



AGENDA

PARTNERSHIP & PARTICIPATION STRATEGIC REFERENCE GROUP

Notice is hereby given that a meeting of the Partnership & Participation Strategic Reference Group will be held in the Guringai Room, Civic Centre, 725 Pittwater Road, Dee Why on

WEDNESDAY 13 FEBRUARY 2019

Beginning at 6:00pm for the purpose of considering matters included in this agenda.

Committee Members

Cr Sue Heins (Chair)	
Mayor Michael Regan	
Cr Ferguson	
Cr Penny Philpott	
Meegan Clancy	Manly Business Chamber
Steve McInnes	Surf Life Saving Sydney Northern Beaches Inc
Stacey Mitchell	
Ina Vukic	Northside Enterprise
Antony Biasi	
John Buggy	Belrose Open Space Corridor Association
Denice Smith	
Craig Susans	
David Murray	
Caroline Glass-Pattison	First Nations
Myriam Conrie	
Christ Fulton	
Hannah Jamieson	

Council Officer Contacts

Melanie Gurney	Executive Manager Library Services
Tamara Lukic	Governance Officer

Quorum

A majority of members including the Chair or one of the elected Councillors.

**Agenda for Partnership & Participation
Strategic Reference Group Meeting
to be held on Wednesday 13 February 2019
in the Guringai Room, Civic Centre, Dee Why
Commencing at 6:00pm**

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5.4	Community Grants - Working Towards a Policy – 40 mins.....	41
6.0	GENERAL BUSINESS – 5 mins	

NEXT MEETING Wednesday 15 May 2019

1.0 APOLOGIES

All members are expected to attend the meetings or otherwise tender their apologies to the Chair and Governance at councilmeetings@northernbeaches.nsw.gov.au.

2.0 DECLARATION OF PECUNIARY AND CONFLICTS OF INTEREST

Members are advised of the following definitions of a "pecuniary" or "conflict" of interest for their assistance:

Section 442 of the Local Government Act, 1993 states that a "pecuniary" interest is as follows:

"(1) [Pecuniary interest] A Pecuniary interest is an interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person or another person with whom the person is associated.

(2) [Remoteness] A person does not have a pecuniary interest in a matter if the interest is so remote or insignificant that it could not reasonably be regarded as likely to influence any decision the person might make in relation to the matter."

Members should reference the Local Government Act, 1993 for detailed provisions relating to pecuniary interests.

Council's Code of Conduct states that a "conflict of interest" exists when you could be influenced, or a reasonable person would perceive that you could be influenced by a personal interest when carrying out your public duty.

3.0 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

3.1 MINUTES OF PARTNERSHIP & PARTICIPATION STRATEGIC REFERENCE GROUP MEETING HELD 28 NOVEMBER 2018

RECOMMENDATION

That the Minutes of the Partnership & Participation Strategic Reference Group meeting held 12 September 2018, copies of which were previously circulated to all Members, be confirmed as a true and correct record of the proceedings of that meeting.

4.0 UPDATE ON ACTIONS FROM LAST MEETING

ITEM 4.1 OUTSTANDING ACTIONS FROM PREVIOUS MEETING

REPORTING OFFICER GOVERNANCE OFFICER

TRIM FILE REF 2019/068212

ATTACHMENTS NIL

There are three outstanding actions from previous meetings as listed below. An update will be provided at the meeting.

MEETING DATE	ACTION
13 Sep 2018	Mayor to follow up on consultation for changes to parking time on Pacific Parade Dee Why
13 Sep 2018	Clarke Duddy find out if RMS have any requirements about acknowledging traditional owners on gateway markers
13 Sep 2018	Melanie Gurney talk to the Communications Team about updating the website with information about Council's branding

5.0 AGENDA ITEMS

ITEM 5.1	PARTNERSHIP AND PARTICIPATION STRATEGIC REFERENCE GROUP MEETING SCHEDULE FOR 2019
REPORTING OFFICER	COORDINATOR GOVERNANCE
TRIM FILE REF	2019/034232
ATTACHMENTS	NIL

PURPOSE

To note the Partnership and Participation Strategic Reference Group (SRG) meeting schedule for 2019.

REPORT

Section 8 of the Partnership and Participation Strategic Reference Group's Terms of Reference requires the group to meet at least 4 times per year, with the possibility of two extraordinary meetings which may be called by the Chair with a minimum of two weeks' notice.

The 2019 meeting schedule is as follows:

Meeting	Meeting Date	Location
Partnership and Participation	Wednesday 13 February 2019	Guringai Room, Dee Why
Partnership and Participation	Wednesday 15 May 2019	Guringai Room, Dee Why
Partnership and Participation	Wednesday 14 August 2019	Guringai Room, Dee Why
Partnership and Participation	Wednesday 23 October 2019	Guringai Room, Dee Why

As per the Terms of Reference, once the meeting schedule for 2019 has been confirmed it will be distributed to members and placed on Council's website.

RECOMMENDATION OF COORDINATOR GOVERNANCE

That the Partnership and Participation Strategic Reference Group note the meeting schedule for 2019.

ITEM 5.2	NORTHERN BEACHES LOCAL ENVIRONMENTAL PLAN
REPORTING OFFICER	PRINCIPAL PLANNER
TRIM FILE REF	2019/034285
ATTACHMENTS	1 Northern Beaches Local Environment Plan Presentation

ISSUE

To inform the Partnership & Participation Strategic Reference Group of the project to deliver a Northern Beaches Local Environment Plan (LEP), and request future input.

REPORT

As one new large Council, it is our priority to create a single planning framework for the Northern Beaches as a whole. That means taking our four current Local Environment Plans (LEPs) and Development Control Plans (DCPs) and working with our community and other stakeholders to consolidate them.

The first step in this journey is outlined in Council's Report from the 27 November 2018. This Report was prepared for the Department of Planning and Environment and Greater Sydney Commission and includes an 'LEP Review' and 'Health Check'. It is an internal audit of how closely aligned the current Northern Beaches LEPs are to the North District Plan. It concludes that Council is well placed to deliver on actions in the North District Plan, with Council's Delivery Program including a wide range of studies and investigations required to manage the newly proclaimed Local Government Area (LGA). A range of priorities and actions are identified to inform Council's new planning framework including the preparation of a housing strategy and studies into employment, social infrastructure, transport and the environment.

Now that the LEP Review is complete, Council will commence preparing a Council-wide Local Strategic Planning Statement (Planning Statement). This new planning document will outline our vision for the future, setting priorities, actions to achieve the priorities and confirming our commitment to a sustainable future. The Planning Statement will inform the preparation of a new LEP and DCP and provide a signal to the community of where the Northern Beaches is headed over the next 20 years.

Our new Planning Statement, LEP, and DCP must be consistent with the themes and regional directions set by the Greater Sydney Commission in the North District Plan, and it must also respond to what our community told us when we developed our Community Strategic Plan.

HOUSING AND JOB TARGETS

The North District Plan requires Council to deliver a 5 year housing target of 3,400 dwellings. This target is consistent with historic growth patterns and is comparatively low when compared with targets in the remaining North District (i.e. 13%). Future housing growth that will contribute to achieving this target includes: remaining capacity in existing zoned areas such as the Medium Density zones, Town Centres (such as Dee Why) and Warriewood Valley.

Council has commenced preparation of a Northern Beaches Housing Strategy in accordance with the NSW Department of Planning and Environment Guidelines. This work will identify housing gaps and opportunities to better cater for the changing needs of the Northern Beaches population. As required under the North District Plan, the Housing Strategy will need to identify a 6-10 year housing target and capacity to contribute to the North District 20 year target. These longer term targets will take into account anticipated growth in the Frenchs Forest Planned Precinct.

Council is also preparing an Employment Study to address the North District Plan's additional jobs targets for our strategic centres by 2036. These include: Frenchs Forest – 2,700-3,700; Dee Why/Brookvale – 3,000-6,000; Mona Vale – 700-1,700; and, Manly – 1,000-1,500.

Council will undertake extensive consultation in the preparation of these studies and ensure that future targets take into consideration the availability of appropriate infrastructure whilst minimising impacts on the environment and local character.

NEXT STEPS

Council aims to engage with all Strategic Reference Groups to seek input into the vision, priorities and actions for the draft Planning Statement. Extraordinary meetings will be arranged to undertake these workshops in early 2019. Further consultation is planned in the preparation of relevant technical studies including the Housing Strategy and Employment Study.

