

NORTHERN BEACHES
COUNCIL

MEETING NOTES

LOCAL REPRESENTATION COMMITTEE MEETING (ECONOMIC, ENVIRONMENT & SOCIAL)

held in the Council Chambers, Civic Centre, Dee Why on

WEDNESDAY 17 AUGUST 2016

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**Meeting Notes of the Local Representation Committee Meeting (Economic,
Environment & Social)**

held on Wednesday 17 August 2016

in the Council Chambers, Civic Centre, Dee Why

Commencing at 6:12pm

Attendance:

Economic

Alan Le Surf *(joined the meeting at 6:15pm)*
Candy Bingham
Roslyn Harrison
Selena Griffith *(joined the meeting at 6:39pm)*
Sue Heins *(joined the meeting at 8:00pm)*

Environment

Cathy Griffin (Chair)
Hugh Burns
Ian White
Julie Hegarty
Pat Daley
Barbara Aird

Social

Jean Hay (Chair) *(joined the meeting at 6:52pm)*
Alex McTaggart
Bob Giltinan
Duncan Kerr
Kay Millar
Steve Pickering
Vanessa Moskal

Apologies:

Michael Regan (Chair)
Jose Menano Pires

Kylie Ferguson (Chair)
Beth Lawsen

Wayne Gobert

Council Officers

Dick Persson AM
Mark Ferguson
Helen Lever
Kate Lewis
Jane Mulroney
Michael McDermid
Kathryn Parker
Deb Kemp
Louise Hardy
Alison Kellett
Lynne Jess
Sherryn McPherson
Ximena Von Oven

Administrator
General Manager
LRC Executive Officer - Economic
LRC Executive Officer - Environment
LRC Executive Officer - Social
Corporate Planning Manager
Principal Analyst, Corporate Performance and Strategy
Economic Development Coordinator
Research Officer – LRC Environment
Research Officer – LRC Social
Secretariat Officer
Administration Support Officer
Administration Officer – Governance

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1.0 WELCOME AND INTRODUCTIONS

1.1 ACKNOWLEDGEMENT OF COUNTRY – DICK PERSSON

DISCUSSION

Dick Persson welcomed members and gave an acknowledgement of Country.

NOTE: The Administrator advised the group that Jean Hay AM would be joining the meeting shortly.

1.2 APOLOGIES

DISCUSSION

That the apologies of Kylie Ferguson, Beth Lawsen, Jose Menano-Pires, Michael Regan, Wayne Gobert be noted.

2.0 REVIEW OF MEETING NOTES

2.1 NOTES OF THE MEETING HELD 3 AUGUST 2016

DISCUSSION

Members requested more information about:

- The Manly storm water detention tank.
- Parking permits for senior residents.

NOTE: The order of business was changed so that Item 4.0 Administrator's Update and 4.1 General Manager's Update be discussed as the next item on the Agenda.

4.0 ADMINISTRATOR'S UPDATE

DISCUSSION

Dick Persson, AM NBC Administrator briefed the group in relation to the following matters:

- Transformation Update Reflection on Day 1- 60 Progress – positive highlights on how well the Northern Beaches Council is functioning
- Acknowledgement of the good work Council staff are undertaking
- Success of achievements in relation to the engagement undertaken by Council staff during the last 6 weeks. Council will continue to undertake engagement processes to provide leadership
- Meetings with community groups
- Storm Events Recovery – Collaroy Erosion Policy – draft policy still open for comment
- Manly Oval Stormwater Detention Tank

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- Dee Why Town Centre – Planning proposal that is currently with the NSW Department of Planning and Environment
- Mona Vale Skate Park Opening on 3 September

LRC members were invited to raise questions and provide feedback

Q: In terms of the future budget has any decision been made in terms of the environment budget?

A: There is no budget amendments at this stage other than the aggregation of the 3 budgets as adopted by Council.

Q: In relation to dog on beaches, what is the Northern Beaches Council position?

A: Northern Beaches Council decided at the 9 August Council Meeting to review particular aspects of the issue, a report will be brought back to Council.

4.1 GENERAL MANAGER'S UPDATE

DISCUSSION

Mark Ferguson, General Manager provided an update in relation to the following matters:

Q: How is the \$15 million Community Grant received by the Government to be allocated?

A: \$14 million will be allocated to infrastructure; a panel will be established, local members will review a set of projects and a decision will be made with regards to how the money will be distributed and to which projects. A decision will be made before the end of the year.

\$1 million will be allocated to the community. The money will be provided by small grants of up to \$50k for community groups. There will be 2 allocations:

- First amount of \$500k will be provided by September this year
- Second amount of \$500k will be provided by March next year

Community Groups will be invited to apply for the Community Grants.

Q: With regards to the \$1M what is the minimum amount that a community group can apply to?

A: A community group can apply for a maximum of \$50k, however the groups need to be incorporated.

<http://www.northernbeaches.nsw.gov.au/stronger-communities-grants>

Q: Who will be determining who gets the community grants?

A: The Administrator in conjunction with a panel of IAG members.

Agenda Items for 23 August Meeting

- Kimbriki Resource Recovery Project
- Outcomes of the Manly Oval and Whistler Street Carpark Review
- Transformation Update – Reflection on Day 1-60 Progress – recruitment for the 35 positions of the transformation have been finalised. The announcement will be provided early next week.
- Farewell and acknowledgement of Henry Wong and Stephen Clements and their contributions to Council and the sector over many years.

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Q: When will Marine Parade be opened?

A: Marine Parade will open on Friday 19 August

Q: When will the toilets in Marine Parade be fixed?

A: A tender process will have to be undertaken before beginning with the construction of the rebuild.

Q: Regarding the opening of Andrew Boy Charlton Aquatic Centre in Manly, is there any feedback that you can provide?

A: Over three thousand people attended the open day on Saturday 13 August. The Aquatic Centre provides a range of new facilities for the community to enjoy which include: 25 metre indoor heated lap pool, children's play area, outdoor heated and shaded babies and toddlers pool, indoor spa pool, sauna and steam room, aqua aerobics fitness classes and a fully equipped wellness centre and group fitness room. There is also a new indoor Cafe.

Q: How are the annual memberships going? How many members have already been signed up?

A: There are no certain numbers as yet however; pool memberships and learn to swim enquiries have been strong.

