COUNCIL



## **MEETING NOTES**

# **Local Representation Committee Meeting** (Social, Economic and Environment)

Held in the Pirelli Room, Civic Centre, Dee Why on

29 June 2016

Commencing at 6.37pm

Mark Ferguson **GENERAL MANAGER** 

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Economic	Social	Environment
Michael Regan (Chair)	Jean Hay AM (Chair)	Kylie Ferguson (Chair)
Jose Menano-Pires	Alex McTaggart	Cathy Griffin
Sue Heins	Steve Pickering	Barbara Aird
Roslyn Harrison	Kay Millar	Ian White
Candy Bingham	Vanessa Moskal	Hugh Burns
Alan Le Surf	Bob Giltinan	Pat Daley
	Wayne Gobert	Julie Hegarty

Council Officers		
Dick Persson AM	Administrator	
Mark Ferguson	General Manager	
Melinda Hewitt	Deputy General Manager, Transformation, People and Culture	
Beth Lawsen	Deputy General Manager, Public Affairs	
Helen Lever	LRC Executive Officer	
Kate Lewis	LRC Executive Officer	
Jane Mulroney	LRC Executive Officer	
Ximena Von Oven	Administration Officer – Governance	
Lynne Jess	Secretariat Officer	
Sherryn McPherson	Governance Support Officer	

ATTACHMENT 3

#### 1.0 Acknowledgement of Country, Introductions and Apologies

- 1.1 Acknowledgment of Country
- 1.2 The General Manager welcomed and introduced Ms Beth Lawsen, Deputy General Manager - Public Affairs to the Local Representation Committee (LRC) Committee. Ms Lawsen will replace Ms Melinda Hewitt as Deputy General Manager to the LRC.
- 1.3 Apologies were received and accepted from the following members, and a leave of absence from the LRC Committee meeting was granted:
  - Duncan Kerr Social, and
  - Selena Griffith Economic.

#### 4.0 Transformation Update – Highlights and Successes

#### Proceedings in Brief

Mr Mark Ferguson, General Manager addressed the committee on this item and provided an updated on the highlights and successes of the Northern Beaches Council and are as follows:

#### Achievements and Implementation process

Improvement to the B Line services - At the Council meeting on 19 May 2016, Council resolved to advocate for an improved B Line East West service. Services will be reviewed and are council advocates to extend the B Line service to Newport, faster community services from Dee Why to Chatswood, Mona Vale to Macquarie Park and limited stop services across the LGA from Palm Beach to Manly.

#### Expression of Interest for Executive Managers

- Staff transition process Executive Manager (interim) positions to be advertised soon and will be completed by the end of July and implemented August 2016.
- There are currently approximately 1770 NBC staff.
- A priority has been given to business as usual so that services to the community continue to be met.

#### Implementing the new Organisation Vision - Agility, Resilience and Innovation

June Storm Damage - A Policy will be reviewed at the 7 July 2016 Council meeting where a Coastal Zone Management Plan process will be adopted (particularly in regards to Collaroy and Narrabeen) and will focus on how the Council plan will take place and be implemented.

#### Initiatives:

- Northern Beaches Council has saved close to \$3 million since merging due to a reduction in the following:
  - Workplace Health and Safety
  - General Insurance (Council now self-insuring)
  - Executive Management Redundancies
- The Draft Implementation Plan for the new Council will be finalised and released shortly.
   Other merged councils have also been looking to the Northern Beaches Council for leadership on this front.