RECOMMENDATION OF PRINCIPAL PLANNER

That the Partnership & Participation Strategic Reference Group:

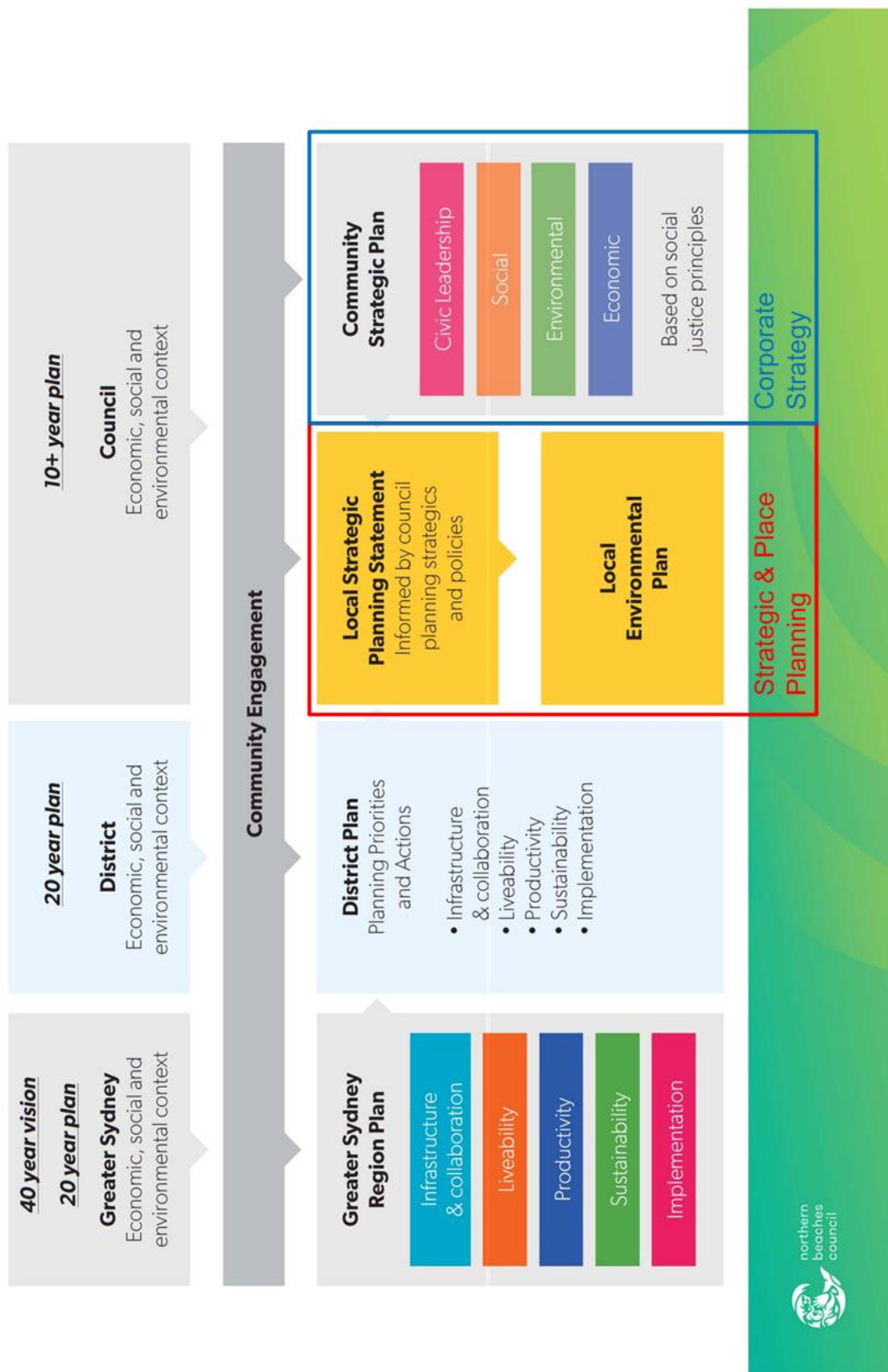
- A. Notes Council's Report from the 27 November 2018 and attached Local Environment Plan Review and Health Check.
 - B. Commits to provide input into the vision, priorities and actions for the draft Local Environment Plans via extraordinary meetings to be scheduled early 2019.
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Northern Beaches Local Environmental Plan



