Setting up the SRGs

Interim Strategic Reference Groups (SRGs) served to help Council finalise strategic papers addressing the key issues of affordable housing, waste, the natural environment, transport, community, recreation, economic development and place-making. New SRGs were set up in 2018, aligned with the new Community Strategic Plan. Comprised of residents and Councillors, there are 80 members across the six SRGs advising Council on Environment, Places for People, Community and Belonging, Economic and Smart Communities, Transport and Travel, Participation and Partnerships. The SRGs first met in March 2018 as part of their four year term.

### Community Committees

As part of Council's community engagement framework, Council engages with a range of committees, advisory groups and panels that provide opportunities for the community to participate in strategic priority areas. Examples of these committees include the Northern Beaches Local Emergency Management Committee (LEMC) which provides planning, preparing, responding to and recovering from emergencies.

### Community Liaison Team

Our Community Liaison Team engage directly with residents' associations, chambers of commerce and community groups to understand key issues and aspirations. Council projects and initiatives of interest are shared with relevant key stakeholders so Council can obtain direct feedback from affected communities. This approach has enabled these groups to have a single point of contact and strengthened the partnership between Council and the local community, to build trust and is a tangible example of Council's desire to work in collaboration with the community to protect, improve and create our future.

Community liaison





Youth Advisory Group meeting



#### Youth Advisory Group

The first Youth Advisory Group for the Northern Beaches was established and provided invaluable advice to Council. The 25 members, aged between 12 and 21, took an active role in identifying the needs and wants of young people in the community. The group had representatives from across the Northern Beaches and focused on addressing mental health for youth and driving performing arts for young people in the area. They participated in more than 30 events and activities. The second Youth Advisory Group involved in over 35 events, programs and activities and contributed hundreds of hours of volunteering time. The group were also heavily involved in all aspects of Youth Week. One of the highlights was a youth led Millennial Market at the Curl Curl Creative Space as part of the Youth Week celebrations held in April 2021.

#### National Infrastructure Guidelines

A research collaboration between local government authorities, an engineering peak body, engineering consultants and university researchers created a guideline to help infrastructure managers and developers choose suitable climate-resilient building materials. The Climate Resilience Design Guide was developed for the Institute of Public Works Engineering Australasia (IPWEA), to address the effect of climate change on infrastructure, including usage, and physical and chemical condition. The guidelines will assist asset managers for years to come by providing expert advice on how best to combat such environmental effects, both fiscally, and from a construction materials perspective, in the fight against climate change.



**Securing Grant Funding**

Council successfully secured \$127 million in grants from the NSW and federal government. Key achievements included funding secured as part of the Stronger Communities program as a merged Council, which has been able to fund various high priority projects including the replacing Mona Vale and Long Reef Surf Clubs, new sports and recreational facilities. Another highlight included \$1 million obtained from the Boating Now Program from Transport for NSW, to improve boating infrastructure at Bells Wharf and Carols Wharf (Scotland Island) and watercraft storage at Narrabeen Lagoon. Additional achievements included \$330,000 provided by the Australian Sports Commission for lighting upgrades at St Matthews Farm and Newport Oval, while the NSW Environmental Trust provided \$320,000 for freshwater wetland rehabilitation.

**Grants awarded to our community**

Council awarded almost \$4 million in grants for a range of community projects. The grants provide support for local organisations and community groups, and help property owners conserve our heritage. The programs include grants for arts and creativity, environmental projects, local events, sports, eco-schools and community development. It exemplified Council building capacity within the community and supporting community-driven initiatives aligned with community aspirations. Grant applicants were able to strengthen skills through Council-run presentations and webinars, improving the community's understanding of grants and increasing their chances of success. Presentations explored grant writing, budget preparation and understanding outcomes and outputs.

**Community volunteers**

Volunteers play an invaluable role in building community connections and meeting local needs, beyond what Council can provide. Over 1,000 volunteers contributed to a range of Council programs, including over 470 people committed to the Bushcare program. Meals on Wheels attracted over 90 dedicated volunteers. Our Library Service has over 120 volunteers, supporting programs such as the Home Library, stock management and Justice of the Peace service. With each library venue being accessible, there are also currently three regular volunteers with disabilities, which we aim to grow through our relationship with Northside Enterprises Inc. Over 100 people also volunteer their time on Council's Committees and Reference Groups. Council's events, such as the Sun Run, are also supported by volunteers who generously donate their time.