#### Questions

#### Recent Storm Damage

- Q: What are the best contact details to provide to the community in regards to lodging applications for maintenance and repairs and is there a general contact number?
- A: Former Councillors should continue to direct residents to their closest customer service centres contact details as listed below:

Customer Service Centre - Manly	Customer Service Centre - Dee Why Address: 725 Pittwater Road, Dee Why NSW 2099 Phone: (02) 9942 2111 Fax: (02) 9971 4522 Post: PO Box 1336 Dee Why NSW 2099 Website: www.warringah.nsw.gov.au	
Address:  1 Belgrave Street, Manly NSW 2095 Phone: (02) 9976 1500 Fax: (02) 9976 1400 Post: PO Box 82 Manly NSW 1655 Email: records@manly.nsw.gov.au Website: www.manly.nsw.gov.au		
reporte: www.mamy.now.gov.aa		
Customer Service Centre - Mona Vale	Customer Service Centre - Avalon	
Customer Service Centre - Mona Vale Address	Customer Service Centre - Avalon Address	
	Address	
Address Village Park, 1 Park Street, Mona Vale NSW	Address 59A Old Barrenjoey Road, Avalon NSW	
Address Village Park, 1 Park Street, Mona Vale NSW 2103 Phone: (02) 9970 1111	Address 59A Old Barrenjoey Road, Avalon NSW 2107	
Address Village Park, 1 Park Street, Mona Vale NSW 2103 Phone: (02) 9970 1111 Fax: (02) 9970 1200	Address 59A Old Barrenjoey Road, Avalon NSW 2107 Phone: (02) 9970 1111	
Address Village Park, 1 Park Street, Mona Vale NSW 2103	Address 59A Old Barrenjoey Road, Avalon NSW 2107 Phone: (02) 9970 1111 Fax: (02) 9970 1200	

In relation to the storm damage, there is an interactive map on the Council website identifying all the hotspots under repair. Some areas still have not identified an end date for completion of repairs. All priorities have been established and will be executed as soon as possible.

## 

- Q: In regards to the Executive Manager and Executive Transition Manager positions, will they be advertised internally and externally to the organization?
- A: The positions will only be advertised internally. They will be a 1 year (interim) appointments only.

#### Works updates

- Q: Can we be provided with an update on the Manly Oval Carpark and Whistler Street site review and will there be an outcome on this item in the near future?
- A: There is a report on this item going to the Council meeting on 7 July 2016.

### **Traffic Committee Meetings**

- **Q:** When will the next Traffic Committee meeting be held, who will be on the committee, will former Councillors be able to attend or how can we raise matters?
- A: The next Traffic Committee meeting will be held on Tuesday, 5 July 2016 and the committee will consist of:
  - Deputy General Manager Environment & Infrastructure
  - Council Officers
  - Northern Beaches Police Service,
  - · Roads and Maritime Services and the
  - Local Member Representatives for Davidson, Pittwater and Wakehurst
  - The Hon Mike Baird MP, NSW Premier, Minister for Western Sydney and Member for Manly Representative
  - State Transit Authority (Non-voting member)
  - · Forest Coach Lines (Non-voting member)
  - Cycling Representative (Non-voting member)

Previous Councillors are unable to attend as these are closed meetings.

The community can raise issues by writing to the committee outlining concerns to be addressed by the committee. Depending on the issue it may be escalated to an item on a future agenda or you may be asked to attend.

#### 2.0 Confirmation of Meeting Notes

That the Meeting Notes of the Local Representation Committee (LRC) Meeting held on 15 June 2016, copies of which were circulated to all Committee Members, be adopted and are hereby confirmed as a true and accurate record of the proceedings of that meeting.

#### 3.0 Update from National General Assembly (NGA)

#### Proceedings in Brief

Ms Jean Hay AM (Chair of the Implementation Advisory Group (IAG)) addressed the committee on the NGA 2016 Canberra 19-22 June 2016 conference.