Q: With regards to service equalisation like beach services and lifeguard services where services merge, will there be an opportunity to provide better services? Is it likely that the service levels will change?

A: Council will always aim to provide good service levels to our community and equalisation of services will be part of our transition programme.

Q: What mechanisms will Council be using to discuss with the former Councillors and with the IAG and LRC members any changes to the services that are currently being provided?

A: Currently there are 33 business units running business as usual. There are 7 transformation enabling groups that are currently working on transformation issues (business, systems, people and culture). Changes to services will be discussed with the IAG as they are proposed to change

There is a huge cost on integrating all databases, modifying the systems, using online service delivery etc. Any change will be incremental through the months.

The transformation enabling group will present their proposals to the IAG ; however this is not an approval process.

Strategic Reference Groups (SRG's) will be focused on the Community Strategic Plan.

Q: What process was used to determine the best approach for new systems?

A: An independent consultant/s has reviewed the current systems that each former Council is using. A review of the market has been undertaken to confirm which system would be the most suitable for the new council. By September 2017 all the systems from the former Manly, Warringah and Pittwater Councils will be largely integrated.

Q: How do former Councillors nominate for their preferred SRGs?

A: Former Councillors can nominate for specific SRGs using the online form or hard copy (and available at the meeting)

Q: Senior citizens are having trouble accessing the online form; can a hard copy form be available?

A: Hard copy forms are available for the interested applicants at Libraries and Customer Service centres.

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3.0 GENERAL BUSINESS

DISCUSSION

Helen Lever, LRC Executive Officer Economic updated the group on the following topics:

Draft 2016 – LRC meeting schedule

- A schedule is required detailing the LRC meeting dates for the rest of 2016. Members requested that the updated LRC and SRG meetings schedule be circulated
- SRGs Recruitment
- 128 applications have been received to date
- Hard copies forms are available at the customer service front desks and libraries.
- Closing date for applications is Sunday 4 September
- First SRG Meeting – Thursday 22 September (workshop style meeting)

NOTE: Special stakeholders (youth, senior citizens etc.) have been invited to apply.

5.0 DRAFT COMMUNITY STRATEGIC (CSP) ENGAGEMENT PLAN

5.1 PRESENTATION AND FEEDBACK

DISCUSSION

Michael McDermid, Corporate Planning Manager provided a presentation on the engagement plan for the Draft Community Strategic Plan (CSP)

The following points were highlighted:

- It is a first opportunity to develop a vision for the whole area in consultation with the community
- The engagement is an opportunity to build relationships between the new Council and the community of the Northern Beaches
- LRC members play a key role in guiding the development of the CSP across the three phases of engagement by participating in community engagement activities, confirming vision statement, draft objectives and strategies and ensuring that the Draft CSP reflects the views of the community
- CSP and Engagement Program
 - Stage 1 – Establishing community values and priorities (August to November 2016)
 - Stage 2 – Identifying objectives and strategies (February to June 2017)
 - Stage 3 – Exhibition of Draft (July to December 2017)

LRC members will be involved during all the 3 stages. They will be invited to attend the Community Engagement activities.

An issues paper will be drafted in terms of what challenges the community faces for each of the key theme areas.

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Separate LRC Session

- 6.1** The Economic, Environmental and Social groups separated to discuss the state of play work on CSP themes and directions for the three areas.

LOCAL REPRESENTATION COMMITTEE – ECONOMIC

Ms Helen Lever (Executive Officer) led the Local Representation Committee – Economic

DISCUSSION

Helen Lever addressed the group and advised that they would be working on chapters for the Issue Paper and that they should be issues which are important to the Community.

Katherine Parker, gave a presentation on "Northern Beaches Economy now...into the Future" and distributed the presentation and discussed the background.

The following challenges and issues were suggested for consideration.

CHALLENGES and ISSUES

- Traffic & congestion
- Affordable housing for key workers
- Availability – cost premises
- NBN Capacity
- Job growth & self-containment
- Diverse job opportunities/growth and youth apprenticeships
- Lack and range of visitors accommodation
- Poor transport to key employment centre after hours
- Lack of TAFE and higher education
- Enabling Infrastructure – ICT

OPPORTUNITIES

- Host/encourage Peninsular business/expo
- Start work hubs / co-workers (business advise)
- Clusters eg. Health and wellness
- Health and Education Growth Sector
- Visitor Economy
- Branding Destination
- Business portal on web
- Consider reinstating or start up a new Northern Beaches Visitors Association (NBVA)
- Health and wellness business related opportunities

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LOCAL REPRESENTATION COMMITTEE – ENVIRONMENT

Ms Kate Lewis (Executive Officer) led the Local Representation Committee – Environment

DISCUSSION

Kate Lewis addressed the LRC members and request them to identify and workshop the following topics:

A) The top 3 issues generally for the community over the next 10 years

- Maintaining our beautiful environment
- Transport and Parking - Access in out the Northern Beaches (roads and transport)
- Transportation Infrastructure
- Housing Mix, Density and Infrastructure
- Population pressure
- Affordability to live locally
- Maintaining Public Space (Active and Passive) Bush, beach, parks etc)
- Maintaining Community Engagement and Connection
- Ignorant Society not knowing the facts
- Poor Leadership and Governance
- Lack of Money

B) The top 3 issues generally for the community over the next 10 years in relation to the Environment LRC

- State Government Policies (planning, trees, land clearing) overriding local community desires
- Protection of environmental assets (ie foreshore land)
- Managing bush and urban interface
- Maintaining and Sustaining our environment
- Too much pro-intensification and increase in built environment
- Maintaining green corridors, parks and gardens
- Vigilance to protect the community (monitor/ watch out for the common good)
- Managing Waterways
- Continuing Waste Collection
- Reducing litter
- Managing impacts of Climate Change
- Sustainable Transport

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- Lack of understanding of waste and reuse

Opportunities

- Working towards zero waste
- Monitoring of environmental outcomes
- Strategic Review of Public Transport in Northern Beaches

The Issues Papers was circulated to the group. LRC members were asked to review the document and identify any gaps or challenges.

LOCAL REPRESENTATION COMMITTEE – SOCIAL

Ms Jane Mulroney (Executive Officer) led the Local Representation Committee – Social

DISCUSSION

What are the key issues for the community over the next 10 years in relation to social, economic and environment (overarching)?