Planning Framework for Greater Sydney



Planning Framework for Greater Sydney

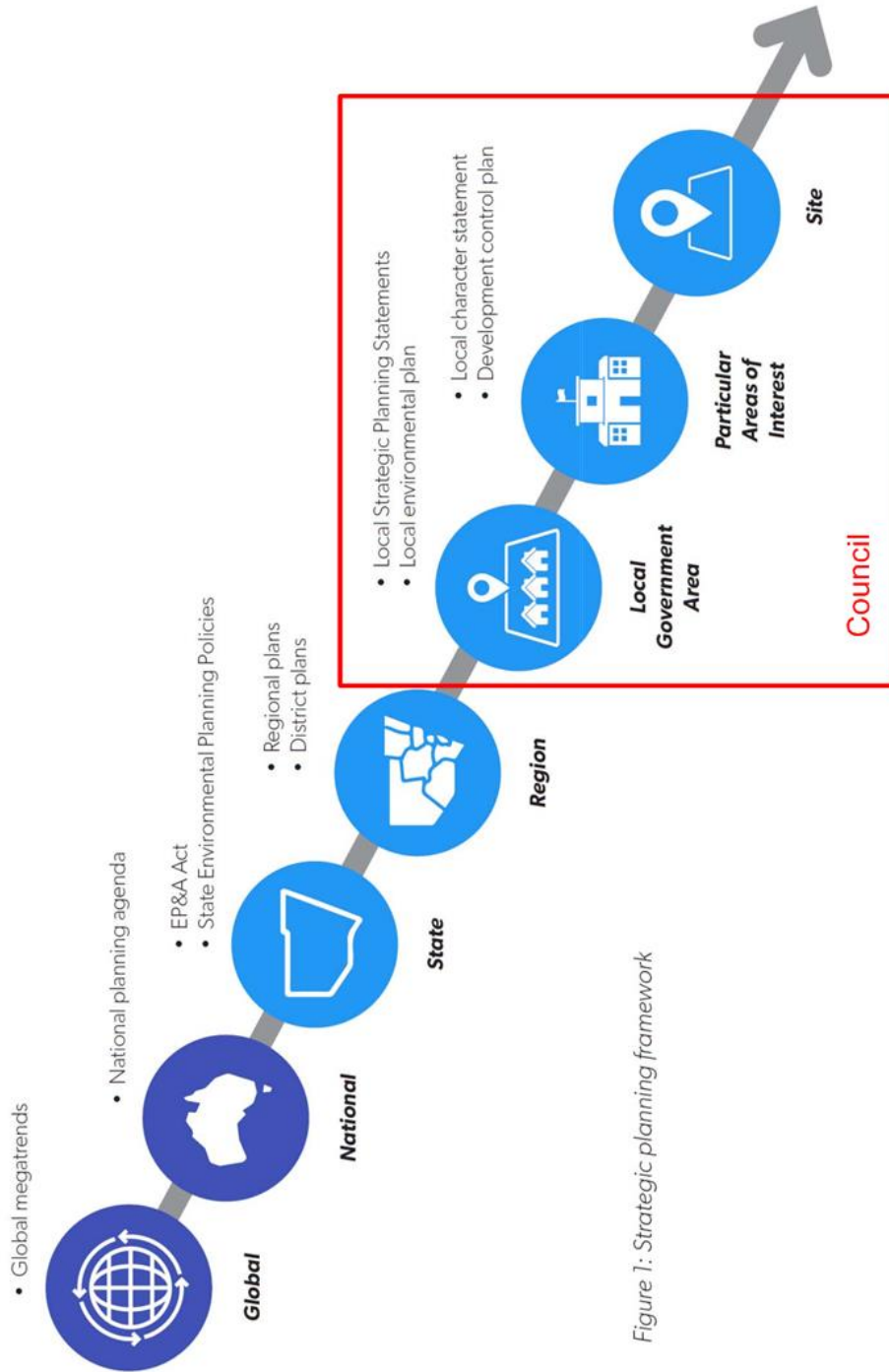
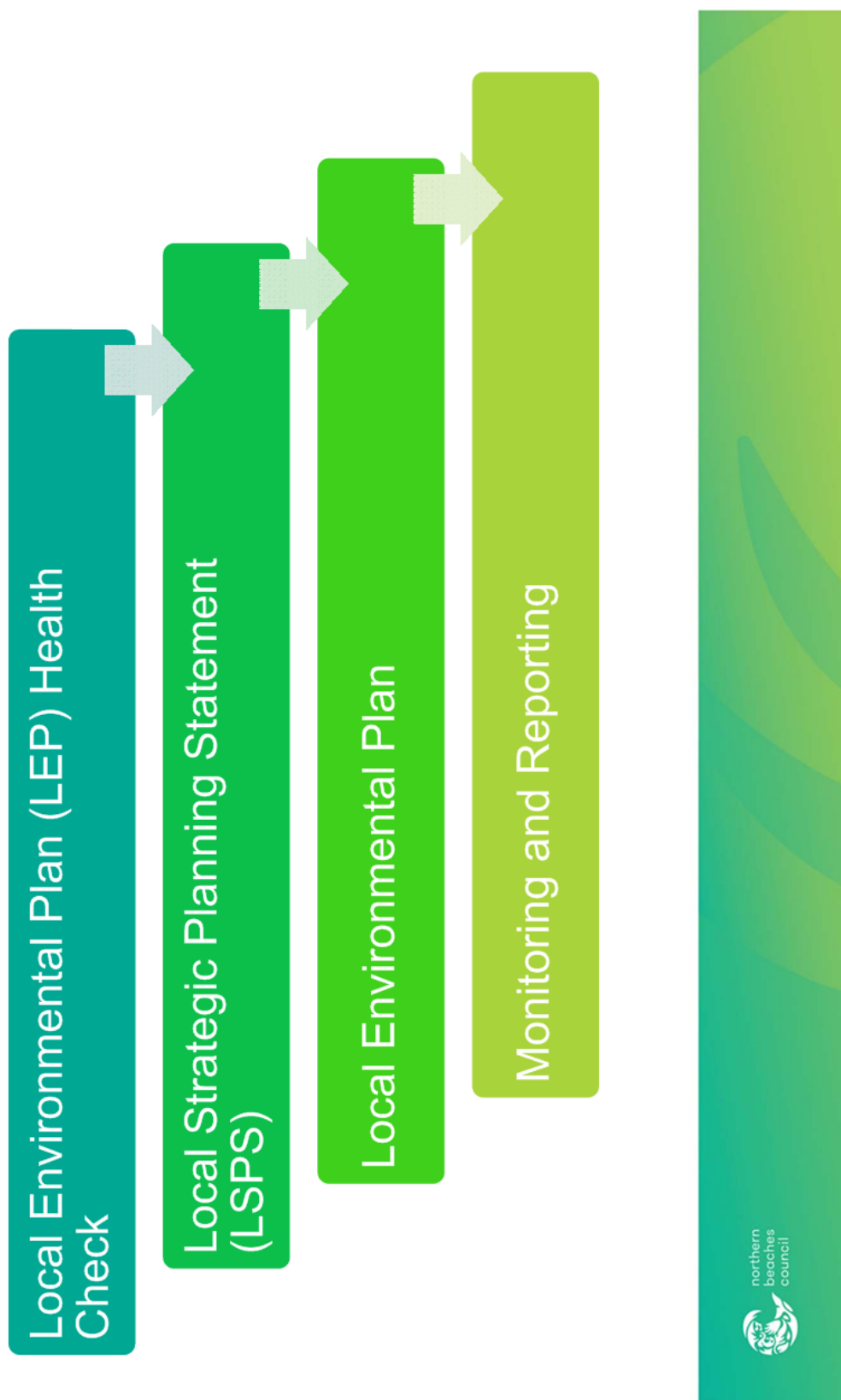
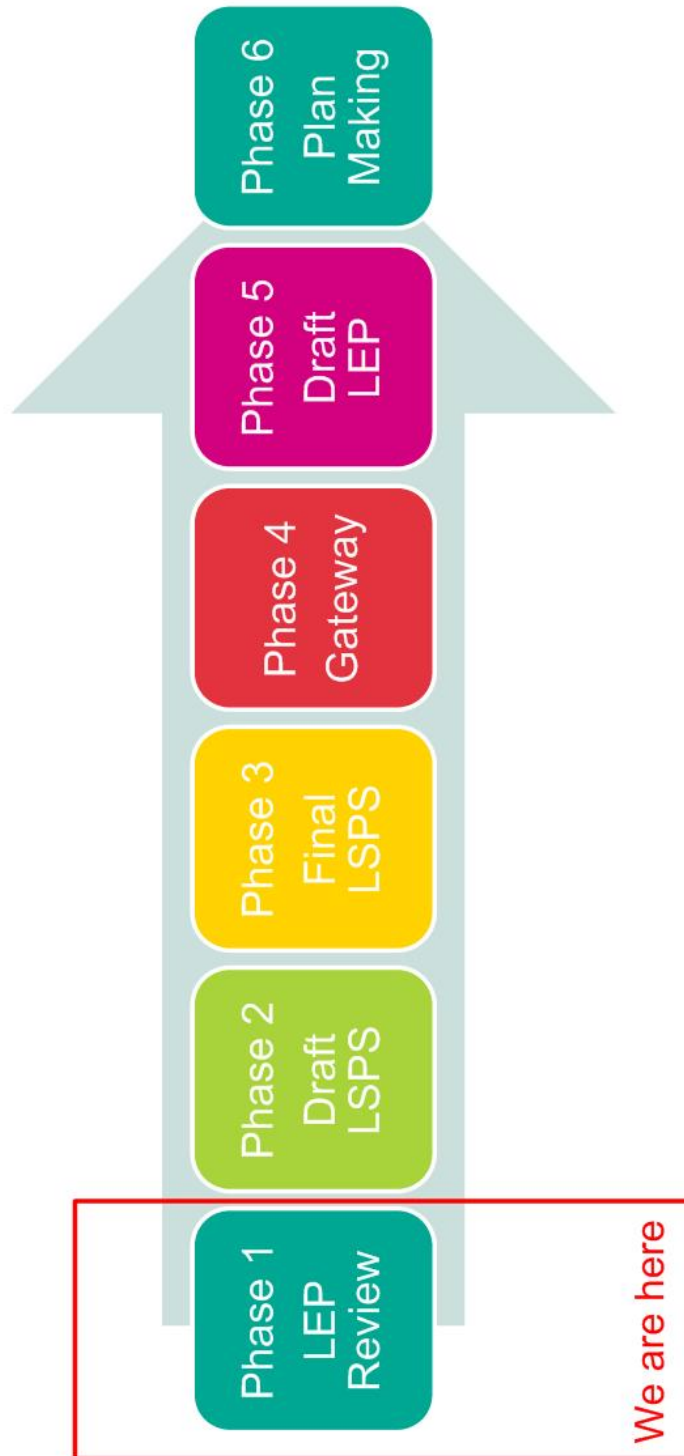