#### Notes:

- Ms Jean Hay AM and Ms Helen Lever, Manager Cultural and Information Services attended and represented the Northern Beaches Council at the NGA. Over 700 delegates nationally attended the conference.
- The Governor General opened the Conference
- Keynote Speaker George Megalogenis (Author and Journalist) addressed the conference in regard to the relationship between politics and media and challenges of the local government sector, State and Federal and political environment
- Minister for Major Projects, Territories and Local Government, The Hon Paul Fletcher addressed on topics such as Financial Assistant Grants (FAGS) and Infrastructure Challenge. A question was raised on the local government mergers / reform. He referred to this as a state matter.
- Legal action continues for a number of Councils with court dates set for August. They are concerned about receiving their verdict prior to the upcoming elections in September.
- Ms Pip Marlow, Managing Director of Microsoft Australia addressed on the new world of work. Ms Marlow outlined what colleagues appreciated in their working lives to empower, motivate and provide the best output for the employer. Pip quoted "Work is about what you do, not where you are!". Pip does not have an office and works amongst her co-workers. Workspaces are shared along with lounges and large desk spaces.
- There were four (4) people present from City of Boston their team talked about Civic Technology driving economic outcomes and community engagement. This session focused on digital transformation and how the city took steps to overcome challenges and to engage with their community in a better way.

#### 5.0 Community Engagement Framework

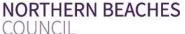
### Proceedings in Brief

Ms Kate Lewis, (LRC Executive Officer) provided a recap on the community engagement framework presented at last meeting and sought feedback from LRC members.

A copy of the PowerPoint is attached to the Meeting Notes at Attachment 1.

#### Recapping the last 2 meetings

Council has identified the key actions in the Department of Premier and Cabinet (DPC) road map which highlighted the outcomes and key milestones which relate to this group over the next 12 months. This will incorporate various community engagement activities and will assist in the development of our Community Strategic Plan.



Ms Lewis outlined the community engagement principles as consistent with the International Association of Public Participation Framework (IAP2). The approach is dependent on meaningful, open and transparent methods of participation. Council will actively pursue input from the community on all levels, engaging early throughout all projects. Council will provide regular updates that are accessible to the public and define how their input has influenced the decision.

#### Questions

#### Community Groups

- Q: How will the community organisations / associations be appointed to the Registered Community Groups?
- **A:** It is envisaged that Council will establish guidelines and a process which will be available to the community organisations / associations and will be accessible via the Council's website.

The groups will demonstrate a level of governance that indicates who they represent and how they communicate with their network.

#### **Community Consultation Process**

- Q: How does Council plan to structure the community consultation process?
- **A:** Consistency will be applied across the organisation to ensure best outcomes for the community. The aim of the approach will be to reach the broader community and encourage them to participate in projects that effect their local area. The methodology is not to control but to enable the community to have a say on matters that affect them.

Council intends to continue to follow the IAP2 Framework to underpin the approach to community engagement as it is internationally recognized. Each previous Council had adopted this framework and we would like to continue working on best practice to make sure we utilise that framework to the best of our ability and apply it to our local community.

For Councillors less familiar with the IAP2 framework, Council is willing to run an educational session highlighting what this is about, intent, transparency and accountability.

#### 6.0 Who are we?

#### Proceedings in Brief

Ms Kathryn Parker, Principal Analyst – Corporate performance & and Strategy presented to the group on our demographic profile and regional context. A copy of the PowerPoint Presentation is attached to the Meeting Notes at Attachment 2.