- Traffic
- Parking
- Public transport
- Ability to provide all services/priorities – ability to satisfy all
- Community safety – although acknowledged improvements have been made in this area.

Social challenges – anything missing?

- Affordable housing for key workers and younger workers
- New communities – binding these communities (social cohesion)
- Access for all abilities
- Increasing number of unit dwellers – require different infrastructure
- Changing demographics
- Young families - demand on schools
- Ageing population – demand for age care & retirement villages (limitation on available land to accommodate)

What other issues need to be highlighted to reflect the scope and scale of the challenge?

Connected communities

- Creating social connections within new communities
- Infill housing – Impact on infrastructure/congestion
- Granny flats (complying development) – no additional rate income and infill housing - impact re. infrastructure, parking congestion etc. (overlap with Planning for growing communities)

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- Exclusion/non-acceptance/bullying of some groups including multicultural, LGBTIQ, disabled, carers – occurring in public spaces and schools.

Health and wellbeing

- Increasing life-threatening allergies. eg. Ticks in connection with open spaces (*overlap with Recreation and open space*)

Recreation and Open Space

- Growing demand - increasing female participation in organised sport
- Equitable access to sportsfields (gender aspect)
- Sustainable sports organisations

(**Opportunity** – develop partnerships eg. Department of Education – increase utilisation eg. synthetic sportsfields Narrabeen Sports High)

Sustainable Travel

- Increasing congestion/commuting

(**Opportunity** - extend 'Hop, Skip and Jump' to other areas)

Community Profile – Additional Key Statistics

- School populations over last 10 years (*determine by ABS stats re. age profile shifts*)
- Number of accessory dwellings (*granny flats?*)
- Sports and recreation

7.0 NEXT MEETING

- The next meeting of the Local Representation Committee (LRC) will be held on 21 September 2016 in the Council Chambers, Civic Centre, Dee Why.
- The SRG inaugural / combined meeting will be held on Thursday 22 September 2016

8.0 ATTACHMENTS

- LRC Presentation
- Community Research – Issues of concern Northern Beaches
- Revised issues paper content for each LRC theme (Economic, Environment & Social)

SUMMARY OF ACTIONS

ACTION

RESPONSIBLE OFFICER

To circulate the updated LRC and SRG meeting schedule to LRC members.

Helen Lever

*The meeting concluded at 8 15pm
This is the final page of the Notes comprising 10 pages
Numbered 1 to 10 of the Local Representation Committee (Economic, Environment and Social)
Meeting held on 17 August 2016*



Local Representation Committees

WORKSHOP AGENDA	
Welcome and Dinner	Jean Hay
Review of Meeting notes	Helen Lever (EO)
• Business arising	
General Business	Helen Lever (EO)
General Manager update	Mark Ferguson
Strategic Reference Group update	Helen Lever (EO)
CSP Development and Engagement	Michael McDermid Corporate Planning Manager
Break into groups	
Outline of Issues Papers	Executive Officers
Key challenges and Issues	Executive Officers
Workshop Close	All

Review of Previous Meeting Notes and Actions

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Administrators Update

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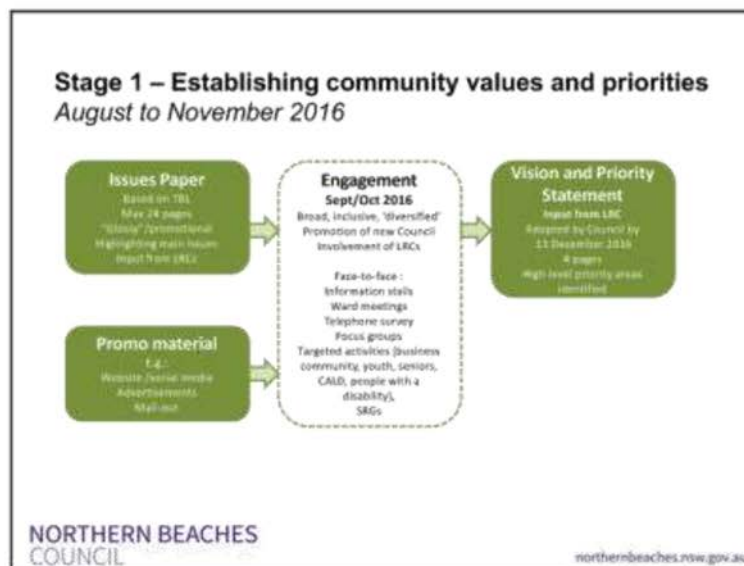
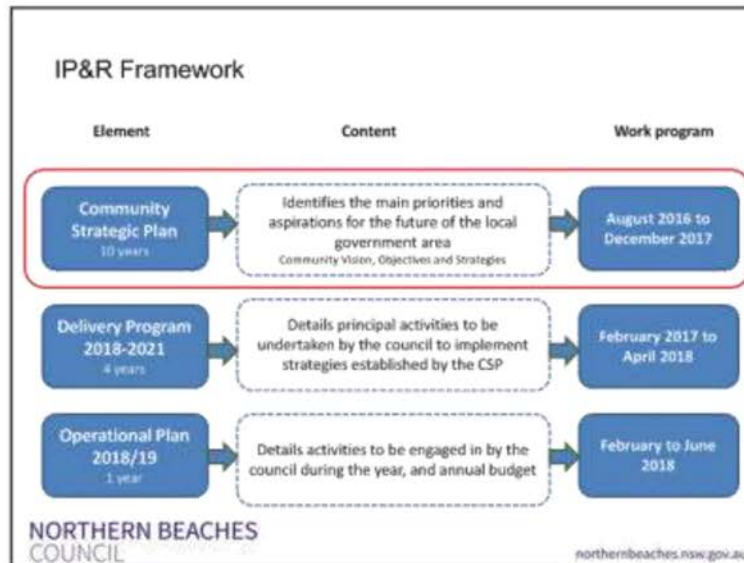
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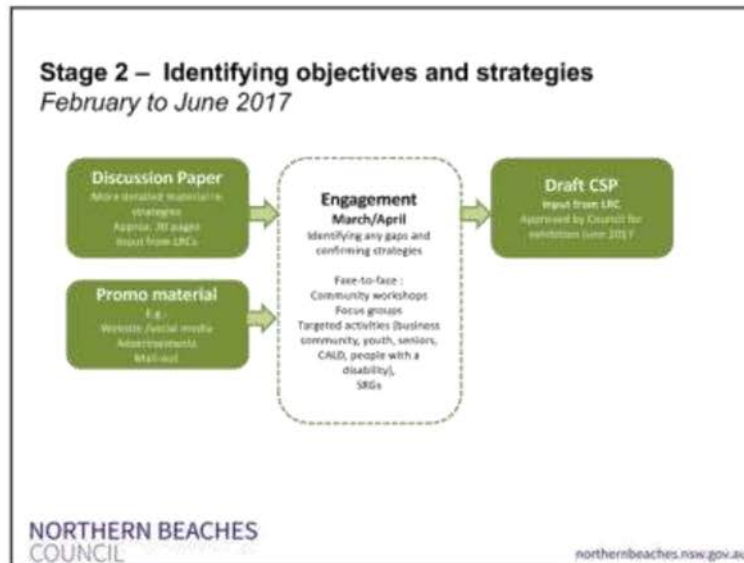
General Manager Update