Figure 1: Strategic planning framework

District Plan Actions for Strategic and Place Planning



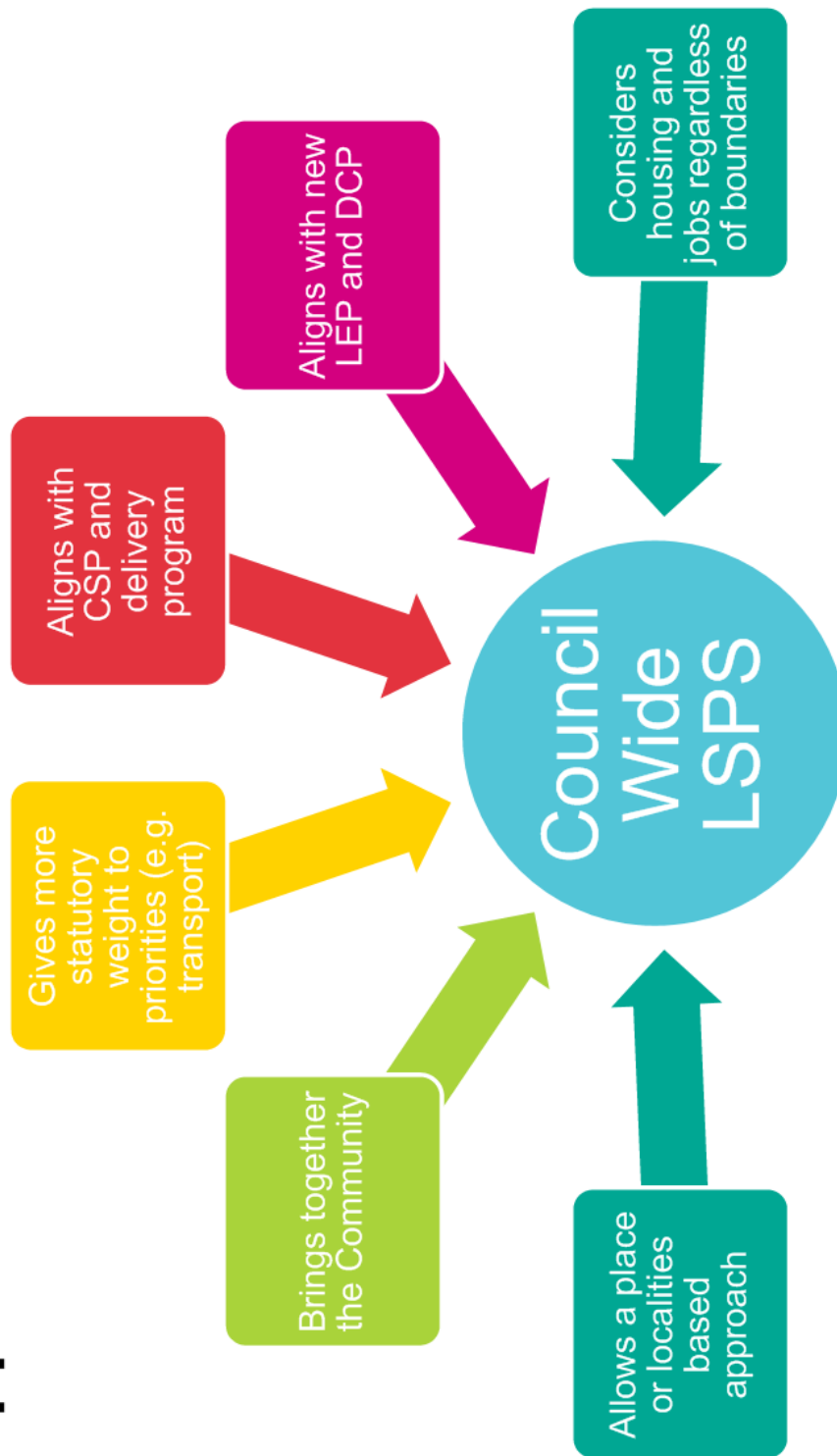
LEP Roadmap

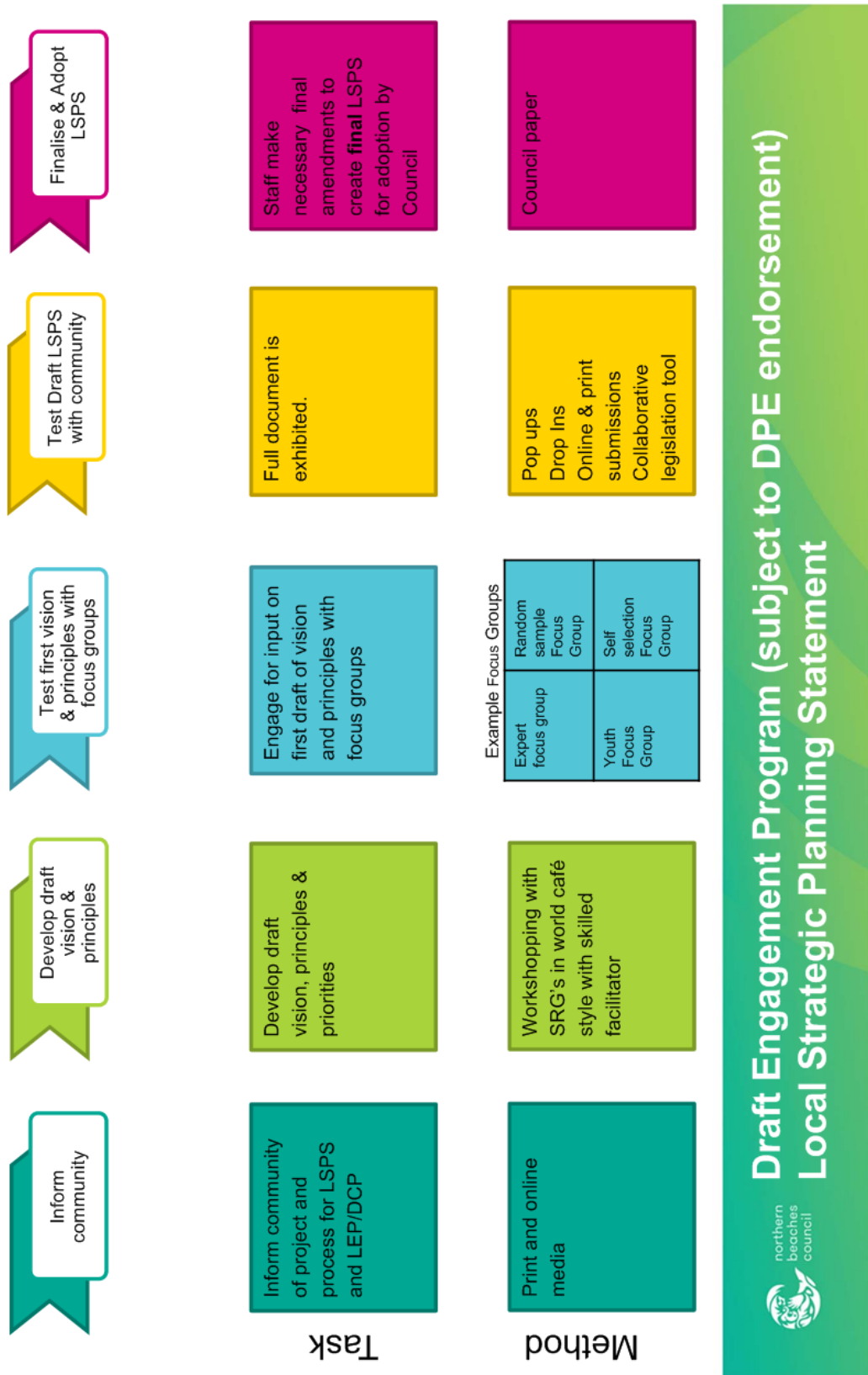


Local Strategic Planning required to inform the LSPS and LEP

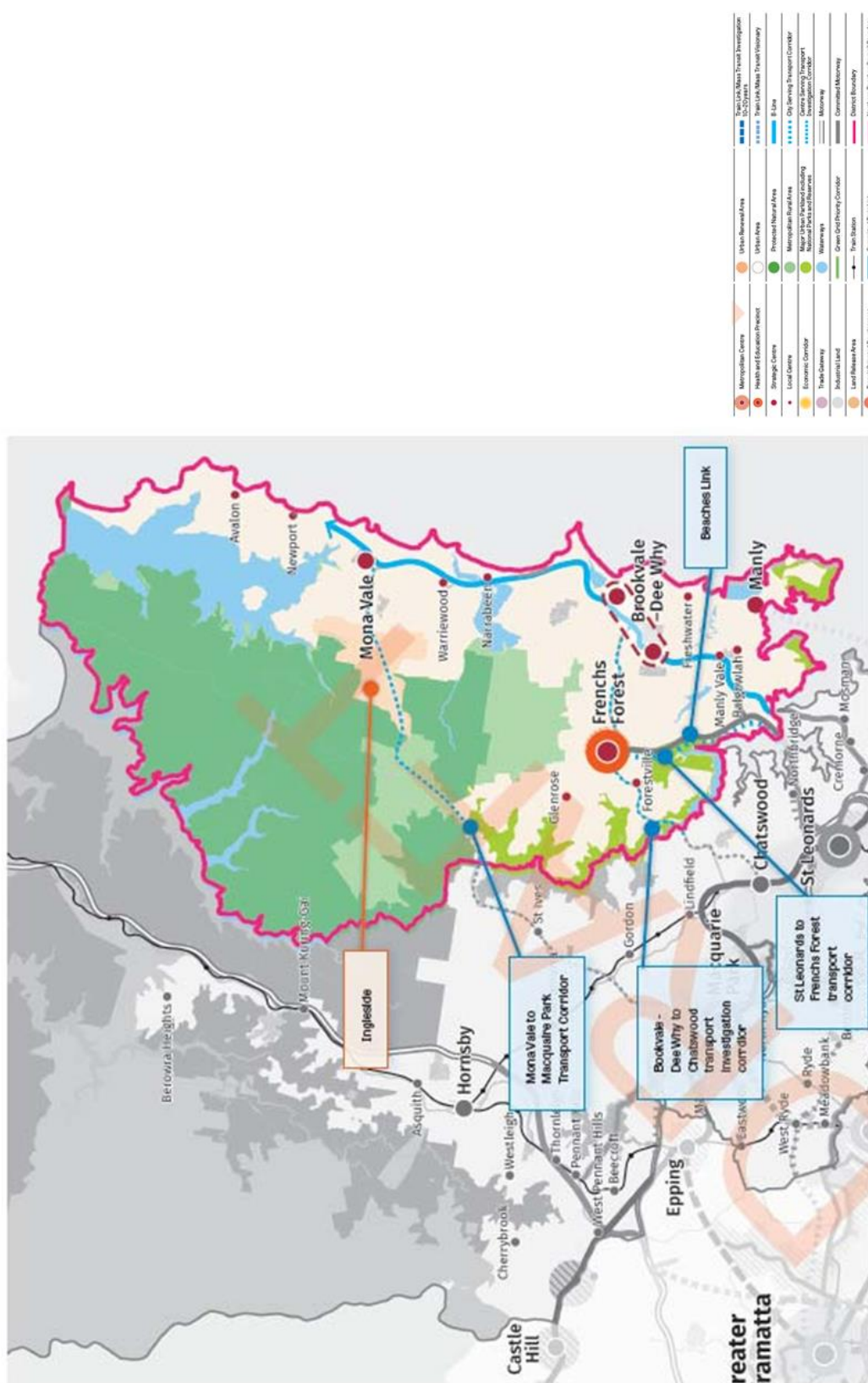
Technical Studies			Planning Controls
Stage 1	Stage 2 (As Required)	Stage 3	
<ul style="list-style-type: none"> 1A - Community Engagement Strategy 1B - Demographic Analysis 1C - Employment Study 1D - Housing Strategy 1E - Social Infrastructure Study 1F - Transport Investigations 1G - Character Study 1H - Environment Study <p>* includes recommended planning controls</p>	<ul style="list-style-type: none"> 2A - Infrastructure