#### Questions

- Q: In regard to the Manly demographic, do you think that retail and tourism is a major influence for this area?
- A: Yes, retail and tourism is a large industry that effects Manly. A tourism plan will be created and will be discussed in future LRC meetings. SHOROC has been connected to the plans in the past and has been working collaboratively with each Council to progress this area of work.
- Q: Data collection in the past has been difficult to capture with residents refusing to register on not having an option that represents their cultural background i.e. Persians and Tibetans. Is there other data sources that can be validated to assist with accuracy i.e. Manly Multicultural Centre?
- **A:** Council will take all the correct steps to ensure we have accurate data to capture all the relevant information.
- **Q:** Community engagement processes are costly to the organisation, can we make it a priority to also focus on capturing and engaging with local businesses as well as local residents?
- A: The LRC Economic group has been created in order to provide an emphasis and focus on local businesses. Council will engage with local businesses and seek input for the future benefit of the LGA.
- Q: Whilst Northern Beaches Council LGA has an aging population, we balance out with a significant number of families with young children. Will Council be working on the necessary plans to accommodate for the younger generations in regards to education and housing?
- **A:** Yes, this is a significant issue and is being addressed through the relevant plans. Manly has experienced a significant increase in family numbers since the last census was taken.
- Q: We are now a big region, how will we streamline figures and make consistent statements in regards to education and housing levels as they all will fluctuate?
- A: We will have strengths and weaknesses throughout the region and will need to discuss this in upcoming sessions and plan as a group for the future to ensure that these items will be addressed and understood when planning the new community strategic plan.

7.0

**Strategic Themes** 

The LRC Committees broke up into their 3 areas, Environment, Social and Economic.

The groups reviewed the topics identified at the previous meeting and prioritised individual items with an aim to further determine what is most important for Council moving forward. In the coming months the groups will participate in a number of working sessions as well as the ability to do some research behind the scenes which will be reported back to the committee for further discussion

Direction is sought from the working groups about what they see are the top priorities for Council to work on and what are the key priorities that the groups would like to be included on the agenda at future meetings.

# LOCAL REPRESENTATION COMMITTEE – ENVIRONMENT Ms Kate Lewis (Executive Officer) led the Local Representation Committee – Environment

The LRC Environment committee discussed the following topics as consolidated from the previous meeting and identified the following important key priorities as a priority under the strategic themes:

Strategic Theme	Key Priorities
Community Education	<ul> <li>Beaches, reserves and aquatic centres</li> <li>Recreational – bushland, scenic walks, NB coastal walk</li> <li>Manly to Palm Beach way</li> </ul>
Waste (Priority Area 1)	<ul> <li>Service delivery</li> <li>Waster education</li> <li>Waste operations (Management of Kimbriki)</li> <li>Litter management</li> <li>Container deposits</li> <li>Set target and outcomes</li> <li>Waste Water Treatment Plants (WWTP)</li> </ul>
Advocacy role	
Climate Change	<ul> <li>Greenhouse gas emission</li> </ul>
Coastal and Catchment management: (Priority Area 2)	<ul> <li>Lagoons and estuaries –water quality</li> <li>Coastal Management (CZMP)</li> <li>Flood Management</li> <li>Protect and manage bushland and flora</li> <li>Protect and maintain biodiversity</li> <li>Feral animals</li> <li>Weeds &amp; noxious plants</li> </ul>
Compliance	<ul> <li>Management of feral animals, off leash dogs, litter, smoking etc.</li> <li>Combine smoke free policies across area</li> <li>Review impact of Tourism on the natural environment</li> </ul>
Improved environmental management and coordination across NB	<ul> <li>Environmental issues paper – what's working well, what can be improved?</li> </ul>

Strategic Theme	Key Priorities
Managing Hazards:	<ul> <li>Geotech hazards i.e. land slips</li> </ul>
	<ul> <li>Bushfire management</li> </ul>
	<ul> <li>Coastal Zone Management (CZMP)</li> </ul>
	<ul> <li>Managing floods, stormwater</li> </ul>
Resource management	<ul> <li>Energy and water savings</li> </ul>
	<ul> <li>Revolving energy fund</li> </ul>
Sustainable Transport	Hop, Skip and Jump bus
Working with the community and	<ul> <li>Volunteers (Bushcare)</li> </ul>
stakeholders	<ul> <li>Environmental Committees and groups</li> </ul>
	<ul> <li>Other stakeholders – RFS, RLSS</li> </ul>

Quick Wins - Learning from what works well now in Manly and roll out across whole organization.