Strategic Reference Group update

Strategic Reference Groups		
LRC	NEW Strategic reference Group (SRGs)	PREVIOUS Special Interest Committees
Economic LRC	1. Affordable Housing reference group	Affordable Housing Community Committee
	2. Economic Development and Tourism reference group	Economic Development Community Committee Economic Development and Tourism
	3. Place Making reference group	Enliven Pittwater Committee
Environment LRC	4. Natural Environment reference Group	Community Environment
	5. Waste and Recovery Management working group	Waste Management Committee
	6. Sustainable Transport reference Group	Sustainable Transport
Social LRC	7. Art, Culture and Heritage reference group	Art and Culture Heritage and Local History Warringah Creative Space Advisory Group Manly Arts Festival Working group
	8. Community Safety reference group	Community Safety and Place Management
	9. Inclusive Communities reference group	Human Services and Social Planning Access and Mobility Committee
	10. Open Space and Recreation reference group	Manly Scenic Walkway Playground Management Public Domains Sports and recreation facilities
	11. Northern Beaches Youth	Manly Youth Council Warringah Youth Advisory Committee Pittwater Youth Consultants BALOF

CSP Development and Engagement





Program for tonight...

- Work on chapters for the Issues Paper - environment, economic & social
 - Challenges (six per chapter)
 - Issues (max six per Challenge)
 - Profile of the community - key statistics
 - Opportunities for the future
- Consistency – pitch/tone across all chapters

LRC Group Discussion

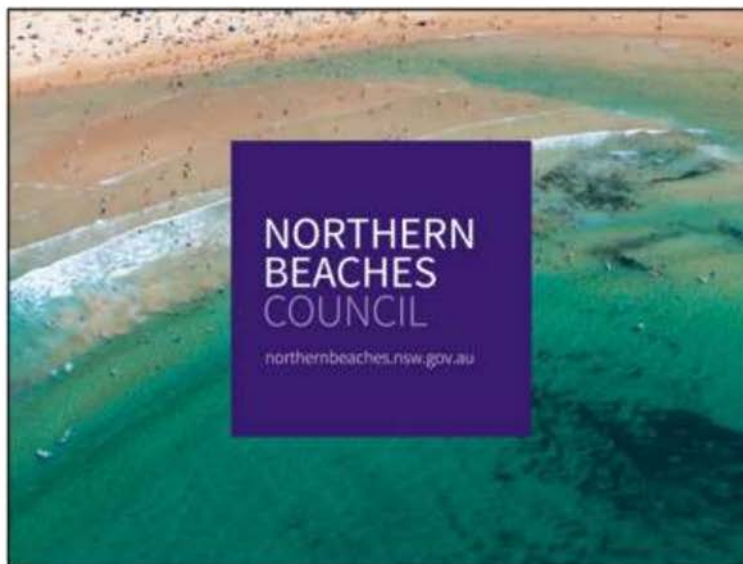
Meeting Close

Next LRC meeting

21 September 2016 6-8pm
Dee Why Chambers

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northernbeaches.nsw.gov.au



Attachment 2

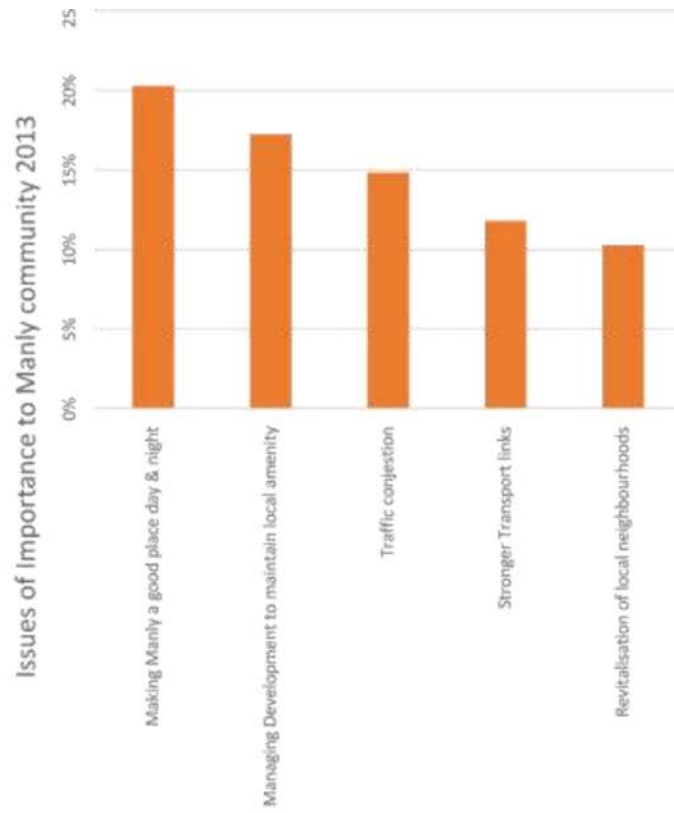
CSP Priorities in 2013

Former Manly Community Strategic Plan consultation

Attachment 2

Community Issues of Importance 2013

- Key issues:
 - Community safety
 - Managing development
 - Traffic & transport
 - Local neighbourhood revitalisation
- Data extracted from Resident Panel survey 2013;



Attachment 2

Priorities from Manly Community Engagement 2013

Social:

- Improve Manly's community safety
- Liveable Manly neighbourhoods
- A socially inclusive, equitable and supportive Manly.