Investigations (Utilities incl digital) 2B - Infrastructure Investigations (Water cycle) 2C - Contributions Plans 2D - Feasibility Studies 2E - Land Use and Infrastructure Implementation Plan 	<ul style="list-style-type: none"> 3A - Heritage 3B - Public Places 3C - Built Form 3D - Sustainability 3E - Environment 3F - Transport 	

Local Strategic Planning Statement Approach





Housing Strategy

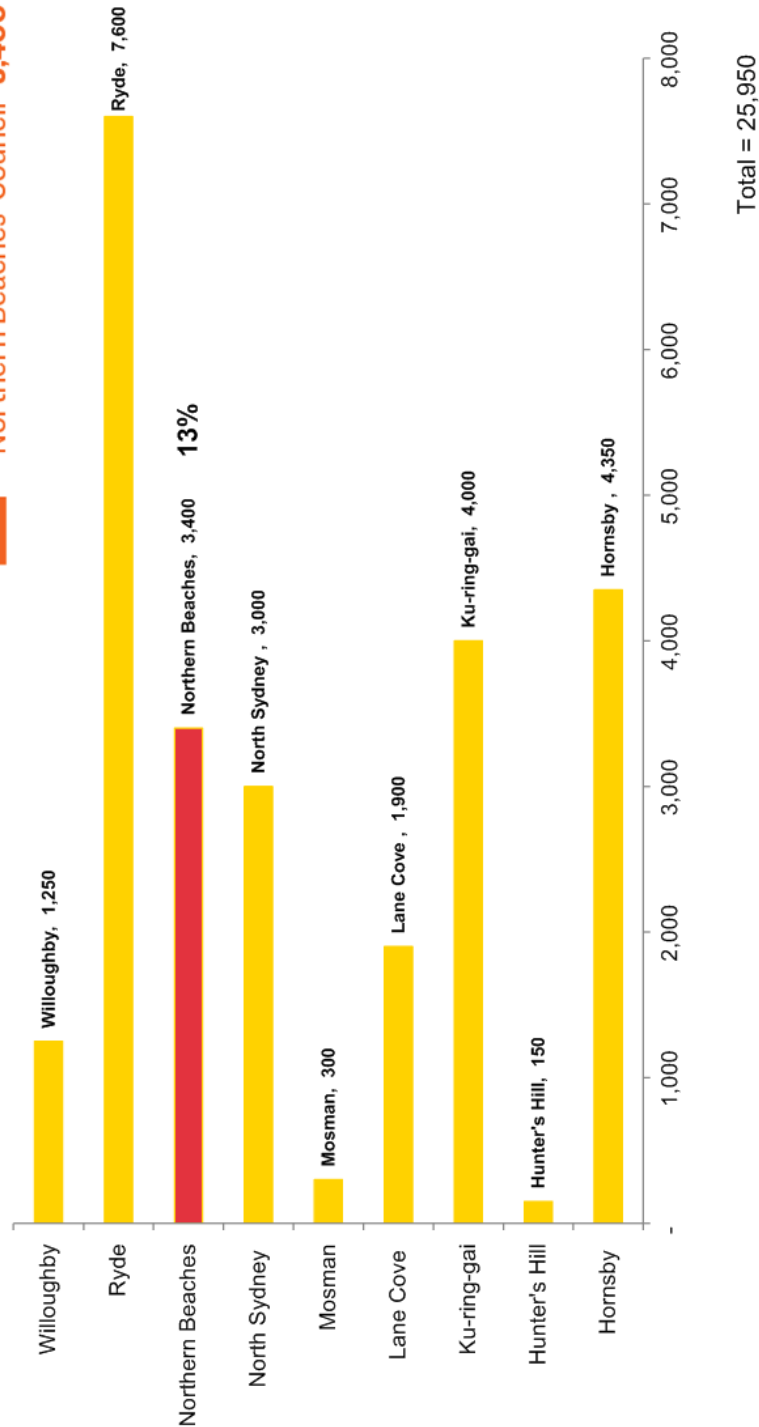


5 Year Housing Targets North District

Housing Supply Target 2016-2021



Northern Beaches Council **3,400**



Housing Targets

Housing Strategy to address

- Delivery of 5 year housing target (3,400)
- Delivery of 6-10 year housing target
- Capacity to contribute to 20 year target (92,000)