**New Volunteer Management Framework**

Our new Integrated Volunteer Management Framework ensures that each volunteer role has clearly defined duties, assisted by the Volunteer Coordinator to determine roles that are tuned to their capabilities. A wide range of flexible opportunities and meaningful roles are on offer, including ongoing training and support, for all people including those living with disability. The environmental volunteer program for bush regeneration works very closely with Bushlink, a non-government organisation employing young people with intellectual disabilities. Through Bushcare, community nurseries and the Coastal Environment Centre the volunteer programs are all inclusive, providing sustainable and social outcomes to all participants.

## 92 A snapshot of where we are heading...

### Community Engagement Strategy

Effective and meaningful engagement is at the heart of local government. It helps communities shape their own futures and informs the vision and direction of council. Council is developing a new Community Engagement Strategy to support the development of all plans, policies, programs and key activities.

Effective community engagement enhances the capacity of Councils to make well-informed, sustainable decisions demonstrating community buy-in and support.



**\$127m**

grant funding secured



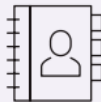
**\$4m**

awarded in grant funding  
to the community



**1,000+**

volunteers who participate  
in ongoing Council programs



**21,000+**

people on Council's community  
engagement register

## Partnership and participation - measures

93

### Delivery of key community projects with relevant government agencies

Measure	Progress	Target	Result
Frenchs Forest Hospital precinct and roads upgrade	The Precinct Plan was on public exhibition from 23 July to 3 September 2021. This process is being managed by the DPIE, who are currently reviewing feedback. Council is awaiting the Department of Planning's finalisation of the draft Precinct Plan	Progress towards delivery	✓
Ingleside land release	DPIE placed Draft Ingleside Place Strategy on public exhibition until 6 July 2021, for an additional 980 dwellings due to bushfire hazard and ability to evacuate safely. Updated biodiversity and bushfire (APZ) maps; infrastructure requirements for Contribution Plan preparation.	Progress towards delivery	✓
Beaches Link Tunnel	Government's EIS has been on public exhibition, as has been Council's submission. Council invited further community feedback in March/April 2021 - this will be collated and fed into the detailed design stage, should the project progress to the next phase of development.	Progress towards delivery	✓
Projects funded from Stronger Communities Fund	Council has spent \$29.53 million from the Stronger Communities Fund on local projects as at 30 September 2021. Eight out of 15 projects/programs have been acquitted.	Progress towards delivery	✓
Volunteering - I make a contribution to the community I live in	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓

### Satisfaction with services provided by Council

The results related to satisfaction with Council services are based on community surveys conducted during the term.

Measure	Progress	Target	Result
Council lobbying on behalf of the community	Comparison 2018-2019 Community Surveys. Satisfaction decreased.	Maintain/Increase	✗
Consultation with the community by Council	Comparison 2018-2019 Community Surveys. Satisfaction maintained.	Maintain/Increase	✓

COVID-19 signage at Queenscliff Beach



## Award highlights

95

### Winner



#### Local Government Excellence Awards 2018

Community Partnerships and Collaboration - PCYC Project, Dee Why



#### Greater Sydney Commission Planning Awards 2020

Community Collaboration Award - Local Strategic Planning Statement (Towards 2040) and Arts and Creativity Strategy (Connected through Creativity 2029)



#### Local Government Excellence Awards 2020

Community Partnerships and Collaboration: population over 200,000  
- Northern Beaches Suicide Response

### Highly commended



#### Greater Sydney Commission - Planning Awards 2019

Community Collaboration Award - Northern Beaches Hospital Precinct Structure Plan (special commendation)



#### Local Government National Federation Awards 2020

Partnerships and Collaboration - Northern Beaches Suicide Response



#### Core Values Awards 2020

International Association for Public Participation Australasia - Environment category  
- Environment and Climate Change Strategy 2040





## Next Steps

97

This End of Term Report will inform the review and development of the next suite of documents required under the IP&R framework, including the revised CSP, Workforce Management Plan, four year Delivery Program and one year Operational Plan. This report will also be incorporated into Council's 2020/2021 Annual Report.



## 15.0 NOTICES OF MOTION

<b>ITEM 15.1</b>	<b>NOTICE OF MOTION NO 46/2021 - SAVE THE KOALAS</b>
<b>TRIM FILE REF</b>	<b>2021/791601</b>
<b>ATTACHMENTS</b>	<b>NIL</b>

Submitted by: Councillor Stuart Sprott

---

### MOTION

That the Council:

1. Note that since 1990, NSW koala populations have declined by between 20% and 50%, to be in the range of 15,000 to 25,000 remaining. Local extinctions have already occurred, and the species is projected to become extinct in the wild in NSW within 30 years. Urgent action is needed to ensure future generations can see these iconic species in the wild.
2. Prepare a report on:
  - A. The status of koalas and koala habitat in the LGA and beyond.
  - B. What planning measures are currently in place to protect them.
  - C. What further could be done by Council to ensure enhanced protection of koalas and koala habitat in the LGA and beyond.
3. Write to the Premier, Minister for Planning & Public Spaces, Minister for Energy and Environment, and Minister for Agriculture urging them to:
  - A. Maintain council dual consent provisions for Private Native Forestry in Local Environmental Plans, to account for the variability within regions, zoning objectives, site survey needs, traffic and infrastructure limitations, and consultation with adjoining land holders.
  - B. Maintain Council's ability to regulate environmental zones to protect, manage and restore lands of high ecological, scientific, cultural or aesthetic values, particularly for the protection of core koala habitat.
  - C. Provide planning certainty, resources and support for identifying core koala habitat and the development of Koala Plans of Management.
  - D. Allow for departures from the Koala Habitat Protection Guideline based on existing surveys, local circumstances or emerging technology where this is agreed to by the Department.

---

### BACKGROUND FROM COUNCILLOR STUART SPROTT

Koalas, once numbered in their millions across the entire NSW coast, have experienced a major decline and are threatened with extinction in our lifetime. Habitat loss is the biggest threat to koalas and land clearing is listed as a key threatening process for koalas under NSW and Commonwealth environment laws.

Reduced and fragmented habitat, with the accompanying loss of food trees, shelter and refuges, is both a direct driver of population decline and also exacerbates the impact of other threats such as

dog attack, vehicle strike, disease and other impacts associated with high levels of human interaction. The protection of habitat from loss and fragmentation is therefore the vital first step in dealing with the flow-on threats.

The main drivers of ongoing koala habitat loss and fragmentation in NSW are:

- Native forest logging on public and private lands.
- Clearing of native forests for agriculture.
- Clearing for urban development, infrastructure and other major projects such as mining.



<b>ITEM 15.2</b>	<b>NOTICE OF MOTION NO 47/2021 - PROPOSED AND EXISTING 4G AND 5G INFRASTRUCTURE ON THE NORTHERN BEACHES.</b>
<b>TRIM FILE REF</b>	<b>2021/783010</b>
<b>ATTACHMENTS</b>	<b>NIL</b>

Submitted by: Councillor David Walton

---

## MOTION

That:

1. Council note community concern in regard to possible health impacts of proposed and existing 4G and 5G infrastructure on the Northern Beaches.
2. Council facilitate a community meeting and invite key stakeholders, including SOS Northern Beaches representatives and their experts in the 4G and 5G field, 4G and 5G installers and suppliers, relevant telecommunication industry experts, Councillors and residents, to discuss community concerns in relation to 4G and 5G infrastructure.
3. Council delegate to the Chief Executive Officer the task of doing all things necessary to facilitate this meeting by 31 March 2022.
4. The event be streamed live, recorded and published on Council's website.
5. A summary of the meeting be reported to Council for its further consideration.

---

## BACKGROUND FROM COUNCILLOR DAVID WALTON

Northern Beaches Council and Councillors have received numerous emails and other correspondence in relation to Development Applications for 4G and 5G infrastructure, as well as concerns from residents in regard to possible health risks from existing 4G and 5G infrastructure.

Over this term of Council, emails and letters have been received by Councillors in the hundreds.

Residents have provided Councillors with expert medical opinion that have been obtained from an Australian Registered Health Practitioner in relation to three northern beaches cell facilities. Those being Optus tower DA2020/0661 at Curl Curl Lagoon, the Telstra 5G base station and antennas at Stewart House Curl Curl and the Optus 5G facility in Quirk Street, Dee Why. In each case the expert medical report produced confirmed risk of harm to health.

This motion is to provide support to concerned Northern Beaches residents and to provide expert medical and scientific information on 4G and 5G infrastructure to help future decision making in regard to this infrastructure

## 17.0 RESPONSES TO QUESTIONS WITH NOTICE

<b>ITEM 17.1</b>	<b>RESPONSE TO QUESTION TAKEN ON NOTICE NO 16/2021 - ITEM 9.4 - QUARTERLY REVIEW</b>
<b>TRIM FILE REF</b>	<b>2021/754940</b>
<b>ATTACHMENTS</b>	<b>NIL</b>

Taken on notice at the Council meeting on 26 October 2021 from: Councillor Sarah Grattan

### QUESTION

We set aside \$200,000 each year but even in the first 2 years we are only spending \$100,000 or thereabouts, what was the reason that we spend less? Was there other sources of income that subsidise that? And we had too much set aside? Or have we not been provided what we initially thought we will provide?

### RESPONSE

Income from ticket sales resulted in a lower net cost than anticipated to support youth events at the PCYC.



northern  
beaches  
council