Environment:

- Natural heritage, bushlands and biodiversity is protected and preserved for future generations
- Create liveable neighbourhoods and more affordable housing choices by better managing population growth
- A clean Manly with zero waste.

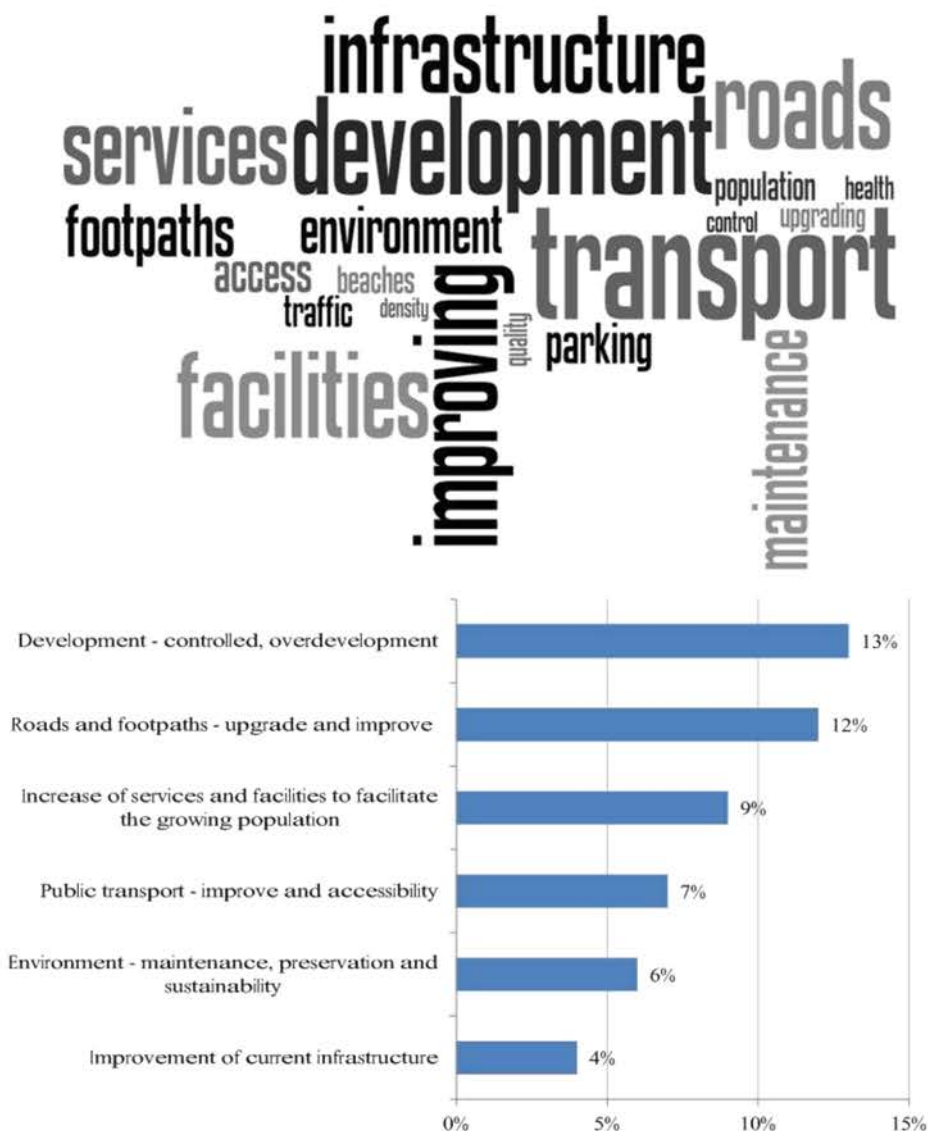
Economic:

- Tourism is recognised as a critical part of the local economy
- A diversified and balanced Manly economy that caters for locals and visitors alike
- Manly has a variety of sustainable transport and car alternatives.

Council Priorities

The top 2 key priority areas residents believed Pittwater should focus on over the next 5 years are controlled development/overdevelopment and upgrading/improving roads and footpaths.

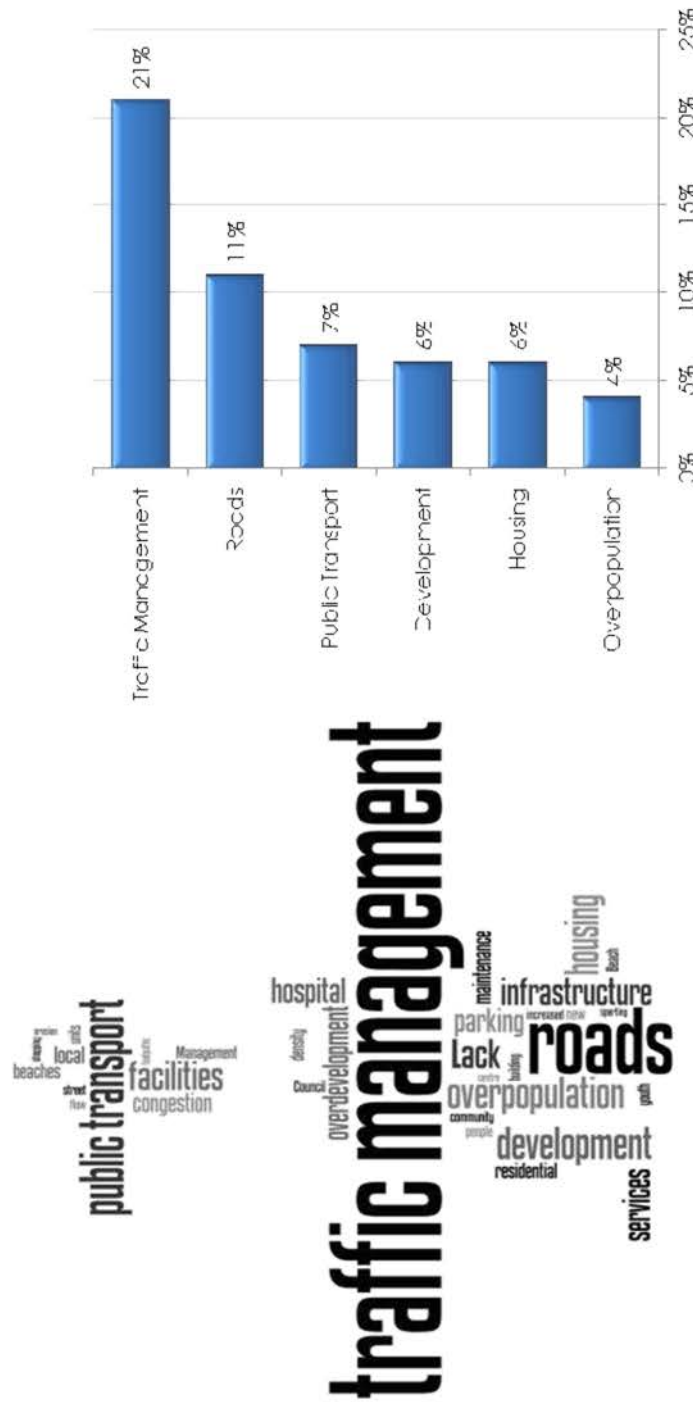
Q. What are your key priority areas for the Pittwater area over the next 5 years?