Strategic Housing Target 2016-2036
North District 92,000

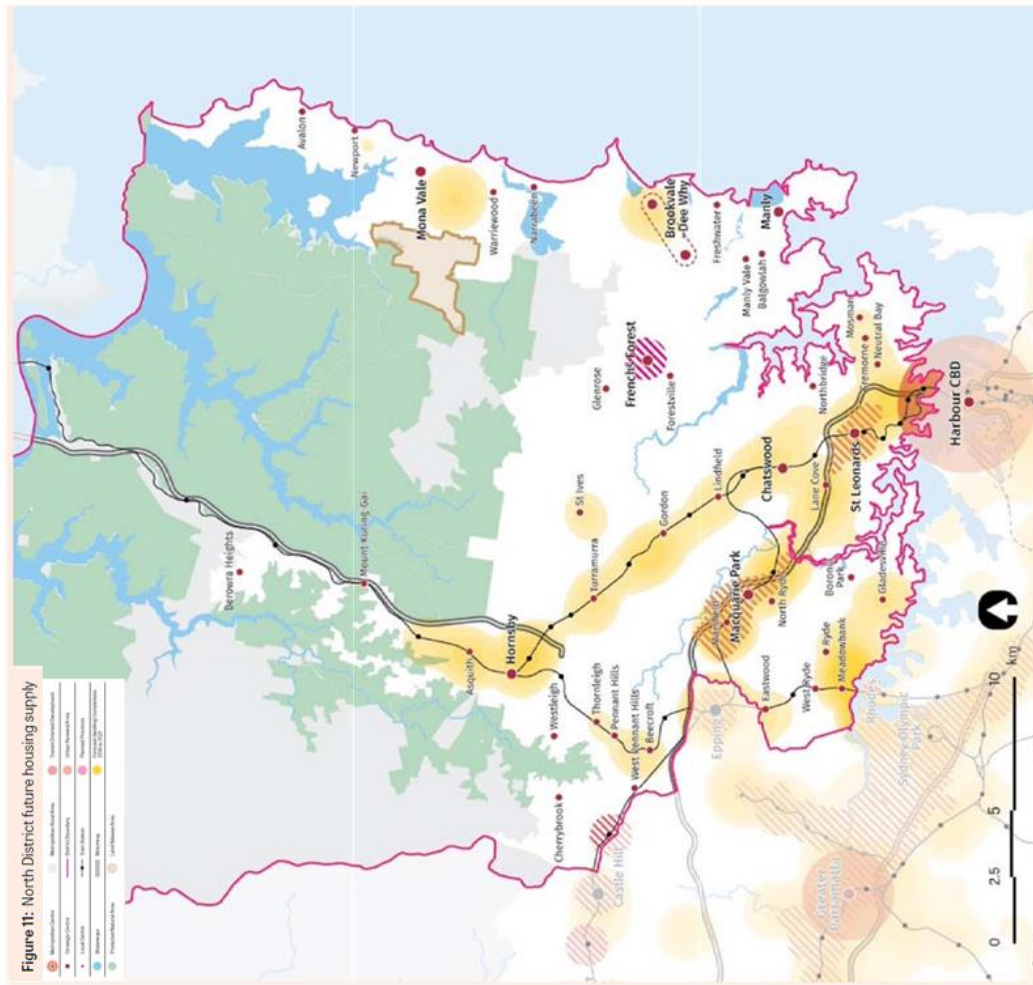


Housing Strategy to address

- ✓ Create capacity for more housing in the right locations
- ✓ Support growth areas and planned precincts
- ✓ Align with investment in regional and district infrastructure
- ✓ Support the role of centres



Housing Strategy



0-5 Year Target Existing/Likely Zoned Housing Capacity

- ✓ Frenchs Forest
- ✓ Warriewood Valley
- ✓ Ingleside
- ✓ Dee Why Town Centre
- ✓ Residential Flat Buildings
- ✓ Secondary Dwellings
- ✓ Shop Top Housing

Questions?

ITEM 5.3	DIPLOMATIC TIES AND CIVIC RELATIONSHIPS DISCUSSION PAPER
REPORTING OFFICER	EXECUTIVE MANAGER GOVERNANCE AND RISK
TRIM FILE REF	2019/053473
ATTACHMENTS	1 Draft Diplomatic Ties and Civic Relationships Policy 2 Draft Diplomatic Ties and Civic Relationships Guidelines 3 Civic Relationships Presentation

EXECUTIVE SUMMARY

PURPOSE

To seek input from members on the future of the Northern Beaches Civic Relationships.

SUMMARY

Northern Beaches Council inherited 14 civic relationships from the three former councils (Manly, Warringah and Pittwater) with varying levels of activity.

A review of these relationships has commenced and we are seeking to consult with the Partnership & Participation SRG on the future of civic relationships at Northern Beaches Council prior to briefing councilors and making a recommendation to Council.

RECOMMENDATION OF EXECUTIVE MANAGER GOVERNANCE AND RISK

That members share their views and provide advice on:

1. Options for the most beneficial future models of Civic Relationships
 2. Options in relation to the current 14 existing relationships, and
 3. The draft Diplomatic Ties and Civic Relationships policy and guidelines.
-

REPORT

BACKGROUND

Northern Beaches Council inherited 14 civic relationships from the three former councils (Manly, Warringah and Pittwater) with varying levels of activity. A review has commenced with the goal of identifying Northern Beaches Council's approach to its civic relationships to ensure they are meaningful, beneficial and accountable to the Northern Beaches community. Determining the best approach will also address how to proceed with the existing 14 relationships.

There are different types and many variations to the civic relationships which government organisations can enter into. A Sister City relationship is a formal agreement between two cities or councils, where each city or council agrees to promote mutual understanding, friendship and professional conduct for the benefit of both communities and the promotion of local government. There are also Friendship Cities (or cooperative agreements) that are based on less formal arrangements and partnerships which are collaborative agreements put together to work towards mutually beneficial outcomes

Current Position

Four of the 14 existing civic relationships are currently active:

City/Region	Status	Status Summary	Former Council
Brewarrina, NSW	Active	Annual student exchange, financial support provided during rural NSW drought and offer of further assistance to Council	Warringah
Gunnedah, NSW	Active	Financial support provided during rural NSW drought and offer of further assistance to Council	Manly
Odawarra, Japan	Active	Annual student exchange	Manly
Tadaoka, Japan	Active	Marathon runners – 2 residents sent to Senshu City Osaka annually Council hosted reception held biannually	Pittwater

There are other ten civic relationships which are not active, and have not been clarified or activated since the amalgamation of the Northern Beaches Council. Since there has been no clarification regarding these civic relationships, they remain 'open'. As Council has not yet made a determination on the direction of civic relationships, it has not been considered appropriate to either activate or terminate these relationships. The current non-active civic relationships are as follows:

City / Region	Former Council
Alas, East Timor	Warringah
Bath, United Kingdom	Manly
Chichibu, Japan	Warringah
Huntington Beach, California, USA	Manly
Jing'an, Shanghai, China	Manly
Oecusse, East Timor	Manly
Soibada, East Timor	Pittwater
Taito-Ku, Japan	Manly
Waikiki, Hawaii	Warringah
Yeongdo-Gu, South Korea	Manly

Current financial considerations

To maintain meaningful, beneficial and accountable relationships with 14 cities/regions may require additional resources and budget than has currently been allocated. For example, Blacktown Council has 2 dedicated staff maintaining civic relationships and a Sister Cities Committee managing 4 sister city relationships and one partnership agreement.

If sister city (or other civic) relationships and ties are valued as a priority for the Northern Beaches community, then additional resources may need to be considered to maintain these relationships.

There is an estimated \$30 000 allocated to the budget in anticipation of the fulfilment of activities of the four active relationships. Additionally, there are ad-hoc resources applied to these activities which equate to less than one full time equivalent position, there are currently no dedicated roles.

Northern Beaches Community Strategic Plan

The objectives and activities of the Northern Beaches Council are always guided by the Council's Community Strategic Plan (CSP). The current civic relationships (if exercised to their full potential and capacity) or future models proposed may align with the following objectives and goals of the CSP:

Community and Belonging

Goal 10 *Our community is stimulated through a diverse range of cultural and creative activities and events.*

Goal 12 *Our community is friendly and supportive.*

Vibrant Local Economy

Goal 13 *Our businesses are well-connected and thrive in an environment that supports innovation and economic growth.*

Partnership and Participation

Goal 22 *Our Council builds and maintains strong partnerships and thrive in an environment that supports innovation and economic growth.*

Consultation

We are seeking the view and advice of SRG members on:

1. Options for the most beneficial future models of Civic Relationships
2. Options in relation to the current 14 existing relationships, and
3. The draft Diplomatic Ties and Civic Relationships policy and guidelines.

1 Options for future models of Civic Relationships

The draft Diplomatic Ties and Civic Relationships Policy and Guidelines have been developed to allow Council to have definable benefits and outcomes, be held accountable and ensure all relationships that Council enters into meet the principles and criteria. The policy and guidelines allow for all levels of civic relationship ranging from highly formal and long term to short term needs based outcomes.

Future Model	Description
a) Formal Sister City Relationships	Long term, formal agreement that sets out the expected benefits. There is a high resource allocation required to effectively deliver agreed outcomes.
b) Combination of formal Sister City and Friendship City Relationships	A combination of sister city relationships and less formal structured arrangements and partnerships which are collaborative agreements put together to work towards mutually beneficial outcomes.
c) Project based diplomatic ties with cities in areas of relevance and interest to Northern Beaches Council	This option would involve short term, goal specific relationships. These goals could be any current projects being undertaken by Council including town planning, events or major projects.
d) A variation of the above	

Questions for SRG Members:

1. What does a good sister city relationship which is meaningful, beneficial and accountable to the Northern Beaches Community look like?
2. What value or benefits would you like to see come out of these relationships?
3. What priority should Council give this program?