- No alcohol advertising on Council managed bus shelters.
- Have more public fountains / water bubblers across the northern beaches (bubblers Drinking fountains) = reduction of bottles in waste = savings in collections.
- Council leased premises terms and conditions to restrict use of disposable items.
- · Council events to include restrictions on stall holders using disposable items.
- Provide fee: "no junk mail " stickers for residents.

#### Actions

- Waste Education Programs: Briefing Paper or presentation on waste education programs planned across NB council over next 12-18 months.
- Waste Service Delivery: Briefing Paper on the current waste service delivery model for each of the 3 previous council areas.
- Committees Research: Collate previous committee meeting notes from across the 3 previous councils relating to Waste and Natural Environment (i.e. for Manly – Manly Lagoon Catchment Committee, Coastal Committee and Waste Committee) to identify priority areas and outstanding actions.

# LOCAL REPRESENTATION COMMITTEE – Economic Ms Helen Lever (Executive Officer) led the Local Representation Committee – Economic

Ms Beth Lawsen, Deputy General Manager, Public Affairs assisted in leading the LRC Economic group discussion and the following topics as consolidated from the previous meeting and identified the following important key objectives as a priority under the strategic themes which would then go through to the next Community Strategic Plan

Strategic Theme	Key Priorities
Distribution of Services to the	
Northern Beaches	
Community's diverse interests	
Contribution to 20/07/16 CSP	
Deliver Plan to the Community (test	<ul> <li>Economic Development – including support for business;</li> </ul>
& measure	and
	Liveable Cities
Make Council financially sustainable and transparent	
Ongoing cost efficiencies, innovations and resourcefulness	

The Chair, Michael Regan advised there were a few double ups on the strategic themes list which could be combined.

#### Note:

It was suggested that for future meetings:

- Presentations be scaled back to matters that were of importance i.e. major issues, leases what's happening in the area, and
- 2. The General Manager's update be kept to a minimum or possibly he spend 10 minutes with each table / room individually to allow maximum time for the groups to progress on their work.

# LOCAL REPRESENTATION COMMITTEE – Social Ms Jane Mulroney (Executive Officer) led the Local Representation Committee – Social

Group members broke into their specific local representation groups to review the list of key strategic themes that was distributed. The groups discussed the themes and identified any that were missing from the previous meeting summary.

Strategic Theme	Key Priorities
Art and culture	- Arts & Culture
	<ul> <li>Events, Libraries as community hubs, nightlife</li> </ul>
Connected communities social	<ul> <li>Connected communities and Community engagement</li> </ul>
engagement	<ul> <li>Social Justice</li> </ul>
	<ul> <li>Volunteering</li> </ul>
	<ul> <li>Sister cities</li> </ul>
	<ul> <li>Vibrant Villages (Enliven)</li> </ul>
	<ul> <li>Neighbourhoods – Strong, Connected, new land release</li> </ul>
	communities
Diverse Community	<ul> <li>Womans services</li> </ul>
	<ul> <li>Seniors</li> </ul>
	<ul> <li>Young people and events</li> </ul>
	<ul> <li>Multicultural programs</li> </ul>
	<ul> <li>Indigenous communities</li> </ul>
	<ul> <li>Children and Families</li> </ul>
Health, wellbeing and safety	<ul> <li>Community Safety (liquor)</li> </ul>
	<ul> <li>Children &amp; Families</li> </ul>
	<ul> <li>Caring for staff – corporate leadership and respect</li> </ul>
	<ul> <li>Community wellbeing</li> </ul>
	<ul> <li>Drug and alcohol issues</li> </ul>
	<ul> <li>Homelessness</li> </ul>
	<ul> <li>Gender equity</li> </ul>
Recreation, lifestyle and sport	<ul> <li>Beaches, reserves and aquatic centres</li> </ul>
	<ul> <li>Recreational – bushland, scenic walks, Northern Beaches</li> </ul>
	coastal walk Manly to Palm Beach
	<ul> <li>Public open space, recreation, parks, playgrounds, sports</li> </ul>
	fields
Sustainable transport	<ul> <li>Public Transport (Integration with B-line)</li> </ul>
	<ul> <li>Community bus models (Hop, Skip, Jump)</li> </ul>
	<ul> <li>Active travel – Walking &amp; accessibility, bike plans</li> </ul>

### 8.0 Next Meeting

The LRC meetings will be held on the first and third Wednesday of each month (with the exception of July 2016) until August, when the frequency will be monthly.