Attachment 2

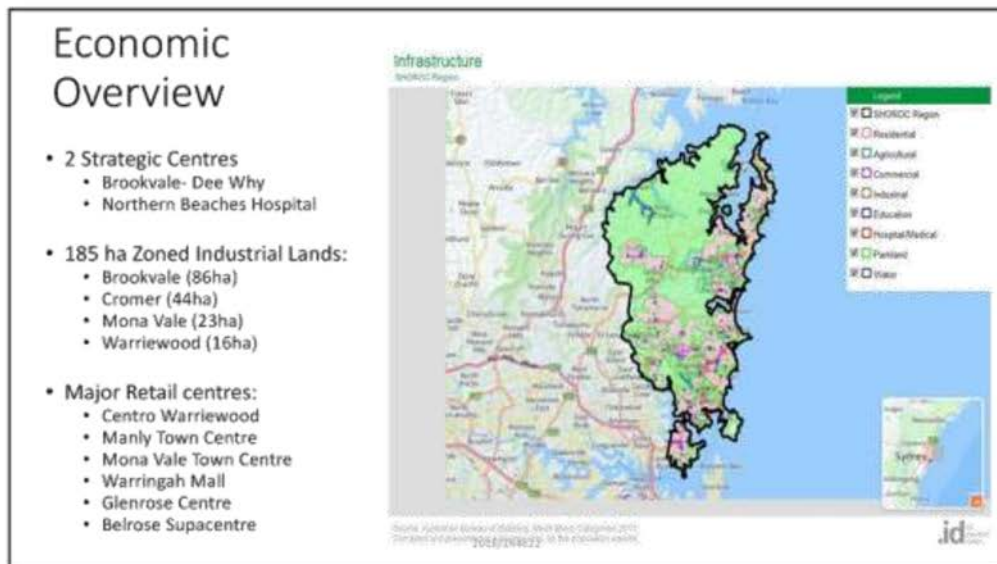
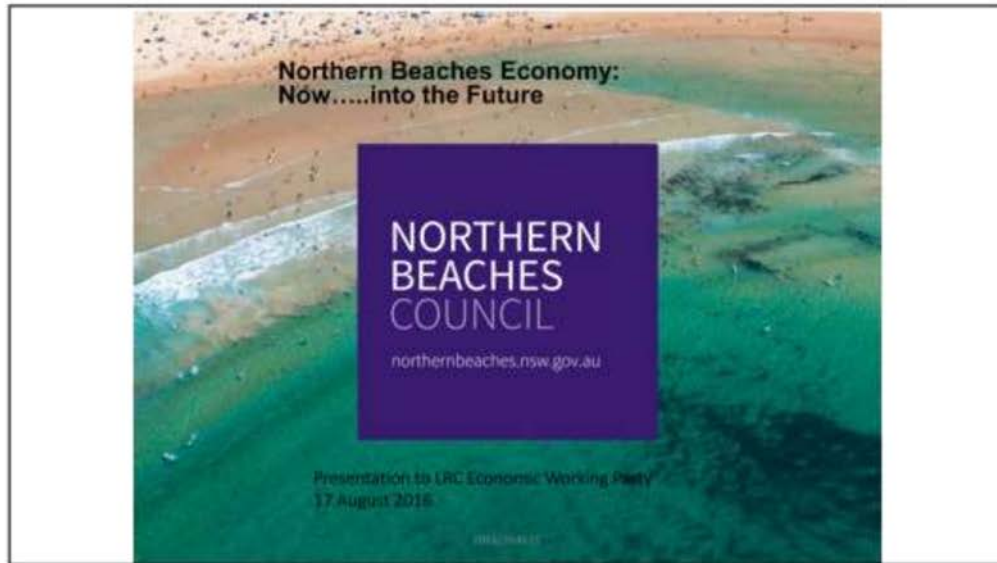


Main Challenges Facing Warringham



Base: n=1,371

micromex research
Residents indicated 'traffic management' as their main concern, followed by 'roads'



Economic Snapshot 2014/15

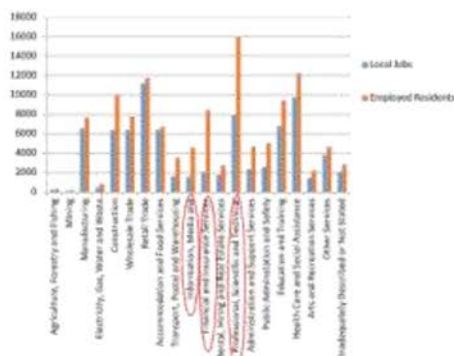
	Manly	Warringah	Pittwater	NBC
Gross Regional Product (GRP*)	\$2.17 B	\$8.14B	\$3.04B	\$13.35B
Local Jobs	13,902	58,559	22,670	95,131
Local Businesses	5,486	16,573	8,783	30,816
Employed Residents	24,354	83,423	33,423	141,200
Containment Rates* (% of residents employed locally)	21.4	51.1	39	53%
Largest Industry	Health Care & Social Assistance	Retail Trade	Construction	Retail Trade

♦ GRP measures size or net wealth generated by local economy.