2 Existing relationships

Once the desired position on civic relationships and diplomatic ties has been established for the Northern Beaches Council, it will be important to clarify the position for the existing civic relationships with the respective cities/partners.

There are options which Northern Beaches Council are currently considering in relation to how to best finalise or clarify the status of the relationships which are currently in place. These are as follows:

- a) Maintain all relationships (this could include the option of reclassifying active relationships as sister cities and inactive as friendship agreements or cooperative agreements)
- b) Maintain all active relationships
- c) Maintain active relationships with regional NSW Councils
- d) Cease all existing relationships and redefine the future model for Council

3 Comments on the Draft Diplomatic Ties and Civic Relationships Policy and Guidelines

The aim of the Diplomatic Ties and Civic Relationships Policy and Guideline is to outline Northern Beaches Council approach to civic relationships including Sister Cities, Friendship Cities and Cooperative Agreements.

The Draft Policy and Guidelines are provided at **Attachments 1 and 2** for review and comment from SRG members.

Conclusion

Following the SRG meeting seeking the views and advice of the Partnerships and Participation members on the current status and options for future diplomatic ties and civic relationships, we are seeking to brief councillors in March prior to making a recommendation to Council.

Following a similar timeline, and incorporating feedback from this group and councillors it is proposed that the Diplomatic Ties and Civic Relationships Policy would be presented to Council for endorsement to be placed on public exhibition prior to adoption.

Council Policy

Diplomatic Ties and Civic Relationships

Purpose

To outline the approach by Northern Beaches Council to civic relationships such as Sister Cities, Friendship Cities and Cooperative Agreements.

Statement

This Policy has been developed to ensure Council forms civic relationships which are meaningful, beneficial and accountable to the Northern Beaches community and align with the Community Strategic Plan.

Principles

The following principles provide the criteria for the establishment, maintenance and review of civic relationships:

- Significant historical, cultural, social or geographic similarities between Northern Beaches Council and the prospective city
- Significant community support for the proposed relationship
- A substantial migrant population from that city or region exists within the Northern Beaches local government area
- The prospective city has a good international reputation or exhibition of global best practice, particularly in areas of interest and relevance to Northern Beaches Council
- The establishment of the proposed relationship will benefit Northern Beaches Council
- The prospective city is willing to create a contract agreement with review times and capacity to effectively resource the proposed level of commitment.

Scope and application

This Policy applies to the formation and maintenance of all diplomatic ties and civic relationships initiated by Northern Beaches Council.

References and related documents

- Northern Beaches Council Gifts and Benefits Policy
- Northern Beaches Council Code of Conduct
- Councillors Expenses and Facilities Policy
- Diplomatic Ties and Civic Relationships Guidelines

Definitions

Key Term	Definition
Sister City	A relationship that is recognised through a formal agreement that develops mutual long term benefits between two cities.
Diplomatic Tie	A short term, often project based relationship/alliance/agreement based on achieving common goals.
Friendship City (or	A recognised relationship based on less formal arrangements than a

Cooperative Agreement)	Sister City.
Memorandum of Understanding (MoU)	A formal agreement between two or more parties to establish official partnerships. MoUs are not legally binding but carry a degree of seriousness and mutual respect, stronger than a general agreement

Responsible Officer

Executive Manager Governance & Risk

Review Date

February 2023.

Revision History

Revision	Date	Change	HPE CM Ref
1	Feb 2019	Draft Diplomatic Ties and Civic Relationships Policy	2018/590300

Guidelines

Diplomatic Ties and Civic Relationships

Purpose

The aim of this guideline is to complement the Diplomatic Ties and Civic Relationships Policy and to specifically outline the approach by Northern Beaches Council to civic relationships such as Sister Cities, Friendship Cities and Cooperative Agreements.

Principles

The following principles provide the criteria for the establishment, maintenance and review of civic relationships.

Council's civic relationships must be entered into with consideration to the following principles:

- Significant historical, cultural, social or geographic similarities between Northern Beaches Council and the prospective city.
- Significant community support for the proposed relationship.
- A substantial migrant population from that city or region exists within the Northern Beaches local government area.
- The prospective city has a good international reputation or exhibition of global best practice, particularly in areas of interest and relevance to Northern Beaches Council.
- The establishment of the proposed relationship will benefit Northern Beaches Council.
- The prospective city is willing to create a contract agreement with review times and capacity to effectively resource the proposed level of commitment.

Establishment of Civic Relationship

Council may establish a civic relationship through a Council resolution which may be initiated by Council or in response to a request from a prospective Sister/Friendship City. Any relationships are to be reported to Council for consideration and outline the potential economic, cultural, environmental and social benefits for the Northern Beaches Local Government Area as well as indicative annual costs.

It may be necessary in the early stages of establishing relationships to form a Cooperative/Friendship Agreement that could be fostered over time in order to grow into a full Sister City relationship. This is in accordance with current federal practices to international intercity relationships.

Relationship Management

A civic relationship or diplomatic tie must:

- Have Council support and acknowledge the primary role of the Mayor and/or any other sponsors
- Demonstrate measurable ongoing Council and community activity, relevance and benefits throughout the relationship
- Be adaptable to meet changing community needs
- Be reviewed and can be exited if Council and community outcomes are not demonstrated

- Be established on a fixed term (of five years) with renewal dependent on successful evaluation.

Financial Obligations

- At the establishment of a civic relationship, the financial and other resource obligations will be determined and outlined to Council. During the term of the civic relationship, financial and other resource implications will be monitored and included in Council's operating budgets.

Gifts

- The receiving of gifts by individuals will be in accordance with the Gifts and Benefits Policy as amended from time to time.
- Gifts presented to the Council or the Community will be received in negotiation with the Chief Executive Officer.

Evaluation and Review

Reviews of civic relationships will be undertaken every five years or as defined in the Memorandum of Understanding or other agreement. The reviews will evaluate motives, obligations, objectives and outcomes stated at establishment.

A review may also be undertaken mid-term if the relationship is not meeting its objectives, there are no demonstrable community outcomes, or civic relationship principles are not met or have been breached.

The outcomes of the review will determine whether the civic relationship continues for another term, or is exited.

Scope and application

This guideline applies to the formation and maintenance of all diplomatic ties and civic relationships initiated by Northern Beaches Council.

References and related documents

- Northern Beaches Council Gifts and Benefits Policy
- Northern Beaches Council Code of Conduct
- Councillor Expenses and Facilities Policy
- Diplomatic Ties and Civic Relationships Policy

Definitions

Key Term	Definition
Diplomatic Tie	A short term, often project based relationship/alliance/agreement based on achieving common goals.
Sister City	A relationship that is recognised through a formal agreement that develops mutual long term benefits between two cities.
Friendship City (or Cooperative Agreement)	A recognised relationship based on less formal arrangements than a Sister City.
Memorandum of Understanding (MoU)	A formal agreement between two or more parties to establish official partnerships. MoUs are not legally binding but carry a degree of seriousness and mutual respect, stronger than a general agreement

Responsible Officer

Executive Manager Governance & Risk

Revision History

Revision	Date	Change	HPE CM Ref
1	Feb 2019	Draft Diplomatic Ties and Civic Relationships Policy	2018/590304

5/02/2019



What is a Civic Relationship?

- Commonly referred to as a 'Sister City'
- A Sister City relationship is an agreement between two cities or councils
- There are also Friendship Cities (or cooperative agreements) that are based on less formal arrangements
- Other mutually beneficial ties (often short term).

5/02/2019

Where are we right now?

Northern Beaches Council inherited 14 civic relationships from the three former Councils (Manly, Warringah and Pittwater) with varying levels of activity.