The following dates are scheduled for LRC meetings at this juncture:

Day	Date	Time	Location
Wednesday	20 July 2016	6.00 - 8.00pm	Dee Why
Wednesday	3 August 2016	6.00 - 8.00pm	Dee Why
Wednesday	17 August 2016	6.00 – 8.00pm	Dee Why

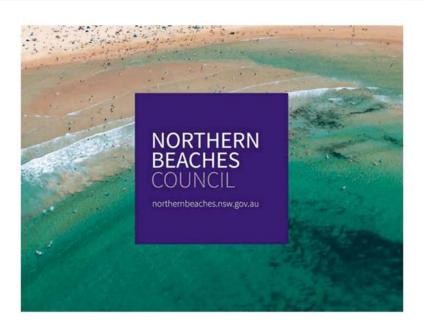
#### 9.0 Attachments

Attachment 1 - Community Engagement Framework

Attachment 2 - Northern Beaches Council Demographics now and into the future

THERE BEING NO FURTHER BUSINESS THE MEETING CONCLUDED AT 8.15PM ON WEDNESDAY, 29 JUNE 2016

### **ATTACHMENT 1**



### Welcome

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Meeting notes of the LRC Committee Meeting held on 29 June 2016.

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### **Local Representation Committees**

WORKSHOP AGENDA	
Dinner, Meet & Greet, Introductions	All
Welcome	
Confirmation of Meeting Notes General Business	
Transformation Update and Highlights	Mark Ferguson / Melinda Hewitt
ALGA Conference Update	Jean Hay
Community Engagement Framework - recap	Executive Officers
Who Are We?	Kathryn Parker
Local Representation Committees Reflection on Strategic Themes Prioritise theme areas Group feedback	Executive Officers: Jane Mulroney Helen Lever Kate Lewis
Workshop Close	

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ATTACHMENT 3

ITEM NO. 7.5 - 9 AUGUST 2016

### **General Business**

- · Confirmation of previous meeting notes (whole group)
- · Other Items

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## **Highlights and Successes**

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## **ALGA Conference Update**

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## **Community Engagement Framework** Recap

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## **Draft Road Map**

Task	Timeframe
Re-exhibit Draft Operational Plan and Adopt integrated Operational Plan	1 August 2016
Deliver initial community engagement activities (IAG/LRC)	End Sept 2016
Prepare and adopt a statement of vision and priorities with community input	End Dec 2016
Adopt logo and new visual identity	End Dec 2016
Input into priorities for Stronger Community Fund	End Dec 2016
Prepare a draft community strategic plan for consideration of new council	End Sept 2017

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### Principles of engagement

- Clear and consistent communication
- Meaningful engagement with communities that promotes transparency and accountability
- · Use of methods to encourage participation of the broadest cross section of the community
- Engage early and value community input
- Demonstrate how input has effected decision making

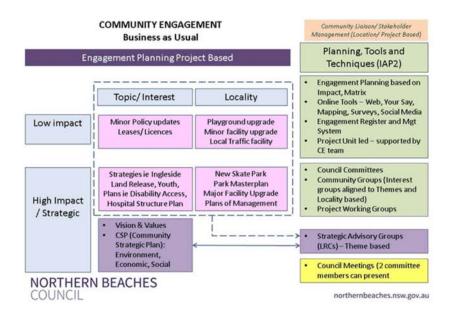
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#### COMMUNITY ENGAGEMENT FRAMEWORK OVERVIEW