♦ Data source: NIEIR modelled series

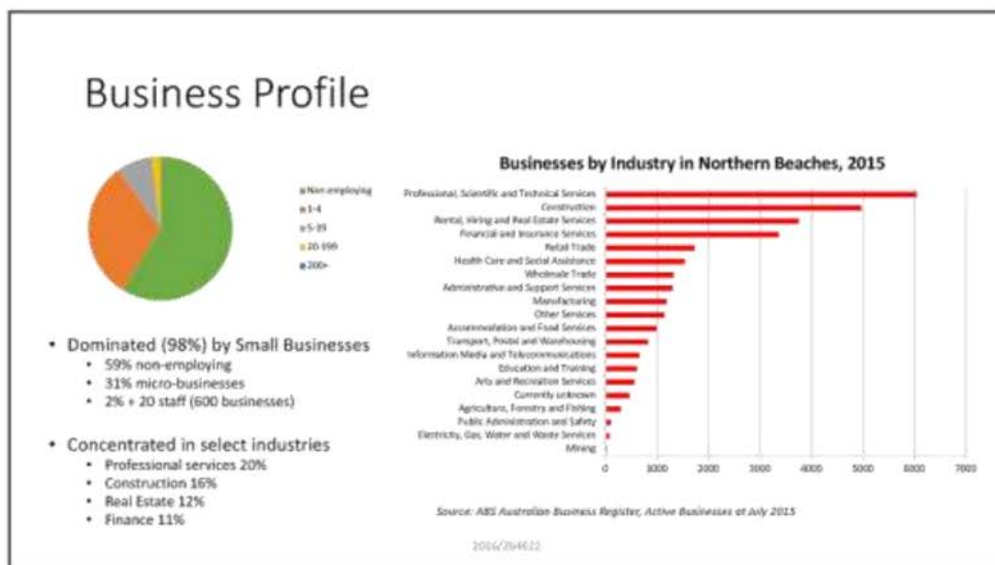
♦ Containment measures the proportion of employed residents that are employed within the boundaries of the LGA. It indicates the propensity of residents seeking employment outside the LGA that they live/

Jobs to Resident Workforce Mismatch



- 95,000 local jobs and 141,000 employed residents (0.67 jobs per resident)
- Shortfall of higher skilled/paid or 'knowledge-intensive' jobs
 - Professional, Scientific & Technical; Finance & Insurance; & IIMT
- Higher level of low paid/skilled (often casual) jobs
 - Retail; Accommodation & Food; Manufacturing; Wholesale; Construction
- Professional workforce commuting out
 - 45% of residents 'Managers' or 'Professionals'
 - 47% total workforce leave each day
 - 17% to Sydney CBD
 - 18% rest North District - Global Economic Corridor

2016/264622



Future – Population & Employment Projections

NSW Government population and employment projections for Northern Beaches 2011-2031:

58,000 new residents

- 28,100 will be working age (15yrs-65yrs)

24,000 additional jobs

Forecast fastest growth sectors:

- Health (5,800 new jobs)
- Retail (3,900 new jobs)
- Education (2,700 new jobs)
- Accommodation and Food (1,900 new jobs)

2016/204622

SWOT Analysis & Discussion...

- Consider key strengths:
 - variety of business sectors
 - workforce, skills
 - environmental assets
- Consider key weaknesses (see business survey)
 - distances and access
 - workforce skills
 - containment
 - key workers
 - amenities
 - infrastructure
- What are the key challenges to 2031?
 - sub-regional planning North District & priorities for Housing & Employment
 - infrastructure
- What are the key opportunities?
 - new industry sectors;
 - improvement in infrastructure & public transport;
 - landuse planning measures (e.g to protect/enhance employment land precincts)

2016/204622

Key Economic issues :

1. What are the top 3 economic issues for the community in the northern beaches region, now and in the next 10 years?
 - a. Consider in the context of increasing State housing and employment targets for the Northern Beaches;
 - b. Consider these priorities in the context of Council's relationship with future merged councils & NSW agencies servicing the North sub-region;
 - c. Can these partnerships assist Council achieve its vision?

2016/204622

ENVIRONMENTAL CHALLENGES CHAPTER – CSP ISSUES PAPER

Draft Strategic themes and groupings based on work by LRC as documented in 2016/183301 and 2016/173055

CSP headline challenge		Specific issues – taken from previous Council documents
1	Climate Change	• Need for improved community understanding and acceptance of climate change, how we impact and how we should respond • Increase in frequency of extreme weather events ie rainfall, storm and drought • Lack of alternative sustainable energy sources and storage systems, eg solar, wind and batteries • Impacts of sea-level rise on local flooding and coastline management • Increased impacts on biodiversity and loss of species through habitat loss, invasion of weeds, colonisation of pest animals, drought etc.
2	Clean Environment	• Lack of community understanding of the need to work towards zero waste, and the cost of community education and behavioural change • Diminishing landfill capacity and over-consumption • Impacts of litter and rubbish dumping, including the increasing costs of disposal and the challenge of stopping it from happening • Impacts of stormwater pollution on creeks, lagoons, rivers and the ocean • Lack of efficient solutions for improved waste management • Concern about impact on the community of changes to waste services

CSP headline challenge		Specific issues – taken from previous Council documents
3	Catchments, Coast and Waterways	• Management of our catchments to protect our lagoon, creeks and beaches, including impacts of pollution and sedimentation and habitat damage caused by the impact of pest species etc • Managing use and environmental values of our major waterways, including the interface between the water and the land (ie parking and access, public amenities, boat mooring etc) • Management of flooding and undertaking flood mitigation measures • Erosion and associated risks to property (including public infrastructure) and natural areas • Impacts of sewage overflows on our riparian and aquatic environments caused by aging infrastructure and illegal connections • Lack of coastal zone management plans
4	Bushland and Biodiversity	• Loss and fragmentation of bushland and wildlife corridors and habitat areas on both public and private land • Decline in abundance of native species' biodiversity caused by threats such as climate change, pest plants and fungi, companion and feral animals etc • Impacts of unsustainable and unauthorised informal recreation activities on environmentally sensitive areas – including bikes, horses, boating and fishing etc • Lack of adequate resources to accurately monitor and measure our biodiversity for effective management and conservation, including threatened and endangered species • Impacts of traffic and road design on our wildlife, resulting in road kill
5	Natural hazard management	• Increases in major and extreme storm events with associated risks to life and property • Impacts of erosion and landslip areas • Balancing the impacts of hazard reduction measures on environmental values with the need for property protection ie bushfire back burning, flood mitigation measures, landslip management and seawalls • Lack of community understanding and acceptance that development controls are required to manage the impact of natural hazards eg on floodplains