Of the 14 relationships only 4 are currently active:

City/Region	Status	Status Summary	Former Council
Brewarrina, NSW	Active	Annual student exchange, financial support provided during rural NSW drought and offer of further assistance to Council	Warringah
Gunnedah, NSW	Active	Financial support provided during rural NSW drought and offer further of assistance Council	Manly
Odawara, Japan	Active	Annual student exchange	Manly
Tadaoka, Japan	Active	Marathon runners – 2 residents sent to Senshu City Osaka annually Council hosted reception held biannually	Pittwater



5/02/2019

Non active relationships:

City/Region	Former Council
Alas, East Timor	Warringah
Bath, United Kingdom	Manly
Chichibu, Japan	Warringah
Huntington Beach, California, USA	Manly
Jing'an, Shanghai, China	Manly
Oecusse, East Timor	Manly
Soibada, East Timor	Pittwater
Taito-Ku, Japan	Manly
Waikiki, Hawaii	Warringah
Yeongdo-Gu, South Korea	Manly



Draft Principles for Civic Relationships:

1. Significant historical, cultural, social or geographic similarities between Northern Beaches Council and the prospective city
2. Significant community support for the proposed relationship
3. A substantial migrant population from that city or region exists within the Northern Beaches local government area



5/02/2019

Draft Principles for Civic Relationships:

4. The prospective city has a good international reputation or exhibition of global best practice, particularly in areas of interest and relevance to Northern Beaches Council
5. The establishment of the proposed relationship will benefit Northern Beaches Council
6. The prospective city is willing to create a contract agreement with review times and capacity to effectively resource the proposed level of commitment.



Options for Future Models

- a) Formal Sister City Relationships
- b) Combination of formal Sister City and Friendship City Relationships
- c) Project based links with cities in areas of relevance and interest to Northern Beaches Council
- d) A variation of the above



5/02/2019

**What does a good civic
relationship which is meaningful,
beneficial and accountable to the
Northern Beaches Community
look like?**



**What value or benefits would you like to
see come out of these relationships?**



5/02/2019



What priority should Council give this program?

Recommendation for Future Models...

- a) Formal Sister City Relationships
- b) Combination of formal Sister City and Friendship City Relationships
- c) Project based links with cities in areas of relevance and interest to Northern Beaches Council
- d) A variation of the above

5/02/2019

Options for Existing Relationships

- a) Maintain all relationships
- b) Maintain all active relationships
- c) Maintain active relationships with regional NSW Councils
- d) Cease all existing relationships and redefine the future model for Council



Existing Relationships:

City/Region	Status	Former Council
Brewarrina, NSW	Active	Warringah
Gunnedah, NSW	Active	Manly
Odawarra, Japan	Active	Manly
Tadaoka, Japan	Active	Pittwater
Alas, East Timor	Not Active	Warringah
Bath, United Kingdom	Not Active	Manly
Chichibu, Japan	Not Active	Warringah
Huntington Beach, California, USA	Not Active	Manly
Jing'an, Shanghai, China	Not Active	Manly
Oecusse, East Timor	Not Active	Manly
Soibada, East Timor	Not Active	Pittwater
Taito-Ku, Japan	Not Active	Manly
Waikiki, Hawaii	Not Active	Warringah
Yeongdo-Gu, South Korea	Not Active	Manly



ITEM 5.4	COMMUNITY GRANTS - WORKING TOWARDS A POLICY
REPORTING OFFICER	EXECUTIVE MANAGER COMMUNITY ENGAGEMENT AND COMMUNICATIONS
TRIM FILE REF	2019/067639
ATTACHMENTS	1 Grants Policy - SRG Workshop

EXECUTIVE SUMMARY

PURPOSE

To provide an opportunity to workshop the challenges and opportunities related to requests for financial and/or in-kind assistance, by way of sponsorship and/ or fee waiving and to work towards developing a policy framework to govern and further strengthen partnerships with our community.

REPORT

Community Grants – Working Towards a Policy (workshop)

Northern Beaches Council implemented a Community Grant program across four streams including Sport and Recreational Infrastructure, Community and Cultural Development, Events, and Eco-Schools which commenced in June 2018.

Further to the Council resolution arising from the report entitled *2018/19 Community Grants Program* of 16 October 2018, a new additional funding stream offering sponsorship has been developed and implemented which complements the existing funding streams and further extends Council's support to the community to enable the delivery of more local events and activations.

The program is underpinned by a philosophy of partnership whereby Council will seek to support the delivery of new and innovative events as well as ensure existing events continue to expand and prosper on the Northern Beaches.

Challenges and Opportunities

Grant making is a constant work in progress. Whilst Council's new Community Grant program has been evolving over the past few years, Council recognises the need to continuously review and improve.

Council wants to support and provide opportunities for our community to thrive. The aim is to deliver outcomes that meet community expectations and that are aligned with Council's Strategic Plans.

Existing Grants Framework

The new expanded Community Grants and Partnership Program provides the following funding streams:

Community Grants and Partnership Program		
Funding category	Funds	Round per year
Sponsorship	Negotiated upon consultation. Multi-year funding available upon request.	Requests received all year

Community Grants and Partnership Program		
Funding category	Funds	Round per year
Event Grants	Grants from \$5,000 - \$50,000 Three categories including: •Local Events and Activations •Regional/ signature Events •Major Events.	Requests received all year
Community and Cultural Grants	Grants from \$2,000 to \$10,000.	One round
Sport and Recreation Infrastructure Grants	Grants up to \$50,000 each.	One round
Eco-Schools	Up to \$2,000 across five areas.	One round
Artist in Residence	Three artist residences - Six-month and \$2,000 with Eramboo Artist Environment. Two nine-month residencies with \$3,000 at Kimbriki Resource Recovery Centre.	One round
Local Heritage Fund	Funding support from the NSW Office of Environment and Heritage with grants of between \$200 and \$3,000 per property, but no more than 50% of the cost of the project.	One round

Policy and Guidelines

To ensure equity, transparency and fairness across the community, Council is committed to developing a new policy that ensures the principles of strong governance are effectively employed to deliver a fair and equitable process that also meets the needs of the community.

A policy is an overarching framework that supports the delivery of grant and sponsorships requests. It sets the parameters and highlights the expected outcomes.

The Guidelines set out the details on program eligibility, assessment criteria and assessment process.

An important element that will guide the policy and inform grant making is the establishment of key principles.

Activity: Establishing the principles of grant making.

RECOMMENDATION OF EXECUTIVE MANAGER COMMUNITY ENGAGEMENT AND COMMUNICATIONS

That the group recommends the outcomes of the workshop activity be included in the community engagement report for the development of the policy and framework.

Community Grants Policy Workshop

SRG



Purpose

1. Consider how we turn challenges into opportunities.
2. Provide an overview of Council's grants and partnership framework.
3. Collaborate to create a direction for future partnerships between Council and the community.

Opportunities

- Provide access, equity and transparency in allocating funding
- Build strong partnerships between Council and the local community
- Support community enthusiasm and resources to deliver Council priorities
- Align funding with community and Council priorities
- There are many worthy initiatives - directing funding to initiatives that strengthen the social capital of the community
- Managing expectations about Council's ability to provide grant funding and ensure that where funding is provided the initiative is sustainable.

Existing Grants Framework

Other Support

- Sponsorship
- Fee Waiver



Policy
Former Manly, Pittwater
& Warringah Council

Programs
&
Guidelines

Community &
Cultural



Support projects or
programs that deliver
significant benefits to
the community

\$240,000
2018/19

Events



Support community
events on the Northern
Beaches

\$210,000
2018/19

Sports Grants



Support increase
participation in sports,
recreation and active
play.

\$100,000
2018/19

Eco-Schools



Support local schools
on their sustainability
journey

\$10,000
2018/19

Policy v Program/Guidelines

Policy (1-2 pages)

- Statement of intent outlining matters of principle

Program and accompanying guidelines

- Are tailored and contain the rules for each program:
 - Objective
 - Minimum and maximum funding available
 - Who is eligible
 - Community priorities
 - Assessment criteria

Program and Guidelines

	Community & Cultural	Events	Sport	Eco-Schools
Total funding 2018/19	\$240,000	\$200,000	\$100,000	\$10,000
Funding support	\$2,000 - \$10,000	Local \$5,000 Regional \$10,000 Major \$50,000	\$10,000-\$50,000	\$2,000 (max)
Eligible	Not for Profit	Not for Profit (local and regional) Commercial (major only)	Not for Profit	Schools

Activity

1. In small groups identify the top 6 principles for the policy (10 minutes).
2. Feedback and discussion from groups (5 minutes).

Next steps ...

Thank you