#### **Broad Community Engagement** A comprehensive suite of community engagement methods utilised in all Council projects where community input is desired Objective is to engage with the broadest cross section of the community through appropriate mechanisms and to provide opportunities for the community to have a say on matters that are important and that affect them Utilises engagement mechanisms such as a consultation register, face to face, web and online tools, e-newsletters, print media and social media **Council Committees** Working Groups Registered Community Groups Local resident groups May be statutory Time limited Key user groups Specific interest groups May include **Project based** representatives from Lead by staff Chambers of Commerce state agencies and local Includes representatives from key stakeholder community organisations Must be able to demonstrate governance such as a Mix of experts, staff and groups local stakeholders Community stakeholders constitution, an executive regular and annual general meeting Formal structure generally appointed through EOI process reporting to Council Demonstrated capacity to Appointed for a term communicate with membership Advisory role Self determining **Council Meetings** Implementation Local Representation Committees **Advisory Group** Social Environmental Economic

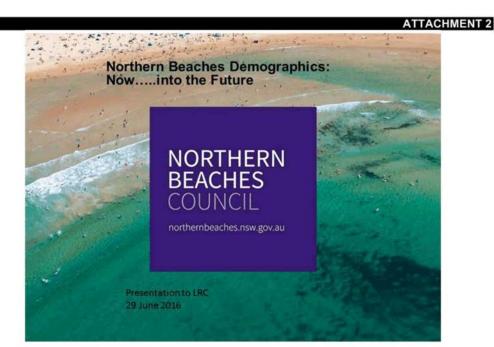
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### Who are We?

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### Who We Are?

- · Why Demographics are important?
  - · Assist planning, directions, input to community now and in transition to new council
  - · Vital connection role make the region work together in its new organisational role;
  - Marketing, communications and community connections = your important role
- Variety of data sources to provide comprehensive snapshot:
  - ABS,
  - SHOROC,
  - State & Agency studies & plans
- Context:
  - Greater Sydney Commission;
  - new regional council;
  - Expectations from DP&C;
  - 2012 Regional Action Plan

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### Northern Beaches Region of Sydney

Regional overview:

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- · Coastal fringe to Pacific Ocean
- · Aging population
- · Residents have higher level of income than NSW average
- · Strong sense of community high levels of volunteering
- Competitive advantages
  - · Key industries property & business services, hospitality, international education, recreation and tourism
  - · Highly skilled & competitive workforce with significant knowledge base
  - · Well connected to Sydney and central coast
  - · High quality Vocational Education & Training, English Language, and TAFE education

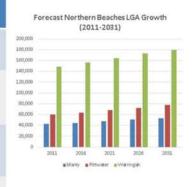


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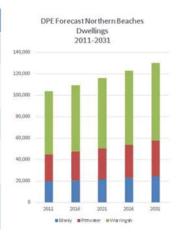
## Population: Now & Forecast

Population	266,247
(ERP, 2015)	
Forecast 2031	310,800
(NSW DOP	
2014)	
Population	
Increase	
(2015-2031)	44,553
% Increase	16.73



### Implications...

Northern Beaches	
Total Households (2011)	94,850
Total Households (2031)	118,800
Households Increase	23,950
mplied Dwellings (2031)	130,050
Increase in Dwellings	26,250 (25%)



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## Highlights: social, income, housing

	Northern Beaches Region	Greater Sydney
Median Age	39	36
Median Weekly household income (LGA)	\$1,921	\$1447
Couples with children (LGA)*	35%	35%
Medium & high density housing (LGA)*	43%	40%
Households with a mortgage (LGA)*	33%	33%
Median weekly rent (LGA)	\$486	\$351
Households renting (LGA)	26%	30%