CSP headline challenge		Specific issues – taken from previous Council documents
6	Sustainable Travel	- Difficulties of efficient access into and out of the northern beaches as well as travel within the local government area due to a lack of a cohesive transport network - Limited public transport leading to congestion and over demand for parking - Overcoming barriers that prevent people from changing travel behaviour, especially for short trips eg. suitable routes, paths and other infrastructure
7	Planning for changing communities	- Meeting the needs of our changing demographics - Planning for new land release communities to include adequate public infrastructure - Lack of sufficient controls and regulation on infill development that takes into account the implications and impact of increased urban densities - Impacts associated with inconsistencies between local desires and State planning policies - Providing a balance between built infrastructure and the natural environment

"Line of sight": Strategic themes and priority areas – grouping for CSP
Issues paper

LRC input – Environmental (based on 2016/183301)	Comment
Energy /water savings	Included in 'Climate Change'
Protect and maintain beach, coast and estuaries	Renamed to 'Catchments, Coast and Waterways' – for reasons of consistency
Protect flora and bushland	Renamed theme 'Bushland and Biodiversity' combines 'Protect flora and bushland' with 'Maintain biodiversity'
Climate change	CSP headline challenge
Maintain biodiversity	Renamed theme 'Bushland and Biodiversity' combines 'Protect flora and bushland' with 'Maintain biodiversity'
Flood and stormwater management	Included in 'Catchments, Coasts and Waterways'
Companion animal and feral animal management	Included in 'Bushland and Biodiversity'
Environmental education, centres of excellence	Included in 'Clean Environment'
Waste management models	Included in 'Clean Environment'
Natural hazard management	CSP headline challenge
Community gardens	Included in Social Challenges as an example of a community opportunity
Catchment Management	Included in 'Catchments, Coast and Waterways'
Waste education	Included in 'Clean Environment'
Greenhouse gas emissions	Included in 'Climate Change' section
Natural Areas Management	CSP headline challenge

Opportunities:

Examples only

- Investments into energy and water savings technologies, potentially through the establishment of a revolving energy fund
- Environmental education and centres of excellence (e.g. incorporating community gardens and waste education)
- Improving baseline knowledge of aquatic and riparian biodiversity and ecology, especially related to impacts from recreational use
- Development of the Kimbriki Environmental Enterprises site and the introduction of Alternative Waste Technologies
- Consistent sustainable waste collection to minimise waste to landfill

SOCIAL CHALLENGES CHAPTER – CSP ISSUES PAPER

Draft strategic themes and groupings based on work by LRC.

CSP headline challenge	
Connected community	- Some community groups eg. elderly, disabled, LGBT more vulnerable to social exclusion - Accessing support services more challenging in certain pockets of the Northern Beaches - Less social cohesion in new communities eg. land release areas and unit dwellers - Limited spaces for young people to be active and to connect with their peers - Growing divide between socio-economic groups and young people, especially access to housing market
Health, wellbeing and safety	- Social 'disconnect' among some young people, impacting on their health and wellbeing - Prevalence and hidden nature of domestic violence - Limited housing options to accommodate homeless people - Mental illness and associated dangerous behaviours (e.g. self-harm, suicide) - Drug and alcohol impacts on public health and wellbeing including safety risks in public places - Increasing demand for aged care services including dementia care - Increasing number of those with life-threatening allergies ??
Recreation and open space	- Limited open space and facilities to cater for all of the community's needs - Adapting to climate change and its impact on maintenance (water and energy use) - Equitable access to facilities, including all abilities and growing number of female organised sport
Sustainable Travel	- Challenge of topography in enhancing connectivity of walking and cycle paths - Changing entrenched behaviour of car use even for short trips - Limited public transport in some areas leading to congestion and over demand for parking - Public transport and connectivity with B-line

Art and culture	• Inter-generational access to events • Limited nightlife across the region • Gaps in art and cultural experience across the region • Future of libraries in the context of changing technology • Valuing heritage assets (Indigenous & non-Indigenous) • Supporting local artists
Planning for growing communities	• Changing demographics (young families/aging population with increased demand for schools and aged care) • Providing adequate infrastructure and services for infill development and land release areas • Increasing densities and its impact on traffic congestion and parking

Opportunities:

- Create vibrant communities and villages through provision of engaging festivals and events
- Conserve and showcase local heritage (Indigenous and non-indigenous)
- Encourage respect and understanding for diverse communities by expanding opportunities for multi-cultural events and programs
- Expand opportunities for participation in community building projects and programs (e.g. volunteering, community gardens)
- Expand art and cultural places and programs
- Revitalise community facilities and services to ensure equitable access for diverse needs
- Provision of a community bus to communities that are hard to get to – e.g. 'Hop, Skip and Jump'
- Develop partnerships to create access to more sports fields and sports halls (eg. Department of Education partnership with Narrabeen Sports High re. synthetic sportsfields)

"Line of sight": Strategic themes and priority areas – grouping for CSP Issues paper

LRC input - Social (based on 2016/183301)	Comment
Connected community/social cohesion	No change in headline
Health and wellbeing	Headline changed to include safety
Art and culture	Included in separate 'opportunities'
Community facilities and services	Included in separate 'opportunities'
Recreation and open space	No change in headline
Recreation facilities	Included under 'Recreation and open space' theme
Heritage conservation	Included in separate 'opportunities'
Sustainable Travel	No change in headline
Involvement in decision making	This is a governance issue that goes across the three areas – will be dealt with as a separate discussion point
Safe neighbourhoods	Included in 'Health, Wellbeing and Safety' theme
Affordable housing and housing choice	Suggest dividing into two main issues, one relating to social justice and included in 'connected community' and one relating to key workers and included in the Economic Challenges section of the Issues Paper.
Respect for diverse communities	Included in 'connected community' theme as well as in the opportunities
Youth and family services	Included in 'connected community' theme as well as in the opportunities
Social infrastructure	Included in 'connected community' theme as well as in the opportunities
Vibrant communities	Included in 'connected community' theme as well as in the opportunities
Accessible communities	Included in 'connected community' theme as well as in the opportunities