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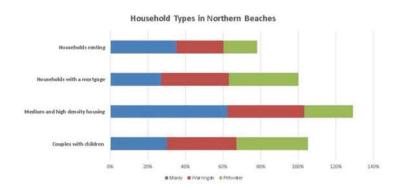
## Who we are? (continued)

	Northern Beaches	Greater Sydney
NESB	11.6%	26%
Bachelor or higher Degree	30.3%	24%
Vocational	15%	15%
Public Transport (to work)	17.6%	20%
Unemployment	3.5%	5.6%

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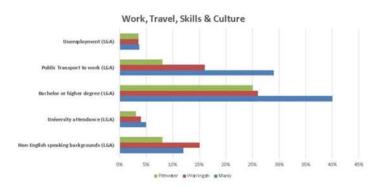
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## Households in region...



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## **Demographic Detail**



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### **Economic characteristics**

	Manly (\$B)	Warringah (\$B)	Pittwater (\$B)	NBC (\$B)
Gross Regional Product	2.17	8.14	3.04	13.35
Local Jobs	13,902	58,559	22,670	95,131
Local Businesses	5,411	16,356	8,648	30,415
<b>Employed Residents</b>	24,354	83,423	33,423	141,200
Containment Rates (% of residents employed locally)	21.4	51.1	39	37.2
Largest Industry	Health Care & Social Assistance		Construction	

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### Natural Environment:

- High valued by residents = community consultation, plans & studies;
- Beach Quality:
  - 21 Beaches &
  - 20 Estuarine areas: Pittwater, Palm Beach to Shelley Beach:
  - Very good to good suitability (2011-12, Office of Environment & Heritage, State of Beaches)
- · Catchment health:
  - Hawkesbury river, Pittwater, Broken Bay, Narrabeen, Dee Why, Curl Curl and Manly Lagoons & Middle Harbour creek
    - NSW Government State of the Catchments (SOC) Report 2010 only 62% of them meet indicators for desired conditions & pressure index ratings targets;
- · Biodiversity;
  - 195 Endangered & Vulnerable species of scrubs, plants, marsupials, birds, bats, reptiles, amphibians (Pittwater Part B, Office of Environment & Heritage, website)

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### **Built Environment\*:**

(\*SHOROC 2011, State of Environment Indicators):

- Transport & Mobility:
  - Public transport trips on increase, and private trips on decrease; travel times decreasing;
- Waste
  - Decreased household domestic waste & total waste to landfill, per capita and over time;
- Residential & Business Energy Footprint:
  - via annual stationary energy consumption per capita decreasing;
- Council Energy Footprint:
  - reduction in energy use & emissions over time; increased percentage of renewable energy
- · Water usage:
  - decreasing consumption of potable water over time
- Affordable housing = major issue for region
  - key public sector workers

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### What does this tell us?

- · Highly skilled & qualified workforce: local residents;
- Strong economy: employed residents; small business economy;
- · Growing: higher density housing & likely future demand;
- · Aging population: workforce & population
- · Environmental constraints: beaches, lagoons, threatened species
- Opportunities/ Challenges:
  - Harness collective social capital, skills, &
  - Protecting environmental & heritage of region
  - Lobbying & working with key agencies to ensure improvements
  - Political role to ensure benefits & LT infrastructure improvements
  - Strong community building role to enable cohesive region;
  - Enable future community & business partnerships;
  - Harness future opportunities & minimise challenges; and
  - Global Sydney links with transport, infrastructure & residents;

Any more?

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### Strategic Theme Group Discussion

· Move to rooms

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### **Strategic Themes**

· Review lists from previous meeting notes

**Previous Action:** Review lists and prepare for future priority setting session

· Prioritisation session

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Meeting notes of the LRC Committee Meeting held on 29 June 2016.

### **Feedback**

Chairs to summarise priority areas from Group session

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### **Next Steps**

LRC Workshop
Wednesday 20 July 6-8pm

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